

City of Goleta Two-Year Budget Plan FY 2021/22 & 2022/23



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Questions and Answers

How to Read the City of Goleta's Two-Year Budget Plan

Q. This document is very large. Where should I start?

A. Start with the City Manager's budget message on page 9. This section outlines the priorities for the year and identifies major issues facing the City. See the User Guide and Budget Process section starting on page 1 for more detailed information.

Q. What are the City's goals? What did the City accomplish last year?

A. The City Council identifies and updates goals every two years and these are provided in the City's Strategic Plan and can be found starting on page 497. They are also summarized in the City Manager's budget message, which begins on page 9. Accomplishments are listed for each division within each department section, beginning on page 119. Additional details for each department can be found in their Annual Work Programs starting on page 530.

Q. Where do I find where the City gets its money?

A. A summary of City revenues begins on page 84. This summary displays each of the different revenue sources over the course of five years.

Q. How does the City spend its money?

A. A table listing general fund appropriations by department is on page 92, followed by a chart that graphically summarizes this information. A summary of appropriations for all funds by category is on page 100. Beginning on page 119 is the start of the operating budgets by department and program of each of the City's services. A comprehensive list of these services is found in the Table of Contents. Each of the services (programs) is detailed by how much each one costs and how many people it takes to provide the service.

Q. What about capital projects, like streets and parks?

A. A summary of capital improvement projects begins on page 331. Capital Improvement Project (CIP) funds are listed beginning on page 354. Current CIP projects are shown individually with a detailed project sheet beginning on page 364.

Cover Photo:

Ellwood Mesa Butterfly Grove, December 2021

Photo Credit: Mike Eliason



Two-Year Budget Plan Fiscal Years 2021/22 and 2022/23

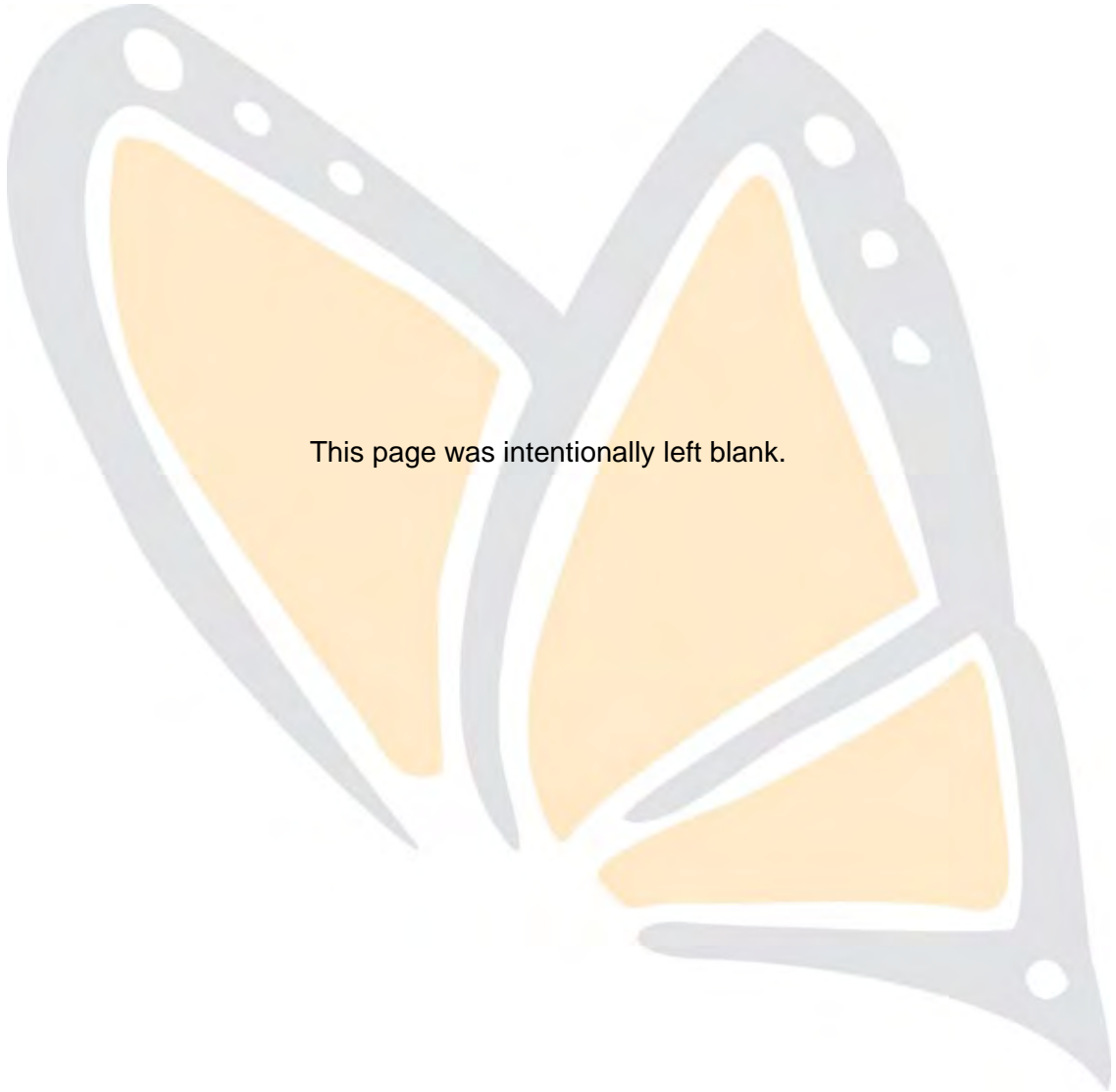
Directory of Elected Officials and Executive Staff (As of June 30, 2021)

Elected Officials - City Council

Mayor	Paula Perotte
Mayor Pro Tempore	James Kyriaco
Councilmember	Roger Aceves
Councilmember	Stuart Kasdin
Councilmember	Kyle Richards

Executive Management

City Manager	Michelle Greene
City Attorney	Michael Jenkins
Assistant City Manager	Kristine Schmidt
City Clerk	Deborah Lopez
Finance Director	Luke Rioux
Planning & Environment Review Director	Peter Imhof
Public Works Director	Charles Ebeling
Neighborhood Services Director	Jaime Valdez



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Budget User Guide and Process

Introduction

The following guide provides a general overview on the components of the budget plan document and describes the process the City of Goleta follows, to prepare and adopt the two-year budget plan that includes the annual adoption operating and capital improvement budget. The Operating and Capital Improvement Program Budget is one of the most important documents prepared by the City, because it identifies where the City's tax dollars and other revenues are being spent. The goal of this guide is to enhance the users experience and understanding of this document and process. The Finance Department and staff are committed to providing transparency regarding the City's finances and processes. This section is a part of our ongoing communications effort to fulfill that commitment.

Budget User Guide

Components of the City's Budget

The published Two-Year Budget Plan is designed to present summary and detail information about the financial plans for the year in a user-friendly format. The budget plan is organized by department, then by program (operating divisions within the departments). Expenditures are displayed in detail and summarized by subtotal type: *Salaries & Benefits, Supplies & Services, and Capital Expenditures*. Goleta uses a combined program and line item budget format. This is designed to provide for a comprehensive management control and fiscal planning system. The format is aimed at achieving goals and objectives at the operational levels that are consistent with the City Council's policies and Strategic Plan.

The user's guide is designed to assist readers in understanding the information and elements provided in the budget, as well as how the document is organized. The budget plan includes six major sections including an appendices. The following explanations provide additional details for each of the major sections.

Cover Page and Introduction

The back of the cover page contains "Questions and Answers" that provide quick information to common questions and references location of where to find the information in the document. The Budget User Guide and Process provides an overview of the elements of the budget document and describes the budget development process. The introduction section also includes the citywide organization chart, key contacts throughout the City (including elected and appointed officials).

City Manager's Budget Message

The City Manager's Budget Message summarizes the City's current and long-term financial positions, and highlights new programs and organizational changes. It includes a summary of economic issues, fiscal principles, strategic goals, budget overview, operations highlights, and overview of the Capital Improvement Program (CIP).

Goleta Community Profile

This section provides quick facts on Goleta, describes Goleta's history, the economic and city profiles, community statistics, and general information.

Budget User Guide and Process

Budget-in-Brief

The Budget-in-Brief document is a condensed version of the adopted budget as originally presented in the Two-Year Budget Plan. It consists of summarized data that can be used as a quick reference guide.

Organizational Chart - Personnel and Staffing

Summary of funded personnel and staffing changes over five fiscal years, as well as a list of full-time personnel by classification.

Summary Schedules

The summary schedules section is the nuts and bolts of the Budget and is, perhaps, the most difficult to navigate. It provides the following information:

- Summary Schedule Introduction, outlining the classification of funds and description of each fund type
- Summary of Sources and Uses outlines “Where the money comes from and where it goes”
- Summary of Revenues, includes estimated revenues and actuals over five years for General Fund and all Special Funds
- Summary of Appropriations, includes programmed expenditures and actuals. This section presents a five year expenditure summary, which covers two prior years, the current year, and two budget years. It is important to note that in some cases, total expenditures exceed revenues. With very few exceptions, this discrepancy is due to the timing of capital expenditures and special projects, which are funded from prior year revenues, and is not indicative of a structural operating deficit.
- Summary of General Fund Reserves and Other Fund Reserves, includes a description of the reserve balances and their fund balance projections for the next two years.
- Summary of Funded Positions, includes five year data on City of Goleta’s adopted positions for each department and program.
- Summary of Elected and Appointed Officials, includes information on number of positions for each elected and appointed body (commissions and boards) along with compensation and benefits associated.

Departmental Operating Budgets and Summaries

This section details historical and proposed expenditures by operating department and program. The City is organized into seven key operating functions, including General Government, Library, Finance, Planning and Environmental Review (PER), Public Works, Neighborhood Services and Public Safety, and Non-Departmental.

Each department includes a summarized narrative, list of prior year accomplishments, and an organizational chart. Within each department are the divisions/programs that make up the department. The division/program narratives contain program descriptions, operational objectives, strategic objectives (linked to the Strategic Plan), performance measures and workload indicators, summary of staffing levels, and expenditure details of five years (two years prior actual, previous year amended budget and two years proposed).

Budget User Guide and Process

Unit Goals, Objectives, and Performance Measures

Performance measures have been updated to include proposed target levels and enhanced to include workload indicators and timeframes that provide further detail into the departments and individual programs' operations. Any performance measures with "N/A" (Not Applicable) signifies that data was not available or it was not being tracked at that time.

Five-Year Forecast

The Five-Year Forecast provides five-year General Fund projections beyond the budget year's projected revenues and expenditures. This forecast considers key revenue and expenditure projection factors such as increases to the consumer price index, removal of temporary positions, adjustments to the CalPERS employer rates and removal of one-time programmed projects. The Five-Year Forecast is updated annually to account for new information that becomes available.

Capital Improvement Program

This section contains an overview of the City's CIP and includes historical actuals and projected revenues and expenditures for the next five years. This section also includes a project sheet page for each project, detailing its description, location, benefit/core value, purpose and need, and project status. Also included is a project visual and five-year CIP projection by funding sources, by project and by fund.

Appendices

The Appendices section contains other important information and documents that supplements the Two-Year Budget Plan, such as the updated FY 2021-23 Strategic Plan and adopted annual work programs, from which informed the budget. Also included is information on the budget calendar and budget cycle, basis of budgeting, financial policies, explanation of major revenue sources, appropriations limit, debt financing summary, and a glossary and listing of acronyms and terms used throughout the budget document. The City's Chart of Accounts can also be found here.

Budget Process

What is a Budget?

The City's budget is more than a spending plan or an accounting document. It is a statement of priorities and a roadmap for the current fiscal year and beyond. It is a consolidation of ideas, thoughts, perspectives, and opinions, balanced against fiscal realities and constraints. This budget reflects the collaboration between the Council and staff members. It serves as the foundation for the City's financial planning and control. Every city is required by law to balance its budget each year. The budget is constantly monitored throughout the year and reviewed quarterly at City Council meetings. Recommended adjustments are made to ensure that expenditures are not outpacing anticipated revenues. The City then makes adjustments to its spending in order to ensure that at the end of the year the budget is in balance. Each year, a city must forecast the expenditures and revenues it will incur in the upcoming year. The resulting formalized document is known as the Budget.

Budget User Guide and Process

Every two years, the City Manager and staff work together to develop a Two-Year Budget Plan. It is then revisited again after the first year of the two-year plan, to allow staff and City Council to have the opportunity to make adjustments and respond to a constantly evolving environment in reaching its goals in alignment with the Strategic Plan. This is known as the Mid-Cycle Review. Because the City is limited by the amount of resources available, the two-year budget aids staff and elected officials in determining which objectives have the highest priority and will produce the greatest positive impact in the community.

The Process

The City Council adopts, by formal resolution, a Two-Year Budget Plan at the beginning of each two-year cycle and adopts an annual operating and capital budget prior to July 1st of each year. As such, the adopted two-year plan includes the operating and capital budget for the first year of the two-year plan. The adopted and operating capital budget for the second year is adopted the following year as part of the mid-cycle budget review and is referred to as the Mid-Cycle Budget. Before adoption, the budget goes through a rigorous process with the City Manager, Department Directors and staff as outlined below.

The budget process starts off every year in February with the City Manager and Finance Director producing a budget calendar, setting key dates and assignments. Since this is a new two-year cycle, an updated Two-Year Strategic Plan is also prepared in conjunction with the budget. Departments also prepare their annual work programs for adoption. A budget kick-off meeting is held in March with Department Directors and staff members. The Finance Department, in conjunction with the City Manager's Office, prepares and presents an annual budget preparation packet that includes instructions, a budget calendar, department and program narratives, performance measures, line-item operational budget worksheets, current year-to-date expenditure reports, budget request forms, and a copy of the City's Strategic Plan. During the kick-off meeting, the City Manager and Finance Director discuss the packet, key dates, priorities, updates to the Strategic Plan, and processes.

The budgeting process is generally an incremental one which starts with a historical status quo base budget. Requests for changes in appropriations are made at the departmental level and are initially compiled and reviewed by the Department Director. The City Manager then reviews all of the requests and ensures that all budget decisions are in full accordance with stated City Council policies, work programs and all applicable federal, state, and local laws and regulations. From March through May, the Finance Director and the City Manager carefully review and evaluate each department's budget submissions for new and additional services, positions, equipment, and capital improvement projects. Finance staff also begin preparing projections and forecast of revenues by analyzing trends and historical information and work with the City's sales and property tax consultants. The overall picture of estimated revenues and proposed appropriations is carefully studied. Finance staff also works closely with Public Works, Neighborhood Services, and Planning and Environmental Review in updating the Capital Improvement Program project sheets and related revenue projections and forecasts.

After all budget worksheets and requests have been compiled, the City Manager and Finance Director then meet with each department to review their proposed budgets, from which results the development of a preliminary operating and capital improvement budget that meets existing levels of service based on staffing and funding resources. It also addresses policy direction as provided in the City's updated Strategic Plan.

Budget User Guide and Process

The Preliminary Operating Budget for the two-year budget plan is then presented to City Council in April at its first budget workshop. Staff provides an overview of the various department objectives identified in the updated Strategic Plan, annual work programs, the department line-item budget detail and The General Fund's Five-Year Forecast. A series of workshops are then held in May to review the Special Revenue Funds, Capital Improvement Program (CIP), and review of the Library Budget. The City will also hold supplementary workshops if necessary, to discuss any additional items the City Council may wish to review. The main purpose of these workshops is to provide City Council the opportunity to review the CIP budgets and related projects within the five-year program. The final budget is then updated and revised per City Council direction and taken to the Council meeting in June where it is recommended for adoption and put into place on July 1.

Highlights for this Year's Budget Process

Continuing in this year's budget process are updated objectives that are specifically linked to the goals outlined in the Strategic Plan. Performance measures were also updated to include workload indicators. Performance Measures assist in tracking and reporting the achievement or status of the department's objectives. The City has historically adopted a two-year budget for capital projects, based on available funding. In this year's budget cycle, staff will continue to present a five-year CIP forecast, which includes revenue projections for various development impact fees and special revenues. Revenue projections for CIP are estimates based on timing of development projects already approved or pending approval from City Council. They are revised each year as new information becomes available. Utilizing a Five-Year CIP Forecast has been a great tool for staff to plan out the long-term CIP projects.

Continuing for this year's budget process includes Finance staff enhancing the comprehensive two-year budget plan that meets Government Finance Officers Association (GFOA) best practices and standards. City staff is committed to meet the highest principles of governmental budgeting, in developing a policy document, financial plan, operations guide and communications device. The Capital Improvement Program project sheets have also been updated to include visuals that enhance the information provided. Finance staff has also developed a Budget-in-Brief document that summarizes the entire document. The Budget-in-Brief is a user-friendly, manageable document for the public and other interested persons to read and to be used as a quick reference guide. New for this year's budget document includes copies of department's adopted annual work programs.

Budget Amendments

The City reviews its budget on a quarterly basis and reviews the second year of the two-year budget plan at mid-cycle (by June 30th after 1st year of operations). At these times, when deemed necessary, budget amendments may be made. Budget amendments that will bring about a change in the total appropriation require City Council approval in the form of a motion or a resolution. Amendments that do not affect the bottom line for the City may be recommended by Department Directors for approval by the City Manager, who has authority to transfer amounts between programs and sections within a City department and between appropriation units (e.g., salaries and benefits, services and supplies, and capital outlay). The Finance Director may also make budget adjustments in cases involving offsetting revenues and expenditures for a specific purpose such as grant-related allocations.

Budget User Guide and Process

Budget Calendar

Development of the City's budget calendar occurs on an annual basis, whether it's for the two-year budget plan or Mid-Cycle Review. The City Manager and Finance Director publish annually a budget preparation calendar. Below is a timeline of the budget process and milestones, which begin and end by adopting a balanced budget in June.

Budget Timeline

Budget Process and Milestone

February

- Budget overview process

March

- Strategic plan review and update
- Budget kickoff meeting and distribution of operating budget packets
- Revenue projections and salary information review
- Department narratives and objectives review
- Compilation of budget requests
- City Manager review of budget requests and organizational charts
- Performance measures review
- Project sheets and CIP project sheets

April

- Annual workprogram workshops
- Strategic planning session
- Budget requests review with departments
- Strategic planning workshop
- Prepare updated budget and 5 year forecast
- City Manager reviews preliminary budget
- Final changes to preliminary budget

May

- Finance committee review
- Operating budget workshops
- Planning commission meeting – CIP
- CIP budget workshops
- Proposed budget forwarded to City Council
- Budget presentation prepared

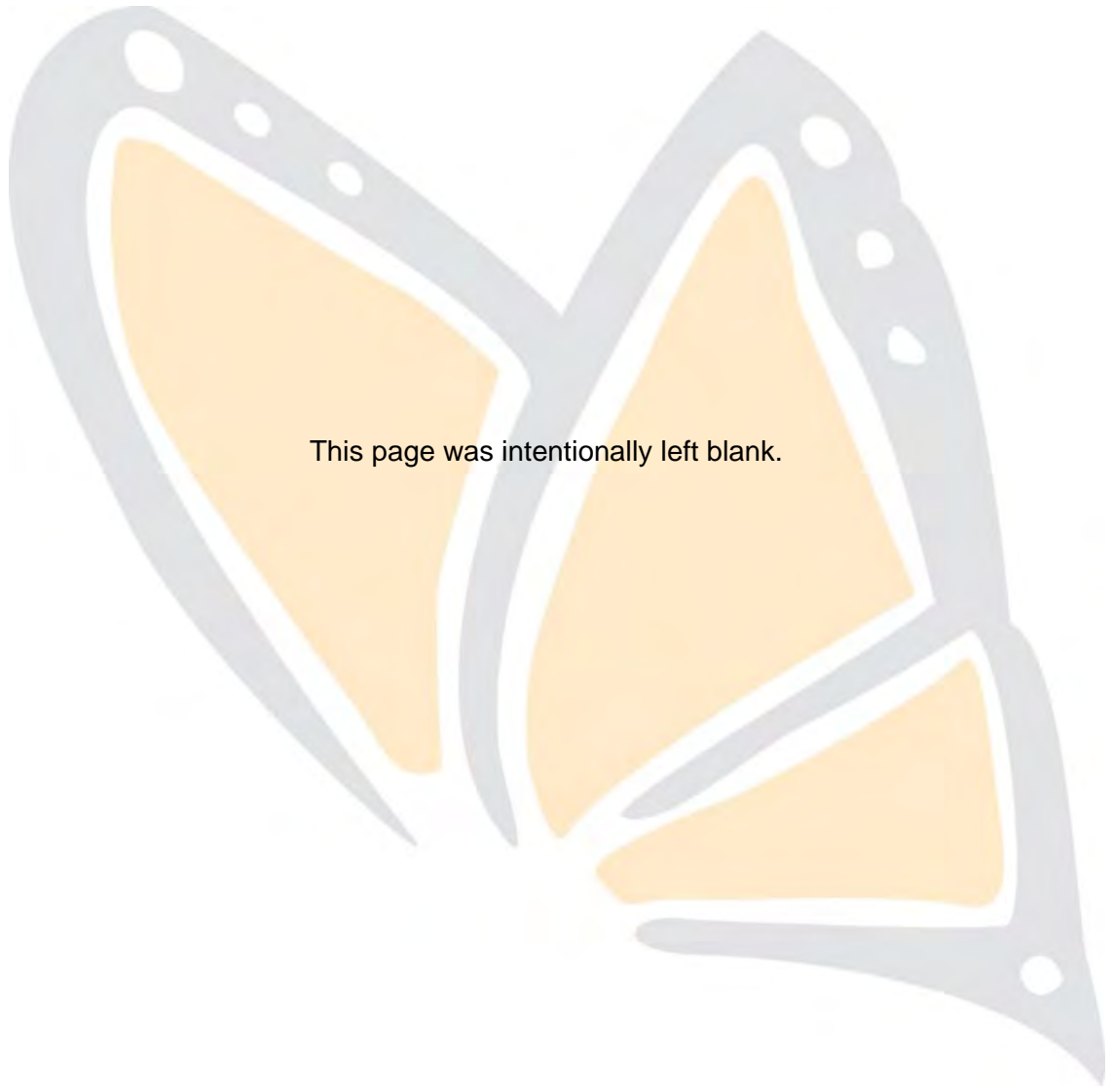
June

- Budget adoption by City Council

Budget User Guide and Process

Budget Cycle





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City Manager's Budget Message

INTRODUCTION:

Overview

We are pleased to present the Two-Year Budget Plan for Fiscal Years (FY) 2021/22 and 2022/23, which includes the Adopted Operating and Capital Improvement Program (CIP) Budget for FY 2021/22. The second year of the Budget Plan, FY 2022/23, represents only proposed amounts, as these projections will serve as a starting point next year for development of that fiscal year's budget. This second year review is known as the Mid-Cycle Financial Review (Mid-Cycle) and gives staff and City Council the opportunity to make adjustments in alignment with updated goals, objectives and priorities. The Mid-Cycle produces a much less detailed budget document. Because the City is limited by the amount of resources available, the two-year budget process aids staff and elected officials in determining which objectives have the highest priority and will produce the greatest positive impact in the community.

This budget message will provide the reader with an overview of the City's financial plan for the next two years, including major priorities and issues that helped shape this budget.

Goals, Objectives and Priorities

The Two-Year Budget Plan (Budget Plan) is a comprehensive document. It serves as a policy document, financial planning tool, and operations guide. The primary tools utilized in developing the two-year budget were the City Council adopted FY 2021-23 Strategic Plan and Annual Work Programs for each of the City's departments. As a result, the Budget Plan establishes how the City will allocate its funding resources to meet the goals set forth in the Strategic Plan and prioritize objectives for the upcoming fiscal year as approved in the departments' annual work programs. As a financial planning tool, the Budget Plan projects the inflow and outflow of revenues and expenditures and estimates funding available to meet both anticipated and unanticipated needs. It also includes a five-year forecast for the General Fund and CIP for longer-term planning. As an operations guide, the Budget Plan provides the City's organizational chart, staffing level information, and presents budgetary information on a departmental and program level basis, which includes objectives, performance measures, and workload indicators. The budget is programmed based on objectives and priorities established in the annual work programs.

FY 2021-23 Strategic Plan

The Strategic Plan is a guiding policy resource that identifies the priorities and goals of the organization and serves as a roadmap to future decision making, including the City's budget allocations. The Strategic Plan is driven by the City's Vision Statement which describes the community, key attributes, and values. The Strategic Plan covers a two-year period that runs concurrently with the City's Two-Year Budget Plan. This ensures the document continues to be dynamic and reflective of both the long-term goals and current priorities of the City Council and the Goleta community.

Vision Statement: Goleta is a beautiful, safe, and diverse community of residents with family-friendly neighborhoods that values the environment, agriculture, and open space while encouraging housing, recreation and business opportunities.

City Manager's Budget Message

The FY 2021-23 Strategic Plan incorporates the following nine overarching citywide strategies that guide the City towards achieving its vision:

- Support environmental vitality
- Support community vitality and enhanced recreational opportunities
- Ensure financial stability
- Support economic vitality
- Strengthen infrastructure
- Return Old Town to a vital center of the city
- Maintain a safe community
- Enhance the efficiency and transparency of City operations
- Ensure equity, inclusion, and access in City programs, services, and activities

These strategies serve as an umbrella for a set of goals and objectives which detail how these strategies are incorporated into City operations on a day-to-day and long-term basis. The FY 2021-23 Strategic Plan is provided in the Appendices section of this document and can be found on the City's website at www.cityofgoleta.org.

Annual Work Programs

On an annual basis, each City Department prepares and presents to the City Council at multiple public workshops a Department Annual Work Program that defines work priorities, communicates progress on existing work commitments, balances work and available staffing resources, and establishes a link to the Strategic Plan. The workshops are normally held between the months of March through April. These workshops allow staff to share and discuss their Annual Work Program with City Council and the public. The Annual Work Program is a mechanism that also informs the City Council of the department's workload and staffing levels. It enables the Council to set priorities concerning future work efforts. Once the annual work program is adopted, the objectives identified in the work programs are programmed and allocated in the budget. The Annual Work Program also contains detailed information on staff levels and structure of the departments and its divisions. It outlines the ongoing responsibilities, roles of each division, and key accomplishments in the previous fiscal year.

For Fiscal Year 2021/22, each Department Work Program had to take into consideration the COVID-19 pandemic and the respective impacts this emergency had on each department. Due to the pandemic, on March 14, 2020, the City Manager issued an emergency declaration, and on March 19, 2020, Governor Gavin Newsom issued a statewide stay-at-home order. As a result, for their safety and safety of the public, employees were directed to work from home, except as required to perform essential functions that could not be performed remotely. Permission to enter City facilities was limited, public counters were closed, and public meetings were conducted by videoconference. City staff efforts shifted to addressing the COVID-19 response with a focus on critical health and safety items.

During the course of the pandemic, at times only essential services and businesses were permitted to operate throughout the State and only essential travel was allowed. This contraction in business activity resulted in significant reductions in the City's revenue. To help offset revenue losses and balance the budget, the City Council approved temporary cost containment strategies, including limiting expenditure budgets to essential services, projects, and programs, instituting a

City Manager's Budget Message

temporary hiring freeze for 11 full-time vacant positions and intern positions, and deferring certain capital projects.

The shift in work priorities and reductions to revenue greatly impacted staff's ability to complete previously identified projects and programs from the FY 2019/20 Department Work Programs. This impact was detailed in each FY 2021/22 Department Work Program. In addition, as a result of the Staff response to the pandemic and shift in work priorities, the City Council did not review departmental Annual Work Programs for FY 2020/21. Accordingly, the FY 2021/22 Annual Work Programs for each department addresses work accomplished for both prior fiscal years 2019/20 and 2020/21.

The following is a brief list of some of the priority projects and initiatives that will be carried forward into FY 2021/22 including but not limited to: Goleta Train Depot Project, Fire Station 10, Monarch Butterfly Habitat Management Plan Implementation, COVID-19 Pandemic Response and Recovery, American Rescue Plan funding allocation, Mobile Library Book Van, Old Town Visioning Process, Climate Action Plan Update, Strategic Energy Plan implementation, Creeks Watershed Master Plan implementation, Homelessness Strategic Plan implementation, Project Labor Agreement policy, Housing Element Update, developing Objective Design Standards, and the Goleta Community Center seismic upgrades.

The following is a brief list of some of the new and upcoming major projects and initiatives that will start in FY 2021/22: Development of a public art policy, upgrade City Council chambers audio and visual equipment, implement district elections, upgrade the City's website, adopt an investment policy and funding policy for Section 115 Trusts, explore revenue generation options, complete a Library Strategic Plan, complete an Economic Development Strategic Plan, draft a Local Housing Preference Ordinance, develop a Sea Level Rise Action Plan, complete General Plan Updates, including a Transportation Element Update, develop regulations for polystyrene foam and single use plastic reduction, complete a housing in lieu fee study, draft a tenant protections ordinance, complete the Surplus Property Management Plan, and establish an Asset Management Plan. Additionally, eight new CIP projects are programmed in the Five-Year CIP, which includes various traffic/circulation related projects such as the Hollister Avenue Complete Streets Corridor Plan and the Storke Road Corridor Study, and other projects such as the Orange Avenue Parking Lot, and the Goleta Storm Drain Master Plan. Details on the new and ongoing CIP projects are found beginning on page 331.

The complete Annual Work Programs for each department, which contain the entire list of all continued and upcoming major projects and initiatives, are found in the Appendices section of this document, beginning on page 530 and on the City's website, www.cityofgoleta.org.

ECONOMIC OUTLOOK:

Beginning in March 2020, the COVID-19 pandemic disrupted the longest period of economic expansion in the U.S history. Within the first month, over 20 million jobs were lost across the country – equal to nearly all the jobs gained during the preceding ten years. The Goleta metro area reached peak unemployment levels in April 2020 at 11.3%. As of June 2021, unemployment numbers were estimated at 4.6%.

The pandemic and public health responses to it have had a powerful effect on the local economy, and its recovery and trajectory over the next five years will be shaped by the conclusion and

City Manager's Budget Message

aftermath of the COVID-19 pandemic. At the onset of the pandemic, both the course of the virus and the shape of the recession were subject to extreme uncertainty, with wide ranging forecasts. However, the uncertainty has somewhat been reduced, after experiencing the negative effects of the shutdown orders and restrictions on the local economy. With the recent presence of the Delta and other COVID-19 variants and vaccine hesitancy in the community, there is still some level of uncertainty for the future. Lasting impacts will be felt on the finances of households, business and governments. The City of Goleta revenues have endured significant losses to its hotel taxes. While the City has been fortunate enough to have reserves to sustain an impact such as this, covering the losses came at a cost of freezing over 12% of the City's workforce, deferring capital projects and leaving critical projects unfunded. Without significant funding and investment in the City's staffing levels and infrastructure, the City's recovery will likely be slowed compared to other places.

Despite the COVID-19 pandemic and its impacts on the City's revenue, the City's economy continues to remain strong; however, the pandemic is far from over and the City and its businesses are still experiencing the impacts of the pandemic.

In terms of a summary of the City's economy, the housing market is comprised of single-family homes, condominiums and apartments, while the business sector provides a diverse tax base for the City. The City's business sector contains a mixture of retail, light industrial, manufacturing, and hospitality and service businesses. The City provides a significant share of the South Coast and County of Santa Barbara's basic economic activity in the form of educational services, intellectual services, visitor services, retail and manufacturing. Leading economic indicators attest to the City's economic development success.

Economic Indicators

The four core economic indicators that the City regularly tracks are unemployment, commercial real estate, hotel occupancy and pricing, and sales tax. Despite the pandemic, these indicators have continued to show recovery toward pre-pandemic levels.

In terms of unemployment, Goleta's rate was at 4.6% by the end of FY 2020/21 (June 2021). Its annual unemployment rate for 2020 was 6.3%, up from 2.3% in 2019. Five percent unemployment is considered full employment. When considering the five percent threshold as full employment, Goleta's rate has been slightly below this rate during the pandemic since February 2021.

Commercial real estate in the second quarter (calendar year) of 2021 experienced an office vacancy rate of 5.10%, a retail vacancy rate of 2.68%, and an industrial vacancy rate of 3.56%. These vacancy rates in the previous year (2020) were 5.0%, 1.81%, and 5.44% respectively.

At 60%, hotel occupancy for FY 2020/21 was down from the historic highs of 78% experienced in FY 2018/19. The average daily rates for hotel rooms in Goleta experienced a moderate increase and Revenues per Available Room (RevPAR) were down when compared to pre-pandemic levels on a fiscal year basis. When considering the last three months of FY 2020/21 (April through June), hotel performance continued to show positive signs of recovery as occupancy trended toward pre-pandemic levels with average daily rates and RevPAR at all-time highs. Overall, the hotel sector in Goleta continues to recover and trend toward pre-pandemic levels. There are currently 10 hotels operating in the City.

City Manager's Budget Message

Sales tax through the end of FY 2020/21 was approximately 13% higher compared to FY 2019/20 and 8.5% compared to pre-pandemic levels. While the City experienced significant impacts to its sales tax base, primarily with restaurants and hotels, fuel and service stations and the business industry, these losses were offset by continued strong growth from the county pool allocation from internet sales, resulting from the Wayfair decisions that required additional out of state companies to collect sales tax. Staff meets quarterly with tax consultants and continues to monitor sales tax activity throughout the year.

Looking Ahead

As we look toward the future, Goleta anticipates seeing overall economic recovery with a slow and steady increase in City revenues to pre-pandemic levels. Economic conditions are expected to improve over the next two fiscal years as leisure and business travel continue to gradually rise, along with the return of faculty and students at UCSB for fall quarter. Sustained sales tax growth is still anticipated through the end of the 2021 calendar year as inflationary effects are showing up in the cost of many taxable products. In short, we are optimistic about a recovery but are aware of the unique challenges the pandemic has presented to the community, and the uncertainty that still exists. This includes unknowns of how long the economic slowdown caused by the pandemic will linger and the speed of future recovery of our local economy.

While we remain somewhat guarded about the economy in coming years, this two-year budget plan reflects the current positive economic indicators with conservative revenue estimates. To mitigate potential revenue losses and considering the ongoing volatility and uncertainty of economic impacts, staff continues to make conservative revenue assumptions based on data, past experiences, and information available. Staff will continue to monitor economic conditions and work with our consultants to update revenue projections and assumptions, as necessary.

Revenue projections in the budget are based on economic data and detailed internal analyses. Based on actual and trending revenue data experienced in FY 2020/21 and discussions with the City's tax consultants about FY 2021/22, staff baseline revenue estimates for the General Fund will reach approximately \$31.6 million, an increase of approximately \$2.5 million or 8.6%, compared to the FY 2020/21 revenue budget (excluding the \$10 million reimbursement). This increase is largely driven by the City's hotel tax returning closer to pre-pandemic levels and significant new cannabis tax revenues now being received.

PRIORITIES AND CHALLENGES:

Overview

Like all government agencies throughout California, the City is faced with increased ongoing annual operating costs and rising retirement related liabilities. The City has significant ongoing unfunded liabilities and other unfunded priorities which include deferred maintenance and implementation of master plan documents and unfunded CIP projects that were discussed at the [Long-Range Financial Forecast and Revenue Enhancement workshop on December 10, 2020](#) and at the [CIP Budget Workshop held on June 8, 2021](#).

As a summary recap, total estimated ongoing annual deferred maintenance was at \$5.4 million, which included additional pavement budget of \$3.3 million to maintain citywide average PCI levels of 67. These amounts would be on top of the current budgets. Other costs include ongoing staffing

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imbalances in addition to what is currently recommended in this current two-year budget, with costs yet to be fully determined, along with other costs needed to implement items in the various master plan documents adopted by City Council, like the Homelessness Strategic Plan, the Bicycle and Pedestrian Master Plan, and the Creek and Watershed Plan. The unfunded CIP costs were projected at \$78.5 million in December and have been updated and reflect an estimated cost of \$108.5 million, which will continue to be discussed with City Council with a potential funding plan for the priority projects. A CIP and Capital Maintenance Funding Plan will be further developed by staff and its consultants to identify and recommend funding strategies to close the funding gap. Additionally, staff is currently working with its cannabis consultants on analyzing its cannabis tax rates and structures and plans to discuss with the Council the results and recommendations later in FY 2021/22. Other one-time funding options will also be considered given recent news of federal funding that will be made available to the City of approximately \$5.9 million as part of the American Rescue Plan Act of 2021.

With the anticipation of revenues recovering back to pre-pandemic levels, coupled with ongoing growth in expenditures over the next five years and unfunded priorities needing to be addressed, the City will be challenged. The lingering effects of the pandemic also add another layer of uncertainty to the General Fund's finances. Below are some of the City's major challenges.

Revenue Neutrality Agreement

As part of the City's incorporation process in 2002, the City of Goleta and the County of Santa Barbara (County) entered into a Revenue Neutrality Agreement (RNA). This agreement included shared tax revenues over the first ten full fiscal years, known as the mitigation period, and tax revenue sharing in perpetuity. Over the mitigation period, the City shared an additional 20% (totaling 50%) of the 1% retail sales tax revenues normally allocable to cities, 40% of the transient occupancy tax ("TOT") on properties that were in existence at the time and shared equally (50%) of property tax generated in the City. The mitigation period concluded June 30, 2012, and in perpetuity the City continues to allocate 50% of the City's portion of property tax and 30% of the City's portion of the 1% retail sales tax to the County. The RNA payment to the County is projected at \$6.8 million in FY 2021/22 and \$7 million in FY 2022/23. The total contribution since City incorporation will be approximately \$143.2 million by the end of FY 2022/23. While the City has successfully adopted a balanced budget over the years and maintains prudent reserves with the RNA in place, the City's net operating revenues will continue to be restricted and will face ongoing challenge as costs continue to rise, and new services or programs are considered.

CalPERS Pension Costs and Liabilities

Rising pension costs have been one of the substantial increases the City has faced. Over the last several years, CalPERS implemented changes to its funding policies and mortality data, which address unfunded pensions that were mostly created by investment losses during the Great Recession. These policy changes will result in substantial increases to rates over the next six years. To address the unfunded pension obligations, also known as the unfunded accrued liability (UAL), CalPERS changed the annual payment calculation to include an annual unfunded liability payment and lower the discount rate from 7.5% to 7% in three phases. The discount rate is the return on investments CalPERS assumes it will earn on average per year. Because the earnings on investments make up the majority of the overall funding requirements (versus employer and employee contributions), the reduction in the discount rate will result in higher employer rates through the phase-in period ending fiscal year 2025. For the City of Goleta, the current and

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estimated total employer contribution rates through 2025 are projected to increase from 16.43% to 17.97% for classic members and stay relatively neutral from 8.16% to 8.1% for PEPRA members (based on an assumed 2.5% increase to salaries each year).

The employer contribution rates are applied to salaries, so that for every \$1.00 in salary paid to an employee today, \$0.16 is the amount the City pays to CalPERS to fund that employee's retirement. In fiscal year 2025, the retirement cost will increase to \$0.18 for every \$1.00. It should be noted that the City takes advantage of the annual lump-sum prepayment option for the UAL portion, resulting in annual savings of approximately \$10,000. Unlike other cities, Goleta, experiences lower overall costs due to a number of factors, including the age of the City, the benefit formula offered, and contracting out public safety services with the County of Santa Barbara Sheriff's Office, which is subject to its own retirement benefit plans through Santa Barbara County Employees Retirement System (SBCERS). Impacts to their retirement costs would be reflected in the overall annual cost of the City's police services contract. For FY 2021/22 the police services contract will experience an approximate 11.1% increase at \$8.6 million in comparison to prior year. The increase was largely due to the cost methodology, which includes a true-up adjustments of previous fiscal years activity, updated labor rates and cost-of-living adjustment. For FY 2022/23 police services contract costs, the City and other contract cities and the Sheriff's Office will be discussing an updated cost methodology to be applied going forward to ensure overall cost stabilization. For budgeting purposes, the City is anticipating a 3% increase in FY 2022/23 at \$8.9 million.

The City's FY 2021/22 total share of retirement costs for all employees is approximately \$1.2 million. Annual costs are estimated to reach \$1.4 million by FY 2025/26. Based on the five-year forecast, the City is able to absorb these costs under our conservative financial projections, though they may impact net operating revenue. The City's pension plan is funded at 79.70% for Classic members and 91.10% for PEPRA members, based on reported information from the latest CalPERS actuarial report as of June 30, 2020. The UAL totals approximately \$4.06 million for the Classic member plan and \$177,300 for PEPRA. In FY 2020/21 the City Council approved establishing a Section 115 Trust as a pension rate stabilization tool and prefunding retiree health care liabilities. A funding policy will be under development this year. Staff will continue to evaluate other options to minimize fiscal impacts, which may include shortening the UAL amortization schedule, making additional one-time payments to CalPERS, which will result in savings in the long-term.

Other Post Employment Benefit (OPEB) Retiree Health Care Costs

The City provides OPEB retiree health care benefits to eligible employees. through the CalPERS cost-sharing multiple employer health care program (PEMHCA) The City pays the greater of \$133 per month or the PEMHCA minimum (adjusted for annual inflation) for the corresponding fiscal year. The PEMHCA minimum for 2021 is \$143 and will increase to \$149 in 2022. To be eligible for postretirement health benefits, employees must complete at least 5 years of continuous service and be a minimum of 55 years of age. The retiree medical benefits are currently funded on a "pay as you go basis" which means as the retiree population grows, the cost of retiree benefit also grows proportionately. The City currently has 15 retirees. The City's recent OPEB actuarial valuation report as of June 30, 2021, reported total OPEB liabilities at approximately \$2.7 million. Liabilities will continue to increase as the City experiences more retirees eligible for OPEB. The City's projected annual retiree health care cost for FY 2021/22 and FY 2022/23 is expected to increase to \$22,000 from \$16,900 experienced in the prior two fiscal years. The City has

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established a Section 115 Trust for OPEB and will be transferring \$333,500 currently set aside in reserves to the trust and working on an ongoing funding policy this upcoming fiscal year. Once the OPEB Section 115 Trust is funded, contributions into the trust will then be considered assets that offset the unfunded liability amounts. The OPEB assets then become accessible for OPEB expenses at any time during the year.

Successor Agency of the Redevelopment Agency – Settlement Agreement

The City entered into a settlement agreement with the Successor Agency of the Redevelopment Agency (RDA), California Department of Finance (DOF), and County of Santa Barbara in FY 2018/19, related to resolving litigation involving former RDA bond proceeds used for the first phase of the San Jose Creek Channel Capacity and Fish Passage Improvements Project. The settlement agreement totaled \$6.4 million, with a repayment schedule over seven years, resulting in an annual payment of approximately \$776,000 through June 30, 2025. This will temporarily affect the City's net operating revenue annually through fiscal year 2025. The City does have the option to pay off this balance early and may do so without penalty. There are four years left with a balance of \$3.1 million.

Pavement Rehabilitation Program Funding

The City continues to commit funds to its Pavement Rehabilitation Program in an effort to maintain the pavement condition in its roadway system as it degrades over time. The City's goal is to maintain a system-wide average pavement condition index (PCI) level of 67. The overall pavement budget is supported by multiple funds, including the General Fund, Gas Tax, SB 1 (RMRA) Funds, Measure A, and Local State Transportation Program (LSTP) funds. The proposed budget for FY 2021/22 includes \$2.6 million for pavement rehabilitation and \$2.5 million in FY 2022/23 of new funding. Upcoming this fiscal year, the City will be constructing its FY 2020/21 Pavement Rehabilitation Project and anticipates bidding for the FY 2021/22 Pavement Rehabilitation Project in Spring 2022.

During a Pavement Management Program presentation to City Council in November 2020, Public Works staff identified that the City would need to budget approximately \$5.8 million per year in order to meet the pavement condition goals established by City Council. This would require an additional annual budget allocation of about \$3.3 million per year above the current pavement budget of approximately \$2.5 million. In an effort to address this funding gap along with other major unfunded priorities, staff has been working with its consultants and will be evaluating revenue enhancement options including possible future tax measures in FY 2022/23.

Other Major Unfunded Priorities

The City has significant ongoing unfunded liabilities and other unfunded priorities which include deferred maintenance and implementation of master plan documents and unfunded CIP projects that were discussed at the [Long-Range Financial Forecast and Revenue Enhancement workshop on December 10, 2020](#) and at the [CIP Budget Workshop held on June 8, 2021](#).

As a summary recap, total estimated ongoing annual deferred maintenance was at \$5.4 million, which included additional pavement budget of \$3.3 million to maintain citywide average PCI levels of 67. These amounts would be on top of the current budgets. Other costs include ongoing staffing imbalances in addition to what is currently recommended in this current two-year budget, with

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costs yet to be fully determined, along with other costs needed to implement items in the various master plan documents adopted by City Council, like the Homelessness Strategic Plan, the Bicycle and Pedestrian Master Plan, and the Creek and Watershed Plan. The unfunded CIP costs were projected at \$78.5 million in December and have been updated and reflect an estimated cost of \$108.5 million, which will continue to be discussed with City Council with a potential funding plan for the priority projects. A CIP and Capital Maintenance Funding Plan will be further developed by staff and its consultants to identify and recommend funding strategies to close the funding gap.

Additionally, staff is currently working with its tax and financial consultants on analyzing its current cannabis tax rates and other tax revenue options and plans to discuss with the Council the results and recommendations in spring of FY 2021/22. Other one-time funding options will also be considered given recent news of federal funding that will be made available to the City as part of the American Rescue Plan Act of 2021, which is described below.

BUDGET HIGHLIGHTS:

The City provides a limited spectrum of governmental services to its residents, which are accounted for in a variety of funds. The City’s primary and largest fund is the General Fund, which accounts for essential City services such as administration, police services, street maintenance, libraries, parks, and open space management. Most of the General Fund is comprised of general tax revenues, such as property tax, sales tax, and transient occupancy tax. The City also accounts for restricted funds in what are called Special Revenue Funds. The special revenues are restricted for specific uses either by state or federal law, grant agreements, or local ordinances. The City utilizes special revenues to support library services, solid waste, streetlighting, street maintenance, or specific types of projects like transportation or park projects. The City has over thirty special revenue funds and relies on these sources to offset impacts to the General Fund, whether it is one-time or ongoing for certain operations like library services.

Citywide Budget Summary – All Funds

The total budget for all City funds for FY 2021/22 is \$51.1 million and for FY 2022/23 it is \$56.9 million as shown in the table below.

All City Funds	FY 2021/22 Adopted	FY 2022/23 Adopted
General Fund	\$ 32,182,400	\$ 32,606,900
Special Revenue Funds	\$ 18,879,680	\$ 24,292,401
Total	\$ 51,062,080	\$ 56,899,301

The General Fund budget totals \$32.2 million in FY 2021/22 and \$32.6 million in FY 2022/23. The Special Revenue Funds budget totals \$18.9 million in FY 2021/22 and \$24.3 million in FY 2022/23.

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General Fund Budget Summary

The following table summarizes the total budget and includes one-time expenditures and summarizes the net change to fund balance in both years. One-time expenditures are matched by either one-time revenues or sources such as use of fund balance.

Total Budget	2021/22	2022/23
	Proposed Budget	Proposed Budget
Beginning Fund Balance	\$ 26,093,980	\$ 25,461,680
Revenues	31,550,100	33,107,700
Expenditures	32,182,400	32,606,900
Net Change to Fund Balance	(632,300)	500,800
Ending Fund Balance	\$ 25,461,680	\$ 25,962,480

The following table summarizes the operating budget, or the ongoing revenues and expenditures, and removes the one-time expenditures. It is important to note that the operating budget is structurally balanced, meaning that the operating revenues are greater than or equal to operating or ongoing expenditures and the one-time expenditures are supported by one-time revenues or fund balance. The net operating revenue is an indicator of the City’s ability to take on debt or support ongoing programs and future cost increases. While the City has a positive net operating revenue, it should be noted that it has continued to operate with very lean staffing levels and also has various ongoing unfunded priorities, programs and deferred maintenance items.

Operating Budget	2021/22	2022/23
	Proposed Budget	Proposed Budget
Revenues	\$ 31,550,100	\$ 33,107,700
Expenditures	30,554,400	31,412,900
Net Operating Revenues	\$ 995,700	\$ 1,694,800

The following table includes the one-time revenues or use of certain fund balances to support the one-time expenditures, such as with vehicle and equipment replacement or one-time CIP funding needed from the General Fund.

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One-Time Revenues and Expenditures	2021/22 Proposed Budget	2022/23 Proposed Budget
Revenues - Other Sources:		
Capital Equipment Reserve	\$ 145,000	\$ 105,000
Unassigned Fund Balance for CIP	1,483,000	1,089,000
Total Revenues - Other Sources	1,628,000	1,194,000
One-Time Expenditures:		
Vehicles and Equipment	145,000	105,000
Supplies and Services	207,000	313,000
DOF/RDA Settlement	776,000	776,000
CIP	500,000	-
Total Expenditures	1,628,000	1,194,000
Net One-Time (Rev - Exp)	\$ -	\$ -

General Fund Revenue Summary (Source of Funds)

Based on actual and trending revenue data experienced in FY 2020/21 and discussions with the City’s tax consultants about FY 2021/22, staff baseline revenue estimates for the General Fund will reach approximately \$31.6 million, an increase of approximately \$2.5 million or 8.6%, compared to the FY 2020/21 current revenue budget (excluding the \$10 million reimbursement). This increase is largely driven by the City’s hotel tax returning closer to pre-pandemic levels and significant new cannabis tax revenues now being received.

While the effects of the COVID-19 pandemic have remained throughout FY 2020/21, recent occupancy and average daily rate data has shown hotel tax revenue is now gradually trending toward pre-pandemic levels. In addition, the City has experienced new cannabis tax revenue in FY 2020/21, and it was higher than anticipated. Staff expects gradual increases over time as additional cannabis businesses with pending applications become operational. However, uncertainty still exists, and it is still unknown how long the economic slowdown caused by the pandemic will linger and the speed of future recovery of our local economy. In an effort to mitigate potential revenue losses and considering the ongoing volatility and uncertainty of economic impacts, staff continues to make conservative revenue assumptions based on data, past experiences, and information available. Staff will continue to monitor economic conditions and work with our consultants to update revenue projections and assumptions, as necessary. The following table summarizes the City’s General Fund Revenues by major category.

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Summary of General Fund Revenues by Major Category

General Fund Revenues	FY 19/20 Actuals	FY 20/21 Revised	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
Property Tax	\$ 7,684,647	\$ 7,884,200	\$ 7,989,300	1.3%	\$ 8,186,000	2.5%
Sales Tax	6,735,609	7,081,000	7,335,300	3.6%	7,585,000	3.4%
Transient Occupancy Tax	9,197,440	8,290,000	10,000,000	20.6%	11,100,000	11.0%
Cannabis Business Tax	391,342	1,913,000	2,600,000	35.9%	2,600,000	0.0%
Franchise Fees	1,361,348	1,333,400	1,333,400	0.0%	1,333,400	0.0%
Licenses & Service Charges	1,823,082	1,734,400	1,587,300	-8.5%	1,593,500	0.4%
Fines & Penalties	165,935	103,000	140,500	36.4%	143,000	1.8%
Interest and Rent Income	565,849	217,600	147,500	-32.2%	150,000	1.7%
Reimbursements	471,326	381,100	306,000	-19.7%	306,000	0.0%
Other Revenues	260,453	77,000	67,000	-13.0%	67,000	0.0%
Other Sources	29,983	10,037,200	43,800	-99.6%	43,800	0.0%
Total Revenues	\$ 28,687,014	\$ 39,051,900	\$ 31,550,100	-19.2%	\$ 33,107,700	4.9%
Total Adjusted Revenues	\$ 28,687,014	\$ 29,051,900	\$ 31,550,100	8.6%	\$ 33,107,700	4.9%

General Fund Expenditure Summary (Use of Funds)

The total proposed preliminary budget for FY 2021/22 is \$31.7 million and \$32.1 million in FY 2022/23. When excluding one-time expenditures for special projects, equipment and vehicle replacement, and General Fund support for projects in the CIP, the adjusted operating budget for FY 2021/22 is projected to be \$30.5 million and \$30.8 million in FY 2022/23.

The operating budgets have been updated over the two-year period to reflect staffing and service and supplies expenditures returning to pre-pandemic levels. This includes ending the temporary hiring freeze put in place FY 2020/21, intern positions being programmed back in the budget, and operating expenditures for maintenance items restored. Additionally, recommendations include increases to personnel levels to address critical staffing deficiencies in departments that had continued ongoing workload impacts prior to the pandemic. Staff has also accounted for regulatory and mandated changes, contractual obligations, and critical department needs, while incorporating cost saving methods where they can be identified. Additionally, staff has factored in priority items presented in each of the departments’ work programs, preliminary adjustments to public safety costs, and transferring \$100,000 of solid waste franchise fee revenues received by the General Fund to the Solid Waste Special Revenue Fund. The following table summarizes the proposed expenditure budget by department:

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Summary of Expenditures by Department

Expenditures by Department	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
General Government	5,150,183	5,830,921	6,621,700	13.6%	6,689,100	1.0%
Library	352,834	375,340	347,900	-7.3%	433,400	24.6%
Finance	978,992	1,031,615	1,229,000	19.1%	1,338,700	8.9%
Planning & Env. Review	3,635,871	4,076,171	3,718,000	-8.8%	3,984,100	7.2%
Public Works	4,427,725	5,667,274	7,619,600	34.4%	7,684,800	0.9%
Neighborhood Services	1,975,908	2,607,900	2,533,300	-2.9%	2,584,100	2.0%
Public Safety	7,452,279	7,762,900	8,626,600	11.1%	8,906,400	3.2%
Non-Departmental	845,484	854,000	986,300	15.5%	986,300	0.0%
CIP	10,681,884	2,029,750	500,000	-75.4%	0	-100.0%
Total Expenditures	\$ 35,501,161	\$ 30,235,871	\$ 32,182,400	6.4%	\$ 32,606,900	1.3%

The following table summarizes General Fund expenditures by four major categories.

Summary of Expenditures by Major Category

Expenditures by Category	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
Salaries and Benefits	9,013,520	9,637,400	11,633,800	20.7%	12,257,900	5.4%
Operating	15,672,559	18,380,014	19,629,100	6.8%	20,058,800	2.2%
Capital	10,815,083	2,218,457	819,500	-63.1%	190,200	-76.8%
Transfers	-	-	100,000	-	100,000	0.0%
Total Expenditures	\$ 35,501,161	\$ 30,235,871	\$ 32,182,400	6.4%	\$ 32,606,900	1.3%

Personnel Updates

Personnel costs account for the salaries and benefits for the City's employees, including full-time and part-time personnel, the City Council and interns. Overall, based on the assumptions, the personnel budget is estimated at \$11.6 million or 36.7% of the total budget in FY 2021/22 and \$12.3 million or 38.1% of the total budget in FY 2022/23. This is an increase of \$1.99 million or 20.7% over FY 2020/21. This increase is primarily due to the restoring of 12% of the City's workforce that was temporarily subject to the hiring freeze that helped reduce costs in FY 2020/21, as well as recommend new critical positions needed in various departments. Additionally, interns and department aides are also recommended to be included back in the budget.

The following table is a recap of the 11 full-time vacant positions at the time of budget adoption that were subject to the hiring freeze and the estimated one-time savings incurred in FY 2020/21:

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Summary of FTE Positions in Hiring Freeze in FY 20/21

Department	Program	Title	Est. Savings	FTE
General Government	City Manager's Office	Management Analyst	\$ 121,300	1.00
General Government	City Manager's Office	Management Analyst (IT)	\$ 121,300	1.00
Finance	Finance	Accounting Specialist ⁽¹⁾	\$ 87,500	1.00
Planning	Current Planning	Associate Planner	\$ 129,800	1.00
Planning	Sustainability	Management Assistant	\$ 106,200	1.00
Planning	Housing	Senior Housing Analyst	\$ 148,600	1.00
Public Works	Administration	Sr. Office Specialist	\$ 75,600	1.00
Public Works	Engineering	Traffic Engineer	\$ 173,700	1.00
Public Works	Engineering	Principal Civil Engineer ⁽¹⁾	\$ 188,500	1.00
Public Works	Facilities	Facilities Maintenance Technician	\$ 87,500	1.00
Public Works	CIP Admin	Assistant Engineer	\$ 121,300	1.00
TOTAL			\$ 1,361,300	11.00

(1) *The Accounting Specialist and Principal Civil Engineer positions were identified as two critical urgent positions in FY 2020/21, and recommended budget appropriations were made at mid-year (2nd quarter) and contract cost reductions were identified to support the cost to fill these positions.*

Filling the positions subject to the hiring freeze is staff’s current priority, as many projects and programs are affected by not having the needed staff capacity. As a contract city, Goleta operates very leanly and has a lower ratio of personnel costs in its overall budget. Service levels have been severely impacted with the hiring freeze of 11 full-time equivalents (FTEs). 11 FTEs represent 12% of the City’s total FTE of 89.43. The hiring freeze was a temporary short-term cost reduction strategy to help stabilize the budget and help offset revenue reductions caused by the COVID-19 pandemic. During the FY 2020/21 Second Quarter Review, the City Council approved moving forward with hiring the vacant Accounting Specialist position and the Principal Civil Engineer position. However, there is a critical need to restore the rest of the vacant positions as soon as possible to help address a backlog of work priorities and responsibilities. Staff is recommending funding and filling all of the frozen positions in FY 2021/22. Due to the number of vacancies and the time it will take to fill all of the positions, staff anticipates there will be some savings due to timing of interviews and start dates. At this time approximately \$1.4 million is programmed in the budget for filling the vacant positions.

As part of the Annual Work Program and budget process, departments evaluated their ongoing work efforts and responsibilities, upcoming programs and projects and Council priorities while analyzing their staff capacity. As part of the analysis, various departments identified ongoing staff deficiencies which present constraints in keeping up with current priorities and result in delays and a growing backlog of tasks and special projects. In order to keep up with current responsibilities and help mitigate ongoing workload impacts, the City Manager and staff have reviewed the requests and have determined there is a critical need for these requested positions. A summary of the requested positions and estimated financial impact for both FY 2021/22 and 2022/23 are provided below:

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Summary of Recommended New Personnel

Department	Program	Title	FY 21/22 Proposed	FY 22/23 Proposed	FTE
General Government	Community Relations	Management Assistant	\$ 13,400	\$ 26,100	0.25
Finance	Finance	Management Assistant	\$ 51,100	\$ 107,600	1.00
Finance	Finance	Accounting Specialist	\$ 70,100	\$ 88,700	1.00
Planning & Environmental Review	Current Planning	Code Compliance Officer	\$ 90,500	\$ 115,100	1.00
Public Works	Capital Improvement	CIP Manager	\$ 90,000	\$ 191,200	1.00
Public Works	Capital Improvement	Management Analyst	\$ 58,300	\$ 123,000	1.00
Public Works	Solid Waste and Env. Services	Environmental Services Specialist	\$ 121,000	\$ 128,400	1.00
NSPS	Neighborhood Services/Parks and Recreation	Management Assistant	\$ 25,800	\$ 54,000	0.50
TOTAL			\$ 520,200	\$ 834,100	6.75
<i>General Fund</i>			<i>\$ 399,200</i>	<i>\$ 705,700</i>	<i>5.75</i>
<i>Solid Waste Fund</i>			<i>\$ 121,000</i>	<i>\$ 128,400</i>	<i>1.00</i>

The overall impact to the General Fund is projected to be \$399,200 in FY 2021/22 and then \$705,700 in FY 2022/23 when costs are fully annualized. Budget for the first year was adjusted to account for estimated timing of recruiting and hiring for certain positions. The Environmental Services Specialist will be funded by the Solid Waste Special Revenue Fund and will be offset by reprogramming funds set aside for professional services.

Additionally, staff is recommending reclassifications for a number of existing positions. Reclassifications are a result of evaluating current duties and responsibilities to ensure that the employee is working at the proper job category and not out of their assigned classification. The fiscal impact of these reclassifications results in an approximate increase of \$29,900 and a 0.10 FTE increase, due to one position being recommended to increase from part time to full time hours. The table below summarizes the recommended reclassifications in the following departments/programs and estimated net financial impacts.

Summary of Reclassifications and Changes to Existing Personnel

Department	Program	Title and Description	FY 21/22 Proposed	FY 22/23 Proposed	FTE
Planning & Environmental Review	Current Planning	Assistant Planner reclassified to flexible Assistant - Associate Planner (pending)	\$ 8,800	\$ 13,600	0.00
Planning & Environmental Review	Sustainability	Sustainability Coordinator reclassified to Sustainability Manager	\$ 9,600	\$ 17,600	0.00
Public Works	Administration	Management Assistant reclassified from 0.9 FTE to 1.0 FTE	\$ 11,500	\$ 11,900	0.10
TOTAL			\$ 29,900	\$ 43,100	0.10

It should be noted that the recommended reclassification of the Assistant Planner position to the flexible Assistant-Associate Planner is part of a change subject to collective bargaining which is currently underway. If the change is approved, it will combine two separate classifications into one flexible classification and will give flexibility to fill the Associate Planner positions at either the

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Assistant or Associate level. It will also provide the opportunity for streamlined promotion for planners if they are hired at the Assistant Planner level.

The overall General Fund net financial impact of all recommended personnel changes results in a total increase of approximately \$429,100 in FY 2021/22 and \$748,800 in FY 2022/23. The total cost of these positions has been analyzed and applied to the City's five-year financial model and found to be supportable in both the short and long term. The overall FTE count for the City will then increase from 89.425 to 96.275, an increase of 6.85. A summary of FTEs by department is provided below.

Summary of FTEs by Department

Department	18/19 Adopted	19/20 Adopted	20/21 Adopted	21/22 Proposed	22/23 Proposed
General Government	15.650	17.650	17.650	17.900	17.900
Library Services	9.375	15.375	15.375	15.375	15.375
Finance	7.000	7.000	7.000	9.000	9.000
Planning, Environmental & Review	15.000	17.500	17.500	18.500	18.500
Public Works	22.900	24.900	25.900	29.000	29.000
Neighborhood Services and Public Safety	5.000	6.000	6.000	6.500	6.500
Grand Total	74.925	88.425	89.425	96.275	96.275

Additional details of FTE allocations within the departments can be found in the Summary of Funded Positions starting on page 111. Further information can also be found in each of the department's Annual Work Programs on the City's website.

General Fund – Five Year Forecast

The Five-Year Forecast shows moderate revenues over expenditures in years three through five, though that is subject to change pending future Council direction and is based on assumptions for FY 2021/22. The forecast does not consider any major changes or significant amounts of additional funding that is needed for deferred maintenance and the other unfunded priorities that were discussed in December 2020, when the City Council received staff's long range financial forecast over twenty years.

Net operating revenues (ongoing revenues minus ongoing expenditures) demonstrate the City's ability to support new ongoing personnel, programs, projects, and address increases in pension and other benefit costs, and capacity to take on additional maintenance costs as CIP projects become complete. It is important to maintain an adequate spread of net revenues over operating expenditures, as it is a financial indicator demonstrating the City's ability to support additional capital projects, ongoing maintenance, or take on debt service for future infrastructure projects. The following table summarizes the General Fund's net operating revenue.

Revenues

Revenue projections were made conservatively and developed in conjunction with tax consultants, analyzing historical actuals and working with departments on activity levels of user fees and charges. Cannabis tax revenues were estimated conservatively based on prior quarter actuals and discussions with operators and will be subject to adjustments as more information becomes known. Cannabis tax assumptions do not include any changes to the tax rates or

City Manager’s Budget Message

assumes new business operators in Goleta. No revenue losses or shocks are assumed in this forecast. The table below summarizes the General Fund revenue forecast through FY 2025/26.

Five-Year Forecast - Summary of General Fund Revenues

General Fund Revenues	FY 21/22 Proposed	FY 22/23 Proposed	FY 23/24 Projected	FY 24/25 Projected	FY 25/26 Projected
Property Tax	\$ 7,989,300	\$ 8,186,000	\$ 8,439,760	\$ 8,709,830	\$ 8,988,540
Sales Tax	7,335,300	7,585,000	7,820,130	8,054,730	8,312,480
Transient Occupancy Tax	10,000,000	11,100,000	11,300,000	11,500,000	11,600,000
Cannabis Business Tax	2,600,000	2,600,000	2,626,000	2,652,260	2,678,780
Franchise Fees	1,333,400	1,333,400	1,338,600	1,343,800	1,349,100
Licenses & Service Charges	1,587,300	1,593,500	1,594,620	1,610,530	1,626,550
Fines & Penalties	140,500	143,000	143,000	144,430	145,860
Interest and Rent Income	147,500	150,000	153,350	153,450	153,550
Reimbursements	306,000	306,000	309,660	311,920	313,460
Other Revenues	67,000	67,000	67,000	67,000	67,000
Other Sources	43,800	43,800	43,800	43,800	43,800
Total Revenues	\$ 31,550,100	\$ 33,107,700	\$ 33,835,920	\$ 34,591,750	\$ 35,279,120
Total Adjusted Revenues	\$ 31,550,100	\$ 33,107,700	\$ 33,835,920	\$ 34,591,750	\$ 35,279,120
YoY \$ Change	\$ 2,498,200	\$ 1,557,600	\$ 728,220	\$ 755,830	\$ 687,370
YoY % Change	8.60%	4.94%	2.20%	2.23%	1.99%

Expenditures

Expenditure projections in years three through five have been adjusted for one-time expenditures. Salary and benefit growth includes an estimated CalPERS impact, considering a 4% investment return in FY 2019/20, and assumes a 3% growth in FY 2023/24 and 4% annual growth starting in FY 2024/25. In FY 2022/23, the City will experience the full annualized impacts of cost increases related to new personnel being requested in 2021/22. No new staffing has been estimated for future years. Operating and maintenance expenditures assume year over year growth of 2%. Unfunded priorities and programs, including the backlog of deferred maintenance are not factored in the model. The table below summarizes the General Fund expenditure forecast through FY 2025/26.

City Manager's Budget Message

Five-Year Forecast - Summary of General Fund Expenditures

General Fund Expenditures	FY 21/22 Proposed	FY 22/23 Proposed	FY 23/24 Projected	FY 24/25 Projected	FY 25/26 Projected
Salaries and Benefits	\$ 11,633,800	\$ 12,257,900	\$ 12,625,637	\$ 13,130,662	\$ 13,655,889
Operating and Maintenance	\$ 19,629,100	\$ 20,058,800	\$ 19,837,208	\$ 20,233,952	\$ 19,847,111
Capital	\$ 819,500	\$ 190,200	\$ 190,200	\$ 190,200	\$ 190,200
Transfers	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Total Operating Expenditures	\$ 30,554,400	\$ 31,412,900	\$ 31,977,045	\$ 32,878,815	\$ 33,793,200
Total One-Time Expenditures	1,628,000	1,194,000	776,000	776,000	-
Total Expenditures	32,182,400	32,606,900	32,753,045	33,654,815	33,793,200
YoY \$ Change	\$ 1,946,529	\$ 424,500	\$ 146,145	\$ 901,770	\$ 138,386
YoY % Change	6.44%	1.32%	0.45%	2.75%	0.41%

General Fund Reserves and Fund Balance

The City has established General Fund Reserve Policies for the following categories: contingency reserve, capital equipment, compensated leave, risk management, CalPERS/Other Post Employee Benefits (OPEB), public facilities, CIP project funding, street maintenance, and litigation defense. The City continues to maintain strong reserves and set aside funds based on Council policy and operational capacity. The City sets a contingency reserve of 33% of operating expenditures. The City annually reviews its reserve policy and implements changes, if necessary, to ensure best practices and to respond to the changing economic environment.

Below is a recap of estimated Fund Balance through FY 2025/26. Actual numbers will be revised after closing FY 2020/21. Staff anticipates closing the current fiscal year by the end of August 2021. Updated unaudited numbers will be provided in September and will affect the overall beginning fund balance and all ending balances.

City Manager's Budget Message

Summary of Projected Fund Balance

General Fund	FY 21/22 Proposed	FY 22/23 Proposed	FY 23/24 Projected	FY 24/25 Projected	FY 25/26 Projected
Beginning Fund Balance	\$ 26,093,980	\$ 25,461,680	\$ 25,962,480	\$ 27,045,355	\$ 27,982,290
Operating Revenues	31,550,100	33,107,700	33,835,920	34,591,750	35,279,120
Operating Expenditures	30,554,400	31,412,900	31,977,045	32,878,815	33,793,200
Net Operating Revenues	995,700	1,694,800	1,858,875	1,712,935	1,485,920
One-Time Revenues or Use of Fund Balance	1,628,000	1,194,000	776,000	776,000	-
One-Time Expenditures	1,628,000	1,194,000	776,000	776,000	-
Net Change to Fund Balance	\$ (632,300)	\$ 500,800	\$ 1,082,875	\$ 936,935	\$ 1,485,920
Ending Fund Balance	\$ 25,461,680	\$ 25,962,480	\$ 27,045,355	\$ 27,982,290	\$ 29,468,210
Fund Balance Categories					
Prepays and Deposits	10,000	10,000	10,000	10,000	10,000
Public Facilities	830,108	830,108	830,108	830,108	830,108
Capital Equipment	449,869	489,869	594,869	594,869	594,869
Compensated Leave	237,123	237,123	237,123	237,123	237,123
Risk Management	200,000	200,000	200,000	200,000	200,000
Contingency Reserves	10,129,713	10,434,798	10,479,956	10,771,479	11,072,160
Litigation Defense Fund	300,000	300,000	300,000	300,000	300,000
Sustainability	264,893	264,893	264,893	264,893	264,893
OPEB UAL	333,500	333,500	333,500	333,500	333,500
CalPERS UAL	170,000	170,000	170,000	170,000	170,000
Building Maintenance	-	-	-	-	-
Street Maintenance	-	-	-	-	-
CIP Project Funding	1,296,312	-	-	-	-
Encumbrances	-	-	-	-	-
Unassigned Fund Balance	11,240,162	12,692,189	13,624,906	14,270,318	15,455,556
Ending Fund Balance	\$ 25,461,680	\$ 25,962,480	\$ 27,045,355	\$ 27,982,290	\$ 29,468,210

The proposed budget estimates the unassigned fund balance to be at \$11.2 million for FY 2021/22 and \$12.7 million in FY 2022/23. The table has been updated to reflect staff's recommendation of setting aside \$1.3 million in the General Fund as a possible match for a FEMA grant that is needed for the Goleta Community Center Project (Project No. 9067), should no other federal funding or grants become available. In the event other funding does become available, this amount will be released back into Unassigned Fund Balance.

The City's fund balances represent the City's various reserve categories and provide options to respond to emergencies, economic shocks and other risks, unanticipated expenditures and replacement costs. They consist of various categories earmarked for certain uses. It will be important to sustain adequate reserves for economic recovery and to hedge against other risks. The City has been successful over the years in not only maintaining its contingency reserve at 33

City Manager's Budget Message

percent of its operating budget, but also in building its unassigned fund balance over time to address revenue fluctuations and unanticipated expenditures. The Government Finance Officers Association (GFOA) recommends cities maintain at least a minimum of 16 percent of unrestricted fund balance, though intended as a baseline, and further recommends cities maintain reserves at higher levels according to local conditions and unique circumstances. The City's primary risk factors are revenue volatility with dependency on TOT, and liquidity with the timing of large primary revenues such as property tax only received twice a year, with the first payment in December and large grant reimbursement projects. Additionally, given the RNA, the City does not receive its full property tax allocation resulting in higher reliance on the sources more sensitive to swings in the economy. Sales tax and TOT normally account for 61% of the City's General Fund revenue source.

To withstand the lasting impacts of the COVID-19 pandemic, City staff will recommend use of its fund balance and reserves when needed at an appropriate level to maintain critical services and stave off fiscal insolvency. It will be important that a significant portion of fund balance remain available should the General Fund be needed for ongoing liquidity purposes due to delays or other interruptions in revenues, or cashflow support of reimbursable grant funds or other special revenue funds that are received in the later part of the year. Additionally, for expenditure volatility should unexpected events occur, such as a wildfire, storm/flood or an earthquake event or other such factors that could require the City to expend a significant amount of General Fund resources, a portion of fund balance should be available for use. Staff's current assumption is to maintain the unassigned fund balance at approximate \$5 million, leaving \$6.2 million available based on current estimates for one-time use for unfunded priorities and one-time projects. The unassigned fund balance will continue to be evaluated before any appropriation is recommended.

It should also be noted that the City has other tools, such interfund borrowing (one fund borrows from another that has available resources), bank loans, lines of credit and other debt instruments should the City need them as described in the City's Debt Management Policy.

Special Revenue Fund Summary

Special revenue funds are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specific purposes other than debt service or capital projects. The City maintains over thirty special revenue funds. Discussed below are highlights and additional information for some of the City's most significant Special Funds. Further detail on all Special Revenue Funds is found in the Summary of Sources and Uses Schedule starting on page 80.

Gas Tax Fund

The state imposes sales taxes and per-gallon excise taxes on gasoline and diesel fuel. The local portion of these allocations flow through the Highway Users Tax Account (HUTA). State law requires that these funds be used exclusively for maintenance of the street and highway system. Based on the most recent information as of May 2021 from California City Finance and the Department of Finance, staff is anticipating overall Gas Tax at \$765,600 in both years, when excluding interest.

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SB1 Road Maintenance & Repair Act Fund (RMRA)

Senate Bill 1 (SB 1), the Road Repair and Accountability Act of 2017, has been in effect since November 1, 2017. Revenues are generated from fuel and vehicle registration taxes. State law requires these funds be used exclusively for the transportation system. Based on revised estimates, SB 1 funds are estimated to be \$619,100 in both of the next two fiscal years.

Measure A Fund

The Santa Barbara County Association of Governments (SBCAG) receives a half-cent sales tax for transportation improvements in Santa Barbara County. The City of Goleta receives a portion of those funds to use exclusively for transportation related purposes. Based on revised estimates, Measure A funds are estimated to be \$1.7 million in both of the next two fiscal years.

Solid Waste Fund

This fund supports the Solid Waste Program and funding is received through program fees remitted from the City's franchise waste hauler MarBorg. The program fees are generated from rates established annually that are charged to customers and residents for trash and recycling services. The collected fees are then allocated based on the City's solid waste franchise agreement. The program fee for the Solid Waste Fund is set to increase from 8% to 12%. Additionally, the base franchise fee of \$100,000 that was previously accounted for in the General Fund is being recommended to now transfer to the Solid Waste Fund. The program fee allocation increase and additional General Fund transfer to the Solid Waste Fund will help offset revenue reductions from other special revenue funds in the program and support costs to maintain environmental compliance and program effectiveness. Overall, the Solid Waste Fund is projected at \$1.2 million in both years.

Capital Improvement Program Summary

The Capital Improvement Program (CIP) consists of three components: a Comprehensive CIP Project List; the Five-Year CIP Project List; and the CIP Budget for Fiscal Years 2021/22 and 2022/23. The budget for the CIP is prepared separately from the City's Operating Budget so that a more thorough and detailed understanding of the program can be provided. The Comprehensive CIP Project List (Comprehensive CIP) is comprised of a list of capital projects that improve or add to the City's public infrastructure and facilities. The list may also include, from time to time, significant purchases of new or replacement equipment and other assets. Typically, the Comprehensive CIP is comprised of projects with a total cost of \$100,000 or greater and will have a life span of more than 5 years. Capital projects are generally large-scale endeavors in terms of cost, size and benefit to the community. Ultimately, the Comprehensive CIP is a planning tool that enables the City to plan, prioritize and fund capital projects. The planning of these projects and significant purchases contribute to the effective management of the City's assets. This planning effort not only sets priorities, but it also ensures an adequate investment of capital funding.

The projects listed in the Comprehensive CIP are developed from several sources including City Council direction, departmental recommendations, and policy documents such as the City's General Plan. Additional sources include, but are not limited to, the Development Impact Fee Program, Bicycle and Pedestrian Master Plan, and projects that address regulatory compliance

City Manager's Budget Message

requirements. Projects will likely also soon be added from the recently adopted Creeks and Watershed Master Plan and the future Storm Drain Master Plan. The Comprehensive CIP is updated annually and is reviewed by the Planning Commission to ensure that the included projects are consistent with the City's General Plan. It should be noted that that the Comprehensive CIP Project List is also formally referred to as the Comprehensive Capital Improvement Plan.

Once the Comprehensive CIP Project List is determined each year, the second component of the overall CIP, a Five-Year CIP Project List (Five-Year CIP), is then developed and approved by the City Council as part of departmental Work Programs and the CIP Budget. The Five-Year CIP, as a subset of the overall Comprehensive CIP, is comprised of projects included in departmental Annual Work Programs as well as high priority projects that will be actively worked on over the next five years. The remaining projects in the Comprehensive CIP will not be actively worked on due to staffing, lack of funding and/or priority based on City Council direction. Projects included in the Five-Year CIP have been determined to be high priority due to public safety concerns, public expectation, and because there are often contractual agreements for receiving grants.

The third component of the overall CIP is the CIP Budget. The CIP Budget reviews and analyzes the funding component of the Five-Year CIP with a focus on Fiscal Years 2021/22 and 2022/23. The CIP Budget is described in more detail in the CIP Section of the document starting on page 331 and consists of the following three main documents: Summary by Fund; Summary by Project; and CIP Project Detail Sheets.

Due to recent staffing and funding challenges for delivering projects in the Five-Year CIP, early in Fiscal Year 2021/22 City staff will work with a consultant to prepare a CIP and Capital Maintenance Funding Plan. The Plan will serve as a strategy for prioritizing, funding, and completing projects. To develop the Funding Plan, a City Council workshop will be held in the spring of 2022 as part of the work effort to complete the Funding Plan. Additionally, staff anticipates additional discussions on the CIP and Capital Maintenance funding over the next two years or so as projects are completed and existing and new projects in the Comprehensive CIP rise in priority.

Five-Year CIP Project List:

Once the Comprehensive CIP Project List is established priority projects are identified from the list, budgeted and included in the Five-Year CIP Project List (Five-Year CIP). Projects included in the Five-Year CIP will be actively worked on over the next five years to address public safety concerns, prior commitments, public expectation, and/or grant deadlines. The Five-Year CIP is found starting on page 339.

The Five-Year CIP specifically identifies projects that were included in the departmental Annual Work Programs and will be actively worked on in the upcoming Fiscal Year 2021/22. An excerpt from the Five-Year CIP list is presented below that shows the projects that are included in the Public Works and Neighborhood Services and Public Safety Annual Work Programs.

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FY 2021/22 Annual Work Program Projects

Project Number	Project Name	Work Program					
		Work in Prior Years	Fiscal Year/Work Program Year				
			21/22	22/23	23/24	24/25	25/26
		1	2	3	4	5	
PW Department FY 21/22 Work Program Projects							
9002 (R1)	Ekwill Street & Fowler Road Extensions						
9006	San Jose Creek Bike Path - Northern & Southern Segments						
9007	San Jose Creek Bike Path - Middle Extent						
9027 (R5)	Goleta US 101 Overcrossing						
9033	Hollister Avenue Bridge						
9053	Cathedral Oaks Crib Wall Repair						
9056	LED Street Lighting						
9062	Storke/Hollister Transit, Bike/Ped, and Median Imp.						
9067	Goleta Community Center Improvements						
9083	Traffic Signal Upgrades						
9087	Crosswalk PHB on Calle Real near Encina Lane						
9088	RRFB Improvements at School Crosswalks						
9089	Goleta Traffic Safety Study						
9099	Crosswalk at Calle Real/Fairview Center - PHB						
9107	Old Town South Fairview Avenue Drainage Improvements	None					
9110	Hollister Class I Bike Path Lighting						
9112	Ellwood Butterfly Habitat Management Plan						
9114	Hollister Avenue Old Town Interim Striping						
TBD-9115	Public Works Corporation Yard Repairs and Improvements	None					
TBD	Lake Los Carneros Pedestrian Bridge Replacement	None					
5800-1	Annual Pavement Rehabilitation						
5800-2	Miscellaneous Concrete Repair						

Note: The Five-Year CIP includes two Capital Maintenance Program projects – the Annual Pavement Rehabilitation Project and the Miscellaneous Concrete Repair Project. These projects are included in the Public Works Divisional Operating Budget and are shown in the table above because of the size, scope and cost of the projects.

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NSPS Department FY 21/22 Work Program Projects						
9025	Fire Station 10					
9063	Evergreen Park Improvements					
9066	Miscellaneous Park Improvements					
9071	Improvements to Athletic Field at GCC					
9074	Stow Grove Multi-Purpose Field					
9079 (T1)	Goleta Train Depot and S. La Patera Imp.					
9084	Community Garden					
9093	San Miguel Park Improvements	None				
9094	Santa Barbara Shores Park Improvements	None				
9101	City Hall Purchase and Improvements - Elevator					
9108	Winchester II Park Improvements					
9111	JDW Neighborhood Park Phase 2-Splash Pad					
9113	Mathilda Park Improvements					
TBD-9116	Pickleball Courts	None				

There are thirty-six (36) projects included in next year’s Work Program with a total estimated project cost of over \$225 million. Most of the projects on the list have grant funding and associated deadlines. As presented during the Annual Work Program workshops, staff are currently oversubscribed and concerned about meeting deadlines and being able to deliver all the projects on the list with current staff levels. As a result, requests for additional staff support have been included in the FY 2021/22 operating budgets for Public Works to help balance the workload. Additionally, there are project funding shortfalls that have been estimated and identified. This is discussed in more detail in the CIP Budget section below.

CIP Budget:

The CIP Budget reviews and analyzes the funding component of the Five-Year CIP with a focus on Fiscal Years 2021/22 and 2022/23. As noted above, the CIP Budget consists of the following three main documents: CIP Summary by Fund, CIP Summary by Project, and CIP Project Detail Sheets. All three main documents are found in the CIP section of this document. The CIP Summary by Fund lists the various funding sources with projects listed under each funding source. The CIP Summary by Projects shows the various funding sources for the Five-Year CIP as well, but they are listed by project number for each project. The CIP Project Detail Sheets are included for all projects in the Five-Year CIP and summarize project details, descriptions, purpose, status, and a table showing project cost estimates and associated funding sources.

Capital improvement projects are funded from various sources. Funding details for each specific project can found in the CIP Budget starting on page 346. The major sources of funds available for capital projects are dedicated funds for the type of use. The use of dedicated funds is restricted by the limitations imposed by local, state or federal laws associated with the funding source. For the most part, funds for the CIP are accounted for in the City’s special revenues and include various development impact fee funds, transportation related special revenue funds, and major federal and state grants that have been awarded.

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Projects that are not completely supported by dedicated revenue or are partially supported by grant revenues in need of matching funds are generally supplemented by the General Fund when funds are available. The City may also receive direct funding for projects from other agencies, jurisdictions, or individuals through grants, loans, donations and/or other subsidies.

The CIP Budget has a total cost to complete budget of \$240.7 million over the next five years. Of the \$240.7 million, approximately \$132.2 million is supported by various funding sources, leaving a funding gap of approximately \$108.5 million. The \$132.2 million funding sources range from the General Fund to Special Revenue funds such as Measure A, Development Impact Fee (DIF) revenues, and various grants. Since DIF revenues are estimates based on the timing of development, it is important to note that these revenues will be revised on an annual basis as more current information regarding the timing of development projects becomes available. By forecasting revenues that specifically fund capital projects, staff can program and plan for projects on a five-year basis.

Given the multitude of projects and cost increases over the years, the City is faced with a funding gap of \$108.5 million. The funding gap in the current Five-Year CIP Budget can possibly be addressed by various financing options, including use of one-time fund balance, or debt financing. Financing a project with debt without going to voters will require an ongoing commitment of the City's current limited revenue sources.

Staff has conducted a preliminary analysis on some of the major unfunded projects, such as Fire Station No. 10, and is in process of evaluating the funding gaps for other major projects. Per Council direction at the CIP Workshop, staff will move forward with the pre-application process with the California Infrastructure and Economic Development Bank (IBank) and setting aside \$1.3 million in the General Fund for future use as a possible match for the FEMA grant that is needed for the Goleta Community Center Project, should no other federal funding become available.

Given the complexities and number of other unfunded projects, staff will be working with its consultants to develop a CIP and Capital Maintenance Funding Plan that will guide the future funding commitments to the unfunded projects and priorities. The CIP and Capital Maintenance Funding Plan will then be presented to the City Council for direction at a future meeting.

OTHER INFORMATION:

New Federal Funding – American Rescue Plan Act of 2021 (ARPA)

In the next few months, the City Council will be asked to consider funding options on a City allocation from the \$1.9 trillion American Rescue Plan Act of 2021 (ARPA). The ARPA funding was approved by Congress and subsequently signed into law by President Biden on March 11, 2021. The relief package provides funding in several areas such as state and local aid, education, rental assistance, and transit.

As of May 10, 2021, the City has received updated information from the U.S. Treasury Department. The City of Goleta's allocation will be \$5,933,990, which is \$313,990 or 5.6% higher than original estimates of \$5.62 million. The funding being allocated to cities is officially called the Coronavirus Local Fiscal Recovery Fund (CLFRF) and will be directly received from the U.S. Treasury Department instead of a passthrough at the state level, due to the City's status with the

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CDBG program as an entitlement city. Generally, cities with populations of less than 50,000 are considered non-entitlement units and would receive this funding through the state.

Based on current information, the City will receive the allocation in two payments, with 50% of funds that can be received as early as May 2021, and the balance delivered approximately one year later (likely part of FY 2022/23). The following timeline is for presentation purposes:

May/June 2021	May/June 2022	Total
\$2,966,995	\$2,966,995	\$5,933,990

Currently, the one-time \$5.93 million allocation is not included in the proposed budget because the City is still reviewing interim guidance and implementation processes. It should be noted that the timing of the allocation disbursement affects the fiscal years during which the City can record this as revenue. Additionally, since this is federal funding, its implementation could be an extensive process as proper accounting structure will need to be created along with developing procedures and processes for ongoing reporting and compliance.

The U.S. Treasury Department has since issued guidance and requirements for the funds in the Interim Final Rule adopted by Treasury on May 10, 2021, which has been submitted to the Office of the Federal Register (OFR) for publication and is currently pending placement on public display at the OFR and publication in the Federal Register. The document that published in the Federal Register is the official document. Treasury encourages state, local, territorial and Tribal governments as well as other stakeholders to submit public comments on the Interim Final Rule.

Based on most current information at the time of this report, eligible uses may include the following:

- **Support public health expenditures**, by, for example, funding COVID-19 mitigation efforts, medical expenses, behavioral healthcare, and certain public health and safety staff
- **Address negative economic impacts caused by the public health emergency**, including economic harms to workers, households, small businesses, impacted industries, and the public sector
- **Replace lost public sector revenue**, using this funding to provide government services to the extent of the reduction in revenue experienced due to the pandemic
- **Provide premium pay for essential workers**, offering additional support to those who have and will bear the greatest health risks because of their service in critical infrastructure sectors
- **Invest in water, sewer, and broadband infrastructure**, making necessary investments to improve access to clean drinking water, support vital wastewater and stormwater infrastructure, and to expand access to broadband internet

Within these overall categories, recipients have broad flexibility to decide how best to use this funding to meet the needs of their communities.

Additionally, the funds cannot be used to directly or indirectly offset tax reductions or delay a tax/tax increase and cannot be deposited into any pension fund.

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The Government Finance Officers Association (GFOA) has been releasing in-depth analyses of Treasury's new guidance and compiling and submitting questions from local agencies for clarification. Staff has begun preliminary discussion on eligible use of these funds and will compile information and develop a draft expenditure plan that will be brought to City Council for consideration. Staff will continue to monitor the requirements and will report any available updates. Staff plans to bring back a separate report in January 2022 discussing use of the ARPA allocation.

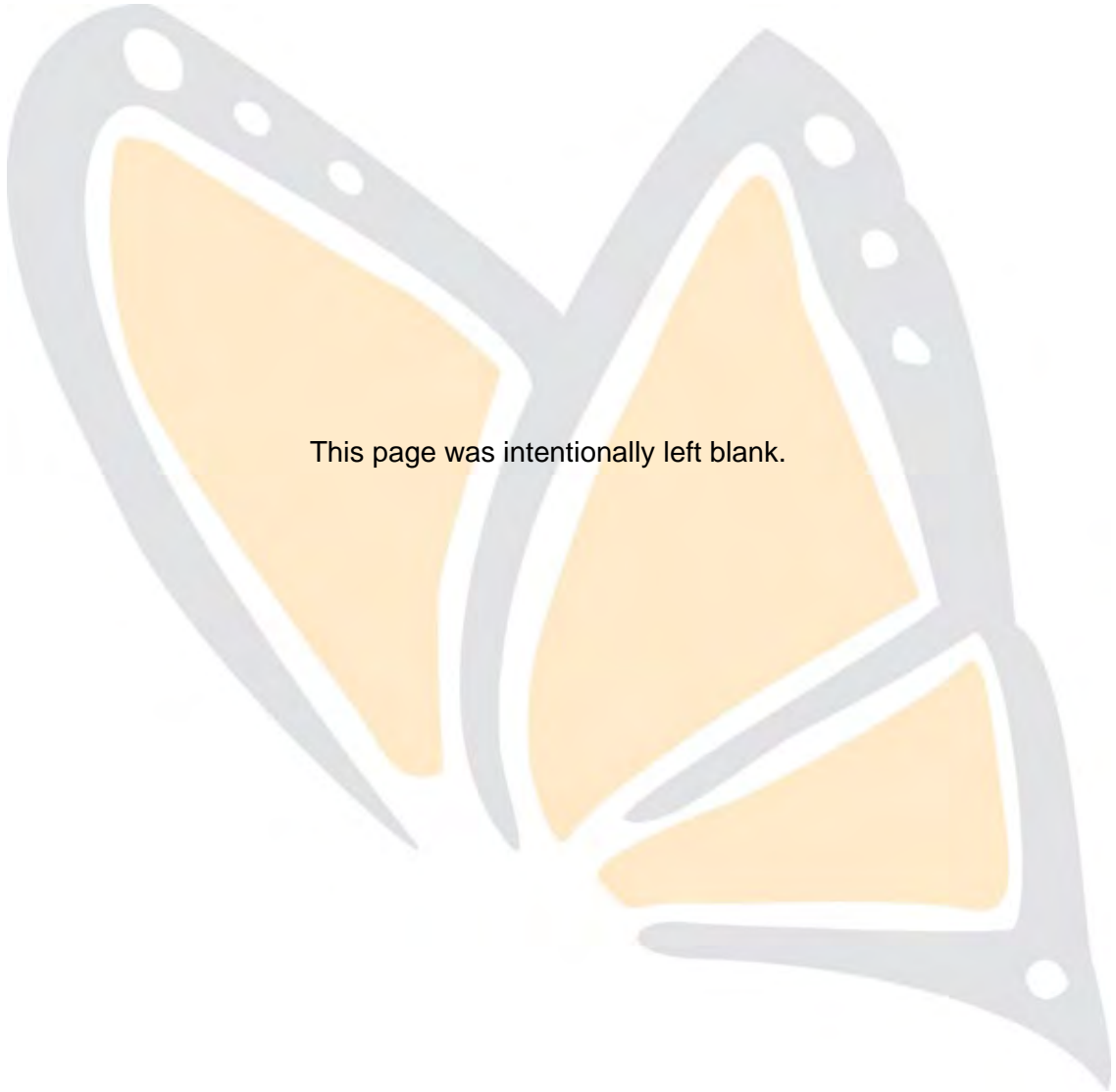
CONCLUSION:

The COVID-19 pandemic presented unique challenges for maintaining a high level of service to our community. The budget document is the result of an extraordinary effort from staff in every City department and one of the most challenging to develop given the economic uncertainty related to the pandemic. Additional information has been included to provide a clear picture of the City's vision, priorities, strategies and goals. The budget continues to be balanced and a fiscally responsible spending plan that sets the City's course for the next two fiscal years and beyond. While we continue on the road to recovery, the City will monitor the pandemic and adjust when necessary.

Respectfully submitted,

A handwritten signature in cursive script that reads "Michelle Greene".

Michelle Greene
City Manager



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RESOLUTION NO. 21-29

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF GOLETA, CALIFORNIA ADOPTING THE TWO-YEAR BUDGET PLAN FOR FISCAL YEARS 2021/22 AND 2022/23 AND COMPREHENSIVE CAPITAL IMPROVEMENT PLAN

WHEREAS, the City Council conducted public meetings for the purpose of reviewing the Two-Year Budget Plan and Comprehensive Capital Improvement Plan on May 25 and on June 8, 2021; and

WHEREAS, the City Council has reviewed the proposed final Two-Year Budget Plan for Fiscal Year 2021/22 and Fiscal Year 2022/23 and Comprehensive Capital Improvement Plan; and

WHEREAS, the Budget Plan is based upon appropriate estimates and financial planning for the City's operations, services, and capital improvements; and

WHEREAS, pursuant to Government Code Sections 66002(b) and 65090, City Council held a noticed public hearing regarding the City of Goleta's Comprehensive Capital Improvement Plan at its regular meeting of June 15, 2021; and

WHEREAS, the Comprehensive Capital Improvement Plan indicates the approximate location, size, time of availability and cost estimates for all facilities and improvements that will be financed with those fees that are levied by the City on new development in order to fund public capital improvements necessitated by such development; and

WHEREAS, pursuant to Government Code Section 65103(c), the Planning Commission of the City of Goleta reviewed the Comprehensive Capital Improvement Plan for FY 2021/22 for consistency with the City's adopted General Plan and adopted Resolution No. 21-04, a Resolution of the Planning Commission of the City of Goleta, California, Finding the Fiscal Year 2021/2022 Capital Improvement Program is in Conformance with the Goleta General Plan/Coastal Land Use Plan Pursuant to Section 65401 of the Government Code; and

WHEREAS, all procedural requirements for adopting the City's Budget Plan have been fulfilled and the City Council has been fully informed regarding the City's current finances, projected revenue, and financial obligations; and

WHEREAS, it is in the public interest for the City Council to adopt the Two

Year Budget Plan for Fiscal Years 2021/22 and 2022/23 and Comprehensive Capital Improvement Plan as proposed by the City Manager.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GOLETA AS FOLLOWS:

SECTION 1: FINDINGS

The City Council finds and declares that the foregoing recitals are true and correct.

SECTION 2: ADOPTION

The Two-Year Budget Plan and Comprehensive Capital Improvement Plan, Exhibits A-D to this resolution, and incorporated by reference, is approved.

SECTION 3: REAPPROPRIATION/CONTINUED ALLOCATIONS

The City Manager, or designee, is authorized to re-appropriate/continue any unused appropriations for capital projects, special projects, and grant programs at the close of fiscal years 2021/22 and 2022/23.

SECTION 4: CASH FLOW RESERVE FUND

The City Manager, or designee, may appropriate any remaining revenues at the close of fiscal years 2021/22 and 2022/23 into the applicable Unassigned Reserve fund on June 30 of each year.

SECTION 5: BUDGET ADJUSTMENTS

The Budget Plan may be subsequently adjusted as follows:

- A. By majority vote of the City Council;
- B. By the City Manager, or designee, for all appropriation transfers of approved allocations between programs and sections within a City department and between appropriation units (e.g., salaries and benefits, services and supplies, and capital outlay) within programs, excluding special designation or project appropriations;
- C. By Department Directors for appropriation transfers of approved allocations within appropriation units (e.g., salaries and benefits, services and supplies, and capital outlay) within the same programs;
- D. Line item expenditures within appropriation units in a program are not restricted so long as funding is available in the appropriation unit as a whole;

- E. By the Finance Director in cases involving offsetting revenues and expenditures for a specific purpose such as grant related allocations.

SECTION 6: CERTIFICATION

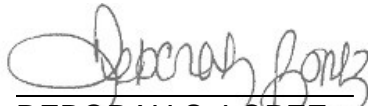
The City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

PASSED, APPROVED AND ADOPTED this 15th day of June, 2021.



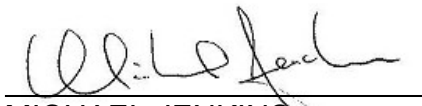
PAULA PEROTTE
MAYOR

ATTEST:



DEBORAH S. LOPEZ
CITY CLERK

APPROVED AS TO FORM:



MICHAEL JENKINS
CITY ATTORNEY

Budget Resolution



STATE OF CALIFORNIA)
COUNTY OF SANTA BARBARA) ss.
CITY OF GOLETA)

I, DEBORAH S. LOPEZ, City Clerk of the City of Goleta, California, DO HEREBY CERTIFY that the foregoing Resolution No. 21-29 was duly adopted by the City Council of the City of Goleta at a regular meeting held on the 15th day of June, 2021, by the following roll call vote of the City Council:

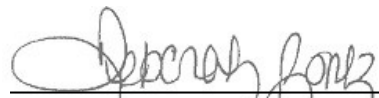
AYES: MAYOR PEROTTE, MAYOR PRO TEMPORE KYRIACO,
 COUNCILMEMBERS ACEVES, KASDIN AND RICHARDS

NOES: NONE

ABSENT: NONE

ABTENTIONS: NONE

(SEAL)



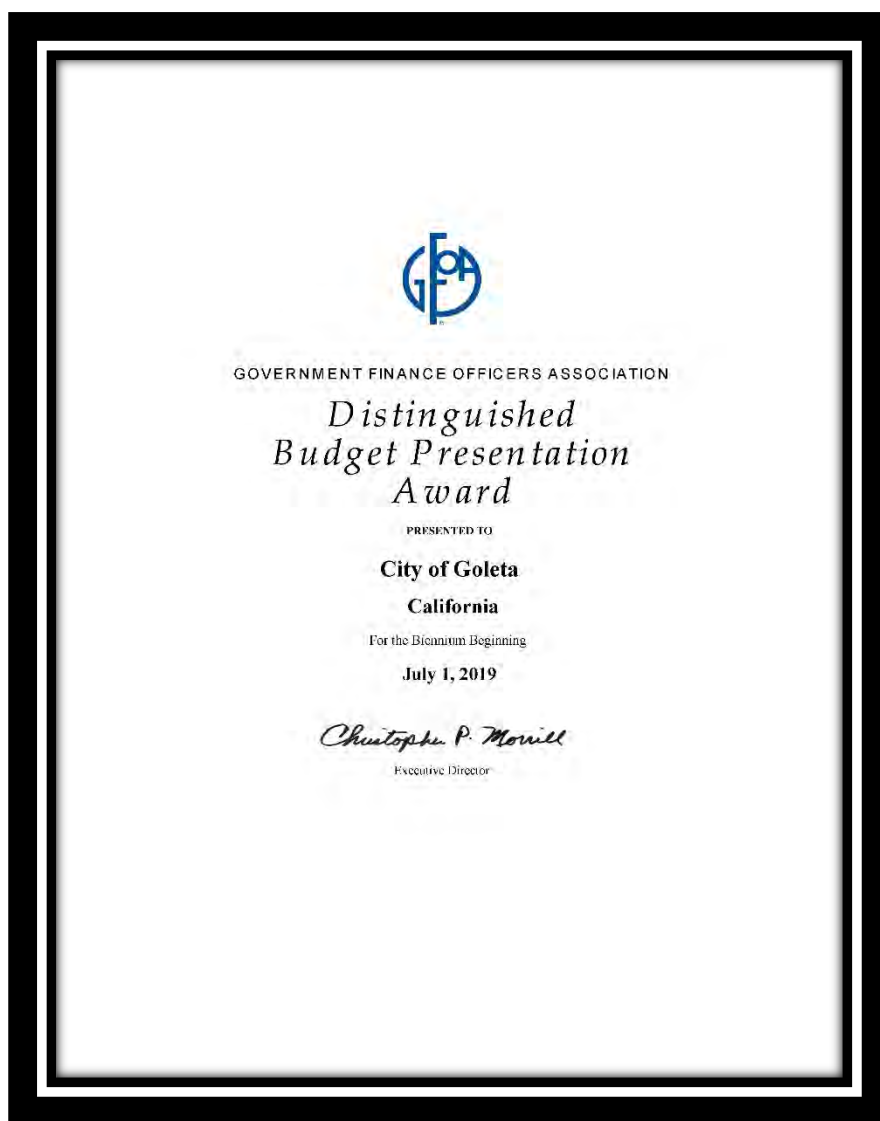
DEBORAH S. LOPEZ
CITY CLERK

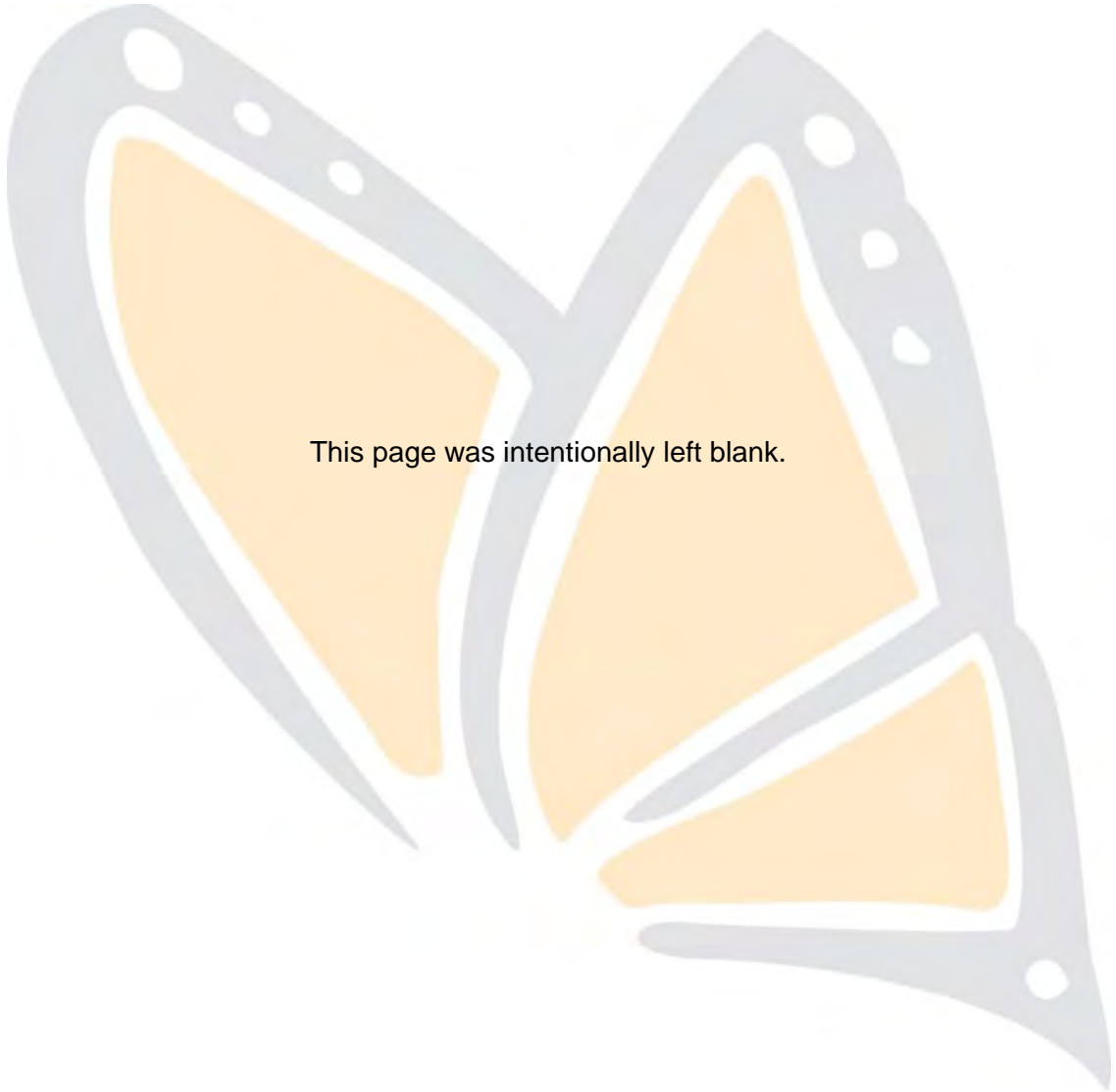
Government Finance Officers Association Award



Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Goleta, California** for its Biennial Budget for the biennium beginning July 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of two years only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.





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Community Profile

City of Goleta, California – Quick Facts

Date of Incorporation	February 1, 2002
Population ^[1]	32,339
Form of Government	General Law, Council-Manager
Employees (FTE's 21/22)	96.275
Employees (FTE's 22/23)	96.275
Area	8 square miles
Miles of Streets	174 lane miles
Public Safety: Police ^[2] Fire ^[3]	Contract with Santa Barbara County Sheriff Santa Barbara County Fire Services
Recreation & Culture:	
Parks & Open Spaces	30
Park Acreage	171
Open Space Acreage	311
Community Center	1
Library	1
Historic Stow House	1
Education:	
Elementary Schools (K-6)	5
Middle Schools (6-8)	1
High Schools (9-12)	1
Private Schools	4



Goleta, CA Weather Facts:

- On average, the warmest month is August.
- The highest recorded temperature was 109°F in 1985.
- December is the average coolest month.
- The lowest recorded temperature was 20°F in 1990.
- February is the average wettest month.

Sources:

[1] California Department of Finance

[2] City contracts with County of Santa Barbara Sheriff's Office for Police Services – 34.08 FTEs

[3] Fire Department related services are provided by the County Fire Department and do not contract with City

Goleta Area Map



Location

The City of Goleta, California, located in southern California on the south coast of Santa Barbara County, approximately 90 miles northwest of Los Angeles and ten miles west of the City of Santa Barbara. The City stretches approximately 8 square miles along the beautiful south coast, within a narrow coastal plain of exceptional natural beauty between the Santa Ynez Mountains and the Pacific Ocean.



City Government

The City of Goleta incorporated on February 1, 2002 as a General Law City under the laws of the State of California. The City of Goleta encompasses approximately 8 square miles in southern Santa Barbara County and has a population of approximately 32,339. The City is adjacent to the City of Santa Barbara and is approximately 90 miles from Los Angeles.

The City operates under the Council-Manager form of government. The City Council is comprised of five members elected at large, with four City Council members elected at large for staggered four year terms of office and the Mayor separately elected for two



(Left to right: Councilmember Stuart Kasdin, Councilmember Roger Aceves, Mayor Pro Tempore James Kyriaco, Mayor Paula Perotte, Councilmember Kyle Richards)

year terms, starting in 2018 . The City Council serves as the legislative and policy-making body of the City, enacting all laws and directing such actions as are required to provide for the general welfare of the community. The City provides municipal services through contracts for such things as street, park, and landscape maintenance. The City of Goleta also contracts with the Santa Barbara County Sheriff's Department for law enforcement services. Fire protection services are provided by Santa Barbara County Fire Department. There are 482 acres of parks and open space within City limits. The City assumed direct management and operation of the Goleta Library starting in FY 2018/19, and created a new Library Zone 4 on behalf of the County of Santa Barbara, and assumed management responsibilities for the Buellton and Solvang Libraries as of July 1, 2019.

The City Manager, appointed by the City Council, serves as the Chief Executive Officer and is responsible to the City Council for administration of all City affairs and the implementation of all policies established by the City Council. The City Attorney serves under contract and is appointed by the City Council. All other staff are appointed by the City Manager.

History



The Stow House, Goleta, CA

Until the early 1700s, the Goleta Valley area was populated by the native Chumash people. In the late 1700s, two Spanish expeditions came to the area and founded the Santa Barbara Mission and the Presidio. To support army operations, dense oak forests were cut down in the Goleta Valley to support cattle grazing and farming. In the 19th and early 20th centuries, former Presidio soldiers who were granted land by the Mexican government turned the Goleta Valley area into a prominent lemon-growing region. In addition, several areas, especially the Ellwood Mesa, were developed for oil and natural gas extraction.

With the construction of U.S. Highway 101 in 1947, Cachuma Dam in 1950, and University of California, Santa Barbara moving to the area in 1954, the Goleta Valley saw a great deal of growth and transitioned from a rural-agricultural community to a suburban area of ranch-style tract homes and defense-related research and aerospace firms.

Community

The City of Goleta is home to approximately 30,000 residents and a progressive, entrepreneurial business community. Goleta is a safe and active community that prides itself on the high quality of life available to its residents. In fact, in 2008, CNN Money listed Goleta as one of the “Best Places to Live.” Goleta is the employment hub for Santa Barbara County with a variety of high-tech and manufacturing companies. The close proximity to the University of California, Santa Barbara, gives Goleta continuous access to a talented workforce. The Goleta community exemplifies diversity and balance in areas such as: single-family homes and multi-family apartments; new start-ups and long-established and thriving businesses; quiet neighborhood streets and smoothly flowing freeways; tree canopies and wide open spaces; organic farms and high technology manufacturing; a busy Old Town commercial district, shopping centers, and lively local farmers’ markets; diverse scenic views that include ocean and island vistas as well as the backdrop of the Santa Ynez Mountains and foothills; and a range of opportunities for passive recreation and active sports.

Education

The City of Goleta is served by the Goleta Union School District for elementary education K-6. Of the nine schools in Goleta Union School District, four are in the City of Goleta, which includes Brandon, Ellwood, Kellogg, and La Patera. Santa Barbara Charter School, located on the campus of Goleta Valley Junior High, is a public school within the Santa Barbara Elementary School District. The Santa Barbara School District oversees Goleta Valley Junior High (7-8), and Dos Pueblos High School (9-12) which serve Goleta children. There are also a number of private elementary and secondary schools located in the City of Goleta. The University of

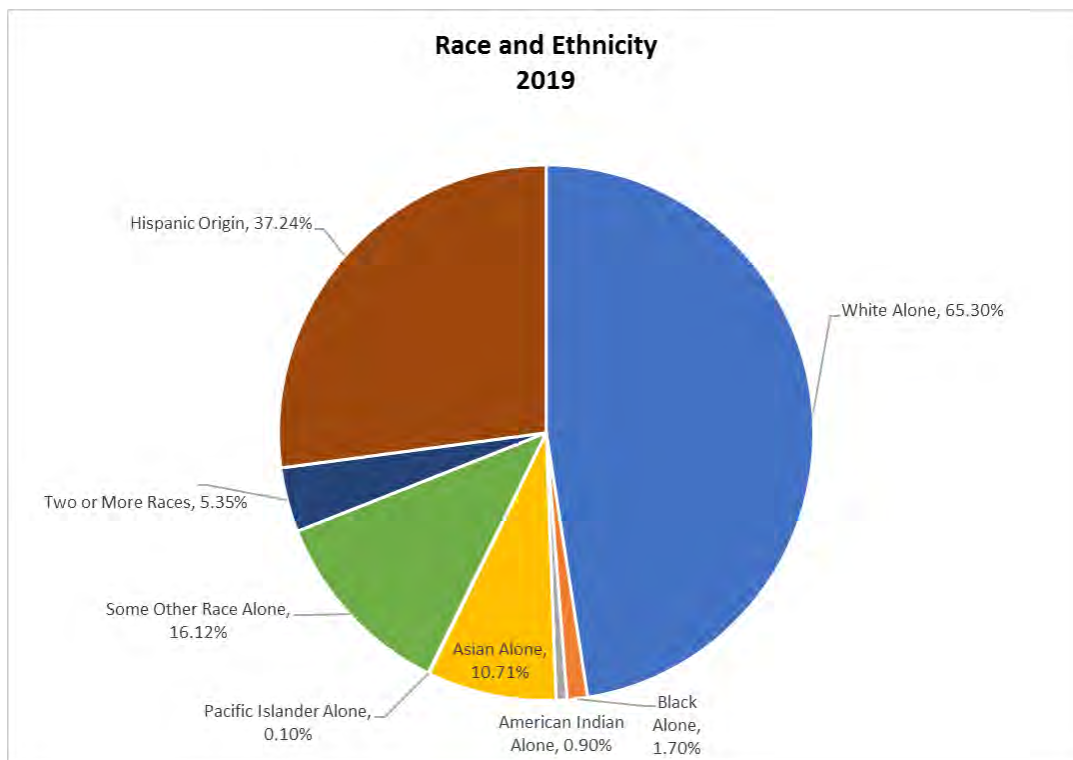
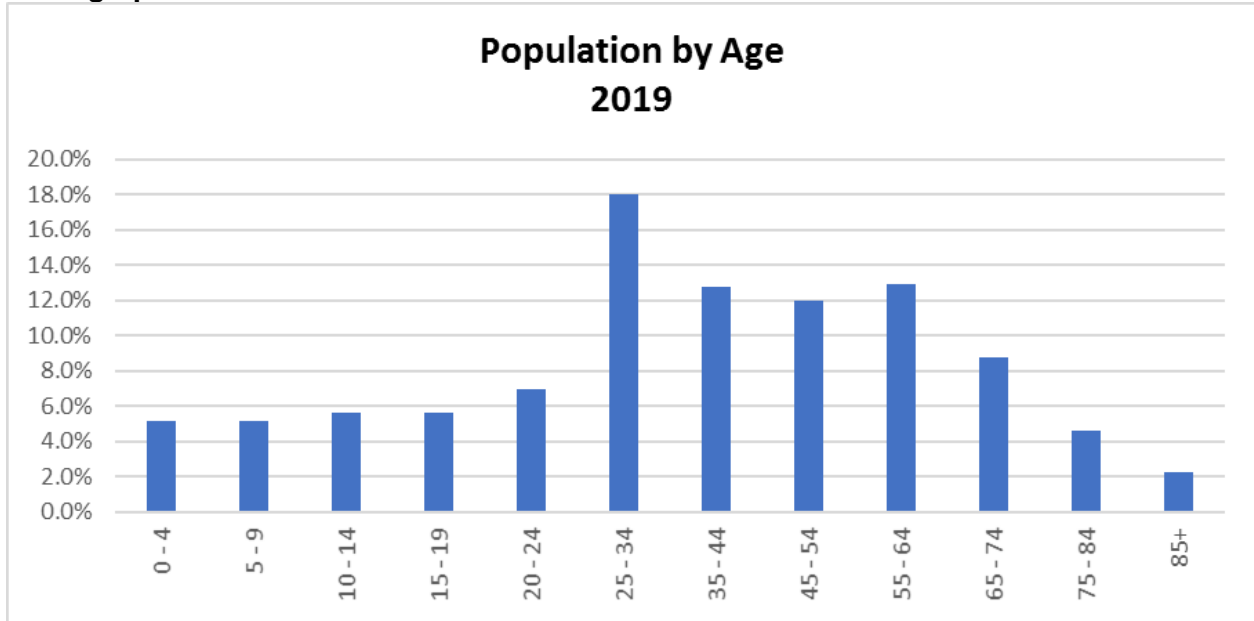


*Goleta Community Center
(Originally Goleta Union School from 1927 – 1975)*

Community Profile

California, Santa Barbara, home to six Nobel Prize winners, is located in the Goleta Valley. Goleta benefits from its close proximity to the University in many ways.

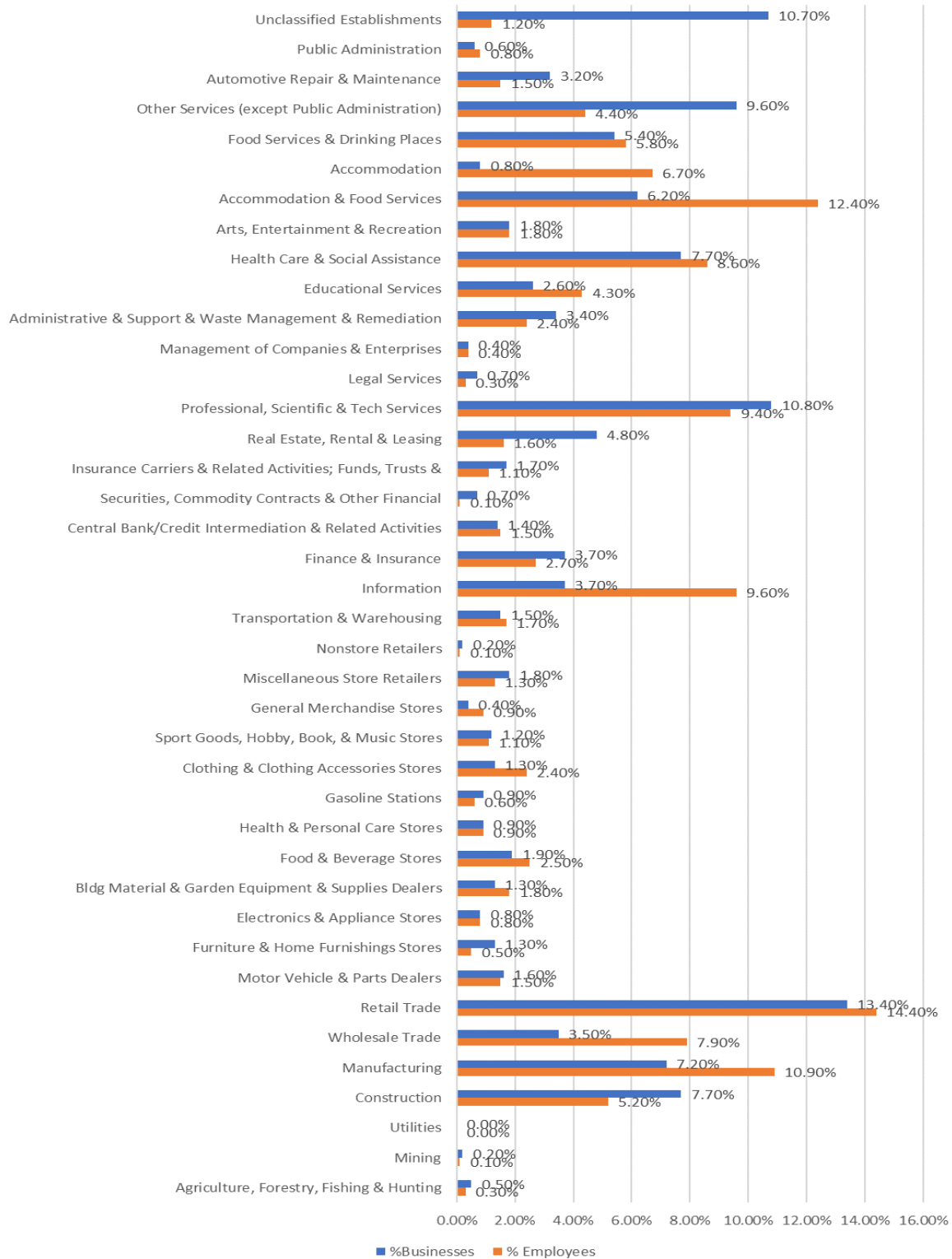
Demographics^[1]



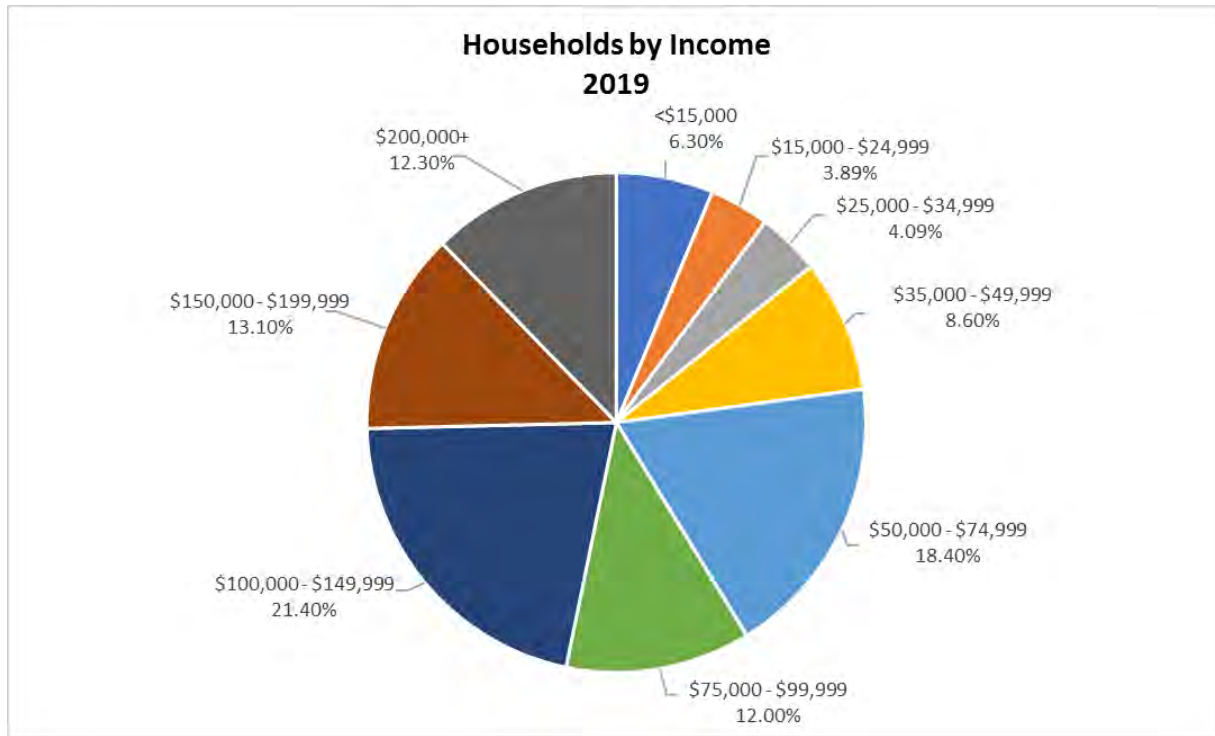
Sources:

[1] JESRI Full Demographic Report City of Goleta

Percentage of Business Type and Employees Per Industry



Sources: ESRI Full Demographic Report City of Goleta; Business data by Infogroup, Omaha NE Copyright 2019



Sources: [1] ESRI Full Demographic Report City of Goleta;
U.S. Census Bureau, Census 2010 Data. Esri forecasts for 2019

Economy



The City of Goleta is comprised of single-family homes, condominiums and apartments with a mixture of retail, light industrial, manufacturing, and service entities providing a tax base for the City. Property, Sales, Transient Occupancy and Franchise fees comprise 90% of the City's General Fund revenues

The City of Goleta and its surrounding cities are key factors in the overall economic activity of the entire South Coast. The City and its immediate vicinity provide a significant share of the South Coast and County's basic economic

activity in the form of educational services, intellectual services, tourism, and manufacturing. Additionally, the large scale regional retail outlets have increased the City's presence as a retail trade center.

Contributing to the City's diverse and strong economic base is the City's proximity to the University of California, Santa Barbara (UCSB). The University continues to stimulate intellectual activity in the area and serves as an economic engine due to its revolving student base, strong focus on research and the hard sciences, and the fact that it is the largest employer in the County. In

Community Profile

addition, the overall appeal of the region and the presence of the airport, in particular, continue to stimulate tourism and business activity in the area.

Citywide Totals

- 32,339 Residents^[1]
- 2,422 Active Goleta Business Licenses^[2]
- 10 Hotels^[2]
- 95.9% Employment^[1]
- 4.1% Unemployment Rate^[1]

Top 10 Employers in City of Goleta ^[2]

- | | |
|---|------------------------------------|
| 1. Sansum Clinic (1280) | 6. Tecolote Research (570) |
| 2. Raytheon (1150) | 7. The Ritz Carlton - Bacara (550) |
| 3. AppFolio (850) | 8. Yardi Systems (535) |
| 4. Goleta Unified School District (700) | 9. Deckers Outdoor (476) |
| 5. FLIR Commercial Vision Systems (580) | 10. Karl Storz Imaging (350) |

Top 25 Sales Tax Producers^[3]

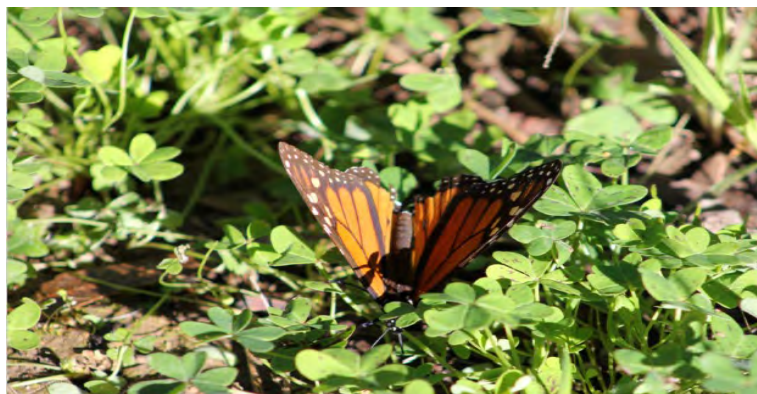
ABC Supply Co	Miner's Ace Hardware
Albertsons	Network Hardware Resale
Bed Bath & Beyond	Ritz Carlton Hotel
Best Buy	Ross
Costco	Santa Barbara Honda
Exxon	Santa Barbara Nissan
Graybar Electric	Target
Home Depot	Toyota of Santa Barbara
Homegoods	Trader Joes
Indigo Systems	University Chevron
Jordano's	Winchester 76 & Market
McCormix	Wyatt Technology
Michael's Arts & Crafts	

Notes and Data Sources:

[1] ESRI Full Demographic Report City of Goleta; U.S. Census Bureau, Census 2010 Data. ESRI forecasts for 2019

[2] City of Goleta, Finance Department (2020); Survey of businesses completed on voluntary basis

[3] Hinderliter, de Llamas & Associates, State Board of Equalization – Firms listed alphabetically, July 2020 – March 2021



FY 2021/22 and FY 2022/23 Budget in Brief

City of Goleta

Mayor and City Council (June 30, 2021)

Mayor	Paula Perotte
Mayor Pro Tempore	James Kyriaco
Councilmember	Roger S. Aceves
Councilmember	Kyle Richards
Councilmember	Stuart Kasdin

City Manager

Michelle Greene

Complete budget document is available at the City of Goleta Website:

www.cityofgoleta.org

About City of Goleta

The City of Goleta incorporated on February 1, 2002 as a General Law City under the laws of the State of California and operates under the Council-Manager form of government. The City of Goleta encompasses approximately 8 square miles in southern Santa Barbara County and has a population of approximately 32,339. The City is adjacent to the City of Santa Barbara and is approximately 90 miles from Los Angeles. The City has 96.275 FTEs in FY 2021/22 and 96.275 FTEs in FY 2022/23. The City contracts with the County of Santa Barbara Sheriff's Office for police services.

Citywide Budget Overview

The total budget for all City funds for FY 2021/22 is \$51.1 million and for FY 2022/23 it is \$56.9 million. The City's two-year budget serves as a planning tool and prioritizes the City's goals and strategies for the upcoming years. The City maintains over 30 Special Revenues Funds and its primary operating fund, the General Fund. Special Revenue Funds account for the proceeds and expenditures of specific revenue sources that are restricted or committed for specific purposes such as grants for capital improvement projects or special tax assessments for library services and streetlighting. There are 36 capital improvement projects that will be actively worked on in the next two fiscal year, with a total estimated project cost of over \$225 million.

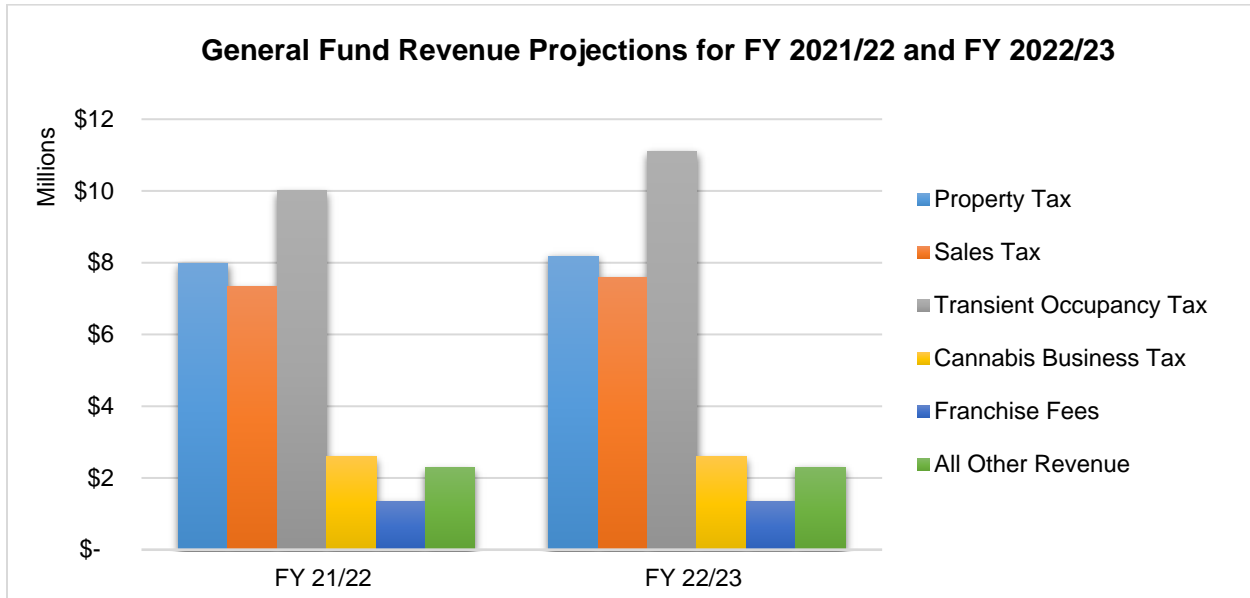
General Fund Budget Overview

The General Fund is the City's primary operating fund. It encompasses core services traditionally associated with governments, such as the legislative and administrative functions, neighborhood services, public safety, public works, planning and environmental services. The City has established General Fund reserve policies for the following: contingency reserves, capital equipment, compensated leave, risk management, CalPERS unfunded accrued liability, other post employee benefits (retiree health care), public facilities, CIP projects, street maintenance, and litigation defense. The contingency reserve is set at 33% of total ongoing operating expenditures, which is \$10.13 million in FY 2021/22 and \$10.43 million in FY 2022/23. The total projected "budgetary" Fund Balance at June 30, 2022 is estimated at \$25.46 million and \$25.96 million at June 30, 2023.

Budget in Brief

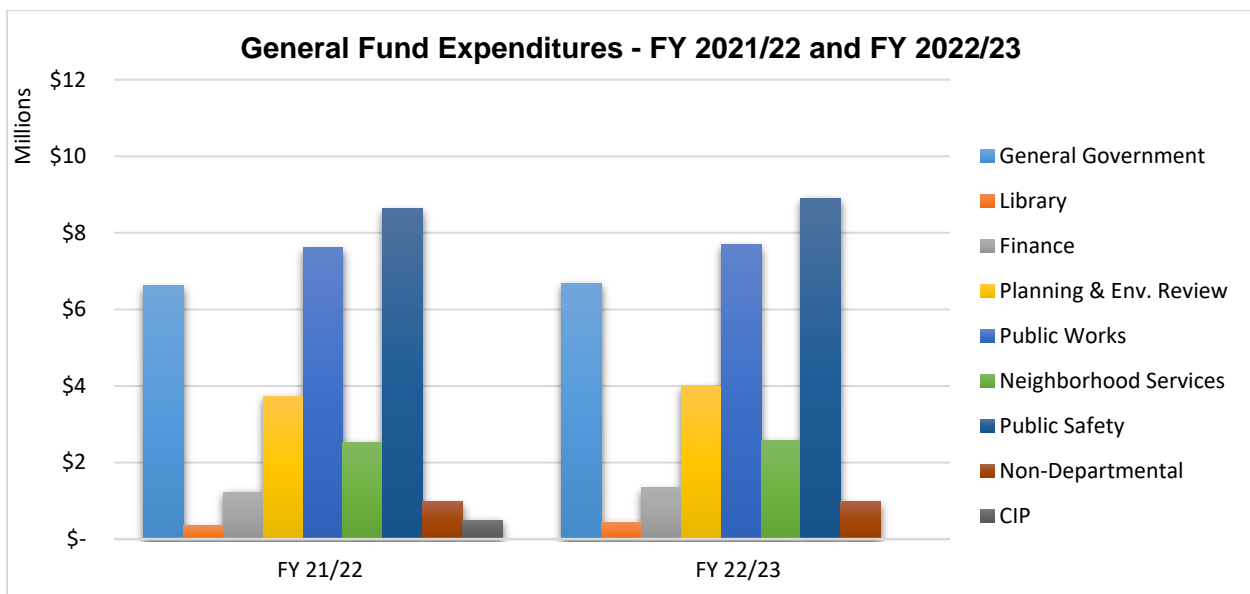
General Fund Revenue Summary

General Fund revenues are projected at \$31.55 million in FY 2021/22 and \$33.12 million FY 2022/23. The City's largest revenue source is the Transient Occupancy Tax, which represents approximately 32% of total general fund revenues. The chart below summarizes the General Fund's projected revenues:



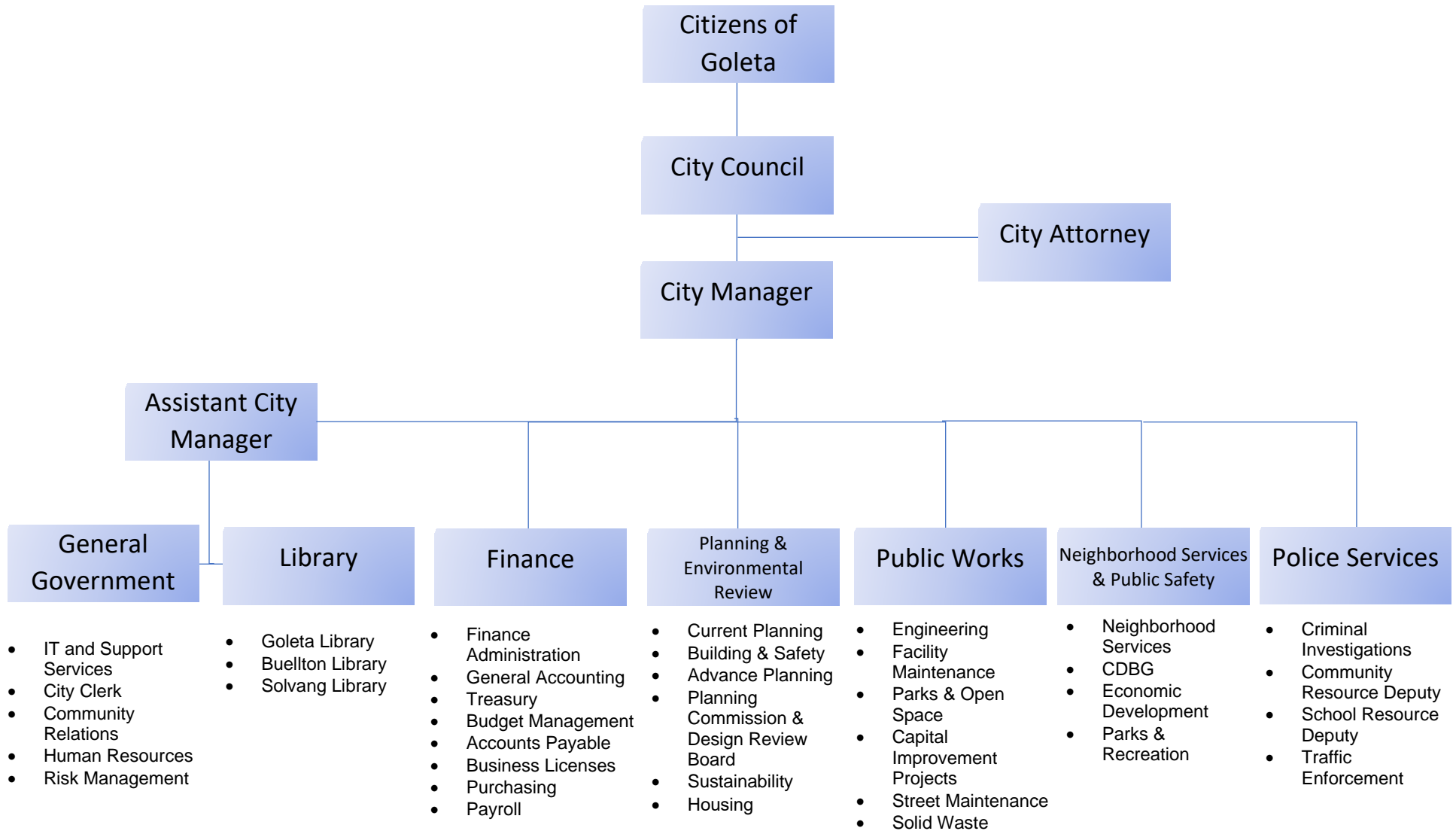
General Fund Expenditure Summary

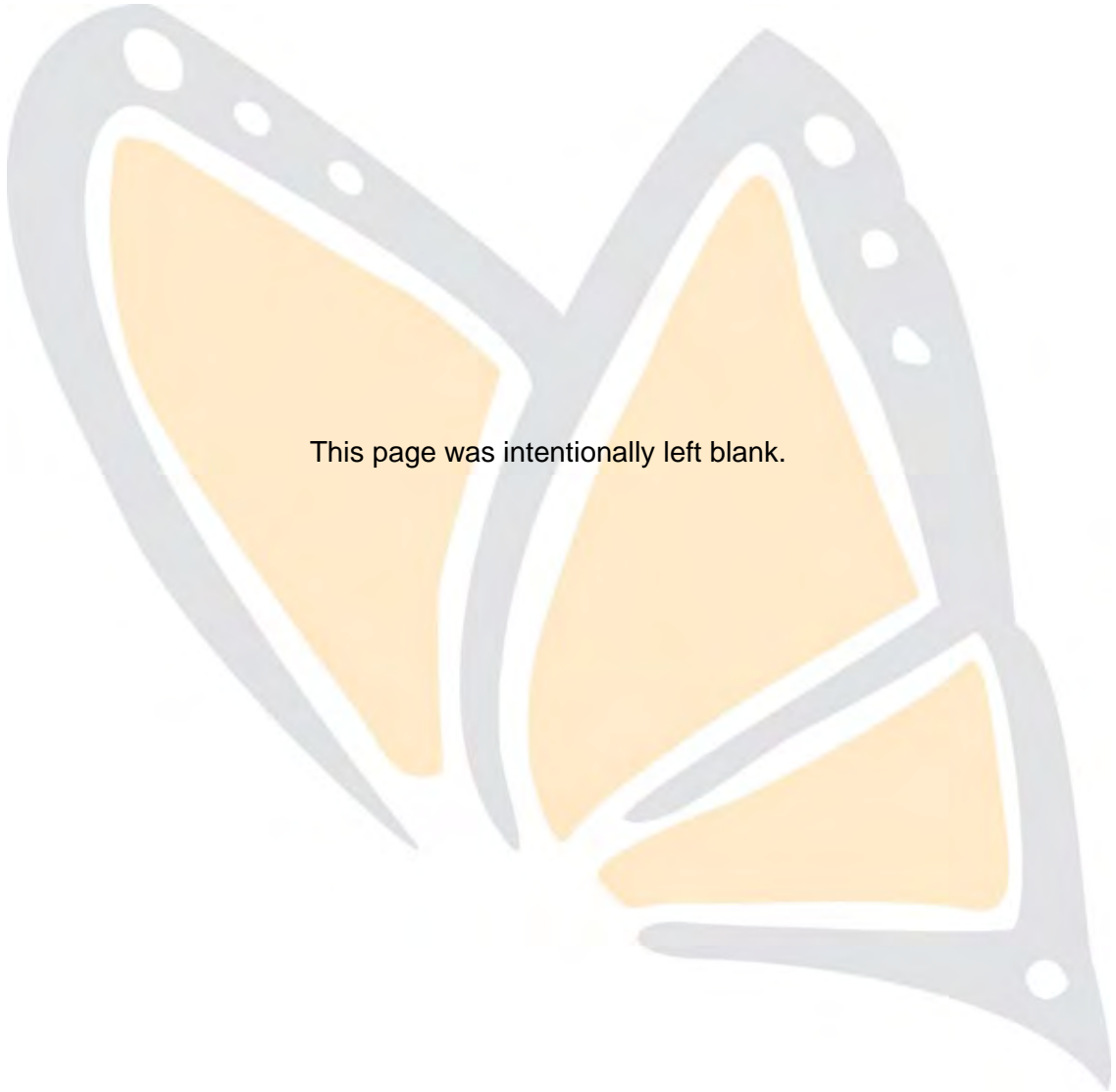
General Fund expenditures are programmed at \$31.7 million for FY 2021/22, and \$32.1 million for FY 2022/23. The City's largest expenditure category is Public Safety (police services) which accounts for approximately 27% of total General Fund budget. The chart below summarizes the General Fund's expenditures:





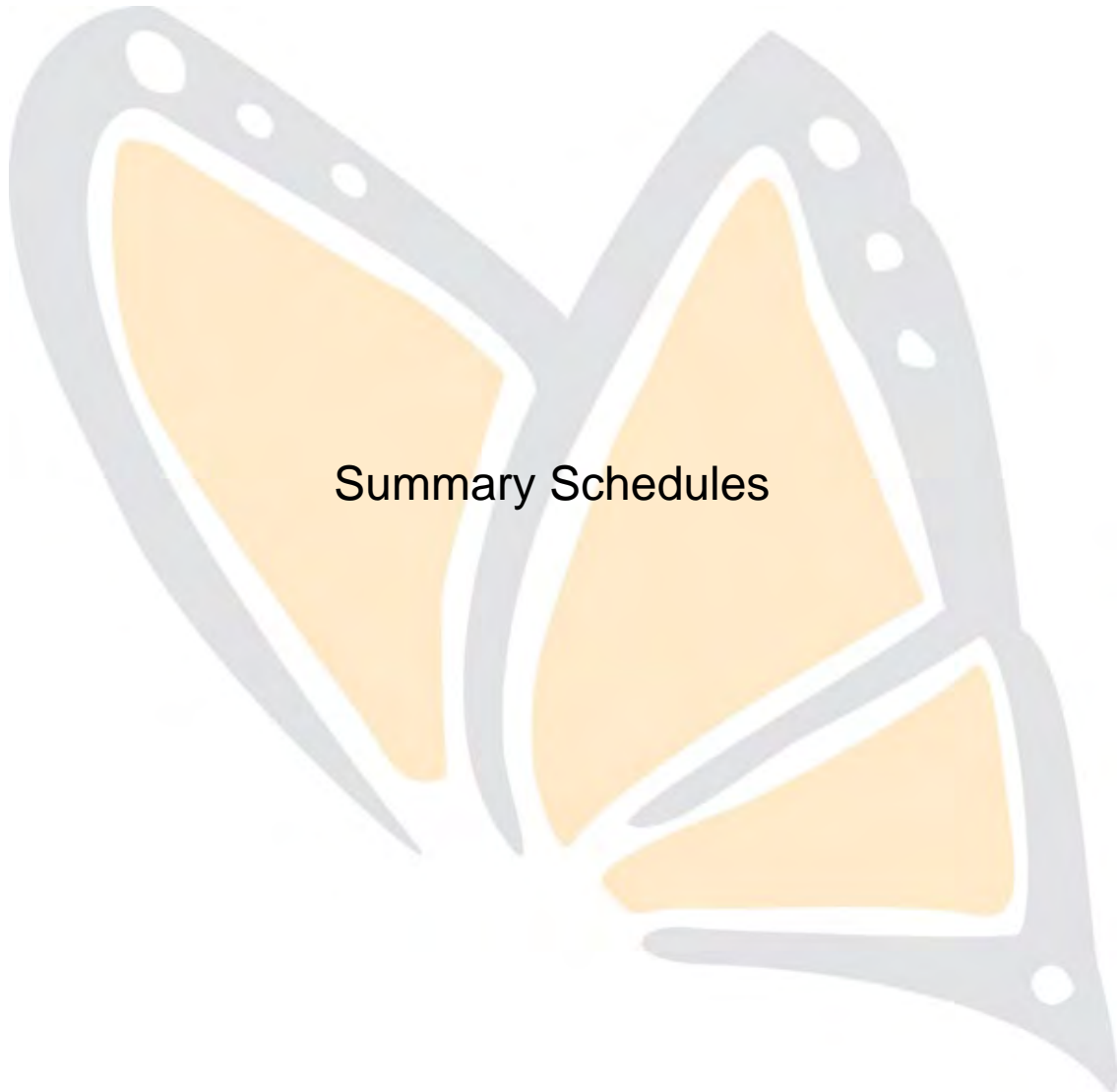
Organizational Chart By Function





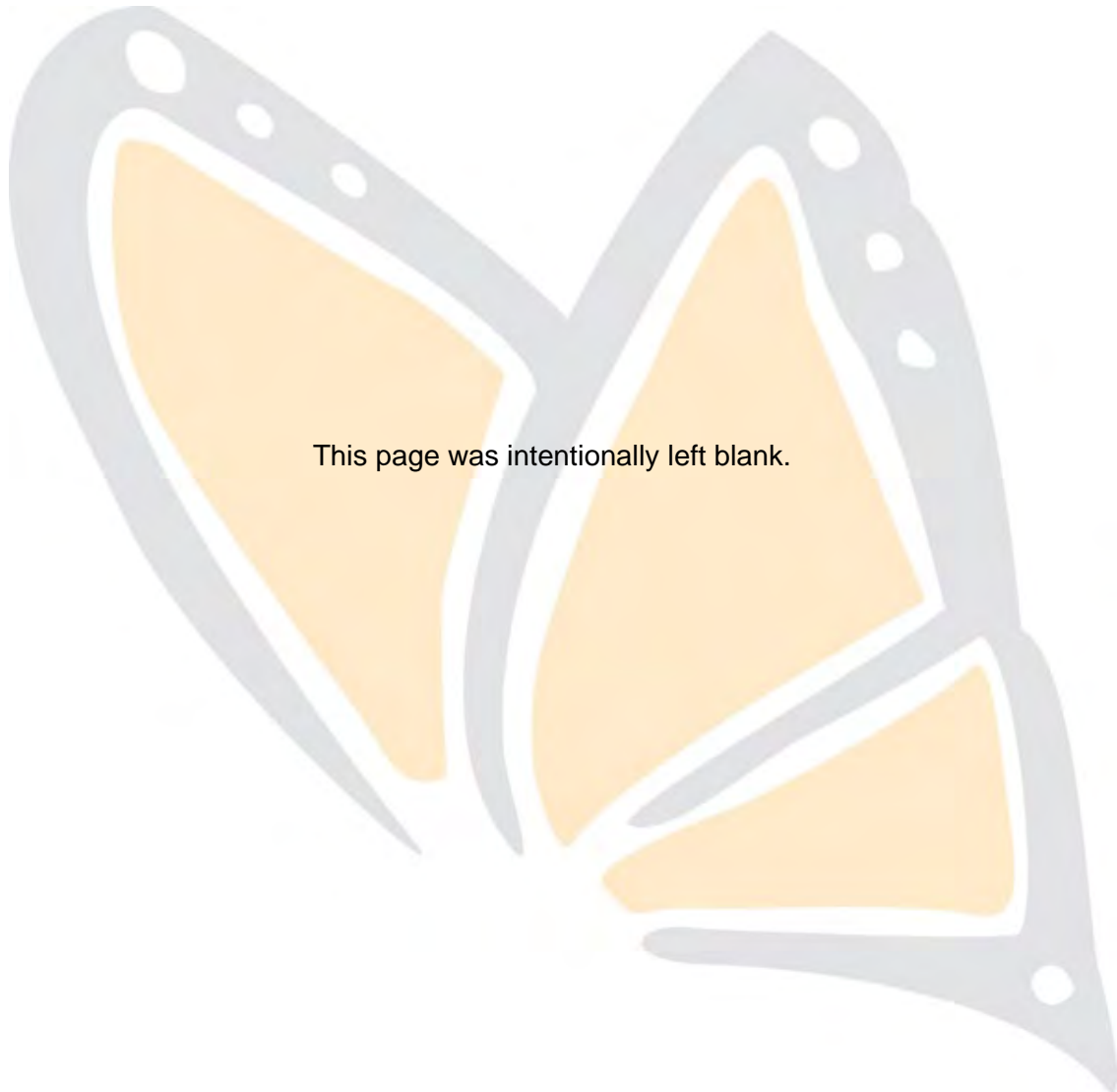
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Summary Schedules





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Summary of Financial Information



Classification of Funds

The financial operations of the City are organized into funds for which budgets are prepared. A “Fund” is traditionally defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equities or balances, and changes therein, which are segregated for carrying on specific activities or attaining objectives in accordance with special regulations, restrictions, or limitations. These funds are usually grouped into three major categories: Governmental Funds, Proprietary Funds, and Fiduciary Funds. Within each of these funds are different types as shown in the table below:

Major Category	Fund Classifications
Governmental Funds	General Fund, Special Revenue Fund, Debt Service Fund, Capital Projects Fund, Permanent Fund
Proprietary Funds	Enterprise Fund, Internal Service Fund
Fiduciary Funds	Agency Fund, Pension Trust Fund, Investment Trust Fund, Private Purpose Trust Fund

City of Goleta currently has its funds classified as either the *General Fund*, *Special Revenue*, *Private Purpose Trust Fund*, or *Agency Fund*. The Acronym Index can be found in the Appendix. All funds listed are consistent with what is reported in the City’s audited financial statements.

Special Revenue Funds and Fund Descriptions

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service and capital projects.

201 – Gas Tax: This fund is used to account for the City’s share of the motor vehicle gas tax imposed under the provisions of the Street and Highway Code of the State of California under Sections 2105, 2106, 2107 and 2107.5, which are legally restricted for the acquisition, construction, improvement, and maintenance of public streets.

202 – Transportation: This fund is used to account for public transportation funding derived from a portion of the retail sales tax collected statewide.

203 – Road Maintenance & Repair Act (RMRA) – This fund accounts for Senate Bill 1 (SB1), the Road Repair and Accountability Act of 2017, and has been in effect since November 1, 2017. Revenues are generated from fuel and vehicle registration taxes. State law requires these funds be used exclusively for the transportation system

205 – Measure A: This fund is used to account for funds received from a one-half cent sales tax levied by the Santa Barbara County Association of Governments. The proceeds are restricted to transportation uses. Measure A was approved by the voters of Santa Barbara County by an election held on November 4, 2008.

206 – Measure A Grants: This fund is used to account for grant funds awarded to the City by the Santa Barbara County Association of Governments. These funds are derived from Measure A funding and are awarded for specific transportation related projects.

Summary of Financial Information



208 – County Per Capita Goleta Library: Funds given from the County based on a rate x population to support Library operations.

209 – County Per Capita Buellton Library: Funds given from the County based on a rate x population to support Library operations.

210 – County Per Capita Solvang Library: Funds given from the County based on a rate x population to support Library operations.

211 – Solid Waste Program: This fund is used to account for receipts and expenditures relating to the City’s solid waste program.

212 – Public Safety Donations: This fund is used to account for revenue received for public safety at the Market Place Shopping Center.

213 – Buellton Library: Funding directly from City of Buellton for Buellton Library.

214 – Solvang Library: Funding directly from City of Solvang for Solvang Library.

220 – Transportation Facilities DIF: This fund is used to account for transportation facilities development impact fees, related to new development.

221 – Parks & Recreation Facilities DIF: This fund accounts for park and recreation development impact fees, related to new development.

222 – Public Administration Facilities DIF: This fund is used to account for public administration facilities development impact fees (DIF), related to new development.

223 – Library Facilities DIF: This fund is used to account for library facilities development impact fees (DIF), related to new development.

224 – Sheriff Facilities DIF: This fund is used to account for public safety facilities development impact fees (DIF), related to new development.

225 – Housing In-Lieu: This fund is used to account for receipts and expenditures of the City’s affordable housing programs.

226 – Environmental Programs: This fund is used to account for receipts and expenditures relating to the City’s environmental mitigation programs.

229 – Fire Facilities DIF: This fund is used to account for fire facilities development impact fees (DIF), related to new development.

230 – Long Range Development Plan: This fund is used to account for traffic infrastructure funding from University of California, Santa Barbara.

231 – Developer Agreement: This fund is used to account for developer agreement funds for use in agreed upon projects with the City and developer.

Summary of Financial Information



232 – County Fire DIF: This fund accounts for development impact fees received from the County of Santa Barbara to help support costs for the new Fire Station 10.

233 – OBF – SCE: This fund accounts for on-bill financing activity and grants with Southern California Edison for the City's LED streetlight project.

234 – Storm Drain DIF: The new storm drain fee will be a fee imposed upon development that increases the need for more or added capacity to the City's storm drain system.

235 – Bicycle & Pedestrian DIF: A new bicycle and pedestrian facilities impact fee has been developed to contribute to standalone bike and pedestrian projects.

236 – Misc Grants (Library): The fund accounts for various state grants for Library programs.

301 – State Park Grant: Accounts for various Park Grants

302 – Public Safety: This fund is used to account for state funds under the Citizen Options for Public Safety (COPS) grant program.

304 – Solid Waste Recycling: This fund is used to account for receipts and expenditures relating to the City's solid waste recycling program.

305 – RSTP State Grant: The Regional Surface Transportation Program (RSTP) fund is used to account for state and federal grant funds to local governments

306 – LSTP – State Grant: Local Surface Transportation Program (LSTP) for use in transit and highway projects, including street and road projects.

308 – STIP/STIP-TE- State Grant: This fund accounts for grants received from the State Transportation Improvement Program (STIP) for Transportation Enhancements (TE).

311 – Miscellaneous Grants: This fund is used to account for state grant funds to local governments for use in various City projects.

313 – IRWMP Grant: The Integrated Regional Water Management Plan (IRWMP) fund is used to account for San Jose Creek Capacity CIP improvements. IRWMP Grant: This fund is used to account for San Jose Creek Capacity CIP improvements.

317 – SSARP Grant: Systemic Safety Analysis Report Program (SSARP) is used to assist cities in performing a collision analysis and identifying safety roadway issues.

318 – ATP – State: Active Transportation Program (ATP) fund is to increase the use of active modes of transportation.

319 – Housing & Community Development State Fund: Housing & Community Development State Fund. This is grant funding from the Housing-Related Parks Program to assist with new residential housing to lower-income households.

Summary of Financial Information

320 – Cal OES – State: This fund accounts and tracks emergency related grants and expenditures that are subject to reimbursement.

401 – HBP Federal – Grant: This fund accounts for Highway Bridge Program grants.

402 – CDBG: The Community Development Block Grant (CDBG) fund is used to account for revenues and expenditures related to the Community Development Block Grant program. These funds are received from the Federal Department of Housing and Urban Development and must be expended exclusively on programs for low and moderate income individuals/families.

417 – HSIP: The Highway Safety Improvement Program (HSIP) fund is used to account for improvements for Hollister and Goleta Valley Center Community Center Crosswalk.

420 – FHWA – FEMA Reimb: Grant Funds Federal Highway Administration Emergency Relief Funds. This fund is for the repair or construction of Federal-aid highways on Federal lands which have suffered serious damage as a result of natural disasters.

421 – HMGP – Hazard Mitigation Grant Program: This fund is used to account for seismic retrofit to meet ADA standards

501 – Library Services: This fund is used to account for proceeds of Measure L, which authorized a special tax to fund services at the Goleta Library.

502 –Street Lighting: This fund is used to account for proceeds from a special benefit assessment to fund street lighting.

503 – PEG: Public, Educational, and Government (PEG) Fee - Funds received as local franchising fees for capital costs for public, education or governmental access facilities.

504 – CASp Cert and Training: The fund accounts for the state mandated fee collected from applicants for local business licenses and portion retained by the City to support disability access and compliance with construction-related accessibility requirements. This includes hiring and retaining a Certified Access Specialist (CASp).

Private Purpose Trust Funds

This type of fund accounts for contributions received under a trust agreement in which the investment income of an endowment is intended to benefit an external individual, organization, or government. They account for the resources that are being held for the benefit of private persons or organizations or other governments.

605 – Successor Agency to the RDA: This fund accounts for the activities of the Successor Agency to the Goleta Redevelopment Agency (RDA). The fund's primary purpose is to expedite the dissolution of the former Agency's net position in accordance with ABx1, 26, AB 1484, and SB 107. The Private-Purpose Trust Fund is omitted from the government-wide financial statements.

701 – Plover Endowment: The Comstock Plover Endowment fund is used to account for development related funds for use in environmental mitigation programs.

Summary of Financial Information

Agency Funds

This type of fund serves as a clearing account that holds assets in a trustee capacity. They account for collected amounts that must be transferred to other funds or third parties. All assets held belong to others, so assets always equal liabilities. There is no fund balance, therefore there are no expenditures to budget.

801 – Developer Deposits: The City established the Developer Deposits Fund as a fund to account for deposits advanced to the City to fund development-related services provided by the City’s Planning and Environmental Review Department. Since monies in this fund are considered liabilities until expended, the Agency Fund is omitted from the government-wide financial statements.

Major Funds

A major fund is a fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget. For the City of Goleta, the only reoccurring major fund is the General Fund. All other funds are normally considered nonmajor funds. Depending on timing of project expenditures activity with special revenue funds, other major funds may include transportation related funds such as with Transportation DIF or Active Transportation Program (ATP) or Park DIF. All funds are reported in the audited financial statements.

Department and Fund Relationship

The tables below summarize the department and fund relationship by appropriation.

FY 2021/22 – Summary of Expenditures by Department and Fund Type

Department Name	General Fund	Special Revenue Funds	Private Purpose Trust Funds	Grand Total
General Government	\$ 6,621,700	\$ 200,000		\$ 6,821,700
Library Services	\$ 347,900	\$ 2,237,800		\$ 2,585,700
Finance	\$ 1,229,000			\$ 1,229,000
Planning and Environmental Review	\$ 3,718,000		\$ 2,000	\$ 3,720,000
Public Works	\$ 7,619,600	\$ 4,523,122		\$ 12,142,722
Neighborhood Services & Public Safety	\$ 2,533,300	\$ 1,340,947		\$ 3,874,247
Police Services	\$ 8,626,600	\$ 156,700		\$ 8,783,300
Non-Departmental	\$ 986,300	\$ -		\$ 986,300
Capital Improvement	\$ 500,000	\$ 10,419,111		\$ 10,919,111
Total Expenditures	\$ 32,182,400	\$ 18,877,680	\$ 2,000	\$ 51,062,080

FY 2022/23 – Summary of Expenditures by Department and Fund Type

Department Name	General Fund	Special Revenue Funds	Private Purpose Trust Funds	Grand Total
General Government	\$ 6,689,100			\$ 6,689,100
Library Services	\$ 433,400	\$ 2,194,000		\$ 2,627,400
Finance	\$ 1,338,700			\$ 1,338,700
Planning and Environmental Review	\$ 3,984,100		\$ 2,000	\$ 3,986,100
Public Works	\$ 7,684,800	\$ 4,392,517		\$ 12,077,317
Neighborhood Services & Public Safety	\$ 2,584,100	\$ 1,347,966		\$ 3,932,066
Police Services	\$ 8,906,400	\$ 156,700		\$ 9,063,100
Non-Departmental	\$ 986,300	\$ -		\$ 986,300
Capital Improvement		\$ 16,199,218		\$ 16,199,218
Total Expenditures	\$ 32,606,900	\$ 24,290,401	\$ 2,000	\$ 56,899,301

Summary of Financial Information

General Fund Overview

The General Fund is used to account for all financial resources necessary to carry out basic governmental activities of the City that are not accounted for in another fund. The General Fund supports essential City services such as administration, police services, street maintenance, libraries, parks, and open space management. Most of the General Fund is financed from tax revenues, which include the four major taxes of Property Tax, Sales Tax, Transient Occupancy Tax, and Cannabis Business Tax.

General Fund Revenue Summary

Based on actual and trending revenue data experienced in FY 20/21 and discussions with the City’s tax consultants about FY 21/22, staff baseline revenue estimates for the General Fund will reach approximately \$31.6 million, an increase of approximately \$2.5 million or 8.6%, compared to the FY 20/21 current revenue budget (excluding the \$10 million reimbursement). This increase is largely driven by the City’s hotel tax returning closer to pre-pandemic levels and significant new cannabis tax revenues now being received.

While the effects of the COVID-19 pandemic have remained throughout FY 20/21, recent occupancy and average daily rate data has shown hotel tax revenue is now gradually trending toward pre-pandemic levels. In addition, the City has experienced new cannabis tax revenue in FY 20/21, and it was higher than anticipated. Staff expects gradual increases over time as additional cannabis businesses with pending applications become operational. However, uncertainty still exists, and it is still unknown how long the economic slowdown caused by the pandemic will linger and the speed of future recovery of our local economy. In an effort to mitigate potential revenue losses and considering the ongoing volatility and uncertainty of economic impacts, staff continues to make conservative revenue assumptions based on data, past experiences, and information available. Staff will continue to monitor economic conditions and work with our consultants to update revenue projections and assumptions, as necessary. The following table summarizes the City’s General Fund Revenues by major category.

Summary of General Fund Revenues by Major Category

General Fund Revenues	FY 19/20 Actuals	FY 20/21 Revised	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
Property Tax	\$ 7,684,647	\$ 7,884,200	\$ 7,989,300	1.3%	\$ 8,186,000	2.5%
Sales Tax	6,735,609	7,081,000	7,335,300	3.6%	7,585,000	3.4%
Transient Occupancy Tax	9,197,440	8,290,000	10,000,000	20.6%	11,100,000	11.0%
Cannabis Business Tax	391,342	1,913,000	2,600,000	35.9%	2,600,000	0.0%
Franchise Fees	1,361,348	1,333,400	1,333,400	0.0%	1,333,400	0.0%
Licenses & Service Charges	1,823,082	1,734,400	1,587,300	-8.5%	1,593,500	0.4%
Fines & Penalties	165,935	103,000	140,500	36.4%	143,000	1.8%
Interest and Rent Income	565,849	217,600	147,500	-32.2%	150,000	1.7%
Reimbursements	471,326	381,100	306,000	-19.7%	306,000	0.0%
Other Revenues	260,453	77,000	67,000	-13.0%	67,000	0.0%
Other Sources	29,983	10,037,200	43,800	-99.6%	43,800	0.0%
Total Revenues	\$ 28,687,014	\$ 39,051,900	\$ 31,550,100	-19.2%	\$ 33,107,700	4.9%
Total Adjusted Revenues	\$ 28,687,014	\$ 29,051,900	\$ 31,550,100	8.6%	\$ 33,107,700	4.9%

Total adjusted revenues reflect removal of one-time \$10 million loan proceeds in FY 20/21.

Summary of Financial Information



Below is a detailed discussion and analysis of the General Fund's major revenue sources.

Property Tax

The property tax category is composed of three payment types: (1) the "Traditional" Property Tax, which is received in large part during the months of December and April, (2) the Property Tax in Lieu of Motor Vehicle License Fees (MVLFF) which is received in two payments during January and May, and (3) the monthly Documentary Transfer Tax revenues. Property taxes that are subject to AB 8, which are the taxes subject to the basic 1% tax levy of assessed valuation, are shared equally (50%) with the County of Santa Barbara, per the RNA. The amount shared with the County is estimated at approximately \$4.0 million for FY 21/22.

Property Tax is the General Fund's most stable revenue source and is projected to be \$8.0 million for FY 21/22 and \$8.2 million in FY 22/23. Due to the way taxable property is assessed, due and paid, property tax revenues are slow to respond to changes in economic conditions. The property tax the City will receive for FY 21/22 is based on the lien date of January 1, 2021, therefore there are no significant impacts anticipated in the upcoming fiscal year. Additionally, the City is part of the teeter plan, which does not experience property tax payment delinquencies. Under a teeter plan, each participating agency receives 100% of the amount of uncollected taxes, in the same manner had it been collected. In return, the County receives and retains delinquent payments, penalties, and interest. The teeter plan remains in effect unless the County orders its discontinuance, or prior to the commencement of any subsequent fiscal year the County receives a petition for its discontinuance adopted by resolution of two-thirds of the participating revenue districts in the County. There has been no indication the County intends to end this plan.

For FY 21/22 staff is currently projecting approximately \$150,000 in documentary transfer tax, though staff may revise projections once additional information is known. The City receives Documentary Transfer Tax in the amount of 55 cents per \$1,000 of assessed valuation where there is a change in ownership that qualifies. Property taxes are likely to be among the least affected revenue sources by the COVID-19 pandemic, at least in the short term. Impacts are not projected the next two fiscal years.

There are three primary factors that determine the annual change in property tax revenue for the City:

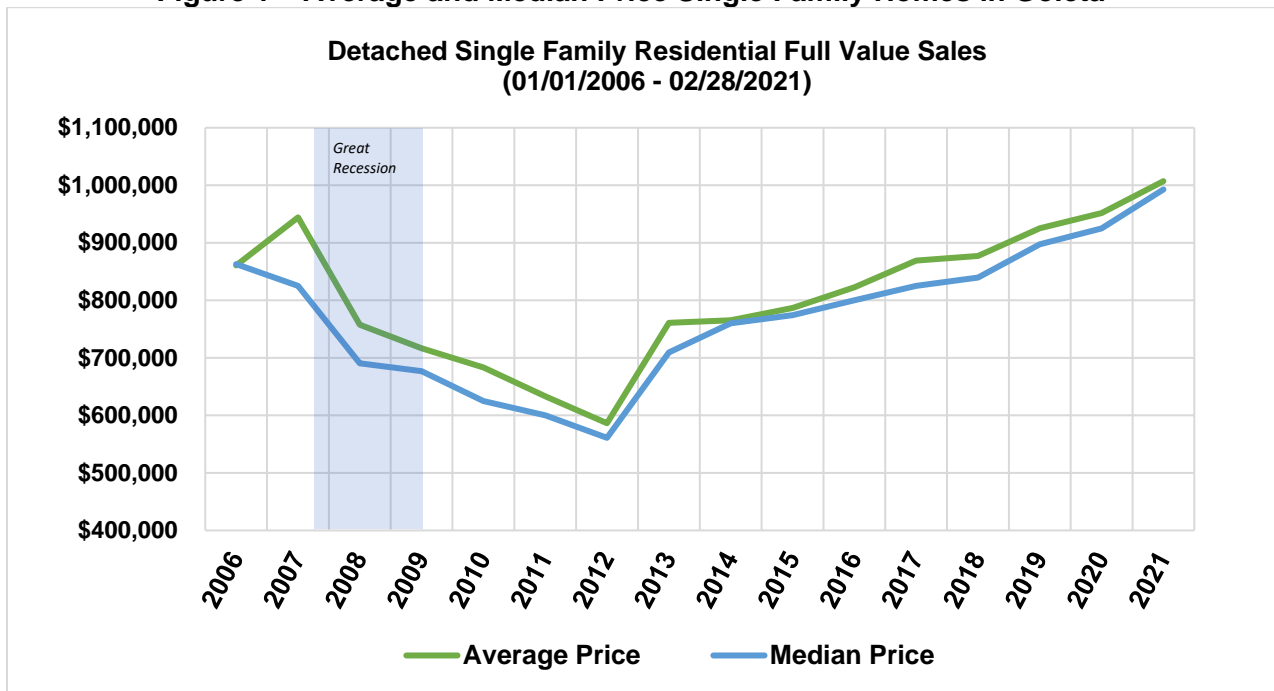
- 1) Inflation (Based on the California Consumer Price Index – CCPI)
All properties not reduced by Proposition 8 are subject to a maximum CCPI increase of 2% annually as established by Proposition 13. For FY 21/22 the County Assessor will be applying a 1.036% increase to these properties, resulting in an increase of \$57.1 million in real property value within the City.
- 2) Transfer of Ownership (Sale of property to new owner)
For those properties that have sold between January and December 2020, the increase in value has been factored into the property tax revenue calculation. This value was approximately \$49.1 million.
- 3) Proposition 8 Recapture (Additional increase in assessed property value)
Proposition 8 allows for properties that have experienced a decrease in value due to a downturn in the housing market to have the value used in the calculation of their property

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tax be temporarily adjusted at the current market price. As home values recover, properties that received this relief can experience an annual increase in assessed value at a rate greater than the 2% CCPI limit described above. This recapture in value accounted for \$15.6 million.

During the start of the pandemic mortgage rates dropped to historic lows and the demand for housing remained high with low supply, driving the average and median price of a detached single family home to new historic highs. It is anticipated that values will remain high, though it is assumed there will be slowdown of real estate sales activity. During the period of the Great Recession (December 2007 through June 2009), median sales price dropped 16.30% in 2008 and is shown in the graph below. It should be noted that the median and average home prices dropped to their lowest in 2012, about 2.5 years after the Great Recession, a 32% decrease since the peak in 2007. To understand some of the impacts that the Great Recession had on Goleta property taxes, the following table and chart shows the median home sale prices for Goleta since 2006.

Figure 1 – Average and Median Price Single Family Homes in Goleta



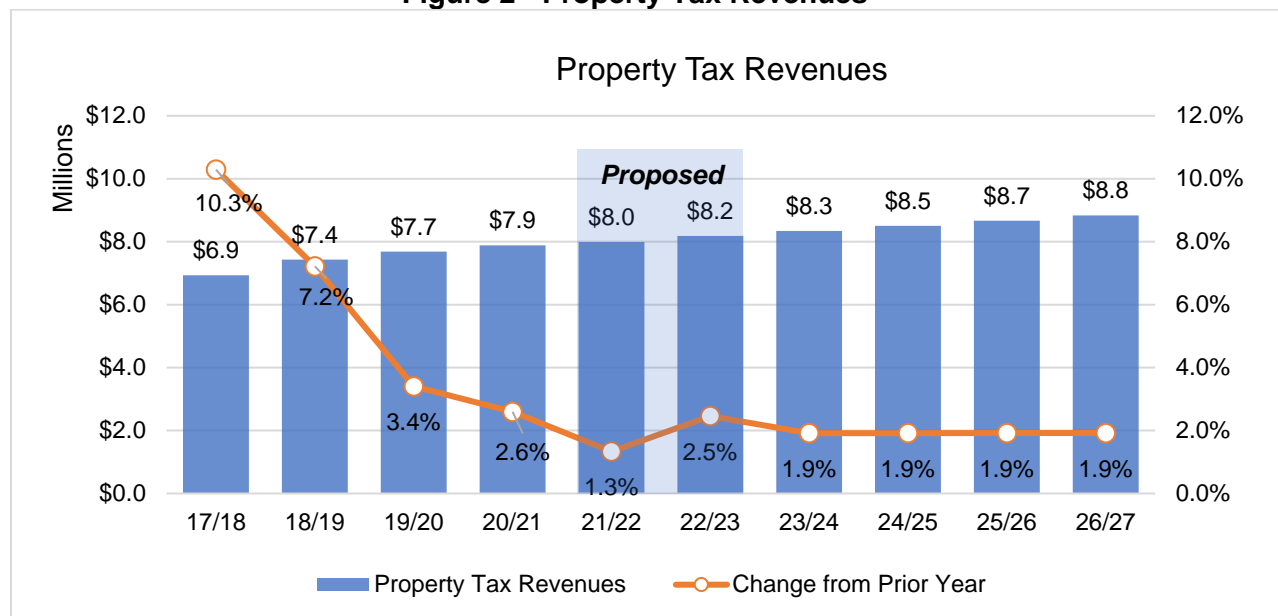
It is unclear how the COVID-19 pandemic will impact this category in the long-run. Property tax impacts are anticipated to be experienced in FY 21/22, due to an assumed slowdown of real estate activity, tightened credit market, job losses, deferred rent and property owners experiencing forbearance. The COVID-19 pandemic also brings unique circumstances to the commercial real estate market in how it affects office space and use, and the ongoing transition to remote work.

In the event of a recession, it is unlikely that it could be modeled using one of the past three downturns. If there are significant, long term job losses, individuals may have difficulty paying their mortgages and ultimately, we may see an uptick in foreclosures and banks repossessing

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properties. If we were to model after the Great Recession, the impact would be a drag on the median sale prices, especially if individuals decide to sell their homes to meet other obligations. When this has happened in prior recessions, modeling shows that asking prices are lowered and median sale prices dip. When sale price declines, the Documentary Transfer Tax receipts are lower because they are tied to sale prices and numbers of sale transactions, along with negative supplemental allocations which are distributed based on countywide receipts per AB-8. If COVID-19 impacts are relatively short-term, any impacts on property values may also be short-term. If this crisis continues through the summer months, we may expect revenues for FY 2020/21 to be reduced to some level of delinquency and Assessor value reductions to reflect market values. The potential for such reductions will only become evident as time passes.

Figure 2 - Property Tax Revenues



Sales Tax

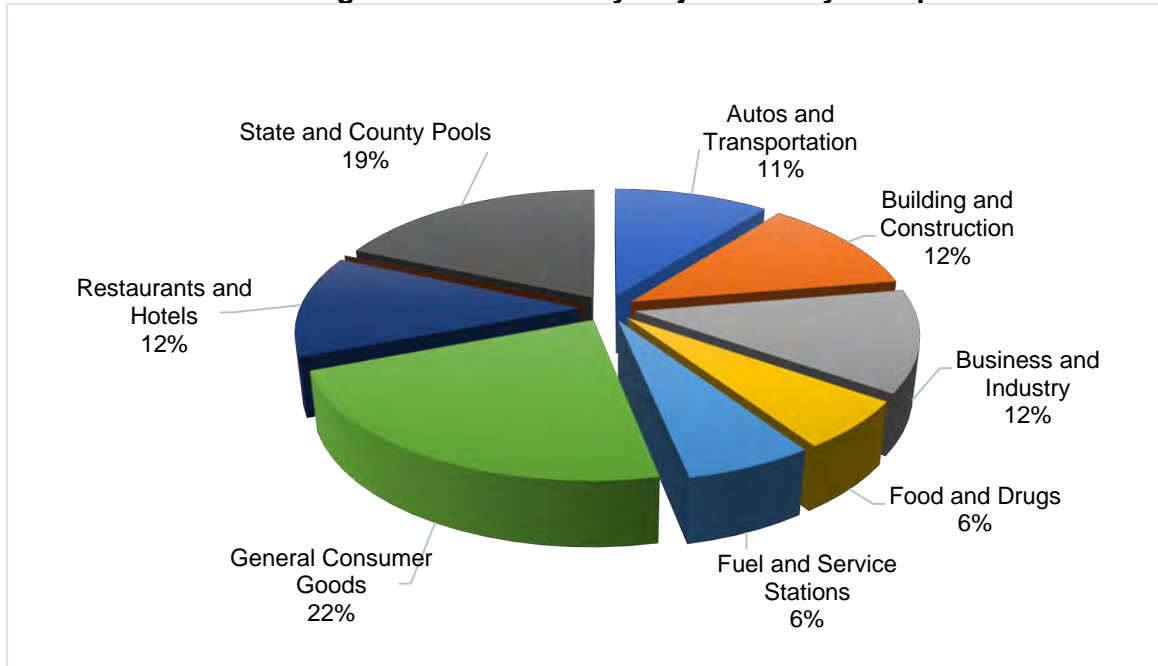
Sales tax collections are the third largest revenue source for the City, and normally account for 24% of total General Fund revenues. It is considered one of the most volatile revenue sources given the dependency on consumer behavior and business activity. Unlike most cities, Goleta does not receive its full 1% sales tax allocation of the 7.75% sales tax rate. The City shares 30% of the 1% Sales Tax revenue normally allocated to cities with the County of Santa Barbara, per the RNA. The amount projected to be shared in FY 21/22 is approximately \$3.2 million and \$3.3 million in FY 22/23.

The City's sales tax base is generated from various main industry categories, including General Consumer Goods with a dominant share at an average of 21%. General Consumer Goods is represented by a multitude of stores and shops that provide various consumer goods. The businesses in this category include large discount department stores, electronics stores, home furnishing stores and other retail stores. The next largest industry categories are the State and County Pools (primarily online sales) now at 19% (normally 14%), and Business and Industry (manufacturers and industrial), Restaurants and Hotels (dining establishments, fast food, and

Summary of Financial Information

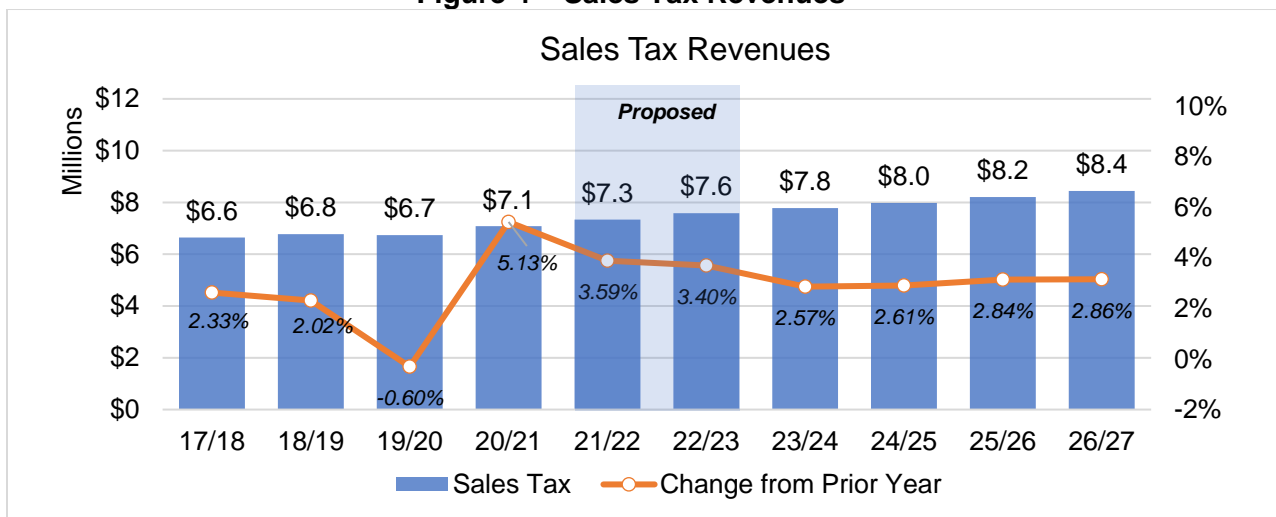
bars) and Building and Construction at 12%. and Autos and Transportation at 11%, The percentage share by the eight major industry groups for the City is seen in the pie chart below:

Figure 3 - Sales Tax by Major Industry Groups



Overall sales tax revenues are projected to reach \$7.3 million in FY 21/22 and \$7.6 million in FY 22/23. The sales tax growth is primarily driven across all industries, and specifically those impacted by the shutdown orders during the pandemic, such as fuel and service stations and restaurants and hotels and gradually returning to normal levels. When compared to FY 18/19, sales tax growth is led by increases in the general consumer goods and the City’s share of the county pool which includes online sales. The following chart shows the last three fiscal year actuals, the current budget, the proposed budget, and projections through FY 26/27.

Figure 4 – Sales Tax Revenues



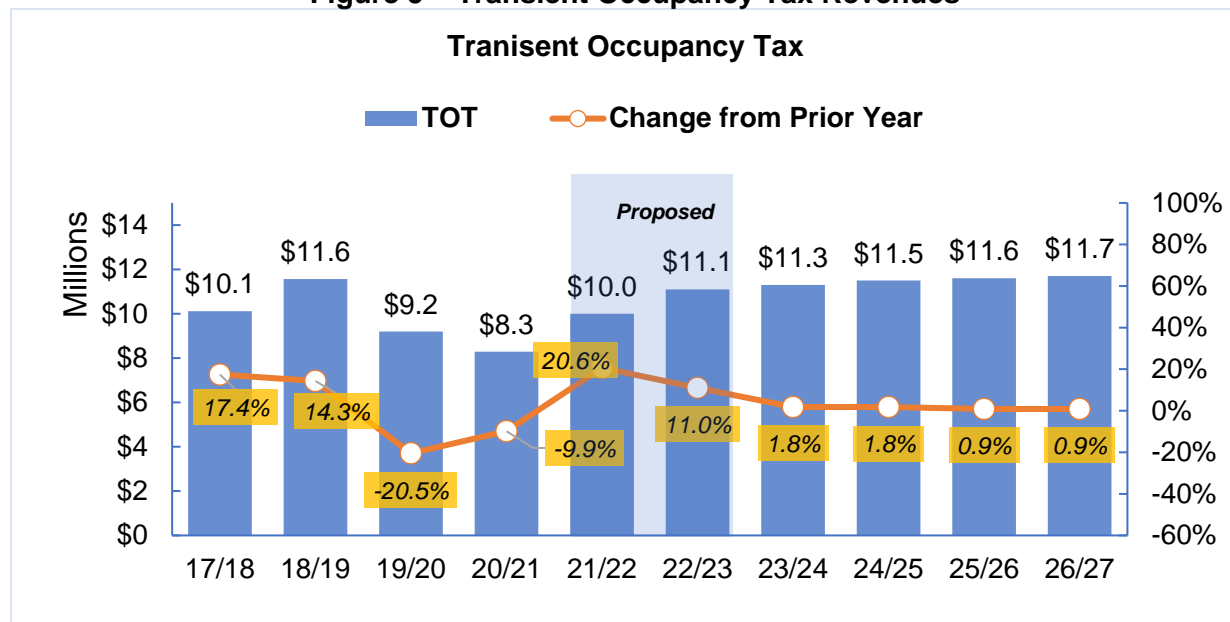
Summary of Financial Information

Transient Occupancy Tax

TOT is the most volatile and most impacted by the COVID-19 pandemic due to heavy reliance on overnight stays and has experienced significant losses since the start of the pandemic in March 2020. During FY 20/21 budget adoption, staff assumed low occupancy levels and rates to continue through summer and gradually rise in December, but not reach normal average occupancy levels above 70% until FY 21/22. The TOT budget estimate was adopted at \$5.53 million for FY 20/21, a drop of approximately 52.18% when compared to FY 18/19 (normal year). In projecting the FY 21/22 and FY 22/23 TOT revenues, staff has analyzed the actual impacts for the July through March period, including recent trending data. FY 20/21 TOT revenues are now projected at \$6.1 million. The City experienced higher than anticipated occupancy levels which are slowly trending towards pre-COVID-19 levels since the rollout of the vaccine and the region slowly reopening. For FY 21/22 staff anticipates this gradual rise to continue, along with the return of faculty and students at UCSB for fall quarter and the possibility of increased airport passengers over the summer months. It is still unknown how demand for leisure and business travel will be impacted as the vaccine rollout continues and the state continues to reopen. Additionally, other unknown factors that add uncertainty and volatility, include ongoing recessionary impacts and effects of fiscal and monetary policy intervention may have on travel behavior and hotel activity. Projections assume that all ten hotels remain operating in the future fiscal years and no changes occur in the overall supply of rooms in Goleta. For these reasons, staff continues to estimate TOT revenues conservatively. Overall TOT revenues are assumed to be \$10 million for FY 21/22 and \$11.1 million for FY 22/23. For full recovery comparison purposes TOT was at \$11.6 million in FY 18/19. Staff's current projections assume TOT revenues to reach those levels by FY 24/25. Staff will continue to monitor revenue and economic trends and will provide updates accordingly.

The following table summarizes staff's current estimates and compares prior year, proposed budgets, and reflect an updated forecast for future years.

Figure 5 – Transient Occupancy Tax Revenues



Summary of Financial Information



Cannabis Business Tax

Cannabis business tax is a new revenue source for the City since it was approved by the voters on November 6, 2018. The passing of this ballot measure subjects cannabis businesses to taxation on gross receipts of cannabis based on classifications up to a maximum of 10 percent that may be adjusted by resolution. The current tax rates are summarized in the table below.

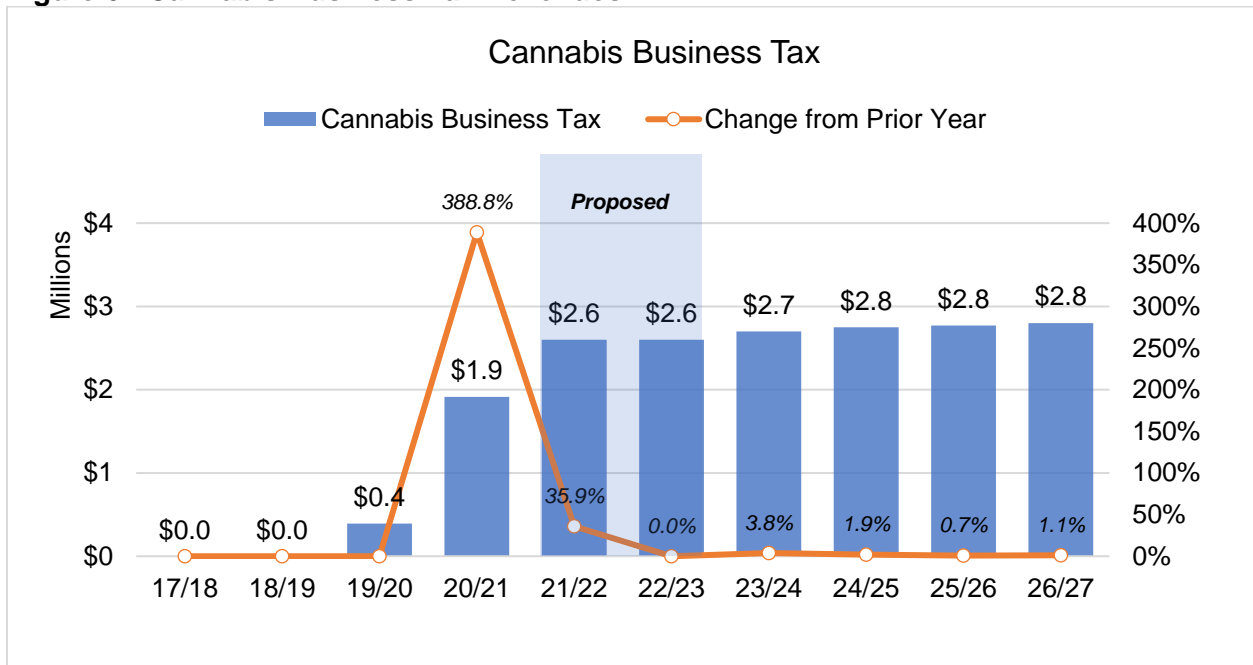
Summary of Current Cannabis Business Tax Rates

Cannabis Business Classification	Activities Taxed	Tax Rate
Adult Use Cannabis Retailing	Gross Receipts	5%
Medicinal-Use Cannabis Retailing	Gross Receipts	0%
Manufacturing	Gross Receipts	2%
Cultivation	Gross Receipts	4%
Distribution	Gross Receipts	1%
Testing	Gross Receipts	0%
Nurseries	Gross Receipts	1%
Maximum Tax Limit	Gross Receipts	10%
Maximum Cap for Multiple Operations	Gross Receipts	10%

The City first started receiving cannabis business tax revenues starting in the middle of FY 19/20 as applicants became operational over time. At the time of preparing this report, the City has issued ten cannabis licenses with three pending in the application review process, and two potential storefront retail applicants that are still working with the Planning Department that have not submitted their formal application package to Finance for a cannabis business license. Those two storefront retail applicants are the last two of the maximum of six storefront retail operations allowed in the City. It is anticipated these applicants will be issued a license in FY 21/22, though will depend on when actual applications are submitted, and inspections are completed. Due to the unknowns of these two, potential retail business operations, staff did not include their revenue estimates as part of its budget. Additionally, given the ongoing volatility and uncertainty around this new revenue source, staff has made conservative budget estimates for FY 21/22 and FY 22/23 and is currently projecting \$2.6 million for FY 21/22 and \$2.6 million in FY 22/23. These assumptions were based on current licensed operators, prior quarters tax data and assumptions based on data provided by the recently licensed operators. The following table summarizes staff's current estimates and compares the prior year three fiscal years, current year, proposed budgets and future forecasts.

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Figure 6 - Cannabis Business Tax Revenues



Staff plans to revise estimates at mid-year if warranted as new business become licensed and operational. Due to current experience with newly licensed operators, there may be delays when a cannabis business begins to fully operate and collects and remits tax revenues. Additionally, these revenue projections assume the current City cannabis business tax rates do not change. Staff is currently working with its cannabis consultants, HDL, and performing an analysis on the current tax rates and types of businesses. This analysis is anticipated to be presented to Council in July.

Franchise Fees

The City collects Franchise Fees from four main service provider sources (Cable, Electric, Gas, Solid Waste). Each provider of these services has a different payment schedule. Electric and Gas providers make annual payments in April. The Cable provider is on a quarterly payment plan, while Solid Waste fees are collected monthly, with a one-time annual base fee of \$100,000 paid at the beginning of the fiscal year.

Franchise Fees are projected to remain flat in FY 21/22 and FY 22/23 at \$1.3 million. The four main categories that make up the total franchise fee revenues were analyzed for COVID-19 fiscal impacts and actual activity experienced through FY 20/21. It should be noted that City Council will be considering adjustments to its overall solid waste rates for an average total increase of 5.91%. The change includes increasing the Solid Waste Program Fee allocation from 8% to 12%, an increase of 4% and the General Fund Franchise Fee share remaining at 5%. The General Fund portion is anticipated to increase by approximately \$21,000. Additionally, the one-time annual base fee of \$100,000 paid at the beginning of the fiscal year is being recommended to transfer from the General Fund and into the Solid Waste Fund (Fund 211) to help offset revenue reductions and support costs to maintain environmental compliance and program effectiveness.

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Licenses and Service Charges

This revenue category reflects user fees and charges as they relate to business license processing, planning and building permit fees, staff time charges related to development activity, and library management service charges. Staff has reviewed each category and discussed activity levels anticipated in the next two fiscal years. Overall revenues are currently projected to be \$1.6 million in both FY 21/22 and FY 22/23, an approximate 0.4% increase compared to FY 20/21 budget estimates. Staff may provide updated estimates at mid-year depending actual activity level experienced in the first half of FY 21/22.

Other General Fund Revenues

Other revenues in the General Fund include Fines and Penalties, Interest and Rent Income, Reimbursements, Miscellaneous Other Revenues, and Transfers-In from Other Funds for a total of \$550,700 in FY 21/22 and FY \$553,200. Each revenue category and line item has been reviewed for ongoing impacts of the pandemic and anticipated activity levels for the upcoming fiscal years. Staff expects most revenues in these categories to experience ongoing reduced amounts since FY 20/21, with reductions primarily anticipated in interest income earned from investments.

Since the start of the COVID-19 pandemic the City's investment earning potential has decreased and will lead to reduced investment earnings in the future, as the City's laddered investments mature and are reinvested in lower market yielding securities, and declining rates are experienced with the Local Agency Investment Fund (LAIF). Additionally, in efforts to sustain economic recovery and reduce the risk of further deterioration of financial conditions during the COVID-19 pandemic, the Federal Reserve kept interest rates unchanged, with the federal funds rate, which in turn influences treasury yields, kept at 0 percent to 0.25 percent, which is effectively zero. The last time the Federal Funds Rate was kept in this 0 percent to 0.25 percent range was from December 2008 through December 2015. Going forward, staff anticipates ongoing low interest rates over the next few years as the economy recovers.

General Fund Expenditure Summary:

The total proposed preliminary budget for FY 21/22 is \$31.7 million and \$32.1 million in FY 22/23. When excluding one-time expenditures for special projects, equipment and vehicle replacement, and General Fund support for projects in the CIP, the adjusted operating budget for FY 21/22 is projected to be \$30.5 million and \$30.8 million in FY 22/23.

The operating budgets have been updated over the two-year period to reflect staffing and service and supplies expenditures returning to pre-pandemic levels. This includes ending the temporary hiring freeze put in place FY 20/21, intern positions being programmed back in the budget, and operating expenditures for maintenance items restored. Additionally, recommendations include updates to personnel to address critical staffing deficiencies in departments that had continued ongoing workload impacts prior to the pandemic. Staff has also accounted for regulatory and mandated changes, contractual obligations, and critical department needs, while incorporating cost saving methods where they can be identified. Additionally, staff has factored in priority items presented in each of the departments' work programs, preliminary adjustments to public safety costs, and transferring \$100,000 of solid waste franchise fee revenues received by the General



Summary of Financial Information

Fund to the Solid Waste Special Revenue Fund. The following table summarizes the proposed expenditure budget by department:

Summary of Expenditures by Department

Expenditures by Department	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
General Government	5,150,183	5,830,921	6,621,700	13.6%	6,689,100	1.0%
Library	352,834	375,340	347,900	-7.3%	433,400	24.6%
Finance	978,992	1,031,615	1,229,000	19.1%	1,338,700	8.9%
Planning & Env. Review	3,635,871	4,076,171	3,718,000	-8.8%	3,984,100	7.2%
Public Works	4,427,725	5,667,274	7,619,600	34.4%	7,684,800	0.9%
Neighborhood Services	1,975,908	2,607,900	2,533,300	-2.9%	2,584,100	2.0%
Public Safety	7,452,279	7,762,900	8,626,600	11.1%	8,906,400	3.2%
Non-Departmental	845,484	854,000	986,300	15.5%	986,300	0.0%
CIP	10,681,884	2,029,750	500,000	-75.4%	0	-100.0%
Total Expenditures	\$ 35,501,161	\$ 30,235,871	\$ 32,182,400	6.4%	\$ 32,606,900	1.3%

The following table summarizes General Fund expenditures by three major categories.

Summary of Expenditures by Major Category

Expenditures by Category	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
Salaries and Benefits	9,013,520	9,637,400	11,633,800	20.7%	12,257,900	5.4%
Operating	15,672,559	18,380,014	19,629,100	6.8%	20,058,800	2.2%
Capital	10,815,083	2,218,457	819,500	-63.1%	190,200	-76.8%
Transfers	-	-	100,000	-	100,000	0.0%
Total Expenditures	\$ 35,501,161	\$ 30,235,871	\$ 32,182,400	6.4%	\$ 32,606,900	1.3%

A detailed analysis highlighting the proposed budget assumptions that were used to prepare the General Fund expenditures for FY 21/22 and FY 22/23 follows below:

Summary of Proposed Budgets by Departments

The following section summarizes the proposed budgets for each Department and highlights major divisions/programs within the department. Budgets have been adjusted to reflect work program items if applicable. Additional details can be found in the line-item details provided in Attachment 1.

General Government

The following table summarizes the major divisions within General Government and the proposed budgets for each.



Summary of Financial Information

General Government Expenditure Summary

General Government	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
City Council	355,569	428,100	452,200	5.6%	480,400	6.2%
City Manager	1,580,473	1,607,232	1,996,000	24.2%	2,031,000	1.8%
City Clerk	469,105	624,600	547,800	-12.3%	586,000	7.0%
City Attorney	802,944	913,400	962,100	5.3%	976,200	1.5%
Community Relations	246,867	304,500	314,000	-1.1%	341,800	9.2%
Support Services	1,695,224	1,953,089	2,349,600	20.0%	2,273,700	-3.0%
Total General Gov.	\$ 5,150,183	\$ 5,830,921	\$ 6,621,700	13.6%	\$ 6,689,100	1.0%

City Council (1100): The overall budget for FY 21/22 is proposed at \$452,200 and \$480,400 in FY 22/23. Budget updates include voter approved Council salary annual adjustments that were experienced for the first time in December 2020 in FY 20/21 and will have the next annual adjustment in December 2021 for FY 21/22. Salaries are based on a percentage of the nonfamily household median income for Goleta as published annually by the United States Census Bureau. The mayor receives 90% and each councilmember receives 75%. Recent census data shows the nonfamily median household income has increased from \$61,191 to \$63,906 or approximately 4.4%, which will be applied in December 2021. Given the timing of adjustment, the actual fiscal impact increase experienced in FY 21/22 is approximately 2.2%, with the following year experiencing the full 4.4% increase plus any pending future updated census income data. The conferences, meetings and travel budget is still programmed at reduced levels in FY 21/22 but is programmed back to status quo amounts in FY 22/23.

City Manager (1200): The overall budget for FY 21/22 is proposed at \$2.0 million and \$2.03 million in FY 22/23. The budget includes returning staffing levels back to normal, which includes two Management Analyst positions that were included in the hiring freeze in FY 20/21. The supplies and services budget has been updated, which includes funding in professional services for ballot measure services, polling and outreach, and other special studies and professional services as needed. Additionally, the Finance Department Assessment is programmed in FY 22/23.

City Clerk (1300): The overall budget for FY 21/22 is proposed at \$547,800 and \$586,000 in FY 22/23. Election related costs have been adjusted down in FY 21/22 and programmed in FY 22/23 for approximately \$53,000. District election services costs related to outreach of \$20,000 have also been programmed in FY 21/22. Additionally, staff is recommending use of Public, Education, Government (PEG) special revenue funds of \$200,000 in the first year related to council chambers audio visual equipment upgrades.

City Attorney (1400): The overall budget for FY 21/22 is proposed at \$962,100 and \$976,200 in FY 22/23. Contract City Attorney services have been adjusted to reflect a Consumer Price Index (CPI) increase in both fiscal years of 1.5%. An additional \$20,000 is now programmed in the City Attorney's budget related to HR legal services, previously accounted for in Support Services (1600). The City keeps a litigation reserve fund balance of \$300,000 to assist with potential legal costs.

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Community Relations (1500): The overall budget for FY 21/22 is proposed at \$314,000 and \$341,800 in FY 22/23. This budget includes the addition of a part-time (0.25 FTE) Management Assistant for Spanish translation services that was previously programmed in professional services. Additionally, \$12,000 was programmed in FY 21/22 for Project Noticing Plan mass mailing expenses and \$13,000 for Spanish translation services associated with video production.

Support Services (1600): The overall budget for FY 21/22 is proposed at \$2.3 million and \$2.3 million in FY 22/23. The budget includes adjusting the City Hall principal and interest payment in accordance with the amortization schedule with IBank. This will be the City's first principal payment with IBank, and accounts for most of the increase in comparison to FY 20/21. In FY 20/21, the City made an interest only payment of \$117,333 due to timing of finalizing the financing lease with IBank. Ongoing annual debt service will be \$513,799 in FY 21/22 and \$513,054 in FY 22/23. Software licenses and subscriptions have been updated, and include ongoing budget for virtual conferences and meetings, along with electronic document signature software. Computer hardware has been programmed to reflect equipment for new personnel at \$14,300 and \$25,200 for computer replacements. Insurance premiums have been updated to reflect an overall net increase of \$5,500.

Library

The following table summarizes the Goleta Library's proposed budget for the General Fund and Special Revenue Funds (County Per Capita, Measure L, Library DIF and Grants)

Library Expenditure Summary

Library	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
General Fund	352,834	375,340	347,900	-7.3%	433,400	24.6%
Special Revenue Funds	1,276,658	1,630,734	1,534,600	-5.9%	1,470,300	-4.2%
Total Library	\$ 1,629,492	\$ 2,006,074	\$ 1,882,500	-6.2%	\$ 1,903,700	1.1%

Library (1700): The overall budget for FY 21/22 is proposed at \$1.88 million and \$1.9 million in FY 22/23. General Fund funding for the library is approximately \$347,200 in FY 21/22 and \$433,400 in FY 22/23 to support library operations. Most of the library funding is supported from the City's special assessment, Measure L, and County Per Capita funding. The budget has been updated to reflect estimated costs and includes transferring the maintenance budget to Public Works – Facility Maintenance and a book budget of \$119,000 in FY 21/22 and \$184,000 in FY 22/23.

Finance

The following table summarizes the proposed budgets for the Finance Department.

Finance Expenditure Summary

Finance	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
Finance Administration	978,992	1,031,615	1,229,000	19.1%	1,338,700	8.9%
Total Finance	\$ 978,992	\$ 1,031,615	\$ 1,229,000	19.1%	\$ 1,338,700	8.9%

Summary of Financial Information

Finance (3100): The overall budget for FY 21/22 is proposed at \$1.2 million and \$1.3 million in FY 22/23. The budget includes truing up the salary and benefits positions at full staffing levels and recommends two new positions, an Accounting Specialist and Management Assistant to address the ongoing support needed and workload capacity issues. The Professional Services budget has been increased by approximately \$50,000 for a total of \$167,800 primarily due to costs associated with ongoing cannabis monitoring and compliance with annual audits and site inspections. Costs associated with cannabis are recovered through the user fees and charges and paid during the application process. The budget assumes 11 licensed cannabis businesses, however actual expenditures will depend on activity which is offset by user fee revenues.

Planning and Environmental Review

The following table summarizes the major divisions within Planning and Environmental Review (PER) and the proposed budgets for each division.

Planning and Environmental Review Expenditure Summary

Planning & Environmental Review	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
Current Planning	1,380,130	1,449,460	1,618,000	11.6%	1,862,300	15.1%
Building & Safety	720,041	561,500	504,600	-10.1%	506,100	0.3%
Advanced Planning	1,172,119	1,400,418	707,900	-49.5%	722,700	2.1%
Planning Commission	41,800	34,800	37,800	8.6%	41,300	9.3%
Sustainability Program	203,230	243,792	319,900	31.2%	330,800	3.4%
Housing	0	30,000	175,700	485.7%	155,500	-11.5%
Administration	118,552	356,200	354,100	-0.6%	365,400	3.2%
Total PER	\$ 3,635,871	\$ 4,076,171	\$ 3,718,000	-8.8%	\$ 3,984,100	7.2%

Current Planning (4100): The overall budget for FY 21/22 is proposed at \$1.6 million and \$1.9 million in FY 22/23. The budget includes truing up the salary and benefits at full staffing levels and recommends one new position, a Code Compliance Officer to address the ongoing support needed and workload capacity issues and adjusting the budget for the reclassification of the Assistant Planner (Grade 107) position to the Assistant-Associate Planner (Grade 107, 110) for staff flexibility (pending collective bargaining). The professional services budget has been adjusted to include ongoing annual costs of \$20,000 for arbitrator services related to code compliance cases and one-time services for a comprehensive update and revision to the City's CEQA thresholds at a cost of \$100,000 programmed in FY 22/23.

Building and Safety (4200): The overall budget for FY 21/22 is proposed at \$504,600 and \$506,100 in FY 22/23. Contract services are utilized for building and safety services and actual expenditures are dependent upon actual building and safety permit activity. Costs are derived from the building and plan check fee revenues generated. With the recent adoption of updated user fees, the City will revert to its original revenue sharing of 70% with Willdan starting in FY 21/22.

Advanced Planning (4300): The overall budget for FY 21/22 is proposed at \$707,900 and \$722,700 in FY 22/23. In comparison to FY 20/21, the overall budget has decreased 49.5%,



Summary of Financial Information

primarily due to one-time projects programmed in FY 20/21 related to the Zoning Code, Local Coastal Program, and the Creek and Watershed Management Plan.

Planning Commission and Design Review Board (4400): The overall budget for FY 21/22 is proposed at \$37,800 and \$41,300 in FY 22/23. No significant changes are proposed for this program budget. Expenditures are associated with conferences, trainings, advertising, and stipends associated with the Planning Commission and Design Review Board.

Sustainability Program (4500): The overall budget for FY 21/22 is proposed at \$319,900 and \$330,800 in FY 22/23. The budget includes truing up the salary and benefits to reflect full staffing levels, which includes adding back the vacant Management Assistant position and adjusting for the recommended reclassification of the Sustainability Coordinator (Grade 112) to a newly created position of Sustainability Manager (Grade 113). Additionally, staff is recommending ongoing support for the CivicSpark Fellow at approximately \$29,000. This program also has an assigned fund balance reserve account with an approximate balance of \$264,893 for future sustainability efforts.

Housing (4600): The overall budget for FY 21/22 is proposed at \$175,700 and \$155,500 in FY 22/23. This is a new program that was established right before the COVID-19 pandemic in FY 19/20. The program budget includes truing up the salary and benefit costs for the vacant Senior Housing Analyst position and related operating expenditures. FY 21/22 also includes one-time budget of \$30,000 for a Comprehensive Affordable Housing Finance Plan.

Administration (4700): The overall budget for FY 21/22 is proposed at \$354,100 and \$365,400 in FY 22/23 and reflects costs associated with Planning Director and Management Assistant that provide the overall administrative support to the operating divisions of the PER Department.

Public Works

The following table summarizes the proposed budgets (General Fund only) for the major divisions within Public Works. Additional analysis of each division then follows. Full details can be found in the line-item detail budgets.

Public Works Expenditure Summary

Public Works	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
Administration	283,438	291,213	652,600	124.1%	695,300	6.5%
Engineering Services	993,313	1,099,633	1,455,000	32.3%	1,500,800	3.1%
Facility Maintenance	177,180	207,250	414,500	100.0%	454,300	9.6%
Parks & Open Space Maintenance	1,176,785	1,756,952	1,828,100	4.0%	1,795,700	-1.8%
Capital Improvement Programs	886,448	927,646	1,042,700	12.4%	1,181,500	13.3%
Street Lighting	0	0	30,100	-	32,000	6.3%
Street Maintenance	910,561	1,384,581	2,196,600	58.6%	2,025,200	-7.8%
Total Public Works	\$ 4,427,725	\$ 5,667,274	\$ 7,619,600	34.4%	\$ 7,684,800	0.9%

Summary of Financial Information

Administration (5100): The overall budget for FY 21/22 is proposed at \$652,600 and \$695,300 in FY 22/23. The budget includes truing up the salary and benefits costs at full staffing levels, which includes the vacant Senior Office Specialist, two intern positions and recommends increasing the Management Assistant as a 0.9 FTE to 1.0 FTE. Additionally, the budget reflects reprogramming \$7,000 for COAST to Neighborhood Services program budget, to consolidate the oversight of funding made to other agencies.

Engineering Services (5200): The overall budget for FY 21/22 is proposed at \$1.46 million and \$1.5 million in FY 22/23. The budget includes truing up the salary and benefits costs at full staffing levels, which includes the vacant Traffic Engineer and Principal Civil Engineer positions. Ongoing budget for professional services includes \$490,000 in both years for engineering assistance, traffic engineering assistance and land development review. If costs are developer related, they made be charged to the developer. Additionally, \$146,000 for contract services is proposed in both years for supporting right of way assistance, project management support, survey services, floodplain management services, methane monitoring, electronic bidding software, and wet utility services.

Facilities Maintenance (5300): The overall budget for FY 21/22 is proposed at \$414,500 and \$454,300 in FY 22/23. The budget includes truing up the salary and benefits costs at full staffing levels, which includes the vacant Facilities Maintenance Technician and adjusting the supplies and services budget to centralize maintenance budget for City owned facilities, such as the City Hall building, Train Depot, Library, and Goleta Community Center.

Parks and Open Space Maintenance (5400): The overall budget for FY 21/22 is proposed at \$1.83 million and \$1.8 million in FY 22/23. The budget includes truing up the salary and benefits costs and adjusting the operating maintenance budgets accordingly by contract or anticipated costs. Supplies and materials costs for park maintenance are projected at \$70,000 in both years. Professional services for arborist, biological survey and technical services are projected at \$100,000 in both years. Contract services are proposed at \$553,000 in both years, which supports various services provided by vendors, including park and open space landscape maintenance, tree trimming and removal, and park restroom and picnic area daily cleaning. One-time costs are proposed for vehicle and equipment replacement of \$145,000 in the first year and \$70,000 in the second year. Vehicle and equipment replacement in the first year includes a parks landscape maintenance truck replacement, an aerial bucket truck which will be shared equally with Public Works – Street Maintenance Division, and a boom flail mower attachment. Vehicle and equipment purchases in the second year include truck replacement for the Parks and Open Space Division Manager and a backhoe. Vehicle replacement and equipment costs are supported by the Capital Equipment Reserve the City sets aside for these types of purchases. There is approximately \$616,282 in this reserve. The Capital Equipment reserve is adjusted annually by the amount of depreciation expense.

Capital Improvement Program (5500): The overall budget for FY 21/22 is proposed at \$1.04 million and \$1.18 million in FY 22/23. The budget includes truing up the salary and benefits costs at full staffing levels, which includes the vacant Assistant Engineer and recommended two new positions, a CIP Manager and Management Analyst. The operating budget has been updated accordingly and includes professional services of \$160,000 in both years for various support functions, including ongoing project management support, grant preparation support and right of way support.

Summary of Financial Information

Street Lighting (5600): This program budget is primarily supported by its own special assessment for street lighting, Fund 502. The total budget for FY 21/22 and FY 22/23 is proposed at \$305,500. The General Fund portion is programmed at \$30,100 in FY 21/22 and \$32,000 in FY 22/23 and accounts for staff time allocations supporting this division.

Street Maintenance (5800): The overall budget for FY 21/22 is proposed at \$5.09 million and \$4.79 million in FY 22/23 which includes the General Fund and other special revenue funds. General Fund support for street maintenance is approximately \$2.2 million in FY 21/22 and \$2.03 million in FY 22/23. The street maintenance division has other special revenue funds dedicated to street expenditures such as Gas Tax, SB 1 (RMRA) funds, Measure A and LSTP. The proposed budget for FY 21/22 includes \$2.6 million for pavement rehabilitation and \$2.5 million in FY 22/23. The \$2.6 million and \$2.5 million are new appropriations and do not include possible carryovers from current year budget for pavement rehabilitation.

Environmental Services (Solid Waste and Stormwater) (5900): The environmental Services division is primarily supported by its own special revenue fund, Fund 211 and now includes a \$100,000 transfer of funds from the General Fund related to the franchise fee agreement to help support operations. The overall budget for FY 21/22 and FY 22/23 is proposed at \$1.2 million. The budget includes truing up the salary and benefits costs, which include the recommended new position of Environmental Services Specialist (Grade 109). The operating budget has been adjusted accordingly to help meet new regulator mandates and maintain environmental compliance.

Neighborhood Services and Public Safety

The following table summarizes the proposed budgets (General Fund only) for the major divisions within Neighborhood Services. Additional analysis of each division then follows. Full details can be found in the line-item detail budgets provided in Attachment 1.

Neighborhood Services and Public Safety Expenditure Summary

	FY 19/20	FY 20/21	FY 21/22	%	FY 22/23	%
Neighborhood Services	Actuals	Current	Proposed	Change	Proposed	Change
Neighborhood Services	1,142,182	1,903,200	1,500,500	-21.7%	1,551,600	3.4%
Economic Development	307,436	158,000	460,200	191.3%	443,000	-3.7%
Parks & Recreation	526,290	546,700	572,600	4.7%	589,500	3.0%
Total NSPS	\$ 1,975,908	\$ 2,607,900	\$ 2,533,300	-3.4%	\$ 2,584,100	2.0%

Neighborhood Services (6100): The overall budget for FY 21/22 is proposed at \$1.5 million and \$1.6 million in FY 22/23. The budget includes truing up the salary and benefits costs and adjusting the operating budgets accordingly by contracts or anticipated costs.

Community Development Block Grant (6300): This program is supported by CDBG federal funding awarded to the City and is part of the City's Grant Program. Budget is programmed accordingly and adjusted based on actual CDBG funding received. Award for FY 21/22 is estimated at \$230,558. The overall operating budget for FY 21/22 and FY 22/23 is proposed at \$80,678. Approximately \$149,800 in programmed in CIP for FY 21/22.

Summary of Financial Information

Economic Development (6400): The overall budget for FY 21/22 is proposed at \$460,200 and \$443,000 in FY 22/23. The budget includes truing up the salary and benefits positions and adjusting the operating budgets accordingly by contracts or anticipated costs. Professional services include costs for the Old Town Visioning Process Implementation of \$25,000 in each year, and \$30,000 for a new Economic Development Strategic Plan in each year. Support to Other Agencies costs include \$166,500 in year 1 for economic development, marketing and promotion services, and \$216,500 in year 2 with \$50,000 allocated for Goleta Entrepreneurial Magnet (GEM), and \$166,500 for economic development, marketing and promotion services.

Parks & Recreation (6500): The overall budget for FY 21/22 is proposed at \$572,600 and \$589,500 in FY 22/23. The budget includes truing up the salary and benefits costs and adjusting the operating budgets accordingly by contracts or anticipated costs. Support to Other Agencies is proposed at \$327,000 in both years, which includes the reprogramming of \$7,000 for COAST that was previously in Public Works.

Police Services (7100): The following table summarizes the proposed budget (General Fund only) for Public Safety:

Public Safety Expenditure Summary

Public Safety	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
Police	7,452,279	7,762,900	8,626,600	11.1%	8,906,400	3.2%
Total Public Safety	\$ 7,452,279	\$ 7,762,900	\$ 8,626,600	11.1%	\$ 8,906,400	3.2%

The overall General Fund budget for FY 21/22 has been updated to \$8.6 million and \$8.9 million in FY 22/23. The majority of costs programmed in this budget are related to the police services contract with the County of Santa Barbara Sheriff's Office, which is in process of being finalized. Staff has assumed a 3.25% increase for FY 22/23 for a total of \$8.9 million.

Non-Departmental

The following table summarizes the proposed budgets (General Fund only) for Non-Departmental and its components. Full details can be found in the line-item detail budgets provided in Attachment 1.

Non-Department Expenditure Summary

Non-Departmental	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
Debt Service	845,484	851,000	853,000	0.2%	853,000	0.0%
Non-Departmental	0	3,000	133,300	0.0%	133,300	0.0%
Total Non-Departmental	\$ 845,484	\$ 854,000	\$ 986,300	15.5%	\$ 986,300	0.0%

Debt Service (8100): The debt service program budget accounts for ongoing OPEB health premiums, county administration fees for property tax collection and administration, and other charges that are not directly related to specific departments. This program budget also accounts for the annual DOF settlement payments of \$776,000 through June 30, 2025. Per the settlement agreement, \$776,000 will be budgeted each year until the end of FY 2024/25 and paid before

Summary of Financial Information

June 30 of each fiscal year to the Auditor-Controller's office. These funds are then redistributed to the affected taxing agencies. The City receives approximately 5% back as an affected entity, which results of approximately \$38.8K in revenue back to the City. OPEB health premiums are retiree health costs and currently estimated at \$22,000 in both fiscal years.

Non-Departmental (8500): The non-departmental program accounts for credit card merchant fee pass-through and General Fund revenues transfers to other funds. Staff is recommending \$100,000 of the base fee received from Marborg to be transferred directly to the Solid Waste fund to support ongoing operations. This transfer is proposed in both fiscal years.

Capital Improvement Program (General Fund)

The following table summarizes the General Fund support to the CIP.

Capital Improvement Program (General Fund) Expenditure Summary

Capital Improvement Program (CIP)	FY 19/20 Actuals	FY 20/21 Current	FY 21/22 Proposed	% Change	FY 22/23 Proposed	% Change
CIP	10,681,884	2,029,750	500,000	-75.4%	-	-100.0%
Total CIP	\$ 10,681,884	\$ 2,029,750	\$ 500,000	-75.4%	\$ -	-100.0%

The General Fund is utilized to provide gap funding or matching funds for grants when needed or when no other special revenue fund is available. At this time only \$500,000 is proposed for active ongoing projects and includes funding for the LED Streetlighting Project, Miscellaneous Park Improvements, and Public Works Corporation Yard Repairs. There are also other unfunded priority projects that staff is currently evaluating for financing options and use of General Fund may be recommended. Staff is in process of developing a CIP and Capital Maintenance Funding Plan for unfunded priority projects that will be coming to Council at a later date. Given the complexities of certain financing mechanisms, reporting to Council will be more frequent than usual. Additional information on the CIP can be found in the CIP section of the document.



Summary of Sources and Uses

FY 2021/22

Fund No.	Fund Name	Actual Beginning Balance July 1, 2021	Revenues	Transfers In	Total Sources
GENERAL FUND					
101	General	26,093,980	31,506,300	43,800	57,644,080
SPECIAL FUNDS					
201	Gas Tax	146,739	772,600	-	919,339
202	Transportation	151,607	28,100	-	179,707
203	RMRA	138,257	623,100	-	761,357
205	Measure A	555,720	1,715,200	-	2,270,920
206	Measure A- Other (GRANT)	0	870,037	-	870,037
208	County Per Capita - Goleta Library	173,184	721,080	-	894,264
209	County Per Capita - Buellton Library	40,559	151,499	-	192,058
210	County Per Capita - Solvang Library	35,400	174,712	-	210,112
211	Solid Waste	169,740	1,129,000	100,000	1,398,740
212	Public Safety Donations	35,190	-	-	35,190
213	Buellton Library	15,866	194,479	-	210,345
214	Solvang Library	11,888	205,855	-	217,743
220	Transportation Facilities DIF	(995,650)	3,075,100	-	2,079,450
221	Parks & Recreation Facilities DIF	3,175,077	846,000	-	4,021,077
222	Public Administration Development Fees	118,183	226,300	-	344,483
223	Library Facilities Development Fees	167,697	90,200	-	257,897
224	Sheriff Facilities Development Fees	24,971	29,100	-	54,071
225	Housing-in-Lieu	1,198,663	6,000	-	1,204,663
226	Environmental Programs	166,424	500	-	166,924
229	Fire Development Fees	38,861	240,800	-	279,661
230	Long Range Development Plan	700,338	1,821,577	-	2,521,915
231	Developer Agreement	356,788	1,500	-	358,288
232	County Fire DIF (GRANT)	-	-	-	-
233	OBF - SCE (GRANT)	-	285,000	-	285,000
234	Storm Drain DIF	147,298	345,400	-	492,698
235	Bicycle & Pedestrian DIF	126,623	260,000	-	386,623
236	Misc Grants (Library)	550	-	-	550
237	Local Grants	-	-	-	-
301	State Park (GRANT)	-	-	-	-
302	COPS - Public Safety (GRANT)	-	125,000	-	125,000
304	Solid Waste - Recycling (GRANT)	27,780	8,000	-	35,780
305	RSTP - State (GRANT)	137,214	-	-	137,214
306	LSTP - State (GRANT)	444	116,500	-	116,944
308	STIP/STIP-TE - State (GRANT)	10,485	-	-	10,485
311	Misc. (GRANT)	519	-	-	519
313	IRWMP (GRANT)	-	-	-	-
314	SCG (GRANT)	-	-	-	-
317	SSARP (GRANT)	-	-	-	-
318	ATP - State (GRANT)	-	-	-	-
319	Housing & Community Development State Fund (G	(0)	-	-	(0)
320	Cal OES	14,231	-	-	14,231
321	TIRCP (GRANT)	-	900,000	-	900,000
322	MBHMP	(0)	-	-	(0)
323	Cal OES - State	-	-	-	-
324	Planning Grants Program (PGP)	-	-	-	-
325	Isla Vista Library Grant	-	-	-	-
401	HBP Federal (GRANT)	0	290,000	-	290,000
402	Community Development Block (GRANT)	3,400	233,955	-	237,355
417	Highway Safety Improvement Program (GRANT)	5,636	380,600	-	386,236
419	TIGER (GRANT)	-	-	-	-
420	FHWA - FEMA Reimb (GRANT)	58,107	-	-	58,107
421	Hazard Mitigation Grant Program (HMGP)	-	432,501	-	432,501
422	CARES	-	-	-	-
501	Library Services	785,397	542,300	-	1,327,697
502	Street Lighting	(42,552)	307,800	-	265,248
503	PEG	266,807	77,000	-	343,807
504	CASp Cert and Training	1,634	100	-	1,734
605	RDA Successor - Non Housing	(8,221,717)	1,234,960	-	(6,986,757)
608	IBank	-	-	-	-
701	Plover Endowment	1,263	2,000	-	3,263
TOTAL		25,842,601	49,970,155	143,800	75,956,556

Summary of Sources and Uses



Operating Expenditures	Transfers Out	Capital Improvement Projects	Total Uses	Estimated Ending Balance June 30, 2022	Fund No.	Fund Name
GENERAL FUND						
31,582,400	100,000	500,000	32,182,400	25,461,680	101	General
SPECIAL FUNDS						
765,600	-	-	765,600	153,739	201	Gas Tax
-	-	27,135	27,135	152,572	202	Transportation
619,000	-	-	619,000	142,357	203	RMRA
1,260,000	-	518,328	1,778,328	492,592	205	Measure A
-	-	870,037	870,037	-	206	Measure A- Other (GRANT)
924,700	-	-	924,700	(30,436)	208	County Per Capita - Goleta Library
132,600	-	-	132,600	59,458	209	County Per Capita - Buellton Library
157,600	-	-	157,600	52,512	210	County Per Capita - Solvang Library
1,196,200	-	-	1,196,200	202,540	211	Solid Waste
-	-	-	-	35,190	212	Public Safety Donations
201,500	-	-	201,500	8,845	213	Buellton Library
211,500	-	-	211,500	6,243	214	Solvang Library
110,000	-	2,702,865	2,812,865	(733,415)	220	Transportation Facilities DIF
-	-	455,000	455,000	3,566,077	221	Parks & Recreation Facilities DIF
-	-	-	-	344,483	222	Public Administration Development Fees
89,000	-	-	89,000	168,897	223	Library Facilities Development Fees
-	-	-	-	54,071	224	Sheriff Facilities Development Fees
25,000	-	-	25,000	1,179,663	225	Housing-in-Lieu
9,400	-	-	9,400	157,524	226	Environmental Programs
-	-	1,532,791	1,532,791	(1,253,130)	229	Fire Development Fees
-	-	1,821,577	1,821,577	700,338	230	Long Range Development Plan
-	-	-	-	358,288	231	Developer Agreement
-	-	-	-	-	232	County Fire DIF (GRANT)
-	-	285,000	285,000	-	233	OBF - SCE (GRANT)
-	-	50,000	50,000	442,698	234	Storm Drain DIF
-	-	-	-	386,623	235	Bicycle & Pedestrian DIF
-	-	-	-	550	236	Misc Grants (Library)
-	-	-	-	-	237	Local Grants
-	-	-	-	-	301	State Park (GRANT)
156,700	-	-	156,700	(31,700)	302	COPS - Public Safety (GRANT)
8,200	-	-	8,200	27,580	304	Solid Waste - Recycling (GRANT)
-	-	-	-	137,214	305	RSTP - State (GRANT)
249,222	-	-	249,222	(132,278)	306	LSTP - State (GRANT)
-	-	-	-	10,485	308	STIP/STIP-TE - State (GRANT)
-	-	-	-	519	311	Misc. (GRANT)
-	-	-	-	-	313	IRWMP (GRANT)
-	-	-	-	-	314	SCG (GRANT)
-	-	-	-	-	317	SSARP (GRANT)
-	-	-	-	-	318	ATP - State (GRANT)
-	-	-	-	(0)	319	Housing & Community Development State Fund (GRANT)
-	-	-	-	14,231	320	Cal OES
-	-	900,000	900,000	-	321	TIRCP (GRANT)
-	-	-	-	(0)	322	MBHMP
-	-	-	-	-	323	Cal OES - State
-	-	-	-	-	324	Planning Grants Program (PGP)
-	-	-	-	-	325	Isla Vista Library Grant
-	-	290,000	290,000	0	401	HBP Federal (GRANT)
36,878	43,800	153,277	233,955	3,400	402	Community Development Block (GRANT)
-	-	380,600	380,600	5,636	417	Highway Safety Improvement Program (GRANT)
-	-	-	-	-	419	TIGER (GRANT)
-	-	-	-	58,107	420	FHWA - FEMA Reimb (GRANT)
-	-	432,501	432,501	-	421	Hazard Mitigation Grant Program (HMGP)
-	-	-	-	-	422	CARES
520,900	-	-	520,900	806,797	501	Library Services
305,500	-	-	305,500	(40,252)	502	Street Lighting
200,000	-	-	200,000	143,807	503	PEG
-	-	-	-	1,734	504	CASp Cert and Training
1,235,269	-	-	1,235,269	(8,222,026)	605	RDA Successor - Non Housing
-	-	-	-	-	608	IBank
2,000	-	-	2,000	1,263	701	Plover Endowment
39,999,169	143,800	10,919,111	51,062,080	24,894,476	TOTAL	

Summary of Sources and Uses



FY 2022/23

Fund No.	Fund Name	Estimated Beginning Balance July 1, 2022	Revenues	Transfers In	Total Sources
GENERAL FUND					
101	General	25,461,680	33,063,900	43,800	58,569,380
SPECIAL FUNDS					
201	Gas Tax	153,739	772,600	-	926,339
202	Transportation	152,572	28,100	-	180,672
203	RMRA	142,357	623,100	-	765,457
205	Measure A	492,592	1,771,100	-	2,263,692
206	Measure A- Other (GRANT)	-	-	-	-
208	County Per Capita - Goleta Library	(30,436)	721,080	-	690,644
209	County Per Capita - Buellton Library	59,458	151,499	-	210,957
210	County Per Capita - Solvang Library	52,512	174,712	-	227,224
211	Solid Waste	202,540	1,129,000	100,000	1,431,540
212	Public Safety Donations	35,190	-	-	35,190
213	Buellton Library	8,845	195,479	-	204,324
214	Solvang Library	6,243	207,555	-	213,798
220	Transportation Facilities DIF	(733,415)	2,298,902	-	1,565,487
221	Parks & Recreation Facilities DIF	3,566,077	2,703,000	-	6,269,077
222	Public Administration Development Fees	344,483	574,600	-	919,083
223	Library Facilities Development Fees	168,897	184,900	-	353,797
224	Sheriff Facilities Development Fees	54,071	8,200	-	62,271
225	Housing-in-Lieu	1,179,663	6,000	-	1,185,663
226	Environmental Programs	157,524	500	-	158,024
229	Fire Development Fees	(1,253,130)	260,000	-	(993,130)
230	Long Range Development Plan	700,338	-	-	700,338
231	Developer Agreement	358,288	1,500	-	359,788
232	County Fire DIF (GRANT)	-	100,000	-	100,000
233	OBF - SCE (GRANT)	-	-	-	-
234	Storm Drain DIF	442,698	233,100	-	675,798
235	Bicycle & Pedestrian DIF	386,623	199,800	-	586,423
236	Misc Grants (Library)	550	-	-	550
237	Local Grants	-	-	-	-
301	State Park (GRANT)	-	-	-	-
302	COPS - Public Safety (GRANT)	(31,700)	125,000	-	93,300
304	Solid Waste - Recycling (GRANT)	27,580	8,000	-	35,580
305	RSTP - State (GRANT)	137,214	-	-	137,214
306	LSTP - State (GRANT)	(132,278)	116,500	-	(15,778)
308	STIP/STIP-TE - State (GRANT)	10,485	-	-	10,485
311	Misc. (GRANT)	519	-	-	519
313	IRWMP (GRANT)	-	-	-	-
314	SCG (GRANT)	-	-	-	-
317	SSARP (GRANT)	-	-	-	-
318	ATP - State (GRANT)	-	650,000	-	650,000
319	Housing & Community Development State Fund (((0)	-	-	(0)
320	Cal OES	14,231	-	-	14,231
321	TIRCP (GRANT)	-	9,476,000	-	9,476,000
322	MBHMP	(0)	-	-	(0)
323	Cal OES - State	-	-	-	-
324	Planning Grants Program (PGP)	-	-	-	-
325	Isla Vista Library Grant	-	-	-	-
401	HBP Federal (GRANT)	0	-	-	0
402	Community Development Block (GRANT)	3,400	80,678	-	84,078
417	Highway Safety Improvement Program (GRANT)	5,636	2,739,500	-	2,745,136
419	TIGER (GRANT)	-	-	-	-
420	FHWA - FEMA Reimb (GRANT)	58,107	-	-	58,107
421	Hazard Mitigation Grant Program (HMGP)	-	-	-	-
422	CARES	-	-	-	-
501	Library Services	806,797	547,700	-	1,354,497
502	Street Lighting	(40,252)	307,800	-	267,548
503	PEG	143,807	77,000	-	220,807
504	CASp Cert and Training	1,734	100	-	1,834
605	RDA Successor - Non Housing	(8,222,026)	1,234,960	-	(6,987,066)
608	IBank	-	-	-	-
701	Plover Endowment	1,263	2,000	-	3,263
TOTAL		24,894,476	60,773,865	143,800	85,812,141

Summary of Sources and Uses



Operating Expenditures	Transfers Out	Capital Improvement Projects	Total Uses	Estimated Ending Balance June 30, 2023	Fund No.	Fund Name
GENERAL FUND						
32,506,900	100,000	-	32,606,900	25,962,480	101	General
SPECIAL FUNDS						
765,600	-	-	765,600	160,739	201	Gas Tax
-	-	-	-	180,672	202	Transportation
619,000	-	-	619,000	146,457	203	RMRA
1,260,000	-	100,000	1,360,000	903,692	205	Measure A
-	-	-	-	-	206	Measure A- Other (GRANT)
745,000	-	-	745,000	(54,356)	208	County Per Capita - Goleta Library
133,700	-	-	133,700	77,257	209	County Per Capita - Buellton Library
159,600	-	-	159,600	67,624	210	County Per Capita - Solvang Library
1,195,700	-	-	1,195,700	235,840	211	Solid Waste
-	-	-	-	35,190	212	Public Safety Donations
212,000	-	-	212,000	(7,676)	213	Buellton Library
218,400	-	-	218,400	(4,602)	214	Solvang Library
110,000	-	1,450,000	1,560,000	5,487	220	Transportation Facilities DIF
-	-	525,000	525,000	5,744,077	221	Parks & Recreation Facilities DIF
-	-	608,718	608,718	310,365	222	Public Administration Development Fees
184,000	-	-	184,000	169,797	223	Library Facilities Development Fees
-	-	-	-	62,271	224	Sheriff Facilities Development Fees
25,000	-	-	25,000	1,160,663	225	Housing-in-Lieu
9,400	-	-	9,400	148,624	226	Environmental Programs
-	-	-	-	(993,130)	229	Fire Development Fees
-	-	-	-	700,338	230	Long Range Development Plan
-	-	-	-	359,788	231	Developer Agreement
-	-	100,000	100,000	-	232	County Fire DIF (GRANT)
-	-	-	-	-	233	OBF - SCE (GRANT)
-	-	550,000	550,000	125,798	234	Storm Drain DIF
-	-	-	-	586,423	235	Bicycle & Pedestrian DIF
-	-	-	-	550	236	Misc Grants (Library)
-	-	-	-	-	237	Local Grants
-	-	-	-	-	301	State Park (GRANT)
156,700	-	-	156,700	(63,400)	302	COPS - Public Safety (GRANT)
8,200	-	-	8,200	27,380	304	Solid Waste - Recycling (GRANT)
-	-	-	-	137,214	305	RSTP - State (GRANT)
119,117	-	-	119,117	(134,895)	306	LSTP - State (GRANT)
-	-	-	-	10,485	308	STIP/STIP-TE - State (GRANT)
-	-	-	-	519	311	Misc. (GRANT)
-	-	-	-	-	313	IRWMP (GRANT)
-	-	-	-	-	314	SCG (GRANT)
-	-	-	-	-	317	SSARP (GRANT)
-	-	650,000	650,000	-	318	ATP - State (GRANT)
-	-	-	-	(0)	319	Housing & Community Development State Fund (GRANT)
-	-	-	-	14,231	320	Cal OES
-	-	9,476,000	9,476,000	-	321	TIRCP (GRANT)
-	-	-	-	(0)	322	MBHMP
-	-	-	-	-	323	Cal OES - State
-	-	-	-	-	324	Planning Grants Program (PGP)
-	-	-	-	-	325	Isla Vista Library Grant
-	-	-	-	0	401	HBP Federal (GRANT)
36,878	43,800	-	80,678	3,400	402	Community Development Block (GRANT)
-	-	2,739,500	2,739,500	5,636	417	Highway Safety Improvement Program (GRANT)
-	-	-	-	-	419	TIGER (GRANT)
-	-	-	-	58,107	420	FHWA - FEMA Reimb (GRANT)
-	-	-	-	-	421	Hazard Mitigation Grant Program (HMGP)
-	-	-	-	-	422	CARES
541,300	-	-	541,300	813,197	501	Library Services
305,500	-	-	305,500	(37,952)	502	Street Lighting
-	-	-	-	220,807	503	PEG
-	-	-	-	1,834	504	CASp Cert and Training
1,242,288	-	-	1,242,288	(8,229,354)	605	RDA Successor - Non Housing
-	-	-	-	-	608	IBank
2,000	-	-	2,000	1,263	701	Plover Endowment
40,556,283	143,800	16,199,218	56,899,301	28,912,840	TOTAL	

Summary of Revenues



	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY2021/22 Proposed	FY2022/23 Proposed
GENERAL FUND					
Taxes					
Property Tax	\$ 7,431,595	\$ 7,684,647	\$ 7,884,200	\$ 7,989,300	\$ 8,186,000
Sales Tax	6,994,204	6,735,609	7,081,000	7,335,300	7,585,000
Transient Occupancy Tax	11,564,512	9,197,440	8,290,000	10,000,000	11,100,000
Cannabis Tax	-	391,342	1,913,000	2,600,000	2,600,000
Franchise Fee Tax	1,337,267	1,361,348	1,333,400	1,333,400	1,333,400
Total	\$ 27,327,578	\$ 25,370,386	\$ 26,501,600	\$ 29,258,000	\$ 30,804,400
Licenses & Service Charges					
Legal Deposits Earned	\$ 1,502	\$ 1,750	\$ 1,000	\$ 1,000	\$ 1,000
Planning Fees	143,074	98,430	100,000	102,000	103,000
Planning Deposits Earned	174,002	254,711	270,000	200,000	200,000
Building Permits	414,345	627,244	500,000	450,000	450,000
Public Works Deposits Earned	42,958	69,413	58,000	58,000	58,000
PW/Engineering Fees	53,108	63,314	85,000	66,300	67,000
Solid Waste Roll Off Fees	31,291	32,942	35,000	35,000	35,000
Business License	345,158	340,718	406,000	382,900	382,900
Plan Check Fees	238,613	259,137	200,000	180,000	180,000
Other Licenses & Charges	22,426	75,422	79,400	112,100	116,600
Total	\$ 1,466,477	\$ 1,823,082	\$ 1,734,400	\$ 1,587,300	\$ 1,593,500
Fines and Penalties					
Fines & Penalties	\$ 211,003	\$ 165,935	\$ 103,000	\$ 140,500	\$ 143,000
Total	\$ 211,003	\$ 165,935	\$ 103,000	\$ 140,500	\$ 143,000
Investment Income					
Interest & Rent Income	\$ 460,481	\$ 565,849	\$ 217,600	\$ 147,500	\$ 150,000
Total	\$ 460,481	\$ 565,849	\$ 217,600	\$ 147,500	\$ 150,000
Reimbursements					
Reimbursements	\$ 393,331	\$ 471,326	\$ 381,100	\$ 306,000	\$ 306,000
Total	\$ 393,331	\$ 471,326	\$ 381,100	\$ 306,000	\$ 306,000
Other Revenues					
Other Revenue	\$ 142,279	\$ 260,453	\$ 77,000	\$ 67,000	\$ 67,000
Total	\$ 142,279	\$ 260,453	\$ 77,000	\$ 67,000	\$ 67,000
Transfers In					
Transfers In Other Funds	\$ 23,182	\$ 29,983	\$ 10,037,200	\$ 43,800	\$ 43,800
Total	\$ 23,182	\$ 29,983	\$ 10,037,200	\$ 43,800	\$ 43,800
TOTAL GENERAL FUND	\$ 30,024,330	\$ 28,687,014	\$ 39,051,900	\$ 31,550,100	\$ 33,107,700



Summary of Revenues

	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY2021/22 Proposed	FY2022/23 Proposed
SPECIAL FUNDS					
201 Gas Tax					
Intergovernmental	\$ 640,432	\$ 735,492	\$ 760,500	\$ 765,600	\$ 765,600
Use of Property & Interest Earnings	19,814	38,119	19,000	7,000	7,000
Total	\$ 660,247	\$ 773,611	\$ 779,500	\$ 772,600	\$ 772,600
202 TDA					
Intergovernmental	\$ 25,839	\$ 26,446	\$ 26,600	\$ 27,100	\$ 27,100
Use of Property & Interest Earnings	2,413	3,963	2,000	1,000	1,000
Total	\$ 28,252	\$ 30,408	\$ 28,600	\$ 28,100	\$ 28,100
203 Road Maintenance and Repair Account					
Intergovernmental	\$ 585,887	\$ 567,382	563,000	\$ 619,100	\$ 619,100
Use of Property & Interest Earnings	6,864	10,458	9,000	4,000	4,000
Total	\$ 592,751	\$ 577,839	\$ 572,000	\$ 623,100	\$ 623,100
205 Measure A					
Other Taxes	\$ 1,635,625	\$ 1,624,270	\$ 1,522,300	\$ 1,693,200	\$ 1,749,100
Use of Property & Interest Earnings	57,341	88,998	36,400	22,000	22,000
Other Revenue	(360)	-	-	-	-
Total	\$ 1,692,607	\$ 1,713,268	\$ 1,558,700	\$ 1,715,200	\$ 1,771,100
206 Measure A- Other					
Intergovernmental	\$ 79,092	\$ 123,200	\$ 957,117	\$ 870,037	\$ -
Total	\$ 79,092	\$ 123,200	\$ 957,117	\$ 870,037	\$ -
208 County Per Capita					
Intergovernmental	\$ 737,666	\$ 742,794	\$ 752,358	\$ 720,580	\$ 720,580
Use of Property & Interest Earnings	1,787	4,558	-	500	500
Other Revenue	-	1,073	-	-	-
Total	\$ 739,453	\$ 748,424	\$ 752,358	\$ 721,080	\$ 721,080
209 County Per Capita - Buellton					
Intergovernmental	\$ -	\$ 103,552	\$ 151,499	\$ 151,499	\$ 151,499
Use of Property & Interest Earnings	-	711	-	-	-
Total	\$ -	\$ 104,262	\$ 151,499	\$ 151,499	\$ 151,499
210 County Per Capita - Solvang					
Intergovernmental	\$ -	\$ 114,737	\$ 174,712	\$ 174,712	\$ 174,712
Use of Property & Interest Earnings	-	578	-	-	-
Total	\$ -	\$ 115,315	\$ 174,712	\$ 174,712	\$ 174,712
211 Solid Waste					
License & Service Charges	\$ 644,143	\$ 759,870	\$ 678,000	\$ 1,100,000	\$ 1,100,000
Other Revenue	-	173,000	72,400	25,000	25,000
Use of Property & Interest Earnings	17,072	18,382	14,000	4,000	4,000
Transfers in Other Funds	-	-	-	100,000	100,000
Total	\$ 661,215	\$ 951,251	\$ 764,400	\$ 1,229,000	\$ 1,229,000
212 Public Safety Donations					
Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Use of Property & Interest Earnings	5,228	4,232	5,000	-	-
Total	\$ 5,228	\$ 4,232	\$ 5,000	\$ -	\$ -
213 Buellton Library					
Intergovernmental	\$ 13,384	\$ 193,729	\$ 193,729	\$ 193,729	\$ 193,729
Fines & Penalties	-	1,884	1,500	750	750
Use of Property & Interest Earnings	55	2,417	-	-	-
Other Revenue	-	2,142	2,744	-	1,000
Total	\$ 13,439	\$ 200,171	\$ 197,973	\$ 194,479	\$ 195,479
214 Solvang Library					
Intergovernmental	\$ 13,384	\$ 184,855	\$ 184,855	\$ 184,855	\$ 184,855
Fines & Penalties	-	2,497	2,950	1,000	1,000
Use of Property & Interest Earnings	26	1,351	-	-	-
Other Revenue	-	31,287	25,042	20,000	21,700
Total	\$ 13,410	\$ 219,991	\$ 212,847	\$ 205,855	\$ 207,555

Summary of Revenues



<i>SPECIAL FUNDS Continued</i>	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY2021/22 Proposed	FY2022/23 Proposed
220 Transportation Facilities DIF					
Impact Fees	\$ 834,530	\$ 460,170	\$ 1,937,900	\$ 3,015,100	\$ 2,238,900
Use of Property & Interest Earnings	341,585	382,674	313,000	60,000	60,000
Other Revenue	31,153	-	-	-	1
Transfers In	-	-	-	-	1
Total	\$ 1,207,268	\$ 842,844	\$ 2,250,900	\$ 3,075,100	\$ 2,298,902
221 Parks & Recreation Facilities DIF					
Impact Fees	\$ 125,934	\$ (31,240)	\$ 619,600	\$ 811,000	\$ 2,668,000
Use of Property & Interest Earnings	207,701	209,456	183,000	35,000	35,000
Total	\$ 333,635	\$ 178,216	\$ 802,600	\$ 846,000	\$ 2,703,000
222 PAF DIF					
Impact Fees	\$ 346,271	\$ 125,421	\$ 344,400	\$ 226,300	\$ 574,600
Other Revenue	-	-	-	-	-
Use of Property & Interest Earnings	-	-	-	-	-
Total	\$ 346,271	\$ 125,421	\$ 344,400	\$ 226,300	\$ 574,600
223 Library Facilities Development Fees					
Impact Fees	\$ 85,705	\$ 40,028	\$ 120,500	\$ 89,700	\$ 184,400
Use of Property & Interest Earnings	4,537	4,580	5,000	500	500
Total	\$ 90,242	\$ 44,609	\$ 125,500	\$ 90,200	\$ 184,900
224 Sheriff DIF					
Impact Fees	\$ 70,141	\$ (3,142)	\$ -	\$ 28,800	\$ 7,900
Use of Property & Interest Earnings	21,241	21,394	20,000	300	300
Total	\$ 91,383	\$ 18,252	\$ 20,000	\$ 29,100	\$ 8,200
225 Housing In-Lieu DIF					
Impact Fees	\$ 425,345	\$ 444,815	\$ -	\$ -	\$ -
Use of Property & Interest Earnings	12,990	27,723	14,000	6,000	6,000
Total	\$ 438,334	\$ 472,538	\$ 14,000	\$ 6,000	\$ 6,000
226 Environmental Programs					
Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Use of Property & Interest Earnings	3,673	4,751	4,000	500	500
Total	\$ 3,673	\$ 4,751	\$ 4,000	\$ 500	\$ 500
229 Fire DIF					
Impact Fees	\$ 211,559	\$ 107,162	\$ 201,100	\$ 225,800	\$ 245,000
Use of Property & Interest Earnings	63,118	85,329	57,000	15,000	15,000
Total	\$ 274,676	\$ 192,491	\$ 258,100	\$ 240,800	\$ 260,000
230 Long Range Development Plan					
Other Revenue	\$ -	\$ -	\$ 2,039,600	\$ 1,821,577	\$ -
Use of Property & Interest Earnings	5,306	3,676	-	-	-
Transfers In	-	-	-	-	-
Total	\$ 5,306	\$ 3,676	\$ 2,039,600	\$ 1,821,577	\$ -
231 Developer Agreements					
Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Donations	100,000	-	-	-	-
Use of Property & Interest Earnings	11,171	17,054	10,000	1,500	1,500
Total	\$ 111,171	\$ 17,054	\$ 10,000	\$ 1,500	\$ 1,500
232 County Fire DIF					
Intergovernmental	\$ 93,560	\$ 4,695	\$ 978,039	\$ -	\$ 100,000
Total	\$ 93,560	\$ 4,695	\$ 978,039	\$ -	\$ 100,000
233 OBF - SCE					
Intergovernmental	\$ -	\$ -	\$ 500,000	\$ 285,000	\$ -
Total	\$ -	\$ -	\$ 500,000	\$ 285,000	\$ -
234 Storm Drain DIF					
Use of Property & Interest Earnings	\$ -	\$ 102	\$ -	\$ 100	\$ 100
Impact Fees	-	3,596	143,600	345,300	233,000
Total	\$ -	\$ 3,698	\$ 143,600	\$ 345,400	\$ 233,100



Summary of Revenues

	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY2021/22 Proposed	FY2022/23 Proposed
SPECIAL FUNDS Continued					
235 Bicycle & Pedestrian DIF					
Use of Property & Interest Earnings	\$ -	\$ 89	\$ -	\$ 100	\$ 100
Impact Fees	-	3,134	123,400	259,900	199,700
Total	\$ -	\$ 3,223	\$ 123,400	\$ 260,000	\$ 199,800
236 Misc Grants - Library					
Intergovernmental	\$ -	\$ 52,016	\$ 21,407	\$ -	\$ -
Use of Property & Interest Earnings	-	550	-	-	-
Total	\$ -	\$ 52,567	\$ 21,407	\$ -	\$ -
237 Local Grants					
Intergovernmental	\$ -	\$ -	\$ 61,333	\$ -	\$ -
Total	\$ -	\$ -	\$ 61,333	\$ -	\$ -
301 State Park Grants					
Intergovernmental	\$ 910,000	\$ -	\$ -	\$ -	\$ -
Total	\$ 910,000	\$ -	\$ -	\$ -	\$ -
302 COPS - Public Safety					
Intergovernmental	\$ 148,747	\$ 155,796	\$ 156,700	\$ 125,000	\$ 125,000
Use of Property & Interest Earnings	64	1	-	-	-
Total	\$ 148,811	\$ 155,797	\$ 156,700	\$ 125,000	\$ 125,000
304 Recycling Grant					
Intergovernmental	\$ 57	\$ 8,347	\$ 8,000	\$ 8,000	\$ 8,000
Use of Property & Interest Earnings	766	659	-	-	-
Total	\$ 823	\$ 9,006	\$ 8,000	\$ 8,000	\$ 8,000
305 RSTP Grant					
Intergovernmental	\$ -	\$ -	\$ 565,315	\$ -	\$ -
Use of Property & Interest Earnings	2,468	430	2,400	-	-
Total	\$ 2,468	\$ 430	\$ 567,715	\$ -	\$ -
306 LSTP Grant					
Intergovernmental	\$ 117,297	\$ -	\$ 234,770	\$ 116,500	\$ 116,500
Use of Property & Interest Earnings	339	39	-	-	-
Total	\$ 117,636	\$ 39	\$ 234,770	\$ 116,500	\$ 116,500
308 STIP					
Intergovernmental	\$ 239,273	\$ -	\$ 11,386,694	\$ -	\$ -
Use of Property & Interest Earnings	94	44	100	-	-
Total	\$ 239,368	\$ 44	\$ 11,386,794	\$ -	\$ -
311 Misc Grants					
Intergovernmental	\$ -	\$ 98,246	\$ 4,383	\$ -	\$ -
Use of Property & Interest Earnings	224	189	-	-	-
Total	\$ 224	\$ 98,436	\$ 4,383	\$ -	\$ -
312 State and Local Partnership Program					
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -
313 IRWMP Grant					
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Use of Property & Interest Earnings	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -
314 SCG					
Intergovernmental	\$ 118,733	\$ -	\$ -	\$ -	\$ -
Total	\$ 118,733	\$ -	\$ -	\$ -	\$ -
317 SSARTP Grant					
Intergovernmental	\$ -	\$ -	\$ 278,000	\$ -	\$ -
Total	\$ -	\$ -	\$ 278,000	\$ -	\$ -
318 ATP - State					
Intergovernmental	\$ 1,468,965	\$ 349,358	\$ 4,524,379	\$ -	\$ 650,000
Total	\$ 1,468,965	\$ 349,358	\$ 4,524,379	\$ -	\$ 650,000



Summary of Revenues

<i>SPECIAL FUNDS Continued</i>	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY2021/22 Proposed	FY2022/23 Proposed
319 Housing & Community Development					
Intergovernmental	\$ 269,234	\$ -	\$ 345,386	\$ -	\$ -
Total	\$ 269,234	\$ -	\$ 345,386	\$ -	\$ -
320 Cal OES					
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -
321 TIRCP					
Intergovernmental	\$ 115,469	\$ 367,182	\$ 1,168,349	\$ 900,000	\$ 9,476,000
Total	\$ 115,469	\$ 367,182	\$ 1,168,349	\$ 900,000	\$ 9,476,000
322 MBHMP					
Intergovernmental	\$ -	\$ -	\$ 3,898,450	\$ -	\$ -
Total	\$ -	\$ -	\$ 3,898,450	\$ -	\$ -
323 Cal OES - State					
Use of Property & Interest Earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	100,945	-	-	-
Total	\$ -	\$ 100,945	\$ -	\$ -	\$ -
324 Planning Grants Program (PGP)					
Use of Property & Interest Earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	-	160,000	-	-
Total	\$ -	\$ -	\$ 160,000	\$ -	\$ -
325 Isla Vista Library Grant					
Use of Property & Interest Earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	-	200,000	-	-
Total	\$ -	\$ -	\$ 200,000	\$ -	\$ -
401 HBP - Highway Bridge Replacement Program					
Intergovernmental	\$ 203,067	\$ 164,090	\$ 16,304,774	\$ 290,000	\$ -
Total	\$ 203,067	\$ 164,090	\$ 16,304,774	\$ 290,000	\$ -
402 Community Development Block Grant					
Intergovernmental	\$ 244,394	\$ 92,298	\$ 782,890	\$ 233,955	\$ 80,678
Total	\$ 244,394	\$ 92,298	\$ 782,890	\$ 233,955	\$ 80,678
409 OTS					
Intergovernmental	\$ -	\$ -	\$ 40,000	\$ -	\$ -
Total	\$ -	\$ -	\$ 40,000	\$ -	\$ -
416 BPMP - Bridge Prev. Maint					
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -
417 Highway Safety Improvement Prog.					
Intergovernmental	\$ 30,917	\$ 8,972	\$ 195,480	\$ 380,600	\$ 2,739,500
Total	\$ 30,917	\$ 8,972	\$ 195,480	\$ 380,600	\$ 2,739,500
418 ATP - Federal					
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -
419 TIGER					
Intergovernmental	\$ 150,690	\$ -	\$ 6,348	\$ -	\$ -
Total	\$ 150,690	\$ -	\$ 6,348	\$ -	\$ -
420 FHWA - FEMA Reimbursement					
Intergovernmental	\$ -	\$ -	\$ 87,746	\$ -	\$ -
Total	\$ -	\$ -	\$ 87,746	\$ -	\$ -
421 Hazard Mitigation Grant Program					
Intergovernmental	\$ -	\$ 64,262	\$ 6,708	\$ 432,501	\$ -
Total	\$ -	\$ 64,262	\$ 6,708	\$ 432,501	\$ -

Summary of Revenues

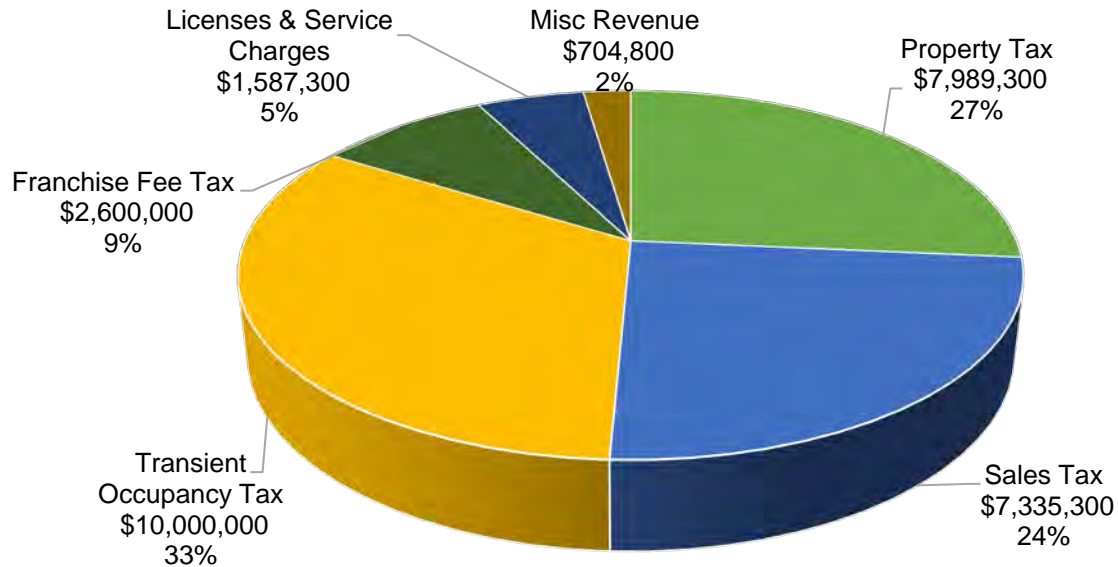


	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY2021/22 Proposed	FY2022/23 Proposed
SPECIAL FUNDS Continued					
422 CARES Act					
Use of Property & Interest Earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	132,620	265,242	-	-
Total	\$ -	\$ 132,620	\$ 265,242	\$ -	\$ -
501 Library Services					
Other Taxes	\$ 465,645	\$ 510,842	\$ 531,700	\$ 540,300	\$ 545,700
Use of Property & Interest Earnings	651,174	19,172	4,000	2,000	2,000
Total	\$ 1,116,818	\$ 530,014	\$ 535,700	\$ 542,300	\$ 547,700
502 Street Lighting					
Other Taxes	\$ 279,961	\$ 304,438	\$ 306,200	\$ 307,300	\$ 307,300
Use of Property & Interest Earnings	3,950	3,911	5,000	500	500
Total	\$ 283,911	\$ 308,349	\$ 311,200	\$ 307,800	\$ 307,800
503 PEG					
Other Taxes	\$ 71,837	\$ 70,345	\$ 76,000	\$ 76,000	\$ 76,000
Use of Property & Interest Earnings	2,981	5,985	3,000	1,000	1,000
Total	\$ 74,817	\$ 76,330	\$ 79,000	\$ 77,000	\$ 77,000
504 CASp Cert & Training					
Use of Property & Interest Earnings	\$ 169	\$ 454	\$ 1,000	\$ 100	\$ 100
Total	\$ 169	\$ 454	\$ 1,000	\$ 100	\$ 100
605 RDA Successor – Non Housing					
Intergovernmental	\$ 1,899,317	\$ 1,806,217	\$ 1,923,860	\$ 1,231,960	\$ 1,231,960
Use of Property & Interest Earnings	51,009	43,616	25,000	3,000	3,000
Total	\$ 1,950,326	\$ 1,849,833	\$ 1,948,860	\$ 1,234,960	\$ 1,234,960
608 IBank					
Loan Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -
701 Plover Endowment					
Use of Property & Interest Earnings	\$ 3,386	\$ 4,281	\$ 4,000	\$ 2,000	\$ 2,000
Total	\$ 3,386	\$ 4,281	\$ 4,000	\$ 2,000	\$ 2,000
TOTAL SPECIAL FUNDS	\$ 14,931,438	\$ 11,838,743	\$ 57,353,459	\$ 18,563,855	\$ 27,809,965
CITYWIDE REVENUES	\$ 44,955,768	40,525,756.34	\$ 96,405,359	\$ 50,113,955	\$ 60,917,665

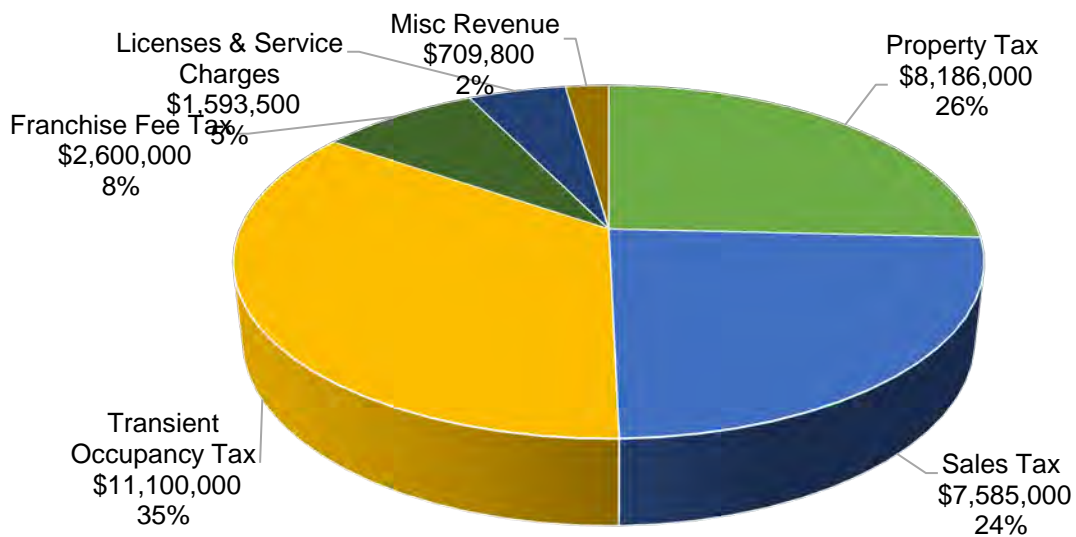
Summary of Revenues



General Fund Revenues FY 2021/22



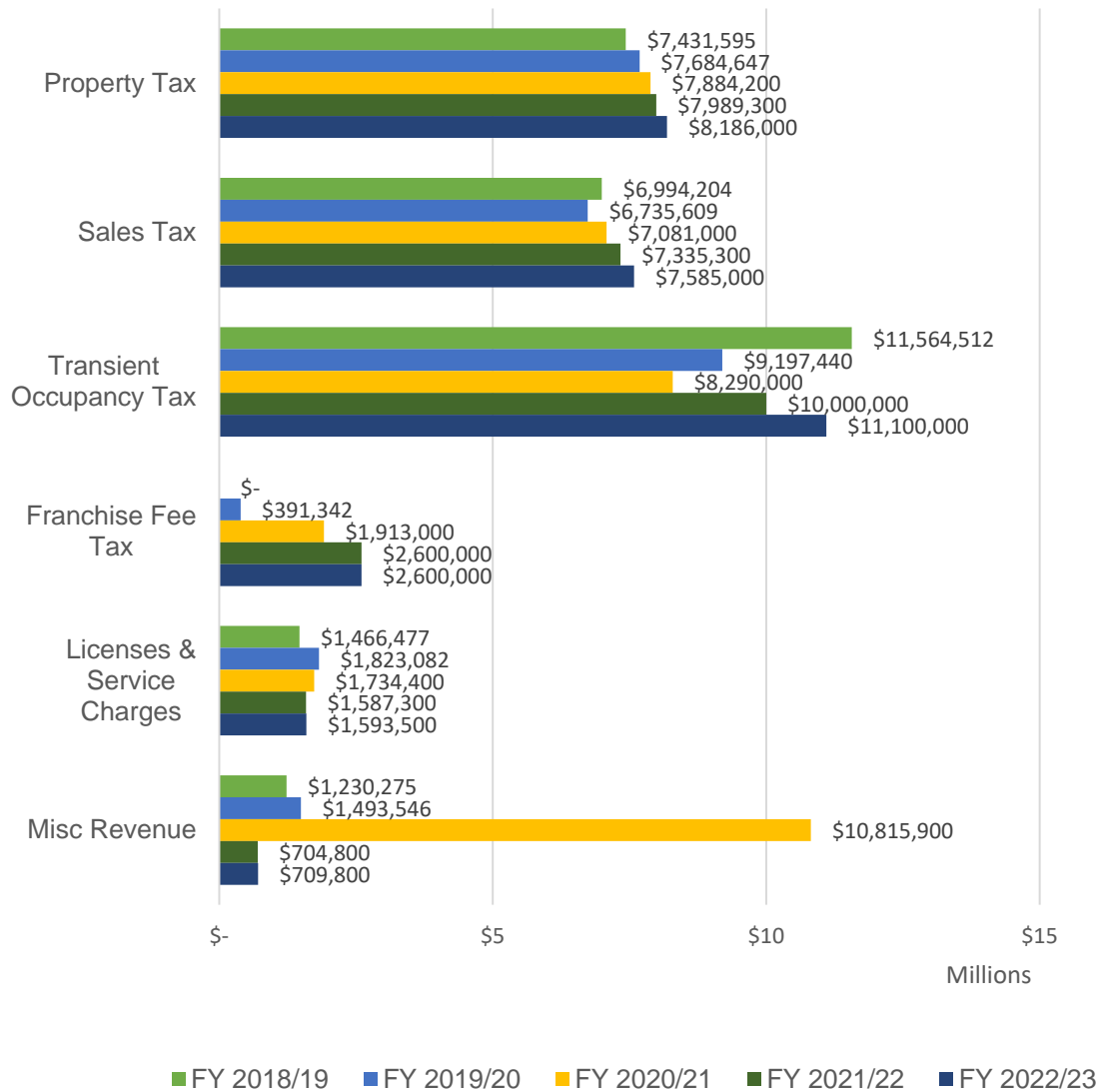
General Funds Revenues FY 2022/23



Summary of Revenues



General Fund Revenues Five Year Trend by Category



Summary of Appropriations



	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND					
General Government					
City Council	\$ 820,038	\$ 355,569	\$ 428,100	\$ 452,200	\$ 480,400
City Manager	1,366,840	1,580,473	1,607,232	1,996,000	2,031,000
City Clerk	484,817	469,105	624,600	547,800	586,000
City Attorney	664,893	802,944	913,400	962,100	976,200
Community Outreach	270,049	246,867	304,500	314,000	341,800
Support Services	2,112,281	1,695,224	1,953,089	2,349,600	2,273,700
Total	\$ 5,718,918	\$ 5,150,183	\$ 5,830,921	\$ 6,621,700	\$ 6,689,100
Library Services					
Goleta Library	\$ 378,791	\$ 352,834	\$ 375,340	\$ 347,900	\$ 433,400
Total	\$ 378,791	\$ 352,834	\$ 375,340	\$ 347,900	\$ 433,400
Finance					
Administration	\$ 803,863	\$ 978,992	\$ 1,031,615	\$ 1,229,000	\$ 1,338,700
Total	\$ 803,863	\$ 978,992	\$ 1,031,615	\$ 1,229,000	\$ 1,338,700
Planning & Environmental					
Current Planning	\$ 1,365,729	\$ 1,380,130	\$ 1,449,460	\$ 1,618,000	\$ 1,862,300
Building & Safety	472,279	720,041	561,500	504,600	506,100
Advance Planning	1,133,750	1,172,119	1,400,418	707,900	722,700
Planning Commission & Design Review Board	52,738	41,800	34,800	37,800	41,300
Sustainability Program	209,664	203,230	243,792	319,900	330,800
Housing	-	-	30,000	175,700	155,500
Administration	-	118,552	356,200	354,100	365,400
Total	\$ 3,234,159	\$ 3,635,871	\$ 4,076,171	\$ 3,718,000	\$ 3,984,100
Public Works					
Administration	\$ 326,442	\$ 283,438	\$ 291,213	\$ 652,600	\$ 695,300
Engineering Services	606,917	993,313	1,099,633	1,455,000	1,500,800
Facilities Maintenance	147,736	177,180	222,156	414,500	454,300
Parks & Open Spaces	946,044	1,176,785	1,756,952	1,828,100	1,795,700
CIP	636,637	886,448	927,646	1,042,700	1,181,500
Street Lighting	-	-	-	30,100	32,000
Street Maintenance	1,439,158	910,561	1,369,675	2,196,600	2,025,200
Solid Waste	-	-	-	-	-
Total	\$ 4,102,933	\$ 4,427,725	\$ 5,667,274	\$ 7,619,600	\$ 7,684,800
Neighborhood & Public Safety Services					
Neighborhood & Public Safety Services	\$ 965,723	\$ 1,142,182	\$ 1,903,200	\$ 1,500,500	\$ 1,551,600
Economic Development	211,435	307,436	158,000	460,200	443,000
Parks and Recreation Commission	179,467	526,290	546,700	572,600	589,500
Total	\$ 1,356,625	\$ 1,975,908	\$ 2,607,900	\$ 2,533,300	\$ 2,584,100
Police Services					
Total	\$ 7,676,138	\$ 7,452,279	\$ 7,762,900	\$ 8,626,600	\$ 8,906,400
Non-Departmental					
Debt Service	\$ 1,332,349	\$ 845,484	\$ 851,000	\$ 853,000	\$ 853,000
Non Departmental	-	-	3,000	33,300	33,300
Non Departmental (Transfers)	-	-	-	100,000	100,000
Total	\$ 1,332,349	\$ 845,484	\$ 854,000	\$ 986,300	\$ 986,300
Capital Improvement Projects					
Total	\$ 830,931	\$ 10,681,884	\$ 2,029,750	\$ 500,000	\$ -
TOTAL GENERAL FUND	\$ 25,434,707	\$ 35,501,161	\$ 30,235,871	\$ 32,182,400	\$ 32,606,900



Summary of Appropriations

	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
SPECIAL FUNDS					
201 Gas Tax					
Operating Expenditures (Public Works - Street Maintenance)	\$ 330,992	\$ 7,465	\$ 2,265,619	\$ 765,600	\$ 765,600
Capital Improvement Projects	-	-	-	-	-
Total	\$ 330,992	\$ 7,465	\$ 2,265,619	\$ 765,600	\$ 765,600
202 TDA					
Capital Improvement Projects	\$ 3,235	\$ 1,132	\$ 28,097	\$ 27,135	\$ -
Total	\$ 3,235	\$ 1,132	\$ 28,097	\$ 27,135	\$ -
203 RMRA					
Operating Expenditures (Public Works - Street Maintenance)	\$ 692,881	\$ -	\$ 1,098,000	\$ 619,000	\$ 619,000
Total	\$ 692,881	\$ -	\$ 1,098,000	\$ 619,000	\$ 619,000
205 Measure A					
Operating Expenditures (Public Works - Street Maintenance)	\$ 739,569	\$ 484,945	\$ 1,783,563	\$ 1,260,000	\$ 1,260,000
Capital Improvement Projects	252,226	221,583	2,196,353	518,328	100,000
Total	\$ 991,796	\$ 706,528	\$ 3,979,916	\$ 1,778,328	\$ 1,360,000
206 Measure A- Other					
Capital Improvement Projects	\$ 205,057	\$ 5,468	\$ 938,681	\$ 870,037	\$ -
Total	\$ 205,057	\$ 5,468	\$ 938,681	\$ 870,037	\$ -
208 County Per Capita - Goleta Library					
Operating Expenditures (Goleta Library)	\$ 617,720	\$ 681,259	\$ 752,458	\$ 924,700	\$ 745,000
Capital Improvement Projects	9,965	-	5,649	-	-
Total	\$ 627,685	\$ 681,259	\$ 758,107	\$ 924,700	\$ 745,000
209 County Per Capita - Buellton Library					
Operating Expenditures (Buellton Library)	\$ -	\$ 63,704	\$ 151,498	\$ 132,600	\$ 133,700
Total	\$ -	\$ 63,704	\$ 151,498	\$ 132,600	\$ 133,700
210 County Per Capita - Solvang Library					
Operating Expenditures (Solvang Library)	\$ -	\$ 85,066	\$ 169,561	\$ 157,600	\$ 159,600
Total	\$ -	\$ 85,066	\$ 169,561	\$ 157,600	\$ 159,600
211 Solid Waste					
Operating Expenditures (Public Works - Solid Waste & Environmental)	\$ 879,751	\$ 1,006,418	\$ 1,156,485	\$ 1,196,200	\$ 1,195,700
Capital Improvement Projects	-	-	-	-	-
Total	\$ 879,751	\$ 1,006,418	\$ 1,156,485	\$ 1,196,200	\$ 1,195,700
212 Public Safety Donations					
Operating Expenditures (Police Services)	\$ 202,788	\$ 6,241	\$ 115,212	\$ -	\$ -
Operating Expenditures (Public Works - Street Maintenance)	-	-	-	-	-
Total	\$ 202,788	\$ 6,241	\$ 115,212	\$ -	\$ -
213 Buellton Library					
Operating Expenditures (Buellton Library)	\$ 11,463	\$ 186,283	\$ 197,972	\$ 201,500	\$ 212,000
Total	\$ 11,463	\$ 186,283	\$ 197,972	\$ 201,500	\$ 212,000
214 Solvang Library					
Operating Expenditures (Solvang Library)	\$ 12,385	\$ 209,875	\$ 212,100	\$ 211,500	\$ 218,400
Total	\$ 12,385	\$ 209,875	\$ 212,100	\$ 211,500	\$ 218,400
220 Transportation Facilities DIF					
Operating Expenditures (Capital Improvement Program)	\$ 66,149	\$ 25,871	\$ 110,000	\$ 110,000	\$ 110,000
Transfers Out (Non-Departmental)	28,314	-	-	-	-
Capital Improvement Projects	1,307,094	1,412,264	17,345,809	2,702,865	1,450,000
Total	\$ 1,401,558	\$ 1,438,134	\$ 17,455,809	\$ 2,812,865	\$ 1,560,000
221 Parks & Recreation Facilities DIF					
Operating Expenditures (General Government - City Council)	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures (Non-Departmental)	12,253	-	-	-	-
Capital Improvement Projects	3,448,931	397,757	5,109,315	455,000	525,000
Total	\$ 3,461,183	\$ 397,757	\$ 5,109,315	\$ 455,000	\$ 525,000



Summary of Appropriations

	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
SPECIAL FUNDS Continued					
222 PAF DIF					
Operating Expenditures (Neighborhood & Public Safety)	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures (Non-Departmental)	-	-	-	-	-
Capital Improvement Projects	1,616	-	11,146	-	608,718
Total	\$ 1,616	\$ -	\$ 11,146	\$ -	\$ 608,718
223 Library Facilities Development Fees					
Operating Expenditures (General Government - Library)	\$ 79,084	\$ 117,240	\$ 90,800	\$ 89,000	\$ 184,000
Operating Expenditures (Non-Departmental)	-	-	-	-	-
Capital Improvement Projects	-	-	-	-	-
Total	\$ 79,084	\$ 117,240	\$ 90,800	\$ 89,000	\$ 184,000
224 Sheriff DIF					
Operating Expenditures (Police Services)	\$ -	\$ (744)	\$ -	\$ -	\$ -
Operating Expenditures (Non-Departmental)	3,359	-	-	-	-
Capital Improvement Projects	-	834,310	170,849	-	-
Total	\$ 3,359	\$ 833,566	\$ 170,849	\$ -	\$ -
225 Housing In-Lieu DIF					
Operating Expenditures (Neighborhood & Public Safety)	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Operating Expenditures (Non-Departmental)	4,064	-	-	-	-
Total	\$ 29,064	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
226 Environmental Programs					
Operating Expenditures (Advance Planning)	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures (Parks and Open Space)	-	-	9,400	9,400	9,400
Operating Expenditures (Parks and Rec)	-	-	-	-	-
Capital Improvement Projects	-	-	-	-	-
Total	\$ -	\$ -	\$ 9,400	\$ 9,400	\$ 9,400
229 Fire DIF					
Operating Expenditures (Non-Departmental)	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Improvement Projects	13,033	41,570	3,340,401	1,532,791	-
Total	\$ 13,033	\$ 41,570	\$ 3,340,401	\$ 1,532,791	\$ -
230 Long Range Development Plan					
Capital Improvement Projects	\$ 17,717	\$ 2,462	\$ 1,529,306	\$ 1,821,577	\$ -
Transfers Out (Non-Departmental)	-	-	-	-	-
Total	\$ 17,717	\$ 2,462	\$ 1,529,306	\$ 1,821,577	\$ -
231 Developer Agreements					
Capital Improvement Projects	\$ -	\$ -	\$ 270,000	\$ -	\$ -
Total	\$ -	\$ -	\$ 270,000	\$ -	\$ -
232 County Fire DIF					
Capital Improvement Projects	\$ 93,560	\$ 4,830	\$ 977,904	\$ -	\$ 100,000
Total	\$ 93,560	\$ 4,830	\$ 977,904	\$ -	\$ 100,000
233 OBF - SCE					
Capital Improvement Projects	\$ -	\$ -	\$ 500,000	\$ 285,000	\$ -
Total	\$ -	\$ -	\$ 500,000	\$ 285,000	\$ -
234 Storm Drain DIF					
Capital Improvement Projects	\$ -	\$ -	\$ -	\$ 50,000	\$ 550,000
Total	\$ -	\$ -	\$ -	\$ 50,000	\$ 550,000
235 Bicycle & Pedestrian DIF					
Capital Improvement Projects	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -
236 Misc Grants - Library					
Operating Expenditures (Goleta Library)	\$ -	\$ 14,172	\$ 53,785	\$ -	\$ -
Operating Expenditures (Buellton Library)	-	-	4,966	-	-
Operating Expenditures (Solvang Library)	-	-	500	-	-
Total	\$ -	\$ 14,172	\$ 59,251	\$ -	\$ -
237 Local Grants					
Operating Expenditures (Sustainability)	\$ -	\$ -	\$ 61,333	\$ -	\$ -
Total	\$ -	\$ -	\$ 61,333	\$ -	\$ -



Summary of Appropriations

	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
SPECIAL FUNDS Continued					
301 State Park Grants					
Capital Improvement Projects	\$ 363,676	\$ -	\$ -	\$ -	\$ -
Total	\$ 363,676	\$ -	\$ -	\$ -	\$ -
302 COPS - Public Safety					
Operating Expenditures (Police Services)	\$ 148,747	\$ 156,132	\$ 156,700	\$ 156,700	\$ 156,700
Total	\$ 148,747	\$ 156,132	\$ 156,700	\$ 156,700	\$ 156,700
304 Recycling Grant					
Operating Expenditures (Solid Waste & Environmental)	\$ -	\$ 19,566	\$ 8,000	\$ 8,200	\$ 8,200
Total	\$ -	\$ 19,566	\$ 8,000	\$ 8,200	\$ 8,200
305 RSTP Grant					
Capital Improvement Projects	\$ 98,713	\$ 61,976	\$ 404,626	\$ -	\$ -
Total	\$ 98,713	\$ 61,976	\$ 404,626	\$ -	\$ -
306 LSTP Grant					
Operating Expenditures (Street Maintenance)	\$ -	\$ -	\$ 234,770	\$ 249,222	\$ 119,117
Total	\$ 117,297	\$ -	\$ 234,770	\$ 249,222	\$ 119,117
308 STIP					
Capital Improvement Projects	\$ -	\$ 14,694	\$ 11,372,000	\$ -	\$ -
Total	\$ -	\$ 14,694	\$ 11,372,000	\$ -	\$ -
311 Misc Grants					
Operating Expenditures (Community Relations)	\$ -	\$ 20,524	\$ 2,105	\$ -	\$ -
Capital Improvement Projects	86	80,000	9,839	-	-
Total	\$ 86	\$ 80,000	\$ 9,839	\$ -	\$ -
313 IRWMP Grant					
Capital Improvement Projects	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Out (Non-Departmental)	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -
314 SCG					
Capital Improvement Projects	\$ 18,828	\$ -	\$ -	\$ -	\$ -
Total	\$ 18,828	\$ -	\$ -	\$ -	\$ -
317 SSARP Grant					
Capital Improvement Projects	\$ 11,071	\$ 184,079	\$ 82,850	\$ -	\$ -
Total	\$ 11,071	\$ 184,079	\$ 82,850	\$ -	\$ -
318 ATP Grant - State					
Capital Improvement Projects	\$ 193,310	\$ 1,336,604	\$ 3,147,775	\$ -	\$ 650,000
Total	\$ 193,310	\$ 1,336,604	\$ 3,147,775	\$ -	\$ 650,000
319 Housing & Community Development					
Operating Expenditures (Advance Planning)	\$ -	\$ -	\$ 345,386	\$ -	\$ -
Capital Improvement Projects	254,235	6,025	5,364	-	-
Total	\$ 254,235	\$ 6,025	\$ 350,750	\$ -	\$ -
320 Cal OES					
Capital Improvement Projects	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -
321 TIRCP					
Capital Improvement Projects	\$ 115,469	\$ 493,905	\$ 1,041,627	900,000	9,476,000
Total	\$ 115,469	\$ 493,905	\$ 1,041,627	900,000	9,476,000
322 MBHMP					
Capital Improvement Projects	\$ -	\$ 112,292	\$ 3,786,158	\$ -	\$ -
Total	\$ -	\$ 112,292	\$ 3,786,158	\$ -	\$ -
323 Cal OES - State					
Operating Expenditures (Neighborhood Services)	\$ -	\$ -	\$ 100,945	\$ -	\$ -
Total	\$ -	\$ -	\$ 100,945	\$ -	\$ -
324 Planning Grants Program (PGP)					
Operating Expenditures (Advance Planning)	\$ -	\$ -	\$ 160,000	\$ -	\$ -
Total	\$ -	\$ -	\$ 160,000	\$ -	\$ -



Summary of Appropriations

	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
SPECIAL FUNDS Continued					
325 Isla Vista Library Grant					
Operating Expenditures (Library)	\$ -	\$ -	\$ 200,000	\$ -	\$ -
Total	\$ -	\$ -	\$ 200,000	\$ -	\$ -
401 HBP - Highway Bridge Replacement Program					
Capital Improvement Projects	\$ 163,924	\$ 302,140	\$ 16,005,371	\$ 290,000	\$ -
Total	\$ 163,924	\$ 302,140	\$ 16,005,371	\$ 290,000	\$ -
409 OTS					
Operating Expenditures (Capital Improvement Program)	\$ -	\$ -	\$ 40,000	\$ -	\$ -
Total	\$ -	\$ -	\$ 40,000	\$ -	\$ -
402 Community Development Block Grant					
Operating Expenditures (Neighborhood Services & Public Safety - CDBG)	\$ 46,568	\$ 50,543	\$ 442,108	\$ 36,878	\$ 36,878
Transfers (CDBG)	23,182	29,983	39,018	43,800	43,800
Capital Improvement Projects	181,024	16,519	287,235	153,277	-
Total	\$ 250,775	\$ 97,045	\$ 768,361	\$ 233,955	\$ 80,678
417 Highway Safety Improvement Prog.					
Capital Improvement Projects	\$ 8,972	\$ 211	\$ 195,269	\$ 380,600	\$ 2,739,500
Total	\$ 8,972	\$ 211	\$ 195,269	\$ 380,600	\$ 2,739,500
419 TIGER					
Capital Improvement Projects	\$ 45,791	\$ 6,348	\$ -	\$ -	\$ -
Total	\$ 45,791	\$ 6,348	\$ -	\$ -	\$ -
420 FHWA - FEMA Reimb					
Capital Improvement Projects	\$ -	\$ -	\$ 87,746	\$ -	\$ -
Total	\$ -	\$ -	\$ 87,746	\$ -	\$ -
421 FEMA HMGP Grant					
Capital Improvement Projects	\$ 28,242	\$ 41,580	\$ 1,148	\$ 432,501	\$ -
Total	\$ 28,242	\$ 41,580	\$ 1,148	\$ 432,501	\$ -
422 CARES Act					
Operating Expenditures (Police Services)	\$ -	\$ -	\$ 397,862	\$ -	\$ -
Total	\$ -	\$ -	\$ 397,862	\$ -	\$ -
501 Library Services					
Operating Expenditures (Goleta Library)	\$ 388,569	\$ 463,986	\$ 550,632	\$ 520,900	\$ 541,300
Total	\$ 388,569	\$ 463,986	\$ 550,632	\$ 520,900	\$ 541,300
502 Street Lighting					
Operating Expenditures (Street Lighting)	\$ 239,070	\$ 288,454	\$ 354,500	\$ 305,500	\$ 305,500
Capital Improvement Projects	-	164,208	45,792	-	-
Total	\$ 239,070	\$ 452,661	\$ 400,292	\$ 305,500	\$ 305,500
503 PEG					
Operating Expenditures (City Clerk)	\$ 1,881	\$ -	\$ 70,000	\$ 200,000	\$ -
Total	\$ 1,881	\$ -	\$ 70,000	\$ 200,000	\$ -
504 CASp Cert and Training					
Capital Improvement Projects	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -
605 RDA Successor – Non Housing					
Operating Expenditures (Neighborhood Services & Public Safety)	\$ 1,858,866	\$ 1,821,368	\$ 1,633,516	\$ 1,235,269	\$ 1,242,288
Operating Expenditures (Debit Service)	-	253,796	-	-	-
Total	\$ 1,858,866	\$ 2,075,164	\$ 1,633,516	\$ 1,235,269	\$ 1,242,288
608 Ibank					
Capital Improvement Projects	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Out	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -

Summary of Appropriations

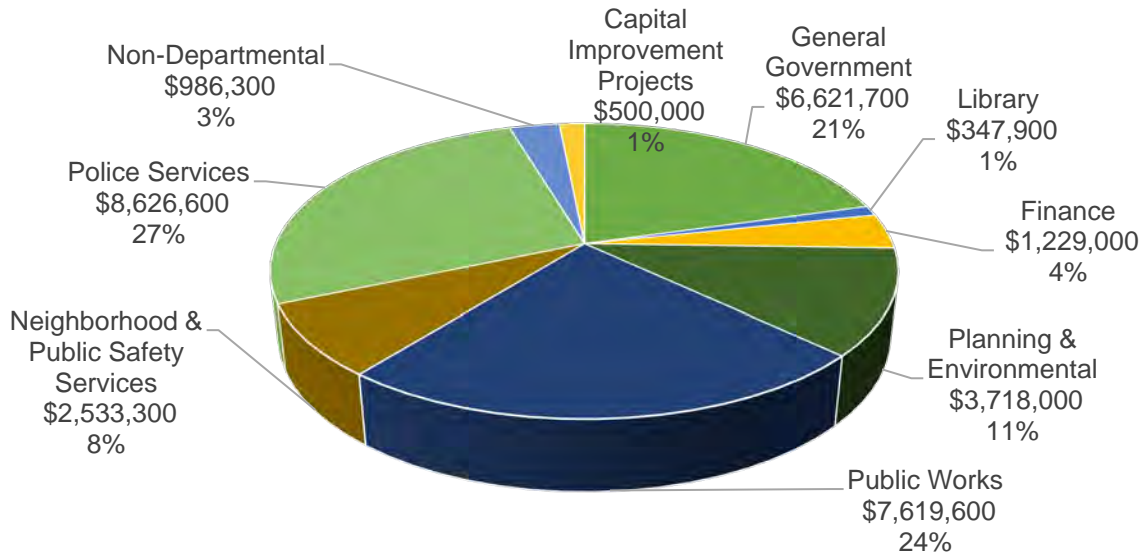


	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
<i>SPECIAL FUNDS Continued</i>					
701 Plover Endowment					
Operating Expenditures (Advance Planning)	\$ 3,351	\$ 3,052	\$ 4,000	\$ 2,000	\$ 2,000
Total	\$ 3,351	\$ 3,052	\$ 4,000	\$ 2,000	\$ 2,000
TOTAL SPECIAL FUNDS	\$ 13,369,079	\$ 11,762,155	\$ 81,894,105	\$ 18,879,680	\$ 24,292,401
CITYWIDE APPROPRIATIONS	\$ 38,803,786	\$ 47,263,316	\$ 112,129,976	\$ 51,062,080	\$ 56,899,301

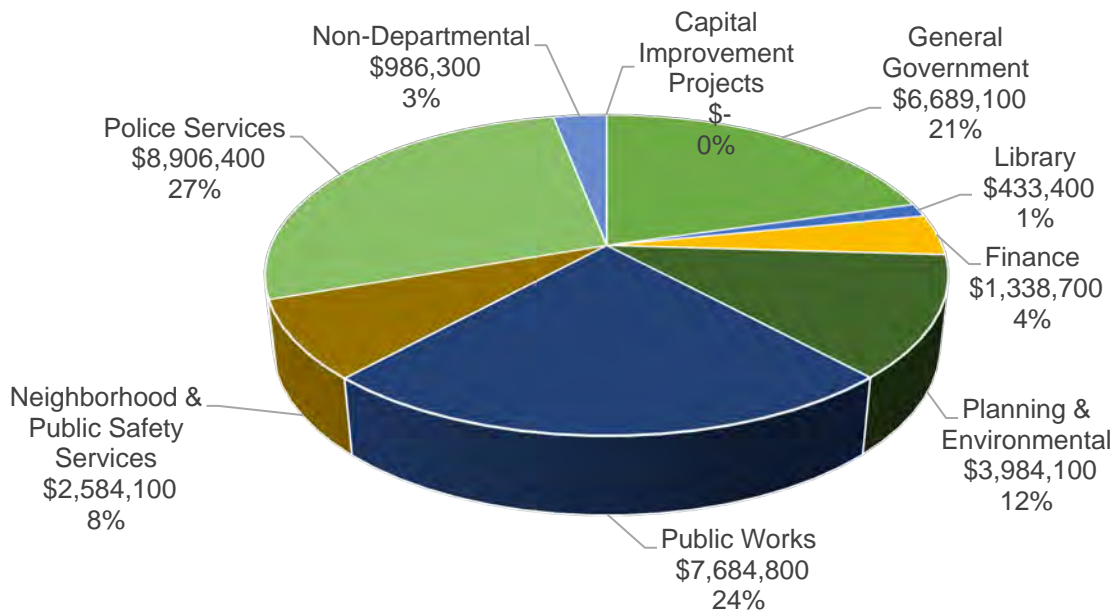
Summary of Appropriations



General Fund Appropriations FY 2021/22



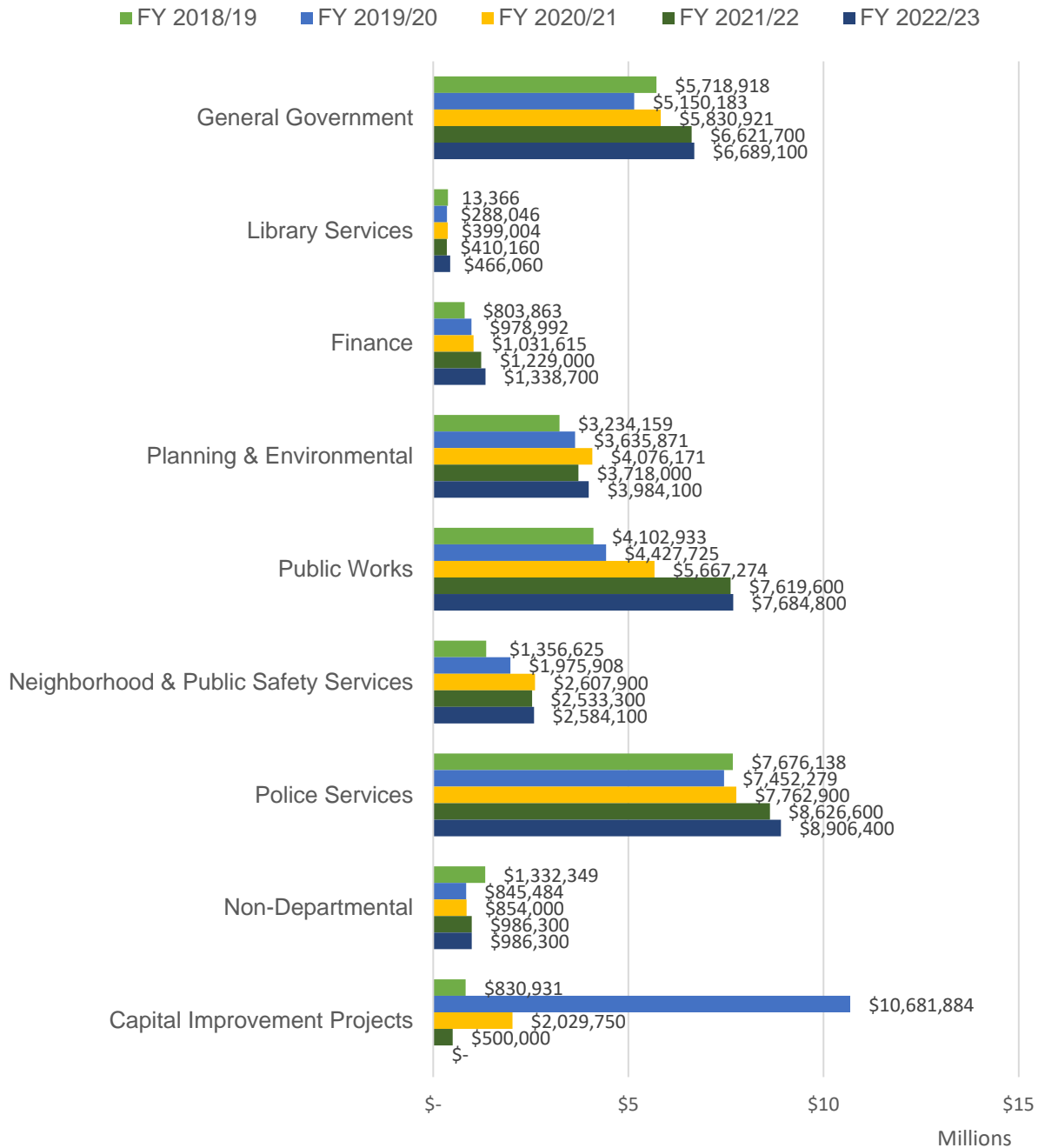
General Fund Appropriations FY 2022/23



Summary of Appropriations



General Fund Appropriations Five Year Trend



Summary of Appropriations by Category



FY 2021/22	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
GENERAL FUND						
General Government						
City Council	\$ 308,000	\$ 144,200	\$ -	\$ -	\$ -	\$ 452,200
City Manager	1,722,400	273,600	-	-	-	1,996,000
City Clerk	445,800	102,000	-	-	-	547,800
City Attorney	348,900	613,200	-	-	-	962,100
Community Outreach	261,300	52,700	-	-	-	314,000
Support Services	14,000	2,296,100	39,500	-	-	2,349,600
Total	\$ 3,100,400	\$ 3,481,800	\$ 39,500	\$ -	\$ -	\$ 6,621,700
Library Services						
Total	\$ 14,400	\$ 333,500	\$ -	\$ -	\$ -	\$ 347,900
Finance						
Total	\$ 1,048,900	\$ 180,100	\$ -	\$ -	\$ -	\$ 1,229,000
Planning & Environmental						
Administration	351,400	2,700	-	-	-	354,100
Current Planning	1,429,900	188,100	\$ -	\$ -	\$ -	\$ 1,618,000
Building & Safety	-	504,600	-	-	-	504,600
Advance Planning	538,600	169,300	-	-	-	707,900
Planning Commission & Design Review Board	-	37,800	-	-	-	37,800
Sustainability Program	276,700	43,200	-	-	-	319,900
Housing	142,000	33,700	-	-	-	175,700
Total	\$ 2,738,600	\$ 979,400	\$ -	\$ -	\$ -	\$ 3,718,000
Public Works						
Administration	\$ 634,800	\$ 17,800	\$ -	\$ -	\$ -	\$ 652,600
Engineering Services	804,700	650,300	-	-	-	1,455,000
Facilities Maintenance	84,000	330,500	-	-	-	414,500
Parks & Open Space Maintenance	600,200	1,082,900	145,000	-	-	1,828,100
CIP	852,800	189,900	-	-	\$ -	1,042,700
Street Lighting	30,100	-	-	-	-	30,100
Street Maintenance	598,500	1,463,100	135,000	-	-	2,196,600
Solid Waste	-	-	-	-	-	-
Total	\$ 3,605,100	\$ 3,734,500	\$ 280,000	\$ -	\$ -	\$ 7,619,600
Neighborhood & Public Safety Services						
Neighborhood & Public Safety Services	\$ 714,100	\$ 786,400	\$ -	\$ -	\$ -	\$ 1,500,500
Economic Development	155,800	304,400	-	-	-	460,200
Parks & Recreation	234,500	338,100	-	-	-	572,600
Total	\$ 1,104,400	\$ 1,428,900	\$ -	\$ -	\$ -	\$ 2,533,300
Police Services						
Administration		\$ 8,626,600	\$ -		\$ -	\$ 8,626,600
Total	\$ -	\$ 8,626,600	\$ -	\$ -	\$ -	\$ 8,626,600
Non Departmental						
Debt Service	\$ 22,000	\$ 831,000	\$ -		\$ -	\$ 853,000
Non-Departmental		33,300		100,000.00		133,300
Total	\$ 22,000	\$ 864,300	\$ -	\$ 100,000	\$ -	\$ 986,300
Capital Improvement Projects						
CIP					500,000	\$ 500,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000
TOTAL GENERAL FUND	\$ 11,633,800	\$ 19,629,100	\$ 319,500	\$ 100,000	\$ 500,000	\$ 32,182,400



Summary of Appropriations by Category

<i>SPECIAL FUNDS</i>	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
201 Gas Tax	\$ -	\$ 765,600	\$ -	\$ -	\$ -	\$ 765,600
202 TDA	\$ -	\$ -	\$ -	\$ -	\$ 27,135	\$ 27,135
203 RMRA	\$ -	\$ 619,000	\$ -	\$ -	\$ -	\$ 619,000
205 Measure A	\$ -	\$ 1,260,000	\$ -	\$ -	\$ 518,328	\$ 1,778,328
206 Measure A - Other	\$ -	\$ -	\$ -	\$ -	\$ 870,037	\$ 870,037
207 Measure A – SBCAG Light Rail	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
208 County Per Capita - Goleta Library	\$ 679,500	\$ 245,200	\$ -	\$ -	\$ -	\$ 924,700
209 County Per Capita - Buellton Library	\$ -	\$ 132,600	\$ -	\$ -	\$ -	\$ 132,600
210 County Per Capita - Solvang Library	\$ -	\$ 157,600	\$ -	\$ -	\$ -	\$ 157,600
211 Solid Waste	\$ 274,900	\$ 921,300	\$ -	\$ -	\$ -	\$ 1,196,200
212 Public Safety Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
213 Buellton Library	\$ 184,000	\$ 17,500	\$ -	\$ -	\$ -	\$ 201,500
214 Solvang Library	\$ 211,500	\$ -	\$ -	\$ -	\$ -	\$ 211,500
220 Transportation Facilities DIF	\$ -	\$ 110,000	\$ -	\$ -	\$ 2,702,865	\$ 2,812,865
221 Parks & Recreation Facilities DIF	\$ -	\$ -	\$ -	\$ -	\$ 455,000	\$ 455,000
222 Public Admin Facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
223 Library Facilities DIF	\$ -	\$ 89,000	\$ -	\$ -	\$ -	\$ 89,000
224 Sheriff DIF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
225 Housing In-Lieu	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
226 Environmental Programs	\$ -	\$ 9,400	\$ -	\$ -	\$ -	\$ 9,400
229 Fire DIF	\$ -	\$ -	\$ -	\$ -	\$ 1,532,791	\$ 1,532,791
230 Long Range Development Plan	\$ -	\$ -	\$ -	\$ -	\$ 1,821,577	\$ 1,821,577
231 Developer Agreements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
232 County Fire DIF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
233 OBF - SCE	\$ -	\$ -	\$ -	\$ -	\$ 285,000	\$ 285,000
234 Storm Drain DIF	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
235 Bicycle & Pedestrian DIF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
236 Misc Grants - Library	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
237 Local Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
301 State Park Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
302 COPS - Public Safety	\$ -	\$ 156,700	\$ -	\$ -	\$ -	\$ 156,700
304 Recycling Grant	\$ -	\$ 8,200	\$ -	\$ -	\$ -	\$ 8,200
305 RSTP Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
306 LSTP Grant	\$ -	\$ 249,222	\$ -	\$ -	\$ -	\$ 249,222
308 STIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
311 Misc Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
313 Prop 84 - IRWMP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
314 SCG	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
317 SSARTP Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
318 ATP Grant - State	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
319 Housing & Community Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
321 TIRCP	\$ -	\$ -	\$ -	\$ -	\$ 900,000	\$ 900,000

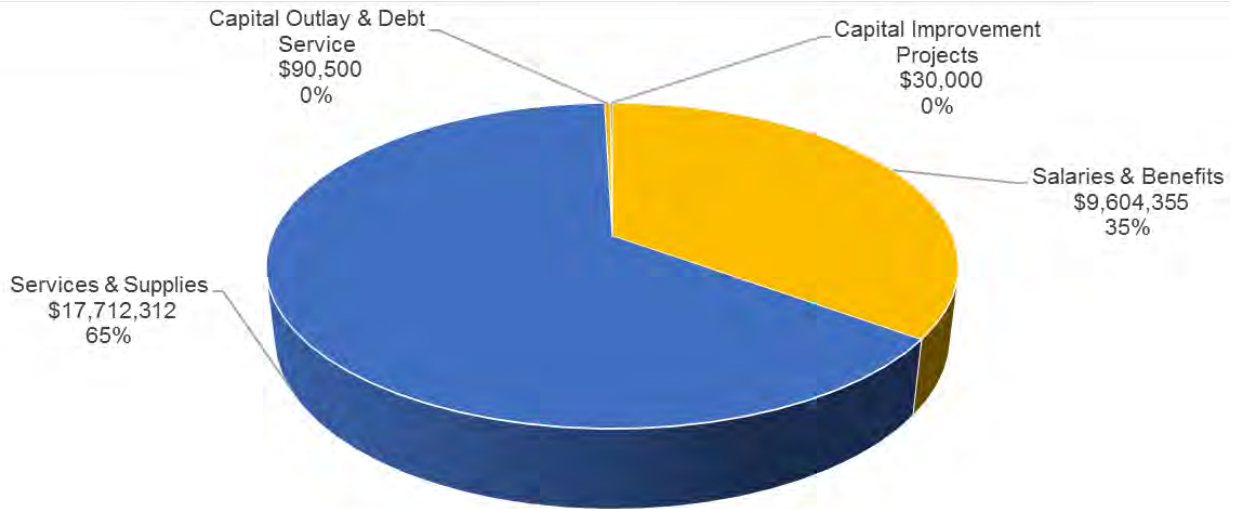


Summary of Appropriations by Category

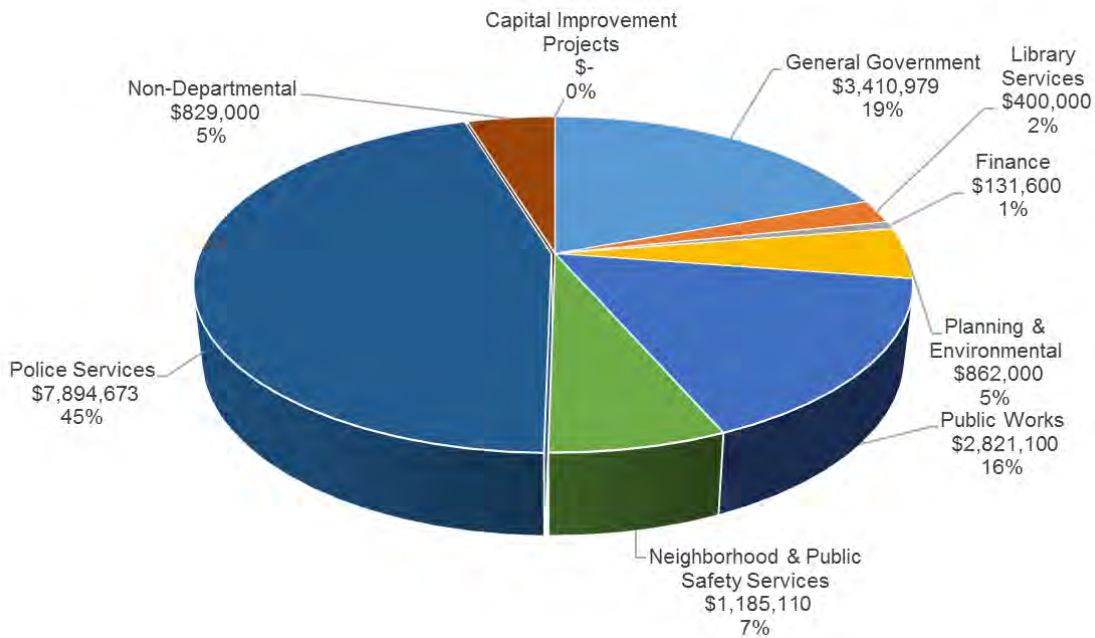
<i>SPECIAL FUNDS Continued</i>	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
322 MBHMP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
323 Cal OES - State	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
324 Planning Grants Program (PGP)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
325 Isla Vista Library Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
401 HBP - Highway Bridge Replac. Prog.	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ 290,000
402 Community Development Block Grant	\$ -	\$ 36,878	\$ -	\$ 43,800	\$ 153,277	\$ 233,955
417 Highway Safety Improvement Prog.	\$ -	\$ -	\$ -	\$ -	\$ 380,600	\$ 380,600
418 ATP - Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
419 TIGER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
420 FHWA - FEMA Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
421 FEMA HMGP Grant	\$ -	\$ -	\$ -	\$ -	\$ 432,501	\$ 432,501
422 CARES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
501 Library Services	\$ 454,000	\$ 66,900	\$ -	\$ -	\$ -	\$ 520,900
502 Street Lighting	\$ -	\$ 305,500	\$ -	\$ -	\$ -	\$ 305,500
503 PEG	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
605 RDA Successor – Non Housing	\$ -	\$ 1,235,269	\$ -	\$ -	\$ -	\$ 1,235,269
608 IBank	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
701 Plover Endowment	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ 2,000
TOTAL SPECIAL FUNDS	\$ 1,803,900	\$ 6,612,869	\$ -	\$ 43,800	\$ 11,919,111	\$ 18,879,680
CITYWIDE APPROPRIATIONS	\$ 13,437,700	\$ 26,241,969	\$ 319,500	\$ 143,800	\$ 12,419,111	\$ 51,062,080

Summary of Appropriations by Category

General Fund Appropriations FY 2021/22 Breakdown by Category



General Funds Appropriations FY 2021/22 Breakdown by Department





Summary of Appropriations by Category

FY 2022/23	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
GENERAL FUND						
General Government						
City Council	\$ 319,400	\$ 161,000	\$ -	\$ -	\$ -	\$ 480,400
City Manager	1,773,600	257,400	-	-	-	2,031,000
City Clerk	453,000	133,000	-	-	-	586,000
City Attorney	358,800	617,400	-	-	-	976,200
Community Outreach	277,400	64,400	-	-	-	341,800
Support Services	14,000	2,234,500	25,200	-	-	2,273,700
Total	\$ 3,196,200	\$ 3,467,700	\$ 25,200	\$ -	\$ -	\$ 6,689,100
Library Services						
Goleta Library	14,400	419,000	-	-	-	433,400
Total	\$ 14,400	\$ 419,000	\$ -	\$ -	\$ -	\$ 433,400
Finance						
Administration	1,152,300	186,400	-	-	-	1,338,700
Total	\$ 1,152,300	\$ 186,400	\$ -	\$ -	\$ -	\$ 1,338,700
Planning & Environmental						
Current Planning	\$ 1,490,000	\$ 372,300	\$ -	\$ -	\$ -	\$ 1,862,300
Building & Safety	-	506,100	-	-	-	506,100
Advance Planning	546,900	175,800	-	-	-	722,700
Planning Commission & Design Review Board	-	41,300	-	-	-	41,300
Sustainability Program	285,700	45,100	-	-	-	330,800
Housing Program	150,800	4,700	-	-	-	155,500
Administration	361,700	3,700	-	-	-	365,400
Total	\$ 2,835,100	\$ 1,149,000	\$ -	\$ -	\$ -	\$ 3,984,100
Public Works						
Administration	\$ 677,500	\$ 17,800	\$ -	\$ -	\$ -	\$ 695,300
Engineering Services	850,500	650,300	-	-	-	1,500,800
Facilities Maintenance	88,800	365,500	-	-	-	454,300
Parks & Open Space Maintenance	612,100	1,113,600	70,000	-	-	1,795,700
CIP	991,600	189,900	-	\$ -	-	1,181,500
Street Lighting	32,000	-	-	-	-	32,000
Street Maintenance	623,100	1,307,100	95,000	-	-	2,025,200
Solid Waste	-	-	-	-	-	-
Total	\$ 3,875,600	\$ 3,644,200	\$ 165,000	\$ -	\$ -	\$ 7,684,800
Neighborhood & Public Safety Services						
Neighborhood & Public Safety Services	\$ 759,800	\$ 791,800	\$ -	\$ -	\$ -	\$ 1,551,600
Economic Development	158,400	284,600	-	-	-	443,000
Parks & Recreation	244,100	345,400	-	-	-	589,500
Total	\$ 1,162,300	\$ 1,421,800	\$ -	\$ -	\$ -	\$ 2,584,100
Police Services						
Police Services	\$ -	\$ 8,906,400	\$ -	\$ -	\$ -	\$ 8,906,400
Total	\$ -	\$ 8,906,400	\$ -	\$ -	\$ -	\$ 8,906,400
Non Departmental						
Debt Service	\$ 22,000	\$ 831,000	\$ -	\$ -	\$ -	\$ 853,000
Non-Departmental	-	33,300	-	100,000.00	-	133,300
Total	\$ 22,000	\$ 864,300	\$ -	\$ 100,000	\$ -	\$ 986,300
Capital Improvement Projects						
CIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL GENERAL FUND	\$ 12,257,900	\$ 20,058,800	\$ 190,200	\$ 100,000	\$ -	\$ 32,606,900



Summary of Appropriations by Category

<i>SPECIAL FUNDS</i>	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
201 Gas Tax	\$ -	\$ 765,600	\$ -	\$ -	\$ -	\$ 765,600
202 TDA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
203 RMRA	\$ -	\$ 619,000	\$ -	\$ -	\$ -	\$ 619,000
205 Measure A	\$ -	\$ 1,260,000	\$ -	\$ -	\$ 100,000	\$ 1,360,000
206 Measure A - Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
207 Measure A – SBCAG Light Rail	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
208 County Per Capita - Library	\$ 710,400	\$ 34,600	\$ -	\$ -	\$ -	\$ 745,000
209 County Per Capita - Buellton Library	\$ -	\$ 133,700	\$ -	\$ -	\$ -	\$ 133,700
210 County Per Capita - Solvang Library	\$ -	\$ 159,600	\$ -	\$ -	\$ -	\$ 159,600
211 Solid Waste	\$ 284,400	\$ 911,300	\$ -	\$ -	\$ -	\$ 1,195,700
212 Public Safety Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
213 Buellton Library	\$ 193,600	\$ 18,400	\$ -	\$ -	\$ -	\$ 212,000
214 Solvang Library	\$ 218,400	\$ -	\$ -	\$ -	\$ -	\$ 218,400
220 Transportation Facilities DIF	\$ -	\$ 110,000	\$ -	\$ -	\$ 1,450,000	\$ 1,560,000
221 Parks & Recreation Facilities DIF	\$ -	\$ -	\$ -	\$ -	\$ 525,000	\$ 525,000
222 Public Admin Facilities	\$ -	\$ -	\$ -	\$ -	\$ 608,718	\$ 608,718
223 Library Facilities DIF	\$ -	\$ 184,000	\$ -	\$ -	\$ -	\$ 184,000
224 Sheriff DIF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
225 Housing In-Lieu	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
226 Environmental Programs	\$ -	\$ 9,400	\$ -	\$ -	\$ -	\$ 9,400
229 Fire DIF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
230 Long Range Development Plan	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
231 Developer Agreements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
232 County Fire DIF	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000
233 OBF - SCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
234 Storm Drain DIF	\$ -	\$ -	\$ -	\$ -	\$ 550,000	\$ 550,000
235 Bicycle & Pedestrian DIF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
236 Misc. Library Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
237 Local Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
301 State Park Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
302 COPS - Public Safety	\$ -	\$ 156,700	\$ -	\$ -	\$ -	\$ 156,700
304 Recycling Grant	\$ -	\$ 8,200	\$ -	\$ -	\$ -	\$ 8,200
305 RSTP Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
306 LSTP Grant	\$ -	\$ 119,117	\$ -	\$ -	\$ -	\$ 119,117
308 STIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
311 Misc Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
313 Prop 84 - IRWMP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
314 SCG	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
317 SSARTP Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
318 ATP Grant - State	\$ -	\$ -	\$ -	\$ -	\$ 650,000	\$ 650,000
319 Housing & Community Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
321 TIRCP	\$ -	\$ -	\$ -	\$ -	\$ 9,476,000	\$ 9,476,000

Summary of Appropriations by Category

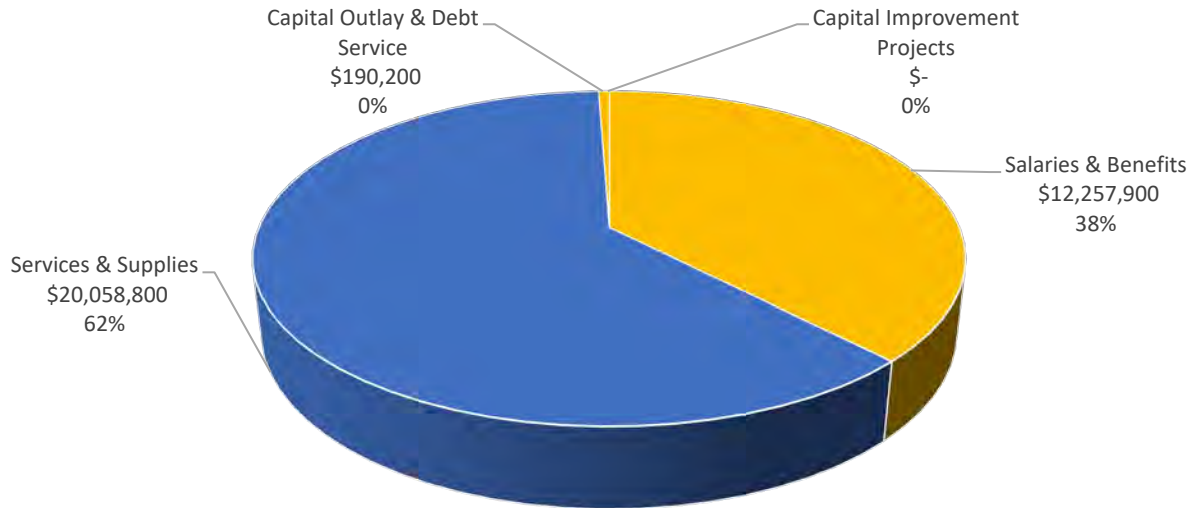


	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
<i>SPECIAL FUNDS Continued</i>						
322 MBHMP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
323 Cal OES - State	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
324 Planning Grants Program (PGP)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
325 Isla Vista Library Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
401 HBP - Highway Bridge Replac. Prog.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
402 Community Development Block Grant	\$ -	\$ 36,878	\$ -	\$ 43,800	\$ -	\$ 80,678
417 Highway Safety Improvement Prog.	\$ -	\$ -	\$ -	\$ -	\$ 2,739,500	\$ 2,739,500
418 ATP - Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
419 TIGER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
420 FHWA - FEMA Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
421 FEMA HMGP Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
422 CARES Act	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
501 Library Services	\$ 474,400	\$ 66,900	\$ -	\$ -	\$ -	\$ 541,300
502 Street Lighting	\$ -	\$ 305,500	\$ -	\$ -	\$ -	\$ 305,500
503 PEG	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
605 RDA Successor – Non Housing	\$ -	\$ 1,242,288	\$ -	\$ -	\$ -	\$ 1,242,288
608 IBank	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
701 Plover Endowment	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ 2,000
TOTAL SPECIAL FUNDS	\$ 1,881,200	\$ 6,168,183	\$ -	\$ 43,800	\$ 16,199,218	\$ 24,292,401
CITYWIDE APPROPRIATIONS	\$ 14,139,100	\$ 26,226,983	\$ 190,200	\$ 143,800	\$ 16,199,218	\$ 56,899,301

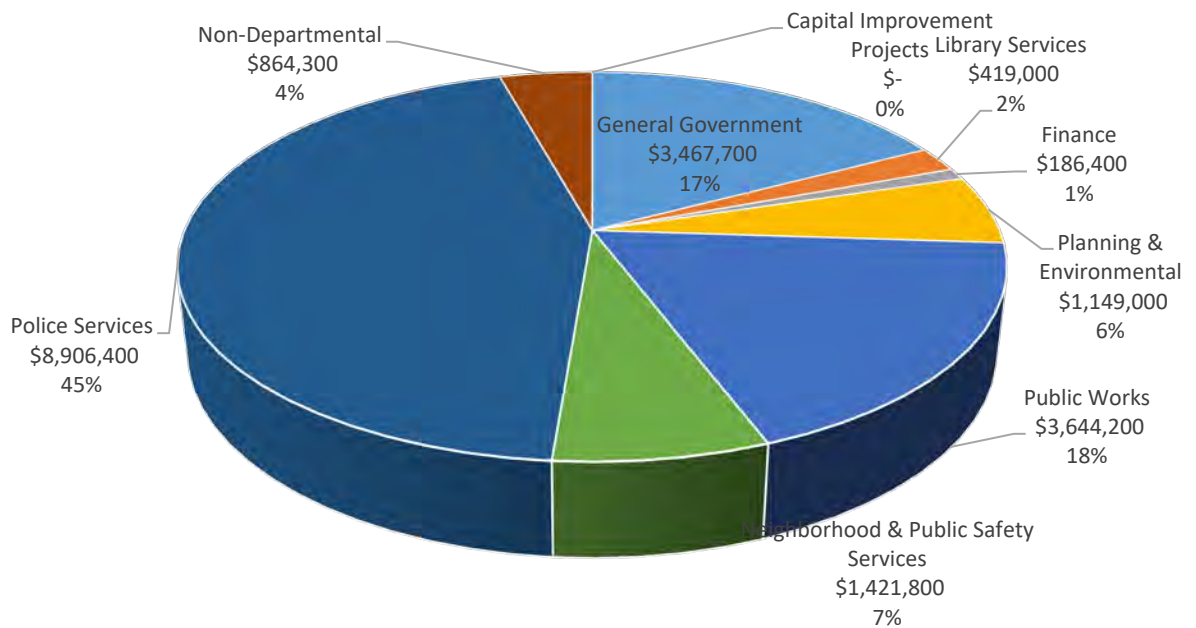
Summary of Appropriations by Category



General Fund Appropriations
FY 2022/23 Breakdown by Category



General Funds Appropriations
FY 2022/23 Services & Supplies Breakdown with CIP



Summary of General Fund Reserves

General Fund Balance and Reserves

The City has adopted General Fund Reserve Policies and has established the following policy categories as seen in the Fund Balance Categories section below:

General Fund	FY 21/22 Proposed	FY 22/23 Proposed	FY 23/24 Projected	FY 24/25 Projected	FY 25/26 Projected
Beginning Fund Balance	\$ 26,093,980	\$ 25,461,680	\$ 25,962,480	\$ 27,045,355	\$ 27,982,290
Operating Revenues	31,550,100	33,107,700	33,835,920	34,591,750	35,279,120
Operating Expenditures	30,554,400	31,412,900	31,977,045	32,878,815	33,793,200
Net Operating Revenues	995,700	1,694,800	1,858,875	1,712,935	1,485,920
One-Time Revenues or Use of Fund Balance	1,628,000	1,194,000	776,000	776,000	-
One-Time Expenditures	1,628,000	1,194,000	776,000	776,000	-
Net Change to Fund Balance	\$ (632,300)	\$ 500,800	\$ 1,082,875	\$ 936,935	\$ 1,485,920
Ending Fund Balance	\$ 25,461,680	\$ 25,962,480	\$ 27,045,355	\$ 27,982,290	\$ 29,468,210
Fund Balance Categories					
Prepays and Deposits	10,000	10,000	10,000	10,000	10,000
Public Facilities	830,108	830,108	830,108	830,108	830,108
Capital Equipment	449,869	489,869	594,869	594,869	594,869
Compensated Leave	237,123	237,123	237,123	237,123	237,123
Risk Management	200,000	200,000	200,000	200,000	200,000
Contingency Reserves	10,129,713	10,434,798	10,479,956	10,771,479	11,072,160
Litigation Defense Fund	300,000	300,000	300,000	300,000	300,000
Sustainability	264,893	264,893	264,893	264,893	264,893
OPEB UAL	333,500	333,500	333,500	333,500	333,500
CalPERS UAL	170,000	170,000	170,000	170,000	170,000
Building Maintenance	-	-	-	-	-
Street Maintenance	-	-	-	-	-
CIP Project Funding	1,296,312	-	-	-	-
Encumbrances	-	-	-	-	-
Unassigned Fund Balance	11,240,162	12,692,189	13,624,906	14,270,318	15,455,556
Ending Fund Balance	\$ 25,461,680	\$ 25,962,480	\$ 27,045,355	\$ 27,982,290	\$ 29,468,210

The total projected ending fund balance for FY 2021/22 is \$25.46 million and \$25.96 million in FY 2022/23.

The following are the policies set for each General Fund Reserve classification:

- Contingency is set at 33% of the operating expenditures.
- Public Facilities is based on management discretion.

Summary of General Fund Reserves

- Capital Equipment is set at the accumulated depreciation levels from the city maintained fixed asset schedule.
- Compensated Leave is set at 50% of the accumulated leave at year-end.
- Building Maintenance is based on management discretion.
- Risk Management is set at \$200,000 of the operating expenses.
- OPEB UAL is based on management discretion which is ideally determined by the OPEB Actuarial Report.
- CalPERS UAL was established by Council in Fiscal Year 2014/15.
- CIP Project Funding is determined by year-end CIP budget carryovers or determined by Council for a specific project
- Encumbrances are based on purchase orders and special project carryovers at year-end.
- Street Maintenance is based on management discretion.
- Prepays and Deposits are set with the reported general ledger amount by year-end.
- Unassigned Fund Balance is a moving number that is dependent on actual revenues and expenditures, budgetary balance is shown.

Summary of Other Fund Reserves

Library Special Tax (Fund 501)

In Fiscal Year 18/19 the City received its reserve and Measure L transfer from the City of Santa Barbara for a total amount of \$643,435. To maintain consistency with City reserve policies staff has established fund balance reserve categories, which consists of a contingency reserve (33% or approximately four months of library operating ongoing expenditures), Library Strategic Plan implementation reserve, and a capital equipment reserve. The table below summarizes the recommended fund balance categories for the Library:

Fund Balance Categories	FY 20/21 Est. Ending Fund Balance	FY 21/22 Est. Ending Fund Balance	FY 22/23 Est. Ending Fund Balance
Library Strategic Plan Implementation	\$ 200,000	\$ 200,000	\$ 200,000
Capital Equipment			
Library Reserves	779,981	779,981	779,981
Total Fund Balance	\$ 979,981	\$ 979,981	\$ 979,981

The total projected ending fund balance is \$979,981 for both FY 2021/22 and FY 2022/23.

The following are the policies set for each Library Special Tax Fund Reserve classification:

- Library Strategic Plan Implementation is based on management discretion.
- Capital Equipment is based on management discretion.
- Library Reserves (Contingency) is set at minimum, 33% of the operating expenditures.

The Library Reserve will provide a margin of safety and stability to protect the Library from exposure to economic impacts and provide flexibility when needed. The Library Strategic Plan Implementation is to address underserved areas. The capital equipment reserve is funding set aside for future equipment replacement and will be adjusted accordingly based on library needs. These projected balances will adjust based on actual activities of revenue and expenditures experienced in the fiscal year.

Summary of Funded Positions



Department/Positions	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	FY 2022/23
General Government:					
City Manager					
City Manager	1.00	1.00	1.00	1.00	1.00
Assistant City Manager		1.00	1.00	1.00	1.00
Deputy City Manager	1.00	-	-	-	-
Assistant to the City Manager		1.00	1.00	1.00	1.00
Human Resources Risk Manager	1.00	1.00	1.00	1.00	1.00
Senior Management Analyst	-	-	-	-	-
Management Analyst	1.00	2.00	2.00	2.00	2.00
Human Resources Analyst	1.00	1.00	1.00	1.00	1.00
Human Resources Analyst/DEI Officer		-	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00
Management Assistant	2.00	2.00	1.00	1.00	1.00
Sr. Office Specialist	-	-	-	-	-
Office Specialist	-	0.90	0.90	0.90	0.90
City Hall Receptionist	0.90	-	-	-	-
Total City Manager	8.90	10.90	10.90	10.90	10.90
City Clerk					
City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	2.00	2.00	2.00	2.00	2.00
Records Technician/Recording Clerk	-	-	-	-	-
Total City Clerk	3.00	3.00	3.00	3.00	3.00
City Attorney					
City Attorney	-	-	-	-	-
Assistant City Attorney	1.00	1.00	1.00	1.00	1.00
Deputy City Attorney	-	-	-	-	-
Sr. Legal Analyst	1.00	-	-	-	-
Management Assistant	-	1.00	1.00	1.00	1.00
Total City Attorney	2.00	2.00	2.00	2.00	2.00
Community Relations					
Community Relations Manager	1.00	1.00	1.00	1.00	1.00
Management Assistant (2 Part-Time)	-	0.75	0.75	1.00	1.00
Administrative Assistant	0.75	-	-	-	-
Total Community Relations	1.75	1.75	1.75	2.00	2.00
Total General Government					
	15.65	17.65	17.65	17.90	17.90
Library Services					
Library - Goleta					
Library Director	1.00	1.00	1.00	1.00	1.00
Supervising Librarian	1.00	1.00	1.00	1.00	1.00
Management Assistant	-	1.00	1.00	1.00	1.00
Librarian II/Children's Librarian	1.00	1.00	1.00	1.00	1.00
Library Technician (1 Full-Time, 5 Part-Time)	2.875	2.875	2.88	2.88	2.88
Library Assistant I (2 Full-Time, 4 Part-Time)	3.50	3.50	3.50	3.50	3.50
Total Library - Goleta	9.38	10.38	10.38	10.38	10.38
Library - Buellton					
Senior Library Technician	-	1.00	1.00	1.00	1.00
Library Technician (2 Part-Time)	-	0.75	0.75	0.75	0.75
Library Assistant I (2 Part-Time)	-	0.75	0.75	0.75	0.75
Total Library - Buellton	-	2.50	2.50	2.50	2.50
Library - Solvang					
Senior Library Technician	-	1.00	1.00	1.00	1.00
Library Technician (4 Part-Time)	-	1.500	1.50	1.50	1.50
Total Library - Solvang	-	2.50	2.50	2.50	2.50
Total Library	9.38	15.38	15.38	15.38	15.38

Summary of Funded Positions



Department/Positions	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	FY 2022/23
Finance:					
Finance Administration					
Finance Director	1.00	1.00	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00	1.00	1.00
Accountant	2.00	2.00	2.00	2.00	2.00
Budget Analyst	1.00	1.00	1.00	1.00	1.00
Management Assistant			-	1.00	1.00
Accounting Specialist	1.00	1.00	1.00	2.00	2.00
Senior Office Specialist	1.00	1.00	1.00	1.00	1.00
Total Finance	7.00	7.00	7.00	9.00	9.00
Planning and Environmental Review					
Current Planning					
Planning Director	1.00	-	-	-	-
Planning Manager	1.00	1.00	1.00	1.00	1.00
Supervising Senior Planner	2.00	2.00	2.00	2.00	2.00
Associate Planner	3.00	3.00	3.00	4.00	4.00
Management Analyst	-	-	-	-	-
Code Compliance Officer	1.00	1.00	1.00	2.00	2.00
Assistant Planner	1.00	1.00	1.00	-	-
Management Assistant	1.00	-	-	-	-
Permit Technician	1.00	1.00	1.00	1.00	1.00
Office Specialist	-	0.50	0.50	0.50	0.50
Total Current Planning	11.00	9.50	9.50	10.50	10.50
Advance Planning					
Planning Manager	1.00	1.00	1.00	1.00	1.00
Senior Planner	2.00	2.00	2.00	2.00	2.00
Total Advance Planning	3.00	3.00	3.00	3.00	3.00
Sustainability Program					
Sustainability Manager			-	1.00	1.00
Sustainability Coordinator	1.00	1.00	1.00	-	-
Management Assistant	-	1.00	1.00	1.00	1.00
Total Sustainability Program	-	2.00	2.00	2.00	2.00
Housing Program					
Senior Housing Analyst	-	1.00	1.00	1.00	1.00
Total Housing Program	-	1.00	1.00	1.00	1.00
Administration					
Planning Director	-	1.00	1.00	1.00	1.00
Management Assistant	-	1.00	1.00	1.00	1.00
Total Administration	-	2.00	2.00	2.00	2.00
Total Planning and Environmental Review	15.00	17.50	17.50	18.50	18.50

Summary of Funded Positions



Department/Positions	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	FY 2022/23
Public Works:					
Administration					
Public Works Director	1.00	1.00	1.00	1.00	1.00
Deputy Public Works Director				1.00	1.00
Senior Management Analyst				1.00	1.00
Management Analyst				1.00	1.00
Management Assistant	0.90	0.90	0.90	1.00	1.00
Administrative Assistant	-	-	-	-	-
Senior Office Specialist	1.00	1.00	1.00	-	-
Total Administration	2.90	2.90	2.90	5.00	5.00
Engineering					
Principal Civil Engineer	1.00	1.00	1.00	1.00	1.00
Traffic Engineer	1.00	1.00	1.00	1.00	1.00
Assistant Engineer	1.00	1.00	1.00	1.00	1.00
Public Works Inspector	1.00	1.00	1.00	1.00	1.00
Senior Engineering Technician	1.00	1.00	1.00	1.00	1.00
Total Engineering	5.00	5.00	5.00	5.00	5.00
Facilities Maintenance					
Facilities Maintenance Technician	-	-	1.00	1.00	1.00
Total Facilities Maintenance	-	-	1.00	1.00	1.00
Parks & Open Spaces					
Parks & Open Spaces Manager	-	1.00	1.00	1.00	1.00
Management Assistant				-	-
Public Works Supervisor				1.00	1.00
Lead Maintenance Worker	-	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	3.00	1.00	1.00	1.00	1.00
Maintenance Worker I	1.00	2.00	2.00	2.00	2.00
Total Parks & Open Spaces	5.00	5.00	5.00	6.00	6.00
Capital Improvement					
Deputy Public Works Director	1.00	1.00	1.00	-	-
CIP Manager			-	1.00	1.00
Sr. Project Engineer	2.00	2.00	2.00	2.00	2.00
Senior Management Analyst	1.00	1.00	1.00	-	-
Management Analyst	-	-	-	-	-
Assistant Engineer	-	1.00	1.00	2.00	2.00
Total Capital Improvement	4.00	5.00	5.00	5.00	5.00
Street Maintenance					
Public Works Manager	1.00	1.00	1.00	1.00	1.00
Public Works Supervisor	1.00	1.00	1.00	-	-
Senior Office Specialist			-	1.00	1.00
Lead Maintenance Worker	-	-	-	-	-
Maintenance Worker II	1.00	3.00	3.00	3.00	3.00
Maintenance Worker I	1.00	-	-	-	-
Total Street Maintenance	4.00	5.00	5.00	5.00	5.00
Solid Waste & Environmental Services					
Environmental Services Coordinator	1.00	1.00	1.00	1.00	1.00
Environmental Services Specialist			-	1.00	1.00
Assistant Engineer	1.00	1.00	1.00	-	-
Total Solid Waste & Environmental Services	2.00	2.00	2.00	2.00	2.00
Total Public Works	22.90	24.90	25.90	29.00	29.00

Summary of Funded Positions



Department/Positions	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	FY 2022/23
Neighborhood Services:					
Neighborhood Services					
Neighborhood Serv & Public Safety Director	1.00	1.00	1.00	1.00	1.00
Senior Project Manager	-	-	-	-	-
Emergency Services Coordinator	1.00	1.00	1.00	1.00	1.00
Management Analyst	1.00	1.00	1.00	1.00	1.00
Management Assistant	-	1.00	1.00	1.50	1.50
Total Neighborhood Services	3.00	4.00	4.00	4.50	4.50
Economic Development					
Principal Project Manager	-	1.00	1.00	1.00	1.00
Senior Project Manager	1.00	-	-	-	-
Economic Development Coordinator	-	-	-	-	-
Total Economic Development	1.00	1.00	1.00	1.00	1.00
Parks & Recreation					
Parks & Recreation Manager	1.00	1.00	1.00	1.00	1.00
Total Parks & Recreation	1.00	1.00	1.00	1.00	1.00
Total Neighborhood Services	5.00	6.00	6.00	6.50	6.50
Grand Total:	74.93	88.43	89.425	96.275	96.275

Summary of Elected / Appointed Officials

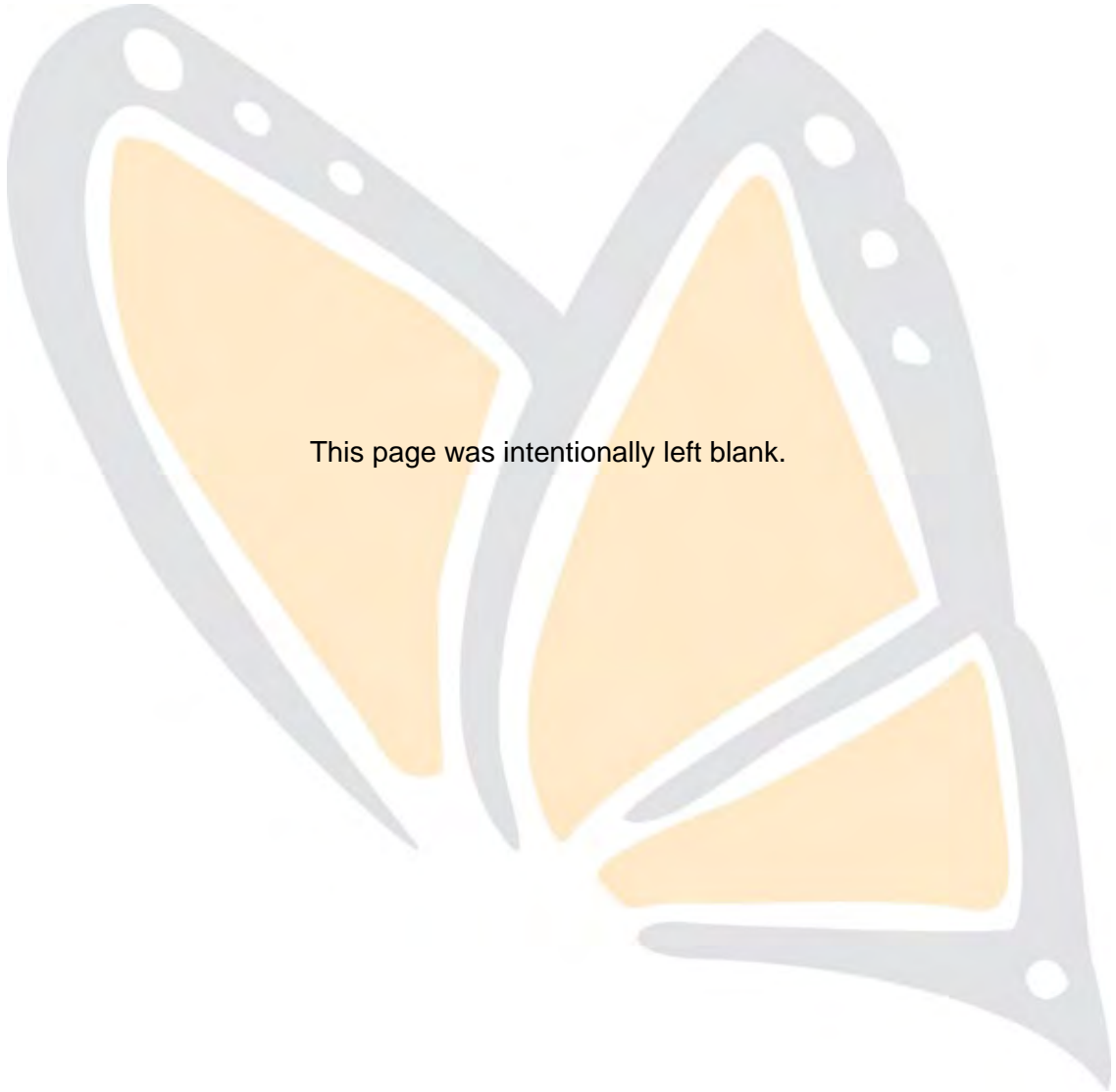


Type	No. of Positions	Compensation	Benefits
City Council (Elected)			
Mayor	1	\$57,515.40 per year †	R/F
Mayor Pro Tempore	1	\$47,929.50 per year †	R/F
Council Members	3		R/F
4.44% increase in FY 2021/22			
Parks & Recreation Commission (Appointed)			
Total Commissioners:	7	\$50.00 per meeting	Non-Benefited
Design & Review Board (Appointed)			
Total Members:	7	\$50.00 per meeting	Non-Benefited
Library Advisory Commission (Appointed)			
Total Commissioners:	5	\$50.00 per meeting	Non-Benefited
Planning Commission (Appointed)			
Total Commissioners:	5	\$100.00 per meeting	Non-Benefited
Public Tree Advisory Commission (Appointed)			
Total Commissioners:	7	\$100.00 per meeting	Non-Benefited
Public Engagement Commission (Appointed)			
Total Commissioners:	7	\$50.00 per meeting	Non-Benefited

Retirement (R): CalPERS Classic Members 2% @ 55 Pension Plan or
CalPERS PEPRA Members 2% @ 62 Pension Plan

Flex Benefit (F): City-paid premiums for Health/Dental/Vision Insurance, limited to the annual health allowance amount

† With the passage of the Measure W2018, the salary increased to \$42,134 for Council members and \$50,561 for the Mayor. This became effective in December 2018. The Mayor and Councilmembers are also eligible for health insurance benefits. If they opt in, then the City pays the premium. The salaries will be adjusted annually, beginning December 2020. The salary for the Mayor shall be 90% and each member of the City Council shall be 75% of the nonfamily household median income amounts for the City of Goleta as published annually by the United States Census Bureau.



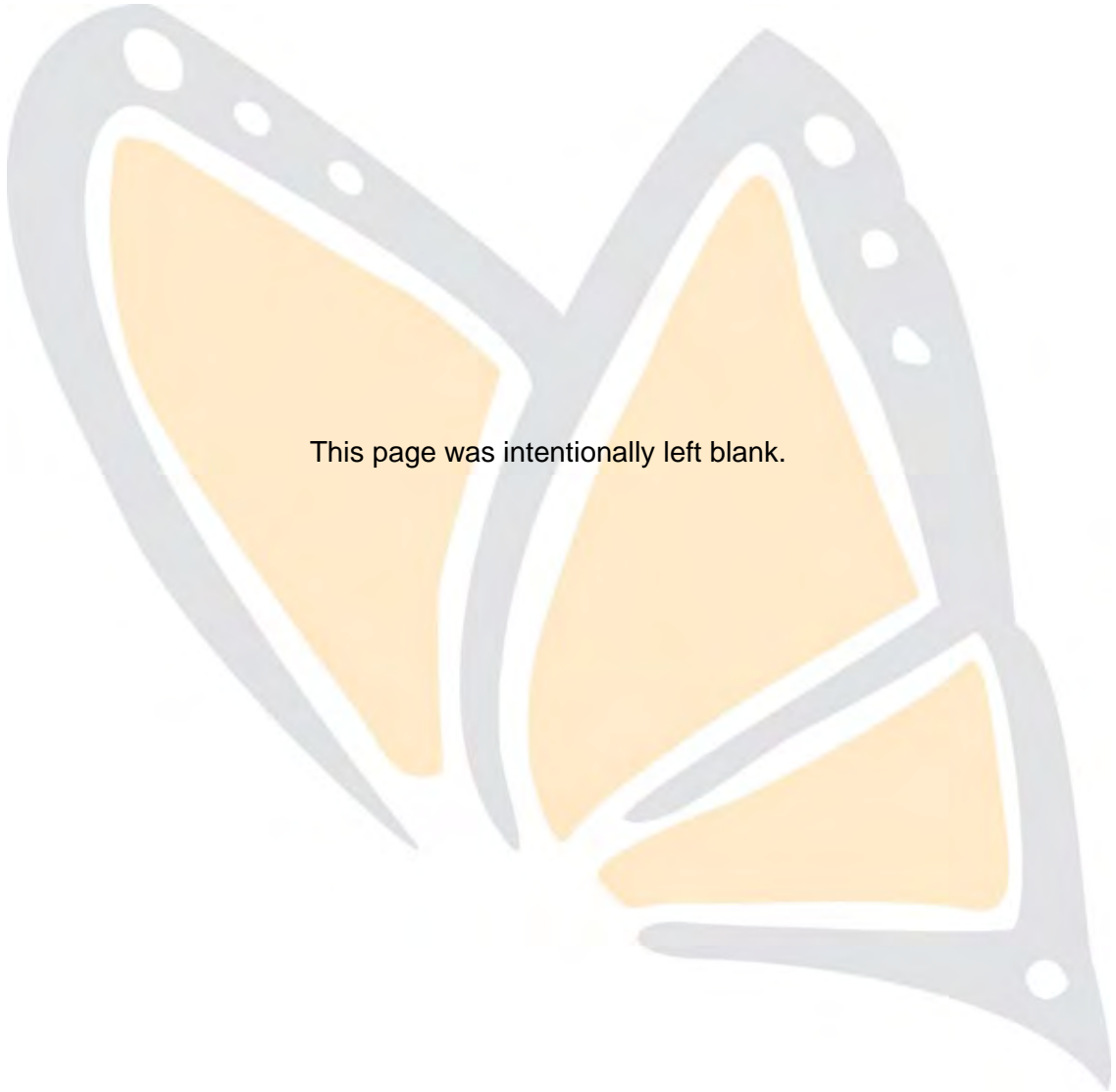
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Operating Budgets by Department and Program





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Department Description:

General Government includes the City Council, City Manager, City Clerk, City Attorney, Community Relations, and Support Services divisions. The City Council serves as the legislative body of the City and formulates policies in response to the needs, values and interests of the citizens. The City Manager is appointed by the City Council to serve as the Chief Executive Officer of the organization and is responsible for: implementing the policies and programs established by the City Council; preparing and implementing the annual budget; and hiring all City employees. The City Manager's office is also responsible for public outreach and education, human resources, information technologies, risk management, and City Council policy implementation.

The City Clerk is responsible for the management and maintenance of all official City records; preparation of City Council and other special meeting agendas and minutes; preparation and certification of all official City documents; administration of City elections and ballot measures related to City issues; receiving and responding to public records requests; and publishing notices and ordinances. The City Attorney is appointed by the City Council and works on all matters pertaining to litigation, legal advice, and the establishment of local policies, ordinances, and contracts. Community relations provides accurate and timely information and education for the City of Goleta's many programs, projects and events to all internal and external stakeholders and the media. The Support Services program provides operational support to all departments in the areas of human resources, information technology and communication systems, the purchasing of citywide supplies and services, and risk management.

Fiscal Years 2019-20 and 2020-21 Accomplishments:

City Council

- ❖ Adopted a two-year budget plan for fiscal years 2021/22 and 2022/23
- ❖ In FY 2019-2020, held 20 regular City Council meetings, and 4 special meetings. In FY 2020-2021, held 30 total City Council meetings.
- ❖ Appointed 3 Planning Commissioners, 1 Design Review Board Member, 4 Public Tree Advisory Commissioners, 1 Parks and Recreation Commissioner, 5 Goleta Library Advisory Commissioners and 1 Santa Barbara County Library Advisory Committee member in FY 2019-20 and 23 total for all these commissions and committees in FY 2020-21.
- ❖ Presented 204 recognition items to various community groups and individuals

City Manager

- ❖ Updated the City's Legislative Platform for the 2020 and 2021 legislative sessions
 - ❖ Sent 35 letters to legislators, adopted 3 resolutions and made numerous calls as part of the City's legislative advocacy program
-

General Government 1000



- ❖ COVID-19 Emergency Response - Participated in Federal, State and County coordination efforts to reduce impacts of the virus
- ❖ Concluded acquisition of 130 Cremona

City Clerk

- ❖ Completed over 150 public records requests on time
- ❖ Held 81 Commission meetings

Community Relations

- ❖ Increased development of video content to showcase City efforts and projects
 - ❖ Increased content outreach with press releases (122), GovDelivery bulletins, Nextdoor, social media posts and additional Monarch Press articles
 - ❖ “Make Goleta Count/Haz Que Cuenta Goleta” Census 2020 Campaign
 - ❖ Second Citizens’ Academy (aka LEAD Goleta)
 - ❖ Developing a Spanish Engagement program as part of the City’s new diversity, equity and inclusion initiatives
 - ❖ Re-engaged City Instagram account and moved Twitter handle to @CityofGoleta from @GoletaPIO
 - ❖ Created and presented Council an enhanced City Noticing Plan for large development projects
 - ❖ Project Noticing Plan: Sending citywide letter/postcard to all residents/businesses
- Created community campaigns during COVID-19: #reCOVERgoleta, #GoletaToGo, #GoodLandGoodPeople, #GoodLandGoodShopping and #GoletaGraduates

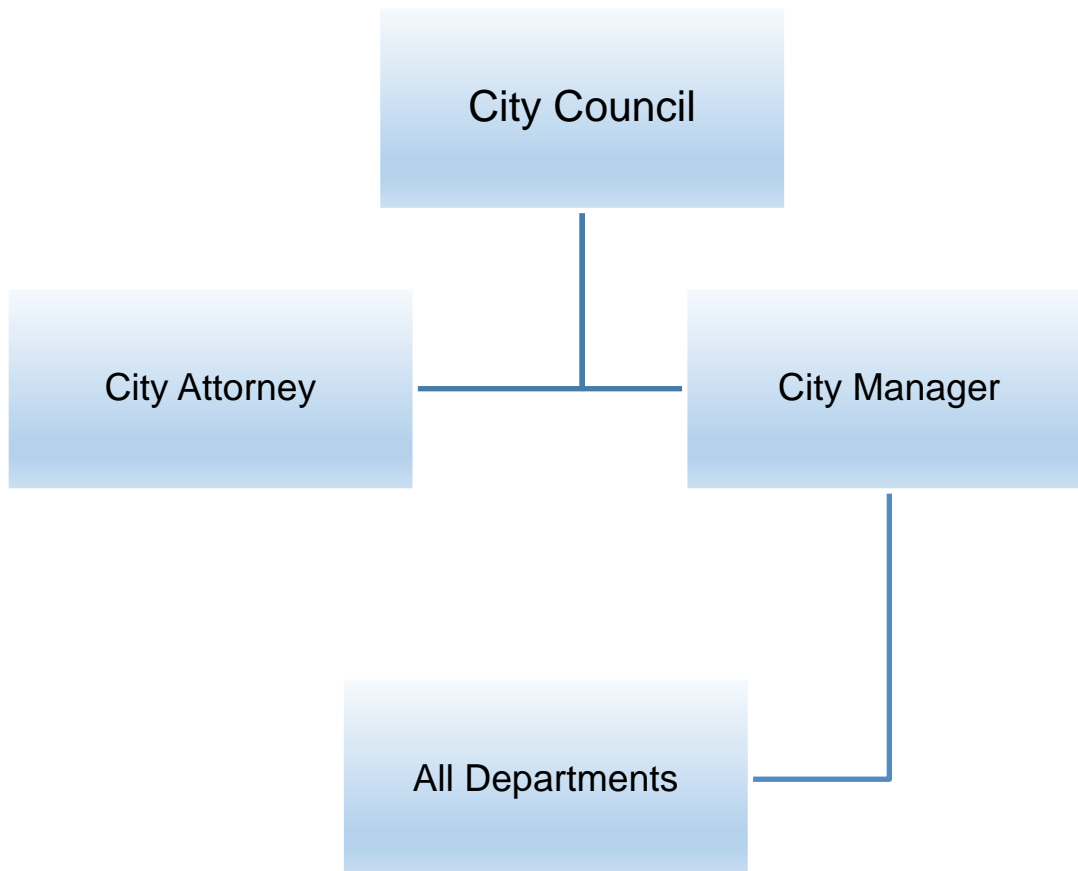
Support Services

- ❖ Developed and implemented COVID-19 facility cleaning/sanitizing protocols for City Hall, and Corp Yard facilities
 - ❖ Developed and implemented PPE purchasing program to support field and public facing personnel, and essential office personnel
 - ❖ Developed and implemented comprehensive COVID-19 Exposure Control Program, and COVID-19 Response Reopening Plan
 - ❖ Developed and implemented FMLA Childcare Leave Expansion and Emergency Paid Sick Leave Policy for City Employees
-

General Government 1000

- ❖ Established remote access and Work-From-Home (WFH) capabilities to all staff as part of COVID-19 response

GENERAL GOVERNMENT ORGANIZATION CHART



Program Description:

The City Council, as the policy making body of City government, is charged by law with meeting all the obligations and responsibilities of the City through the use of its general legislative powers. The Council also serves as the Public Financing Authority. The Councilmembers are elected to at-large seats and bear ultimate responsibility for the competent, responsive, fiscally sound functioning of the diverse offices, divisions, and departments, which form the City government.

The Mayoral seat is directly elected by Goleta voters and along with City Councilmembers serves for four-year terms.

The Council is directly responsible for the hiring and performance of the City Manager and the City Attorney.

Operational Objectives:

- ❖ Biennially update the City's Strategic Plan with the adoption of the City's two-year budget to reflect Council's priorities
- ❖ Protect the City's financial health with sound fiscal policies and adopt a balanced budget by June 30 of each year
- ❖ Hold semi-monthly Council meetings and special meetings and workshops as needed
- ❖ Appoint members to the City advisory boards and commissions
- ❖ Respond to constituent inquiries

Performance Measures and Workload Indicators:

Measure	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Strategic Plan updated within established timeframes	Biennial update completed by August 20, 2019	Biennial update completed by June 30, 2020	Biennial update completed by June 30, 2021	Biennial update completed by June 30, 2022	Biennial update completed by June 30, 2023
Annual budget adopted within established timeframes	Budget adopted on June 18, 2019	Budget adopted on June 16, 2020	Budget adopted on June 15, 2021	Budget adopted by June 30, 2022	Budget adopted by June 30, 2023
Workload Indicators:					
Number of City Council meetings held (regular and special)	38	24	30	26	39
Number of board and commission appointments made	13	13	23	11	10



Department Summary					
Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 165,590	\$ 267,717	\$ 285,800	\$ 308,000	\$ 319,400
Supplies & Services	654,448	87,852	142,300	144,200	161,000
Capital Outlay	-	-	-	-	-
Total	\$ 820,038	\$ 355,569	\$ 428,100	\$ 452,200	\$ 480,400

City Council 1100



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-10-1100-50001	\$ 130,907	\$ 220,782	\$ 225,600	\$ 244,700	\$ 254,100
Salaries & Wages - Temporary	101-10-1100-50002	-	965	-	-	-
Medicare & Social Security	101-10-1100-50100	2,616	3,241	10,100	7,900	8,200
Retirement Contributions	101-10-1100-50101	7,855	18,529	17,400	22,700	24,000
Health Plan Allowance	101-10-1100-50102	24,212	26,761	30,600	30,600	30,600
Life Insurance	101-10-1100-50106	-	-	1,000	1,000	1,000
Long Term Disability	101-10-1100-50107	-	-	1,100	1,100	1,500
Deferred Compensation	101-10-1100-50108	-	(2,561)	-	-	-
Unemployment insurance	101-10-1100-50111	-	-	-	-	-
		\$ 165,590	\$ 267,717	\$ 285,800	\$ 308,000	\$ 319,400
SALARIES & BENEFITS						
Local Mileage	101-10-1100-51000	\$ 301	\$ 371	\$ 800	\$ 800	\$ 800
Conferences, Meetings And Travel	101-10-1100-51001	-	1,914	-	16,800	33,600
Memberships & Dues	101-10-1100-51003	12,110	12,500	25,500	25,400	25,400
Conferences, Meetings And Travel - Aceves	101-10-1100-5100A	4,258	1,012	3,000	-	-
Conferences, Meetings And Travel - Perotte	101-10-1100-5100B	1,670	447	3,000	-	-
Conferences, Meetings And Travel - Kasdin	101-10-1100-5100C	1,507	1,005	3,000	-	-
Conferences, Meetings And Travel - Richards	101-10-1100-5100D	1,847	656	2,500	-	-
Conferences, Meetings And Travel - Kyriaco	101-10-1100-5100E	3,226	3,386	3,000	-	-
Conferences, Meetings And Travel - Bennet	101-10-1100-5100F	271	-	-	-	-
Printing & Copying	101-10-1100-51010	-	-	-	-	-
Postage	101-10-1100-51011	-	-	-	-	-
Advertising	101-10-1100-51012	-	-	-	-	-
Special Department Supplies	101-10-1100-51031	973	312	400	400	400
Books & Subscriptions	101-10-1100-51035	-	-	200	200	200
Professional Services	101-10-1100-51200	-	-	600	600	600
Support to Other Agencies - Grants	101-10-1100-54012	67,546	66,250	100,000	100,000	100,000
Support to Other Agencies - Other	101-10-1100-54013	560,740	-	-	-	-
Other Charges	101-10-1100-54014	-	-	300	-	-
		\$ 654,448	\$ 87,852	\$ 142,300	\$ 144,200	\$ 161,000
SUPPLIES & SERVICES						
Furniture & Fixtures	101-10-1100-57040	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 820,038	\$ 355,569	\$ 428,100	\$ 452,200	\$ 480,400
PARK DEV. FEES - 221						
Support to Other Agencies - Other	221-10-1100-54013	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES & SERVICES		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 221		\$ -	\$ -	\$ -	\$ -	\$ -
GRAND TOTAL EXPENDITURES		\$ 820,038	\$ 355,569	\$ 428,100	\$ 452,200	\$ 480,400

City Council 1100



LINE-ITEM DETAIL	GL Account	FY 2021/22	FY 2022/23
		Proposed	Proposed
Conferences, Meetings And Travel	101-10-1100-51001	\$ 16,800	\$ 33,600
Group Meals for Night Meetings		1,800	3,600
Conferences, Meetings And Travel - Aceves		3,000	6,000
Conferences, Meetings And Travel - Perotte		3,000	6,000
Conferences, Meetings And Travel - Kasdin		3,000	6,000
Conferences, Meetings And Travel - Richards		3,000	6,000
Conferences, Meetings And Travel - Kyriaco		3,000	6,000
Memberships & Dues	101-10-1100-51003	\$ 25,400	\$ 25,400
Beacon		25,400	25,400
Professional Services	101-10-1100-51200	600	\$ 600
City Council Portait		600	600

Program Description:

The City Manager's office is responsible for the implementation of City Council policy by directing and coordinating the operations of the City and providing leadership and direction to all City departments in the administration of their operations. The City Manager is the Chief Executive Officer and is responsible for providing direct support to the City Council in developing and executing policy. The City Manager is responsible for managing the day-to-day operations of the City and ensuring sound fiscal and monetary practices and policies and is also responsible for public outreach and education, human resources, information technologies, risk management, and library services. The City Manager is directly supported by an Assistant City Manager, an Assistant to the City Manager, a Management Analyst and an Executive Assistant.

Operational Objectives:

- ❖ Present Council with a Strategic Plan and a balanced budget
- ❖ Ensure the City Council is fully informed about City issues
- ❖ Provide clear and concise direction to the Executive Management Team
- ❖ Provide effective representation of the City's interests at regional, state, and federal levels
- ❖ Prepare a Legislative Platform for annual adoption by the City Council in December of each year

Strategic Objectives:

- ❖ Evaluate and refine the formalized process for providing support to other agencies by establishing specific program and service categories and a funding and management process specific to each category
- ❖ Provide timely feedback on responses to issues and resolutions to citizen complaints
- ❖ Provide initial response to calls and emails from City Council and the public within one business day
- ❖ Study the feasibility of pursuing state or historic registry listing for the Goleta Community Center
- ❖ Investigate future management options for the Goleta Valley Community Center and secure a long-term agreement for management of the facility and operations

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Maintain Financial Stability in the General Fund - Increase General Fund Balance*	\$4,600,000	\$2,600,000	(\$4,900,000)**	(\$96,000)	\$900,000
Prepare and maintain a balanced budget	Y	Y	N	N	N
Maintain Staffing Stability – Reduce Attrition Rate	1.45%	1.08%	1.0%	1.0%	1.25%
Maintain and Improve Organizational Culture	N/A	N/A	0%	75%	100%
Workload Indicators:					
Number of City Council's Strategic Goals achieved	23	No data available	8	25	25

City Manager 1200

Number of new legislative bills supported or opposed through City Council action	11	19	25	25	25
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* Estimated Values

** Revenues severely reduced due to COVID-19 pandemic.

Department Summary					
Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
City Manager	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00
Assistant City Manager	0.00	1.00	1.00	1.00	1.00
Deputy City Manager	1.00	0.00	0.00	0.00	0.00
Assistant to the City Manager	0.00	1.00	1.00	1.00	1.00
Human Resources/Risk Manager	1.00	1.00	1.00	1.00	1.00
Management Analyst	1.00	2.00	2.00	2.00	2.00
Human Resources Analyst	1.00	1.00	1.00	1.00	1.00
Human Resources Analyst/DEI Officer	0.00	0.00	1.00	1.00	1.00
Management Assistant	2.00	2.00	1.00	1.00	1.00
Office Specialist	0.00	0.90	0.90	0.90	0.90
City Hall Receptionist	0.90	0.00	0.00	0.00	0.00
Total	8.90	10.90	10.90	10.90	10.90

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 1,217,044	\$ 1,395,386	\$ 1,476,200	\$ 1,722,400	\$ 1,773,600
Supplies & Services	149,796	185,087	131,032	273,600	257,400
Capital Outlay	-	-	-	-	-
Total	\$ 1,366,840	\$ 1,580,473	\$ 1,607,232	\$ 1,996,000	\$ 2,031,000

City Manager 1200



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101	GL Account					
Salaries & Wages - Regular & Part Time	101-10-1200-50001	\$ 954,123	\$ 1,089,818	\$ 1,147,000	\$ 1,330,700	\$ 1,371,500
Salaries & Wages - Temporary	101-10-1200-50002	-	-	-	-	-
Overtime	101-10-1200-50003	5,274	2,978	-	-	-
Medicare & Social Security	101-10-1200-50100	14,552	16,625	19,000	22,100	22,700
Retirement Contributions	101-10-1200-50101	96,179	127,373	140,400	167,900	177,400
Health Plan Allowance	101-10-1200-50102	120,646	128,344	136,200	166,800	166,800
Auto Allowance	101-10-1200-50103	10,722	13,332	13,300	13,300	13,300
Phone Allowance	101-10-1200-50104	2,765	3,147	3,500	3,500	3,500
Life Insurance	101-10-1200-50106	2,176	2,587	3,500	4,000	4,100
Long Term Disability	101-10-1200-50107	2,607	2,967	5,300	6,100	6,300
Deferred Compensation	101-10-1200-50108	8,000	8,215	8,000	8,000	8,000
Relocation	101-10-1200-50109	-	-	-	-	-
Retiree Health Contributions	101-10-1200-50113	-	-	-	-	-
SALARIES & BENEFITS		\$ 1,217,044	\$ 1,395,386	\$ 1,476,200	\$ 1,722,400	\$ 1,773,600
Local Mileage	101-10-1200-51000	\$ -	\$ -	\$ 100	\$ 100	\$ 200
Conferences, Meetings And Travel	101-10-1200-51001	11,322	9,414	6,045	7,000	10,000
Memberships & Dues	101-10-1200-51003	34,487	29,437	36,500	38,100	38,100
Training	101-10-1200-51004	-	-	500	500	1,000
Printing & Copying	101-10-1200-51010	-	-	-	-	-
Postage	101-10-1200-51011	-	-	-	-	-
Advertising	101-10-1200-51012	-	-	-	-	-
Special Department Supplies	101-10-1200-51031	260	1,567	1,755	800	1,000
Books & Subscriptions	101-10-1200-51035	-	-	100	100	100
Utilities - Telephone	101-10-1200-51050	-	-	-	-	-
Maintenance-Vehicles	101-10-1200-51060	-	-	-	-	-
Support to Other Agencies - Other	101-10-1200-54013	-	-	-	-	-
Other Charges	101-10-1200-54014	-	-	-	-	-
Professional Services	101-10-1200-51200	103,728	144,669	86,032	227,000	207,000
Professional Services - Temp Agency	101-10-1200-51202	-	-	-	-	-
SUPPLIES & SERVICES		\$ 149,796	\$ 185,087	\$ 131,032	\$ 273,600	\$ 257,400
TOTAL EXPENDITURES - 101		\$ 1,366,840	\$ 1,580,473	\$ 1,607,232	\$ 1,996,000	\$ 2,031,000
GRAND TOTAL EXPENDITURES		\$ 1,366,840	\$ 1,580,473	\$ 1,607,232	\$ 1,996,000	\$ 2,031,000

City Manager 1200



LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Memberships & Dues	101-10-1200-51003	\$ 38,100	\$ 38,100
National League of Cities		1,900	1,900
League of California Cities		13,200	13,200
League of California Cities - Channel Counties Division		200	200
Employment Relations Consortium		4,900	4,900
California Coastal Trail Association		800	800
Coastal Housing Partnership		2,300	2,300
UCSB Economic Forecast Project		1,400	1,400
ICMA		3,000	3,000
LAFCO		9,500	9,500
MMASC - Municipal Mgmt Assoc of So CA		100	100
CCMF - California City Mgmt Foundation		800	800
Professional Services	101-10-1200-51200	\$ 227,000	\$ 207,000
Management Audit Services		-	-
Ballot Measure Public		57,000	-
Polling/Outreach		86,000	38,000
Special Services as Needed		50,000	75,000
Finance Dept. Management		-	60,000
Lobbyist Services		24,000	24,000
Executive Staff Review		10,000	10,000

Program Description:

The City Clerk's office maintains custody, control, filing, and storage of official City documents and records pertaining to the operation of City government, maintains the City seal, certifies and attests to official documents of the City, ensures timely publication and posting of legal notices in compliance with the Ralph M. Brown Act, responds to public record requests in a timely manner and administers the City's General Municipal Elections. The City Clerk coordinates Fair Political Practices Commission filings including the Statement of Economic Interests and Campaign Disclosures. The City Clerk's Office also works with the City Council, City Manager, Department Directors, and the public. The Clerk's Office is responsible for overseeing the preparation and/or supervision of the meeting agendas and minutes for the City Council, the Goleta RDA Successor Agency, the Parks and Recreation Commission, the Public Tree Advisory Commission, and the Library Advisory Commission as well as, facilitating the Ordinance Review Standing Committee in cooperation with the Office of the City Attorney. The City Clerk is responsible for the continuous updating of the Goleta Municipal Code. The division is also responsible for assisting in the recruitment of residents to serve on various City Council advisory boards, commissions, and committees. The City Clerk's office manages Goleta Channel 19 content and the televising of government meetings.

Operational Objectives:

- ❖ Administer the November 3, 2020, General Municipal Election to elect two councilmembers and one mayor
- ❖ Prepare Agendas and Minutes for all City Council meetings
- ❖ Process City Council approved ordinances, resolutions, agreements, contracts, and deeds and certifying administrative record of actions.
- ❖ Conduct annual board and commission recruitment, appointment, training and recognitions program
- ❖ Ensure receipt of compliance certificates for required ethics training for Mayor and Councilmembers and members, designated boards and commissions and staff
- ❖ Maintain 100% timely filing rate for statement of economic interest
- ❖ Complete 100% of City Council meeting minutes accurately within five working days
- ❖ Oversee the Records Management program and prepare annual reports on each department's progress in meeting the program goals.
- ❖ Prepare Recognition items approved by the City's Recognition Committee

- ❖ Implement an online web portal to provide public access to Adopted City Ordinances and Resolutions
- ❖ Upgrade Chamber Equipment
- ❖ Work with the City Attorney’s office to prepare for the 2022 District Elections

Strategic Objectives:

- ❖ Create district maps for 2022 election
- ❖ Implement the Use of Enterprise Content Management System

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Complete the change to evening-only Council meetings	Completed	N/A	N/A	N/A	N/A
Percentage complete: Create district maps for 2022 election	N/A	N/A	N/A	50%	100%
Number of completed responses to Public Records Requests within two working days or the requested deadline	98	76	123	98	98
Percentage of maintaining a timely filing rate for statement of economic interest (Target 100%)	100%	100%	100%	100%	100%
Percentage of Council meeting minutes completed accurately within next meeting date (Target 100%)	95%	95%	100%	100%	100%
Number of Recognition Items Completed	272	181	23	226	226

Workload Indicators:					
Number of recruitments, appointments, orientations and trainings coordinated for the Boards, Commissions and Committees	13	13	25	13	13
Number of agenda items brought to City Council	New measure as of FY 2019/20	273	225	293	293
Number of contracts/ agreements brought to City Council for approval	New measure as of FY 2019/20	260	26	260	260
Number of City Council meetings held (regular and special)	38	24	30	26	39
Number of Commission meetings	New measure as of FY 2019/20	52	29	52	52
Number of Virtual Meetings provided support to	New Measure as of FY 2019/20	85	N/A	N.A	N/A

Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	2.00	2.00	2.00	2.00	2.00
Total	3.00	3.00	3.00	3.00	3.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 401,937	\$ 421,247	\$ 442,600	\$ 445,800	\$ 453,000
Supplies & Services	84,761	47,858	252,000	302,000	133,000
Capital Outlay	-	-	-	-	-
Total	\$ 486,698	\$ 469,105	\$ 694,600	\$ 747,800	\$ 586,000

City Clerk 1300



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-10-1300-50001	\$ 319,363	\$ 332,074	\$ 343,600	\$ 346,300	\$ 351,500
Overtime	101-10-1300-50003	-	-	-	-	-
Medicare & Social Security	101-10-1300-50100	4,828	5,071	5,700	5,700	5,800
Retirement Contributions	101-10-1300-50101	33,282	39,225	44,100	44,600	46,500
Health Plan Allowance	101-10-1300-50102	42,000	42,350	45,900	45,900	45,900
Phone Allowance	101-10-1300-50104	720	725	800	800	800
Life Insurance	101-10-1300-50106	764	791	1,000	1,000	1,000
Long Term Disability	101-10-1300-50107	981	1,010	1,500	1,500	1,500
Unemployment Insurance	101-10-1300-50111	-	-	-	-	-
SALARIES & BENEFITS		\$ 401,937	\$ 421,247	\$ 442,600	\$ 445,800	\$ 453,000
Local Mileage	101-10-1300-51000	\$ 374	\$ 143	\$ 1,100	\$ 1,100	\$ 1,100
Conferences, Meetings And Travel	101-10-1300-51001	5,726	5,524	2,800	2,800	2,800
Memberships & Dues	101-10-1300-51003	745	598	900	900	900
Postage	101-10-1300-51011	63	-	-	-	-
Advertising	101-10-1300-51012	2,137	1,671	5,000	5,000	5,000
Special Department Supplies	101-10-1300-51031	6,429	402	1,900	1,900	1,900
Minor Equipment (under 5k)	101-10-1300-51032	-	3,248	-	-	-
Recognition & Awards	101-10-1300-51034	3,293	1,525	2,500	2,500	2,500
Books & Subscriptions	101-10-1300-51035	1,105	425	1,500	1,500	1,500
Professional Services	101-10-1300-51200	29,473	28,903	107,300	67,300	52,300
Professional Services - Temp Agency	101-10-1300-51202	10,180	5,480	12,000	12,000	12,000
Contract Services	101-10-1300-51300	-	-	-	-	-
Election Costs	101-10-1300-54002	23,355	(61)	47,000	7,000	53,000
SUPPLIES & SERVICES		\$ 82,879	\$ 47,858	\$ 182,000	\$ 102,000	\$ 133,000
Computer Hardware & Peripherals	101-10-1300-57020	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 484,817	\$ 469,105	\$ 624,600	\$ 547,800	\$ 586,000
PUBLIC, EDUCATION, GOVERNMENT FEES - 503						
Minor Equipment (under \$5k)	503-10-1300-51032	\$ -	\$ -	\$ 35,000	\$ -	\$ -
Professional Services	503-10-1300-51200	1,881	-	35,000	200,000	-
Machinery & Equipment	503-10-1300-57010	-	-	-	-	-
SUPPLIES & SERVICES		\$ 1,881	\$ -	\$ 70,000	\$ 200,000	\$ -
TOTAL EXPENDITURES - 503		\$ 1,881	\$ -	\$ 70,000	\$ 200,000	\$ -
GRAND TOTAL EXPENDITURES		\$ 486,698	\$ 469,105	\$ 694,600	\$ 747,800	\$ 586,000

City Clerk 1300



LINE-ITEM DETAIL	GL Account	FY 2021/22	FY 2022/23
		Proposed	Proposed
Professional Services	101-10-1300-51200	\$ 67,300	\$ 52,300
Zoning Ordinance Codification (Ongoing)		4,000	4,000
Media Services (DRB, PC, CC)		30,000	30,000
Media Services - Public Works (5400) (PTAC)		2,000	2,000
Media Services - Neighborhood Services (6500) (Parks & Rec Commission)		2,000	2,000
Media Services - Community Relations (1500) (PEC)		2,500	2,500
Media Services - Library Services (2100) (LAC)		2,500	2,500
Video Services - State of the City		2,000	2,000
Records Retention (ongoing)		1,000	1,000
Media Archive		1,300	1,300
District Election		20,000	5,000
Election Costs	101-10-1300-54002	\$ 7,000	\$ 53,000
General Municipal Election (Council/Mayor) (1T)		-	18,000
District 1 and District 2 and Proposed Measure		-	35,000
General Municipal Election (Proposed measure) (1T)		7,000	-

City Attorney 1400

Program Description:

The City of Goleta City Attorney's office is a hybrid operation consisting of both contract services and two full time in-house employees. The City contracts with Best, Best and Krieger, LLP for City Attorney Services; Michael Jenkins, Of Counsel with the firm, is appointed by the City Council to serve as the City Attorney and chief legal officer of the City. Mr. Jenkins is supported by an in-house Assistant City Attorney, Winnie Cai, and a Management Assistant, Sandra Rodriguez. City Attorney duties include, provision of legal advice to the City Council and City staff; supervision of all matters of legal significance; preparation of legal opinions; review and drafting of ordinances, resolutions and contracts; tracking of new laws affecting cities; and defense of challenges to City actions, laws, policies and procedures.

Department Summary

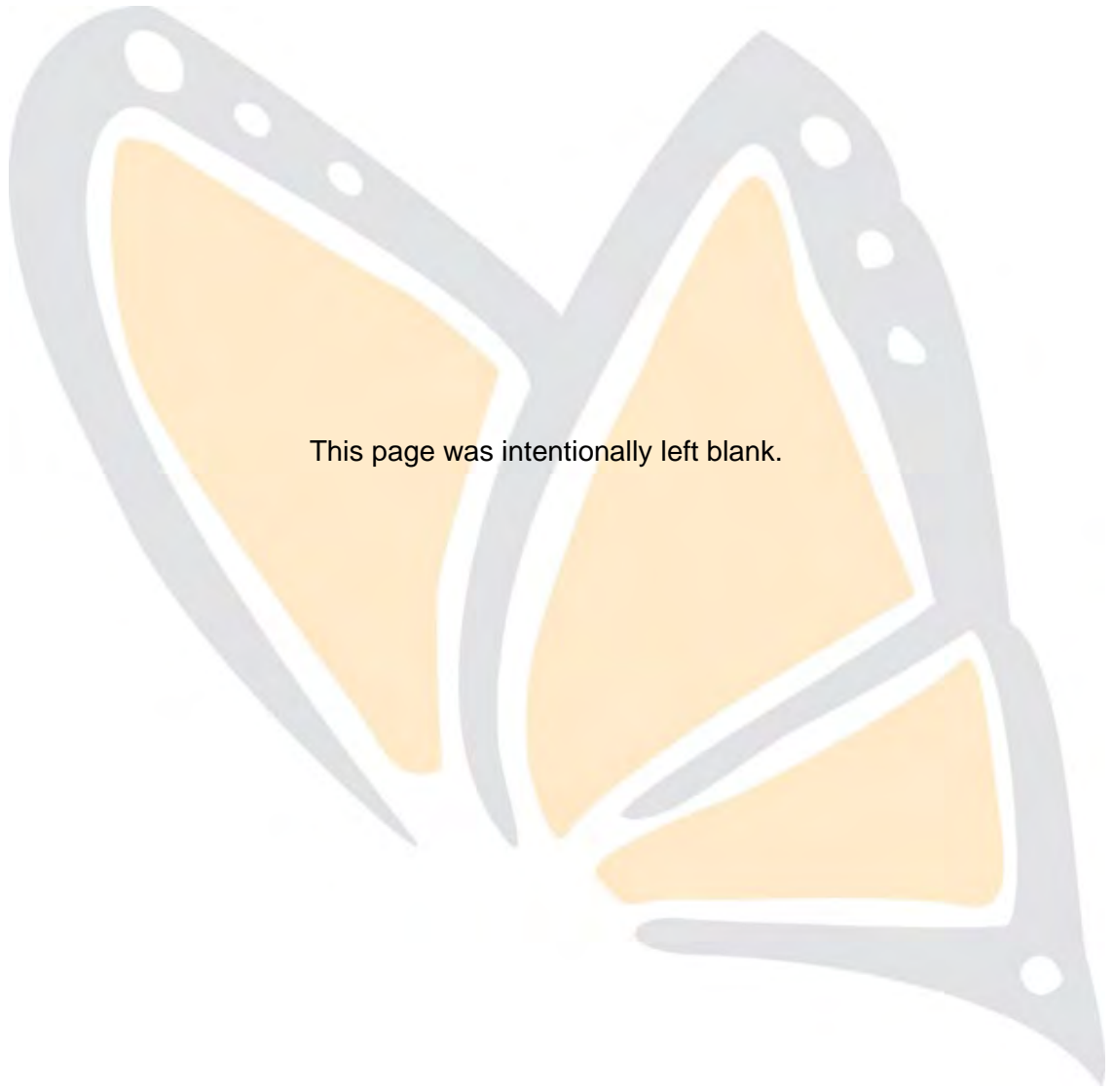
Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Assistant City Attorney	1.00	1.00	1.00	1.00	1.00
Senior Legal Analyst	1.00	0.00	0.00	0.00	0.00
Management Assistant	0.00	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00	2.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 284,172	\$ 317,327	\$ 347,800	\$ 348,900	\$ 358,800
Supplies & Services	380,721	485,617	565,600	613,200	617,400
Capital Outlay	-	-	-	-	-
Total	\$ 664,893	\$ 802,944	\$ 913,400	\$ 962,100	\$ 976,200

City Attorney 1400



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-10-1400-50001	\$ 225,632	\$ 245,027	\$ 265,500	\$ 270,000	\$ 278,000
Salaries & Wages - Temporary	101-10-1400-50002	-	-	-	-	-
Overtime	101-10-1400-50003	310	-	-	-	-
Medicare & Social Security	101-10-1400-50100	3,568	3,893	4,500	4,500	4,600
Retirement Contributions	101-10-1400-50101	23,916	29,373	38,000	34,500	36,300
Health Plan Allowance	101-10-1400-50102	23,194	26,923	30,600	30,600	30,600
Auto Allowance	101-10-1400-50103	4,737	4,867	4,900	4,900	4,900
Phone Allowance	101-10-1400-50104	789	725	800	800	800
Bilingual Allowance	101-10-1400-50105	930	1,572	1,600	1,600	1,600
Life Insurance	101-10-1400-50106	487	532	700	700	700
Long Term Disability	101-10-1400-50107	609	648	1,200	1,300	1,300
Deferred Compensation	101-10-1400-50108	-	-	-	-	-
Unemployment insurance	101-10-1400-50111	-	3,767	-	-	-
Retiree Health Contributions	101-10-1400-50113	-	-	-	-	-
SALARIES & BENEFITS		\$ 284,172	\$ 317,327	\$ 347,800	\$ 348,900	\$ 358,800
Local Mileage	101-10-1400-51000	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences, Meetings And Travel	101-10-1400-51001	2,180	491	2,700	3,000	5,000
Memberships & Dues	101-10-1400-51003	721	740	700	700	700
Printing & Copying	101-10-1400-51010	-	-	-	-	-
Postage	101-10-1400-51011	-	21	-	-	-
Advertising	101-10-1400-51012	108	150	-	-	-
Special Department Supplies	101-10-1400-51031	404	-	800	500	500
Minor Equipment (under 5k)	101-10-1400-51032	-	-	-	-	-
Books & Subscriptions	101-10-1400-51035	2,679	2,851	3,000	3,000	3,000
Utilities - Telephone	101-10-1400-51050	-	-	-	-	-
Professional Services	101-10-1400-51200	-	-	-	-	-
Professional Services - Temp Agency	101-10-1400-51202	2,095	-	-	-	-
Professional Services - Legal	101-10-1400-51203	43,258	98,261	150,000	170,000	170,000
Professional Services - Litigation	101-10-1400-51204	207,226	227,546	250,000	275,000	275,000
Contract Services	101-10-1400-51300	122,050	155,558	158,400	161,000	163,200
Other Charges	101-10-1400-54014	-	-	-	-	-
SUPPLIES & SERVICES		\$ 380,721	\$ 485,617	\$ 565,600	\$ 613,200	\$ 617,400
Computer Hardware & Peripherals	101-10-1400-57020	\$ -	\$ -	\$ -	\$ -	\$ -
Furniture & Fixtures	101-10-1400-57040	-	-	-	-	-
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 664,893	\$ 802,944	\$ 913,400	\$ 962,100	\$ 976,200
GRAND TOTAL EXPENDITURES		\$ 664,893	\$ 802,944	\$ 913,400	\$ 962,100	\$ 976,200



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Program Description:

The purpose of the Community Relations Division (CRD) within the General Government department is to provide accurate and timely information and increase awareness of the City's many programs, projects and events. The division shares information with the local community partner organizations and the media with an objective of ensuring the larger community is aware of Goleta's activities, programs and accomplishments. The division executes the City's messaging in various communication forms and seeks to use new technologies as available. The division is also responsible for supporting civic participation, providing emergency public information and creating content for all the City's information tools including the website and social media. The Community Relations Manager serves as the City's spokesperson and provides support to the City Manager, City Staff, Mayor and City Council with speeches, research, and community outreach activities. Other responsibilities of the division include implementing the employee engagement activities, research and preparation of Public Engagement Commission materials, preparing and leading the City's Community Academy LEAD Goleta, and special projects for the City Manager and Assistant City Manager.

Operational Objectives:

- ❖ Implement, maintain and update a robust and comprehensive communication plan and tools that promote the City's programs, services and events to the community in a timely manner.
- ❖ Frequently send press releases to showcase City events, accomplishments, milestones, issues etc. to increase media coverage.
- ❖ Increase Accessibility and Understanding of City Issues and Council Meetings by Providing Summaries of Upcoming Agenda Items and follow up press releases of action taken by council.
- ❖ Increase participation in community events, government meetings, workshops and open houses.
- ❖ Hold LEAD Goleta Community Academies to increase public engagement and knowledge of the City.
- ❖ Utilize video to convey important City Messages and showcase City projects and events
- ❖ Create Show Content for Government Channel 19
- ❖ Develop Creative Campaigns to Increase Public Participation and connection with the City including a Photo Contest, and Memory Lane Photo Archive
- ❖ Increase number of followers on all of our public outreach platforms including emergency alert signups in English and Spanish

Community Relations 1500



- ❖ Increase Relatability of City Staff to the community through human interest promotion campaigns such as Employee Spotlights featured via video, social media posts and Monarch Press publications
- ❖ Organize employee recognition events and Activities
- ❖ Continue to serve as staff support for the Public Engagement Commission in preparing necessary documents, memos and content for PEC meetings

Strategic Objectives:

- ❖ Revamp City website to be more user friendly and visually appealing
- ❖ Consider recommendations from the Public Engagement Commission to increase public participation
- ❖ Develop an outreach plan for Spanish speakers
- ❖ Develop capacity for implementing the Spanish outreach plan through a bilingual engagement services contract
- ❖ Develop a community conversation group as a pre-cursor to LEAD Goleta
- ❖ Consider implementing a policy to provide Spanish translation services at public hearings
- ❖ Create a robust public engagement plan for input on district mapping
- ❖ Consider additional opportunities for public engagement

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Number of Facebook Followers (@CityofGoleta)	4,345	5,050	5,350	5,600	5,800

Community Relations 1500



Number of Twitter Followers (@GoletaPIO – moved @CityofGoleta during FY 20/21)	2,726	3,002	3,600	3,800	4,000
Number of Instagram Followers (@cityofgoleta)	N/A	1,457	1,650	1,900	2,100
Number of Nextdoor Members	6,917	8,426	9,200	9,600	10,000
Number of GovDelivery Subscribers (not including Library)	13,114	19,265	22,000	24,000	26,000
Number of website pageviews	480,116	515,255	550,000	575,00	600,000
Percentage completion of the Spanish outreach plan	N/A	N/A	N/A	50%	100%
Percentage completion of public engagement plan for district mapping	N/A	N/A	N/A	50%	100%
Number of subscriptions for Spanish-language notifications (Goleta en Español)	455	727	825	900	1,000

Community Relations 1500



Number of Monarch Press e-Subscribers	2,631	3,752	4,100	4,500	5,000
Number of press releases	28	122	125	125	125
Number of Monarch Press newsletters produced / number of articles	10118	10/181	10/200	10/200	10/200
Number of Facebook posts (@CityofGoleta) – Archive Social	895	1,039	1,100	1,100	1,100
Number of Tweets (@GoletaPIO) – Archive Social	876	956	1,100	1,100	1,100
Number of Instagram posts (cityofgoleta)	20	131	175	200	225
Number of Nextdoor bulletins	100	418	500	400	400
Number of GovDelivery bulletins	380	679	1,000	800	800

Community Relations 1500



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Community Relations Manager	1.00	1.00	1.00	1.00	1.00
Management Assistant	0.00	0.75	0.75	1.00	1.00
Administrative Assistant	0.75	0.00	0.00	0.00	0.00
Total	1.75	1.75	1.75	2.00	2.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 203,366	\$ 203,626	\$ 254,800	\$ 261,300	\$ 277,400
Supplies & Services	66,683	63,765	51,805	52,700	64,400
Capital Outlay	-	-	-	-	-
Total	\$ 270,049	\$ 267,391	\$ 306,605	\$ 314,000	\$ 341,800

Community Relations 1500

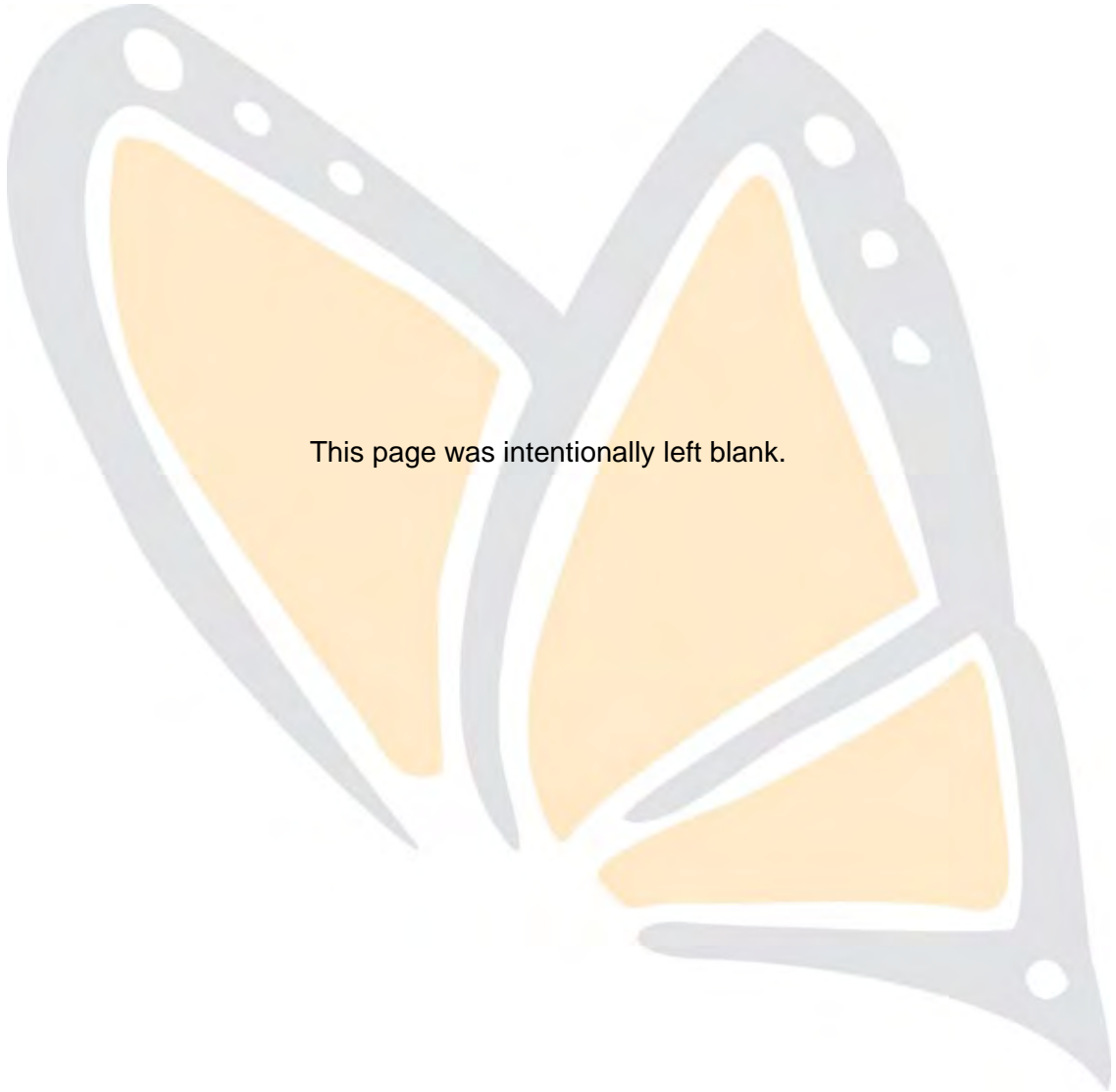


		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-10-1500-50001	\$ 162,906	\$ 166,630	\$ 198,400	\$ 209,700	\$ 223,100
Salaries & Wages - Temporary	101-10-1500-50002	-	-	-	-	-
Overtime	101-10-1500-50003	-	55	-	-	-
Medicare & Social Security	101-10-1500-50100	2,484	2,656	3,300	4,300	5,200
Retirement Contributions	101-10-1500-50101	16,298	15,141	24,800	15,800	16,100
Health Plan Allowance	101-10-1500-50102	20,284	18,216	26,800	28,200	29,700
Phone Allowance	101-10-1500-50104	540	-	-	-	-
Bilingual Allowance	101-10-1500-50105	-	-	-	1,600	1,600
Life Insurance	101-10-1500-50106	356	388	600	700	700
Long Term Disability	101-10-1500-50107	498	540	900	1,000	1,000
SALARIES & BENEFITS		\$ 203,366	\$ 203,626	\$ 254,800	\$ 261,300	\$ 277,400
Local Mileage	101-10-1500-51000	\$ 226	\$ 451	\$ 200	\$ 200	\$ 400
Conferences, Meetings And Travel	101-10-1500-51001	2,926	3,063	-	1,500	3,000
Memberships & Dues	101-10-1500-51003	357	225	275	1,000	1,000
Special Department Supplies	101-10-1500-51031	6,541	1,926	975	1,000	2,000
Recognition & Awards	101-10-1500-51034	5,965	5,844	3,000	3,000	5,000
Printing & Copying	101-10-1500-51010	2,483	3,223	8,920	3,000	3,000
Postage	101-10-1500-51011	4,086	5,051	14,580	7,000	19,000
Advertising	101-10-1500-51012	509	77	-	1,500	1,500
Minor Equipment (under 5k)	101-10-1500-51032	-	943	-	-	-
Books & Subscriptions	101-10-1500-51035	203	300	425	500	500
Utilities - Telephone	101-10-1500-51050	-	705	725	500	500
Professional Services	101-10-1500-51200	40,687	19,133	18,600	30,000	25,000
Professional Services - Temp Agency	101-10-1500-51202	-	-	-	-	-
Contract Services	101-10-1500-51300	-	-	-	-	-
Stipends for Meetings	101-10-1500-54005	1,200	800	2,000	2,000	2,000
Support to Other Agencies - Other	101-10-1500-54013	1,500	1,500	-	1,500	1,500
SUPPLIES & SERVICES		\$ 66,683	\$ 43,241	\$ 49,700	\$ 52,700	\$ 64,400
Computer Hardware & Peripherals	101-10-1500-57020	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 270,049	\$ 246,867	\$ 304,500	\$ 314,000	\$ 341,800
MISC GRANTS - 311						
Advertising	311-10-1500-51012	\$ -	\$ 14,952	\$ -	\$ -	\$ -
Special Department Supplies	311-10-1500-51031	-	2,171	2,105	-	-
Professional Services	311-10-1500-51200	-	1,932	-	-	-
Contract Services	311-10-1500-51300	-	1,469	-	-	-
SUPPLIES & SERVICES		\$ -	\$ 20,524	\$ 2,105	\$ -	\$ -
TOTAL EXPENDITURES - 311		\$ -	\$ 20,524	\$ 2,105	\$ -	\$ -
GRAND TOTAL EXPENDITURES		\$ 270,049	\$ 267,391	\$ 306,605	\$ 314,000	\$ 341,800

Community Relations 1500



LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Employee Recognition & Awards	101-10-1500-51034	\$ 3,000	\$ 5,000
Mayor Employee Recognition		3,000	5,000
Professional Services	101-10-1500-51200	\$ 30,000	\$ 25,000
Graphic Design		-	-
Translation/Spanish Engagement (contract with IVYP)		5,000	-
Add one time Website update		-	-
Add video production services		25,000	25,000
Support to Other Agencies - Other	101-10-1500-54013	\$ 1,500	\$ 1,500
Dam Dinner		1,500	1,500



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Program Description:

The Support Services program provides operational support to all departments in the areas of human resources, information technology and communication systems, the purchasing of citywide supplies and services, and risk management. Human Resources maintains equitable systems of classification and compensation, conducts recruitments and employee selection, initiates training, monitors performance management, and maintains labor relations. Information technology includes the technical support of the City's website, communications, databases, workstations and applications. Risk management provides for the protection of the City's assets through risk identification, avoidance, resolution, and evaluation of public liability insurance, safety, and loss prevention activities and programs. Support Services also maintains the City's Personnel Rules, compensation plan and administrative guidelines, and manages the City's risk management, worker's compensation, general liability, property, and ADA compliance programs. These are essential functions to provide efficient government services.

Operational Objectives:

- ❖ Conduct 7 recruitments per the annual budget plan; Decrease Average Time (days)-to-Hire rate for recruitments by 10%
- ❖ Promote and maintain a safe and healthy work environment by conducting 4 employee and wellness and ergonomics trainings annually
- ❖ Enhance retention efforts through implementation of a "stay interview" process
- ❖ Achieve 100% on-time performance evaluations for FY 2019/20
- ❖ Increase ability to track and monitor claims activity by sourcing and implementing a claims tracking database
- ❖ Provide technical support, manage applications, and assess future technology needs to increase network capacity and system effectiveness
- ❖ Enhance/Promote Transportation Demand Management program and increase employee participation by 5%

Strategic Objectives:

Contract with selected vendor to implement comprehensive IT managed services necessary for day-to-day IT operations and the ongoing implementation of the strategic goals and objectives outlined in the IT Strategic Plan. It is the City's desire to act affirmatively over the next several years to align itself with best practices in municipal government information technology for a city our size, and to provide a full suite of interactive technology services to the public.

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Actuals	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Percentage of on-time performance reviews	65%	75%	85%	90%	100%
Percentage participation increase in Transportation Demand Management program	N/A	5%	3%	5%	5%
Annual Turnover Rate	24.5%	20.5%	18%	13%	10%
IT Service Satisfaction Score	N/A	95.7	96.2	97	97
Recruitment – Average Time-to-Fill Days	147	125	96	90	85
Adoption of Information Technology Strategic Plan	N/A	In Progress	Completed	N/A	N/A
Implementation of Information Technology Strategic Plan	N/A	N/A	N/A	50%	75%
Workload Indicators:					
Number of employee training	10	12	10	10	12

Support Services 1600



sessions conducted					
Number of employee wellness/ergonomic trainings	N/A	4	9	7	6
Number of recruitments conducted	7	13	8	22	15
Number of workstations replaced	20	10	10	31	22
Number of employee benefit meetings conducted	N/A	12	12	22	15
Number of safety meetings conducted	N/A	4	4	4	4

Support Services 1600



Department Summary					
Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 12,143	\$ 8,445	\$ 3,500	\$ 14,000	\$ 14,000
Supplies & Services	2,025,413	1,630,502	1,944,124	2,296,100	2,234,500
Capital Outlay	74,726	56,277	5,465	39,500	25,200
Total	\$ 2,112,281	\$ 1,695,224	\$ 1,953,089	\$ 2,349,600	\$ 2,273,700

Support Services 1600



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-10-1600-50001	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries & Wages - Temporary	101-10-1600-50002	-	-	-	-	-
Medicare & Social Security	101-10-1600-50100	-	-	-	-	-
Health Allowance	101-10-1600-50102	-	-	-	-	-
Life Insurance	101-10-1600-50106	-	-	-	-	-
Long Term Disability	101-10-1600-50107	-	-	-	-	-
Relocation	101-10-1600-50109	-	-	-	-	-
Unemployment insurance	101-10-1600-50111	-	-	-	-	-
Commuter Alternative Allowance	101-10-1600-50112	12,143	8,445	3,500	14,000	14,000
SALARIES & BENEFITS		\$ 12,143	\$ 8,445	\$ 3,500	\$ 14,000	\$ 14,000
Local Mileage	101-10-1600-51000	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences, Meetings And Travel	101-10-1600-51001	5,793	4,408	1,381	5,400	5,400
Memberships & Dues	101-10-1600-51003	1,000	855	1,000	1,000	1,000
Training	101-10-1600-51004	-	750	7,000	17,000	17,000
Printing & Copying	101-10-1600-51010	32,557	29,462	9,000	24,000	30,000
Postage	101-10-1600-51011	10,106	9,535	8,000	12,000	12,000
Advertising	101-10-1600-51012	2,045	1,099	162	4,700	4,700
Insurance	101-10-1600-51020	428,378	468,956	551,000	508,700	527,200
Worker's Compensation	101-10-1600-51021	186,360	164,649	204,900	223,300	199,300
Office Supplies	101-10-1600-51030	36,979	28,827	40,000	40,000	40,000
Special Department Supplies	101-10-1600-51031	333	404	2,300	800	800
Minor Equipment (under 5k)	101-10-1600-51032	2,608	2,105	5,400	5,400	5,400
Recognition & Awards	101-10-1600-51034	-	-	-	-	-
Books & Subscriptions	101-10-1600-51035	5,362	55	5,600	5,600	5,600
Leases/Rental-City Hall	101-10-1600-51040	760,491	294,903	154,520	513,800	513,100
Leases/Rental-Equipment	101-10-1600-51042	21,118	14,654	22,700	33,700	33,700
Utilities - Telephone	101-10-1600-51050	59,718	65,770	74,000	60,000	60,000
Utilities - Gas	101-10-1600-51051	1,730	3,287	7,259	6,500	6,500
Utilities - Electric	101-10-1600-51052	52,417	63,305	83,078	84,000	84,000
Utilities - Water & Sewer	101-10-1600-51053	2,982	5,336	9,824	11,000	11,000
Maintenance-Vehicles	101-10-1600-51060	1,117	1,126	3,500	3,500	3,500
Maintenance-Facilities	101-10-1600-51064	36,830	84,436	157,476	177,300	132,300
Maintenance-Software License & Subscriptions	101-10-1600-51068	210,300	216,807	294,145	321,200	304,800
Maintenance-Office Equipment	101-10-1600-51069	3,623	1,816	2,000	7,000	7,000
Maintenance-Fuel - Vehicles & Other	101-10-1600-51080	2,088	627	2,500	2,500	2,500
Professional Services	101-10-1600-51200	147,312	152,315	278,720	209,600	209,600
Permits & Fees	101-10-1600-54003	3,554	-	5,959	5,400	5,400
Other Charges	101-10-1600-54014	10,613	15,017	12,700	12,700	12,700
SUPPLIES & SERVICES		\$ 2,025,413	\$ 1,630,502	\$ 1,944,124	\$ 2,296,100	\$ 2,234,500
Vehicles	101-10-1600-57000	\$ -	\$ -	\$ -	\$ -	\$ -
Machinery & Equipment	101-10-1600-57010	-	-	-	-	-
Computer Hardware & Peripherals	101-10-1600-57020	68,900	56,277	5,465	39,500	25,200
Furniture & Fixtures	101-10-1600-57040	5,826	-	-	-	-
CAPITAL OUTLAY		\$ 74,726	\$ 56,277	\$ 5,465	\$ 39,500	\$ 25,200
TOTAL EXPENDITURES - 101		\$ 2,112,281	\$ 1,695,224	\$ 1,953,089	\$ 2,349,600	\$ 2,273,700
GRAND TOTAL EXPENDITURES		\$ 2,112,281	\$ 1,695,224	\$ 1,953,089	\$ 2,349,600	\$ 2,273,700

Support Services 1600

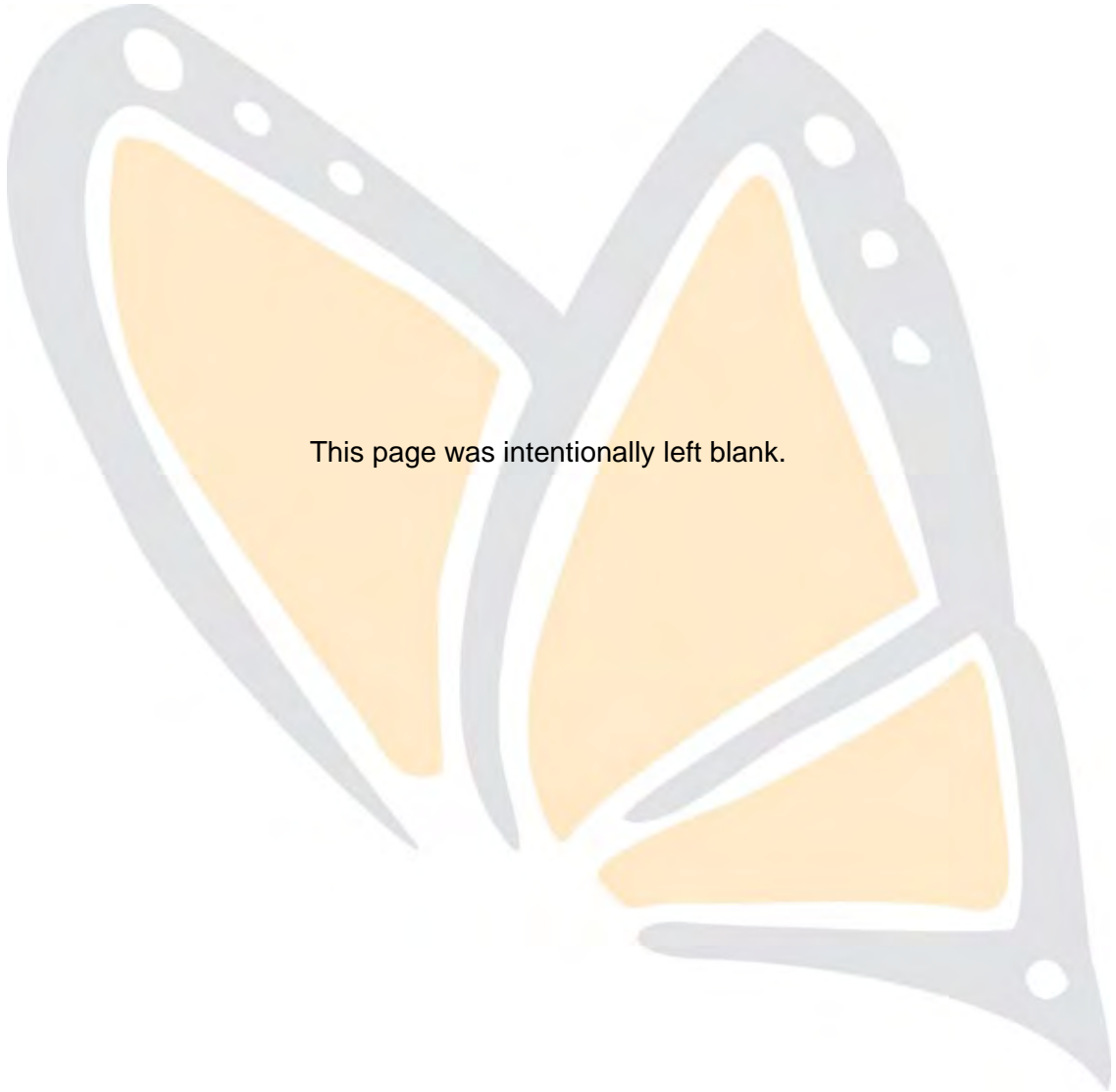


LINE-ITEM DETAIL	GL Account	FY 2021/22	FY 2022/23
		Proposed	Proposed
Insurance	101-10-1600-51020	\$ 508,700	\$ 527,200
General Liability Program Annual Contribution		445,000	494,400
General Liability Program Retrospective Deposit		2,300	(28,600)
Pollution Liability Program Premium		3,800	3,800
Property Insurance Premium		56,700	56,700
Crime Policy Premium		900	900
Worker's Compensation	101-10-1600-51021	\$ 223,300	\$ 199,300
Annual Insurance Premium		230,600	207,900
Workers Comp Retrospective Adjustment		(7,300)	(8,600)
Maintenance-Facilities	101-10-1600-51064	\$ 177,300	\$ 132,300
Janitorial Services (City Hall)		118,300	118,300
Janitorial Services (COVID)		45,000	-
Janitorial Services (Corp Yard)		2,400	2,400
Security (City Hall)		4,200	4,200
Security (Yard)		1,200	1,200
Fobs		200	200
Plumbing Services		5,000	5,000
Door Repairs		1,000	1,000
Maintenance-Software License & Subscriptions	101-10-1600-51068	\$ 321,200	\$ 304,800
InCode Cloud Service		9,200	9,200
Tv/Internet - City Hall		6,000	6,000
Tv/Internet - Corp Yard		3,400	3,400
Tv/Internet - 27 S. La Patera		800	800
InCode License		28,700	28,700
Hosted Email Exchange		17,000	17,000
Email Archiving		5,100	5,100
Adobe Acrobat License		8,300	8,300
Licensing		8,400	8,400
MS Office 365 Licenses		8,200	8,200
Visio		500	500
Project Pro		1,200	1,200
GoToMeeting Flex		3,500	3,500
GoToWebinar Teams		3,400	3,400
Bluebeam Revu Software		1,800	1,800
HCS (Traffic) Support		1,500	1,500
Transparity IMS (Traffic)		6,000	6,000
AutoCad		8,800	8,800
Sonic Wall (Firewall)		2,000	2,000
Legistar - January thru June		5,400	5,400
Legistar - July thru June		28,000	28,000
Gov Delivery (Communications Cloud)		26,200	22,200
ArcGIS Single Use		4,700	4,700
ArcGIS Concurrent Use		16,000	16,000
NEOGOV - Insight / OHC / Onboard		5,800	5,800
NEOGOV - Performance Evaluations		4,800	4,800
OpenGov (Finance Transparency)		32,400	20,000
DocuSign		24,000	24,000
SiteImprove		3,700	3,700
VisionLive		12,400	12,400
Vision Internet Hosting		-	-
City Assist Online		7,600	7,600
SurveyMonkey		300	300
Vision Traffic Software		1,100	1,100
StreetSaver Software		2,500	2,500
ZoomGrants Management software		7,000	7,000
MS Visio and GanttPro Software (Program 4300)		3,000	3,000
AutoCAD Software x 3 users (Program 5500)		9,000	9,000
ECM		-	-
Plotter Ink & Maintenance		3,500	3,500
Professional Services	101-10-1600-51200	\$ 209,600	\$ 209,600
Employee Assistance Program		2,600	2,600
Union Negotiation Services		6,000	6,000
Ergonomic Assessments		3,000	3,000
HR Support Services		5,000	5,000
Recruiting Services		11,500	11,500
IT Management		144,000	144,000
IT Management (over 75 users)		37,500	37,500

Support Services 1600



LINE-ITEM DETAIL	GL Account	FY 2021/22	FY 2022/23
		Proposed	Proposed
Computer Hardware & Peripherals	101-10-1600-57020	\$ 39,500	\$ 25,200
Desktop PC & Monitors (2) – PW Assistant Engineer		1,700	-
Desktop PC & Monitors (2) – PW CIP Manager		1,700	-
Desktop PC & Monitors (2) – PW Environmental Spec.		1,700	-
Desktop PC & Monitors (2) – PW Facilities Maintenance Specialist		1,700	-
Desktop PC & Monitors (2) – PW Management Analyst		1,700	-
Desktop PC & Monitors (2) – PERS Code Compliance Officer (Program 4100)		1,300	-
Standard Laptop – PERS Sustainability Dept. general use (Program 4500)		1,100	-
Desktop PC & Monitors (2) – FIN Accounting Spec.		1,700	-
Desktop PC & Monitors (2) – FIN Management Asst.		1,700	-
1/3 of computers (no monitors, etc) - YR 1 & YR2		25,200	25,200



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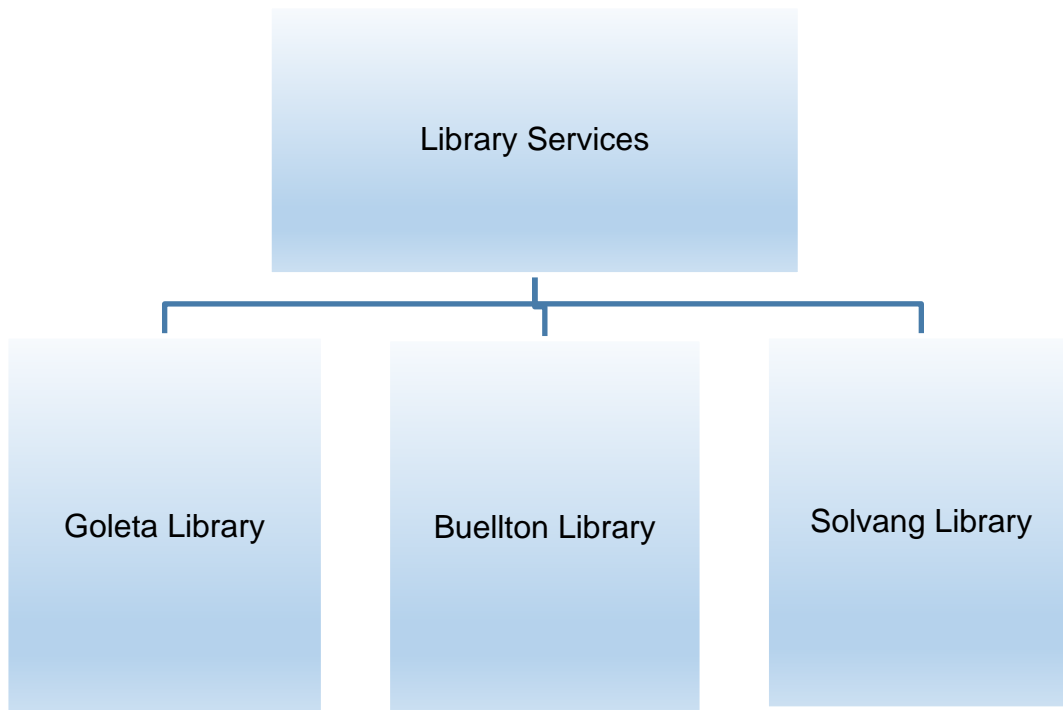
Department Description:

The Library Department provides services to the patrons of the Goleta Valley Library, as well as contracted services to the patrons of the Buellton Library, Solvang Library, Los Olivos Library, and Santa Ynez Library. The Department is led by a Library Director who serves as the administrator of the Zone 4 library service area, which includes the City of Goleta, Hope Ranch, Isla Vista, Community Services Area 3, and the Gaviota Area. The Santa Ynez Valley areas were incorporated into Zone 4 during the 2019/20 Fiscal Year.

Fiscal Years 2019-20 and 2020-21 Accomplishments:

- ❖ Completed hundreds of Harwood Conversation contacts throughout Goleta and Isla Vista
- ❖ Created new Goleta Valley Library cards for students at seven schools in the Goleta and Santa Barbara School Districts
- ❖ Installed Pop Up Libraries at community sites
- ❖ Created the Library of Things collection for borrowing
- ❖ Wrote and received numerous grants
- ❖ Established monthly Library Advisory Commission meetings

Library Organization Chart



Program Description:

The purpose of the Library Department is to provide services to patrons of the Goleta Valley Library, as well as provide library management services to the Cities of Solvang and Buellton. The Goleta Valley Library is located at 500 North Fairview Avenue and consists of 15,437 square feet of building, and 1.68 acres of adjacent parking lot and grounds. Goleta Valley Library services are provided to patrons covering a broad geographical service area including the City of Goleta, Hope Ranch, Isla Vista, Community Services Area 3, and the Gaviota Area. The library circulates approximately 650,000 in adult, children and teen materials. Annual visits to the library in FY 2019/2020 included approximately 286,875 visitors. Goleta charges a fee to the Cities of Solvang and Buellton to operate the Solvang Library and Buellton Library. This fee enables Goleta to recover all costs associated with providing this service.

Operational Objectives:

- ❖ Monitor and analyze the Library operating budget
- ❖ Prepare agendas for, and facilitate meetings of the Library Advisory Commission, seeking the Commission's input on library service needs within Zone 4
- ❖ Meet with the City's Ad Hoc Library Advisory Committee and community stakeholders to assess current and future needs and sustainability of the Library
- ❖ Explore funding mechanisms to augment the existing revenue sources

Strategic Objectives:

- ❖ Implement pilot library services in the Isla Vista portion of the Goleta Library service area
- ❖ Complete a Strategic Plan

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/2022 Proposed	FY 2022/23 Proposed
Performance Measures:					
Number of patron library visits (annual)	261,316	286,875	18,000	140,000	200,000

Goleta Library 2100



Number of registered borrowers	10,103	17,841	20,245	23,000	26,000
Circulation for all library facilities (hard copy materials)	680,029	664,600	180,000	450,000	520,000
Circulation for all library facilities (electronic materials) *data is for all three branches collectively	75,610	*135,148	*155,000	*180,000	*215,000
Percentage completion of exploring revenue enhancement options for the library	0%	0%	0%	10%	25%
Children's Participation in Programs at Library & Virtually	16,225	16,289	29,200	31,500	33,000
Adult Participation in Programs at Library	9,969	5,164	3,143	4,500	5,000
Number of Computer Use Sessions at Library	45,222	18,826	8,500	18,000	17,000

Number of attendees at outreach programs/meetings	N/A	5,230	2,000	7,500	8,000
Workload Indicators:					
Percentage of Library Director time spent on management of the Buellton and Solvang Libraries	N/A	18%	15%	16%	17%
Number of purchase orders generated (annual)	N/A	65	60	75	70
Number of offsite outreach programs/meetings	N/A	14	10	25	40
Number of reference questions answered	Data not available	43,551	16,950	30,000	35,000

Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Library Director	1.00	1.00	1.00	1.00	1.00
Supervising Librarian	1.00	1.00	1.00	1.00	1.00
Management Assistant	0.00	1.00	1.00	1.00	1.00
Librarian II/ Children's Librarian	1.00	1.00	1.00	1.00	1.00
Library Technician (1 Full- Time, 5 Part-Time)	2.88	2.88	2.88	2.88	2.88
Library Assistant I (2 Full- Time, 4 Part-Time)	3.50	3.50	3.50	3.50	3.50
Total	9.38	10.38	10.38	10.38	10.38

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 867,188	\$ 993,331	\$ 1,130,600	\$ 1,147,900	\$ 1,199,200
Supplies & Services	596,976	636,161	881,965	734,600	704,500
Capital Outlay	-	-	10,450	-	-
Total	\$ 1,464,164	\$ 1,629,492	\$ 2,023,015	\$ 1,882,500	\$ 1,903,700

Goleta Library 2100



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-20-2100-50001	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries & Wages - Temporary	101-20-2100-50002	-	7,663	10,200	11,700	11,700
Medicare & Social Security	101-20-2100-50100	-	586	800	1,100	1,100
Retirement Contributions	101-20-2100-50101	-	-	-	-	-
Health Plan Allowance	101-20-2100-50102	-	-	-	-	-
Auto Allowance	101-20-2100-50103	-	-	-	-	-
Phone Allowance	101-20-2100-50104	-	-	-	-	-
Bilingual Allowance	101-20-2100-50105	-	-	-	1,600	1,600
Life Insurance	101-20-2100-50106	-	-	-	-	-
Long Term Disability	101-20-2100-50107	-	-	-	-	-
SALARIES & BENEFITS		\$ -	\$ 8,249	\$ 11,000	\$ 14,400	\$ 14,400
Conferences, Meetings And Travel	101-20-2100-51001	\$ -	\$ -	\$ 179	\$ -	\$ -
Memberships & Dues	101-20-2100-51003	-	-	-	-	-
Postage	101-20-2100-51011	-	-	-	-	-
Special Department Supplies	101-20-2100-51031	-	-	15,509	5,200	20,200
Minor Equipment (under 5k)	101-20-2100-51032	-	-	7,094	-	-
Books & Subscriptions	101-20-2100-51035	97,952	46	5,200	-	-
Leases/Rental-Equipment	101-20-2100-51042	-	-	-	10,000	10,000
Utilities - Electric	101-20-2100-51052	32,166	31,245	38,000	500	38,000
Maintenance - Vehicles	101-20-2100-51060	-	-	-	-	-
Maintenance-Facilities	101-20-2100-51064	36,196	40,086	9,200	10,600	43,600
Maintenance-Software License & Subscriptions	101-20-2100-51068	23,500	5,282	12,500	6,100	6,100
Maintenance - Fuel & Other	101-20-2100-51080	-	-	-	-	-
Professional Services	101-20-2100-51200	188,978	267,927	276,658	301,100	301,100
Contract Services - Other	101-20-2100-51301	-	-	-	-	-
Administrative Charges	101-20-2100-54010	-	-	-	-	-
SUPPLIES & SERVICES		\$ 378,791	\$ 344,585	\$ 364,340	\$ 333,500	\$ 419,000
TOTAL EXPENDITURES - 101		\$ 378,791	\$ 352,834	\$ 375,340	\$ 347,900	\$ 433,400
COUNTY PER CAPITA GOLETA - 208						
Salaries & Wages - Regular & Part Time	208-20-2100-50001	\$ 351,031	\$ 406,304	\$ 463,600	\$ 470,000	\$ 495,600
Salaries & Wages - Temporary	208-20-2100-50002	46,995	42,800	40,300	43,100	43,100
Overtime	208-20-2100-50003	-	-	-	-	-
Medicare & Social Security	208-20-2100-50100	14,907	16,105	18,400	18,600	19,400
Retirement Contributions	208-20-2100-50101	33,992	40,960	51,100	49,400	53,300
Health Plan Allowance	208-20-2100-50102	67,334	77,564	87,400	87,400	87,400
Auto Allowance	208-20-2100-50103	2,898	2,920	2,900	2,900	2,900
Phone Allowance	208-20-2100-50104	432	653	800	800	800
Bilingual Allowance	208-20-2100-50105	1,296	2,272	1,900	2,900	2,900
Life Insurance	208-20-2100-50106	585	613	2,000	1,700	2,100
Long Term Disability	208-20-2100-50107	839	865	2,700	2,700	2,900
SALARIES & BENEFITS		\$ 520,309	\$ 591,056	\$ 671,100	\$ 679,500	\$ 710,400
Memberships & Dues	208-20-2100-51003	\$ 1,000	\$ 332	\$ 1,000	\$ 2,000	\$ 1,000
Postage	208-20-2100-51011	-	-	220	600	300
Special Department Supplies	208-20-2100-51031	40,582	28,779	19,738	58,900	9,700
Books & Subscriptions	208-20-2100-51035	-	-	-	30,000	-
Utilities - Electric	208-20-2100-51052	2,155	315	4,000	41,500	4,000
Utilities - Water & Sewer	208-20-2100-51053	5,551	4,962	4,800	4,800	4,800
Maintenance-Facilities	208-20-2100-51064	-	34,800	16,730	59,200	1,800
Maintenance-Software License & Subscriptions	208-20-2100-51068	11,739	14,550	12,200	17,800	13,000
Professional Services	208-20-2100-51200	1,555	6,466	22,670	30,400	-
Contract Services - Other	208-20-2100-51301	34,830	-	-	-	-
SUPPLIES & SERVICES		\$ 97,411	\$ 90,203	\$ 81,358	\$ 245,200	\$ 34,600
TOTAL EXPENDITURES - 208		\$ 617,720	\$ 681,259	\$ 752,458	\$ 924,700	\$ 745,000
LIBRARY FACILITIES DEVELOPMENT FEES - 223						
Books & Subscriptions	223-20-2100-51035	\$ 79,084	\$ 117,240	\$ 90,800	\$ 89,000	\$ 184,000
SUPPLIES & SERVICES		\$ 79,084	\$ 117,240	\$ 90,800	\$ 89,000	\$ 184,000
TOTAL EXPENDITURES - 223		\$ 79,084	\$ 117,240	\$ 90,800	\$ 89,000	\$ 184,000

Goleta Library 2100



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
MISC GRANTS - LIBRARY - 236						
Salaries & Wages - Temporary	236-20-2100-50002	\$ -	\$ -	\$ -	\$ -	\$ -
Medicare & Social Security	236-20-2100-50100	-	-	-	-	-
SALARIES & BENEFITS		\$ -	\$ -	\$ -	\$ -	\$ -
Advertising	236-20-2100-51012	\$ -	\$ 698	\$ 2,483	\$ -	\$ -
Special Department Supplies	236-20-2100-51031	-	-	13,945	-	-
Books & Subscriptions	236-20-2100-51035	-	-	1,852	-	-
Professional Services	236-20-2100-51200	-	10,838	-	-	-
Administrative Charges	236-20-2100-54010	-	-	24,803	-	-
Other Charges	236-20-2100-54014	-	2,636	252	-	-
SUPPLIES & SERVICES		\$ -	\$ 14,172	\$ 43,335	\$ -	\$ -
Computer Hardware & Peripherals	236-20-2100-57020	\$ -	\$ -	\$ 10,450	\$ -	\$ -
CAPITAL OUTLAY		\$ -	\$ -	\$ 10,450	\$ -	\$ -
TOTAL EXPENDITURES - 236		\$ -	\$ 14,172	\$ 53,785	\$ -	\$ -
ISLA VISTA LIBRARY GRANT - 325						
Professional Services	325-20-2100-51200	\$ -	\$ -	\$ 58,536	\$ -	\$ -
Special Department Supplies	325-20-2100-51031	-	-	4,450	-	-
Minor Equipment	325-20-2100-51032	-	-	24,440	-	-
Books & Subscriptions	325-20-2100-51035	-	-	17,500	-	-
Maintenance-Fuel Vehicle & Other	325-20-2100-51080	-	-	6,254	-	-
Administrative Charges	325-20-2100-54010	-	-	11,116	-	-
Vehicles	325-20-2100-57000	-	-	64,404	-	-
Computer Technology	325-20-2100-57020	-	-	13,300	-	-
SUPPLIES & SERVICES		\$ -	\$ -	\$ 200,000	\$ -	\$ -
TOTAL EXPENDITURES - 325		\$ -	\$ -	\$ 200,000	\$ -	\$ -
LIBRARY SERVICES - 501						
Salaries & Wages - Regular & Part Time	501-20-2100-50001	\$ 234,021	\$ 270,666	\$ 309,100	\$ 313,300	\$ 330,400
Salaries & Wages - Temporary	501-20-2100-50002	31,330	28,534	26,900	28,800	28,800
Overtime	501-20-2100-50003	-	-	-	-	-
Medicare & Social Security	501-20-2100-50100	9,938	10,734	12,300	12,400	12,900
Retirement Contributions	501-20-2100-50101	22,669	27,289	34,100	33,000	35,500
Health Plan Allowance	501-20-2100-50102	44,889	51,708	58,300	58,300	58,300
Auto Allowance	501-20-2100-50103	1,932	1,947	2,000	2,000	2,000
Phone Allowance	501-20-2100-50104	288	436	500	500	500
Bilingual Allowance	501-20-2100-50105	864	1,514	1,300	1,900	1,900
Life Insurance	501-20-2100-50106	390	496	1,800	1,600	1,800
Long Term Disability	501-20-2100-50107	560	701	2,200	2,200	2,300
SALARIES & BENEFITS		\$ 346,879	\$ 394,025	\$ 448,500	\$ 454,000	\$ 474,400
Conferences, Meetings And Travel	501-20-2100-51001	\$ 6,933	\$ 3,278	\$ 137	\$ -	\$ -
Training	501-20-2100-51004	750	750	-	-	-
Printing & Copying	501-20-2100-51010	113	1,002	836	1,000	1,000
Postage	501-20-2100-51011	197	4,451	643	700	700
Advertising	501-20-2100-51012	1,611	180	984	1,000	1,000
Special Department Supplies	501-20-2100-51031	-	(230)	-	10,000	10,000
Utilities - Telephone	501-20-2100-51050	7,124	3,848	5,800	5,800	5,800
Utilities - Electric	501-20-2100-51052	-	-	-	-	-
Utilities - Water & Sewer	501-20-2100-51053	-	-	-	-	-
Maintenance-Facilities	501-20-2100-51064	-	16,240	59,346	24,000	24,000
Maintenance-Software License & Subscriptions	501-20-2100-51068	-	-	-	-	-
Professional Services	501-20-2100-51200	1,598	1,335	30,989	18,200	18,200
Contract Services	501-20-2100-51300	20,867	-	-	-	-
Bank Fees	501-20-2100-54000	-	-	-	3,000	3,000
Permits & Fees	501-20-2100-54003	1,545	236	397	200	200
Stipends for Meetings	501-20-2100-54005	950	1,450	3,000	3,000	3,000
Administrative Charges	501-20-2100-54010	-	-	-	-	-
Computer Hardware & Peripherals	501-20-2100-57020	-	37,421	-	-	-
SUPPLIES & SERVICES		\$ 41,689	\$ 69,961	\$ 102,132	\$ 66,900	\$ 66,900
TOTAL EXPENDITURES - 501		\$ 388,569	\$ 463,986	\$ 550,632	\$ 520,900	\$ 541,300
GRAND TOTAL EXPENDITURES		\$ 1,464,164	\$ 1,629,492	\$ 2,023,015	\$ 1,882,500	\$ 1,903,700

Goleta Library 2100



LINE-ITEM DETAIL	GL Account	FY 2021/22	FY 2022/23
		Proposed	Proposed
Utilities - Electric			
Utilities - Electric	101-20-2100-51052	\$ 500	\$ 38,000
		500	38,000
Maintenance-Facilities			
Security System	101-20-2100-51064	\$ 10,600	\$ 43,600
Library Miscellaneous Maintenance		4,400	4,400
Custodial		-	-
HVAC		6,200	39,200
Exterminator		-	-
Lighting		-	-
Plumbing		-	-
Landscape		-	-
Roofing		-	-
Maintenance-Software License & Subscriptions			
Internet (annual)	101-20-2100-51068	\$ 6,100	\$ 6,100
Software for brochures		2,300	2,300
IT Services		200	200
Deep Freeze		-	-
IT (Hosted Exchange & Email Archiving)		-	-
Misc Licensing		3,100	3,100
		500	500
Professional Services			
Black Gold Qrtly Membership	101-20-2100-51200	\$ 301,100	\$ 296,800
Hoopla Qrtly Dep		184,600	184,600
IT Monthly Management Service		70,000	70,000
Unique - Curbside App.		30,000	30,000
AV Professional Fee		5,000	5,000
Book Professional Fee		-	-
Programming and Speaker Fees		-	-
Self-Check Machine Maintenance		-	-
Movie Licensing		6,000	6,000
TV Advertisement/Camera		1,200	1,200
Collections		-	-
Streaming Service		4,300	4,300
		-	-
Utilities - Water & Sewer			
Goleta Water District	208-20-2100-51053	\$ 4,800	\$ 4,800
		4,800	4,800
Maintenance-Facilities			
Custodial	208-20-2100-51064	\$ 59,200	\$ 1,800
Custodial Covid Cleaning		51,000	800
HVAC		7,200	-
		1,000	1,000
Professional Services			
Black Gold Qrtly Membership	208-20-2100-51200	\$ 30,400	\$ 84,400
TV Advertisement/Camera Crew		-	-
Programming/Speaker Fees		3,000	-
Book Professional Fee		5,000	-
		22,400	-
Maintenance-Facilities			
Custodial	501-20-2100-51064	\$ 24,000	\$ 24,000
		24,000	24,000
Professional Services			
RFID Pad	501-20-2100-51200	\$ 18,200	\$ 18,200
Web Maintenance		6,400	6,400
Streaming Service		-	-
PC Reservation System		11,800	11,800
Unique Fees		-	-
		-	-

Program Description:

Goleta provides library management services to the City of Buellton. The Buellton Library is located at 140 West Highway 246 in Buellton, CA 93427. The library circulates approximately 35,314 hard copy materials annually. The City's costs to manage the Buellton Library will be recouped using a full cost recovery approach based on a time and materials survey that tracks and incorporates the hourly labor and benefit rate of City staff providing support to the libraries. This was the first year the State Report information included the branches. The information requested was minimal at best. This year we are tracking all of the information requested below that was not required in the State Report.

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Actuals	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Number of patron library visits (annual)	Data not available	58,444	8,500	29,000	45,000
Number of registered borrowers	Data not available	Data not available	Data not available	To be determined	To be determined
Circulation (hard copy materials)	Data not available	35,314	8,000	20,314	30,500
Circulation (electronic materials) *data is for all three branches collectively	Data not available	*135,148	*155,000	*180,000	*215,000

Buellton Library 2200



Children's Participation in Programs at Library or Virtual	Data not available	781	800	840	850
Adult Participation in Programs at Library or Virtual	Data not available	394	300	400	400
Number of Computer Use Sessions at Library	Data not available	2,356	800	1,900	1,900
Workload Indicators:					
Percentage of Library Director time spent on management of the Buellton Library	N/A	8%	8%	9%	8%
Number of offsite outreach programs/meetings attended pertaining to the Buellton Library	N/A	6	0	2	6

Buellton Library 2200



Number of reference questions answered	N/A	14,611	4,000	5,500	8,000
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Buellton Library 2200



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Senior Library Technician	0.00	1.00	1.00	1.00	1.00
Library Technician (2 Part-Time)	0.00	0.75	0.75	0.75	0.75
Library Assistant I (2 Part-Time)	0.00	0.75	0.75	0.75	0.75
Total	0.00	2.50	2.50	2.50	2.50

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ -	\$ 143,543	\$ 181,400	\$ 184,000	193,600
Supplies & Services	11,463	106,444	173,036	150,100	152,100
Capital Outlay	-	-	-	-	-
Total	\$ 11,463	\$ 249,987	\$ 354,436	\$ 334,100	345,700

Buellton Library 2200



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
BUELLTON LIBRARY - 213						
	GL Account					
Salaries & Wages - Regular & Part Time	213-20-2200-50001	\$ -	\$ 120,094	\$ 133,200	\$ 135,500	\$ 144,400
Salaries & Wages - Temporary	213-20-2200-50002	-	-	-	-	-
Overtime	213-20-2200-50003	-	-	-	-	-
Medicare & Social Security	213-20-2200-50100	-	6,369	8,200	8,300	8,700
Retirement Contributions	213-20-2200-50101	-	3,425	4,700	4,900	5,200
Health Plan Allowance	213-20-2200-50102	-	13,164	32,400	32,400	32,400
Auto Allowance	213-20-2200-50103	-	-	-	-	-
Phone Allowance	213-20-2200-50104	-	-	-	-	-
Bilingual Allowance	213-20-2200-50105	-	222	1,600	1,600	1,600
Life Insurance	213-20-2200-50106	-	110	600	600	600
Long Term Disability	213-20-2200-50107	-	159	700	700	700
Unemployment insurance	213-20-2200-50111	-	-	-	-	-
SALARIES & BENEFITS		\$ -	\$ 143,543	\$ 181,400	\$ 184,000	\$ 193,600
Special Department Supplies	213-20-2200-51031	\$ 3,245	\$ -	\$ -	\$ -	\$ -
Minor Equipment (under 5k)	213-20-2200-51032	-	-	-	-	-
Books & Subscriptions	213-20-2200-51035	-	7,359	-	-	-
Utilities - Telephone	213-20-2200-51050	-	-	-	-	-
Utilities - Electric	213-20-2200-51052	-	-	-	-	-
Maintenance-Facilities	213-20-2200-51064	-	-	-	-	-
Maintenance-Software License & Subscriptions	213-20-2200-51068	-	-	-	-	-
Professional Services	213-20-2200-51200	-	-	-	-	-
Contract Services - Other	213-20-2200-51301	-	-	-	-	-
Administrative Charges	213-20-2200-54010	-	-	-	-	-
		8,218	35,382	16,572.00	17,500	18,400
SUPPLIES & SERVICES		\$ 11,463	\$ 42,740	\$ 16,572	\$ 17,500	\$ 18,400
TOTAL EXPENDITURES - 213		\$ 11,463	\$ 186,283	\$ 197,972	\$ 201,500	\$ 212,000
COUNTY PER CAPITA BUELLTON - 209						
Salaries & Wages - Regular & Part Time	209-20-2200-50001	\$ -	\$ -	\$ -	-	\$ -
Salaries & Wages - Temporary	209-20-2200-50002	-	-	-	-	-
Overtime	209-20-2200-50003	-	-	-	-	-
Medicare & Social Security	209-20-2200-50100	-	-	-	-	-
Retirement Contributions	209-20-2200-50101	-	-	-	-	-
Health Plan Allowance	209-20-2200-50102	-	-	-	-	-
Auto Allowance	209-20-2200-50103	-	-	-	-	-
Phone Allowance	209-20-2200-50104	-	-	-	-	-
Bilingual Allowance	209-20-2200-50105	-	-	-	-	-
Life Insurance	209-20-2200-50106	-	-	-	-	-
Long Term Disability	209-20-2200-50107	-	-	-	-	-
SALARIES & BENEFITS		\$ -	\$ -	\$ -	\$ -	\$ -
Local Mileage	209-20-2200-51000	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences, Meetings And Travel	209-20-2200-51001	-	-	-	-	-
Memberships & Dues	209-20-2200-51003	-	-	-	-	-
Training	209-20-2200-51004	-	-	-	-	-
Printing & Copying	209-20-2200-51010	-	-	-	-	-
Postage	209-20-2200-51011	-	-	202	200	200
Advertising	209-20-2200-51012	-	-	-	-	-
Office Supplies	209-20-2200-51030	-	671	2,329	2,400	2,400
Special Department Supplies	209-20-2200-51031	-	356	2,615	2,600	2,600
Books & Subscriptions	209-20-2200-51035	-	11,408	40,229	40,200	40,200
Leases/Rental-Equipment	209-20-2200-51042	-	2,276	3,519	3,500	3,500
Utilities - Telephone	209-20-2200-51050	-	1,588	1,648	1,700	1,700
Utilities - Gas	209-20-2200-51051	-	-	-	-	-
Utilities - Electric	209-20-2200-51052	-	-	-	-	-
Utilities - Water & Sewer	209-20-2200-51053	-	-	-	-	-
Maintenance-Vehicles	209-20-2200-51060	-	-	-	-	-
City Administrative Charges	209-20-2200-51064	-	480	3,146	3,200	3,200
Maintenance-Software License & Subscriptions	209-20-2200-51068	-	1,118	3,169	3,200	3,200
Maintenance-Fuel - Vehicles & Other	209-20-2200-51080	-	-	65	100	100
Professional Services	209-20-2200-51200	-	45,807	56,992	53,700	53,700
Contract Services - Other	209-20-2200-51301	-	-	-	-	-
Administration Charges	209-20-2200-54010	-	-	20,669.00	21,800	22,900
Computer Hardware & Peripherals	209-20-2200-57020	-	-	16,915	-	-
SUPPLIES & SERVICES		\$ -	\$ 63,704	\$ 151,498	\$ 132,600	\$ 133,700
TOTAL EXPENDITURES - 209		\$ -	\$ 63,704	\$ 151,498	\$ 132,600	\$ 133,700
MISC LIBRARY GRANTS - 236						
Advertising	236-20-2200-51012	\$ -	\$ -	\$ -	\$ -	\$ -
Special Department Supplies	236-20-2200-51031	-	-	516	-	-
Books & Subscriptions	236-20-2200-51035	-	-	3,350	-	-
Professional Services	236-20-2200-51200	-	-	1,100	-	-
Administrative Charges	236-20-2200-54010	-	-	-	-	-
SUPPLIES & SERVICES		\$ -	\$ -	\$ 4,966	\$ -	\$ -
TOTAL EXPENDITURES - 236		\$ -	\$ -	\$ 4,966	\$ -	\$ -
GRAND TOTAL EXPENDITURES		\$ 11,463	\$ 249,987	\$ 354,436	\$ 334,100	\$ 345,700

Buellton Library 2200



LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Professional Services	209-20-2200-51200	\$ 53,700	51,400
Black Gold Fee		22,300	22,300
IT Services		19,100	19,100
Courier Services		10,000	10,000
InfoGroup		300	300
Unique		700	700
Kanopy		1,300	1,300
Brainfuse		-	-
Other Services		-	-

Program Description:

Goleta provides library management services to the City of Solvang. The Solvang Library is located at 1745 Mission Drive in Solvang, CA 93463, and also includes two small satellite locations: Santa Ynez Library and Los Olivos Library. The Solvang Library circulates approximately 61,724 in hard copy materials annually. Goleta's costs to manage the Solvang Library will be recouped using a full cost recovery approach based on a time and materials survey that tracks and incorporates the hourly labor and benefit rate of City staff providing support to the libraries. This was the first year the State Report information included the branches. The information requested was minimal at best. This year staff are tracking all of the information requested below that was not required in the State Report.

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Actuals	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Number of patron library visits (annual)	Data not available	51,494	9,000	31,000	48,000
Number of registered borrowers	Data not available	Data not available	Data not available	To be determined	To be determined
Circulation (hard copy materials)	Data not available	61,724	10,650	29,000	49,500
Circulation (electronic materials) *total for all three branches combined	Data not available	*135,148	*155,000	*180,000	*215,000

Solvang Library 2300



Children's Participation in Programs at Library	Data not available	1,746	800	950	1,400
Adult Participation in Programs at Library	Data not available	1,326	650	850	1,200
Number of Computer Use Sessions at Library	Data not available	2,433	810	1,800	1,900
Workload Indicators:					
Percentage of Library Director time spent on management of the Solvang Library	N/A	8%	7%	9%	8%
Number of offsite outreach programs/meetings attended pertaining to the Solvang Library	N/A	3	3	6	6
Number of reference questions answered	NA	10,299	3,799	5,000	7,750

Solvang Library 2300



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Senior Library Technician	0.00	1.00	1.00	1.00	1.00
Library Technician (4 Part-Time)	0.00	1.50	1.50	1.50	1.50
Total	0.00	2.50	2.50	2.50	2.50

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ -	\$ 174,493	\$ 212,100	\$ 211,500	218,400
Supplies & Services	12,385	120,447	170,061	157,600	159,600
Capital Outlay	-	-	-	-	-
Total	\$ 12,385	\$ 294,941	\$ 382,161	\$ 369,100	378,000

Solvang Library 2300



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
SOLVANG LIBRARY - 214						
	GL Account					
Salaries & Wages - Regular & Part Time	214-20-2300-50001	\$ -	\$ 136,806	\$ 145,700	\$ 145,000	\$ 151,100
Salaries & Wages - Temporary	214-20-2300-50002	-	9,158	11,700	11,700	11,700
Overtime	214-20-2300-50003	-	-	-	-	-
Medicare & Social Security	214-20-2300-50100	-	7,443	9,500	9,500	9,900
Retirement Contributions	214-20-2300-50101	-	8,309	9,900	10,000	10,400
Health Plan Allowance	214-20-2300-50102	-	11,495	32,400	32,400	32,400
Auto Allowance	214-20-2300-50103	-	-	-	-	-
Phone Allowance	214-20-2300-50104	-	-	-	-	-
Bilingual Allowance	214-20-2300-50105	-	942	1,600	1,600	1,600
Life Insurance	214-20-2300-50106	-	140	600	600	600
Long Term Disability	214-20-2300-50107	-	202	700	700	700
SALARIES & BENEFITS		\$ -	\$ 174,493	\$ 212,100	\$ 211,500	218,400
Special Department Supplies	214-20-2300-51031	\$ 4,167	\$ -	\$ -	\$ -	\$ -
Minor Equipment (under 5k)	214-20-2300-51032	-	-	-	-	-
Books & Subscriptions	214-20-2300-51035	-	-	-	-	-
Utilities - Telephone	214-20-2300-51050	-	-	-	-	-
Utilities - Electric	214-20-2300-51052	-	-	-	-	-
Maintenance-Facilities	214-20-2300-51064	-	-	-	-	-
Maintenance-Software License & Subscriptions	214-20-2300-51068	-	-	-	-	-
Professional Services	214-20-2300-51200	-	-	-	-	-
Contract Services - Other	214-20-2300-51301	-	-	-	-	-
Administrative Charges	214-20-2300-54010	8,218	35,382	-	-	-
SUPPLIES & SERVICES		\$ 12,385	\$ 35,382	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 214		\$ 12,385	\$ 209,875	\$ 212,100	\$ 211,500	218,400
COUNTY PER CAPITA SOLVANG - 210						
Salaries & Wages - Regular & Part Time	210-20-2300-50001	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries & Wages - Temporary	210-20-2300-50002	-	-	-	-	-
Overtime	210-20-2300-50003	-	-	-	-	-
Medicare & Social Security	210-20-2300-50100	-	-	-	-	-
Retirement Contributions	210-20-2300-50101	-	-	-	-	-
Health Plan Allowance	210-20-2300-50102	-	-	-	-	-
Auto Allowance	210-20-2300-50103	-	-	-	-	-
Phone Allowance	210-20-2300-50104	-	-	-	-	-
Bilingual Allowance	210-20-2300-50105	-	-	-	-	-
Life Insurance	210-20-2300-50106	-	-	-	-	-
Long Term Disability	210-20-2300-50107	-	-	-	-	-
SALARIES & BENEFITS		\$ -	\$ -	\$ -	\$ -	-
Local Mileage	210-20-2300-51000	\$ -	\$ -	\$ 103	\$ 100	\$ 100
Conferences, Meetings And Travel	210-20-2300-51001	-	-	52	100	100
Memberships & Dues	210-20-2300-51003	-	-	-	-	-
Training	210-20-2300-51004	-	-	-	-	-
Printing & Copying	210-20-2300-51010	-	-	361	400	400
Postage	210-20-2300-51011	-	-	103	100	100
Advertising	210-20-2300-51012	-	-	103	100	100
Office Supplies	210-20-2300-51030	-	694	2,306	2,300	2,300
Special Department Supplies	210-20-2300-51031	-	892	3,954	4,000	4,000
Books & Subscriptions	210-20-2300-51035	-	20,499	32,142	32,200	32,200
Leases/Rental-Equipment	210-20-2300-51042	-	2,890	3,912	4,000	4,000
Utilities - Telephone	210-20-2300-51050	-	1,931	2,500	2,500	2,500
Utilities - Gas	210-20-2300-51051	-	-	-	-	-
Utilities - Electric	210-20-2300-51052	-	-	-	-	-
Utilities - Water & Sewer	210-20-2300-51053	-	-	-	-	-
Maintenance-Vehicles	210-20-2300-51060	-	-	-	-	-
Maintenance-Facilities	210-20-2300-51064	-	6,176	11,472	11,500	11,500
Maintenance-Software License & Subscriptions	210-20-2300-51068	-	1,546	3,169	3,200	3,200
Maintenance-Fuel - Vehicles & Other	210-20-2300-51080	-	-	-	-	-
Professional Services	210-20-2300-51200	-	45,807	56,992	52,900	52,900
Contract Services - Other	210-20-2300-51301	-	-	-	-	-
Administration Charges	210-20-2300-54010	-	-	37,241	39,200	41,200
Other Charges	210-20-2300-54014	-	4,630	5,150	5,000	5,000
Computer Hardware & Peripherals	210-20-2300-57020	-	-	10,000	-	-
SUPPLIES & SERVICES		\$ -	\$ 85,066	\$ 169,561	\$ 157,600	159,600
TOTAL EXPENDITURES - 210		\$ -	\$ 85,066	\$ 169,561	\$ 157,600	159,600
MISC LIBRARY GRANTS - 236						
Advertising	236-20-2300-51012	\$ -	\$ -	\$ -	\$ -	\$ -
Special Department Supplies	236-20-2300-51031	-	-	500	-	-
Books & Subscriptions	236-20-2300-51035	-	-	-	-	-
Professional Services	236-20-2300-51200	-	-	-	-	-
Administrative Charges	236-20-2300-54010	-	-	-	-	-
SUPPLIES & SERVICES		\$ -	\$ -	\$ 500	\$ -	-
TOTAL EXPENDITURES - 236		\$ -	\$ -	\$ 500	\$ -	-
GRAND TOTAL EXPENDITURES		\$ 12,385	\$ 294,941	\$ 382,161	\$ 369,100	378,000

Solvang Library 2300



LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Professional Services	210-20-2300-51200	\$ 52,900	52,900
Black Gold Fee		22,300	22,300
IT Services		19,300	19,300
Courier Services		9,000	9,000
Brainfuse		-	-
Kanopy		1,300	1,300
InfoGroup		300	300
Unique		700	700
Other Service		-	-
Other Charges	210-20-2300-54014	\$ 5,000	5,000
County Utilities		5,000	5,000

Department Description:

The Finance Department's primary function is to ensure the financial integrity of the City of Goleta by providing superior financial services, maintaining the public trust, and promoting governmental efficiency, effectiveness, and accountability. The department is responsible for the maintenance of an effective financial accounting system, which accurately reflects the financial operations of the City and offers a framework for financial planning and analysis. The Finance Department also oversees and handles the investment program for the City and is now functioning as the City's purchasing department. The primary goal is providing accurate, reliable and timely financial information to the City Council, City Manager, City Departments and outside requests using professional standards.

Fiscal Year FY 2019/20 and 2020/21 Accomplishments:

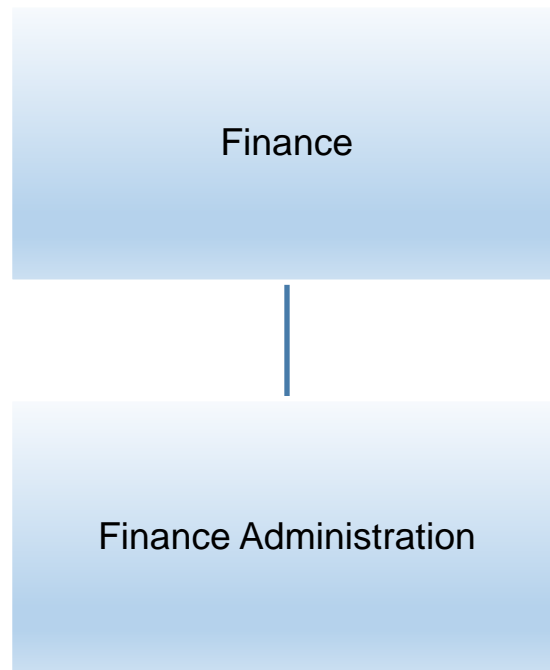
- ❖ Received 16th consecutive GFOA award for Certificate of Achievement for Excellence in Financial Reporting for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2018.
- ❖ Received unmodified audit opinion for the independent audit for fiscal year end June 30, 2019 and submitted to GFOA within deadline for consideration of award.
- ❖ Prepared and submitted the City's Two-Year Budget Plan for FY 2019/20 and 2020/21 to GFOA's Distinguished Budget Presentation Award Program in August 2019. Results anticipated to be received by July 2020.
- ❖ Updated the tax roll process for the City's special taxes for Measure L – Library Special Tax, resulting in additional parcels identified increased special tax revenues
- ❖ Contracted for GASB 75 OPEB Roll-forward Actuarial Services for FY 18/19 Audit.
- ❖ Implemented courier services for deposit pick up at City Hall on a weekly basis.
- ❖ Implemented rolling CD ladder investment strategy in August 2019, including development of thorough investment procedures.
- ❖ Implemented the City's Financial Transparency Portal online on the City's website, which enables the public to interface with 10 years of revenue and expense data in an interactive and visual way.
- ❖ Updated Cannabis Business License Program process in accordance to the updated ordinance, including developing new application and general guidance documents for applicants in July 2019. Developed renewal application process and tax forms and implemented in December 2019. City issued its first cannabis license in November 2019.
- ❖ Updated and adopted City's Investment Policy on February 2020, which included complete revision to the format of the document and included additional sections and

investment options, which now meets the criteria to be reviewed for certification by the California Municipal Treasurer's Association (CMTA).

- ❖ Enhanced financial reporting transparency by separating the Monthly Investment Transaction Report that was previously reported in the Monthly Check Register in March 2020.
 - ❖ Participated in Learn, Empower, Advocate, Discuss (LEAD) Goleta – Session 2 in January 2020 and provided overview of the Finance Department, the City's budget, revenue sources, investments, expenditures and accounting.
 - ❖ Assisted City Manager's Office with exploring tax measure options, including assistance with contracting professional polling services
 - ❖ Established and updated continuing disclosure procedures to be used in conjunction with debt issuance as required by law in March 2020.
 - ❖ Updated the annual budget process to include additional worksheets to ensure financial data and other indirect impacts are captured for personnel and capital related requests in February 2020.
 - ❖ Updated internal control and cash handling policy and procedures – August 2019
 - ❖ Updated comprehensive fee study and analysis on management services for Buellton and Solvang library branches, and developed time tracking model to assist with true-up adjustments beginning with FY 21/22 budget
 - ❖ Near-Complete:
 - ❖ Complete migration from Incode 8 to Incode 10 in a cloud hosted environment in March 2020.
 - ❖ Issued RFP for Section 115 Trust Services to address OPEB and pension liabilities, anticipating award of contract in June 2020 and establishing program beginning of FY 20/21.
 - ❖ Assembled Financing Team in December 2020, and assisted with refunding the Successor Agency to the Redevelopment Agency for the City of Goleta's outstanding Tax Allocation Bonds. Bond refunding anticipated to be completed by April 2020.
 - ❖ Assisted with securing \$10 million reimbursement financing deal with California Infrastructure and Economic Development Bank (IBank) for City Hall acquisition project. Expected to be complete by May 2020.
 - ❖ Anticipating completing Cost Allocation Plan and Comprehensive Use Fee Study in June 2020, to be reviewed and adopted by City Council in FY 2020/21.
-

- ❖ Targeting issuance of RFP for new GASB 75 OPEB Actuary Services in April 2020 and anticipating award of contract in June 2020.
- ❖ Complete transition of Business License Processing to Permit Tracking Software in June 2020.
- ❖ Establish annual training schedule for new employees and staff. Anticipating draft by June 2020.
- ❖ Merchant account was established with OpenEdge for use with Incode 10's online bill pay function in July 2019. Next phase is to implement within software, which is anticipated to be completed by June 2020.
- ❖ Assist with implementing an additional defined contribution plan option (Plan 457(b) to further diversify investment options for staff. Targeting implementation by June 2020.
- ❖ Develop Five-Year Financial Plan that enhances original five-year forecast that includes narratives and discussion of assumptions. To be part of Mid-Cycle Budget Update, June 2020.
- ❖ Developed Long Range Financial Plan that extended 20 years that was completed in December 2020.
- ❖ Transition City's Two-Year Budget Process into utilizing Microsoft Teams.

Finance Department Organization Chart



Program Description:

The purpose of the Finance Administration program is to ensure the financial integrity of the City of Goleta by providing superior financial services, maintaining the public trust, and promoting governmental efficiency, effectiveness, and accountability. The program is responsible for the financial system, general accounting, payroll, accounts payable, accounts receivable, budget preparation, debt administration, annual audits, business licenses, short-term vacation rental permits, investments and financial reporting. It provides coordination and direction of the financial operations of the City. This includes directing, monitoring, and controlling the establishment and maintenance of an effective financial accounting system, controlling the assets and financial operations of the City and providing a framework for financial planning and analysis to support the operation and management of all City departments. The Finance Administration program is also responsible for processing and maintaining records of all financial transactions of the City.

Operational Objectives:

- ❖ Submit the Comprehensive Annual Financial Reporting (CAFR) for fiscal year ending June 30, 2021 and June 30, 2022, to Government Finance Officers Association (GFOA) for participation in its Awards Program
- ❖ Submit the Two-Year Financial Plan and Annual Operating Budget for fiscal Year 2021/22 and 2022/23 to the GFOA's Distinguished Budget Presentation Awards Program within ninety (90) days of legal adoption of the final operating and capital improvement budgets.
- ❖ Issue Business Licenses within 7 days of approval and provide timely renewal notices no later than 30 days before the current license expiration date
- ❖ Review short-term vacation rental permit compliance to identify owner(s) that are operating in the City without a valid City permit
- ❖ Promote timely and effective accounts payable operations
- ❖ Promote timely and effective accounts receivable operations
- ❖ Review and standardize citywide policies and procedures to increase understanding, compliance, and control by June 30, 2022
- ❖ Pursue tax-exempt financing for City infrastructure projects as needed
- ❖ Maximize investment returns in accordance with California Government Code and California Debt and Investment Commission best practices
- ❖ Implement Transient Occupancy Tax (TOT) Audit Policy and Procedures and utilization of contract audit services
- ❖ Investigate Short-Term Vacation Rental compliance options

- ❖ Transition business license processing to permit tracking software
- ❖ Initiate bond refunding related to the 2011 tax allocation bonds issued for the Goleta RDA Successor Agency and complete by June 30, 2020.
- ❖ Implement procedures and process for ongoing evaluation of time tracking model for Library management services
- ❖ Develop procedures to annually update the City's Cost Allocation Plan
- ❖ Implement GASB Statement No. 84 regarding the identification of fiduciary activities for accounting and financial reporting purposes starting with June 30, 2021 financial statements.
- ❖ Explore implementing section 115 trust or changes to amortization schedule to address OPEB and Pension unfunded liability obligations

Strategic Objectives:

- ❖ Continue to update and implement the Cost Allocation Plan and Comprehensive User Fee Study to ensure full cost recovery
 - ❖ Explore additional software modules such as Capital Assets, Inventory and Tyler Content Manager for the City's financial system
 - ❖ Explore opportunities to further address revenue neutrality agreement
 - ❖ Develop and adopt an ongoing funding strategy for the Section 115 Trust to address future pension and other post-employment benefit (OPEB) obligations
 - ❖ Continue to enhance the current 5-year budget forecast, including analysis on other primary special revenue operating funds
 - ❖ Continue to maintain and update the 20-year long range financial forecast
 - ❖ Investigate tools to increase presentation of financial information on City website
 - ❖ Explore a possible transaction and use (sales) tax measure and evaluate other revenue options to support the future sustainability of the City's budget
 - ❖ Evaluate possible changes to existing cannabis business tax rates
 - ❖ Continue to enhance City's investment program and implement other fixed income products into its portfolio as allowed by the City's investment policy and California Government Code
-

- ❖ Evaluate debt financing options and secure financing for large infrastructure projects with long useful lives to achieve inter-generational equity

- ❖ Develop a funding strategy and plan for unfunded priorities such as with deferred maintenance and facility improvements and replacement

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Percentage of vendors paid through Automated Clearing House (ACH)	2%	2%	2%	5%	10%
Average rate of investment yield	2.201%	2.533%	2.533%	2.0%	2.0%
Percentage of meeting all Federal, State and City reporting requirements within mandated timeframe	100%	100%	100%	100%	100%
Attain unmodified audit opinion on City's annual financial statements	Yes	Yes	Yes	Pending	Pending
Attain annual GFOA budget award and financial reporting achievement award for ACFR	Yes, ACFR and Budget	Yes, ACFR and Budget	Yes, ACFR and Budget	Pending	Pending
Percentage completion of the Incode Financial Software upgrade	5%	75%	80%	90%	100%

Percentage completion of the cost allocation plan and comprehensive user fee study update and implementation	50%	50%	90%	100%	N/A
Percentage completion of establishing Section 115 trusts and review alternative amortization schedules to address pension and OPEB obligations	20%	50%	90%	100%	N/A
Percentage completion of a comprehensive 5-Year Financial Plan to further enhance the current 5-year budget forecast.	50%	100%	N/A	N/A	N/A
Workload Indicators:					
Number of business licenses processed and issued	2,464	2,450	2450	2,450	2,450
Number of Cannabis Business Licenses Issued	1	7	10	11	12
Number of A/P checks and electronic payments	5,105	5,035	5,220	5,250	5,300
Number of purchase orders issued	502	500	640	650	660
Number of W2's issued	116	128	117	120	130
Number of Short-Term Vacation Permits Managed	23	31	21	25	25
Number of GL Funds	42	48	51	52	52

Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Finance Director	1.00	1.00	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00	1.00	1.00
Accountant	2.00	2.00	2.00	2.00	2.00
Budget Analyst	1.00	1.00	1.00	1.00	1.00
Management Assistant	0.00	0.00	0.00	1.00	1.00
Accounting Specialist	1.00	1.00	1.00	2.00	2.00
Senior Office Specialist	1.00	1.00	1.00	1.00	1.00
Total	7.00	7.00	7.00	9.00	9.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 706,123	\$ 833,771	\$ 902,200	\$ 1,048,900	\$ 1,152,300
Supplies & Services	97,740	145,221	129,415	180,100	186,400
Capital Outlay	-	-	-	-	-
Total	\$ 803,863	\$ 978,992	\$ 1,031,615	\$ 1,229,000	\$ 1,338,700

Finance 3100



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-30-3100-50001	\$ 537,477	\$ 633,342	\$ 651,800	\$ 786,500	\$ 865,300
Salaries & Wages - Temporary	101-30-3100-50002	11,744	3,426	-	16,400	16,400
Overtime	101-30-3100-50003	829	7,046	32,000	-	-
Medicare & Social Security	101-30-3100-50100	9,885	10,354	11,400	14,700	15,900
Retirement Contributions	101-30-3100-50101	50,640	64,169	79,500	89,900	102,800
Health Plan Allowance	101-30-3100-50102	84,458	102,754	97,200	127,500	137,700
Auto Allowance	101-30-3100-50103	4,830	4,867	4,900	4,900	4,900
Phone Allowance	101-30-3100-50104	1,200	1,209	1,200	1,200	1,200
Bilingual Allowance	101-30-3100-50105	2,010	2,919	1,600	1,600	1,600
Life Insurance	101-30-3100-50106	1,217	1,482	1,900	2,400	2,500
Long Term Disability	101-30-3100-50107	1,641	1,976	3,000	3,800	4,000
Unemployment insurance	101-30-3100-50111	194	226	17,700	-	-
SALARIES & BENEFITS		\$ 706,123	\$ 833,771	\$ 902,200	\$ 1,048,900	\$ 1,152,300
Local Mileage	101-30-3100-51000	\$ 211	\$ 105	\$ 200	\$ 200	\$ 200
Conferences, Meetings And Travel	101-30-3100-51001	7,278	6,215	4,150	4,200	8,900
Memberships & Dues	101-30-3100-51003	680	945	900	900	900
Training	101-30-3100-51004	-	-	-	600	600
Printing & Copying	101-30-3100-51010	-	29	-	-	-
Postage	101-30-3100-51011	50	205	130	100	100
Advertising	101-30-3100-51012	756	2,274	1,800	1,800	1,800
Special Department Supplies	101-30-3100-51031	3,877	3,213	2,970	3,800	4,000
Minor Equipment (under 5k)	101-30-3100-51032	956	1,133	800	-	-
Books & Subscriptions	101-30-3100-51035	-	150	300	300	300
Professional Services	101-30-3100-51200	83,933	130,952	117,765	167,800	169,200
Professional Services - Temp Agency	101-30-3100-51202	-	-	-	-	-
Bank Fees	101-30-3100-54000	-	-	400	400	400
Other Charges	101-30-3100-54014	-	-	-	-	-
SUPPLIES & SERVICES		\$ 97,740	\$ 145,221	\$ 129,415	\$ 180,100	\$ 186,400
Machinery & Equipment	101-30-3100-57010	\$ -	\$ -	\$ -	\$ -	\$ -
Computer Hardware & Peripherals	101-30-3100-57020	-	-	-	-	-
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 803,863	\$ 978,992	\$ 1,031,615	\$ 1,229,000	\$ 1,338,700
GRAND TOTAL EXPENDITURES		\$ 803,863	\$ 978,992	\$ 1,031,615	\$ 1,229,000	\$ 1,338,700

LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Professional Services	101-30-3100-51200	\$ 167,800	\$ 169,200
Audit Services Contract		37,100	39,000
OPEB Actuarial (GASB 75)		7,400	7,400
Sales Tax Consultants		20,000	20,000
Property Tax Consultants		12,200	12,200
GFOA AFR Review		600	600
GFOA Budget Review		500	-
GASB 68 Valuation Report		800	800
Debt Overlap Report for AFR		500	500
Statiscal Reports for AFR		700	700
Cannabis Business License / Monitoring & Compliance		88,000	88,000
STVR Compliance		-	-
Pension and OPEB Liability Software and Actuarial Services		-	-

Department Description:

The Planning & Environmental Review Department oversees land use policies and regulations, guides and regulates land uses/development proposals, promotes the sustainable growth of the community, encourages Zoning Code compliance, as well as facilitating the safe construction of buildings and structures. The Department includes seven divisions: Current Planning, Advance Planning, Building and Safety, Planning Commission/Design Review Board, Sustainability, Affordable Housing Implementation, and Administration. Core functions and services include public information and application assistance at the public counter, land use project review and permitting, subdivision review, design review, environmental review, administration of the General Plan/Coastal Land Use Plan, administration of the Zoning Code, plan check of building applications, issuance of building and grading permits, inspections, issuance of occupancy permits, and permit compliance review. The Department is also responsible for the Sustainability Program, which seeks to promote such sustainable practices as renewable energy generation, recycling and alternative transportation. Finally, the Department implements affordable housing policy through regulation and management of affordable housing units and fair housing practices citywide.

Fiscal Year 2019/20 and 2020-21 Accomplishments:

Key Accomplishments, FY 2019-20

- ❖ Completion through Planning Commission workshops and Council adoption hearings of the New Zoning Ordinance (NZO), Title 17 of the Municipal Code
- ❖ Completion of an updated ADU ordinance to meet new State law requirements through Council adoption
- ❖ Completion of Rental Housing Inclusionary Housing Element GPA and Zoning Ordinance amendment
- ❖ Finalization of a \$3.9 million grant agreement with the Coastal Conservancy in support of the Monarch Butterfly Habitat Management Plan (MBHMP)
- ❖ Coastal Commission approval of Coastal Development Permits for the Ellwood Trails Project and Ellwood Monarch Butterfly Habitat Management Plan (MBHMP) North Grove restoration work
- ❖ Completion of monitoring work and Town Hall meetings related to now completed 421 well plugging and abandonment work by State Lands Commission
- ❖ Completion of the 2019 General Plan/Coastal Land Use Plan Progress Report to the State Office of Planning & Research and HCD

Planning and Environmental Review 4000



- ❖ Participation in Census 2020 public outreach planning process
- ❖ Permit Tracking System development completed through internal system roll-out. PTS troubleshooting
- ❖ Conducted 869 permit inspections and issued 1,332 permits (building, grading, plumbing, electrical, and mechanical)
- ❖ Completion of a draft Historic Preservation Ordinance.
- ❖ Local adoption of the 2019 California Building Code
- ❖ Continued progress on close-out and digitization of old permit files
- ❖ Development of updated CEQA traffic impact thresholds as required by SB 743
- ❖ Adoption of the Strategic Energy/100% Renewable Electricity Plan
- ❖ Completion of the Santa Barbara County Regional Community Choice Energy (CCE) Feasibility Study Update
- ❖ Completion through City Council adoption hearings of decision to participate in the Central Coast Community Energy (formerly Monterey Bay Community Power) CCE program and induction of the City of Goleta into membership in the 3CE Joint Powers Authority
- ❖ Completion through City Council adoption hearings of an Electric Vehicle Charging Station Permit Streamlining Ordinance

Key Accomplishments, FY 2020-21

- ❖ Adoption of Title 17 and SB 330 amendments
 - ❖ Adoption of a Water Efficient Landscape Ordinance
 - ❖ Successful grant applications for the Local Early Action Planning Grant (LEAP), and Regional Early Action Planning Grant (REAP)
 - ❖ Completion of a Request for Proposals (RFP), consultant selection and contract for two Affordable Housing In Lieu Fee Studies as well as preparation of RFPs and consultant selection for Objective Design Standards development and Housing Element update
 - ❖ Participation in SBCAG process for development of the Regional Housing Needs Allocation (RHNA) methodology and progress reports to City Council
 - ❖ Progress on Local Coastal Program negotiation with Coastal Commission staff
-

Planning and Environmental Review 4000



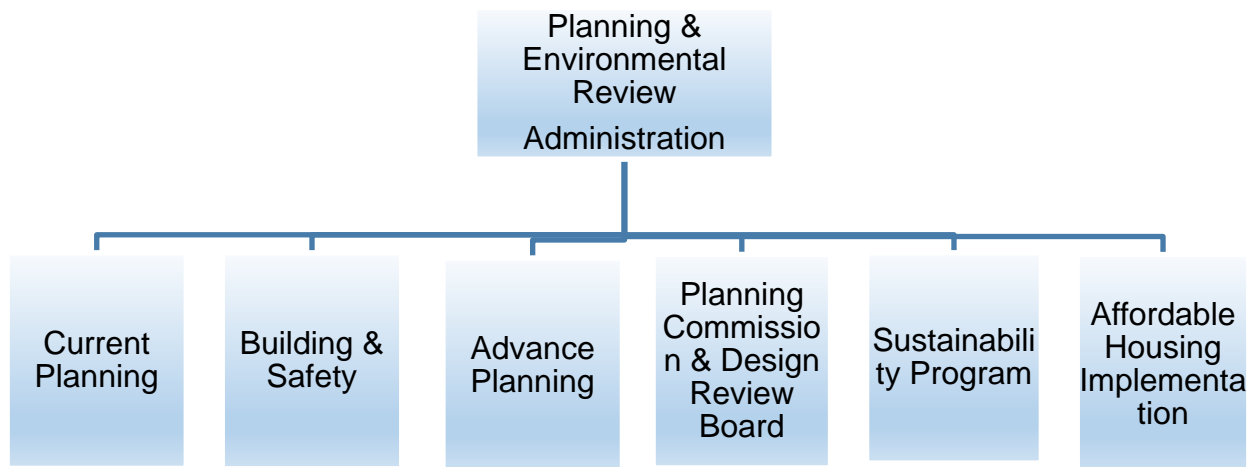
- ❖ Adoption of the Creek and Watershed Management Plan
 - ❖ Completion of suggested revisions to SBCAG's draft Airport Land Use Compatibility Plan (ALUCP), receiving positive comments from Caltrans Division of Aeronautics
 - ❖ Beach Hazards Removal activities in coordination with the State Lands Commission
 - ❖ Hosting of Platform Holly, 421 Piers, and Ellwood Onshore Facility decommissioning Town Hall virtual public meeting in coordination with the State Lands Commission
 - ❖ Quick and seamless transition of the PER Department to remote office/electronic submittals & inspections
 - ❖ Adoption of new SB 743 Vehicle Miles Traveled CEQA transportation thresholds and implementation of new VMT analysis sketch planning model
 - ❖ Processing of permit applications for numerous development projects, large and small. Highlights include approval of the Bacara Beach House permit, LogMeIn subdivision, Kellogg auto center subdivision and development plans.
 - ❖ Conducted 1,093 permit inspections and issued 574 permits (building, grading, plumbing, electrical, and mechanical) through February 2021
 - ❖ Development of City of Goleta temporary permit standards for outdoor dining in response to Covid-19
 - ❖ Code Compliance implementation and enforcement of new Covid-19 rules. Effective resolution of high-profile zoning enforcement and compliance cases
 - ❖ Implementation of Permit Tracking System back-office functions and development of Permit Tracking System public portal
 - ❖ Completion of a City Hall Solar Photovoltaic and Battery Energy Storage Feasibility Assessment
 - ❖ Completion through City Council hearings of vendor selection and approval of a City Hall microgrid-ready, solar photovoltaic project and Power Purchase Agreement
 - ❖ Recognized with the Platinum Level Beacon Award for Sustainability Best Practices from the Institute for Local Governments
 - ❖ Received second place ranking among thirty communities from five states in the Sustainable States Community Energy Challenge from the American Council for an Energy-Efficient Economy
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Planning and Environmental Review 4000



- ❖ Council status report on affordable housing in the City of Goleta
- ❖ Development of an Affordable Housing Implementation Policy Resolution. Adoption anticipated in FY 2022
- ❖ Recordation of the Rancho Goleta Mobile Home Park subdivision map and implementation of Development Agreement

PLANNING & ENVIRONMENTAL REVIEW DEPARTMENT ORGANIZATION CHART



Program Description:

The Current Planning Division is responsible for the orderly development of the community and for ensuring that new development is attractive and compatible with its surroundings consistent with the City's policies and zoning standards. Through the Code Compliance function, it also ensures that zoning regulations and standards are maintained. Further, this division is charged with analyzing development proposals from an environmental, zoning, land use, and design review standpoint and facilitates the development review process among the various, involved City departments and outside agencies. This Division also provides permit compliance review of previously approved projects.

The Division also assists the public with the provision of planning-related information regarding the City's planning process at the public counter and encourages public participation in land use and design review matters. Lastly, the Current Planning Division serves as staff to the City Council, Planning Commission, Design Review Board, Zoning Administrator, Environmental Hearing Officer, and Director, based on the type and complexity of projects as needed.

Operational Objectives:

- ❖ Continue implementation of the recommendations of the operational assessment relative to the Current Planning and Code Compliance functions as adopted by the City Council
 - ❖ Conclude processing of long-standing development entitlement projects after the completion of associated Environmental Impacts Reports, when water availability issues are resolved
 - ❖ Continue to improve/revise internal processes utilizing the Permit Tracking System and Title 17 Zoning provisions to make the development review process more efficient and effective
 - ❖ Continue to close out and image completed development case files in accordance with the City's records retention policies to support the digital archive database
 - ❖ Update CEQA Thresholds of Significance consistent with General Plan policy direction and consistent with the requirements of the California Governor's Office of Planning and Research
 - ❖ Fully integrate/develop the Zoning Code Compliance function into the PER Department and strive to close/complete at least 40 cases per month
 - ❖ Code Compliance will assist other City departments with special requests, e.g., for licensing and enforcement of business, massage establishment, tobacco retailer, and cannabis operator compliance matters. Assistance will also be provided for public right-of-way encroachment, parking, dumping and illicit discharge issues
 - ❖ Continue to serve as staff to both the Planning Commission and Design Review Boards in preparing necessary California Environmental Quality Act analysis/documents, and
-

producing notices, agendas and staff reports based on the established regulations and within the timeframes established by State law and local regulations

Strategic Objectives:

- ❖ Continue to implement the electronic permit tracking system that will increase efficiency, accessibility, and transparency
- ❖ Complete the Historic Preservation Program and adopt the associated ordinance
- ❖ Update the existing CEQA Thresholds Manual
- ❖ Promote incorporation of childcare centers into future commercial and residential development

Performance Measures and Workload Indicators:

Measure	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/2021 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Code Compliance Cases completed	692	623	359 (as of 1/25/21)	400	400
Percentage completion of the updated CEQA Thresholds Manual	New measure as of FY 2019/20	New measure as of FY 2019/20	VMT component completed	0%	75
Workload Indicators:					
Number of Cases Reviewed	120	151	68 (as of 1/22/21)	135 (135

Current Planning 4100



Number of Residential Units Approved	32 (5 ADUs and 27 apts)	11 ADUs	11 ADUs as of 1/26/21	Pending (Subject to future project approvals)	Pending (Subject to future project approvals)
Number of Residential Units Pending	473	473	475	475	120
Number of Projects With Hearing Notices Sent	65 77	54 77	43 (as of 1/28/21)	70	70
Number of Hearing Notices Sent	6,581	8,625	9750 (as of 1/28/21)	15,000	15,000
Number of Pages Imaged for Document Archive	40,417	14,684	0 (due to remote working)	10,000	10,000
Hours of Permit Center/ Counter Service Provided	1,756	1,756	1,756	1,756	1,756

Current Planning 4100



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Planning Director	1.00	0.00	0.00	0.00	0.00
Planning Manager	1.00	1.00	1.00	1.00	1.00
Supervising Senior Planner	2.00	2.00	2.00	2.00	2.00
Associate Planner	3.00	3.00	3.00	3.00	3.00
Code Compliance Officer	1.00	1.00	1.00	2.00	2.00
Assistant Planner	1.00	1.00	1.00	1.00	1.00
Management Assistant	1.00	0.00	0.00	0.00	0.00
Permit Technician	1.00	1.00	1.00	1.00	1.00
Office Specialist	0.00	0.50	0.50	0.50	0.50
Total	11.00	9.50	9.50	10.50	10.50

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 1,251,510	\$ 1,262,164	\$ 1,195,200	\$ 1,429,900	\$ 1,490,000
Supplies & Services	114,218	117,966	254,260	188,100	372,300
Capital Outlay	-	-	-	-	-
Total	\$ 1,365,729	\$ 1,380,130	\$ 1,449,460	\$ 1,618,000	\$ 1,862,300

Current Planning 4100

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-40-4100-50001	\$ 1,000,194	\$ 997,584	\$ 940,000	\$ 1,103,200	\$ 1,150,900
Salaries & Wages - Temporary	101-40-4100-50002	10,656	14,344	-	16,400	16,400
Overtime	101-40-4100-50003	14	33	-	-	-
Medicare & Social Security	101-40-4100-50100	16,059	16,889	15,600	21,700	22,600
Retirement Contributions	101-40-4100-50101	89,194	97,207	100,800	120,600	129,100
Health Plan Allowance	101-40-4100-50102	127,129	127,566	130,100	158,100	160,700
Auto Allowance	101-40-4100-50103	2,173	1,463	-	-	-
Phone Allowance	101-40-4100-50104	324	218	-	-	-
Bilingual Allowance	101-40-4100-50105	-	1,362	1,600	1,600	1,600
Life Insurance	101-40-4100-50106	2,472	2,379	2,700	3,200	3,300
Long Term Disability	101-40-4100-50107	3,295	3,119	4,400	5,100	5,400
SALARIES & BENEFITS		\$ 1,251,510	\$ 1,262,164	\$ 1,195,200	\$ 1,429,900	\$ 1,490,000
Local Mileage	101-40-4100-51000	\$ 61	\$ 31	\$ 100	\$ 100	\$ 100
Conferences, Meetings And Travel	101-40-4100-51001	6,982	6,182	2,750	4,800	8,000
Memberships & Dues	101-40-4100-51003	3,817	2,008	4,600	4,000	4,000
Printing & Copying	101-40-4100-51010	-	230	600	400	400
Postage	101-40-4100-51011	218	41	48,865	20,000	1,000
Advertising	101-40-4100-51012	2,637	480	4,000	4,000	4,000
Special Department Supplies	101-40-4100-51031	554	593	300	1,000	1,000
Minor Equipment (under 5k)	101-40-4100-51032	-	-	-	-	-
Books & Subscriptions	101-40-4100-51035	634	819	1,000	1,000	1,000
Maintenance-Vehicles	101-40-4100-51060	-	846	1,000	1,000	1,000
Maintenance-Other Equipment	101-40-4100-51070	-	-	-	300	300
Maintenance-Fuel - Vehicles & Other	101-40-4100-51080	-	184	3,500	1,500	1,500
Professional Services	101-40-4100-51200	23,434	90,716	91,103	75,000	175,000
Professional Services - Temp Agency	101-40-4100-51202	45,377	11,037	-	-	-
Professional Services - Legal	101-40-4100-51203	-	-	20,000	20,000	20,000
Professional Services - Historic Preservation	101-40-4100-51209	30,505	4,800	76,442	-	-
Contract Services	101-40-4100-51300	-	-	-	55,000	155,000
Stipends for Meetings	101-40-4100-54005	-	-	-	-	-
SUPPLIES & SERVICES		\$ 114,218	\$ 117,966	\$ 254,260	\$ 188,100	\$ 372,300
Vehicles	101-40-4100-57000	\$ -	\$ -	\$ -	\$ -	\$ -
Computer Hardware & Peripherals	101-40-4100-57020	-	-	-	-	-
Furniture & Fixtures	101-40-4100-57040	-	-	-	-	-
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 1,365,729	\$ 1,380,130	\$ 1,449,460	\$ 1,618,000	\$ 1,862,300
GRAND TOTAL EXPENDITURES		\$ 1,365,729	\$ 1,380,130	\$ 1,449,460	\$ 1,618,000	\$ 1,862,300

LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Professional Services	101-40-4100-51200	\$ 75,000	\$ 175,000
Consultant - VMT		-	-
Document Imaging File Prep- Linda Gregory		25,000	25,000
Document Imaging & Maintenance (ongoing)		30,000	30,000
Consultant - CEQA Thresholds		-	100,000
Consultant - Arbitrator for Code Compliance Cases		20,000	20,000

Program Description:

The Building Division provides customer service to assist residents, business owners, residential contractors and commercial developers and ensures structures are built in a manner that satisfies the health and safety regulations set forth by the California Building Code. The Division conducts plan check review, issuance of Building Permits, inspection of construction, records management and public outreach on all matters pertaining to grading, stockpiling and the construction of buildings and other structural elements. The Division also provides interpretations of the Building Code, coordinates with other Departments and Divisions on applications, and provides staff assistance for all construction-related issues.

Operational Objectives:

- ❖ Continue to provide timely inspection within 48 hours of request. Inspections are provided Monday through Thursday
- ❖ Continue to provide instructive advice to property owners, general contractors, and design professionals daily at the public counter
- ❖ Continue to implement the CAL Green Energy Efficiency Code
- ❖ Continue to provide plan check services in a timely manner with initial plan check review completed within 15 working days and second plan check review completed within 10 working days of submittals
- ❖ Continue implementation of the recommendations of the operational assessment relative to the Building Department function as adopted by the City Council

Performance Measures and Workload Indicators:

Measure	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Percentage of plan check reviews completed within timeframe	90%	90%	90%	90%	90%

Building and Safety 4200



Percentage of final plan review of large projects completed within timeframe	90%	90%	90%	990%	906%
Percentage inspection services completed within timeframe	99%	99%	99%	99%	99%
Workload Indicators:					
Number of Building Inspections completed	0*	869**	1093****	4500	4500
Number of Building Permits issued	612	543***	232****	500	500
Number of Grading Permits issued	2	5***	3****	2	2
Number of Plumbing Permits issued	195	193***	73****	175	175
Number of Electrical Permits issued	532	455***	191***	500	500
Number of Mechanical Permits issued	175	136***	75****	175	175

*Data not available.

**Partial data available through Magnet. Prior to December 2019, data tracked manually

*** Partial data available through Magnet. Prior to December 2019, data tracked manually.

Further, no data tracked for October 2019 and November 2019.

****Data through 1/28/2021

Building and Safety 4200



Department Summary

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 13,883	\$ 9,435	\$ -	\$ -	\$ -
Supplies & Services	458,397	710,605	561,500	504,600	506,100
Capital Outlay	-	-	-	-	-
Total	\$ 472,279	\$ 720,041	\$ 561,500	\$ 504,600	\$ 506,100

Building and Safety 4200

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-40-4200-50001	\$ 11,188	\$ 7,398	\$ -	\$ -	\$ -
Overtime	101-40-4200-50003	1	-	-	-	-
Medicare & Social Security	101-40-4200-50100	173	117	-	-	-
Retirement Contributions	101-40-4200-50101	1,277	1,068	-	-	-
Health Plan Allowance	101-40-4200-50102	913	630	-	-	-
Auto Allowance	101-40-4200-50103	242	163	-	-	-
Phone Allowance	101-40-4200-50104	36	24	-	-	-
Life Insurance	101-40-4200-50106	26	18	-	-	-
Long Term Disability	101-40-4200-50107	27	18	-	-	-
SALARIES & BENEFITS		\$ 13,883	\$ 9,435	\$ -	\$ -	\$ -
Conferences, Meetings And Travel	101-40-4200-51001	\$ -	\$ -	\$ -	\$ -	\$ -
Printing & Copying	101-40-4200-51010	-	-	300	100	100
Advertising	101-40-4200-51012	28	768	-	-	1,000
Special Department Supplies	101-40-4200-51031	548	281	700	500	500
Books & Subscriptions	101-40-4200-51035	-	-	500	-	500
Maintenance-Vehicles	101-40-4200-51060	464	450	-	-	-
Maintenance-Fuel - Vehicles & Other	101-40-4200-51080	286	-	-	-	-
Contract Services - Building	101-40-4200-51302	290,041	501,795	400,000	360,000	360,000
Contract Services - Plan Check	101-40-4200-51303	167,029	207,310	160,000	144,000	144,000
SUPPLIES & SERVICES		\$ 458,397	\$ 710,605	\$ 561,500	\$ 504,600	\$ 506,100
TOTAL EXPENDITURES - 101		\$ 472,279	\$ 720,041	\$ 561,500	\$ 504,600	\$ 506,100
GRAND TOTAL EXPENDITURES		\$ 472,279	\$ 720,041	\$ 561,500	\$ 504,600	\$ 506,100

Program Description:

The Advance Planning Division is responsible for the development and maintenance of the City's General Plan, Local Coastal Program, Housing Element, and Zoning Regulations. The Division oversees the City's energy project planning, environmental programs, and geographic information systems. Important to this division are regional planning efforts with other cities, agencies, neighborhoods, businesses, and civic groups. As part of implementing the General Plan, the Division is responsible for the preparation of the Climate Action Plan, Affordable Housing Fee Studies, and Design Standards, among other activities. The Division also conducts environmental review for Division-related projects and provides environmental and permitting support to other City departments regarding Capital Improvement Projects.

Regional planning is an important function of the Division and, as part of this effort, staff tracks demographic forecasts and other agency projects that may influence land use planning in the City. Planning at a regional level includes participation in numerous committees and coordination with other agencies, such as the CAL Fire, California Public Utilities Commission, California Coastal Commission, California State Lands Commission, California Department of Housing and Community Development (HCD), UC Santa Barbara, Santa Barbara County Association of Governments (SBCAG), Santa Barbara County, and Santa Barbara Airport. Continuing effective intergovernmental relations with these agencies is imperative to achieving the goals of the General Plan.

Operational Objectives:

- ❖ With the adoption of the new Zoning Ordinance (now Title 17 of the Goleta Municipal Code) prepare and complete various zoning regulatory maintenance activities
 - ❖ Support Public Works with implementing of the Ellwood Mesa Butterfly Habitat Management Plan and Creek and Watershed Management Plan as needed and as time allows
 - ❖ Participate in the State HCD and SBCAG Regional Housing Needs Allocation and initiate a related Housing Element update
 - ❖ Continue to address long-range planning issues, such as climate change, transportation demand management, and housing needs via coordinating regionally with other agencies, participating on the Census update, and communicating progress with the public and decision-makers on an annual basis
 - ❖ Provide comprehensive comments on other agency projects, environmental, or policy documents in a timely manner
 - ❖ Complete permitting and safety audits of oil and gas production, processing and transportation facilities, including the clean-up of historic oil and gas infrastructure on an annual basis
-

- ❖ Complete Residential and Non-Residential Affordable Housing Fee Studies
- ❖ Complete General Plan amendments and any related zoning amendments to streamside protection area setbacks

Strategic Objectives:

- ❖ re-assess Streamside Protection Area setbacks
- ❖ Complete the City's Local Coastal Program (LCP) project for review and certification by the California Coastal Commission
- ❖ Collaborate with the State Lands Commission on the decommissioning of Platform Holly, Piers 421, and the Ellwood Onshore Facility

Performance Measures and Workload Indicators:

Measure	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Percentage of new Zoning Ordinance project completed	60%	60%	100%	N/A	N/A
Percentage of work completed updating the Housing Element	New measure as of FY 2019/20	New measure as of FY 2019/20	5%	30%	100%
Percentage of permits issued within timeframe addressing the issue of the Ellwood Onshore Oil and Gas Facility legal non-conforming land use status.	10%	100%	N/A	N/A	N/A
Coastal Development Permit received for the Ellwood Trails and Restoration Project	New measure as of FY 2019/20	New measure as of FY 2019/20	100%	N/A	N/A

Percentage completion of the Creek and Watershed Management Plan	New measure as of FY 2019/20	New measure as of FY 2019/20	100%	N/A	N/A
Progress towards certification by the California Coastal Commission for the Local Coastal Program	New measure as of FY 2019/20	New measure as of FY 2019/20	5%	20%	80%
Workload Indicators:					
Number of workshops led by Advance Planning	New measure as of FY 2019/20	New measure as of FY 2019/20	8	8	8
Number of annual Council presentations summarizing long range planning issues	N/A	1	1	1	1
Number of oil and gas related permits issued	3	1	1	N/A	1
Number of safety audits completed	1	1	1	1	1
Number of comment letters (CEQA & other)	7	8	4	4	4
Regional planning meetings attended	52	50	16	16	16
Housing collaboration meetings attended	10	10	4	4	4

Advance Planning 4300



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Advance Planning Manager	1.00	1.00	1.00	1.00	1.00
Senior Planner	2.00	2.00	2.00	2.00	2.00
Total	3.00	3.00	3.00	3.00	3.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 601,587	\$ 597,454	\$ 516,200	\$ 538,600	\$ 546,900
Supplies & Services	481,921	512,309	1,211,363	171,300	177,800
Capital Outlay	53,594	65,408	182,242	-	-
Total	\$ 1,137,101	\$ 1,175,171	\$ 1,909,804	\$ 709,900	\$ 724,700

Advance Planning 4300

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-40-4300-50001	\$ 477,300	\$ 470,246	\$ 408,700	\$ 412,600	\$ 418,800
Salaries & Wages - Temporary	101-40-4300-50002	5,586	6,689	-	16,400	16,400
Overtime	101-40-4300-50003	12	-	-	-	-
Medicare & Social Security	101-40-4300-50100	7,439	7,593	6,600	8,000	8,000
Retirement Contributions	101-40-4300-50101	50,043	55,204	51,500	52,100	54,200
Health Plan Allowance	101-40-4300-50102	55,943	53,220	45,900	45,900	45,900
Auto Allowance	101-40-4300-50103	1,932	1,300	-	-	-
Phone Allowance	101-40-4300-50104	768	678	500	500	500
Life Insurance	101-40-4300-50106	1,133	1,128	1,100	1,200	1,200
Long Term Disability	101-40-4300-50107	1,431	1,396	1,900	1,900	1,900
Deferred Compensation	101-40-4300-50108	-	-	-	-	-
Relocation	101-40-4300-50109	-	-	-	-	-
Unemployment insurance	101-40-4300-50111	-	-	-	-	-
		\$ 601,587	\$ 597,454	\$ 516,200	\$ 538,600	\$ 546,900
SALARIES & BENEFITS						
Local Mileage	101-40-4300-51000	\$ 78	\$ -	\$ 100	\$ 100	\$ 100
Conferences, Meetings And Travel	101-40-4300-51001	4,648	2,334	3,000	3,000	6,000
Memberships & Dues	101-40-4300-51003	620	2,047	2,500	2,500	2,500
Printing & Copying	101-40-4300-51010	8,267	3,938	10,000	5,000	10,000
Postage	101-40-4300-51011	492	170	1,200	1,200	1,200
Advertising	101-40-4300-51012	2,605	2,922	1,500	1,500	1,500
Office Supplies	101-40-4300-51030	386	130	3,200	3,200	3,200
Special Department Supplies	101-40-4300-51031	5,938	61	9,300	2,000	500
Books & Subscriptions	101-40-4300-51035	379	378	800	800	800
Leases/Rental-Facilities	101-40-4300-51041	-	-	-	-	-
Leases/Rental-Equipment	101-40-4300-51042	-	-	-	-	-
Professional Services	101-40-4300-51200	274,093	426,229	332,695	130,000	100,000
Professional Services - Temp Agency	101-40-4300-51202	-	-	-	-	-
Professional Services - General Plan	101-40-4300-51205	1,005	12,405	62,595	20,000	50,000
Professional Services - Ellwood	101-40-4300-51206	94,346	-	-	-	-
Professional Services - Zoning Code	101-40-4300-51207	85,662	58,543	124,987	-	-
Professional Services - LCP	101-40-4300-51208	-	-	150,000	-	-
Contract Services	101-40-4300-51300	-	-	-	-	-
Permits & Fees	101-40-4300-54003	50	100	100	-	-
		\$ 478,570	\$ 509,256	\$ 701,977	\$ 169,300	\$ 175,800
SUPPLIES & SERVICES						
Computer Hardware & Peripherals	101-40-4300-57020	\$ 53,594	\$ 65,408	\$ 182,242	\$ -	\$ -
Furniture & Fixtures	101-40-4300-57040	-	-	-	-	-
		\$ 53,594	\$ 65,408	\$ 182,242	\$ -	\$ -
CAPITAL OUTLAY						
TOTAL EXPENDITURES - 101		\$ 1,133,750	\$ 1,172,119	\$ 1,400,418	\$ 707,900	\$ 722,700
ENVIRONMENTAL PROGRAMS - 226						
Maintenance-Open Space	226-40-4300-51077	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 226		\$ -	\$ -	\$ -	\$ -	\$ -
HOUSING & COMM DEVELOPMENT - 319						
Professional Services	319-40-4300-51200	\$ -	\$ -	\$ 345,386	\$ -	\$ -
		\$ -	\$ -	\$ 345,386	\$ -	\$ -
TOTAL EXPENDITURES - 319		\$ -	\$ -	\$ 345,386	\$ -	\$ -
Planning Grants Program (PGP) - 324						
Professional Services	324-40-4300-51200	\$ -	\$ -	\$ 160,000	\$ -	\$ -
Administrative Charges	324-40-4300-54010	-	-	-	-	-
		\$ -	\$ -	\$ 160,000	\$ -	\$ -
TOTAL EXPENDITURES - 324		\$ -	\$ -	\$ 160,000	\$ -	\$ -
PLOVER ENDOWMENT - 701						
Professional Services	701-40-4300-51200	\$ -	\$ -	\$ -	\$ -	\$ -
Other Charges	701-40-4300-54014	3,351	3,052	4,000	2,000	2,000
		\$ 3,351	\$ 3,052	\$ 4,000	\$ 2,000	\$ 2,000
TOTAL EXPENDITURES - 701		\$ 3,351	\$ 3,052	\$ 4,000	\$ 2,000	\$ 2,000
GRAND TOTAL EXPENDITURES		\$ 1,137,101	\$ 1,175,171	\$ 1,909,804	\$ 709,900	\$ 724,700

Advance Planning 4300



LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Professional Services	101-40-4300-51200	\$ 130,000	\$ 100,000
Oil/Gas/Electrical Facility Staff Support		40,000	40,000
Beach Hazards Removal		40,000	10,000
GIS Maintenance Services		40,000	40,000
Environmental Monitoring Services		10,000	10,000
Professional Services - General Plan	101-40-4300-51205	\$ 20,000	\$ 50,000
General Plan Updates		20,000	50,000



Program Description:

The Planning Commission and Design Review Board sit as decision-making bodies on land use and design functions for the City, respectively. The Planning Commission’s role is to review and take appropriate action on discretionary development applications and to make recommendations to the City Council regarding any proposed legislative actions, including the General Plan and its implementation, as required by law. The Design Review Board is charged with evaluating the design aesthetic of development in order to enhance the visual quality of the community. Both the Planning Commission and Design Review Board conduct hearings, meetings and workshops under authorities and assignments delegated to them by the City Council. Staffing is provided by the Planning & Environmental Review Department and the City Clerk’s office.

Operational Objectives:

- ❖ Conduct Planning Commission and Design Review Board meetings as development activity and legal requirements warrant as provided for in Title 17 of the Goleta Municipal Code
- ❖ The Planning Commission will review, provide input, serve as public sounding board and make recommendations on legislative actions and discretionary projects within the purview of the City Council
- ❖ The Planning Commission and DRB will review and provide input on the Historic Preservation work products within their subject matter jurisdiction

Performance Measures and Workload Indicators:

Measure	FY 2018/19 Actuals	FY2019/20 Actuals	FY 2020/21 Projected	FY 2021-22 Proposed	FY 2022-23 Proposed
Workload Indicators:					
Number of Planning Commission meetings conducted	20	112	3 (as of 1/22/21)	21	21
Number of Planning Commission agenda items	34	33	8 (as of 1/22/21)	20	20
Number of Design Review Board meetings	17	18	8 (as of 1/22/21)	21	21

Planning Commission and Design Review Board 4400



Number of Design Review Board agenda items	92	46	32 (as of 1/22/21)	50	50
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Department Summary

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 32,955	\$ 21,852	\$ -	\$ -	\$ -
Supplies & Services	19,783	19,948	34,800	37,800	41,300
Capital Outlay	-	-	-	-	-
Total	\$ 52,738	\$ 41,800	\$ 34,800	\$ 37,800	\$ 41,300

Planning Commission and Design Review Board 4400



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101	GL Account					
Salaries & Wages - Regular & Part Time	101-40-4400-50001	\$ 26,357	\$ 16,980	\$ -	\$ -	\$ -
Medicare & Social Security	101-40-4400-50100	408	266	-	-	-
Retirement Contributions	101-40-4400-50101	2,993	2,409	-	-	-
Health Plan Allowance	101-40-4400-50102	2,511	1,734	-	-	-
Auto Allowance	101-40-4400-50103	483	325	-	-	-
Phone Allowance	101-40-4400-50104	72	48	-	-	-
Life Insurance	101-40-4400-50106	62	43	-	-	-
Long Term Disability	101-40-4400-50107	69	46	-	-	-
SALARIES & BENEFITS		\$ 32,955	\$ 21,852	\$ -	\$ -	\$ -
Local Mileage	101-40-4400-51000	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences, Meetings And Travel	101-40-4400-51001	792	3,295	2,646	3,500	7,000
Printing & Copying	101-40-4400-51010	-	-	-	-	-
Advertising	101-40-4400-51012	4,956	7,848	19,354	15,000	15,000
Special Department Supplies	101-40-4400-51031	135	205	400	400	400
Professional Services	101-40-4400-51200	-	-	-	-	-
Professional Services - Temp Agency	101-40-4400-51202	-	-	-	-	-
Stipends for Meetings	101-40-4400-54005	13,900	8,600	12,400	18,900	18,900
Other Charges	101-40-4400-54014	-	-	-	-	-
SUPPLIES & SERVICES		\$ 19,783	\$ 19,948	\$ 34,800	\$ 37,800	\$ 41,300
TOTAL EXPENDITURES - 101		\$ 52,738	\$ 41,800	\$ 34,800	\$ 37,800	\$ 41,300
GRAND TOTAL EXPENDITURES		\$ 52,738	\$ 41,800	\$ 34,800	\$ 37,800	\$ 41,300

Program Description:

The Sustainability Program coordinates efforts to create and implement a long-term sustainability vision for the City and incorporates sustainability into core processes and decision-making. A significant commitment for this function is to serve as a City liaison to regional bodies integrating the City's sustainability efforts with those of various partnerships in support of the City's Strategic Plan. Pursuant to the City-wide Strategic Plan strategy to Support Environmental Vitality, specifically, program staff participates in various activities to support a more sustainable community. Through membership in statewide coalitions and coordination with other jurisdictions and community organizations, program staff accelerates the adoption of innovative policies and practices. Successful implementation of related initiatives, especially in the energy and transportation sectors, advances sustainability by promoting a healthy environment, a strong economy, and equitable well-being for residents. Program staff also provides principal support to the City Council Energy and Green Issues Standing Committee.

Operational Objectives:

- ❖ Continue implementation of actions recommended to meet renewable energy goals in the Strategic Energy / 100% Renewable Electricity Plan, as authorized by City Council
- ❖ Implement the City Hall microgrid-ready, solar photovoltaic project integrating electrical vehicle charging stations as authorized by City Council
- ❖ Pursue activities related to electric vehicle readiness planning, including identifying equipment installation opportunities at City facilities, to leverage future regional and statewide funding opportunities
Utilize grant funding to support Energy Assurance Planning
- ❖ Utilize grant funding to support Energy Assurance Planning for critical facilities
- ❖ Continue participation in the multi-jurisdictional Regional Climate Collaborative's Clean Energy Assurance Subcommittee
- ❖ Collaborate with regional partners and Central Coast Community Energy (3CE) to implement an outreach plan for 2021 enrollment, and complete enrollment in the 3CE Community Choice Aggregation Program
- ❖ Utilize and enhance tools for virtual public outreach and equitable engagement on sustainability program projects, including to the Spanish speaking population
- ❖ Continue participation in the multi-jurisdictional Sustainable States Community Energy Challenge Cohort through Green Cities California
- ❖ Investigate feasibility and recommendations related to shared micro-mobility options, such as shared bicycle systems, as directed by City Council

- ❖ Develop source reduction information related to regulation of single-use polystyrene products, as directed by City Council
- ❖ Utilize the consensus-based list of future prioritized actions from the Sustainability Tools for Assessing and Rating Communities (STAR) certification results and Post-Certification Workshop to inform the preparation of a Sustainability Plan
- ❖ Gather data in support of re-certification as a LEED City under the U.S. Green Building Council's LEED for Cities program, as integrated with the STAR Community Rating System
- ❖ Coordinate sustainability activities among departments to meet the Sustainability Plan's goals and objectives for implementation, once adopted
- ❖ Pursue grants and funding opportunities to create and implement Sustainability programs
- ❖ Commence implementation of the recommendations of the operational assessment relative to the Sustainability function as adopted by the City Council

Strategic Objectives:

- ❖ Implement the Strategic Energy Plan in furtherance of the City's adopted 100% renewable energy goals
 - ❖ Encourage energy conservation through enhanced insulation, LED replacement lighting and similar measures, including at City-owned facilities
 - ❖ Encourage renewable energy generation and use through installation of solar panels, battery energy storage, electric vehicle charging stations and similar measures, including at City-owned facilities
 - ❖ Complete installation of solar panels and electric vehicle charging stations at City Hall
 - ❖ Explore adoption of a "Reach" Building Code
 - ❖ Continue to work with the Santa Barbara County Regional Climate Collaborative to share resources to address climate change
 - ❖ Promote increased electric grid resiliency by encouraging backup inverters, microgrids, battery storage and other strategies, as appropriate, to enable Goleta to withstand blackouts and other energy challenges
 - ❖ Expand the use of reclaimed water wherever possible
 - ❖ Utilize native, drought-tolerant landscaping on City-owned facilities
 - ❖ Support water conservation efforts and encourage stormwater capture to facilitate groundwater recharge
-

Sustainability Program 4500



- ❖ Utilize the Sustainability Tools for Assessing and Rating (STAR) Community Rating System certification results as a means to assess sustainability efforts
- ❖ Develop a Sustainability Plan to identify and achieve goals that foster sustainability
- ❖ Implement a Community Choice Aggregation Program by and through participation in Central Coast Community Energy’s Community Choice Aggregation Program
- ❖ Evaluate opportunities for shared mobility approaches across the region
- ❖ Encourage and promote alternative transportation, including transit, biking and walking

Performance Measures and Workload Indicators:

Measure	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Number of STAR consensus-based actions completed to support Sustainability Plan Development	2	1	1	2	1
Percentage completion and adoption of the 100% Renewable Electricity Plan	100%	N/A	N/A	N/A	N/A
Number of awards received through the Beacon Program	N/A	N/A	1	N/A	1

Sustainability Program 4500



Measure	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Number of LEED key indicators tracked	N/A	7	7	14	14
Clean Energy Working Group meetings attended to address Community Choice Energy Feasibility	59	26	N/A	N/A	N/A
Community Choice Energy - % Residential Customers Enrolled	N/A	N/A	N/A	97%	97%
Community Choice Energy - % Commercial Customers Enrolled	N/A	N/A	N/A	97%	97%
Community Choice Energy - Number of Outreach Notices, Articles,	N/A	8	14	30	4

Sustainability Program 4500



Measure	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Workshops, Presentations					
Workload Indicators:					
Sustainability Partnership Meetings Attended	82	78	80	85	90
Number of Sustainability Grant Applications submitted	N/A	2	2	2	2
Number of electric vehicle charge sessions at the EV Fast Charger	1,815	1,428	1,622	1,815	1,915
GHG Emissions Savings (kg) based on EV Fast Charger sessions	14,955	12,664	13,810	14,955	15,760
Electrical Vehicle Charging Station Ports Installed at City Facilities	N/A	N/A	2	6	20

Sustainability Program 4500



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Sustainability Manager	0.00	0.00	0.00	1.00	1.00
Sustainability Coordinator	1.00	1.00	1.00	0.00	0.00
Management Assistant	0.00	1.00	1.00	1.00	1.00
Total	1.00	2.00	2.00	2.00	2.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 151,948	\$ 158,111	\$ 162,600	\$ 276,700	\$ 285,700
Supplies & Services	57,716	45,119	142,525	43,200	45,100
Capital Outlay	-	-	-	-	-
Total	\$ 209,664	\$ 203,230	\$ 305,125	\$ 319,900	\$ 330,800

Sustainability Program 4500

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-40-4500-50001	\$ 120,336	\$ 123,660	\$ 125,900	\$ 210,100	\$ 217,000
Salaries & Wages - Temporary	101-40-4500-50002	-	-	-	-	-
Medicare & Social Security	101-40-4500-50100	1,799	1,877	2,100	3,500	3,600
Retirement Contributions	101-40-4500-50101	13,804	16,410	18,300	30,900	32,900
Health Plan Allowance	101-40-4500-50102	15,300	15,428	15,300	30,600	30,600
Auto Allowance	101-40-4500-50103	-	-	-	-	-
Phone Allowance	101-40-4500-50104	-	-	-	-	-
Life Insurance	101-40-4500-50106	290	318	400	600	600
Long Term Disability	101-40-4500-50107	418	419	600	1,000	1,000
SALARIES & BENEFITS		\$ 151,948	\$ 158,111	\$ 162,600	\$ 276,700	\$ 285,700
Local Mileage	101-40-4500-51000	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences, Meetings And Travel	101-40-4500-51001	3,271	4,345	1,825	2,200	4,200
Memberships & Dues	101-40-4500-51003	2,015	1,530	3,475	3,600	3,600
Printing & Copying	101-40-4500-51010	-	-	300	300	300
Postage	101-40-4500-51011	-	-	-	-	-
Advertising	101-40-4500-51012	-	612	400	700	700
Special Department Supplies	101-40-4500-51031	-	18	100	200	100
Minor Equipment (under 5k)	101-40-4500-51032	-	-	-	-	-
Books & Subscriptions	101-40-4500-51035	-	-	-	-	-
Maintenance-Other Equipment	101-40-4500-51070	-	-	-	-	-
Professional Services	101-40-4500-51200	49,723	35,807	68,092	29,000	29,000
Permits & Fees	101-40-4500-54003	50	150	200	400	400
Support to Other Agencies - Other	101-40-4500-54013	2,657	2,657	2,800	2,800	2,800
Other Charges	101-40-4500-54014	-	-	4,000	4,000	4,000
SUPPLIES & SERVICES		\$ 57,716	\$ 45,119	\$ 81,192	\$ 43,200	\$ 45,100
TOTAL EXPENDITURES - 101		\$ 209,664	\$ 203,230	\$ 243,792	\$ 319,900	\$ 330,800
LOCAL GRANTS - 237						
Machinery & Equipment	237-40-4500-57010	\$ -	\$ -	\$ 61,333	\$ -	\$ -
SUPPLIES & SERVICES		\$ -	\$ -	\$ 61,333	\$ -	\$ -
TOTAL EXPENDITURES - 237		\$ -	\$ -	\$ 61,333	\$ -	\$ -
GRAND TOTAL EXPENDITURES		\$ 209,664	\$ 203,230	\$ 305,125	\$ 319,900	\$ 330,800

LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Professional Services	101-40-4500-51200	\$ 29,000	\$ 29,000
CivicSpark Fellow Support		29,000	29,000
Support to Other Agencies - Other	101-40-4500-54013	\$ 2,800	\$ 2,800
Partner to Green Business Program		2,800	2,800
Other Charges	101-40-4500-54014	\$ 4,000	\$ 4,000
EV Charging Station Remittance		4,000	4,000

Program Description:

The Housing Implementation Program seeks to implement affordable housing policy and to develop, track and administer affordable housing units in the City. The General Plan Housing Element is the City's main housing policy document, which articulates the City's housing policies and outlines its housing strategies and programs.

A central Housing Element goal is helping to address the City's share of regional housing needs and making affordable housing available for all social and economic segments of the community. Successful implementation of the City's affordable housing programs promotes a healthy, balanced community in which individuals and families of all incomes and needs, including low and very low-income households, can afford to live.

An important responsibility of the Housing Implementation Program is to comprehensively manage and audit internal and external sources of funding to support affordable housing. The City-managed Housing Trust Fund account (see Housing Element Policy 2.8) contains accumulated funds from in-lieu housing fees/payments, housing development impact fees for non-residential development, and any other voluntary donations, grants, matching funds and sources. The Housing Trust Fund is intended to be leveraged for the greatest community benefit and applied toward the development of new affordable units, acquisition of at-risk affordable housing units, or rehabilitation of affordable housing.

The Housing Implementation Program also seeks to inform tenants and landlords of their rights and obligations under the Fair Housing Act and State and federal anti-discrimination laws, and ensure that tenant protections are in place, for example, through bi-lingual contract services provided by the City of Santa Barbara for rental housing mediation and referrals to Legal Aid Foundation. The Program will encourage the provision of housing for those who require special assistance, such as seniors and people with disabilities, by facilitating linkages between housing and services.

The Community Development Block Grants (CDBGs) Program, Redevelopment Agency Successor Agency matters and homelessness programs will continue to be handled by the Neighborhood Services Department and are not part of the Affordable Housing Implementation Program.

Operational Objectives:

- ❖ Affordable Housing Implementation Policy. Proactive development of an operational policy framework to accomplish City's affordable housing goals and implement the RHNA/Housing Element policy framework
 - Maintain and periodically update/revise the Affordable Housing Operational Policies Resolution, stating requirements for affordable housing units

- Oversee development of a housing in lieu fee per Housing Element policy (responsibility for this and the immediately following objective have been transferred to the Advance Planning Division pending full staffing of this Program)
- Oversee development of a non-residential affordable housing development impact fee study per Housing Element policy
- Prepare and implement an Affordable Employee Housing Plan per Housing Element policy
- ❖ Restrictive Covenants
 - Implement and enforce restrictive covenants on new and existing affordable housing units, including review and approval of subsequent transfers of affordable units
 - Track and monitor the City's inventory of affordable housing units, including for-sale units, rental units, and Accessory Dwelling Units (ADUs). Track expiring units and seek to negotiate affordable covenant extensions
- ❖ Affordable Housing Lotteries. Conduct housing lotteries and establish and track eligibility of prospective purchasers/renters of affordable units
- ❖ Housing Trust Fund and Comprehensive Affordable Housing Finance Plan (CAHFP). Manage and report on City accumulated housing funds intended to be applied toward the development, preservation, and rehabilitation of affordable units. Work to identify, recommend and deliver suitable affordable housing with using internal and external funding sources
- ❖ Affordable Housing Development. Provide technical assistance, where possible, to promote affordable housing development by for-profit and non-profit developers
- ❖ Reporting. Prepare section of State Housing and Community Development Annual Report related to affordable units
- ❖ Affordable Housing Agreement Implementation
 - Implement affordable housing components through deed restrictions and covenants
 - Contract and oversee Santa Barbara County Housing Authority services
- ❖ Mobile Home Park Preservation
 - Where required, assist park tenants with obtaining financing for purchase of affordable units per Housing Element policy
 - Conducting income surveys and assure owners provide annual rental reports
- ❖ Rental Housing Mediation. Mediate landlord-tenant rental housing disputes as necessary with the assistance of City of Santa Barbara contract services



Strategic Objectives:

- ❖ Affordable Housing Implementation. Promote the development of new and the maintenance of existing affordable housing units
- ❖ Affordable Housing Administration. Administer affordable housing programs and implement Housing Element policy and requirements, e.g., through imposition of affordable covenants and restrictions, tracking of existing affordable units, holding affordable housing lotteries and compliance monitoring
- ❖ Housing Trust Fund. Leverage available Housing Trust Fund monies toward development, preservation, and rehabilitation of affordable housing for the greatest community benefit. Use the Housing Trust Fund to leverage external funds per the CAHFP
- ❖ Fair Housing Enforcement, Tenant Protections. Enforce the Fair Housing Act and local requirements and provide information to tenants on tenant protections and their rights under State and federal anti-discrimination laws

Performance Measures and Workload Indicators:

Measure	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Number of new affordable (low and very low income) housing units, for which covenants and restrictions have been prepared.	5	0	5	TBD	TBD
Number of existing affordable very low and low income units, whose term was extended.	0	0	0	TBD	TBD

Affordable Housing Implementation Program - 4600



Number of new low and very low income affordable housing units constructed.	1	1	3	TBD	TBD
Number of new moderate affordable housing units constructed.	0	9	0	TBD	TBD
Number of new workforce affordable housing units constructed.	113	5	2	TBD	TBD
Workload Indicators:					
Number of Public Meetings Attended	N/A	N/A	2	5	5
Number of Grant Applications submitted	1	0	0	1	1
Number of tenant housing units advised on tenant rights	0	0	0	TBD	TBD

Affordable Housing Implementation Program-4600



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Senior Housing Analyst	0.00	1.00	1.00	1.00	1.00
Total	0.00	1.00	1.00	1.00	1.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ -	\$ -	\$ -	\$ 142,000	\$ 150,800
Supplies & Services	-	-	30,000	33,700	4,700
Capital Outlay	-	-	-	-	-
Total	\$ -	\$ -	\$ 30,000	\$ 175,700	\$ 155,500

Affordable Housing Implementation Program-4600

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-40-4600-50001	\$ -	\$ -	\$ -	\$ 108,200	\$ 115,300
Salaries & Wages - Temporary	101-40-4600-50002	-	-	-	-	-
Social Security & Medicare	101-40-4600-50100	-	-	-	1,800	1,900
Retirement	101-40-4600-50101	-	-	-	15,900	17,500
Health Plan Allowance	101-40-4600-50102	-	-	-	15,300	15,300
Auto Allowance	101-40-4600-50103	-	-	-	-	-
Phone Allowance	101-40-4600-50104	-	-	-	-	-
Life Insurance	101-40-4600-50106	-	-	-	300	300
Long-Term Disability	101-40-4600-50107	-	-	-	500	500
SALARIES & BENEFITS		\$ -	\$ -	\$ -	\$ 142,000	\$ 150,800
Local Mileage	101-40-4600-51000	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences, Meetings & Travel	101-40-4600-51001	-	-	-	1,000	2,000
Memberships & Dues	101-40-4600-51003	-	-	-	700	700
Printing & Copying	101-40-4600-51010	-	-	-	1,000	1,000
Postage & Mailing	101-40-4600-51011	-	-	-	-	-
Advertising	101-40-4600-51012	-	-	-	500	500
Special Department Supplies	101-40-4600-51031	-	-	-	200	200
Minor Equipment (under 5k)	101-40-4600-51032	-	-	-	-	-
Books & Subscriptions	101-40-4600-51035	-	-	-	300	300
Professional Services	101-40-4600-51200	-	-	30,000	30,000	-
Contract Services	101-40-4600-51300	-	-	-	-	-
Permits & Fees	101-40-4600-54003	-	-	-	-	-
SUPPLIES & SERVICES		\$ -	\$ -	\$ 30,000	\$ 33,700	\$ 4,700
TOTAL EXPENDITURES - 101		\$ -	\$ -	\$ 30,000	\$ 175,700	\$ 155,500
GRAND TOTAL EXPENDITURES		\$ -	\$ -	\$ 30,000	\$ 175,700	\$ 155,500

LINE-ITEM DETAIL

	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Professional Services	101-40-4600-51200	\$ 30,000	\$ -
Comprehensive Affordable Housing Finance Plan		30,000	-

Planning and Environmental Review Administration 4700

Program Description:

The Administration Division oversees the overall functioning of the Planning and Environmental Review Department. This Division includes the Director of Planning and Environmental Review, who is responsible for the day-to-day operations of the Department, and a Management Assistant, who provides support to the Director, Division Managers and staff as well as the Planning Commission. This division also coordinates the Department's responses to all inquiries and service requests.

The Administration Division monitors and manages the Department's budget activities, ensuring that all expenditures are within appropriation; provides accounts payable support to the Finance Department and administers all responses to City Manager and City Council inquiries regarding Department functions and programs.

Operational Objectives:

- ❖ Develop and ensure timely implementation of a departmental Annual Work Program for each fiscal year
- ❖ Review and update the current Two-Year Budget Plan for Fiscal Years 2021-22 and 2022-23 as necessary
- ❖ Conduct weekly management meetings with Division and Program managers for effective oversight and management of departmental operations
- ❖ Conduct bi-weekly meetings with all Department staff and managers to increase the Department's efficiency and communications
- ❖ Maintain planning permits and all other planning-related public records consistent with City Clerk's Office requirements
- ❖ Respond to and route all citizen requests for information and service within one business day
- ❖ Implement recommendations of the Planning and Environmental Review Department Organizational Assessment dated June 1, 2017
- ❖ Maintain the Department's homepage website and update quarterly or more frequently, as needed

Planning and Environmental Review Administration 4700



Performance Measures and Workload Indicators:

Measure	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Annual Work Plan objectives/ projects completed	8	15	8	TBD	TBD
Conduct training sessions for the Planning and Environmental Review staff	1	5	3	2	2
Workload Indicators:					
Department Council Agenda Reports processed	44	29	39	38	40
Planning Commission Reports processed	26	24	26	24	24
Department Personnel Action Forms processed	2632	31	31	37	39
Public Records requests received and responded to by the due date	94	98	123	105	105
Updates to the Planning and Environmental Review Home Page Website	4	6	6	4	4

Administration 4700



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Planning Director	0.00	1.00	1.00	1.00	1.00
Management Assistant	0.00	1.00	1.00	1.00	1.00
Total	0.00	2.00	2.00	2.00	2.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ -	\$ 118,552	\$ 353,500	\$ 351,400	\$ 361,700
Supplies & Services	-	-	2,700	2,700	3,700
Capital Outlay	-	-	-	-	-
Total	\$ -	\$ 118,552	\$ 356,200	\$ 354,100	\$ 365,400

Administration 4700



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-40-4700-50001	\$ -	\$ 97,866	\$ 271,300	\$ 273,900	\$ 282,100
Salaries & Wages - Temporary	101-40-4700-50002	-	-	-	-	-
Social Security & Medicare	101-40-4700-50100	-	1,503	4,500	4,500	4,700
Retirement	101-40-4700-50101	-	8,324	39,400	34,700	36,500
Health Plan Allowance	101-40-4700-50102	-	8,566	30,600	30,600	30,600
Auto Allowance	101-40-4700-50103	-	1,616	4,900	4,900	4,900
Phone Allowance	101-40-4700-50104	-	241	800	800	800
Life Insurance	101-40-4700-50106	-	211	700	700	800
Long-Term Disability	101-40-4700-50107	-	225	1,300	1,300	1,300
SALARIES & BENEFITS		\$ -	\$ 118,552	\$ 353,500	\$ 351,400	\$ 361,700
Local Mileage	101-40-4700-51000	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences, Meetings & Travel	101-40-4700-51001	-	-	2,000	1,000	2,000
Memberships & Dues	101-40-4700-51003	-	-	700	800	800
Printing & Copying	101-40-4700-51010	-	-	-	500	500
Postage & Mailing	101-40-4700-51011	-	-	-	-	-
Advertising	101-40-4700-51012	-	-	-	-	-
Special Department Supplies	101-40-4700-51031	-	-	-	200	200
Minor Equipment (under 5k)	101-40-4700-51032	-	-	-	-	-
Books & Subscriptions	101-40-4700-51035	-	-	-	200	200
Professional Services	101-40-4700-51200	-	-	-	-	-
Permits & Fees	101-40-4700-54003	-	-	-	-	-
SUPPLIES & SERVICES		\$ -	\$ -	\$ 2,700	\$ 2,700	\$ 3,700
TOTAL EXPENDITURES - 101		\$ -	\$ 118,552	\$ 356,200	\$ 354,100	\$ 365,400
GRAND TOTAL EXPENDITURES		\$ -	\$ 118,552	\$ 356,200	\$ 354,100	\$ 365,400

Department Description:

The Public Works Department is comprised of eight separate budget programs. The services provided by the Department range from the ongoing maintenance and improvement of the City's streets to the engineering, design and construction of the City's capital improvement projects, to management of the City's solid waste, recycling and storm water management programs.

The eight Department divisions include Administration, Engineering, Facilities Maintenance, Parks and Open Space, Streets Maintenance, the Capital Improvement Program (CIP), Street Lighting and Solid Waste & Environmental Services. While the Department is budgeted for approximately 25.9 full-time equivalent positions, many of the services provided are performed using contract labor. This provides the flexibility to meet peak service demands without increasing ongoing personnel costs.

Fiscal Year 2019/20 Accomplishments:

- ❖ Land Development Projects Completed:
 - 6861 Hollister Avenue – Target
 - 146 S. Fairview Avenue – McDonalds
 - 7465 Hollister – Rancho Goleta Mobil Home Park
 - 7388 Calle Real - Citrus Village
 - VLC Monument Signs
- ❖ Land Development Projects Approved for Construction
 - Cabrillo Business Park Lot 9
 - 6830 Cortona Drive – Cortona Apartments
 - 180 N Fairview Avenue – Fuel Depot
 - 444 S Patterson Avenue - Somera Medical Building Cottage MOB
 - 7465 Hollister Avenue – Rancho Goleta Mobil Home Park
 - 7000 Hollister Avenue – Hollister Village
 - 909 S Kellogg Avenue -Security Paving CO
 - 425 S. Kellogg Avenue – Kellogg Auto Center
 - 10 S Kellogg Avenue – Kellogg Self Storage
 - 22 S Fairview Avenue – Cox Communication Building
 - 130 Robin Hill – 130 &134 Robin Hill Improvement Plan
 - 6710 & 6720 Calle Koral – Village at Los Carneros
 - 7414 & 7418 Hollister Avenue – Parcel Map

- ❖ Capital Improvement Program (CIP) Projects in Construction Phase:
 - Old Town Sidewalk Improvements (Project No. 9031) – Awarded construction contract and under construction
 - Rectangular Rapid Flashing Beacon (RRFB) at Chapel / Pedestrian Hybrid Beacon (PHB) at Kingston (Project No. 9058) - Awarded construction contract
 - ❖ Capital Improvement Program (CIP) Projects in Final Design Phase:
 - San Jose Creek Emergency Channel Repair (Project No. 9009)
 - Fairview Avenue / US 101 Intersection Sidewalk Infill (Project No. 9070)
 - ❖ Traffic Signal Repairs
 - Fairview Avenue and Encina Road (Project No. 9083) - Cabinet and equipment replaced
 - Los Carneos Rd. and Discovery Way (Project No. 9083) - Controller Replaced
 - Rutherford St. and Hollister Ave. (Project No. 9083) - Replaced load switches
 - Traffic Signal Miscellaneous Concrete Repair Project
 - ❖ Maintenance:
 - Parks & Open Spaces
 - Implemented COVID-19 response, including deployment of over 350 signs, temporary closures of Ellwood Mesa parking lot, the skate park, playgrounds and fitness equipment, large picnic areas, and removal of group recreational amenities
 - Completed annual wildfire defensible space mowing of all City-owned urban wildland interface areas totaling over 75-acres
 - Performed contract compliance audit for parks landscape maintenance contractor and instituted new performance objectives to ensure higher level of service
 - Performed irrigation audit and system upgrades at University Village, including replacement of non-operational backflow protection device
 - Hosted the Monarch Butterfly Community Forum
 - Replaced damaged tennis court nets at Stow Canyon
 - Installed new signage around Lake Los Carneros entrances to encourage dogs on leash
-

- Installed fishing line recycling station at Lake Los Carneros to reduce incidental wildlife entanglement
 - Conducted trail maintenance and fuel reduction along 1000-feet of San Jose Creek Open Space trail behind Somerset
 - Performed weekly inspections of open spaces for encampments and trash dumping; completed 14 abandoned trash removal clean ups
 - Completed annual inspection of Lake Los Carneros Dam with the CA Department of Water Resources
 - Completed vegetation clearing along Lake Los Carneros Dam for maintenance and operational safety
 - Removed poison oak from perimeter of Stow House grounds
 - Removed low vegetation and installed new safety lighting around house at Stow Grove Park
 - Completed Berkeley Park irrigation controller electrical safety improvements and rebuilt enclosure
 - Replaced Stow Grove Redwoods irrigation system and upgraded to Bluetooth-enabled controllers
 - Relocated three beehives away from heavily-used public areas
 - Provided overview of the City's Parks and Open Space program as an invited guest speaker at the Santa Barbara Audubon Society's Conservation Subcommittee;
 - Provided representation on the Director's Group of the Southern California Wetlands Recovery Project, a consortium of agencies collaborating on wetlands preservation and restoration
 - Provided representation on the Santa Barbara County Weed Management Area, a coalition of agencies and non-profits concerned with invasive and noxious weeds
 - Distributed over 250,000 dog waste bags
 - Performed over 8,500 trash can emptying at 66 locations
 - Performed 1,460 park openings and closings at locations with lockable entry gates
 - Performed 4,125 restroom cleanings at ten locations
 - Properly disposed of over 200 gallons of unidentified hazardous waste stored at the former Stow Grove Park maintenance yard
 - Planted a tree in celebration of Arbor Day
-

- Repaired defunct drinking fountains at Stow Grove Park, some of which had been non-operational for more than six years
 - Removed vegetation across from La Patera Elementary at Stow Grove Park to improve sightlines and pedestrian safety
 - Completed 12 monthly playground safety inspections and replacement of six damaged components
 - Removed six unpermitted structures at Ellwood Beach and associated fire pit rings
 - Removed unpermitted grading (BMX bike courses) at Ellwood Mesa and Brandon Open Space
 - Removed swastikas carved into four oak trees at Lake Los Carneros
 - Facilities
 - Cleared back all vegetation at South side of Parking lot and lift/expose trees at Goleta Library prior to winter to establish new growth.
 - Conducted extermination clean/out project at City Public Works Corp Yard offices to remove rodents
 - Conducted cleaning of Ducts/registers and wipe down of all interior (contractor) and replaced all overhead Panels at Goleta Public Works Corp Yard offices
 - Installed 6 new LED lights in north hallway for public Safety at Goleta Valley Community Center
 - Installed new signage and parking area/drop off for Covid-19 voting drop off at Goleta Valley Community Center
 - Purchased and installed two new concrete trash receptacles at Goleta Valley Community Center
 - Purchased and supplied paint and painting materials for indoor painting project at Goleta Valley Community Center.
 - Repaired drainage above women's restroom on south roof for proper drainage at Goleta Valley Community Center
 - Repaired damage metal drainage pipe at Goleta Valley Library
 - Had all front area trees trimmed at Goleta Valley Community Center
 - Streets
 - 2020 Winter Storm: City-wide filling potholes and removing fallen trees and limbs
-

Public Works Department 5000

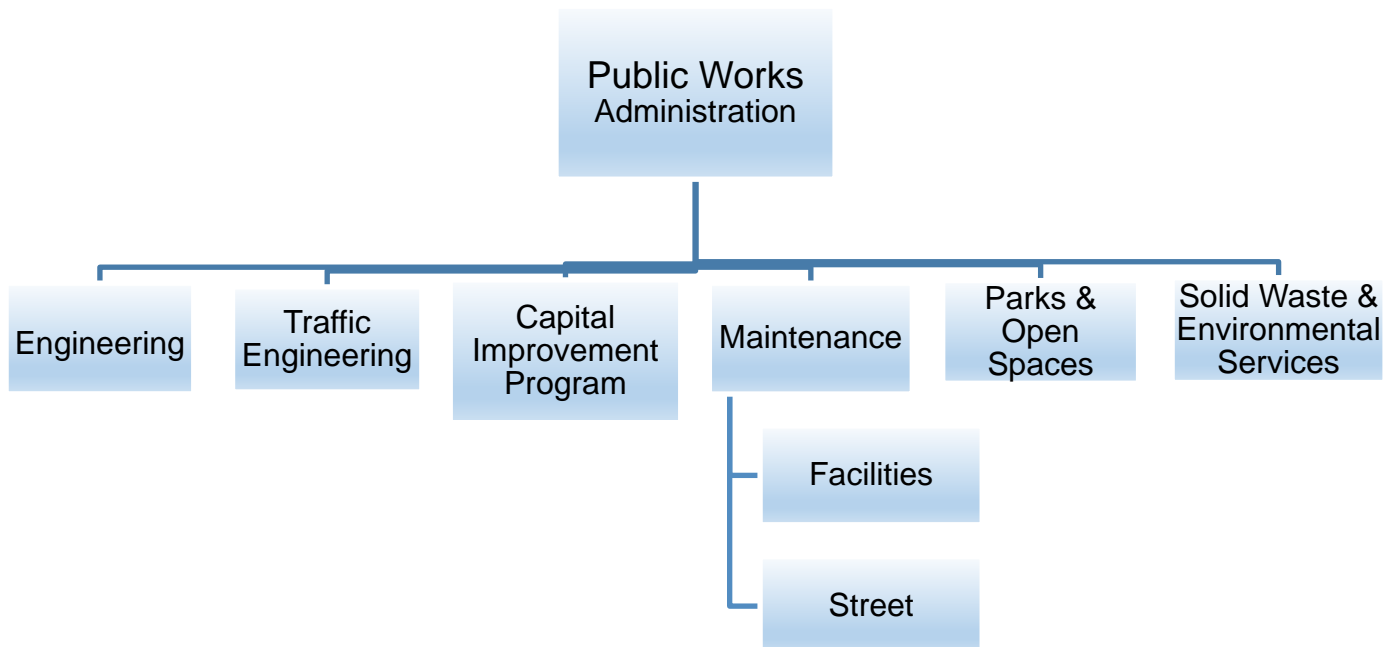
- Installed/Fire lane at the end of Ekwill street west for city engineer
- Installed drainage protection wattles at Maria Ignacio bike path slope
- Replaced all Lighting sticker info on light poles at Maria Ignacio Bike Path
- Worked with contractor to remove all trash and debris/encampments on Maria Ignacio Bike Path
- Removed all graffiti from Maria Ignacio Bike Path structures/poles and fencing
- Removed and replaced two 30-foot sections of sidewalks and apron approaches in city neighborhoods for public safety
- Power washed Old Town sidewalks from Fairview to highway 217 undercrossing
- Conducted sweeping project on S. Kellogg and Depot road to remove years of debris/sand and dirt.
- Cathedral Oaks potholes
- Installed 6 new batteries at Cathedral Oaks/Winchester Flashing Light Stop Area
- Repainted all Crosswalk and Stop/Stop Bars at Cathedral Oaks Crossings
- Re-painted all three roadway hump markings on Padova Drive
- Lifted all oak trees for clearance at Cathedral Oaks/Winchester Parkway Strip
- Grind and overlay work on Los Carneros Way (approximately 27,000 square feet)
- Had contractor Hydro Jet out 53 designated problematic drains throughout town
- Replaced all old signage and made sure all existing were at 7ft high in old town
- Had City crews remove all weeds on sidewalks and planters in old town
- Street Lighting:
 - Acquired over 1,300 streetlights from Southern California Edison (SCE)

- Established a street light maintenance and management program for the newly acquired, City-owned streetlights
 - Repaired broken overhead streetlight wiring at 636 Cambridge Drive
 - Removed a damaged pole at 357 Mathilda Drive
- ❖ Solid Waste and Environmental Services
- Assisted with Homeless Encampment Cleanups
 - Conducted four (4) Beautify Goleta Events. The events collected refuse on different Saturdays in various Goleta neighborhoods. Participated in local beach clean ups.
 - Responded to over 30 reports of illicit discharge of non-stormwater, including immediate response to 2 reports of hazardous materials releases.
 - Reviewed over 15 development projects for stormwater compliance, with final inspection conducted on 2 projects.
 - Conducted 52 site inspections for stormwater best management practices, post-construction site control measures, and more.
 - Held 7 training events for city staff and construction crews for stormwater best management practices, illicit discharge detection and elimination, and more.
 - Conducted annual cleaning and maintenance for over 54 storm drains.
 - Community Outreach: Shared 25 messages relating to pollution prevention and promoting sustainability. Community messages are relayed via monthly Green Room posts in the Monarch Press, social media messaging, flyers, letters to residents and more.
 - Street sweeping: swept over 2,412 miles of street, collecting 2,919 cubic yards of debris.
 - Achieved City-wide trash diversion goals with over 68% of trash diverted from landfills via reuse or recycling programs.
 - Implemented residential recycling, commercial recycling, commercial organics recycling, and backyard composting programs.
 - Implemented the Green Building Code requirement of a 65% diversion on all new construction, demolition, commercial additions and residential additions adding square footage.
 - Processed the Proposition 218 public hearing process for the annual solid waste trash rate increases.
-

Public Works Department 5000

- o Successfully managed the Solid Waste Franchise Agreement: including the bin placement location, diversion reporting, complaint tracking, etc.
- o Used the CalRecycle Beverage Container Recycling Grant funds to purchase 10 additional trash/recycling containers to be used along Hollister Avenue.

Public Works Organization Chart



Program Description:

The Administration Division oversees the overall functioning of the Public Works Department. This Division includes the Director of Public Works and Deputy Public Works Director, who are responsible for the day-to-day operations of the Department including Capital Improvement Program (CIP) projects. A Senior Management Analyst, and an Administrative Assistant provides support to the Directors and Division Managers and Engineering Division. This division also coordinates the Department's responses to all inquiries and service requests.

The Administration Division monitors and manages the Department's budget activities, ensuring that all expenditures are within appropriation; coordinates timely and responsive input to the development of the Capital Improvement Program, the financial plan and annual budget; provides accounts payable support to the Engineering and Solid Waste & Environmental Divisions and administers all responses to City Manager and City Council inquiries regarding Department functions and programs.

Operational Objectives:

- ❖ Develop Two-Year Budget Plan for Fiscal Years 2022 and 2023, which includes, revenue projections, operating appropriations and memorandums, etc.
- ❖ Develop a comprehensive Five-Year Capital Improvement Program
- ❖ Lead two safety meetings and ensure that Streets Maintenance program conducts appropriate annual safety training meetings
- ❖ Conduct weekly Leadership Meetings with key managers to increase the Department's efficiency and communications
- ❖ Implement a Records Management within the requirements from the City Clerk's Office
- ❖ Respond to and route all public records requests (PRR) for information and service within two business days
- ❖ Implement 100% of recommendations of the Public Works Department Organizational Assessment by June 30, 2022
- ❖ Implement a Fleet Management Plan and a Key Management Plan
- ❖ Maintain the Department's home page website and update quarterly.

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Ensure the Department meets 75% of their work plan objectives	50%	50%	50%	75%	75%
Conduct training sessions for the Public Works' Administrative Support staff to increase the efficiency	2	2	0	2	2
Workload Indicators:					
Number of recommendations implemented from the Public Works Department Organizational Assessment	2	1	1	1	2
Department Council Agenda Reports processed	N/A	69	63	65	65
Department Personnel Action Forms Processed	19	19	19	23	26
Complaints received and responded to by the due date	12	N/A	12	5	10
Public Records requests received and responded to by the due date	12	N/A	12	13	10
Updates to the Public Works Home Page Website	6	4	4	8	8

Public Works Administration 5100



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Public Works Director	1.00	1.00	1.00	1.00	1.00
Deputy Public Works Director	0.00	0.00	0.00	1.00	1.00
Senior Management Analyst	0.00	0.00	0.00	1.00	1.00
Management Analyst	0.00	0.00	0.00	1.00	1.00
Management Assistant	0.90	0.90	0.90	1.00	1.00
Administrative Assistant	0.00	0.00	0.00	0.00	0.00
Senior Office Specialist	1.00	1.00	1.00	0.00	0.00
Total	2.90	2.90	2.90	5.00	5.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 319,045	\$ 273,126	\$ 273,413	\$ 634,800	\$ 677,500
Supplies & Services	7,397	10,312	17,800	17,800	17,800
Capital Outlay	-	-	-	-	-
Total	\$ 326,442	\$ 283,438	\$ 291,213	\$ 652,600	\$ 695,300

Public Works Administration 5100

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-50-5100-50001	\$ 233,695	\$ 204,174	\$ 209,900	\$ 478,300	\$ 509,300
Salaries & Wages - Temporary	101-50-5100-50002	13,132	9,527	13	17,700	17,700
Overtime	101-50-5100-50003	580	-	1,000	-	-
Medicare & Social Security	101-50-5100-50100	4,520	3,594	3,500	9,100	9,700
Retirement Contributions	101-50-5100-50101	25,121	26,792	30,500	70,300	77,200
Health Plan Allowance	101-50-5100-50102	36,401	24,576	23,800	49,800	53,600
Auto Allowance	101-50-5100-50103	2,564	2,677	2,700	4,900	4,900
Phone Allowance	101-50-5100-50104	382	399	400	1,200	1,200
Bilingual Allowance	101-50-5100-50105	1,404	135	-	-	-
Life Insurance	101-50-5100-50106	558	578	600	1,300	1,600
Long Term Disability	101-50-5100-50107	687	675	1,000	2,200	2,300
Relocation	101-50-5100-50109	-	-	-	-	-
SALARIES & BENEFITS		\$ 319,045	\$ 273,126	\$ 273,413	\$ 634,800	\$ 677,500
Local Mileage	101-50-5100-51000	\$ -	\$ -	\$ 100	\$ 300	\$ 300
Conferences, Meetings And Travel	101-50-5100-51001	2,717	781	3,000	3,000	3,000
Memberships & Dues	101-50-5100-51003	895	-	700	700	700
Training	101-50-5100-51004	55	-	1,000	1,500	1,500
Printing & Copying	101-50-5100-51010	-	481	1,000	1,500	1,500
Postage	101-50-5100-51011	-	-	200	700	700
Special Department Supplies	101-50-5100-51031	1,760	1,503	2,300	2,500	2,500
Minor Equipment (under 5k)	101-50-5100-51032	-	-	-	3,000	3,000
Uniforms & Safety Equipment	101-50-5100-51033	1,586	300	2,000	2,000	2,000
Books & Subscriptions	101-50-5100-51035	384	247	500	600	600
Utilities - Telephone	101-50-5100-51050	-	-	-	-	-
Utilities - Electric	101-50-5100-51052	-	-	-	-	-
Professional Services	101-50-5100-51200	-	-	-	-	-
Professional Services - Temp Agency	101-50-5100-51202	-	-	-	-	-
Stipends for Meetings	101-50-5100-54005	-	-	-	2,000	2,000
Support to Other Agencies - Other	101-50-5100-54013	-	7,000	7,000	-	-
SUPPLIES & SERVICES		\$ 7,397	\$ 10,312	\$ 17,800	\$ 17,800	\$ 17,800
Computer Hardware & Peripherals	101-50-5100-57020	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 326,442	\$ 283,438	\$ 291,213	\$ 652,600	\$ 695,300
GRAND TOTAL EXPENDITURES		\$ 326,442	\$ 283,438	\$ 291,213	\$ 652,600	\$ 695,300

Program Description:

The Engineering Division oversees the City's Engineering and the Traffic Engineering programs. This Division processes road encroachment and transportation permits, traffic requests, reviews development proposals, and many miscellaneous public inquiries. The budget for the Street Improvement Program is under Street Maintenance. The Division consists of a Principal Civil Engineer, a Traffic Engineer, an Assistant Engineer, an Engineering Technician, a Public Works Inspector and various part time contract engineering staff.

This Division coordinates departmental review and correspondence on all land development projects, provides review of traffic concerns and requests, and reviews, issues and inspects encroachment permits for work within the public right-of-way. The Division also manages capital maintenance improvements including the Pavement Management Program (PMP), the concrete repair program, and the annual pavement rehabilitation project. The budget for these capital maintenance improvements are budgeted in the Street Maintenance Division (Division #5800).

Permitting and Traffic Objectives:

- ❖ Respond to public inquiries within two business days letting the public know that their inquiry has been received
- ❖ Respond to encroachment permit applications within two business days letting the applicant know that their permit has been received and is being reviewed
- ❖ Issue transportation permit applications within two business days
- ❖ Make first contact in response to traffic requests from citizens within two business days
- ❖ Reduce the backlog of traffic requests to less than 10 at any given time.

Development Objectives:

- ❖ Provide comments on internal reviews for improvement plan checks and subdivision map checks within two to four weeks, depending upon submittal type
- ❖ Respond to Planning Department staff on development projects within the time frame as determined necessary by Planning Department Staff or as agreed to by meeting with planning staff to determine a timeframe for response
- ❖ Respond to Land Use Permit clearance for all development projects within two weeks with a list of necessary correction or submittals, or adjustments or that the Land Use Permit may be issued since it is in compliance with all Conditions of Approval
- ❖ Update roadway striping concurrent with overlays and slurry seal projects to enhance bicyclist safety

- ❖ Improve the road ride quality by constructing the annual pavement rehabilitation project
- ❖ Manage the Pavement Management Program (PMP), the concrete repair program, and capital maintenance improvements.
- ❖ Complete design and environmental review of the Hollister Avenue Old Town Interim Striping Project.

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Percentage of improvement plan checks and subdivision map checks completed within four weeks	95%	100%	100%	95%	95%
Percentage of traffic inquiries responded to within two business days	95%	100%	100%	95%	95%
Percentage of responses completed to PER Department staff on development projects within timeframe set by PER staff	100%	100%	100%	95%	95%
Percentage of encroachment and traffic permit inquiries responded to within 2 days	95%	100%	100%	100%	100%

Engineering 5200



Reduce the backlog of traffic requests to less than 10 at any given time.	N/A	50%	50%	80%	80%
Percentage of Land Use Permits Clearance requests responded to within in 2 weeks	95%	100%		100%	100%
Workload Indicators:					
Number of encroachment permits issued	273	315	171	300	300
Number of traffic engineering requests	N/A	22	19	24	24

Engineering 5200



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Principal Civil Engineer	1.00	1.00	1.00	1.00	1.00
Traffic Engineer	1.00	1.00	1.00	1.00	1.00
Assistant Engineer	1.00	1.00	1.00	1.00	1.00
Public Works Inspector	1.00	1.00	1.00	1.00	1.00
Senior Engineering Technician	1.00	1.00	1.00	1.00	1.00
Total	5.00	5.00	5.00	5.00	5.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 437,223	\$ 465,112	\$ 385,900	\$ 804,700	\$ 850,500
Supplies & Services	169,694	528,201	713,733	650,300	650,300
Capital Outlay	-	-	-	-	-
Total	\$ 606,917	\$ 993,313	\$ 1,099,633	\$ 1,455,000	\$ 1,500,800

Engineering 5200



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-50-5200-50001	\$ 343,238	\$ 360,149	\$ 291,100	\$ 621,700	\$ 657,700
Salaries & Wages - Temporary	101-50-5200-50002	-	-	-	-	-
Overtime	101-50-5200-50003	-	802	1,000	-	-
Medicare & Social Security	101-50-5200-50100	5,156	5,513	5,000	10,400	10,900
Retirement Contributions	101-50-5200-50101	39,685	43,464	36,800	78,900	86,100
Health Plan Allowance	101-50-5200-50102	45,001	50,852	47,500	86,100	88,000
Auto Allowance	101-50-5200-50103	157	-	-	-	-
Phone Allowance	101-50-5200-50104	983	760	600	1,100	1,100
Bilingual Allowance	101-50-5200-50105	1,110	1,572	1,600	1,600	1,600
Life Insurance	101-50-5200-50106	826	866	1,000	2,000	2,100
Long Term Disability	101-50-5200-50107	1,066	1,135	1,300	2,900	3,000
Deferred Compensation	101-50-5200-50108	-	-	-	-	-
Unemployment insurance	101-50-5200-50111	-	-	-	-	-
SALARIES & BENEFITS		\$ 437,223	\$ 465,112	\$ 385,900	\$ 804,700	\$ 850,500
Local Mileage	101-50-5200-51000	\$ -	\$ -	\$ 300	\$ 300	\$ 300
Conferences, Meetings And Travel	101-50-5200-51001	572	411	1,250	1,000	1,000
Memberships & Dues	101-50-5200-51003	800	-	1,700	1,000	1,000
Training	101-50-5200-51004	-	-	-	1,000	1,000
Printing & Copying	101-50-5200-51010	462	-	1,000	1,000	1,000
Postage	101-50-5200-51011	26	384	500	500	500
Advertising	101-50-5200-51012	242	4,619	500	500	500
Special Department Supplies	101-50-5200-51031	1,214	142	1,000	1,000	1,000
Minor Equipment (under 5k)	101-50-5200-51032	-	3,569	-	-	-
Uniforms & Safety Equipment	101-50-5200-51033	132	789	800	800	800
Books & Subscriptions	101-50-5200-51035	381	1,338	500	500	500
Maintenance-Vehicles	101-50-5200-51060	1,750	1,463	3,200	3,200	3,200
Maintenance-Software License & Subscripti	101-50-5200-51068	-	-	-	-	-
Maintenance-Fuel - Vehicles & Other	101-50-5200-51080	4,038	3,109	3,500	3,500	3,500
Professional Services	101-50-5200-51200	142,845	479,004	559,483	490,000	490,000
Contract Services	101-50-5200-51300	17,231	33,373	140,000	146,000	146,000
SUPPLIES & SERVICES		\$ 169,694	\$ 528,201	\$ 713,733	\$ 650,300	\$ 650,300
Vehicles	101-50-5200-57000	\$ -	\$ -	\$ -	\$ -	\$ -
Computer Hardware & Peripherals	101-50-5200-57020	-	-	-	-	-
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 606,917	\$ 993,313	\$ 1,099,633	\$ 1,455,000	\$ 1,500,800
GRAND TOTAL EXPENDITURES		\$ 606,917	\$ 993,313	\$ 1,099,633	\$ 1,455,000	\$ 1,500,800

LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Professional Services	101-50-5200-51200	\$ 490,000	\$ 490,000
Engineering Assist		90,000	90,000
Traffic Engr Assist		200,000	200,000
Land Dev Review		200,000	200,000
Contract Services	101-50-5200-51300	\$ 146,000	\$ 146,000
Right of Way		30,000	30,000
Project Management Support		25,000	25,000
Survey Services		40,000	40,000
Floodplain Mgmt Services		15,000	15,000
Methane Monitoring		15,000	15,000
E-Bidding		6,000	6,000
Wet Utility Services		15,000	15,000

Program Description:

The Facilities Maintenance program provides for the ongoing maintenance and improvement to all City-owned and/or leased buildings, such as City Hall, Goleta Community Center, Goleta Valley Library, Goleta Train Depot restroom, Goleta Historic Museum Train Depot, the Stow House and associated structures. Regular maintenance of these facilities is performed by a combination of Public Works staff and contract personnel.

Operational Objectives:

- ❖ Institute 25% of the long-range facility maintenance plan from the Facilities Reserve Study annually
- ❖ Implement improvements at the Goleta Library and the Goleta Community Center identified in the Facility Reserve Study and the Community Center special studies
- ❖ Provide timely response and maintenance to City buildings and facilities within 10 days
- ❖ Complete Goleta Valley Community Center and Goleta Valley Library Roof Repairs
- ❖ Complete Painting Repairs project at Goleta Valley Library
- ❖ Manage contracted Electrical and Plumbing services for City owned Facilities
- ❖ Respond to Facility service request within 24 hours
- ❖ Manage contracted Custodial services and provide window, and carpet cleaning
- ❖ Manage contracted Landscaping services for City Hall and Library properties
- ❖ Repair Goleta Library Roof on west end of building.
- ❖ Remove leaking aged skylight over women's restroom. Replace windows on South Side of Auditorium.

Strategic Objectives:

- ❖ Complete Community Center seismic upgrades and ADA improvements
- ❖ Complete Library ADA Improvements
- ❖ Complete RFP for City Hall and Library landscape services to keep both facilities on a single contract for 5300 account.

Facilities Maintenance 5300



Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Number of facility service and repair requests completed	N/A	N/A	118	125	125
Workload Indicators:					
Number of facility service and repair requests/response	110	120	120	130	130
Total square feet of City facilities maintained	78,723	78,723	78,723	114,761	114,761

Facilities Maintenance 5300

Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Facilities Maintenance Technician	0.00	0.00	1.00	1.00	1.00
Total	0.00	0.00	1.00	1.00	1.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ -	\$ -	\$ -	\$ 84,000	\$ 88,800
Supplies & Services	147,736	177,180	222,156	330,500	365,500
Capital Outlay	-	-	-	-	-
Total	\$ 147,736	\$ 177,180	\$ 222,156	\$ 414,500	\$ 454,300

Facilities Maintenance 5300

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101	GL Account					
Salaries & Wages - Regular & Part Time	101-50-5300-50001	\$ -	\$ -	\$ -	\$ 58,500	\$ 62,300
Salaries & Wages - Temporary	101-50-5300-50002	-	-	-	-	-
Overtime	101-50-5300-50003	-	-	-	-	-
Medicare & Social Security	101-50-5300-50100	-	-	-	1,100	1,200
Retirement Contributions	101-50-5300-50101	-	-	-	8,600	9,500
Health Plan Allowance	101-50-5300-50102	-	-	-	15,300	15,300
Auto Allowance	101-50-5300-50103	-	-	-	-	-
Phone Allowance	101-50-5300-50104	-	-	-	-	-
Bilingual Allowance	101-50-5300-50105	-	-	-	-	-
Life Insurance	101-50-5300-50106	-	-	-	200	200
Long Term Disability	101-50-5300-50107	-	-	-	300	300
Deferred Compensation	101-50-5300-50108	-	-	-	-	-
SALARIES & BENEFITS		\$ -	\$ -	\$ -	\$ 84,000	\$ 88,800
Printing & Copying	101-50-5300-51010	\$ -	\$ -	\$ 500	\$ 500	\$ 500
Postage	101-50-5300-51011	-	-	-	300	300
Advertising	101-50-5300-51012	-	-	4,413	300	300
Special Department Supplies	101-50-5300-51031	8,814	18,939	31,617	20,000	20,000
Uniforms & Safety Equipment	101-50-5300-51033	-	-	-	400	400
Books & Subscriptions	101-50-5300-51035	-	-	200	200	200
Leases/Rental-Equipment	101-50-5300-51042	-	1,242	1,000	1,000	1,000
Utilities - Gas	101-50-5300-51051	-	-	-	-	-
Maintenance-Facilities	101-50-5300-51064	-	-	57,440	140,500	175,500
Maintenance-Other Equipment	101-50-5300-51070	2,342	1,434	5,000	5,000	5,000
Professional Services	101-50-5300-51200	59,106	5,033	-	63,000	63,000
Contract Services	101-50-5300-51300	76,727	35,181	120,186	97,500	97,500
Contract Services - Stormwater	101-50-5300-51304	-	113,660	-	-	-
Permits & Fees	101-50-5300-54003	746	1,690	1,800	1,800	1,800
SUPPLIES & SERVICES		\$ 147,736	\$ 177,180	\$ 222,156	\$ 330,500	\$ 365,500
Furniture & Fixtures	101-50-5300-57040	\$ -	\$ -	\$ -	\$ -	\$ -
Building Improvements	101-50-5300-57061	-	-	-	-	-
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 147,736	\$ 177,180	\$ 222,156	\$ 414,500	\$ 454,300
GRAND TOTAL EXPENDITURES		\$ 147,736	\$ 177,180	\$ 222,156	\$ 414,500	\$ 454,300

LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Maintenance-Facilities	101-50-5300-51064	\$ 140,500	\$ 175,500
City Hall and Library Landscaping		44,200	44,200
Amtrak Restrooms/Stow Park Ranger House		10,000	10,000
Library		56,300	91,300
Goleta Comm Center		5,000	5,000
General Landscaping		20,000	20,000
Heating and Air		5,000	5,000
Professional Services	101-50-5300-51200	\$ 63,000	\$ 63,000
Custodial		25,000	25,000
Electrical		25,000	25,000
Handyman		13,000	13,000
Contract Services	101-50-5300-51300	\$ 97,500	\$ 97,500
Annual Maintenance		45,000	45,000
Maintenance Services		25,000	25,000
Emergency Water Mitigation		8,500	8,500
Exterminator		4,000	4,000
Emergency Services		15,000	15,000

Program Description:

The Parks and Open Space Program is responsible for stewardship, maintenance, and improvement of the City's 515 acres of developed parks and open spaces. Amenities managed by the program include 17 playgrounds, six restrooms, ten tennis courts, multi-purpose fields, nine picnic areas, an 18-hole disc golf course, four parking lots, and numerous other improvements such as lights, benches, trash cans, and drinking fountains. In addition to management of the City's 111 acres of developed parks, the program provides stewardship over 404 acres of natural habitats 26 trail systems and, including rare wetlands, beaches, oak woodlands, monarch butterfly overwintering sites, and other sensitive resources. The program also manages over 8,000 trees in the City's Parks and Open Spaces. Parallel to ongoing maintenance and regular replacement of park assets, program staff also work closely with other departments, technical consultants, and community stakeholders to implement capital projects, habitat management plans, strategic plans, and longer-term strategic goals.

Operational Objectives:

- ❖ Competitively bid new vendor contracts for tree and landscape maintenance, janitorial services, and certified arborist services to ensure current market value and transparent public contracting.
- ❖ Increase overall maintenance standards at developed parks by creating site-specific maintenance plans that include weekly and seasonal schedules, standardized inspection checklists and task orders for service vendors, and increased quality control by City staff.
- ❖ Develop environmentally-sensitive routine maintenance procedures at open spaces to ensure best practices and protection of natural resources.
- ❖ Develop strategic, standardized maintenance procedures for athletic fields, picnic areas, restrooms, landscaping, and other park amenities to ensure clean, beautiful, and safe facilities.
- ❖ Ensure an initial staff response to community member service requests within two business days to improve customer service.
- ❖ Begin the first implementation phase of the Ellwood Monarch Butterfly Habitat Management Plan.
- ❖ Submit a coastal development permit application for Comprehensive Implementation of the Ellwood Monarch Butterfly Habitat Management Plan.

- ❖ Develop a work plan for the Lake Los Carneros Master Plan update, including identification of required technical studies, a community engagement strategy, budget, and schedule.
- ❖ Develop a maintenance action plan for Stow Grove, including redwood grove options, that will form the basis of a future, comprehensive site stewardship plan.
- ❖ Continue annual dam maintenance and inspections at Lake Los Carneros to ensure safety compliance.
- ❖ Update Parks and Open Space webpages on the City's website to increase public communication, transparency, and community building.

Strategic Objectives:

- ❖ Implement the Ellwood Mesa/Sperling Preserve Open Space Monarch Butterfly Habitat Management Plan.
- ❖ Implement the Ellwood Mesa Trails and Habitat Restoration Project.
- ❖ Implement the Parks, Facilities, and Playgrounds Master Plan in collaboration with the Neighborhood Services and Public Safety Department and community partners.
- ❖ Develop site-specific protocols and a community engagement process for implementation of the Community Wildfire Protection Plan at high priority treatment areas.
- ❖ Implement the Urban Forest Management Plan, including development of Public Tree Advisory Commission priorities, a standardized tree removal request and review process, and recommendations for a GIS-based tree inventory system.
- ❖ Initiate a system-wide irrigation audit and water use efficiency plan to identify water conservation strategies, technological options for increased efficiency, and potential budget savings.
- ❖ Purchase 2 Public Works Street maintenance trucks.

Parks and Open Space 5400



Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Number of service order requests completed	150	120	200	300	300
Lake Los Carneros aeration system project completion	N/A	20%	100%	N/A	N/A
Number of PTAC meetings per year	5	3	2	1	4
Workload Indicators:					
Total number of service order requests	150	120	120	130	130
Total number of park safety inspections	676	676	348	348	348
Total number of restroom building cleanings	730	860	1,832	2,920	2,920
Total acres of park turf to be mowed	235	22.46	22.46	22.46	22.46
Total acres of public open space	N/A	476.7	476.7	476.7	476.7
Total acres of parks	N/A	226.52	230	230	230
Total number of park reservations made	325	315	144	144	144
Total number of park areas available for rent	3	3	3	3	3

Parks and Open Space Maintenance 5400



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Parks & Open Spaces Manager	0.00	1.00	1.00	1.00	1.00
Public Works Supervisor	0.00	0.00	0.00	1.00	1.00
Management Assistant	0.00	0.00	0.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	0.00	0.00
Maintenance Worker II	3.00	1.00	1.00	1.00	1.00
Maintenance Worker I	1.00	2.00	2.00	2.00	2.00
Total	5.00	5.00	5.00	6.00	6.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 382,494	\$ 430,539	\$ 607,264	\$ 600,200	\$ 612,100
Supplies & Services	545,613	744,140	1,158,087	1,092,300	1,123,000
Capital Outlay	17,937	2,106	1,000	145,000	70,000
Total	\$ 946,044	\$ 1,176,785	\$ 1,766,352	\$ 1,837,500	\$ 1,805,100

Parks and Open Space Maintenance 5400

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-50-5400-50001	\$ 270,152	\$ 316,487	\$ 433,200	\$ 419,800	\$ 429,500
Salaries & Wages - Temporary	101-50-5400-50002	-	-	4,020	-	-
Overtime	101-50-5400-50003	7,212	1,599	16,844	31,200	31,200
Medicare & Social Security	101-50-5400-50100	5,954	5,303	9,400	7,900	8,000
Retirement Contributions	101-50-5400-50101	22,650	30,686	49,500	48,500	50,600
Health Plan Allowance	101-50-5400-50102	68,392	67,425	81,900	81,100	81,100
Phone Allowance	101-50-5400-50104	2,188	2,000	2,100	2,000	2,000
Bilingual Allowance	101-50-5400-50105	4,472	5,820	6,000	6,300	6,300
Life Insurance	101-50-5400-50106	617	681	1,800	1,300	1,300
Long Term Disability	101-50-5400-50107	859	939	2,500	2,100	2,100
Deferred Compensation	101-50-5400-50108	-	-	-	-	-
Unemployment insurance	101-50-5400-50111	-	(401)	-	-	-
SALARIES & BENEFITS		\$ 382,494	\$ 430,539	\$ 607,264	\$ 600,200	\$ 612,100
Conferences, Meetings And Travel	101-50-5400-51001	\$ 702	\$ 91	\$ 1,000	\$ 1,000	\$ 2,000
Memberships & Dues	101-50-5400-51003	165	105	100	800	800
Training	101-50-5400-51004	-	-	-	500	500
Printing & Copying	101-50-5400-51010	94	455	8,000	1,000	1,000
Postage	101-50-5400-51011	-	-	700	500	500
Advertising	101-50-5400-51012	-	-	500	500	500
Special Department Supplies	101-50-5400-51031	24,051	35,889	90,800	1,000	1,000
Minor Equipment (under 5k)	101-50-5400-51032	5,688	3,384	7,500	7,500	7,500
Uniforms & Safety Equipment	101-50-5400-51033	3,086	2,855	5,100	3,600	3,600
Leases/Rental-Equipment	101-50-5400-51042	-	8,389	46,500	5,000	5,000
Utilities - Telephone	101-50-5400-51050	-	-	-	-	-
Utilities - Gas	101-50-5400-51051	-	-	-	-	-
Utilities - Electric	101-50-5400-51052	2,765	2,243	4,000	8,000	8,000
Utilities - Water & Sewer	101-50-5400-51053	195,816	160,486	270,000	223,500	253,200
Maintenance-Parks	101-50-5400-51065	173,327	240,996	328,500	70,000	70,000
Maintenance-Vehicles	101-50-5400-51060	4,120	5,670	5,500	5,000	5,000
Maintenance-Trees	101-50-5400-51067	70,141	58,704	116,800	20,000	20,000
Maintenance-Software License & Subscriptions	101-50-5400-51068	-	-	-	-	-
Maintenance-Other Equipment	101-50-5400-51070	5,992	7,608	19,000	3,000	3,000
Maintenance-Parking Lots	101-50-5400-51072	-	-	-	-	-
Maintenance-Open Space	101-50-5400-51077	-	3,200	25,000	65,000	65,000
Maintenance-Fuel - Vehicles & Other	101-50-5400-51080	13,334	10,312	10,000	10,000	10,000
Professional Services	101-50-5400-51200	23,115	192,502	116,187	100,000	100,000
Professional Services - Temp Agency	101-50-5400-51202	-	-	-	-	-
Contract Services	101-50-5400-51300	15,924	4,777	86,700	553,000	553,000
Permits & Fees	101-50-5400-54003	6,843	6,472	4,800	4,000	4,000
Stipends for Meetings	101-50-5400-54005	450	-	2,000	-	-
Other Charges	101-50-5400-54014	-	-	-	-	-
SUPPLIES & SERVICES		\$ 545,613	\$ 744,140	\$ 1,148,687	\$ 1,082,900	\$ 1,113,600
Vehicles	101-50-5400-57000	\$ -	\$ -	\$ -	\$ 135,000	\$ 35,000
Machinery & Equipment	101-50-5400-57010	17,937	2,106	1,000	10,000	35,000
CAPITAL OUTLAY		\$ 17,937	\$ 2,106	\$ 1,000	\$ 145,000	\$ 70,000
TOTAL EXPENDITURES - 101		\$ 946,044	\$ 1,176,785	\$ 1,756,952	\$ 1,828,100	\$ 1,795,700
ENVIRONMENTAL PROGRAMS - 226						
Maintenance-Open Space	226-50-5400-51077	\$ -	\$ -	\$ 9,400	\$ 9,400	\$ 9,400
SUPPLIES & SERVICES		\$ -	\$ -	\$ 9,400	\$ 9,400	\$ 9,400
TOTAL EXPENDITURES - 226		\$ -	\$ -	\$ 9,400	\$ 9,400	\$ 9,400
GRAND TOTAL EXPENDITURES		\$ 946,044	\$ 1,176,785	\$ 1,766,352	\$ 1,837,500	\$ 1,805,100



Parks and Open Space Maintenance 5400

LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Maintenance-Parks	101-50-5400-51065	\$ 70,000	\$ 70,000
Supplies & Materials		70,000	70,000
Professional Services	101-50-5400-51200	\$ 100,000	\$ 100,000
Arborist Services		5,000	5,000
Biological Surveys		15,000	15,000
Technical Services		80,000	80,000
Contract Services	101-50-5400-51300	\$ 553,000	\$ 553,000
Bee Hive Relocation		1,000	1,000
Electrician		1,000	1,000
Equipment Mechanic and Mower Sharpening		10,000	10,000
Park Gates Daily Opening and Closing		23,000	23,000
Park Restroom and Picnic Area Daily Cleaning		60,000	60,000
Pest Control		10,000	10,000
Plumber		4,000	4,000
Annual Water Backflow Testing		4,000	4,000
Lake Los Carneros Dam State Fee		5,000	5,000
Mosquito Control		20,000	20,000
Park & Open Space Landscape Maintenance		225,000	225,000
Splash Pad Maintenance at Jonny D. Wallis Park		40,000	40,000
Trash, Abandoned Property, and HazMat Removal		50,000	50,000
Tree Trimming and Removal		100,000	100,000
Vehicles	101-50-5400-57000	\$ 135,000	\$ 35,000
Parks and Open Space Division Manager Truck Replacement		-	35,000
Parks Landscape Maintenance Truck Replacement		60,000	-
Aerial Bucket Truck		75,000	-
Machinery & Equipment	101-50-5400-57010	\$ 10,000	\$ 35,000
Backhoe		-	35,000
Boom Flail Mower Attachment		10,000	-

Program Description:

The Division administers the City's Capital Improvement Program (CIP) which includes projects identified in the 5-year CIP. The team identifies needs, develops projects to satisfy those needs, and develops appropriate funding strategies. The CIP Division team manages each project through all phases of the four step Project Delivery Process from Conceptual Design, Environmental Review, Design including Right-of-Way, and Construction.

The CIP Division applies for grant funding for all project phases for a variety of projects such as Active Transportation (bicycle and pedestrian) projects, safety improvement projects, and roadway and bridge projects. The CIP Division team then administers and manages those grants once awarded.

The Division consists of two Senior Project Engineers, an Assistant Engineer, a Senior Management Analyst, and various part time contract engineering staff. There are over 55 Public Works specific CIP projects with project delivery phases anticipated during the next five years (FY's 21/22 through 25/26), with an additional 100+ Public Works specific CIP projects identified outside of the next five years (FY 26 and beyond). In addition to these CIP projects and based on historic workloads, during the next five years the Division also anticipates work assignment needs for many non-CIP projects. The non-CIP projects can simply be described as any other work activities that are not specifically related to a named CIP project.

Operational Objectives:

- ❖ Complete the Design phase and initiate the Construction phase for the Hollister Avenue Bridge Project (Project No. 9033) over San Jose Creek in FY 20/21
- ❖ Complete the Design phase and initiate the Construction phase for the Ekwil Street and Fowler Road Extensions Project (Project No. 9002) including improvements at Hollister Avenue and State Route 217 in FY 20/21
- ❖ Complete the Construction phase for the Rectangular Rapid Flashing Beacons (RRFBs) at Hollister/Chapel and Pedestrian Hybrid Beacon (PHB) at Calle Real/Kingston Project (Project No. 9058) in FY 20/21
- ❖ Complete Design phase and initiate Construction phase for the San Jose Creek Bike Path – Middle Extent Project (Project No. 9007) in FY 20/21
- ❖ Complete the Environmental Review phase and initiate the Design phase for the San Jose Creek Bike Path – Northern and Southern Extent Project (Project No. 9006) in FY 20/21
- ❖ Complete the Construction phase for the Rectangular Rapid Flashing Beacons (RRFBs) Improvements at School Crossings (Project No. 9088) in FY 20/21
- ❖ Complete the Design phase of Goleta Traffic Safety Study (Project No. 9089) in FY 20/21
- ❖ Complete the Construction phase for the Crosswalk Pedestrian Hybrid Beacon (PHB) on Calle Real near Encina Lane (Project No. 9087) in FY 20/21

Capital Improvement Program 5500

- ❖ Complete the Design phase and initiate the Construction phase for the Crosswalk at Calle Real/Fairview Avenue Center – Pedestrian Hybrid Beacon (PHB) (Project No. 9099) in FY 20/21
- ❖ Complete the Design phase and initiate the Construction phase for the Hollister Class 1 Bike Path Lighting Project (Project No. 9110) in FY 20/21
- ❖ Initiate and complete the Design phase for Storke Road/Hollister Avenue Transit, Bike/Ped, and Median Improvements (Project No. 9062) in FY 20/21
- ❖ Complete the Conceptual Design phase and initiate the Environmental Review phase for the Cathedral Oaks Crib Wall Repair Project (Project No. 9053) in FY 20/21, pending funding
- ❖ Complete the Conceptual Design phase for the Goleta US 101 Overcrossing Project (Project No. 9027) in FY 20/21, pending funding
- ❖ Complete Design phase and initiate the Construction phase for the LED Street Lighting Project (Project No. 9056) in FY 20/21
- ❖ Initiate and complete the Conceptual Design phase for the Traffic Signal Upgrades Project (Project No. 9083) in FY 20/21
- ❖ Initiate and complete the Conceptual Design, Environmental Review, and Design phase for the Hollister Avenue Old Town Interim Striping Project (Project No. 9114) in FY 20/21
- ❖ Initiate the Conceptual Design phase for the Goleta Community Center Improvements Project (Project No. 9067) in FY 20/21, pending funding availability

Strategic Objectives:

- ❖ Research, identify, and apply for local, state, and federal funding to help support all phases of the Project Delivery Process including Conceptual Design, Environmental Review and Right-of-Way, Design, and Construction of the City's Capital Improvement Program projects
- ❖ Design and perform overlays, rehabilitation and reconstruction projects that will achieve and maintain a Council-approved Citywide Pavement Control Index (PCI), pending funding
- ❖ Perform evaluation of the Citywide roadway network in accordance with the Pavement Management Program (PMP)
- ❖ Plan, design, and construct CIP priority projects to help strengthen Citywide infrastructure
- ❖ Update roadway striping concurrent with overlays and slurry seal projects to enhance bicyclist safety and include Complete Streets Concepts
- ❖ Implement CIP Projects to help return Old Town Goleta to a Vital Center of the City

Capital Improvement Program 5500



Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Percentage of Active CIP project phases completed ⁽¹⁾ within the scheduled year	95%	95%	95%	95%	95%
Percentage of Active CIP project phases completed within budget	90%	95%	90%	90%	90%
Percentage of Active CIP projects in the Construction phases completed on schedule and within budget	N/A	N/A	80%	80%	80%
Number of CIP project phases delivered ⁽¹⁾ in Old Town	2	3	3	4	3
Workload Indicators:					
Number of Active CIP Projects	38	30	25	21	18
Number of Active CIP projects in Conceptual Design and Environmental Review phases	6	10	7	8	5
Number of projects in the Design and Right-of-Way phases	N/A	10	10	10	10
Number of projects in the Construction phase	6	10	6	3	3
Number of grant applications submitted	2	0	2	2	2

(1) Projects are considered to be “delivered” or Project phases considered to be “complete” when they are substantially complete and available for their intended use. Project Phases include Conceptual Design, Environmental Review and Right-of-Way, Design and Construction. One or more project phases may be identified in a FY.

Capital Improvement Program 5500

Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Deputy Public Works Director	1.00	1.00	1.00	0.00	0.00
CIP Manager	0.00	0.00	0.00	1.00	1.00
Senior Project Engineer	2.00	2.00	2.00	2.00	2.00
Senior Management Analyst	1.00	1.00	1.00	0.00	0.00
Assistant Engineer	0.00	1.00	1.00	2.00	2.00
Total	4.00	5.00	5.00	5.00	5.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 557,349	\$ 755,551	\$ 802,323	\$ 852,800	\$ 991,600
Supplies & Services	145,437	156,767	275,323	299,900	299,900
Capital Outlay	-	-	-	-	-
Total	\$ 702,786	\$ 912,318	\$ 1,077,646	\$ 1,152,700	\$ 1,291,500

Capital Improvement Program 5500

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-50-5500-50001	\$ 450,573	\$ 607,355	\$ 632,200	\$ 663,900	\$ 771,400
Overtime	101-50-5500-50003	-	-	23	-	-
Medicare & Social Security	101-50-5500-50100	6,806	9,295	10,200	10,800	12,500
Retirement Contributions	101-50-5500-50101	52,194	78,063	88,800	92,700	111,400
Health Plan Allowance	101-50-5500-50102	42,081	55,355	63,500	79,200	88,800
Auto Allowance	101-50-5500-50103	2,065	973	1,000	-	-
Phone Allowance	101-50-5500-50104	1,268	1,432	2,000	1,400	1,800
Life Insurance	101-50-5500-50106	1,068	1,443	1,800	1,800	2,200
Long Term Disability	101-50-5500-50107	1,295	1,636	2,800	3,000	3,500
SALARIES & BENEFITS		\$ 557,349	\$ 755,551	\$ 802,323	\$ 852,800	\$ 991,600
Local Mileage	101-50-5500-51000	\$ 276	\$ 72	\$ 1,000	\$ 1,000	\$ 1,000
Conferences, Meetings And Travel	101-50-5500-51001	2,966	255	6,400	6,400	6,400
Memberships & Dues	101-50-5500-51003	2,179	917	3,800	3,800	3,800
Training	101-50-5500-51004	45	3,745	6,800	6,800	6,800
Printing & Copying	101-50-5500-51010	-	-	2,200	2,200	2,200
Postage	101-50-5500-51011	67	-	400	400	400
Advertising	101-50-5500-51012	144	240	200	200	200
Special Department Supplies	101-50-5500-51031	2,948	496	1,500	1,500	1,500
Uniforms & Safety Equipment	101-50-5500-51033	674	521	1,000	1,000	1,000
Books & Subscriptions	101-50-5500-51035	491	1,338	600	600	600
Maintenance-Vehicles	101-50-5500-51060	-	-	-	-	-
Maintenance-Fuel - Vehicles & Other	101-50-5500-51080	-	-	-	-	-
Professional Services	101-50-5500-51200	68,972	123,312	101,423	160,000	160,000
Contract Services	101-50-5500-51300	526	-	-	6,000	6,000
SUPPLIES & SERVICES		\$ 79,288	\$ 130,896	\$ 125,323	\$ 189,900	\$ 189,900
Vehicles	101-50-5500-57000	\$ -	\$ -	\$ -	\$ -	\$ -
Computer Hardware & Peripherals	101-50-5500-57020	-	-	-	-	-
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 636,637	\$ 886,448	\$ 927,646	\$ 1,042,700	\$ 1,181,500
TRANSPORTATION FACILITIES DIF - 220						
Postage	220-50-5500-51011	\$ -	\$ -	\$ -	\$ -	\$ -
Advertising	220-50-5500-51012	-	-	-	-	-
Professional Services	220-50-5500-51200	65,404	25,871	100,000	100,000	100,000
Administrative Charges	220-50-5500-54010	746	-	10,000	10,000	10,000
SUPPLIES & SERVICES		\$ 66,149	\$ 25,871	\$ 110,000	\$ 110,000	\$ 110,000
TOTAL EXPENDITURES - 220		\$ 66,149	\$ 25,871	\$ 110,000	\$ 110,000	\$ 110,000
OTS-PUBLIC SAFETY FUND - 409						
Special Department Supplies	409-50-5500-51031	\$ -	\$ -	\$ -	\$ -	\$ -
Contract Services	409-50-5500-51300	-	-	30,527	-	-
Administrative Charges	409-50-5500-54010	-	-	9,473	-	-
SUPPLIES & SERVICES		\$ -	\$ -	\$ 40,000	\$ -	\$ -
TOTAL EXPENDITURES - 409		\$ -	\$ -	\$ 40,000	\$ -	\$ -
GRAND TOTAL EXPENDITURES		\$ 702,786	\$ 912,318	\$ 1,077,646	\$ 1,152,700	\$ 1,291,500

LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Professional Services	101-50-5500-51200	\$ 160,000	\$ 160,000
Project Management Support		50,000	50,000
Grant Preparation Support		50,000	50,000
GIS Mapping Support		10,000	10,000
Engineering Support (for CIP)		15,000	15,000
Environmental Support		15,000	15,000
ROW Support		20,000	20,000

Street Lighting Maintenance 5600



Program Description:

The Street Lighting program provides funding for payment of the ongoing energy costs, maintenance, and management of Citywide streetlights. The City recently purchased a majority of the streetlights within the City (approximately 1,350) from Southern California Edison (SCE). Streetlights that currently have lease agreements with other utilities will be retained by SCE as well as lights that are on wooden utility poles. The lights that will continue to be owned by SCE will continue to be maintained and repair by SCE. The City has a Capital Improvement Program (CIP) Project that will convert street light fixtures from High Pressure Sodium (HPS) to Light Emitting Diode (LED) lamps. The LED Street Lighting Project will reduce ongoing maintenance and energy costs of all acquired street lights.

Operational Objectives:

- ❖ Complete Engineer’s Assessment Report for public hearing to establish rates for the street lighting benefit assessment district by August of each year. This is managed by the City Manager’s Department.
- ❖ Evaluate financing options for the LED Street Lighting Project in order to be able to convert HPS fixtures to LED fixtures for all of the newly acquired City streetlights
- ❖ Public Works staff will obtain and establish contract services for the maintenance and management of Citywide streetlights

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Carbon Dioxide Equivalent for kWh savings (metric tons) with street light retrofits	N/A	N/A	N/A	130	263
Annual electric savings with retrofits (kWh)	N/A	N/A	N/A	150,000	374,000
Workload Indicators:					
Number of HPS lights retrofitted with LEDs	N/A	N/A	N/A	1,000	350

Street Lighting Maintenance 5600

Number of streetlight poles replaced and/or fixed	0	3	3	3	3
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Street Lighting Maintenance 5600



Department Summary

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ -	\$ -	\$ -	\$ 30,100	\$ 32,000
Supplies & Services	239,070	288,454	354,500	305,500	305,500
Capital Outlay	-	-	-	-	-
Total	\$ 239,070	\$ 288,454	\$ 354,500	\$ 335,600	\$ 337,500

Street Lighting Maintenance 5600

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101	GL Account					
Salaries & Wages - Regular & Part Time	101-50-5600-50001	\$ -	\$ -	\$ -	\$ 23,700	\$ 25,300
Overtime	101-50-5600-50003	-	-	-	-	-
Medicare & Social Security	101-50-5600-50100	-	-	-	400	500
Retirement Contributions	101-50-5600-50101	-	-	-	1,900	2,000
Health Plan Allowance	101-50-5600-50102	-	-	-	3,900	3,900
Phone Allowance	101-50-5600-50104	-	-	-	-	-
Bilingual Allowance	101-50-5600-50105	-	-	-	-	-
Life Insurance	101-50-5600-50106	-	-	-	100	100
Long Term Disability	101-50-5600-50107	-	-	-	100	200
Deferred Compensation	101-50-5600-50108	-	-	-	-	-
Unemployment Insurance	101-50-5600-50111	-	-	-	-	-
SALARIES & BENEFITS		\$ -	\$ -	\$ -	\$ 30,100	\$ 32,000
TOTAL EXPENDITURES - 101		\$ -	\$ -	\$ -	\$ 30,100	\$ 32,000
STREET LIGHTING - 502	GL Account					
Advertising	502-50-5600-51012	\$ 396	\$ 180	\$ 576	\$ 1,500	\$ 1,500
Utilities - Electric	502-50-5600-51052	238,674	288,274	269,924	170,000	170,000
Maintenance-Lighting	502-50-5600-51079	-	-	84,000	84,000	84,000
Professional Services	502-50-5600-51200	-	-	-	50,000	50,000
Administrative Charges	502-50-5600-54010	-	-	-	-	-
SUPPLIES & SERVICES		\$ 239,070	\$ 288,454	\$ 354,500	\$ 305,500	\$ 305,500
GRAND TOTAL EXPENDITURES		\$ 239,070	\$ 288,454	\$ 354,500	\$ 335,600	\$ 337,500

Program Description:

The Street Maintenance Division is responsible for maintaining the City's infrastructure, including but not limited to, all right of ways including streets, sidewalks, bikeways, signage, traffic signals, pavement markings, shoulder areas, parkways, street trees, medians, storm drain inlets, certain storm channels and storm drains. The Division oversees numerous service contracts with licensed contractors who perform a large portion of these services.

This Division coordinates with the Engineering Division on Citywide pavement and concrete maintenance. The Street Maintenance Division manages smaller, maintenance repairs and the Engineering Division manages larger scale capital maintenance improvements such as the annual pavement rehabilitation projects and major concrete repairs. The Pavement Management Program (PMP) includes pavement preservation strategies such as: grind and overlay, pavement preparation, crack seal, slurry seal, chip seal and other similar types of pavement preservation. This Division also administers the concrete repair program and the concrete grinding project to eliminate trip hazards. The Division also coordinates with the Engineering Division on maintenance of the Citywide traffic signal system.

The Division consists of one Public Works Manager and three Maintenance Worker II's. The Administrative Assistant and Public Works Supervisor's time are split 50% to Streets and 50% to Parks and Open Space. In addition, there are part-time contract staff and the assistance from the Engineering Division staff to provide additional support to the Streets Maintenance Division.

Operational Objectives:

- ❖ Annually repair and/or replace damaged concrete sidewalks, curbs and gutters per the City's concrete repair program
- ❖ Remove and replace concrete ramps that do not meet current ADA standards and install new ramps where ramps are missing to meet the City's ADA transition plan
- ❖ Complete all minor work requests within one week of receipt
- ❖ Provide timeframe estimate for all major work orders within five business days of receipt
- ❖ Complete conversion of arterial street name signs to meet Manual on Uniform Traffic Control Devices (MUTCD) standards.
- ❖ Repair all potholes within 24 hours of notification or observance
- ❖ Provide well-maintained streets for traffic flow and pedestrian safety
- ❖ Keep right of way clear of any low hanging limbs, overgrown shrubs, debris, or mud for public Safety
- ❖ Conduct yearly street and school maintenance striping as needed

Street Maintenance 5800



- ❖ Trim and maintain 1/3 of the city's street trees every year
- ❖ Replant 100 Street Trees in the next two years
- ❖ Provide yearly maintenance on city storm drainage systems
- ❖ Public Works will have a 1-hour response time to Sherriff dispatch Emergency Call Outs
- ❖ Ensure that every call received by the Public Works Maintenance Department is returned within two working days
- ❖ Establish a traffic signal maintenance program, and regularly maintain, inspect, and manage the City's traffic signal system

Strategic Objectives:

- ❖ Design and construct Pavement Rehabilitation Program projects that will achieve and maintain a Council-approved Pavement Control Index (PCI), pending funding
- ❖ Continue to update the City's American with Disabilities Act (ADA) transition plan
- ❖ Competitively bid new vendor contractor for street tree service to ensure trimming of 1/3 of city street trees yearly, a yearly palm tree trim schedule as well as a Street Tree Program and GIS-based tree inventory system (This will include City Facilities).
- ❖ Competitively Bid new vendor contract for street striping service to ensure ½ of city streets are striped yearly and all School zones, crossings, and Xing's are painted yearly.
- ❖ Competitively bid new vendor contract for City Wide Median Landscape services so that all Median and Parkway strip planters are maintained for Public Safety.
- ❖ Implement the Urban Forest Management Plan, including development of Tree Advisory Commission priorities, a standardized tree removal request and review process, and recommendations for a GIS-based tree inventory system.
- ❖ Design and construct concrete repair projects that will achieve compliance with the City's ADA transition plan and the City's concrete repair program
- ❖ Develop Street Tree planting plan For Old Town Goleta.
- ❖ Replace damaged/leaking receptacle liners in old town Goleta and provide Power Washing of individual Receptacles on a monthly rotation.

Street Maintenance 5800

- ❖ Pave Corporate Yard. Install Asphalt/Decomposed Granite/Base/ and covered Trash Bunker along with small work shop to provide crews a working space that is applicable to other city's.
- ❖ Purchase Aerial Lift Truck for Streets and Parks and open space maintenance issues.
- ❖ Purchase Back Hoe for Streets and Parks and open space issues.
- ❖ Purchase 2 Public Works Street maintenance trucks.

Street Maintenance 5800



Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Number of film permits issued	8	7	5	6	6
Average street Pavement Condition Index	63	63	62	61	60
Percentage of street maintenance budget spent on pavement rehabilitation	95%	95%	90%	90%	90%
Number of completed minor work requests within one week	450	450	450	450	450
Percentage of project completed to convert arterial street name signs to meet MUTCD by June 2018	35%	35%	30%	30%	30%
Percentage of potholes repaired within one day of notification or observance	75%	95%	95%	95%	95%
Percentage of project completed within timeframe to upgrade all signalized intersections to video detection	N/A	50%	0%	95%	95%
Annual sidewalk inspection	Completed	In Progress	In Progress	Pending	Pending
Maintain an average arterial street PCI of 70	67	68	66	65	64

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Maintain an average collector street PCI of 67	65	63	58	57	56
Maintain an average residential street PCI of 65	62	61	60	59	58
Workload Indicators:					
Replacement of concrete-sidewalks, curbs & gutters in accordance with the city's ADA transition plan	20	50	80	80	80
Square footage of sidewalk replaced	0	12,000	12,000	12,000	12,000
Number of new concrete access ramps installed	3	5	5	5	5
Street miles maintained	0.90	2.0	1.0	3.0	2.0
Number of Street Trees trimmed, removed	2,500	2000	2000	2000	2000
Number of Street Trees Planted	0	20	25	50	50
Repair damaged concrete access ramps in accordance with the city's ADA transition plan	8	10	10	10	10

Street Maintenance 5800

Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Public Works Manager	1.00	1.00	1.00	1.00	1.00
Public Works Supervisor	1.00	1.00	1.00	0.00	0.00
Administrative Assistant	0.00	0.00	0.00	0.00	0.00
Senior Office Specialist	0.00	0.00	0.00	1.00	1.00
Maintenance Worker II	1.00	3.00	3.00	3.00	3.00
Maintenance Worker I	1.00	0.00	0.00	0.00	0.00
Total	4.00	5.00	5.00	5.00	5.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 418,909	\$ 483,599	\$ 547,500	\$ 598,500	\$ 623,100
Supplies & Services	2,833,226	907,933	6,204,127	4,356,922	4,070,817
Capital Outlay	67,763	11,439	-	135,000	95,000
Total	\$ 3,319,897	\$ 1,402,971	\$ 6,751,627	\$ 5,090,422	\$ 4,788,917

Street Maintenance 5800



		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-50-5800-50001	\$ 315,159	\$ 356,041	\$ 382,800	\$ 416,000	\$ 436,500
Overtime	101-50-5800-50003	6,596	4,235	23,400	31,200	31,200
Medicare & Social Security	101-50-5800-50100	4,894	5,501	8,600	7,800	8,100
Retirement Contributions	101-50-5800-50101	32,579	40,991	48,100	51,800	55,600
Health Plan Allowance	101-50-5800-50102	52,838	68,586	74,300	82,700	82,700
Auto Allowance	101-50-5800-50103	966	973	1,000	-	-
Phone Allowance	101-50-5800-50104	1,805	2,195	2,400	2,400	2,400
Bilingual Allowance	101-50-5800-50105	2,549	3,409	3,500	3,200	3,200
Life Insurance	101-50-5800-50106	666	797	1,400	1,300	1,300
Long Term Disability	101-50-5800-50107	858	1,004	2,000	2,100	2,100
Unemployment insurance	101-50-5800-50111	-	(134)	-	-	-
		\$ 418,909	\$ 483,599	\$ 547,500	\$ 598,500	\$ 623,100
SALARIES & BENEFITS						
Conferences, Meetings And Travel	101-50-5800-51001	\$ 753	\$ 656	\$ 400	\$ -	\$ -
Memberships & Dues	101-50-5800-51003	396	377	600	600	600
Training	101-50-5800-51004	-	-	-	8,600	2,600
Printing & Copying	101-50-5800-51010	94	-	1,000	1,500	1,500
Postage	101-50-5800-51011	43	-	300	300	300
Advertising	101-50-5800-51012	346	-	1,000	1,000	1,000
Special Department Supplies	101-50-5800-51031	35,061	62,992	120,000	80,000	80,000
Minor Equipment (under 5k)	101-50-5800-51032	5,909	740	7,500	7,500	7,500
Uniforms & Safety Equipment	101-50-5800-51033	4,688	3,707	5,500	5,500	5,500
Books & Subscriptions	101-50-5800-51035	-	-	200	200	200
Leases/Rental-Equipment	101-50-5800-51042	2,962	4,699	2,350	1,500	1,500
Leases/Rental-Vehicles	101-50-5800-51043	-	-	-	-	-
Utilities - Telephone	101-50-5800-51050	-	-	-	-	-
Maintenance-Vehicles	101-50-5800-51060	6,079	5,401	9,600	7,600	7,600
Maintenance-Streets	101-50-5800-51062	30,424	39,729	46,394	100,000	100,000
Maintenance-Cleanup	101-50-5800-51063	18,104	14,088	6,000	6,000	6,000
Maintenance-Median Islands	101-50-5800-51066	4,837	15,303	-	-	-
Maintenance-Trees	101-50-5800-51067	-	245	-	-	-
Maintenance-Other Equipment	101-50-5800-51070	2,048	2,805	5,000	3,000	3,000
Maintenance-Concrete	101-50-5800-51071	-	11,898	175,375	160,800	160,800
Maintenance-Pavement Rehab	101-50-5800-51073	815,138	201,896	368,956	730,000	730,000
Maintenance-Traffic Signals	101-50-5800-51076	27,950	40,392	30,000	180,000	180,000
Maintenance-Fuel - Vehicles & Other	101-50-5800-51080	11,828	16,073	15,000	15,000	15,000
Professional Services	101-50-5800-51200	-	-	-	-	-
Professional Services - Temp Agency	101-50-5800-51202	-	-	-	-	-
Contract Services	101-50-5800-51300	825	3,854	27,000	154,000	4,000
Contract Services - Covington	101-50-5800-51307	-	-	-	-	-
Emergency Response	101-50-5800-54004	-	-	-	-	-
Support to Other Agencies - Other	101-50-5800-54013	-	-	-	-	-
		\$ 967,486	\$ 424,856	\$ 822,175	\$ 1,463,100	\$ 1,307,100
SUPPLIES & SERVICES						
Vehicles	101-50-5800-57000	\$ -	\$ -	\$ -	\$ 135,000	\$ 60,000
Machinery & Equipment	101-50-5800-57010	52,763	2,106	-	-	35,000
		\$ 52,763	\$ 2,106	\$ -	\$ 135,000	\$ 95,000
CAPITAL OUTLAY						
		\$ 52,763	\$ 2,106	\$ -	\$ 135,000	\$ 95,000
TOTAL EXPENDITURES - 101		\$ 1,439,158	\$ 910,561	\$ 1,369,675	\$ 2,196,600	\$ 2,025,200
GAS TAX - 201						
Salaries & Wages - Regular & Part Time	201-50-5800-50001	\$ -	\$ -	\$ -	\$ -	\$ -
Overtime	201-50-5800-50003	-	-	-	-	-
Medicare & Social Security	201-50-5800-50100	-	-	-	-	-
Retirement Contributions	201-50-5800-50101	-	-	-	-	-
Health Plan Allowance	201-50-5800-50102	-	-	-	-	-
Auto Allowance	201-50-5800-50103	-	-	-	-	-
Phone Allowance	201-50-5800-50104	-	-	-	-	-
Bilingual Allowance	201-50-5800-50105	-	-	-	-	-
Life Insurance	201-50-5800-50106	-	-	-	-	-
Long Term Disability	201-50-5800-50107	-	-	-	-	-
		\$ -	\$ -	\$ -	\$ -	\$ -
SALARIES & BENEFITS						
Special Department Supplies	201-50-5800-51031	\$ 15,342	\$ -	\$ -	\$ -	\$ -
Minor Equipment (under 5k)	201-50-5800-51032	-	-	-	-	-
Maintenance-Concrete	201-50-5800-51071	282	-	20,000	20,000	20,000
Maintenance-Pavement Rehab	201-50-5800-51073	300,368	-	2,245,619	745,600	745,600
Professional Services	201-50-5800-51200	-	-	-	-	-
		\$ 315,992	\$ -	\$ 2,265,619	\$ 765,600	\$ 765,600
SUPPLIES & SERVICES						
Machinery & Equipment	201-50-5800-57010	\$ 15,000	\$ 7,465	\$ -	\$ -	\$ -
		\$ 15,000	\$ 7,465	\$ -	\$ -	\$ -
CAPITAL OUTLAY						
		\$ 15,000	\$ 7,465	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 201		\$ 330,992	\$ 7,465	\$ 2,265,619	\$ 765,600	\$ 765,600
RMRA - 203						
Maintenance-Pavement Rehab	203-50-5800-51073	\$ 692,881	\$ -	\$ 1,098,000	\$ 619,000	\$ 619,000
		\$ 692,881	\$ -	\$ 1,098,000	\$ 619,000	\$ 619,000
SUPPLIES & SERVICES						
		\$ 692,881	\$ -	\$ 1,098,000	\$ 619,000	\$ 619,000
TOTAL EXPENDITURES - 203		\$ 692,881	\$ -	\$ 1,098,000	\$ 619,000	\$ 619,000



Street Maintenance 5800

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
MEASURE A - 205						
Support to Other Agencies - Other	205-50-5800-54013	\$ -	\$ -	\$ -	\$ -	\$ -
Maintenance-Streets	205-50-5800-51062	26,745	-	100,000	75,000	75,000
Maintenance-Median Islands	205-50-5800-51066	80,829	75,000	75,000	110,000	110,000
Maintenance-Trees	205-50-5800-51067	133,225	159,157	175,000	250,000	250,000
Maintenance-Concrete	205-50-5800-51071	-	139,500	278,610	150,000	150,000
Maintenance-Pavement Rehab	205-50-5800-51073	212,939	7,319	688,693	300,000	300,000
Maintenance-Street Striping	205-50-5800-51074	24,207	55,000	55,000	75,000	75,000
Maintenance-Traffic Signals	205-50-5800-51076	236,625	16,998	366,260	250,000	250,000
Maintenance-Street Striping - School Area	205-50-5800-51081	-	5,103	20,000	25,000	25,000
Contract Services - Para-Transit	205-50-5800-51308	25,000	25,000	25,000	25,000	25,000
SUPPLIES & SERVICES		\$ 739,569	\$ 483,077	\$ 1,783,563	\$ 1,260,000	\$ 1,260,000
Computer Hardware & Peripherals	205-50-5800-57020	\$ -	\$ 1,868	\$ -	\$ -	\$ -
Construction	205-50-5800-57071	-	-	-	-	-
CAPITAL OUTLAY		\$ -	\$ 1,868	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 205		\$ 739,569	\$ 484,945	\$ 1,783,563	\$ 1,260,000	\$ 1,260,000
PUBLIC SAFETY DONATIONS - 212						
Maintenance-Street Striping	212-50-5800-51074	\$ -	\$ -	\$ -	\$ -	\$ -
Maintenance-Street Striping - School Area	212-50-5800-51081	-	-	-	-	-
SUPPLIES & SERVICES		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 212		\$ -	\$ -	\$ -	\$ -	\$ -
LSTP - STATE GRANT - 306						
Maintenance-Streets	306-50-5800-51062	\$ 117,297	\$ -	\$ 234,770	\$ 249,222	\$ 119,117
SUPPLIES & SERVICES		\$ 117,297	\$ -	\$ 234,770	\$ 249,222	\$ 119,117
TOTAL EXPENDITURES - 306		\$ 117,297	\$ -	\$ 234,770	\$ 249,222	\$ 119,117
GRAND TOTAL EXPENDITURES		\$ 3,319,897	\$ 1,402,971	\$ 6,751,627	\$ 5,090,422	\$ 4,788,917

LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Maintenance-Streets	101-50-5800-51062	\$ 100,000	\$ 100,000
Construction		100,000	100,000
Maintenance-Concrete	101-50-5800-51071	\$ 160,800	\$ 160,800
Support ADA Transition Plan		160,800	160,800
Machinery & Equipment	101-50-5800-57010	\$ -	\$ 35,000
New Backhoe		-	35,000
Machinery & Equipment	201-50-5800-57010	\$ -	\$ -
		-	-
Maintenance-Street Striping - School Area	205-50-5800-51081	\$ 25,000	\$ 25,000
Goleta Union School Crossing Guard		25,000	25,000

Program Description:

The Environmental Services Division comprises the stormwater and solid waste subdivisions, responsible for ensuring Goleta's clean watersheds, clean communities and materials sustainability, in order to both achieve City Strategic Goals, and comply with State of California Requirements. This Division consists of the Environmental Services Coordinator who oversees the solid waste franchise agreements, recycling services contract, and storm water management contracts.

This program is currently funded through program fees collected on the City's solid waste franchise agreements and Recycle Grant Fund. Additional programs and mandates will necessitate other funding sources beginning in Fiscal Year 2021 through at least 2025, when a potential cost savings can be realized.

The overarching objective of this division is to promote watershed protection and materials sustainability (zero waste) through public outreach, programs, and services. This program works with regional jurisdictions to evaluate and develop alternative solid waste management strategies.

Operational Objectives:

- ❖ Comply with the requirements of the Clean Water Act, and related Municipal Separate Storm Sewer System (MS4) requirements through implementation of the City's Stormwater Management Plan.
- ❖ Implement the MS4 Trash Amendment Plan, as required by the State Water Resources Control Board (SWRCB)
- ❖ Implement residential recycling, green waste, and compost programs and related reporting in order to help achieve materials sustainability and comply with AB 901 and 939
- ❖ Expand multi-family and commercial participation in the food waste / organics collection in accordance with AB 1826
- ❖ Expand multi-family and commercial participation in recycling in accordance with AB 341
- ❖ Provide Annual Emergency Spill Response, Construction Site Inspection, Illicit Discharge Detection and Elimination Training, Post-Construction Runoff Control and General Storm Water Training to staff
- ❖ Provide support services to CIP and Engineering Divisions, through response to construction site issues relating to water quality, and Illicit Discharge response within 2 business days
- ❖ Provide efficient and timely street sweeping and sidewalk pressure-washing in downtown corridor

Solid Waste & Environmental Services 5900



- ❖ Implement the State’s Trash Amendment requirements to achieve full trash capture in the City’s storm drain system
- ❖ Develop and implement the Community Beautification Program designed to focus maintenance needs in select neighborhoods and provide opportunities for residents and volunteers to actively participate in improving the quality of life in Goleta
- ❖ Coordinate program reporting with CalRecycle in accordance with State regulations
- ❖ Process annual rate increase for franchised hauler including Prop 218 hearing

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Percent of reports of illicit discharge responded to within mandated times	N/A	N/A	N/A	95%	100%
City trash diversion rate (Recycling/Organics)	N/A	N/A	N/A	68%	70%
Percentage of successful implementation of program components for solid waste and storm water State and Federal requirements	0%	0%	100%	100%	100%
Workload Indicators:					
Final Inspections of development projects	N/A	N/A	N/A	2	10
Open Development Projects	New	New	New	10	14
Number of Site Inspections (construction sites, City facilities)	New	New	48	52	60
Number of training events	New	New	6	7	10

Solid Waste & Environmental Services 5900



Number of illicit discharge responses	11	5	5	11	30
Number of Storm Drains Cleaned	29	21	15	53	53
Community Outreach Announcements/Notifications/Events	New	New	14	25	25
Number of Community Beautification/Clean-up Events held	5	6	6	5	6
Maintain City street recycling containers	N/A	N/A	68	68	75
Curb miles of streets swept	2,412	2,340	2,412	2,412	2,412
Cubic yards of debris swept off of streets	710	1,904	1,904	2,919	2,919

Solid Waste 5900



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Environmental Services Coordinator	1.00	1.00	1.00	1.00	1.00
Environmental Specialist	0.00	0.00	0.00	1.00	1.00
Assistant Engineer	1.00	1.00	1.00	0.00	0.00
Total	2.00	2.00	2.00	2.00	2.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 261,559	\$ 162,253	\$ 290,700	\$ 274,900	\$ 284,400
Supplies & Services	618,192	863,731	873,785	929,500	919,500
Capital Outlay	-	-	-	-	-
Total	\$ 879,751	\$ 1,025,985	\$ 1,164,485	\$ 1,204,400	\$ 1,203,900

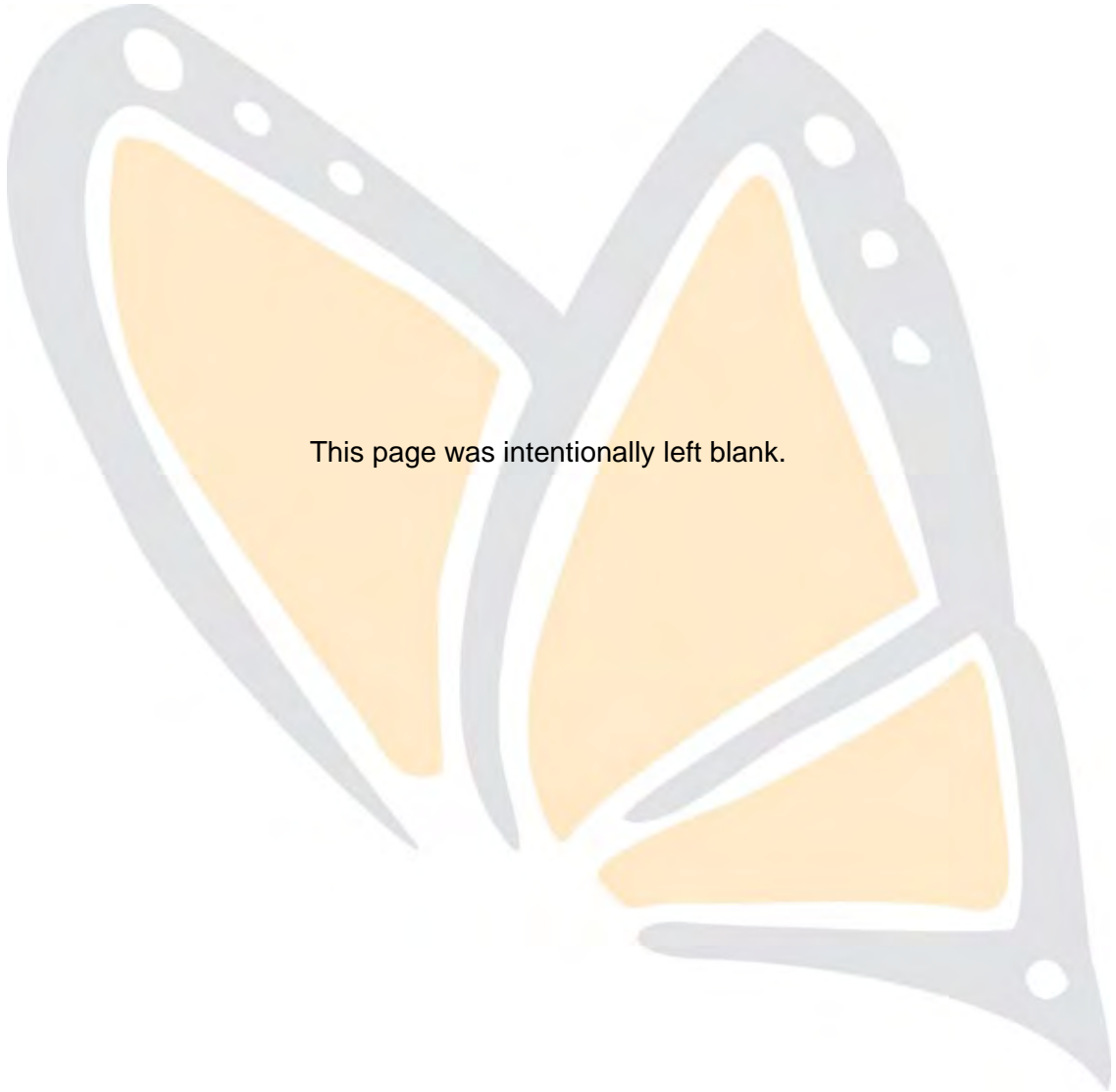
Solid Waste 5900

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-50-5900-50001	\$ -	\$ -	\$ -	\$ -	\$ -
Overtime	101-50-5900-50003	-	-	-	-	-
Medicare & Social Security	101-50-5900-50100	-	-	-	-	-
Retirement Contributions	101-50-5900-50101	-	-	-	-	-
Health Plan Allowance	101-50-5900-50102	-	-	-	-	-
Auto Allowance	101-50-5900-50103	-	-	-	-	-
Phone Allowance	101-50-5900-50104	-	-	-	-	-
Bilingual Allowance	101-50-5900-50105	-	-	-	-	-
Life Insurance	101-50-5900-50106	-	-	-	-	-
Long Term Disability	101-50-5900-50107	-	-	-	-	-
SALARIES & BENEFITS		\$ -	\$ -	\$ -	\$ -	\$ -
GENERAL FUND - 101						
Maintenance - Street Sweeping	101-50-5900-51075	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Services	101-50-5900-51200	-	-	-	-	-
Contract Services - Stormwater	101-50-5900-51304	-	-	-	-	-
Permits & Fees	101-50-5900-54003	-	-	-	-	-
SUPPLIES & SERVICES		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ -	\$ -	\$ -	\$ -	\$ -
SOLID WASTE - 211						
	GL Account					
Salaries & Wages - Regular & Part Time	211-50-5900-50001	\$ 209,395	\$ 129,221	\$ 232,000	\$ 215,400	\$ 223,200
Overtime	211-50-5900-50003	480	90	-	-	-
Medicare & Social Security	211-50-5900-50100	3,332	2,022	3,800	3,600	3,700
Retirement Contributions	211-50-5900-50101	21,401	14,102	22,500	23,100	24,600
Health Plan Allowance	211-50-5900-50102	24,695	15,630	29,100	30,600	30,600
Auto Allowance	211-50-5900-50103	555	243	300	-	-
Phone Allowance	211-50-5900-50104	406	251	700	500	500
Bilingual Allowance	211-50-5900-50105	156	15	-	-	-
Life Insurance	211-50-5900-50106	474	295	1,000	700	700
Long Term Disability	211-50-5900-50107	665	383	1,300	1,000	1,100
SALARIES & BENEFITS		\$ 261,559	\$ 162,253	\$ 290,700	\$ 274,900	\$ 284,400
Conferences, Meetings And Travel	211-50-5900-51001	\$ 78	\$ 79	\$ 1,100	\$ 1,100	\$ 1,100
Memberships & Dues	211-50-5900-51003	595	-	700	700	700
Training	211-50-5900-51004	385	333	1,200	1,200	1,200
Postage	211-50-5900-51011	18,191	18,429	23,000	10,000	10,000
Advertising	211-50-5900-51012	6,076	6,685	7,400	7,400	7,400
Special Department Supplies	211-50-5900-51031	474	1,846	10,500	5,000	4,000
Uniforms & Safety Equipment	211-50-5900-51033	66	-	-	-	-
Maintenance-Vehicles	211-50-5900-51060	-	-	500	500	500
Maintenance-Cleanup	211-50-5900-51063	972	-	-	-	-
Maintenance-Street Sweeping	211-50-5900-51075	53,870	53,100	95,000	80,000	80,000
Maintenance-Abandoned/Tipping Fees	211-50-5900-51078	10,000	10,973	19,700	2,500	2,500
Maintenance-Fuel - Vehicles & Other	211-50-5900-51080	-	-	500	500	500
Professional Services	211-50-5900-51200	152,454	372,655	295,085	415,000	407,000
Contract Services - Other	211-50-5900-51301	2,070	-	-	-	-
Contract Services - Stormwater	211-50-5900-51304	47,662	37,138	51,500	25,000	25,000
Contract Services - Recycling	211-50-5900-51309	311,070	328,002	340,000	350,000	348,700
Permits & Fees	211-50-5900-54003	14,230	14,924	17,200	19,600	19,900
Administrative Charges	211-50-5900-54010	-	-	-	200	200
Other Charges	211-50-5900-54014	-	-	2,400	2,600	2,600
SUPPLIES & SERVICES		\$ 618,192	\$ 844,165	\$ 865,785	\$ 921,300	\$ 911,300
Vehicles	211-50-5900-57000	\$ -	\$ -	\$ -	\$ -	\$ -
Computer Hardware & Peripherals	211-50-5900-57020	-	-	-	-	-
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 211		\$ 879,751	\$ 1,006,418	\$ 1,156,485	\$ 1,196,200	\$ 1,195,700
SOLID WASTE - RECYCLE GRANT - 304						
Special Department Supplies	304-50-5900-51031	\$ -	\$ 19,566	\$ 8,000	\$ 8,200	\$ 8,200
Professional Services	304-50-5900-51200	-	-	-	-	-
SUPPLIES & SERVICES		\$ -	\$ 19,566	\$ 8,000	\$ 8,200	\$ 8,200
TOTAL EXPENDITURES - 304		\$ -	\$ 19,566	\$ 8,000	\$ 8,200	\$ 8,200
GRAND TOTAL EXPENDITURES		\$ 879,751	\$ 1,025,985	\$ 1,164,485	\$ 1,204,400	\$ 1,203,900

Solid Waste 5900



LINE-ITEM DETAIL	GL Account	FY 2021/22	FY 2022/23
		Proposed	Proposed
Maintenance-Street Sweeping	211-50-5900-51075	\$ 80,000	\$ 80,000
Street Sweeping		60,000	60,000
MS4 Maintenance		20,000	20,000
Professional Services	211-50-5900-51200	\$ 415,000	\$ 232,000
General Support		175,000	175,000
MS4 New Programs		-	-
Plan Review and Inspections		10,000	10,000
Edible Food Recovery		20,000	20,000
Commercial Organics Recycling		10,000	10,000
Trash Amendment Implementation		80,000	70,000
Treated Wood Waste Disposal		15,000	15,000
Creek and Watershed Implementation		41,000	38,000
GIS Mapping Services		10,000	15,000
Santa Barbara Channelkeeper		17,000	17,000
K-6 Education		12,000	12,000
Power Washing (Old Town Sidewalks)		15,000	15,000
IRWMP MOU		10,000	10,000
Contract Services - Stormwater	211-50-5900-51304	\$25,000	\$ 25,000
Storm Drain Maintenance services		15,000	15,000
Vacuum Truck		10,000	10,000
Permits & Fees	211-50-5900-54003	\$19,600	\$ 19,900
NPDES Permit		14,500	14,800
SWRCB Annual Storm Water Permit Fees (CIP Projects)		5,100	5,100



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Department Description:

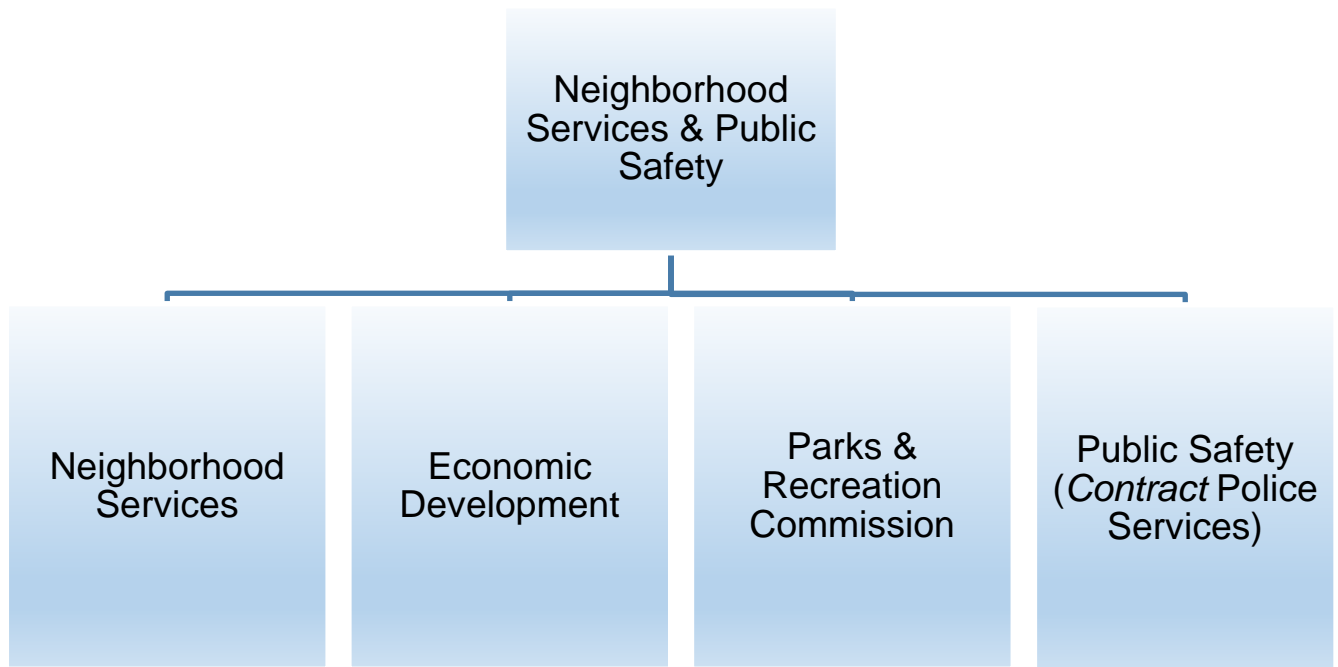
The Neighborhood Services and Public Safety Department is responsible for Redevelopment Successor Agency Administration, Economic Development, Community Development Block Grant (CDBG) Administration, Goleta City Grant Program, Fair Housing Enforcement, Parks and Recreation Commission Support, Abandoned Vehicle Abatement, Business Licensing and Inspection, Emergency Preparedness and EOC Operations, Community Emergency Response Team (CERT) Training, Monarch Butterfly Docent Program and Volunteer Network, Neighborhood Watch, Business Watch, and oversight of Public Safety-Police, Fire and Animal Control Services for the City of Goleta. In FY 2019/20, the Department also began managing the Support to Other Agencies Program (this program was formerly managed within the City Manager's Office) and the new responsibilities associated with administering the City's City Assist System.

Fiscal Year 2019/20 Accomplishments:

- ❖ California Coastal Commission deemed Fire Station #10 Coastal Development Permit application complete.
- ❖ Instituted Deputy Sheriff Service Units (DSSU) methodology for time-based law enforcement services costs for FY 2018-19 and entered into a four-year contract for FYs 2019-20 through 2022-23
- ❖ Completion of multi-use field renovation behind the Goleta Community Center and next to the Boys & Girls Club
- ❖ American Public Works Association (APWA) California Central Coast Chapter recognized Jonny D. Wallis Neighborhood Park located at 170 S. Kellogg Avenue in Old Town Goleta as the 2019 Project of the Year for structures in the 2 to 5 million project cost range
- ❖ Initiated preliminary design for the Goleta Train Depot Project
- ❖ Goleta Train Depot's Station Area Master Plan received an Award of Merit from the APA Central Coast Section in the Economic and Development Planning Award category
- ❖ Completed purchase of permanent City Hall at 130 Cremona Drive
- ❖ Administer City Grants Program with 39 recipients totaling \$69,750 dollars.



Neighborhood Services & Public Safety Department Organization Chart



Neighborhood Services 6100

Program Description:

The Neighborhood Services Program includes, but is not limited to, oversight of the Animal Control Services contract provided by the County of Santa Barbara, Parking Enforcement, City Business Licensing, in addition to responding to service requests from residents.

The Emergency Preparedness Program seeks to prepare the City and its residents for natural disasters and emergencies through ongoing training and the timely dissemination of information to the Citizens of Goleta. Pursuant to the City's adopted federally mandated Emergency Operations Plan (EOP), staff continues to improve and enhance the City's ability to prepare for and respond to potential incidents and hazard scenarios. The City works collaboratively with other public agencies and local service providers on a local and regional basis to fulfill NIMS requirements.

The Program provides staff support to the City's Public Safety & Emergency Preparedness Committee, Fire Station Development Committee, and City Hall Facilities Committee.

Operational Objectives:

- ❖ Update and implement parking restrictions in Old Town in coordination with Public Works
- ❖ Respond to vehicle reports within two business days
- ❖ Provide ongoing implementation of temporary parking restrictions for unsanctioned special events associated with UCSB (Halloween and Deltopia)
- ❖ Provide ongoing support and oversight of City's Animal Control Services, and review contract quarterly
- ❖ Oversee the City Assist program and provide ongoing support
- ❖ Provide four Emergency Preparedness, Community Emergency Response Team (CERT) or LISTOS trainings annually
- ❖ Maintain the Goleta CERT Corps and meet six times per year outside of activations. Maintain a volunteer size of 15-25 members at a time.
- ❖ Be aware of changing emergency preparedness guidelines and update plans as needed
- ❖ Provide five Emergency Preparedness information presentations annually
- ❖ Provide ongoing enforcement and oversight of City's tobacco retail-related ordinances in tandem with Santa Barbara County Public Health Department, processing applications within two business days

Strategic Objectives:

- ❖ Develop a homelessness strategic plan to prevent homelessness in the City and create a comprehensive strategy to address the needs of the Goleta-area homeless, and those at risk of experiencing homelessness, including homeless veterans, youth, seniors, individuals and families, and the vehicular homeless

Neighborhood Services 6100

- ❖ Construct multi-modal train and transit station and develop a plan for interior uses and design
- ❖ Work with local organizations including Traffic Solutions to evaluate employee parking needs in Old Town
- ❖ Encourage employee use of alternative transportation as available for Old Town businesses
- ❖ Continue acquisition of Mathilda Drive parcels for Sperling Preserve/ Ellwood Mesa open space expansion
- ❖ Continue to provide Community Emergency Response Team (CERT) training programs (in English and Spanish) for adults, teens, seniors and Spanish-speakers
- ❖ Continue to provide the LISTOS basic emergency and disaster readiness public education program for Spanish-speaking populations
- ❖ Work with the Santa Barbara County Fire Department and the Santa Barbara County Sheriff's Office to ensure adequate staffing levels and services are provided to the community
- ❖ Review current evacuation plans and procedures with the County Sheriff's Office, the primary agency for all evacuation matters, and County Fire Department, the assisting agency

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures					
Percentage completion of Homelessness Strategic Plan	N/A	N/A	N/A	75%	100%
Percentage completion of Goleta Train Depot design phase	20%	35%	50%	65%	80%
Percentage completion: Construction of Fire Station 10	0%	0%	0%	25%	50%

Neighborhood Services 6100



Number of Mathilda Drive parcels acquired to-date for Sperling Preserve/ Ellwood Mesa open space expansion (out of a total 18 parcels)	6	7	8	9	10
Workload Indicators:					
Number of CERT and LISTOS trainings	8	4	1	4	4
Number of emergency preparedness presentations completed	5	5	0	2	4
Number of abandoned vehicle and illegal parking reports responded to within two business days	2,212	1,805	2,212	2,100	2,100
Number of business licenses reviewed	2,464	2,450	2,464	2,450	2,500
Number of Alcohol Beverage Control (ABC) Licenses processed	13	5	10	10	10
Number of oversized vehicle permits processed	216	172	216	200	200

* To become more time efficient, staff have attempted a new training model of fewer classes 283 and larger class size. Class size average has changed from 10 students to 25.

Neighborhood Services 6100

Number of Animal Control Services related activity and incidents	1,334	955	875	900	900
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Neighborhood Services 6100

Department Summary					
Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Neighborhood Services & Public Safety Director	1.00	1.00	1.00	1.00	1.00
Senior Project Manager	1.00	0.00	0.00	0.00	0.00
Emergency Services Coordinator	1.00	1.00	1.00	1.00	1.00
Management Analyst	0.00	1.00	1.00	1.00	1.00
Management Assistant	0.00	1.00	1.00	1.50	1.50
Total	3.00	4.00	4.00	4.50	4.50

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 469,824	\$ 632,893	\$ 684,600	\$ 714,100	\$ 759,800
Supplies & Services	2,379,765	2,348,356	2,978,061	2,046,669	2,059,088
Capital Outlay	-	7,301	-	-	-
Total	\$ 2,849,589	\$ 2,988,550	\$ 3,662,661	\$ 2,760,769	\$ 2,818,888

Neighborhood Services 6100

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-60-6100-50001	\$ 322,164	\$ 433,264	\$ 458,600	\$ 469,800	\$ 505,500
Salaries & Wages - Temporary	101-60-6100-50002	62,214	78,211	84,700	96,500	96,500
Overtime	101-60-6100-50003	-	-	-	-	-
Medicare & Social Security	101-60-6100-50100	9,612	12,518	13,800	14,800	15,400
Retirement Contributions	101-60-6100-50101	33,759	44,785	56,300	58,700	64,800
Health Plan Allowance	101-60-6100-50102	34,948	56,367	62,000	65,100	68,100
Auto Allowance	101-60-6100-50103	4,347	4,380	4,400	4,400	4,400
Phone Allowance	101-60-6100-50104	768	759	800	800	800
Bilingual Allowance	101-60-6100-50105	390	346	400	400	400
Life Insurance	101-60-6100-50106	749	1,039	1,400	1,300	1,400
Long Term Disability	101-60-6100-50107	872	1,224	2,200	2,300	2,500
Deferred Compensation	101-60-6100-50108	-	-	-	-	-
Relocation	101-60-6100-50109	-	-	-	-	-
SALARIES & BENEFITS		\$ 469,824	\$ 632,893	\$ 684,600	\$ 714,100	\$ 759,800
Local Mileage	101-60-6100-51000	\$ 24	\$ 24	\$ 200	\$ 200	\$ 200
Conferences, Meetings And Travel	101-60-6100-51001	3,027	1,401	1,000	1,000	1,000
Memberships & Dues	101-60-6100-51003	75	230	500	500	500
Printing & Copying	101-60-6100-51010	500	-	1,000	1,000	1,000
Postage	101-60-6100-51011	-	72	200	200	200
Advertising	101-60-6100-51012	270	270	500	300	300
Special Department Supplies	101-60-6100-51031	19,745	3,027	12,400	12,600	12,600
Minor Equipment (under 5k)	101-60-6100-51032	-	-	-	-	-
Uniforms & Safety Equipment	101-60-6100-51033	206	62	300	300	300
Books & Subscriptions	101-60-6100-51035	1,466	1,494	1,500	1,500	1,500
Maintenance-Vehicles	101-60-6100-51060	474	952	1,000	1,000	1,000
Maintenance-Cleanup	101-60-6100-51063	-	6,639	-	-	-
Maintenance-Software License & Subscriptions	101-60-6100-51068	-	-	-	-	-
Maintenance-Vehicle 7	101-60-6100-5106E	-	-	-	-	-
Maintenance-Vehicle 11	101-60-6100-5106I	-	-	-	-	-
Maintenance-Other Equipment	101-60-6100-51070	13,075	13,080	12,000	13,500	13,500
Maintenance-Fuel - Vehicles & Other	101-60-6100-51080	793	205	2,000	2,000	2,000
Professional Services	101-60-6100-51200	60,616	23,767	90,000	30,600	30,600
Professional Services - Temp Agency	101-60-6100-51202	21,057	-	-	-	-
Professional Services - Legal	101-60-6100-51203	-	-	-	-	-
Professional Services - Litigation	101-60-6100-51204	-	-	-	-	-
Contract Services	101-60-6100-51300	56,341	56,341	52,800	59,200	59,200
Contract Services - Animal Control	101-60-6100-51310	249,188	252,926	259,300	267,100	272,500
Emergency Response	101-60-6100-54004	26,056	25,609	25,000	27,000	27,000
Special Event Response	101-60-6100-54006	20,134	19,933	25,000	25,000	25,000
Support to Other Agencies - Grants	101-60-6100-54012	-	-	516,500	250,000	250,000
Support to Other Agencies - Other	101-60-6100-54013	22,854	95,956	217,400	93,400	93,400
Other Charges	101-60-6100-54014	-	-	-	-	-
SUPPLIES & SERVICES		\$ 495,899	\$ 501,987	\$ 1,218,600	\$ 786,400	\$ 791,800
Vehicles	101-60-6100-57000	\$ -	\$ -	\$ -	\$ -	\$ -
Machinery & Equipment	101-60-6100-57010	-	-	-	-	-
Computer Hardware & Peripherals	101-60-6100-57020	-	7,301	-	-	-
Furniture & Fixtures	101-60-6100-57040	-	-	-	-	-
CAPITAL OUTLAY		\$ -	\$ 7,301	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 965,723	\$ 1,142,182	\$ 1,903,200	\$ 1,500,500	\$ 1,551,600
PUBLIC ADMIN DIF - 222						
Advertising	222-60-6100-51012	\$ -	\$ -	\$ -	\$ -	\$ -
Special Department Supplies	222-60-6100-51031	-	-	-	-	-
Professional Services	222-60-6100-51200	-	-	-	-	-
SUPPLIES & SERVICES		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 222		\$ -	\$ -	\$ -	\$ -	\$ -



Neighborhood Services 6100

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
HOUSING-IN-LIEU - 225						
Professional Services	225-60-6100-51200	-	-	-	-	-
Support to Other Agencies - Other	225-60-6100-54013	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
SUPPLIES & SERVICES		\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
TOTAL EXPENDITURES - 225		\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
CAL OES STATE - 323						
Special Department Supplies	323-60-6100-51031	\$ -	\$ -	\$ 25,988	\$ -	\$ -
Professional Services	323-60-6100-51200	-	-	33,970	-	-
Machinery & Equipment	323-60-6100-57010	-	-	40,987	-	-
SUPPLIES & SERVICES		\$ -	\$ -	\$ 100,945	\$ -	\$ -
TOTAL EXPENDITURES - 323		\$ -	\$ -	\$ 100,945	\$ -	\$ -
RDA SUCCESSOR - NON HOUSING - 605						
Administrative Charges	605-60-6100-54010	\$ 194,154	\$ 149,953	\$ 150,000	\$ 132,000	\$ 132,000
Support to Other Agencies - Other	605-60-6100-54013	322,238	319,341	325,728	332,244	338,888
Other Charges	605-60-6100-54014	-	775,941	-	-	-
Professional Services	605-60-6100-51200	1,925	-	2,000	4,950	4,950
Professional Services - Litigation	605-60-6100-51204	6,987	-	-	-	-
Principal	605-60-6100-58000	185,000	-	592,500	285,000	300,000
Interest	605-60-6100-58001	1,148,563	582,651	563,288	481,075	466,450
Amortization Expense	605-60-6100-58004	-	(6,518)	-	-	-
SUPPLIES & SERVICES		\$ 1,858,866	\$ 1,821,368	\$ 1,633,516	\$ 1,235,269	\$ 1,242,288
TOTAL EXPENDITURES - 605		\$ 1,858,866	\$ 1,821,368	\$ 1,633,516	\$ 1,235,269	\$ 1,242,288
GRAND TOTAL EXPENDITURES		\$ 2,849,589	\$ 2,988,550	\$ 3,662,661	\$ 2,760,769	\$ 2,818,888

LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Support to Other Agencies	101-60-6100-54013	\$ 93,400	\$ 93,400
CommUnify		22,900	22,900
Homelessness Initiatives		37,500	37,500
Goleta Union School District		20,000	20,000
Santa Barbara Unified School District		13,000	13,000
Professional Services	101-60-6100-51200	\$ 30,600	\$ 30,600
Banner Program		30,600	30,600
Contract Services	101-60-6100-51300	\$ 59,200	\$ 59,200
Rental Housing Mediation Task Force		39,200	39,200
Housing Authority of County of Santa Barbara Monitoring		20,000	20,000
Emergency Response	101-60-6100-54004	\$ 27,000	\$ 27,000
Connect-CTY		25,900	25,900
Community Emergency Response Training (CERT)		1,100	1,100
Support to Other Agencies - Other	225-60-6100-54013	\$ 25,000	\$ 25,000
Housing Trust Fund of Santa Barbara County		25,000	25,000

Program Description:

The Neighborhood Services Department is responsible for the administration of the federally funded Community Development Block Grant (CDBG) program and the funds received each year from the U.S. Department of Housing and Urban Development (HUD). The Department is tasked with ensuring completion of all CDBG Program requirements. The major focus of the City of Goleta's CDBG program is capital improvements, public services, facilities, and neighborhood revitalization efforts. A significant commitment for this program has been to the low- to moderate-income area known as Old Town Goleta. Some of the signature public improvement projects funded by the City's CDBG Program are design and development of the San Jose Creek Bike Path Project and implementation of various pedestrian improvements, such as sidewalk repairs and installation, bike paths, and crosswalk enhancements.

Over the multi-year history of the City's CDBG Program, several thousand Goleta residents have been assisted through the public services component of the program. Fifteen percent of the City's annual CDBG award is allocated to sub-recipients, typically non-profit social service providers which assist low- to moderate-income residents of Goleta. CDBG funds have been used to provide ongoing support to services for seniors, youth, those experiencing homelessness, and low- to moderate-income persons with special needs.

The Program is also responsible for the continuation of the City's Fair Housing efforts through management of contract services with the City of Santa Barbara for Rental Housing Mediation Program.

Program staff provides support to the City's Grant Funding Review Committee.

Operational Objectives:

- ❖ Continue to work with the Department of Public Works to implement and allocate CDBG funding for ADA accessibility, seismic and other improvements to the Goleta Community Center
- ❖ Conduct intensive on-site monitoring of three CDBG sub-recipients
- ❖ Ensure the Department of Public Works prepares environmental review documents (NEPA & CEQA) for the public improvement projects funded by CDBG
- ❖ Continue to implement CDBG-CV Coronavirus relief programs, including support for individuals, non-profits and emergency rental assistance to respond to effects of the pandemic.

Community Development Block Grant 6300



Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Proposed	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Percentage completion of ADA accessibility improvements to the Goleta Valley Community Center	30%	30%	30%	35%	40%
Workload Indicators:					
Number of CDBG sub-recipients monitored	2	3	0	3	3
Number of CDBG grant recipients awarded	5	3	3	3	3
Number of homeless individuals served by funded agencies	40	50	50	50	50
Number of seniors served by funded agencies	106	0	0	150	150
Number of children and youth served by funded agencies	164	550	550	500	500
Number of low- to moderate-income people served by funded agencies – General Services	6,277	2000	2,000	2,500	2,500
Number of special needs people served by funded agencies	0	0	0	0	0

Program Description:

The Neighborhood Services Department is responsible for the City's Economic Development efforts. The major focus of the City of Goleta's Economic Development Program is the implementation of the City's Economic Development Strategic Plan focusing on strategies and programs related to business attraction, expansion, and retention. A significant commitment for this program is to work with property owners and businesses in concert with other City departments to facilitate permit processing of economic development projects. This function serves as a City liaison and discusses issues concerning economic development, business financing and employment generation with representatives of professional and employer groups, the financial community, community organizations, and individuals.

The City's Economic Development function was largely under the purview of the former Redevelopment Agency. However, in August of 2012 the City formalized this function under the Neighborhood Services and Public Safety Department considering the dissolution of the former Redevelopment Agency. The administration of the resulting dissolution is facilitated by Economic Development staff.

The Economic Development program will continue to play an integral role in assisting with the City's efforts aimed at revitalizing Old Town through serving as the principal staff to the City's Economic Development & Revitalization Committee.

At the end of 2019, new permitting, construction, acquisition, and improvement of public buildings and facilities as well as associated lease agreements were assigned to NSPS contingent on the Public Works Facility Maintenance position being filled, in collaboration with the Public Works Maintenance and Support Services playing important complimentary roles.

Operational Objectives:

- ❖ Continue to provide support and administration of the former Redevelopment Agency (now Successor Agency) and Oversight Board to the Successor Agency to meet dissolution requirements such as filing of Recognized Obligation Payment Schedules
- ❖ Continue COVID-19 recovery efforts including securing funding for individuals, businesses, and non profits
- ❖ Develop and implement a COVID-19 Economic Recovery Plan
- ❖ Create and review pro-forma reports within two weeks of receipt for various private and public development projects
- ❖ Assist start-up businesses with permitting and identifying business needs and small business tools within one week of request
- ❖ Conduct five site visits and meetings with City of Goleta companies per quarter to foster business relationships
- ❖ Continue to serve as a liaison to UCSB in support of Economic Development activities including Town & Gown Committee and the Technology Management Program (TMP)

Economic Development 6400



- ❖ Complete permanent City Hall associated improvements
- ❖ Update to the 2009 Economic Development Strategic Plan

Strategic Objectives:

- ❖ Support business start-up, retention, and expansion, as well as events that attract vendors and tourists
- ❖ Provide assistance, financial or otherwise, including Goleta Entrepreneurial Magnet (GEM) program where appropriate, and regulatory changes to support local start-ups, and enable local businesses to expand in Goleta
- ❖ Enhance awareness of the importance of shopping locally to support businesses in Goleta
- ❖ Explore grants that would aid in the City's efforts to secure property for community uses
- ❖ Provide assistance, financial or otherwise, where possible, and regulatory changes to support affordable housing by for-profit, non-profit developers, and homeowners
- ❖ Restructure the tourism and economic development funding provided through the Support to Other Agencies Program as an RFP to enable expanded purposes, including community development purposes
- ❖ Evaluate opportunities for community and economic development in Old Town using a visioning process
- ❖ Ensure City's Economic Development Strategic Plan is current and depicts community's economic development needs and goals

Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Number of startup teams supported through GEM G2 Summer Launchpad for Startups	New measure as of FY 2019/20	7	5	5	5

Economic Development 6400



Update to 2009 Economic Development Strategic Plan	New measure as of FY 2019/20	0%	10%	100%	100%
Workload Indicators:					
Number of GEM board meetings attended per year	New measure as of FY 2019/20	8	9	10	10
Percentage of pro-formas reviewed within two weeks	100%	100%	100%	100%	100%
Percentage of businesses served within one week	100%	100%	100%	100%	100%
Number of Successor Agency meetings coordinated	1	2	1	1	1
Number of Oversight Board meetings coordinated	1	1	1	1	1
Number of local business site visits within one fiscal year	35	8	0	15	30
Number of Recognized Obligation Payment Schedules submitted	1	1	1	1	1

Economic Development 6400



Department Summary

Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Principal Project Manager	0.00	1.00	1.00	1.00	1.00
Senior Project Manager	1.00	0.00	0.00	0.00	0.00
Total	1.00	1.00	1.00	1.00	1.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 132,031	\$ 136,776	\$ 149,300	\$ 155,800	\$ 158,400
Supplies & Services	79,404	170,661	8,700	304,400	284,600
Capital Outlay	-	-	-	-	-
Total	\$ 211,435	\$ 307,436	\$ 158,000	\$ 460,200	\$ 443,000

Economic Development 6400

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-60-6400-50001	\$ 105,331	\$ 109,711	\$ 116,400	\$ 121,700	\$ 123,500
Medicare & Social Security	101-60-6400-50100	1,490	1,629	1,900	2,000	2,000
Retirement Contributions	101-60-6400-50101	11,656	13,193	17,100	18,100	18,900
Health Plan Allowance	101-60-6400-50102	11,475	10,368	11,500	11,500	11,500
Auto Allowance	101-60-6400-50103	-	-	-	-	-
Phone Allowance	101-60-6400-50104	360	305	400	400	400
Bilingual Allowance	101-60-6400-50105	1,170	1,037	1,200	1,200	1,200
Life Insurance	101-60-6400-50106	234	244	300	300	300
Long Term Disability	101-60-6400-50107	314	288	500	600	600
SALARIES & BENEFITS		\$ 132,031	\$ 136,776	\$ 149,300	\$ 155,800	\$ 158,400
Local Mileage	101-60-6400-51000	\$ -	\$ 9	\$ 100	\$ 100	\$ 100
Conferences, Meetings And Travel	101-60-6400-51001	2,430	536	1,000	1,000	1,000
Memberships & Dues	101-60-6400-51003	720	670	1,000	1,000	1,000
Special Department Supplies	101-60-6400-51031	6	91	100	100	100
Uniforms & Safety Equipment	101-60-6400-51033	-	-	-	-	-
Books & Subscriptions	101-60-6400-51035	-	31	200	200	200
Professional Services	101-60-6400-51200	71,248	18,073	6,300	135,500	65,700
Support to Other Agencies - Other	101-60-6400-54013	5,000	151,250	-	166,500	216,500
SUPPLIES & SERVICES		\$ 79,404	\$ 170,661	\$ 8,700	\$ 304,400	\$ 284,600
TOTAL EXPENDITURES - 101		\$ 211,435	\$ 307,436	\$ 158,000	\$ 460,200	\$ 443,000
GRAND TOTAL EXPENDITURES		\$ 211,435	\$ 307,436	\$ 158,000	\$ 460,200	\$ 443,000

LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Professional Services	101-60-6400-51200	\$ 135,500	\$ 65,700
Old Town Visioning Process Implementation		25,000	25,000
GIS		4,000	4,000
Bus Shelter (3x)		70,000	-
CWB Public Parking		6,500	6,700
Goleta Entrepreneurial Magnet		-	-
Economic Development Study Update		30,000	30,000
Support to Other Agencies - Other	101-60-6400-54013	\$ 166,500	\$ 216,500
Goleta Entrepreneurial Magnet		-	50,000
Econ Dev/Marketing & Promotion		166,500	166,500

Program Description:

The Neighborhood Services Department is responsible for the City's Parks and Recreation related facilities, services, the Parks and Recreation Commission and the implementation of the Recreation Needs Assessment and the prioritization and implementation of the Parks, Facilities and Playgrounds Master Plan (Parks Master Plan).

The primary focus of the Parks and Recreation Commission is to serve in an advisory capacity to the City Council regarding the development, improvements and policies associated with the City's public parks, recreational services and open spaces. The Parks and Recreation Commission also provides residents a platform to discuss the needs, opportunities and current offerings of parks and recreation activities in the City.

Operational Objectives:

- ❖ Staff and facilitate Parks and Recreation Commission Meetings
- ❖ Administer the Goleta MOVES program and Volunteer Network
- ❖ Manage implementation of the Recreation Needs Assessment recommendations
- ❖ Prioritize and Implement the Parks Master Plan recommendations

Strategic Objectives:

- ❖ Prioritize and begin implementation of recommendations in the Parks Master Plan
- ❖ Explore opportunities for increasing the amount of active parks and open space, emphasizing those areas of the community that were relatively underserved as of 2005 and areas designated for future new residential development
- ❖ Ensure that new parks and recreational services for the public are provided concurrent with new development
- ❖ Install a restroom facility at Evergreen Park
- ❖ Renovate the multi-purpose recreation field at Evergreen Park after reclaimed water is secured
- ❖ Develop a community garden in a portion of Armitos Park in Old Town
- ❖ Develop splash pad at Jonny D. Wallis Neighborhood Park
- ❖ Renovate the multi-purpose field at Stow Grove Park

Parks and Recreation 6500



Performance Measures and Workload Indicators:

Description	FY 2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Prioritize the recommendations in the Parks Master Plan	New measure as of FY 2019/20	50%	50%	100%	N/A
Percentage completion of community garden at Armitos Park	New measure as of FY 2019/20	10%	25%	100%	N/A
Renovation of the multi-purpose Field at the Goleta Valley Community Center	10%	100%	100%	N/A	N/A
Percentage of completion of the Splash Pad/Improvements at Jonny D. Wallis Neighborhood Park	New measure as of FY 2019/20	010%	25%	100%	N/A
Installation of a restroom facility at Evergreen Park	New measure as of FY 2019/20	New measure as of FY 2019/20	0%	25%	100%
Renovation of the multi-purpose field at Stow Grove Park	New measure as of FY 2019/20	New measure as of FY 2019/20	10%	25%	50%
Conduct one annual Goleta MOVES Program Report and Presentation to the Parks and Recreation Commission	1	0	0	1	1

Parks and Recreation 6500



Number of public outreach efforts to increase awareness of Goleta parks and open space	New measure as of FY 2019/20	New measure as of FY 2019/20	3	4	4
Percentage complete of effort to replace aging play structures and install safety structures at four City parks	25%	25%	50%	100%	N/A
Number of volunteers in the Monarch MOVES Program	2	2	0	2	4
Number of volunteers in the Monarch Butterfly Docent Program	N/A	N/A	N/A	N/A	N/A
Workload Indicators:					
Number of Parks and Recreation Commission Meetings conducted per year	6	3	6	6	6
Number of Goleta MOVES scheduled tours given annually	4	6	0	4	6
Number of Special Event Permits Issued	31	26	4	12	18
Multi-Agency Coordinated Commission Training Opportunities	1	0	0	1	1

Parks and Recreation 6500



Department Summary

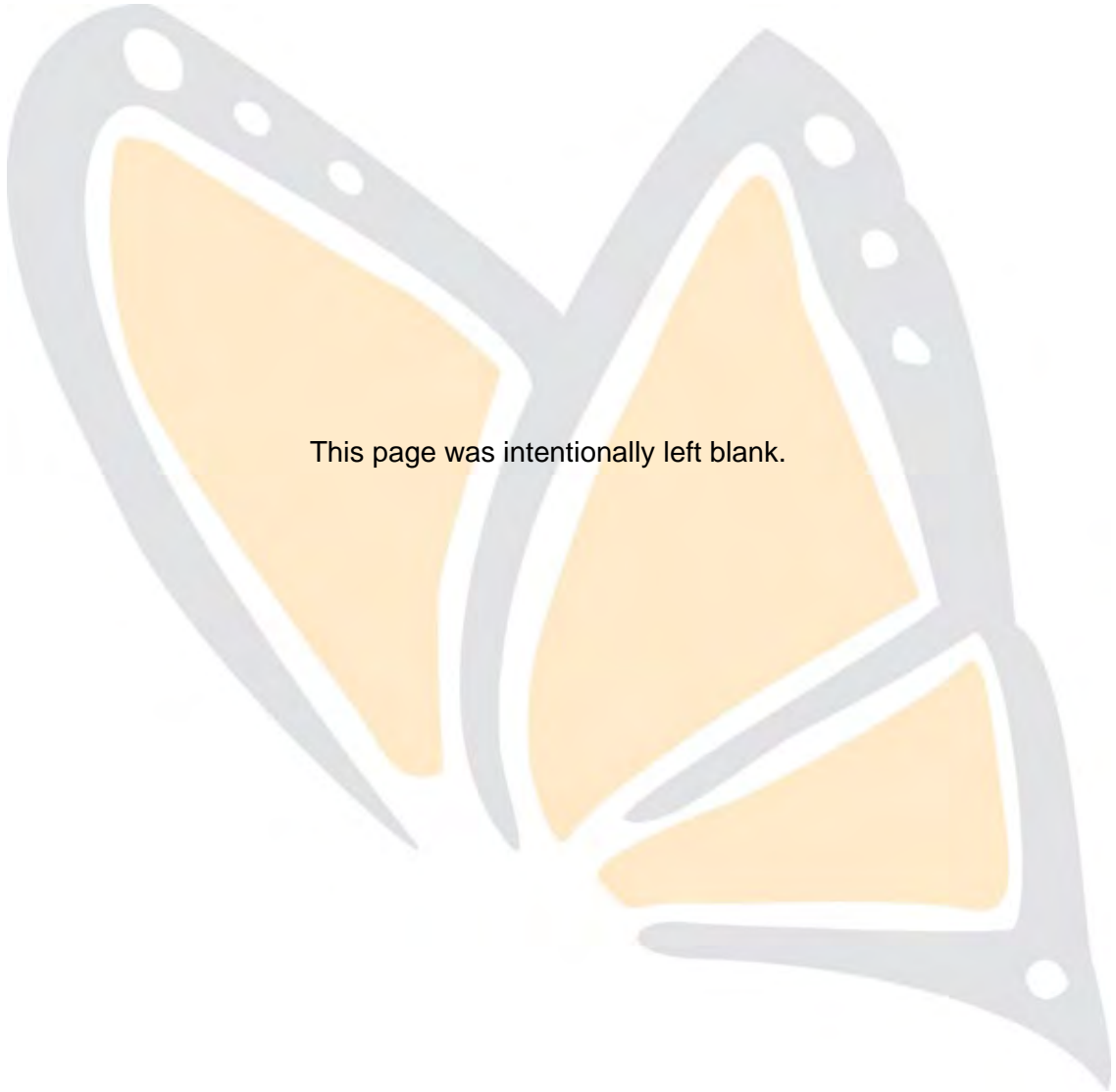
Positions	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Parks and Recreation Manager	1.00	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00	1.00

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 171,372	\$ 195,663	\$ 213,700	\$ 234,500	\$ 244,100
Supplies & Services	8,096	330,627	333,000	338,100	345,400
Capital Outlay	-	-	-	-	-
Total	\$ 179,467	\$ 526,290	\$ 546,700	\$ 572,600	\$ 589,500

Parks and Recreation 6500

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-60-6500-50001	\$ 135,880	\$ 145,793	\$ 166,600	\$ 168,100	\$ 175,100
Salaries & Wages - Temporary	101-60-6500-50002	-	7,916	-	16,400	16,400
Overtime	101-60-6500-50003	-	-	-	-	-
Medicare & Social Security	101-60-6500-50100	1,808	2,572	2,700	4,000	4,100
Retirement Contributions	101-60-6500-50101	15,527	19,294	23,500	24,100	25,900
Health Plan Allowance	101-60-6500-50102	16,830	16,970	18,400	19,200	19,900
Auto Allowance	101-60-6500-50103	483	487	500	500	500
Phone Allowance	101-60-6500-50104	72	1,802	600	600	600
Bilingual Allowance	101-60-6500-50105	-	-	-	-	-
Life Insurance	101-60-6500-50106	324	355	600	700	700
Long Term Disability	101-60-6500-50107	447	474	800	900	900
SALARIES & BENEFITS		\$ 171,372	\$ 195,663	\$ 213,700	\$ 234,500	\$ 244,100
Conferences, Meetings And Travel	101-60-6500-51001	\$ 2,332	\$ 7,575	\$ -	\$ 600	\$ 8,000
Memberships & Dues	101-60-6500-51003	655	955	1,200	1,100	1,200
Printing & Copying	101-60-6500-51010	108	-	300	300	300
Postage	101-60-6500-51011	130	-	300	300	300
Special Department Supplies	101-60-6500-51031	1,427	397	1,500	1,500	1,500
Books & Subscriptions	101-60-6500-51035	107	-	100	200	-
Professional Services	101-60-6500-51200	520	500	7,500	5,000	5,000
Contract Services	101-60-6500-51300	1,067	-	-	-	-
Stipends for Meetings	101-60-6500-54005	1,750	1,200	2,100	2,100	2,100
Support to Other Agencies - Other	101-60-6500-54013	-	320,000	320,000	327,000	327,000
SUPPLIES & SERVICES		\$ 8,096	\$ 330,627	\$ 333,000	\$ 338,100	\$ 345,400
TOTAL EXPENDITURES - 101		\$ 179,467	\$ 526,290	\$ 546,700	\$ 572,600	\$ 589,500
ENVIRONMENTAL PROGRAMS - 226						
Maintenance-Open Space	226-60-6500-51077	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES & SERVICES		\$ -	\$ -	\$ -	\$ -	\$ -
GRAND TOTAL EXPENDITURES		\$ 179,467	\$ 526,290	\$ 546,700	\$ 572,600	\$ 589,500

LINE-ITEM DETAIL	GL Account	FY 2021/22 Proposed	FY 2022/23 Proposed
Professional Services	101-60-6500-51200	\$ 5,000	\$ 5,000
Miscellaneous Consultants		5,000	5,000
Support to Other Agencies - Other	101-60-6500-54013	\$ 327,000	\$ 327,000
Goleta Valley Historical Society		91,000	91,000
Goleta Valley Community Center		25,000	25,000
Center for Urban Ag at Fairview		45,000	45,000
South Coast Railroad Museum		34,000	34,000
Foundation for Girsh Park		125,000	125,000
COAST		7,000	7,000



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Program Description:

The Santa Barbara County Sheriff's Office provides full-service police services to the City of Goleta through a four-year Law Enforcement Contract with the ability to extend the term for one successive period of two years. The Sheriff's Office provides general law enforcement, traffic enforcement (including the deployment of motorcycle officers), commercial vehicle enforcement, criminal investigations, graffiti and gang enforcement, and school resource services under this contract. In Fiscal Year 2016-17, the City also added a Parking Enforcement function to the existing contract. In Fiscal Year 2018-19, the Sheriff's Office changes its law enforcement services model for all of its contract cities to the Deputy Sheriff Service Unit (DSSU) model based on time allocation rather than positions (full-time equivalents). It has since entered into a four-year contract (FYs 2019-20 through 2022-23) with the Sheriff's Office using the DSSU model. The Sheriff's Office also provides support for the City's ongoing emergency preparedness goals, objectives and programs by assisting with training exercises for City staff.

The City is committed to providing our community with the highest quality police services possible to maintain the quality of life that is treasured by those who reside in, work in and visit Goleta.

Operational Objectives:

- ❖ Facilitate and expand Citywide Neighborhood Watch Programs, and conduct 20 Neighborhood Watch Meetings annually
- ❖ Continue to provide law enforcement efforts to address gang-related activity by training and maintaining a collateral gang deputy on each squad of the Goleta Patrol Bureau
- ❖ Maintain and provide support to the School Resource Deputy and related school safety efforts through monthly class outreach presentations during the school year
- ❖ Continue City's Motor Traffic Safety Unit's programs to enhance traffic, pedestrian, and school safety which include monthly checkpoints and enforcement efforts and respond to traffic inquiries within 48 hours
- ❖ Provide resources for assisting with grants endemic to law enforcement services such as the California Office of Traffic Safety (OTS) and Community Oriented Policing Services (COPS), administered by the Sheriff's Office and City, respectively
- ❖ Increase law enforcement presence through the community via the Community Resource Deputy position and Storefront Office in the Camino Real Marketplace
- ❖ Provide bike and foot patrol activities in the City, including the Old Town district and Ellwood Bluffs area
- ❖ Continue to work with local businesses on safety and security measures in collaboration with the Community Resources Deputy via efforts such as the Business Watch Program
- ❖ Continue to participate and support the Isla Vista Safe Task Group (IV Safe) with the Santa Barbara County District Attorney's Office
- ❖ Maintain a safe community through monthly outreach events and prevention activities

Performance Measures and Workload Indicators:

Description	FY2018/19 Actuals	FY 2019/20 Actuals	FY 2020/21 Projected	FY 2021/22 Proposed	FY 2022/23 Proposed
Performance Measures:					
Percent of non-emergency citizen traffic concerns responded to within 48 hours	100%	100%	100%	100%	100%
Conduct an average of one Pedestrian Enforcement operation per month	8	1	0	2	2
Workload Indicators:					
Number of calls for service	21,802	21,933	21,006	22,000	22,000
Number of citations issued	1,074	550	250	500	500
Number of reports taken	3,214	3,170	2,700	3,250	3,250
Number of Neighborhood Watch meetings conducted	20	0	0	20	20
Number of hours for foot or bicycle patrols	480	480	480	480	480

Police Services 7100



Number of total hours spent during the school year, conducting traffic enforcement measures specifically within school zones, including AB 321	192	140	50	192	192
Number of Coffee with a Cop events conducted	12	0	0	8	8
Number of Pedestrian Enforcement operations conducted	5	1	0	2	2
Number of DUI/DL checkpoints conducted	5	3	3	5	5
Number of Distracted Driver operations conducted	10	2	2	2	2
Number of DUI arrests	72	83	76	75	75

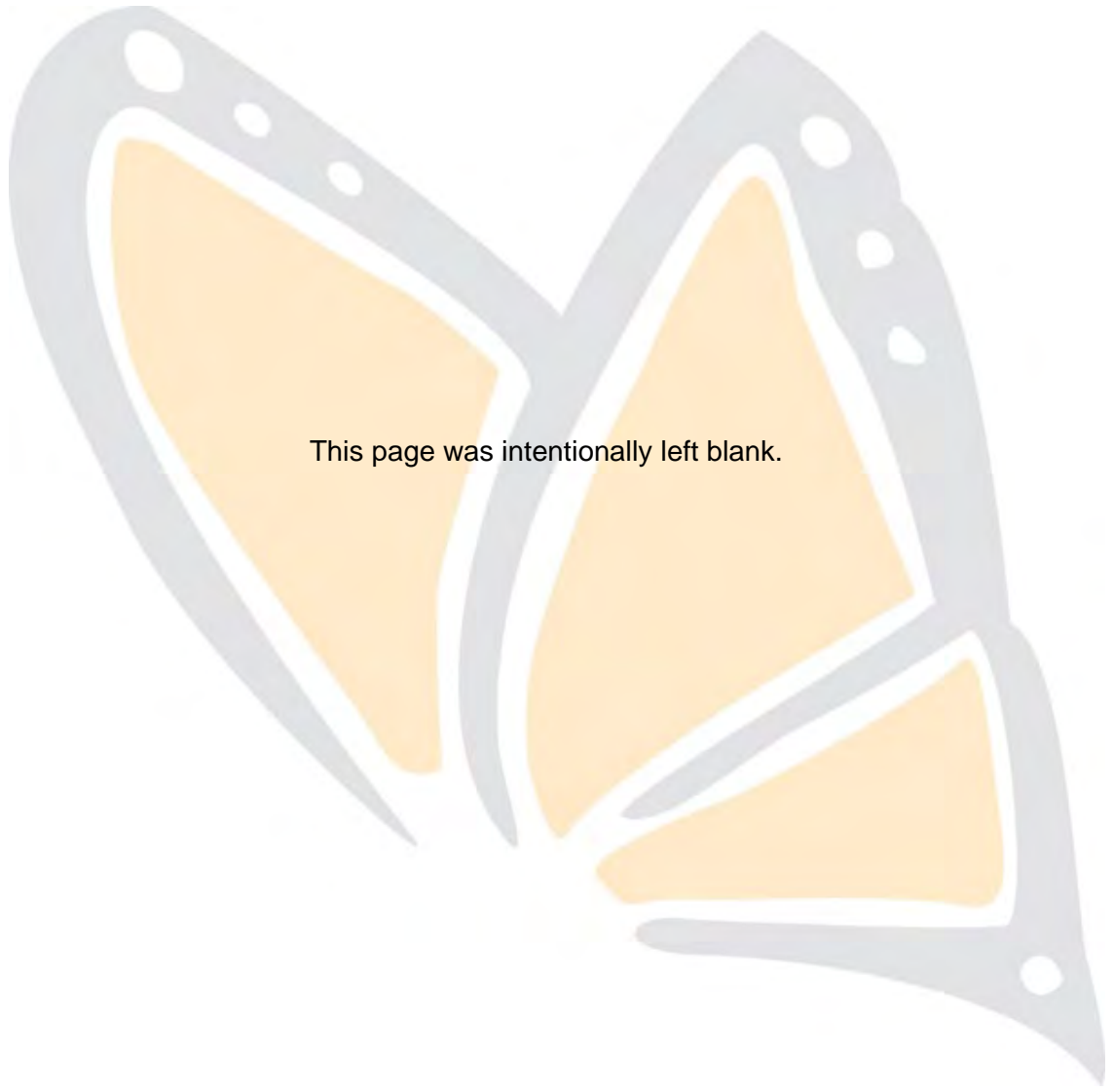
Police Services 7100



Department Summary					
Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	8,027,672	7,614,652	8,432,674	8,783,300	9,063,100
Capital Outlay	-	(744)	-	-	-
Total	\$ 8,027,672	\$ 7,613,908	\$ 8,432,674	\$ 8,783,300	\$ 9,063,100

Police Services 7100

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Special Department Supplies	101-70-7100-51031	\$ 2,992.51	\$ 494.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
Uniforms & Safety Equipment	101-70-7100-51033	-	-	800	800	800
Maintenance-Vehicles	101-70-7100-51060	-	-	13,219	-	-
Maintenance-Software License & Subscriptions	101-70-7100-51068	-	12,000	12,000	12,000	12,000
Maintenance-Other Equipment	101-70-7100-51070	-	-	-	-	-
Contract Svcs - Bluff Enforce	101-70-7100-51092	-	-	-	-	-
Professional Services	101-70-7100-51200	-	-	-	-	-
Contract Services - Other	101-70-7100-51301	-	833	2,500	2,500	2,500
Contract Services - Law Enforcement	101-70-7100-51305	7,673,145	7,438,952	7,730,881	8,607,800	8,887,600
Emergency Response	101-70-7100-54004	-	-	-	-	-
Other Charges	101-70-7100-54014	-	-	-	-	-
SUPPLIES & SERVICES		\$ 7,676,138	\$ 7,452,279	\$ 7,762,900	\$ 8,626,600	\$ 8,906,400
Machinery & Equipment	101-70-7100-57010	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 7,676,138	\$ 7,452,279	\$ 7,762,900	\$ 8,626,600	\$ 8,906,400
PUBLIC SAFETY DONATIONS - 212						
Special Department Supplies	212-70-7100-51031	\$ -	\$ -	\$ -	\$ -	\$ -
Contract Services	212-70-7100-51300	-	-	-	-	-
Support to Other Agencies - Other	212-70-7100-54013	202,788	6,241	115,212	-	-
SUPPLIES & SERVICES		\$ 202,788	\$ 6,241	\$ 115,212	\$ -	\$ -
Machinery & Equipment	212-70-7100-57010	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 212		\$ 202,788	\$ 6,241	\$ 115,212	\$ -	\$ -
SHERIFF DIF - 224						
Vehicles	224-70-7100-57000	\$ -	\$ (744)	\$ -	\$ -	\$ -
Computer Hardware & Peripherals	224-70-7100-57020	-	-	-	-	-
CAPITAL OUTLAY		\$ -	\$ (744)	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 224		\$ -	\$ (744)	\$ -	\$ -	\$ -
COPS GRANT - 302						
Special Department Supplies	302-70-7100-51031	\$ -	\$ -	\$ -	\$ -	\$ -
Minor Equipment (under 5k)	302-70-7100-51032	-	-	-	-	-
Utilities - Telephone	302-70-7100-51050	-	-	-	-	-
Contract Services - Other	302-70-7100-51301	148,747	156,132	156,700	156,700	156,700
SUPPLIES & SERVICES		\$ 148,747	\$ 156,132	\$ 156,700	\$ 156,700	\$ 156,700
Machinery & Equipment	302-70-7100-57010	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 302		\$ 148,747	\$ 156,132	\$ 156,700	\$ 156,700	\$ 156,700
OTS-PUBLIC SAFETY FUND - 409						
Special Department Supplies	409-70-7100-51031	\$ -	\$ -	\$ -	\$ -	\$ -
Minor Equipment (under 5k)	409-70-7100-51032	-	-	-	-	-
Contract Services - Other	409-70-7100-51301	-	-	-	-	-
SUPPLIES & SERVICES		\$ -	\$ -	\$ -	\$ -	\$ -
Machinery & Equipment	409-70-7100-57010	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 409		\$ -	\$ -	\$ -	\$ -	\$ -
CARES ACT - 422						
Contract Services - Other	422-70-7100-51301	\$ -	\$ -	\$ 397,862	\$ -	\$ -
SUPPLIES & SERVICES		\$ -	\$ -	\$ 397,862	\$ -	\$ -
TOTAL EXPENDITURES - 422		\$ -	\$ -	\$ 397,862	\$ -	\$ -
GRAND TOTAL EXPENDITURES		\$ 8,027,672	\$ 7,613,908	\$ 8,432,674	\$ 8,783,300	\$ 9,063,100



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Non-Departmental 8100 - 8500



Department Description:

This Department is intended to account for transactions that cannot be attributed specifically to other departments. Items included in this Department are debt service payments, allocations for transfers to reserves, administrative charges, as well as City retiree obligations.

Objectives:

- ❖ Account for City retiree obligations
- ❖ Adequately meet all debt service obligations
- ❖ Account for transfers to other funds

Non-Departmental 8100



Department Summary

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ 16,140	\$ 16,923	\$ 22,000	\$ 22,000	\$ 22,000
Supplies & Services	1,364,200	1,082,357	829,000	831,000	831,000
Capital Outlay	-	-	-	-	-
Total	\$ 1,380,340	\$ 1,099,280	\$ 851,000	\$ 853,000	\$ 853,000

Non-Departmental 8100

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101						
	GL Account					
Salaries & Wages - Regular & Part Time	101-80-8100-50001	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries & Wages - Temporary	101-80-8100-50002	-	-	-	-	-
Overtime	101-80-8100-50003	-	-	-	-	-
Medicare & Social Security	101-80-8100-50100	-	-	-	-	-
Retirement Contributions	101-80-8100-50101	-	-	-	-	-
Health Plan Allowance	101-80-8100-50102	-	-	-	-	-
Auto Allowance	101-80-8100-50103	-	-	-	-	-
Phone Allowance	101-80-8100-50104	-	-	-	-	-
Unemployment insurance	101-80-8100-50111	-	-	-	-	-
Retiree Health Contributions	101-80-8100-50113	16,140	16,923	22,000	22,000	22,000
SALARIES & BENEFITS		\$ 16,140	\$ 16,923	\$ 22,000	\$ 22,000	\$ 22,000
Conferences, Meetings And Travel	101-80-8100-51001	\$ -	\$ -	\$ -	\$ -	\$ -
Finance Charges	101-80-8100-54001	-	-	-	-	-
Administrative Charges	101-80-8100-54010	52,530	52,620	53,000	55,000	55,000
Other Charges	101-80-8100-54014	1,263,679	775,941	776,000	776,000	776,000
SUPPLIES & SERVICES		\$ 1,316,209	\$ 828,561	\$ 829,000	\$ 831,000	\$ 831,000
Land Acquisition	101-80-8100-57050	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 101		\$ 1,332,349	\$ 845,484	\$ 851,000	\$ 853,000	\$ 853,000
TRANSPORTATION FACILITIES DIF - 220						
Professional Services	220-80-8100-51200	\$ 28,314	\$ -	\$ -	\$ -	\$ -
SUPPLIES & SERVICES		\$ 28,314	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 220		\$ 28,314	\$ -	\$ -	\$ -	\$ -
PARKS & RECREATION FACILITIES DIF - 221						
Professional Services	221-80-8100-51200	\$ 12,253	\$ -	\$ -	\$ -	\$ -
SUPPLIES & SERVICES		\$ 12,253	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 221		\$ 12,253	\$ -	\$ -	\$ -	\$ -
PUBLIC ADMINISTRATION DEVELOPMENT FEES - 222						
Professional Services	222-80-8100-51200	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES & SERVICES		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 222		\$ -	\$ -	\$ -	\$ -	\$ -



Non-Departmental 8100

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
LIBRARY FACILITIES DEVELOPMENT FEES - 223						
Professional Services	223-80-8100-51200	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES & SERVICES		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 223		\$ -	\$ -	\$ -	\$ -	\$ -
SHERIFFS DEVELOPMENT FEES - 224						
Professional Services	224-80-8100-51200	\$ 3,359	\$ -	\$ -	\$ -	\$ -
SUPPLIES & SERVICES		\$ 3,359	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 224		\$ 3,359	\$ -	\$ -	\$ -	\$ -
HOUSING-IN-LIEU -225						
Professional Services	225-80-8100-51200	\$ 4,064	\$ -	\$ -	\$ -	\$ -
SUPPLIES & SERVICES		\$ 4,064	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 225		\$ 4,064	\$ -	\$ -	\$ -	\$ -
FIRE DEVELOPMENT FEES -229						
Professional Services	229-80-8100-51200	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES & SERVICES		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 229		\$ -	\$ -	\$ -	\$ -	\$ -
RDA -605						
Issuance Costs - Refunding	605-80-8100-58003	\$ -	\$ 253,796	\$ -	\$ -	\$ -
Payment to Refunding Bond Esrow Agent	605-80-8100-59100	-	-	-	-	-
SUPPLIES & SERVICES		\$ -	\$ 253,796	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 605		\$ -	\$ 253,796	\$ -	\$ -	\$ -
GRAND TOTAL EXPENDITURES		\$ 1,380,340	\$ 1,099,280	\$ 851,000	\$ 853,000	\$ 853,000

Non-Departmental 8500



Department Summary

Expenditures	FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	-	-	3,000	33,300	33,300
Capital Outlay	-	-	-	-	-
Transfer Out	-	-	-	100,000	100,000
Total	\$ -	\$ -	\$ 3,000	\$ 133,300	\$ 133,300

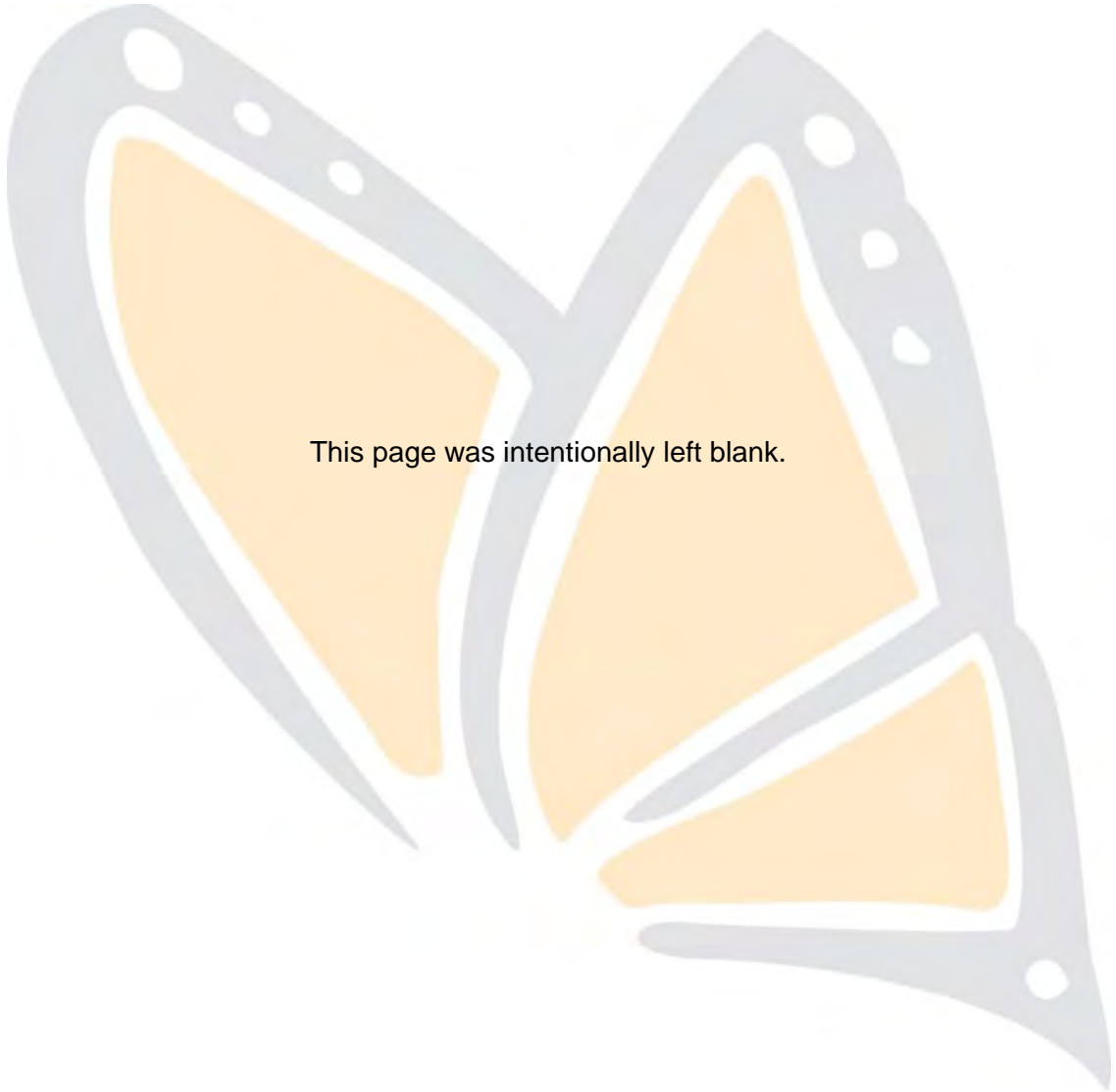
Non-Departmental 8500

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
GENERAL FUND - 101	GL Account					
Bank Fees	101-80-8500-54000	\$ -	\$ -	\$ 3,000	33,300	33,300
SUPPLIES & SERVICES		\$ -	\$ -	\$ 3,000	\$ 33,300	\$ 33,300
Interest	101-80-8500-58001	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Out	101-80-8500-59000	-	-	-	100,000	100,000
TRANSFER OUT		\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000
TOTAL EXPENDITURES - 101		\$ -	\$ -	\$ 3,000	\$ 133,300	\$ 133,300
TRANSPORTATION FACILITIES DIF - 220						
Transfers Out	220-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 220		\$ -	\$ -	\$ -	\$ -	\$ -
PARKS & RECREATION FACILITIES DIF - 221						
Transfers Out	221-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 221		\$ -	\$ -	\$ -	\$ -	\$ -
PUBLIC ADMINISTRATION DEVELOPMENT FEES - 222						
Transfers Out	222-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 222		\$ -	\$ -	\$ -	\$ -	\$ -
LIBRARY FACILITIES DEVELOPMENT FEES - 223						
Transfers Out	223-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 223		\$ -	\$ -	\$ -	\$ -	\$ -
SHERIFFS DEVELOPMENT FEES - 224						
Transfers Out	224-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 224		\$ -	\$ -	\$ -	\$ -	\$ -
HOUSING-IN-LIEU -225	GL Account					
Transfers Out	225-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Out	225-80-8500-59001	-	-	-	-	-
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 225		\$ -	\$ -	\$ -	\$ -	\$ -
HOUSING IN-LIEU FUND-RDA - 228	GL Account					
Transfers Out	228-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 228		\$ -	\$ -	\$ -	\$ -	\$ -



Non-Departmental 8500

		FY 2018/19 Actual	FY 2019/20 Actual	FY 2020/21 Amended	FY 2021/22 Proposed	FY 2022/23 Proposed
FIRE DEVELOPMENT FEES -229						
Transfers Out	229-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 229		\$ -	\$ -	\$ -	\$ -	\$ -
Long Range Development Plan -230						
Transfers Out	230-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 230		\$ -	\$ -	\$ -	\$ -	\$ -
State Park Grant -301						
Transfers Out	301-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 301		\$ -	\$ -	\$ -	\$ -	\$ -
IRWMP Grant -313						
Transfers Out	313-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 313		\$ -	\$ -	\$ -	\$ -	\$ -
HBP - Highway Bridge Replac. Prog. -401						
	GL Account					
Administrative Charges	401-80-8500-54010	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Out	401-80-8500-59000	-	-	-	-	-
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 401		\$ -	\$ -	\$ -	\$ -	\$ -
IBANK - 608						
	GL Account					
Transfers Out	608-80-8500-59000	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER OUT		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES - 401		\$ -	\$ -	\$ -	\$ -	\$ -
GRAND TOTAL EXPENDITURES		\$ -	\$ -	\$ 3,000	\$ 133,300	\$ 133,300



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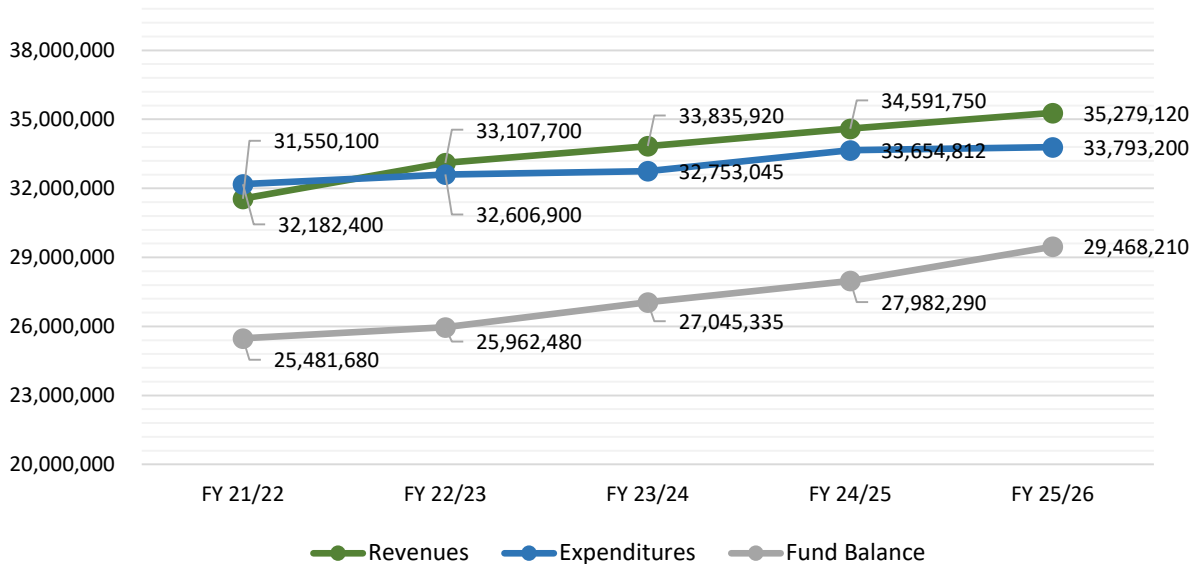
Five Year Forecast Introduction

General Fund – Five Year Forecast

The purpose of the General Fund Five-Year Forecast is to provide a planning tool to use for long-term financial sustainability of the City and is directly linked to the Strategic Plan in order to set goals. The development of the financial forecast is part of the budget development process and is identified as a best practice by the Government Finance Officers Association (GFOA). GFOA recognizes a financial forecast as a “fiscal management tool that presents estimated information based on past, current, and projected financial conditions. This will help identify future revenue and expenditure trends that may have an immediate or long-term influence on government policies, strategic goals, or community services.” The plan allows for the City to make informed financial and operational decisions by better anticipating future revenues and expenditures. The forecast is prepared using historical key trends in revenues and expenditures and relevant information. It factors in known events and adjusts for one-time expenditures. Projections were made to provide information about the financial landscape anticipated over the next few years.

This report is divided into 3 sections: a forecast for General Fund Revenues, a forecast for General Fund Expenditures by department, and a detailed forecast for expenditures by department and type (salaries, operating and maintenance, and capital). The forecast is a projection of the City’s revenues and expenditures over the forecast period, FY 2021/22 through FY 2025/26. It includes key assumptions over the period, which is further described below under the assumptions section. The first two years are based on the two-year budget plan, which include assumptions of one-time expenditures related to projects and studies. Expenditures in future years have also been adjusted for one-time expenditures. The Five-Year Forecast is updated annually as new information becomes available. Whenever expenditures exceed revenues the use of fund balance provides support for the one-time costs in that fiscal year. An overview of the forecast is shown below:

General Fund Five Year Forecast



Five Year Forecast Introduction

Assumptions

The Five-Year Forecast shows moderate revenues over expenditures in years three through five, though that is subject to change pending future Council direction and is based on assumptions for FY 21/22. The forecast does not consider any major changes or significant amounts of additional funding that is needed for deferred maintenance and the other unfunded priorities that were discussed in December 2020, when the City Council received staff's long range financial forecast over twenty years.

This net operating revenues (ongoing revenues minus ongoing expenditures) demonstrate the City's ability to support new ongoing personnel, programs, projects, and address increases in pension and other benefit costs, and capacity to take on additional maintenance costs as CIP projects become complete. It is important to maintain an adequate spread of net revenues over operating expenditures, as it is a financial indicator demonstrating the City's ability to support additional capital projects, ongoing maintenance, or take on debt service for future infrastructure projects. The following table summarizes the General Fund's net operating revenue (removing one-time expenditures in the future years).

Five-Year Forecast - Summary of Net Operating Revenues

General Fund - Net Operating Revenue	FY 21/22 Proposed	FY 22/23 Proposed	FY 23/24 Projected	FY 24/25 Projected	FY 25/26 Projected
Operating Revenues	\$ 31,550,100	\$ 33,107,700	\$ 33,835,920	\$ 34,591,750	\$ 35,279,120
Operating Expenditures	30,554,400	31,412,900	31,977,045	32,878,815	33,793,200
Net Operating Revenues	995,700	1,694,800	1,858,875	1,712,935	1,485,920
YoY \$ Change		\$ 699,100	\$ 164,075	\$ (145,940)	\$ (227,016)
YoY % Change		70.21%	9.68%	-7.85%	-13.25%

Revenue Assumptions

Revenue projections were made conservatively and developed in conjunction with tax consultants, analyzing historical actuals and working with departments on activity levels of user fees and charges. Cannabis tax revenues were estimated conservatively based on prior quarter actuals and discussions with operators and will be subject to adjustments as more information becomes known. Cannabis tax assumptions do not include any changes to the tax rates or assumes new business operators in Goleta. No revenue losses or shocks are assumed in this forecast. The table below summarizes the General Fund revenue forecast through FY 25/26.

Five Year Forecast Introduction

Five-Year Forecast - Summary of General Fund Revenues

General Fund Revenues	FY 21/22 Proposed	FY 22/23 Proposed	FY 23/24 Projected	FY 24/25 Projected	FY 25/26 Projected
Property Tax	\$ 7,989,300	\$ 8,186,000	\$ 8,439,760	\$ 8,709,830	\$ 8,988,540
Sales Tax	7,335,300	7,585,000	7,820,130	8,054,730	8,312,480
Transient Occupancy Tax	10,000,000	11,100,000	11,300,000	11,500,000	11,600,000
Cannabis Business Tax	2,600,000	2,600,000	2,626,000	2,652,260	2,678,780
Franchise Fees	1,333,400	1,333,400	1,338,600	1,343,800	1,349,100
Licenses & Service Charges	1,587,300	1,593,500	1,594,620	1,610,530	1,626,550
Fines & Penalties	140,500	143,000	143,000	144,430	145,860
Interest and Rent Income	147,500	150,000	153,350	153,450	153,550
Reimbursements	306,000	306,000	309,660	311,920	313,460
Other Revenues	67,000	67,000	67,000	67,000	67,000
Other Sources	43,800	43,800	43,800	43,800	43,800
Total Revenues	\$ 31,550,100	\$ 33,107,700	\$ 33,835,920	\$ 34,591,750	\$ 35,279,120
Total Adjusted Revenues	\$ 31,550,100	\$ 33,107,700	\$ 33,835,920	\$ 34,591,750	\$ 35,279,120
YoY \$ Change	\$ 2,498,200	\$ 1,557,600	\$ 728,220	\$ 755,830	\$ 687,370
YoY % Change	8.60%	4.94%	2.20%	2.23%	1.99%

Expenditures

Expenditure projections in years three through five have been adjusted for one-time expenditures. Salary and benefit growth includes an estimated CalPERS impact, considering a 4% investment return in FY 19/20, and assumes a 3% growth in FY 23/24 and 4% annual growth starting in FY 24/25. In FY 22/23, the City will experience the full annualized impacts of cost increases related to new personnel being requested in 21/22. No new staffing has been estimated for future years. Operating and maintenance assumes year over year growth of 2%. Unfunded priorities and programs, including the backlog of deferred maintenance are not factored in the model. The table below summarizes the General Fund expenditure forecast through FY 25/26.

Five-Year Forecast - Summary of General Fund Expenditures

General Fund Expenditures	FY 21/22 Proposed	FY 22/23 Proposed	FY 23/24 Projected	FY 24/25 Projected	FY 25/26 Projected
Salaries and Benefits	\$ 11,633,800	\$ 12,257,900	\$ 12,625,637	\$ 13,130,662	\$ 13,655,889
Operating and Maintenance	\$ 19,629,100	\$ 20,058,800	\$ 19,837,208	\$ 20,233,952	\$ 19,847,111
Capital	\$ 819,500	\$ 190,200	\$ 190,200	\$ 190,200	\$ 190,200
Transfers	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Total Operating Expenditures	\$ 30,554,400	\$ 31,412,900	\$ 31,977,045	\$ 32,878,815	\$ 33,793,200
Total One-Time Expenditures	1,628,000	1,194,000	776,000	776,000	-
Total Expenditures	32,182,400	32,606,900	32,753,045	33,654,815	33,793,200
YoY \$ Change	\$ 1,946,529	\$ 424,500	\$ 146,145	\$ 901,770	\$ 138,386
YoY % Change	6.44%	1.32%	0.45%	2.75%	0.41%

Five Year Forecast Introduction

General Fund –Projected Fund Balance over the Next Five Years

Below is a recap of estimated Fund Balance through FY 25/26. Actual numbers will be revised after closing FY 20/21. Staff anticipates closing the current fiscal year by the end of August 2021. Updated unaudited numbers will be provided in September and will affect the overall beginning fund balance and all ending balances.

Summary of Projected Fund Balance over the Next Five Years

General Fund	FY 21/22 Proposed	FY 22/23 Proposed	FY 23/24 Projected	FY 24/25 Projected	FY 25/26 Projected
Beginning Fund Balance	\$ 26,093,980	\$ 25,461,680	\$ 25,962,480	\$ 27,045,355	\$ 27,982,290
Operating Revenues	31,550,100	33,107,700	33,835,920	34,591,750	35,279,120
Operating Expenditures	30,554,400	31,412,900	31,977,045	32,878,815	33,793,200
Net Operating Revenues	995,700	1,694,800	1,858,875	1,712,935	1,485,920
One-Time Revenues or Use of Fund Balance	1,628,000	1,194,000	776,000	776,000	-
One-Time Expenditures	1,628,000	1,194,000	776,000	776,000	-
Net Change to Fund Balance	\$ (632,300)	\$ 500,800	\$ 1,082,875	\$ 936,935	\$ 1,485,920
Ending Fund Balance	\$ 25,461,680	\$ 25,962,480	\$ 27,045,355	\$ 27,982,290	\$ 29,468,210
Fund Balance Categories					
Prepays and Deposits	10,000	10,000	10,000	10,000	10,000
Public Facilities	830,108	830,108	830,108	830,108	830,108
Capital Equipment	449,869	489,869	594,869	594,869	594,869
Compensated Leave	237,123	237,123	237,123	237,123	237,123
Risk Management	200,000	200,000	200,000	200,000	200,000
Contingency Reserves	10,129,713	10,434,798	10,479,956	10,771,479	11,072,160
Litigation Defense Fund	300,000	300,000	300,000	300,000	300,000
Sustainability	264,893	264,893	264,893	264,893	264,893
OPEB UAL	333,500	333,500	333,500	333,500	333,500
CalPERS UAL	170,000	170,000	170,000	170,000	170,000
Building Maintenance	-	-	-	-	-
Street Maintenance	-	-	-	-	-
CIP Project Funding	1,296,312	-	-	-	-
Encumbrances	-	-	-	-	-
Unassigned Fund Balance	11,240,162	12,692,189	13,624,906	14,270,318	15,455,556
Ending Fund Balance	\$ 25,461,680	\$ 25,962,480	\$ 27,045,355	\$ 27,982,290	\$ 29,468,210

The proposed budget estimates the unassigned fund balance to be at \$11.2 million for FY 21/22 and \$12.7 million in FY 22/23. The table has been updated to reflect staff's recommendation of setting aside \$1.3 million in the General Fund as a possible match for a FEMA grant that is needed for the Goleta Community Center Project (Project No. 9067), should no other federal funding or

Five Year Forecast Introduction

grants become available. In the event other funding does become available, this amount will be released back into Unassigned Fund Balance.

The City's fund balances represent the City's various reserve categories and provides options to respond to emergencies, economic shocks and other risks, unanticipated expenditures and replacement costs. They consist of various categories earmarked for certain uses. It will be important to sustain adequate reserves for economic recovery and to hedge against other risks. The City has been successful over the years in not only maintaining its contingency reserve at 33 percent of its operating budget, but also in building its unassigned fund balance over time to address revenue fluctuations and unanticipated expenditures. The Government Finance Officers Association (GFOA) recommends cities maintain at least a minimum of 16 percent of unrestricted fund balance, though intended as a baseline, and further recommends cities maintain reserves at higher levels according to local conditions and unique circumstances. The City's primary risk factors are revenue volatility with dependency on TOT, and liquidity with the timing of large primary revenues such as property tax only received twice a year, with the first payment in December and large grant reimbursement projects. Additionally, given the RNA, the City does not receive its full property tax allocation resulting higher reliance on the sources more sensitive to swings in the economy. Sales tax and TOT normally account for 61% of the City's General Fund revenue source.

To withstand the lasting impacts of the COVID-19 pandemic, City staff will recommend use of its fund balance and reserves when needed at an appropriate level to maintain critical services and stave off fiscal insolvency. It will be important that a significant portion of fund balance remain available should the General Fund be needed for ongoing liquidity purposes due to delays or other interruptions in revenues, or cashflow support of reimbursable grant funds or other special revenue funds that are received in the later part of the year. Additionally, for expenditure volatility should unexpected events occur, such as a wildfire, storm/flood or an earthquake event or other such factors that could require the City to expend a significant amount of General Fund resources, a portion of fund balance should be available for use. Staff's current assumption is to maintain the unassigned fund balance at approximate \$5 million, leaving \$6.2 million available based on current estimates for one-time use for unfunded priorities and one-time projects. The unassigned fund balance will continue to be evaluated before any appropriation is recommended.

It should also be noted that the City has other tools, such interfund borrowing (one fund borrows from another that has available resources), bank loans, lines of credit and other debt instruments should the City need them as described in the City's Debt Management Policy.

Five Year Forecast of Revenues

	FY 2019/20 Actual	% Chg	FY 2020/21 Current Budget	% Chg	FY 2021/22 Proposed Budget	% Chg	FY 2022/23 Projected Budget	% Chg	FY 2023/24 Projected Budget	% Chg	FY 2024/25 Projected Budget	% Chg	FY 2025/26 Projected Budget	% Chg
Property Tax	7,684,647	3.4%	7,884,200	2.6%	7,989,300	1.3%	8,186,000	2.5%	8,439,760	3.1%	8,709,830	3.2%	8,988,540	3.2%
Sales Tax	6,735,609	-3.7%	7,081,000	5.1%	7,335,300	3.6%	7,585,000	3.4%	7,820,130	3.1%	8,054,730	3.0%	8,312,480	3.2%
Transient Occupancy Tax	9,197,440	-20.5%	8,290,000	-9.9%	10,000,000	20.6%	11,100,000	11.0%	11,300,000	1.8%	11,500,000	1.8%	11,600,000	0.9%
Cannabis Tax	391,342	0.0%	1,913,000	388.8%	2,600,000	35.9%	2,600,000	0.0%	2,626,000	1.0%	2,652,260	1.0%	2,678,780	1.0%
Franchise Fee Tax	1,361,348	1.8%	1,333,400	-2.1%	1,333,400	0.0%	1,333,400	0.0%	1,338,600	0.4%	1,343,800	0.4%	1,349,100	0.4%
Total	25,370,386	-7.2%	26,501,600	4.5%	29,258,000	10.4%	30,804,400	5.3%	31,524,490	2.3%	32,260,620	2.3%	32,928,900	2.1%
Revenues for Services														
Legal Deposits Earned	1,750	16.5%	1,000	-42.9%	1,000	0.0%	1,000	0.0%	1,000	0.0%	1,010	1.0%	1,020	1.0%
Planning Fees	98,430	-31.2%	100,000	1.6%	102,000	2.0%	103,000	1.0%	103,000	0.0%	104,030	1.0%	105,070	1.0%
Planning Deposits Earned	254,711	46.4%	270,000	6.0%	200,000	-25.9%	200,000	0.0%	200,000	0.0%	202,000	1.0%	204,020	1.0%
Building Permits	627,244	51.4%	500,000	-20.3%	450,000	-10.0%	450,000	0.0%	450,000	0.0%	454,500	1.0%	459,040	1.0%
Public Works Deposits Earned	69,413	61.6%	58,000	-16.4%	58,000	0.0%	58,000	0.0%	58,000	0.0%	58,580	1.0%	59,160	1.0%
PW/Engineering Fees	63,314	19.2%	85,000	34.3%	66,300	-22.0%	67,000	1.1%	67,000	0.0%	67,670	1.0%	68,340	1.0%
Solid Waste Roll Off Fees	32,942	5.3%	35,000	6.2%	35,000	0.0%	35,000	0.0%	35,000	0.0%	35,350	1.0%	35,700	1.0%
Business License	340,718	-1.3%	406,000	19.2%	382,900	-5.7%	382,900	0.0%	382,900	0.0%	386,720	1.0%	390,570	1.0%
Plan Check Fees	259,137	8.6%	200,000	-22.8%	180,000	-10.0%	180,000	0.0%	180,000	0.0%	181,800	1.0%	183,610	1.0%
Other Licenses & Charges	75,422	236.3%	79,400	5.3%	112,100	41.2%	116,600	4.0%	117,720	1.0%	118,870	1.0%	120,020	1.0%
Total	1,823,082	24.3%	1,734,400	-4.9%	1,587,300	-8.5%	1,593,500	0.4%	1,594,620	0.1%	1,610,530	1.0%	1,626,550	1.0%
Revenues from Penalties														
Fines & Penalties	165,935	-21.4%	103,000	-37.9%	140,500	36.4%	143,000	1.8%	143,000	0.0%	144,430	1.0%	145,860	1.0%
Total	165,935	-21.4%	103,000	-37.9%	140,500	36.4%	143,000	1.8%	143,000	0.0%	144,430	1.0%	145,860	1.0%
Revenues from Interest & Rent Income														
Interest & Rent Income	565,849	22.9%	217,600	-61.5%	147,500	-32.2%	150,000	1.7%	153,350	2.2%	153,450	0.1%	153,550	0.1%
Total	565,849	22.9%	217,600	-61.5%	147,500	-32.2%	150,000	1.7%	153,350	2.2%	153,450	0.1%	153,550	0.1%
Revenues from Reimbursements														
Reimbursements	471,326	19.8%	381,100	-19.1%	306,000	-19.7%	306,000	0.0%	309,660	1.2%	311,920	0.7%	313,460	0.5%
Total	471,326	19.8%	381,100	-19.1%	306,000	-19.7%	306,000	0.0%	309,660	1.2%	311,920	0.7%	313,460	0.5%
Revenues from Other Revenue														
Other Revenue	260,453	83.1%	77,000	-70.4%	67,000	-13.0%	67,000	0.0%	67,000	0.0%	67,000	0.0%	67,000	0.0%
Total	260,453	83.1%	77,000	-70.4%	67,000	-13.0%	67,000	0.0%	67,000	0.0%	67,000	0.0%	67,000	0.0%
Revenues from Transfers In														
Transfers In Other Funds	29,983	29.3%	10,037,200	33375.8%	43,800	-99.6%	43,800	0.0%	43,800	0.0%	43,800	0.0%	43,800	0.0%
Total	29,983	29.3%	10,037,200	33375.8%	43,800	-99.6%	43,800	0.0%	43,800	0.0%	43,800	0.0%	43,800	0.0%
TOTAL REVENUES	28,687,014	-4.5%	39,051,900	36.1%	31,550,100	-19.2%	33,107,700	4.9%	33,835,920	2.2%	34,591,750	2.2%	35,279,120	2.0%

Five Year Forecast of Expenditures

	FY 2019/20 Actual	% Chg	FY 2020/21 Current Budget	% Chg	FY 2021/22 Proposed Budget	% Chg	FY 2022/23 Projected Budget	% Chg	FY 2023/24 Projected Budget	% Chg	FY 2024/25 Projected Budget	% Chg	FY 2025/26 Projected Budget	% Chg
General Government														
City Council	355,569	-56.6%	428,100	20.4%	452,200	5.6%	480,400	6.2%	491,592	2.3%	508,003	3.3%	525,006	3.3%
City Manager	1,580,473	15.6%	1,607,232	1.7%	1,996,000	24.2%	2,031,000	1.8%	1,950,432	-4.0%	2,025,977	3.9%	2,104,494	3.9%
City Clerk	469,105	-3.2%	624,600	33.1%	547,800	-12.3%	586,000	7.0%	547,390	-6.6%	567,670	3.7%	588,728	3.7%
City Attorney	802,944	20.8%	913,400	13.8%	962,100	5.3%	976,200	1.5%	993,138	1.7%	1,020,392	2.7%	1,048,487	2.8%
Community Relations	246,867	-8.6%	304,500	23.3%	314,000	3.1%	341,800	8.9%	350,766	2.6%	363,496	3.6%	376,709	3.6%
Support Services	1,695,224	-19.7%	1,953,089	15.2%	2,349,600	20.3%	2,273,700	-3.2%	2,296,465	1.0%	2,342,179	2.0%	2,388,818	2.0%
Total	5,150,182.81	-9.9%	5,830,921	13.2%	6,621,700	13.6%	6,689,100	1.0%	6,629,783	-0.9%	6,827,716	3.0%	7,032,242	3.0%
Library Services														
Library Services	352,834		375,340	6.4%	347,900	-7.3%	433,400	24.6%	438,022	1.1%	447,079	2.1%	456,329	2.1%
Total	352,834		375,340	6.4%	347,900	-7.3%	433,400	24.6%	438,022	1.1%	447,079	2.1%	456,329	2.1%
Finance														
Administration	978,992	21.8%	1,031,615		1,229,000	19.1%	1,338,700	8.9%	1,375,133	2.7%	1,426,373	3.7%	1,479,587	3.7%
Total	978,992	21.8%	1,031,615	5.4%	1,229,000	19.1%	1,338,700	8.9%	1,375,133	2.7%	1,426,373	3.7%	1,479,587	3.7%
Planning & Environmental Review														
Current Planning	1,380,130	1.1%	1,449,460	5.0%	1,618,000	11.6%	1,862,300	15.1%	1,809,723	-2.8%	1,876,611	3.7%	1,946,065	3.7%
Building & Safety	720,041	52.5%	561,500	-22.0%	504,600	-10.1%	506,100	0.3%	511,161	1.0%	521,384	2.0%	531,812	2.0%
Advanced Planning	1,172,119	3.4%	1,400,418	19.5%	707,900	-49.5%	722,700	2.1%	740,865	2.5%	766,948	3.5%	794,004	3.5%
Planning Commission	41,800	-20.7%	34,800	-16.7%	37,800	8.6%	41,300	9.3%	41,713	1.0%	42,547	2.0%	43,398	2.0%
Sustainability Program	203,230	-3.1%	243,792	20.0%	319,900	31.2%	330,800	3.4%	339,822	2.7%	352,504	3.7%	365,675	3.7%
Housing	-		30,000		175,700	485.7%	155,500	-11.5%	160,071	2.9%	166,379	3.9%	172,937	3.9%
Administration	118,552		356,200	200.5%	354,100	-0.6%	365,400	3.2%	376,288	3.0%	391,265	4.0%	406,839	4.0%
Total	3,635,871	12.4%	4,076,171	12.1%	3,718,000	-8.8%	3,984,100	7.2%	3,979,643	-0.1%	4,117,639	3.5%	4,260,731	3.5%
Public Works														
Administration	283,438	-13.2%	291,213	2.7%	652,600	124.1%	695,300	6.5%	715,803	2.9%	744,076	3.9%	773,472	4.0%
Engineering Services	993,313	63.7%	1,099,633	10.7%	1,455,000	32.3%	1,500,800	3.1%	1,532,818	2.1%	1,580,995	3.1%	1,630,836	3.2%
Facility Maintenance	177,180	19.9%	207,250	17.0%	414,500	100.0%	454,300	9.6%	460,619	1.4%	471,661	2.4%	482,996	2.4%
Parks & Open Space Maintenance	1,176,785	24.4%	1,756,952	49.3%	1,828,100	4.0%	1,795,700	-1.8%	1,754,499	-2.3%	1,800,798	2.6%	1,848,528	2.7%
Capital Improvement Program	886,448	39.2%	927,646	4.6%	1,042,700	12.4%	1,181,500	13.3%	1,213,147	2.7%	1,257,837	3.7%	1,304,238	3.7%
Street Lighting	-	-100.0%	-	0.0%	30,100	0.0%	32,000	6.3%	32,900	3.0%	34,278	4.0%	35,650	4.0%
Street Improvements	910,561	-36.7%	1,384,581	52.1%	2,196,600	58.6%	2,025,200	-7.8%	2,021,614	-0.2%	2,072,982	2.5%	2,125,891	2.6%
Solid Waste	-		-		-		-	-	-	-	-	-	-	#DIV/0!
Total	4,427,725	7.9%	5,667,274	28.0%	7,619,600	34.4%	7,684,800	0.9%	7,731,460	0.6%	7,962,627	3.0%	8,201,610	3.0%
Neighborhood Services														
Neighborhood Services	1,142,182	18.3%	1,903,200	66.6%	1,500,500	-21.2%	1,551,600	3.4%	1,582,312	2.0%	1,629,610	3.0%	1,678,480	3.0%
Economic Development	307,436	45.4%	158,000	-48.6%	460,200	191.3%	443,000	-3.7%	425,348	-4.0%	437,118	2.8%	449,254	2.8%
Parks & Recreation	526,290	193.3%	546,700	3.9%	572,600	4.7%	589,500	3.0%	600,277	1.8%	617,311	2.8%	634,887	2.8%
Total	1,975,908	45.6%	2,607,900	32.0%	2,533,300	-2.9%	2,584,100	2.0%	2,607,937	0.9%	2,684,039	2.9%	2,762,621	2.9%
Public Safety														
Police	7,452,279	-2.9%	7,762,900	4.2%	8,626,600	11.1%	8,906,400	3.2%	8,995,464	1.0%	9,175,373	2.0%	9,358,881	2.0%
Total	7,452,279	-2.9%	7,762,900	4.2%	8,626,600	11.1%	8,906,400	3.2%	8,995,464	1.0%	9,175,373	2.0%	9,358,881	2.0%
Non-Departmental														
Debt Service	845,484	-36.5%	851,000	0.7%	853,000	0.2%	853,000	0.0%	861,970	1.1%	879,663	2.1%	106,207	-87.9%
Non-Departmental	-		3,000		133,300	4343.3%	133,300	0.0%	133,633	0.2%	134,306	0.5%	134,992	0.5%
Total	845,484	-36.5%	854,000	1.0%	986,300	15.5%	986,300	0.0%	995,603	0.9%	1,013,969	1.8%	241,199	-76.2%
Capital Improvement Projects														
Capital Improvement Projects	10,681,884	1185.5%	2,029,750	-81.0%	500,000	-75.4%	-	-100.0%	-	-	-	-	-	-
Total	10,681,884	1185.5%	2,029,750	-81.0%	500,000	-75.4%	-	-100.0%	-	-	-	-	-	-
TOTAL EXPENDITURES	35,501,161	39.6%	30,235,871	-14.8%	32,182,400	6.4%	32,606,900	1.3%	32,753,045	0.4%	33,654,815	2.8%	33,793,200	0.4%
TOTAL REVENUES	28,687,014		39,051,900		31,550,100		33,107,700		33,835,920		34,591,750		35,279,120	
NET REVENUES OVER EXPENDITURES	(6,814,147)		8,816,029		(632,300)		500,800		1,082,875		936,935		1,485,920	
NET CHANGE IN FUND BALANCE	(6,814,147)		8,816,029		(632,300)		500,800		1,082,875		936,935		1,485,920	
BEGINNING FUND BALANCE	24,092,098		17,277,950		26,093,980		25,461,680		25,962,480		27,045,355		27,982,290	
ENDING FUND BALANCE	17,277,950		26,093,980		25,461,680		25,962,480		27,045,355		27,982,290		29,468,210	

Five Year Forecast of Expenditures - Detail

Department	Category	FY 2019/20 Actual	% Chg	FY 2020/21 Current Budget	% Chg	FY 2021/22 Proposed Budget	% Chg	FY 2022/23 Projected Budget	% Chg	FY 2023/24 Projected Budget	% Chg	FY 2024/25 Projected Budget	% Chg	FY 2025/26 Projected Budget	% Chg
General Government															
1100 City Council															
	Salaries	267,717	61.7%	285,800	6.8%	308,000	7.8%	319,400	3.7%	328,982	3.0%	342,141	4.0%	355,827	4.0%
	Operating & Maintenance	87,852	-86.6%	142,300	62.0%	144,200	1.3%	161,000	11.7%	162,610	1.0%	165,862	2.0%	169,179	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	355,569	-56.6%	428,100	20.4%	452,200	6%	480,400	6.2%	491,592	2.3%	508,003	3.3%	525,006	3.3%
1200 City Manager															
	Salaries	1,395,386	14.7%	1,476,200	5.8%	1,722,400	16.7%	1,773,600	3.0%	1,826,808	3.0%	1,899,880	4.0%	1,975,876	4.0%
	Operating & Maintenance	185,087	23.6%	131,032	-29.2%	273,600	108.8%	257,400	-5.9%	123,624	-52.0%	126,096	2.0%	128,618	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	1,580,473	15.6%	1,607,232	1.7%	1,996,000	24.2%	2,031,000	1.8%	1,950,432	-4.0%	2,025,977	3.9%	2,104,494	3.9%
1300 City Clerk															
	Salaries	421,247	4.8%	442,600	5.1%	445,800	0.7%	453,000	1.6%	466,590	3.0%	485,254	4.0%	504,664	4.0%
	Operating & Maintenance	47,858	-42.3%	182,000	280.3%	102,000	-44.0%	133,000	30.4%	80,800	-39.2%	82,416	2.0%	84,064	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	469,105	-3.2%	624,600	33.1%	547,800	-12.3%	586,000	7.0%	547,390	-6.6%	567,670	3.7%	588,728	3.7%
1400 City Attorney															
	Salaries	317,327	11.7%	347,800	9.6%	348,900	0.3%	358,800	2.8%	369,564	3.0%	384,347	4.0%	399,720	4.0%
	Operating & Maintenance	485,617	27.6%	565,600	16.5%	613,200	8.4%	617,400	0.7%	623,574	1.0%	636,045	2.0%	648,766	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	802,944	20.8%	913,400	13.8%	962,100	5.3%	976,200	1.5%	993,138	1.7%	1,020,392	2.7%	1,048,487	2.8%
1500 Community Relations															
	Salaries	203,626	0.1%	254,800	25.1%	261,300	2.6%	277,400	6.2%	285,722	3.0%	297,151	4.0%	309,037	4.0%
	Operating & Maintenance	43,241	-35.2%	49,700	14.9%	52,700	6.0%	64,400	22.2%	65,044	1.0%	66,345	2.0%	67,672	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	246,867	-8.6%	304,500	23.3%	314,000	3.1%	341,800	8.9%	350,766	2.6%	363,496	3.6%	376,709	3.6%
1600 Support Services															
	Salaries	8,445	-30.5%	3,500	-58.6%	14,000	300.0%	14,000	0.0%	14,420	3.0%	14,997	4.0%	15,597	4.0%
	Operating & Maintenance	1,630,502	-19.5%	1,944,124	19.2%	2,296,100	18.1%	2,234,500	-2.7%	2,256,845	1.0%	2,301,982	2.0%	2,348,022	2.0%
	Capital	56,277	-24.7%	5,465	-90.3%	39,500	622.7%	25,200	-36.2%	25,200	0.0%	25,200	0.0%	25,200	0.0%
	Total	1,695,224	-19.7%	1,953,089	15.2%	2,349,600	20.3%	2,273,700	-3.2%	2,296,465	1.0%	2,342,179	2.0%	2,388,818	2.0%
Dept Total															
	Total	5,150,183	-9.9%	5,830,921	13.2%	6,621,700	13.6%	6,689,100	1.0%	6,629,783	-0.9%	6,827,716	3.0%	7,032,242	3.0%
Library Services															
2100 Library Services															
	Salaries	8,249	0.0%	11,000	33.3%	14,400	30.9%	14,400	0.0%	14,832	3.0%	15,425	4.0%	16,042	4.0%
	Operating & Maintenance	344,585	-9.0%	364,340	5.7%	333,500	-8.5%	419,000	25.6%	423,190	1.0%	431,654	2.0%	440,287	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	352,834	0.0%	375,340	3.4%	347,900	-7.3%	433,400	24.6%	438,022	1.1%	447,079	2.1%	456,329	2.1%

Five Year Forecast of Expenditures - Detail

Department	Category	FY 2019/20 Actual	% Chg	FY 2020/21 Current Budget	% Chg	FY 2021/22 Proposed Budget	% Chg	FY 2022/23 Projected Budget	% Chg	FY 2023/24 Projected Budget	% Chg	FY 2024/25 Projected Budget	% Chg	FY 2025/26 Projected Budget	% Chg
Finance															
3100 Administration															
	Salaries	833,771	18.1%	902,200	8.2%	1,048,900	16.3%	1,152,300	9.9%	1,186,869	3.0%	1,234,344	4.0%	1,283,718	4.0%
	Operating & Maintenance	145,221	48.6%	129,415	-10.9%	180,100	39.2%	186,400	3.5%	188,264	1.0%	192,029	2.0%	195,870	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	978,992	21.8%	1,031,615	5.4%	1,229,000	19.1%	1,338,700	8.9%	1,375,133	2.7%	1,426,373	3.7%	1,479,587	3.7%
Planning & Environmental Review															
4100 Current Planning															
	Salaries	1,262,164	0.9%	1,195,200	-5.3%	1,429,900	19.6%	1,490,000	4.2%	1,534,700	3.0%	1,596,088	4.0%	1,659,932	4.0%
	Operating & Maintenance	117,966	3.3%	254,260	115.5%	188,100	-26.0%	372,300	97.9%	275,023	-26.1%	280,523	2.0%	286,134	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	1,380,130	1.1%	1,449,460	5.0%	1,618,000	11.6%	1,862,300	15.1%	1,809,723	-2.8%	1,876,611	3.7%	1,946,065	3.7%
4200 Building & Safety															
	Salaries	9,435	-32.0%	-	-100.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Operating & Maintenance	710,605	55.0%	561,500	-21.0%	504,600	-10.1%	506,100	0.3%	511,161	1.0%	521,384	2.0%	531,812	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	720,041	52.5%	561,500	-22.0%	504,600	-10.1%	506,100	0.3%	511,161	1.0%	521,384	2.0%	531,812	2.0%
4300 Advanced Planning															
	Salaries	597,454	-0.7%	516,200	-13.6%	538,600	4.3%	546,900	1.5%	563,307	3.0%	585,839	4.0%	609,273	4.0%
	Operating & Maintenance	509,256	6.4%	701,977	37.8%	169,300	-75.9%	175,800	3.8%	177,558	1.0%	181,109	2.0%	184,731	2.0%
	Capital	65,408	22.0%	182,242	178.6%	-	-100.0%	-	0.0%	-	-	-	-	-	-
	Total	1,172,119	3.4%	1,400,418	19.5%	707,900	-49.5%	722,700	2.1%	740,865	2.5%	766,948	3.5%	794,004	3.5%
4400 Planning Commission															
	Salaries	21,852	-33.7%	-	-100.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Operating & Maintenance	19,948	0.8%	34,800	74.5%	37,800	8.6%	41,300	9.3%	41,713	1.0%	42,547	2.0%	43,398	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	41,800	-20.7%	34,800	0.0%	37,800	0.0%	41,300	0.0%	41,713	0.0%	42,547	0.0%	43,398	0.0%
4500 Sustainability Program															
	Salaries	158,111	4.1%	162,600	2.8%	276,700	70.2%	285,700	3.3%	294,271	3.0%	306,042	4.0%	318,284	4.0%
	Operating & Maintenance	45,119	-21.8%	81,192	80.0%	43,200	-46.8%	45,100	4.4%	45,551	1.0%	46,462	2.0%	47,391	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	203,230	-3.1%	243,792	20.0%	319,900	31.2%	330,800	3.4%	339,822	2.7%	352,504	3.7%	365,675	3.7%
4600 Housing															
	Salaries	-	0.0%	-	0.0%	142,000	0.0%	150,800	6.2%	155,324	3.0%	161,537	4.0%	167,998	4.0%
	Operating & Maintenance	-	0.0%	30,000	0.0%	33,700	12.3%	4,700	-86.1%	4,747	1.0%	4,842	2.0%	4,939	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	-	0.0%	30,000	0.0%	175,700	485.7%	155,500	-11.5%	160,071	2.9%	166,379	3.9%	172,937	3.9%
4700 Administration															
	Salaries	118,552	0.0%	353,500	198.2%	351,400	-0.6%	361,700	2.9%	372,551	3.0%	387,453	4.0%	402,951	4.0%
	Operating & Maintenance	-	0.0%	2,700	0.0%	2,700	0.0%	3,700	37.0%	3,737	1.0%	3,812	2.0%	3,888	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	118,552	0.0%	356,200	200.5%	354,100	-0.6%	365,400	3.2%	376,288	3.0%	391,265	4.0%	406,839	4.0%
Dept	Total	3,635,871	12.4%	4,076,171	12.1%	3,718,000	-8.8%	3,984,100	7.2%	3,979,643	-0.1%	4,117,639	3.5%	4,260,731	3.5%

Five Year Forecast of Expenditures - Detail

Department	Category	FY 2019/20 Actual	% Chg	FY 2020/21 Current Budget	% Chg	FY 2021/22 Proposed Budget	% Chg	FY 2022/23 Projected Budget	% Chg	FY 2023/24 Projected Budget	% Chg	FY 2024/25 Projected Budget	% Chg	FY 2025/26 Projected Budget	% Chg
Public Works															
5100	Administration														
	Salaries	273,126	-14.4%	273,413	0.1%	634,800	132.2%	677,500	6.7%	697,825	3.0%	725,738	4.0%	754,768	4.0%
	Operating & Maintenance	10,312	39.4%	17,800	72.6%	17,800	0.0%	17,800	0.0%	17,978	1.0%	18,338	2.0%	18,704	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	283,438	-13.2%	291,213	2.7%	652,600	124.1%	695,300	6.5%	715,803	2.9%	744,076	3.9%	773,472	4.0%
5200	Engineering Services														
	Salaries	465,112	6.4%	385,900	-17.0%	804,700	108.5%	850,500	5.7%	876,015	3.0%	911,056	4.0%	947,498	4.0%
	Operating & Maintenance	528,201	211.3%	713,733	35.1%	650,300	-8.9%	650,300	0.0%	656,803	1.0%	669,939	2.0%	683,338	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	993,313	63.7%	1,099,633	10.7%	1,455,000	32.3%	1,500,800	3.1%	1,532,818	2.1%	1,580,995	3.1%	1,630,836	3.2%
5300	Facility Maintenance														
	Salaries	-	0.0%	-	0.0%	84,000	0.0%	88,800	5.7%	91,464	3.0%	95,123	4.0%	98,927	4.0%
	Operating & Maintenance	177,180	19.9%	207,250	17.0%	330,500	59.5%	365,500	10.6%	369,155	1.0%	376,538	2.0%	384,069	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	177,180	19.9%	207,250	17.0%	414,500	100.0%	454,300	9.6%	460,619	1.4%	471,661	2.4%	482,996	2.4%
5400	Parks & Open Space Maintenance														
	Salaries	430,539	12.6%	607,264	41.0%	600,200	-1.2%	612,100	2.0%	630,463	3.0%	655,682	4.0%	681,909	4.0%
	Operating & Maintenance	744,140	36.4%	1,148,687	54.4%	1,082,900	-5.7%	1,113,600	2.8%	1,054,036	-5.3%	1,075,117	2.0%	1,096,619	2.0%
	Capital	2,106	-88.3%	1,000	-52.5%	145,000	14400.0%	70,000	-51.7%	70,000	0.0%	70,000	0.0%	70,000	0.0%
	Total	1,176,785	24.4%	1,756,952	49.3%	1,828,100	4.0%	1,795,700	-1.8%	1,754,499	-2.3%	1,800,798	2.6%	1,848,528	2.7%
5500	Capital Improvement Program														
	Salaries	755,551	35.6%	802,323	6.2%	852,800	6.3%	991,600	16.3%	1,021,348	3.0%	1,062,202	4.0%	1,104,690	4.0%
	Operating & Maintenance	130,896	65.1%	125,323	-4.3%	189,900	51.5%	189,900	0.0%	191,799	1.0%	195,635	2.0%	199,548	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	886,448	39.2%	927,646	4.6%	1,042,700	12.4%	1,181,500	13.3%	1,213,147	2.7%	1,257,837	3.7%	1,304,238	3.7%
5600	Street Lighting														
	Salaries	-	-100.0%	-	0.0%	30,100	0.0%	32,000	6.3%	32,960	3.0%	34,278	4.0%	35,650	4.0%
	Operating & Maintenance	-	-100.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Capital	-	-100.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	-	-100.0%	-	0.0%	30,100	0.0%	32,000	6.3%	32,960	3.0%	34,278	4.0%	35,650	4.0%
5800	Street Improvements														
	Salaries	483,599	15.4%	547,500	13.2%	598,500	9.3%	623,100	4.1%	641,793	3.0%	667,465	4.0%	694,163	4.0%
	Operating & Maintenance	424,856	-56.1%	837,081	97.0%	1,463,100	74.8%	1,307,100	-10.7%	1,284,821	-1.7%	1,310,517	2.0%	1,336,728	2.0%
	Capital	2,106	-96.0%	-	-100.0%	135,000	0.0%	95,000	-29.6%	95,000	0.0%	95,000	0.0%	95,000	0.0%
	Total	910,561	-36.7%	1,384,581	52.1%	2,196,600	58.6%	2,025,200	-7.8%	2,021,614	-0.2%	2,072,982	2.5%	2,125,891	2.6%
5900	Solid Waste														
	Salaries	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Operating & Maintenance	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Dept	Total	4,427,725	-20.1%	5,667,274	28.0%	7,619,600	34.4%	7,684,800	0.9%	7,731,460	0.6%	7,962,627	3.0%	8,201,610	3.0%



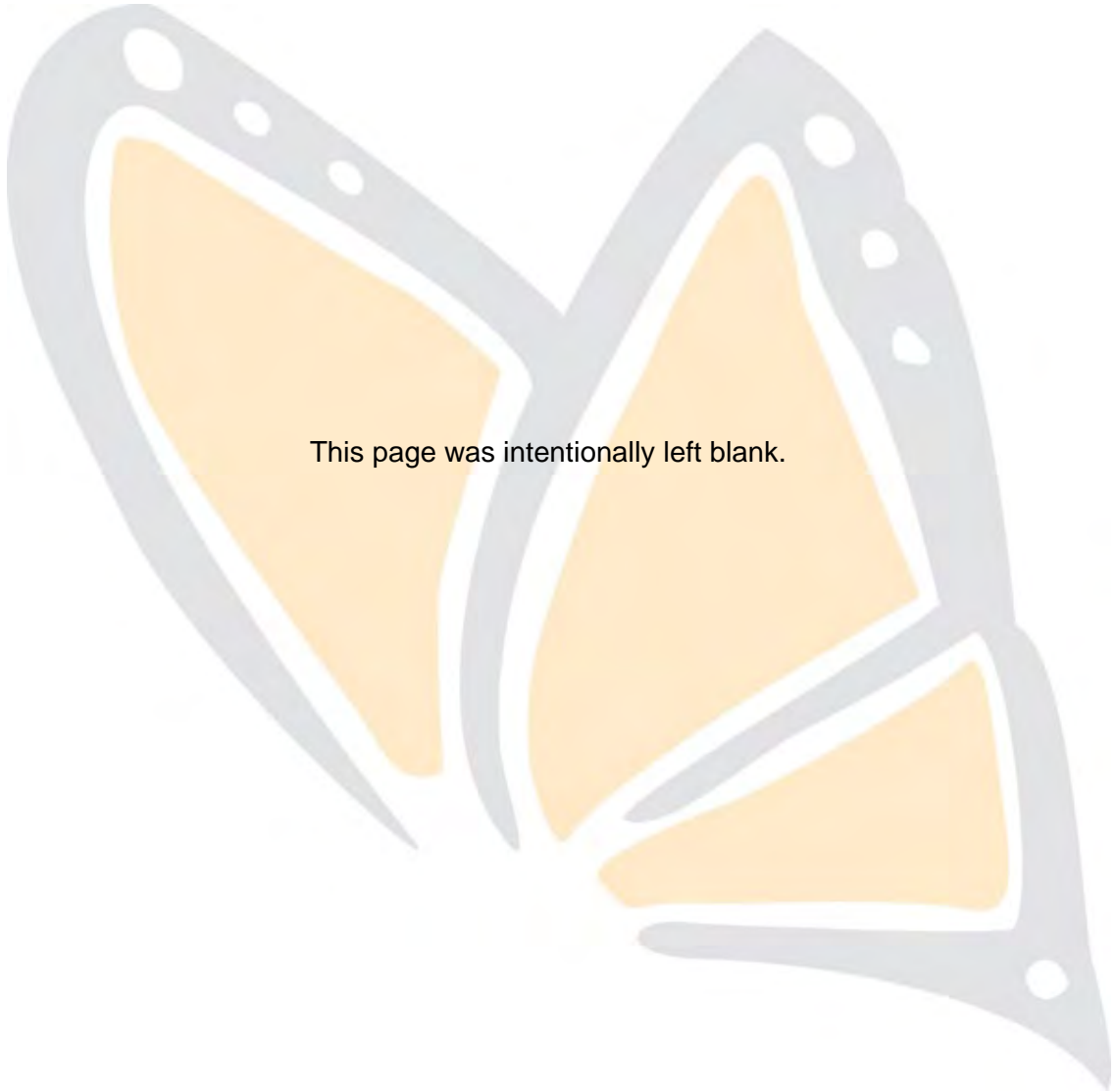
Five Year Forecast of Expenditures - Detail

Department	Category	FY 2019/20 Actual	% Chg	FY 2020/21 Current Budget	% Chg	FY 2021/22 Proposed Budget	% Chg	FY 2022/23 Projected Budget	% Chg	FY 2023/24 Projected Budget	% Chg	FY 2024/25 Projected Budget	% Chg	FY 2025/26 Projected Budget	% Chg
Neighborhood Services															
6100 Neighborhood Services															
	Salaries	632,893	34.7%	684,600	8.2%	714,100	4.3%	759,800	6.4%	782,594	3.0%	813,898	4.0%	846,454	4.0%
	Operating & Maintenance	501,987	1.2%	1,218,600	142.8%	786,400	-35.5%	791,800	0.7%	799,718	1.0%	815,712	2.0%	832,027	2.0%
	Capital	7,301	0.0%	-	-100.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	1,142,182	18.3%	1,903,200	66.6%	1,500,500	-21.2%	1,551,600	3.4%	1,582,312	2.0%	1,629,610	3.0%	1,678,480	3.0%
6400 Economic Development															
	Salaries	136,776	3.6%	149,300	9.2%	155,800	4.4%	158,400	1.7%	163,152	3.0%	169,678	4.0%	176,465	4.0%
	Operating & Maintenance	170,661	114.9%	8,700	-94.9%	304,400	3398.9%	284,600	-6.5%	262,196	-7.9%	267,440	2.0%	272,789	2.0%
	Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total	307,436	45.4%	158,000	-48.6%	460,200	191.3%	443,000	-3.7%	425,348	-4.0%	437,118	2.8%	449,254	2.8%
6500 Parks & Recreation															
	Salaries	195,663	14.2%	213,700	9.2%	234,500	9.7%	244,100	4.1%	251,423	3.0%	261,480	4.0%	271,939	4.0%
	Operating & Maintenance	330,627	3984.0%	333,000	0.7%	338,100	1.5%	345,400	2.2%	348,854	1.0%	355,831	2.0%	362,948	2.0%
	Capital	-	-	-	-	-	-	-	-	-	2.0%	-	2.0%	-	2.0%
	Total	526,290	193.3%	546,700	3.9%	572,600	4.7%	589,500	3.0%	600,277	1.8%	617,311	2.8%	634,887	2.8%
Dept	Total	1,975,908	45.6%	2,607,900	32.0%	2,533,300	-2.9%	2,584,100	2.0%	2,607,937	0.9%	2,684,039	2.9%	2,762,621	2.9%
Public Safety															
7100 Public Safety															
	Operating & Maintenance	7,452,279	-2.9%	7,762,900	4.2%	8,626,600	11.1%	8,906,400	3.2%	8,995,464	1.0%	9,175,373	2.0%	9,358,881	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	7,452,279	-2.9%	7,762,900	4.2%	8,626,600	11.1%	8,906,400	3.2%	8,995,464	1.0%	9,175,373	2.0%	9,358,881	2.0%
Dept	Total	7,452,279	-2.9%	7,762,900	4.2%	8,626,600	11.1%	8,906,400	3.2%	8,995,464	2.0%	9,175,373	2.0%	9,358,881	2.0%



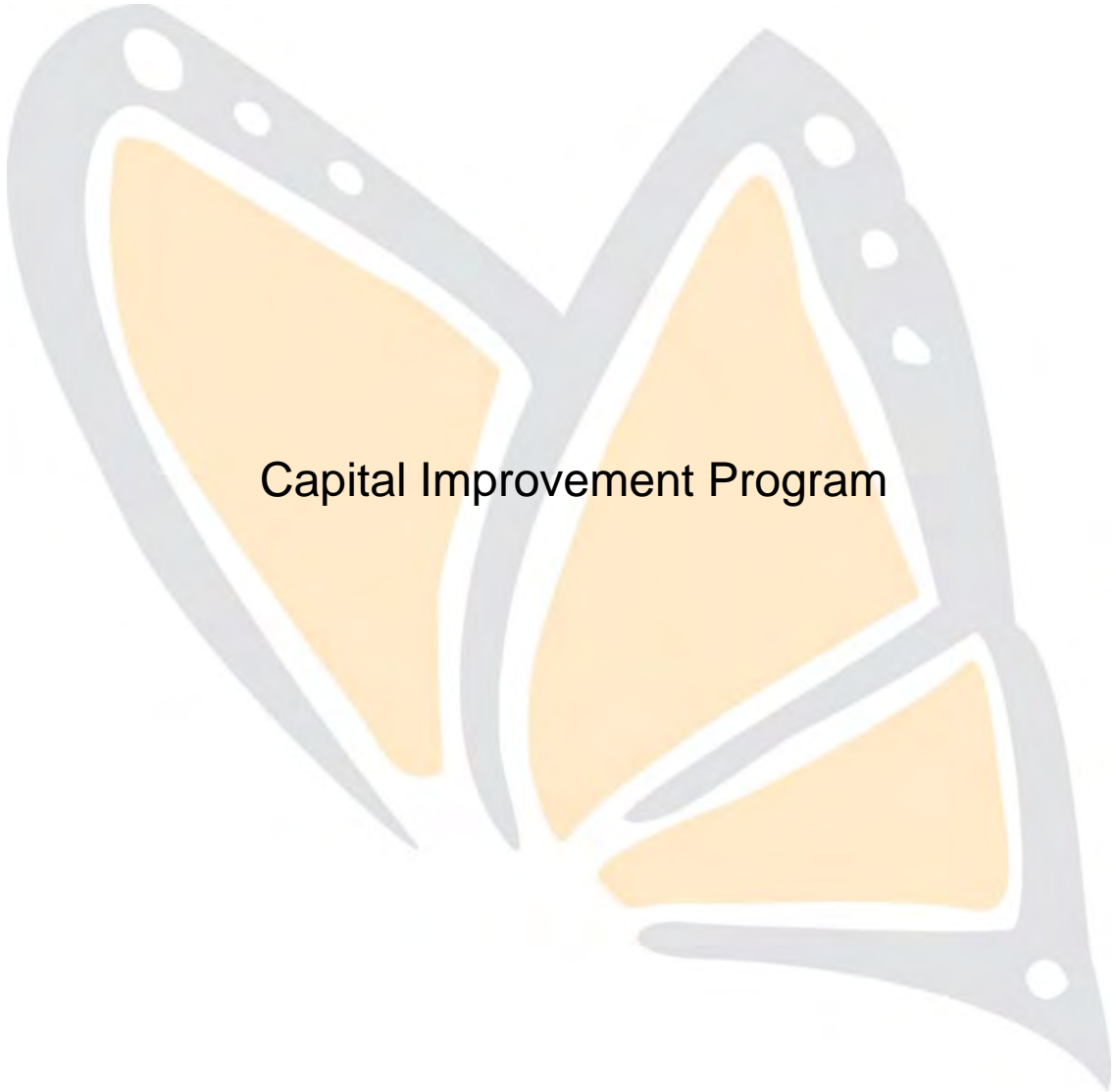
Five Year Forecast of Expenditures - Detail

Department	Category	FY 2019/20 Actual	% Chg	FY 2020/21 Current Budget	% Chg	FY 2021/22 Proposed Budget	% Chg	FY 2022/23 Projected Budget	% Chg	FY 2023/24 Projected Budget	% Chg	FY 2024/25 Projected Budget	% Chg	FY 2025/26 Projected Budget	% Chg
Non-Departmental															
8100	Debt Service														
	Salaries	16,923	4.9%	22,000	30%	22,000	0.0%	22,000	0%	22,660	3.0%	23,566	4.0%	24,509	4.0%
	Operating & Maintenance	828,561	-37.0%	829,000	0.1%	831,000	0.2%	831,000	0.0%	839,310	1.0%	856,096	2.0%	81,698	-90.5%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Total	845,484	-36.5%	851,000	0.7%	853,000	0.2%	853,000	0.0%	861,970	1.1%	879,663	2.1%	106,207	-87.9%
8500	Non-Departmental														
	Salaries	-	0.0%	-	0%	-	0.0%	-	0%	-	-	-	-	-	-
	Operating & Maintenance	-	0.0%	3,000	0.0%	33,300	1010.0%	33,300	0.0%	33,633	1.0%	34,306	2.0%	34,992	2.0%
	Capital	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	-	-	-	-	-
	Transfers	-	0.0%	-	0.0%	100,000	0.0%	100,000	0.0%	100,000	0.0%	100,000	0.0%	100,000	0.0%
	Total	-	0.0%	3,000	0.0%	133,300	4343.3%	133,300	0.0%	133,633	0.2%	134,306	0.5%	134,992	0.5%
Dept	Total	845,484	-36.5%	854,000	1.0%	986,300	15.5%	986,300	0.0%	995,603	2.0%	1,013,968	2.0%	241,199	2.0%
Capital Improvement Projects															
	Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Operating & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Capital	10,681,884	1185.5%	2,029,750	-81.0%	500,000	-75.4%	-	-100.0%	-	-	-	-	-	-
	Total	10,681,884	1185.5%	2,029,750	-81.0%	500,000	-75.4%	-	-100.0%	-	-	-	-	-	-
TOTAL EXPENDITURES		35,501,161	32.1%	30,235,871	-14.8%	32,182,400	6.44%	32,606,900	1.3%	32,753,045	0.4%	33,654,815	2.8%	33,793,200	0.4%
NET REVENUES OVER EXPENDITURES		(6,814,147)		8,816,029		(632,300)		500,800		1,082,875		936,935		1,485,920	
BEGINNING FUND BALANCE		24,092,098		17,277,950		26,093,980		25,461,680		25,962,480		27,045,355		27,982,290	
ENDING FUND BALANCE		17,277,950		26,093,980		25,461,680		25,962,480		27,045,355		27,982,290		29,468,210	
	Total Salaries	9,013,520	7.7%	9,637,400	6.9%	11,633,800	20.7%	12,257,900	5.4%	12,625,637	3.0%	13,130,662	4.0%	13,655,889	4.0%
	Total Operating & Maintenance	15,672,559	-10.1%	18,380,014	17.3%	19,629,100	6.8%	20,058,800	2.2%	19,837,208	-1.1%	20,233,952	2.0%	19,847,111	-1.9%
	Total Capital	10,815,083	898.9%	2,218,457	-79.5%	819,500	-63.1%	190,200	-76.8%	190,200	0.0%	190,200	0.0%	190,200	0.0%
	Total Transfers	-	-	-	-	100,000	0.0%	100,000	0.0%	100,000	0.0%	100,000	0.0%	100,000	0.0%
	Total General Fund Operating	35,501,161	32.1%	30,235,871	-14.8%	32,182,400	6.4%	32,606,900	1.3%	32,753,045	0.4%	33,654,815	2.8%	33,793,200	0.4%



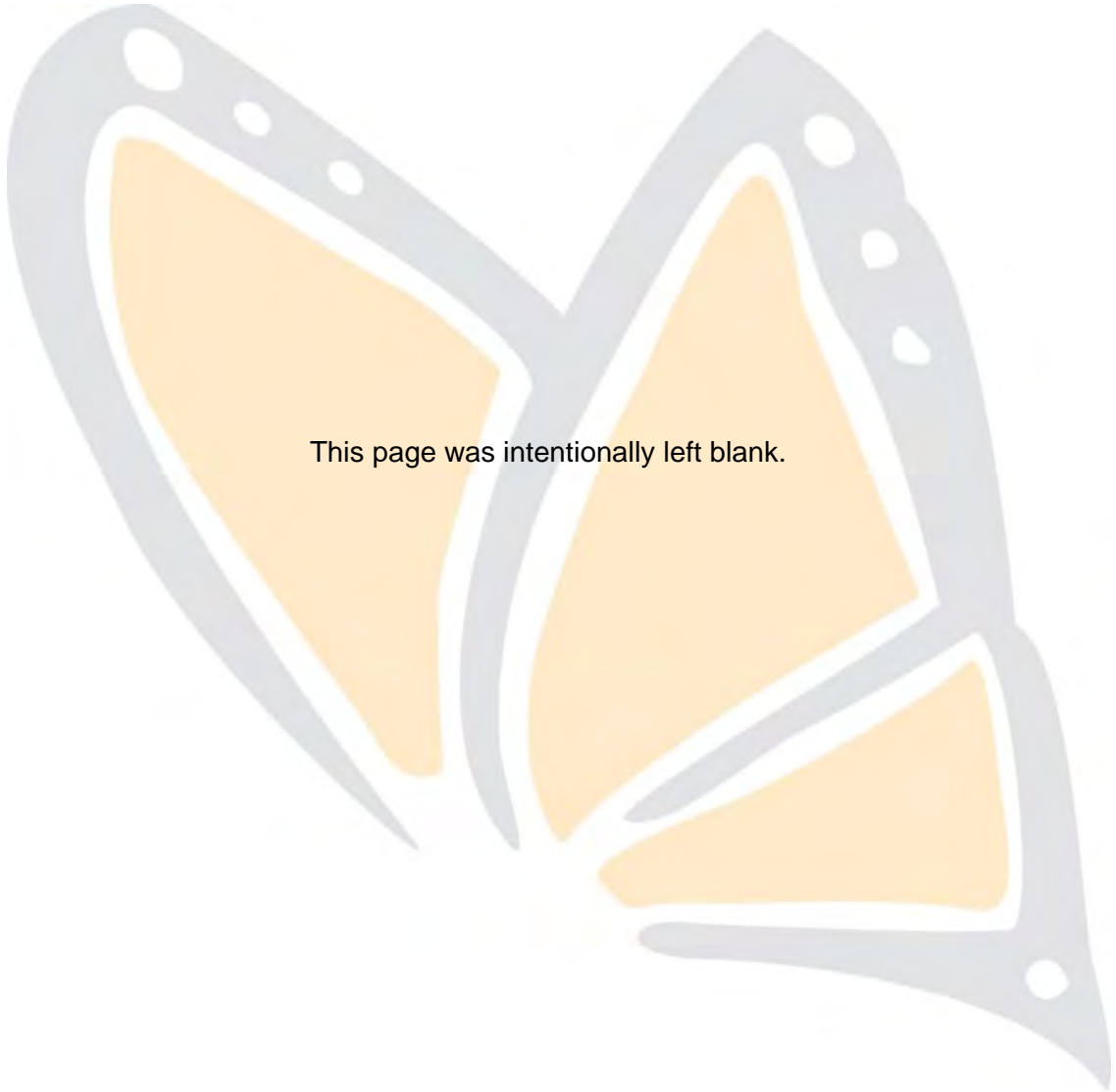
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Capital Improvement Program





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Capital Improvement Program Introduction

The Capital Improvement Program (CIP) consists of three components: a Comprehensive CIP Project List; the Five-Year CIP Project List; and the CIP Budget for Fiscal Years 2021/22 and 2022/23. The budget for the CIP is prepared separately from the City's Operating Budget so that a more thorough and detailed understanding of the program can be provided. The Comprehensive CIP Project List (Comprehensive CIP) is comprised of a list of capital projects that improve or add to the City's public infrastructure and facilities. The list may also include, from time to time, significant purchases of new or replacement equipment and other assets. Typically, the Comprehensive CIP is comprised of projects with a total cost of \$100,000 or greater and will have a life span of more than 5 years. Capital projects are generally large-scale endeavors in terms of cost, size and benefit to the community. Ultimately, the Comprehensive CIP is a planning tool that enables the City to plan, prioritize and fund capital projects. The planning of these projects and significant purchases contributes to the effective management of the City's assets. This planning effort not only sets priorities, but it also ensures an adequate investment of capital funding.

The projects listed in the Comprehensive CIP are developed from several sources including City Council direction, departmental recommendations, and policy documents such as the City's General Plan. Additional sources include, but are not limited to, the Development Impact Fee Program, Bicycle and Pedestrian Master Plan, and projects that address regulatory compliance requirements. Projects will likely also soon be added from the recently adopted Creeks and Watershed Master Plan and the future Storm Drain Master Plan. The Comprehensive CIP is updated annually and is reviewed by the Planning Commission to ensure that the included projects are consistent with the City's General Plan. It should be noted that that the Comprehensive CIP Project List is also formally referred to as the Comprehensive Capital Improvement Plan

Once the Comprehensive CIP Project List is determined each year, the second component of the overall CIP, a Five-Year CIP Project List (Five-Year CIP), is then developed and approved by the City Council as part of departmental Work Programs and the CIP Budget. The Five-Year CIP, as a subset of the overall Comprehensive CIP, is comprised of projects included in departmental Annual Work Programs as well as high priority projects that will be actively worked on over the next five years. The remaining projects in the Comprehensive CIP will not be actively worked on due to staffing, lack of funding and/or priority based on City Council direction. Projects included in the Five-Year CIP have been determined to be high priority due to public safety concerns, public expectation, and because there are often contractual agreements for receiving grants.

The third component of the overall CIP is the CIP Budget. The CIP Budget reviews and analyzes the funding component of the Five-Year CIP with a focus on Fiscal Years 2021/22 and 2022/23. The CIP Budget is described in more detail in Attachment 1 – Exhibit C and consists of the following three main documents: Summary by Fund; Summary by Project; and CIP Project Detail Sheets.

Due to recent staffing and funding challenges for delivering projects in the Five-Year CIP, early in Fiscal Year 2021/22 City staff will work with a consultant to prepare a CIP and Capital Maintenance Funding Plan. The Plan will serve as a strategy for prioritizing, funding, and completing projects. To develop the Funding Plan, a City Council workshop will be held in the

Capital Improvement Program Introduction



summer and fall of 2021 as part of the work effort to complete the Funding Plan. Additionally, staff anticipates additional discussions on the CIP and Capital Maintenance funding over the next two years or so as projects are completed and existing and new projects in the Comprehensive CIP rise in priority.

Five-Year CIP Project List:

Once the Comprehensive CIP Project List is established priority projects are identified from the list, budgeted and included in the Five-Year CIP Project List (Five-Year CIP). Projects included in the Five-Year CIP will be actively worked on over the next five years to address public safety concerns, prior commitments, public expectation, and/or grant deadlines. The Five-Year CIP is included as Attachment 2. The Five-Year CIP specifically identifies projects that were included in the departmental Annual Work Programs and will be actively worked on in the upcoming Fiscal Year 2021/22. An excerpt from the Five-Year CIP list is presented below that shows the projects that are included in the Public Works and Neighborhood Services and Public Safety Annual Work Programs.

See next page

Capital Improvement Program Introduction



FY 2021/22 Annual Work Program Projects

Project Number	Project Name	Work Program					
		Work in Prior Years	Fiscal Year/Work Program Year				
			21/22	22/23	23/24	24/25	25/26
		1	2	3	4	5	
PW Department FY 21/22 Work Program Projects							
9002 (R1)	Ekwill Street & Fowler Road Extensions						
9006	San Jose Creek Bike Path - Northern & Southern Segments						
9007	San Jose Creek Bike Path - Middle Extent						
9027 (R5)	Goleta US 101 Overcrossing						
9033	Hollister Avenue Bridge						
9053	Cathedral Oaks Crib Wall Repair						
9056	LED Street Lighting						
9062	Storke/Hollister Transit, Bike/Ped, and Median Imp.						
9067	Goleta Community Center Improvements						
9083	Traffic Signal Upgrades						
9087	Crosswalk PHB on Calle Real near Encina Lane						
9088	RRFB Improvements at School Crosswalks						
9089	Goleta Traffic Safety Study						
9099	Crosswalk at Calle Real/Fairview Center - PHB						
9107	Old Town South Fairview Avenue Drainage Improvements	None					
9110	Hollister Class I Bike Path Lighting						
9112	Ellwood Butterfly Habitat Management Plan						
9114	Hollister Avenue Old Town Interim Striping						
TBD-9115	Public Works Corporation Yard Repairs and Improvements	None					
TBD	Lake Los Carneros Pedestrian Bridge Replacement	None					
5800-1	Annual Pavement Rehabilitation						
5800-2	Miscellaneous Concrete Repair						

Note: The Five-Year CIP includes two Capital Maintenance Program projects – the Annual Pavement Rehabilitation Project and the Miscellaneous Concrete Repair Project. These projects are included in the Public Works Divisional Operating Budget and are shown in the table above because of the size, scope and cost of the projects.

Capital Improvement Program Introduction



NSPS Department FY 21/22 Work Program Projects						
9025	Fire Station 10					
9063	Evergreen Park Improvements					
9066	Miscellaneous Park Improvements					
9071	Improvements to Athletic Field at GCC					
9074	Stow Grove Multi-Purpose Field					
9079 (T1)	Goleta Train Depot and S. La Patera Imp.					
9084	Community Garden					
9093	San Miguel Park Improvements	None				
9094	Santa Barbara Shores Park Improvements	None				
9101	City Hall Purchase and Improvements - Elevator					
9108	Winchester II Park Improvements					
9111	JDW Neighborhood Park Phase 2-Splash Pad					
9113	Mathilda Park Improvements					
TBD-9116	Pickleball Courts	None				

There are thirty-six (36) projects included in next year’s Work Program with a total estimated project cost of over \$225 million. Most of the projects on the list have grant funding and associated deadlines. As presented during the Annual Work Program workshops, staff are currently oversubscribed and concerned about meeting deadlines and being able to deliver all the projects on the list with current staff levels. As a result, requests for additional staff support have been included in the FY 2021/22 operating budgets for Public Works to help balance the workload. Additionally, there are project funding shortfalls that have been estimated and identified. This is discussed in more detail in the CIP Budget section below.

CIP Budget:

The CIP Budget reviews and analyzes the funding component of the Five-Year CIP with a focus on Fiscal Years 2021/22 and 2022/23. As noted above, the CIP Budget consists of the following three main documents: CIP Summary by Fund, CIP Summary by Project, and CIP Project Detail Sheets. All three main documents can be found following this section. The CIP Summary by Fund lists the various funding sources with projects listed under each funding source. The CIP Summary by Projects shows the various funding sources for the Five-Year CIP as well, but they are listed by project number for each project. The CIP Project Detail Sheets are included for all projects in the Five-Year CIP and summarize project details, descriptions, purpose, status, and a table showing project cost estimates and associated funding sources.

Capital improvement projects are funded from various sources. Funding details for each specific project can be found in the CIP Budget following this section. The major sources of funds available for capital projects are dedicated funds for the type of use. The use of dedicated funds is restricted by the limitations imposed by local, state or federal laws associated with the funding source. For the most part, funds for the CIP are accounted for in the City’s special revenues and include various development impact fee funds, transportation related special revenue funds, and major federal and state grants that have been awarded.

Capital Improvement Program Introduction



Projects that are not completely supported by dedicated revenue or are partially supported by grant revenues in need of matching funds are generally supplemented by the General Fund when funds are available. The City may also receive direct funding for projects from other agencies, jurisdictions, or individuals through grants, loans, donations and/or other subsidies.

The CIP Budget has a total cost to complete budget of \$240.7 million over the next five years. Of the \$240.7 million, approximately \$132.2 million is supported by various funding sources, leaving a funding gap of approximately \$108.5 million. The \$132.2 million funding sources range from the General Fund to Special Revenue funds such as Measure A, Development Impact Fee (DIF) revenues, and various grants. Since DIF revenues are estimates based on the timing of development, it is important to note that these revenues will be revised on an annual basis as more current information regarding the timing of development projects becomes available. By forecasting revenues that specifically fund capital projects, staff can program and plan for projects on a five-year basis.

Given the multitude of projects and cost increases over the years, the City is faced with a funding gap of \$108.5 million. The funding gap in the current Five-Year CIP Budget can possibly be addressed by various financing options, including use of one-time fund balance, or debt financing. Financing a project with debt without going to voters will require an ongoing commitment of the City's current limited revenue sources.

Staff has conducted a preliminary analysis on some of the major unfunded projects, such as Fire Station No. 10, and is in process of evaluating the funding gaps for other major projects. Per Council direction at the CIP Workshop, staff will move forward with the pre-application process with the California Infrastructure and Economic Development Bank (IBank) and setting aside \$1.3 million in the General Fund for future use as a possible match for the FEMA grant that is needed for the Goleta Community Center Project, should no other federal funding become available.

Given the complexities and number of other unfunded projects, staff will be working with its consultants to develop a CIP and Capital Maintenance Funding Plan that will guide the future funding commitments to the unfunded projects and priorities. The CIP and Capital Maintenance Funding Plan will then be presented to the City Council for direction at a future meeting.

Capital Project Definition:

A capital project is generally defined as an activity that creates, improves, replaces, repairs, or maintains a fixed asset with a total cost in inventory of \$100,000 or greater, with a life expectancy of more than 5 years. Examples of fixed assets include land, site improvements, parks, buildings, streets, bike paths, bridges, and storm water systems improvements. Certain types of equipment, such as the hardware attached to or purchased with the land or building, are also included. Capital projects involve nonrecurring expenditures or capital outlays from a variety of specifically identified funding sources and do not duplicate normal maintenance activities funded by the Operating budget.

Funding:

The major sources of funds available for capital projects are dedicated funds. The use of dedicated funds is restricted by the limitations imposed by local, state or federal laws associated

Capital Improvement Program Introduction

with the funding source. For the most part, these funds are accounted for in the City's special revenue, such as Transportation Development Act Fund (TDA), Goleta Transportation Improvement Program (GTIP), or Measure A Fund.

Projects that are not supported by dedicated revenue are financed by a transfer from the General Fund. The City may also receive direct funding for projects from other agencies, jurisdictions, or individuals through grants, loans, donations and/or other subsidies. Impact of capital investments on the operating budget are evaluated near completion and programmed in Public Works department budgets, including facilities maintenance, street maintenance budget and other respective operating department budgets. Major maintenance and improvements to investments have also been set aside in CIP under miscellaneous park and facilities improvement. The City also maintains reserves related to facilities, building, and street maintenance. It should be noted that certain projects won't need immediate maintenance costs, subject to changes and per actual experiences. Ongoing maintenance costs will be covered by the General Fund or by special revenue accounts.

How to Read the CIP Project Sheets

The following two pages provides additional information on how to read the CIP Project Sheets.

Public Works

Hollister Complete Streets Corridor Plan

9001

Department: Identifies the department responsible for the development of the CIP project.

Project/Program Title:
Unique Title identifier for each CIP Project.

Project/Program #:
Unique Number assigned for each CIP project.



Photo: To provide visual description of the project.

<p>Description:</p>	<p>The Hollister Complete Streets Corridor Plan is creating safety and quality streets extending from Fairview Avenue to the City Center, connecting streets and intersections as necessary. The plan will focus on transforming the Hollister Avenue Corridor into a Complete Streets corridor providing improvements consisting of safe multi-modal connections, transportation infrastructure upgrades, visual and physical enhancements, improved pedestrian and ADA accessibility, dedicated bicycle lanes, and green infrastructure facilities to manage stormwater. The Plan will produce a program of implementation measures including programs, public works projects and financing suggestions for creating the ultimate Complete Street through Old Town Geleta. The work budgeted includes public works projects and the programmatic elements.</p>	<p>Description: Describes the details of the project's elements.</p>
<p>Benefit/Core Value:</p>	<p>To maintain and improve City-wide facilities, roads and traffic circulation, and Return Old Town to the Vital Center of the City.</p>	<p>Benefit/Core Value: Identifies the "Strategic Plan" of the project.</p>
<p>Purpose and Need:</p>	<p>The vision of the Corridor Plan is to create a vibrant, walkable, and bikeable community around a central business district. The vision will communicate a compelling sense of place, encourage all modes of transportation, and attract outside investment. The Corridor Plan will provide transportation options by convenient for all travel modal connections, encourage...</p>	<p>Purpose and Need: Identifies the intention and objective of the project.</p>
<p>Project Status:</p>	<p>The City is currently in the study phase of development of the Corridor Plan. This first phase (Phase I) will also include Public Outreach. Staff will continue to explore grant funding opportunities for Phase II of the project which will include the preparation of a Design Document for the Corridor Plan.</p>	<p>Project Status: Identifies the stage level of the project thus far in development. May include planning, funding, conditions or challenges encountered during the progress of the project.</p> <p>Project Phases: Identifies and Estimates in the phases of the project for each projected Fiscal Year.</p>

Funding Source	Prior Year Actuals	FY 2016-17 Estimated Actuals	FY 2016-17 Projected Carryovers	PROPOSED					TOTAL	
				FY2017-18	FY2018-19	FY2019-20	FY2020-21	FY2021-22		
Project Phases										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	384,824	74,679	554,476	-	300,000	100,000	-	-	-	1,413,980
Construction/CM	21,881	-	-	-	-	-	-	-	-	21,881
TOTAL	406,706	74,679	554,476	-	300,000	100,000	-	-	-	1,435,861
Sources of Funds										
102 General Fund Reserves	20,166	-	-	-	-	-	-	-	-	20,166
205 Measure A	7,772	19,907	88,239	-	-	-	-	-	-	96,208
220 GTIP	60	27,000	210,216	-	-	-	-	-	-	237,505
230 Long Range Development Plan	-	-	40,500	-	-	-	-	-	-	40,500
305 RSTP - State Grant	250,000	-	-	-	-	-	-	-	-	250,000
307 Environmental Justice	16,929	-	-	-	-	-	-	-	-	16,929
402 Community Development Block Grant	6,018	-	-	-	-	-	-	-	-	32,792
403 Environmental Justice	26,521	-	-	-	-	-	-	-	-	26,521
419 TIGER	-	-	215,521	-	-	-	-	-	-	236,000
601 Redevelopment Project Fund	79,240	-	-	-	-	-	-	-	-	79,240
995 To Be Determined (TBD) Other Grants/Sources	-	-	-	-	300,000	100,000	-	-	-	400,000
TOTAL	406,706	74,679	554,476	-	300,000	100,000	-	-	-	1,435,861

Sources of Funds: Identifies the revenue funding sources of the project for each projected Fiscal Year.



List of Capital Improvement Projects

Project Number	Project Name	Project Phase	Work Program					Funding General Fund	Other Funding	Legend: Projects moving forward in FY 21/22 Projects delayed in FY 21/22 Notes	
			Work in Prior Years	Fiscal Year/Work Program Year							
				21/22	22/23	23/24	24/25				25/26
Public Works Department FY 21/22 Work Program Projects											
1	9002 (R1) Ekwil Street & Fowler Road Extensions *	Design						No	Yes	Moving forward. Grant Deadline(s)	
2	9006 San Jose Creek Bike Path - Northern & Southern Segments	Environmental Review						No	Yes	Moving forward. Grant Deadline(s)	
3	9007 San Jose Creek Bike Path - Middle Extent	Design						No	Yes	Moving forward. Grant Deadline(s)	
4	9027 (R5) Goleta US 101 Overcrossing *	Conceptual Design						Unknown	Yes	Moving forward. Analyze Project Scope and Funding Needs.	
5	9033 Hollister Avenue Bridge	Design						No	Yes	Moving forward. Grant Deadline(s)	
6	9053 Cathedral Oaks Crib Wall Repair	Conceptual Design						Yes	No	Moving forward. Analyze Project Scope and Funding Needs.	
7	9056 LED Street Lighting	Design						Yes	No	Moving forward. Grant Deadline(s)	
8	9062 Storke/Hollister Transit, Bike/Ped, and Median Imp. *	Conceptual Design						No	Yes	Moving forward. Grant Deadline(s)	
9	9067 Goleta Community Center Improvements	Conceptual Design						Yes	Yes	Moving forward. Analyze Project Scope and Funding Needs.	
10	9083 Traffic Signal Upgrades	Conceptual Design						No	Yes	Moving forward. Grant Deadline(s)	
11	9087 Crosswalk PHB on Calle Real near Encina Lane	Construction						No	Yes	Moving forward. Grant Deadline(s)	
12	9088 RRFB Improvements at School Crosswalks	Construction						No	Yes	Moving forward. Grant Deadline(s)	
13	9089 Goleta Traffic Safety Study	Conceptual Design (Study)						No	Yes	Moving forward. Grant Deadline(s)	
14	9099 Crosswalk at Calle Real/Fairview Center - PHB	Design						No	Yes	Moving forward. Grant Deadline(s)	
15	9107 Old Town South Fairview Avenue Drainage Improvements	Not Started	None					No	Yes	Moving forward. Priority Project.	
16	9110 Hollister Class I Bike Path Lighting	Design						No	Yes	Moving forward. Grant Deadline(s)	
17	9112 Ellwood Butterfly Habitat Management Plan	Design						No	Yes	Moving forward. Grant Deadline(s)	
18	9114 Hollister Avenue Old Town Interim Striping	Design						Unknown	Yes	Moving forward. Priority Project.	
19	TBD-9115 Public Works Corporation Yard Repairs and Improvements	Conceptual Design	None					Unknown	No	Moving forward. Priority Project.	
20	TBD Lake Los Carneros Pedestrian Bridge Replacement	Conceptual Design	None					Unknown	No	Moving forward. Priority Project.	
21	5800-1 Annual Pavement Rehabilitation	Design/Construction						Yes	Yes	Moving forward. Priority Project.	
22	5800-2 Miscellaneous Concrete Repair	Design						Yes	Yes	Moving forward. Priority Project.	
Neighborhood Services and Public Safety Department FY 21/22 Work Program Projects											
23	9025 Fire Station 10	Design 35%						Previous	Yes	Project moving forward	
24	9063 Evergreen Park Improvements	Design						No	Yes	Project scope under review	
25	9066 Miscellaneous Park Improvements	Design/Bid						No	Yes	Project moving forward	
26	9071 Improvements to Athletic Field at GCC	Construction						No	Yes	Project moving forward	
27	9074 Stow Grove Multi-Purpose Field	Outreach						No	Yes	Project scope pending Council direction	
28	9079 (T1) Goleta Train Depot and S. La Patera Imp.	Design 35%						Previous	Yes	Project moving forward, prior General Fund only	
29	9084 Community Garden	Design 65%						No	Yes	Project moving forward - Grant Application Submitted	
30	9093 San Miguel Park Improvements	Not Started	None					No	Yes	Project moving forward - outreach at the end of 21/22	
31	9094 Santa Barbara Shores Park Improvements	Not Started	None					No	Yes	Project moving forward	
32	9101 City Hall Purchase and Improvements - Elevator	Acquisition						Previous	Yes	Project moving forward	
33	9108 Winchester II Park Improvements	Design/Bid						No	Yes	Project moving forward	
34	9111 JDW Neighborhood Park Phase 2-Splash Pad	Design 35%						No	Yes	Project moving forward - Grant Application Submitted	
35	9113 Mathilda Park Improvements	Study/Survey						No	Yes	Project moving forward	
36	TBD-9116 Pickleball Courts	Not Started	None					No	Yes	Project moving forward pending Council approval	

List of Capital Improvement Projects

Projects Not in FY 21/22 Work Program										
37	9001 (R2)	Hollister Avenue Complete Street Corridor Plan *	Conceptual Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Yes	Delayed
38	9042 (R12)	Storke Road Widening - Phelps to City Limit *	Conceptual Design	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Yes	Delayed
39	9044 (I7)	Hollister Widening West of Storke	Conceptual Design	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Yes	Delayed
40	9061	Cathedral Oaks Class I Multi-use Path	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
41	9064	Reclaimed Water Service to Evergreen Park	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
42	9065	Reclaimed Water Service to Bella Vista Park	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
43	9069	Miscellaneous Facilities Improvements	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
44	9075	Evergreen Park Multi-Purpose Field	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	No	Yes	Delayed - project scope under review
45	9076	Public Swimming Pool	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed - Unidentified location
46	9077	Recreation Center/Gymnasium	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed - Unidentified location
47	9078	Rancho La Patera Improvements	Conceptual Design	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Yes	Delayed
48	9081	Covington Drainage System Improvements	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
49	9085	Goleta Storm Drain Master Plan	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Yes	Delayed
50	9086	Vision Zero Plan	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
51	9096	Orange Avenue Parking Lot	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
52	9097	Fairview Corridor Study *	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
53	9100 (I22)	Hollister/Fairview Roundabout	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
54	9102	Storke Road Corridor Study	Conceptual Design (Study)	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Yes	Delayed
55	9103	Citywide School Zones Signage and Striping Evaluation	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Yes	Delayed
56	9104	Citywide Traffic Signal Evaluation	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Yes	Delayed
57	9105	Ellwood Beach Drive Drainage Replacement	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
58	9106	Phelps Ditch Channel Drainage Improvements	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
59	9109	Ward Drive Sidewalk Infill	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
60	TBD-z01	Ellwood Coastal Trails	Design	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
61	TBD-z02	Fairview Ave and Stow Canyon Rd Intersection Imp.	Not Started	None	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Unknown	Unknown	Delayed
Recently Completed Projects										
	9009A	San Jose Creek Emergency Channel Repair	Construction	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Yes	Yes	Construction Complete
	9031	Old Town Sidewalk Improvement Project	Construction	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Yes	Yes	Construction Complete
	9058	RRFB at Chapel and PHB at Kingston	Construction	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Yes	Yes	Construction Complete
	9070	Fairview Avenue/US 101 Intersection Sidewalk Infill	Construction	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	No	Yes	Construction Complete

* LRDP Projects

Comprehensive CIP Project List

Project Number	Project Name	Project Phase	Notes
Public Works Department FY 21/22 Work Program Projects			
1	9002 (R1) Ekwill Street & Fowler Road Extensions *	Design	Moving forward. Grant Deadline(s)
2	9006 San Jose Creek Bike Path - Northern & Southern Segments	Environmental Review	Moving forward. Grant Deadline(s)
3	9007 San Jose Creek Bike Path - Middle Extent	Design	Moving forward. Grant Deadline(s)
4	9027 (R5) Goleta US 101 Overcrossing *	Conceptual Design	Moving forward. Analyze Project Scope and Funding Needs.
5	9033 Hollister Avenue Bridge	Design	Moving forward. Grant Deadline(s)
6	9053 Cathedral Oaks Crib Wall Repair	Conceptual Design	Moving forward. Analyze Project Scope and Funding Needs.
7	9056 LED Street Lighting	Design	Moving forward. Grant Deadline(s)
8	9062 Storke/Hollister Transit, Bike/Ped, and Median Imp. *	Conceptual Design	Moving forward. Grant Deadline(s)
9	9067 Goleta Community Center Improvements	Conceptual Design	Moving forward. Analyze Project Scope and Funding Needs.
10	9083 Traffic Signal Upgrades	Conceptual Design	Moving forward. Grant Deadline(s)
11	9087 Crosswalk PHB on Calle Real near Encina Lane	Construction	Moving forward. Grant Deadline(s)
12	9088 RRFB Improvements at School Crosswalks	Construction	Moving forward. Grant Deadline(s)
13	9089 Goleta Traffic Safety Study	Conceptual Design (Study)	Moving forward. Grant Deadline(s)
14	9099 Crosswalk at Calle Real/Fairview Center - PHB	Design	Moving forward. Grant Deadline(s)
15	9107 Old Town South Fairview Avenue Drainage Improvements	Not Started	Moving forward. Priority Project.
16	9110 Hollister Class I Bike Path Lighting	Design	Moving forward. Grant Deadline(s)
17	9112 Ellwood Butterfly Habitat Management Plan	Design	Moving forward. Grant Deadline(s)
18	9114 Hollister Avenue Old Town Interim Striping	Design	Moving forward. Priority Project.
19	TBD-9115 Public Works Corporation Yard Repairs and Improvements	Conceptual Design	Moving forward. Priority Project.
20	TBD Lake Los Carneros Pedestrian Bridge Replacement	Conceptual Design	Moving forward. Priority Project.
21	5800-1 Annual Pavement Rehabilitation	Design/Construction	Moving forward. Priority Project.
22	5800-2 Miscellaneous Concrete Repair	Design	Moving forward. Priority Project.
Neighborhood Services and Public Safety Department FY 21/22 Work Program Projects			
23	9025 Fire Station 10	Design 35%	Project moving forward
24	9063 Evergreen Park Improvements	Design	Project scope under review
25	9066 Miscellaneous Park Improvements	Design/Bid	Project moving forward
26	9071 Improvements to Athletic Field at GCC	Construction	Project moving forward
27	9074 Stow Grove Multi-Purpose Field	Outreach	Project scope pending Council direction
28	9079 (T1) Goleta Train Depot and S. La Patera Imp.	Design 35%	Project moving forward, prior General Fund only
29	9084 Community Garden	Design 65%	Project moving forward - Grant Application Submitted
30	9093 San Miguel Park Improvements	Not Started	Project moving forward - outreach at the end of 21/22
31	9094 Santa Barbara Shores Park Improvements	Not Started	Project moving forward
32	9101 City Hall Purchase and Improvements - Elevator	Acquisition	Project moving forward
33	9108 Winchester II Park Improvements	Design/Bid	Project moving forward
34	9111 JDW Neighborhood Park Phase 2-Splash Pad	Design 35%	Project moving forward - Grant Application Submitted
35	9113 Mathilda Park Improvements	Study/Survey	Project moving forward
36	TBD-9116 Pickleball Courts	Not Started	Project moving forward pending Council approval

Comprehensive CIP Project List

Projects Not in FY 21/22 Work Program				
37	9001 (R2)	Hollister Avenue Complete Street Corridor Plan *	Conceptual Design	Delayed
38	9042 (R12)	Storke Road Widening - Phelps to City Limit *	Conceptual Design	Delayed
39	9044 (I7)	Hollister Widening West of Storke	Conceptual Design	Delayed
40	9061	Cathedral Oaks Class I Multi-use Path	Not Started	Delayed
41	9064	Reclaimed Water Service to Evergreen Park	Not Started	Delayed
42	9065	Reclaimed Water Service to Bella Vista Park	Not Started	Delayed
43	9069	Miscellaneous Facilities Improvements	Not Started	Delayed
44	9075	Evergreen Park Multi-Purpose Field	Not Started	Delayed - project scope under review
45	9076	Public Swimming Pool	Not Started	Delayed - Unidentified location
46	9077	Recreation Center/Gymnasium	Not Started	Delayed - Unidentified location
47	9078	Rancho La Patera Improvements	Conceptual Design	Delayed
48	9081	Covington Drainage System Improvements	Not Started	Delayed
49	9085	Goleta Storm Drain Master Plan	Not Started	Delayed
50	9086	Vision Zero Plan	Not Started	Delayed
51	9096	Orange Avenue Parking Lot	Not Started	Delayed
52	9097	Fairview Corridor Study *	Not Started	Delayed
53	9100 (I22)	Hollister/Fairview Roundabout	Not Started	Delayed
54	9102	Storke Road Corridor Study	Conceptual Design (Study)	Delayed
55	9103	Citywide School Zones Signage and Striping Evaluation	Not Started	Delayed
56	9104	Citywide Traffic Signal Evaluation	Not Started	Delayed
57	9105	Ellwood Beach Drive Drainage Replacement	Not Started	Delayed
58	9106	Phelps Ditch Channel Drainage Improvements	Not Started	Delayed
59	9109	Ward Drive Sidewalk Infill	Not Started	Delayed
60	TBD-z01	Ellwood Coastal Trails	Design	Delayed
61	TBD-z02	Fairview Ave and Stow Canyon Rd Intersection Imp.	Not Started	Delayed
Recently Completed Projects				
	9009A	San Jose Creek Emergency Channel Repair	Construction	Construction Complete
	9031	Old Town Sidewalk Improvement Project	Construction	Construction Complete
	9058	RRFB at Chapel and PHB at Kingston	Construction	Construction Complete
	9070	Fairview Avenue/US 101 Intersection Sidewalk Infill	Construction	Construction Complete

* LRDP Projects

Comprehensive CIP Project List

Development Impact Fee (DIF) / GTIP Project List				
	Project #	Project Name		
1	I1	Fairview Avenue/Calle Real Intersection Improvements *	Not Started	Potential Future Project
2	I2	Fairview Avenue at US 101 Southbound On-Ramp Improvements *	Not Started	Potential Future Project
3	I3	Fairview Avenue at US 101 Northbound On-Ramp Improvements *	Not Started	Potential Future Project
4	I8	Patterson Avenue at US 101 Southbound Ramp Improvements *	Not Started	Potential Future Project
5	I9	Patterson Avenue at US 101 Northbound Ramps Improvements *	Not Started	Potential Future Project
6	I10	Hollister Avenue at Patterson Avenue *	Not Started	Potential Future Project
7	I12	New Traffic Signal Installation (Citywide) *	Not Started	Potential Future Project
8	I13	Hollister Avenue at Kellogg Avenue *	Not Started	Potential Future Project
9	I14	Hollister Avenue/Pacific Oaks Road Intersection Improvements *	Not Started	Potential Future Project
10	I16	Glen Annie Road at US 101 Northbound Ramps *	Not Started	Potential Future Project
11	I18	Storke Road at US 101 Southbound Ramps	Not Started	Potential Future Project
12	I20	Los Carneros Road/ US 101 SB On-Ramp Dual Right Turn Lanes (CIP Project No. 9045)	Not Started	Potential Future Project
13	I21	Los Carneros Road at Hollister Avenue	Not Started	Potential Future Project
14	R9	Phelps Road Extension *	Not Started	Potential Future Project
15	R10	US 101 NB Auxiliary Lane between Los Carneros Road and Storke Road	Not Started	Potential Future Project
16	R11	US 101 Northbound and Southbound Auxiliary Lanes between Fairview Avenue and Los Carneros Road	Not Started	Potential Future Project
17	R13	Los Carneros Way Realignment	Not Started	Potential Future Project
18	R14	South Fairview Avenue Widening	Not Started	Potential Future Project
19	R18	Los Carneros Road/Calle Koral Roadway Widening	Not Started	Potential Future Project
20	R4.2	La Patera Road/ US 101 Crossing Project (CIP Project No. 9072)	Not Started	Potential Future Project

* LRDP Projects

Bicycle and Pedestrian Master Plan (BPMP) Project List				
	BPMP #	Project Name		
1	BPMP-1	Class 1 Multi-Use Path Fairview Avenue	Not Started	Potential Future Project
2	BPMP-2	Class I Multi-Use Path along Hollister Avenue – Western End	Not Started	Potential Future Project
3	BPMP-3	Bike Lane Improvements Encina Road	Not Started	Potential Future Project
4	BPMP-4	Class I Multi-Use Path along Hollister Avenue – Old Town	Not Started	Potential Future Project
5	BPMP-5	Bike Lane Improvements Glen Annie Road	Not Started	Potential Future Project
6	BPMP-6	Bike Lane Improvements Kellogg Avenue	Not Started	Potential Future Project
7	BPMP-7	Intersection Crossing Improvements – Storke and Hollister	Not Started	Potential Future Project
8	BPMP-8	Class I Multi-Use Path along Fairview Avenue South	Not Started	Potential Future Project
9	BPMP-9	Crossing Improvements – Cathedral Oaks Road & Dos Pueblos High	Not Started	Potential Future Project
10	BPMP-10	Class I Multi-Use Path Cathedral Oaks Road – San Pedro Creek to Eastern City Limit	Not Started	Potential Future Project
11	BPMP-11	Crossing Improvements – Berkeley Road at Kellogg Avenue	Not Started	Potential Future Project

Comprehensive CIP Project List

BPMP Project List (Continued)				
12	BPMP-12	Crossing Improvements – Calle Real/ Fairview Avenue to Kellogg Avenue	Not Started	Potential Future Project
13	BPMP-13	Class I Multi-Use Path along Fairview Avenue North	Not Started	Potential Future Project
14	BPMP-14	Crossing Improvements – Hollister Avenue at Palo Alto Drive	Not Started	Potential Future Project
15	BPMP-15	Bike Lane Improvements Los Carneros Road and Hollister Avenue	Not Started	Potential Future Project
16	BPMP-16	Bike Lane Improvements Patterson Avenue South	Not Started	Potential Future Project
17	BPMP-17	Crossing Improvements – Fairview Avenue at Cathedral Oaks	Not Started	Potential Future Project
18	BPMP-18	Bike Lane Improvements Cathedral Oaks Road – West Connection	Not Started	Potential Future Project
19	BPMP-19	Class I Multi-Use Path Overcrossing US 101/Mendocino Drive	Not Started	Potential Future Project
20	BPMP-20	Bike Lane Improvements Carlo Drive	Not Started	Potential Future Project
21	BPMP-21	Intersection Crossing Improvements – Cathedral Oaks at Alameda Avenue	Not Started	Potential Future Project
22	BPMP-22	Class I Multi-Use Path along Phelps Ditch	Not Started	Potential Future Project
23	BPMP-23	Covington Multi-Use Path Bridge Replacement	Not Started	Potential Future Project
24	BPMP-24	Class I Multi-Use Path in Evergreen Park	Not Started	Potential Future Project
25	BPMP-25	Bike Lane Improvements Ellwood Station Road	Not Started	Potential Future Project
26	BPMP-26	Bike Lane Improvements San Milano Drive	Not Started	Potential Future Project
27	BPMP-27	Class I Multipurpose Path Sperling Preserve	Not Started	Potential Future Project
28	BPMP-28	Class I Multi-Use Path Calle Real/Los Carneros East	Not Started	Potential Future Project
29	BPMP-29	Bike Lane Improvements at Santa Barbara Shores Drive/Hollister Avenue	Not Started	Potential Future Project
30	BPMP-30	Bike Lane Improvements at Cortona Road/Hollister Avenue	Not Started	Potential Future Project
31	BPMP-31	Intersection Crossing Improvements – Marketplace Drive/Storke Road	Not Started	Potential Future Project
32	BPMP-32	Bike Lane Improvements Barling Terrace/Stow Canyon	Not Started	Potential Future Project
33	BPMP-33	Bike Lane Improvements Mendocino Drive/Dos Pueblos High	Not Started	Potential Future Project
34	BPMP-34	Bike Lane Improvements Lindmar Road/Robin Hill Road	Not Started	Potential Future Project
35	BPMP-35	Roundabout Signage and Striping Improvements – Los Carneros	Not Started	Potential Future Project
36	BPMP-36	Signage and Wayfinding Improvements – Covington Way/Berkeley Road	Not Started	Potential Future Project
37	BPMP-37	Bike Lane Improvements Hollister Avenue/Storke Road	Not Started	Potential Future Project

Other Future Project List				
	Project #	Project Name		
1		Daytona Drainage Improvements	Not Started	Potential Future Project
2		Various Citywide Pedestrian Intersection Improvements	Not Started	Potential Future Project
3	9080	Electrical Utility Undergrounding	Not Started	Potential Future Project
4	9012	Armitos Avenue Bridge	Not Started	Potential Future Project
5		Fairview Avenue On-Ramp Caltrans Restriping	Not Started	Potential Future Project
6				



Five Year Summary of CIP Funding Sources

Funds	Fund Balance 7/1/2021	FY 2021/22 Projected	FY 2022/23 Projected	FY 2023/24 Projected	FY 2024/25 Projected	FY 2025/26 Projected	Projected Funds Available
101 General(Modified for CIP)	26,093,980	500,000	-	-	-	-	26,593,980
202 Transportation	151,607	27,100	27,100	27,100	27,100	27,100	287,107
205 Measure A	555,720	433,200	489,100	524,000	419,000	471,100	2,892,120
206 Measure A- Other	0	870,037	-	-	7,000,000	-	7,870,037
208 County Per Capita	173,184	(203,620)	(23,920)	(23,920)	(23,920)	(23,920)	(126,116)
211 Solid Waste	169,740	(50,500)	(50,500)	(50,500)	(50,500)	(50,500)	(82,760)
220 Transportation Facilities DIF	(995,650)	2,905,100	2,128,900	1,920,400	179,200	(110,000)	6,027,950
221 Parks & Recreation DIF	3,175,077	811,000	2,668,000	2,070,400	66,800	-	8,791,277
222 Public Administration Development Fees	118,183	226,300	574,600	403,800	17,400	-	1,340,283
223 Library Facilities Development Fees	167,697	700	184,400	125,800	5,400	-	483,997
224 Sheriff Facilities DIF	24,971	-	-	-	-	-	-
229 Fire Development Fees	38,861	225,800	245,000	191,700	57,100	-	758,461
230 Long Range Development Plan	700,338	1,821,577	-	1,540,000	4,652,780	-	11,634,122
231 Developer Agreement	356,788	-	-	-	-	-	356,788
232 County Fire DIF	-	-	100,000	-	-	-	100,000
233 OBF SCE	-	285,000	-	-	-	-	285,000
234 Storm Drain DIF	147,298	345,300	233,000	155,800	70,700	-	952,098
235 Bicycle & Pedestrian DIF	126,623	259,900	199,700	28,500	17,400	-	632,123
301 State Park Grant	-	-	-	-	-	-	-
305 RSTP - State Grant	-	-	-	-	-	-	-
308 STIP – State Grant	10,485	-	-	-	-	-	10,485
314 SGC	-	-	-	-	-	-	-
317 SSARP Grant	-	-	-	-	-	-	-
318 ATP – State	-	-	650,000	14,640,000	-	-	15,290,000
319 Housing & Community Development State	(0)	-	-	-	-	-	(0)
321 TIRCP	-	900,000	9,476,000	-	-	-	10,376,000
401 HBP Federal Grant	0	290,000	-	-	-	-	290,000
402 Community Development Block Grant	-	153,277	-	-	-	-	153,277
404 STIP	-	-	-	-	-	-	-
417 Highway Safety Improvement Program	5,636	380,600	2,739,500	-	-	-	3,125,736
418 ATP - Federal	-	-	-	-	-	-	-
419 TIGER	-	-	-	-	-	-	-
420 FHWA - FEMA Reimb Anticipated	58,107	-	-	-	-	-	58,107
502 Street Lighting	33,668,327	1,800	1,800	1,800	1,800	1,800	33,677,327
608 IBank	328,912,976	-	-	-	-	-	328,912,976
995 To Be Determined (TBD) Other Grants/Sol	-	4,079,410	-	-	200,000	1,300,000	5,579,410
999 Unfunded	-	-	-	-	-	-	-
Total	393,659,948	14,261,981	19,642,680	21,554,880	12,640,260	1,615,580	466,269,785



Five Year Summary by Project

Projects	Prior Year Actuals	FY 2020/21 Actuals	FY 2020/21 Projected Carryover	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Costs	Costs To Complete.
9001-Hollister Avenue Complete Streets Corridor Plan										
102-General Fund Reserves	20,166	-	-	-	-	-	-	-	20,166	-
205-Measure A	66,027	8,113	24,860	-	-	-	-	-	99,000	24,860
220-Transportation Facilities DIF	45,730	1,978	265,730	-	-	-	-	-	313,438	265,730
230-Long Range Development Plan	-	-	340,500	-	-	-	-	-	340,500	340,500
305-RSTP - State Grant	250,000	-	-	-	-	-	-	-	250,000	-
307-Environmental Justice	16,929	-	-	-	-	-	-	-	16,929	-
402-Community Development Block Grant	30,000	-	-	-	-	-	-	-	30,000	-
403-Environmental Justice	28,821	-	-	-	-	-	-	-	28,821	-
419-TIGER	236,000	-	-	-	-	-	-	-	236,000	-
601-Redevelopment Project Fund	360,610	-	-	-	-	-	-	-	360,610	-
999-Unfunded	-	-	-	-	-	-	500,000	6,000,000	6,500,000	6,500,000
9001-Hollister Avenue Complete Streets Corridor Plan	1,054,284	10,090	631,090	-	-	-	500,000	6,000,000	8,195,464	7,131,090
9002-Ekwill Street & Fowler Road Extensions Project										
102-General Fund Reserves	250,000	-	-	-	-	-	-	-	250,000	-
220-Transportation Facilities DIF	2,365,608	717,974	7,592,281	1,000,000	-	-	-	-	11,675,863	8,592,281
230-Long Range Development Plan	792,700	-	-	1,821,577	-	-	-	-	2,614,277	1,821,577
308-STIP – State Grant	4,450,320	-	11,372,000	-	-	-	-	-	15,822,321	11,372,000
402-Community Development Block Grant	97,000	-	-	-	-	-	-	-	97,000	-
404-STIP	670,187	-	-	-	-	-	-	-	670,187	-
601-Redevelopment Project Fund	654,318	-	-	-	-	-	-	-	654,318	-
999-Unfunded	-	-	-	2,178,423	-	-	-	-	2,178,423	2,178,423
9002-Ekwill Street & Fowler Road Extensions Project	9,280,133	717,974	18,964,281	5,000,000	-	-	-	-	33,962,388	23,964,281
9006-San Jose Creek Bike Path - Southern Extent										
202-Transportation	-	-	-	27,135	-	-	-	-	27,135	27,135
205-Measure A	-	-	-	95,000	-	-	-	-	95,000	95,000
220-Transportation Facilities DIF	612,938	337,775	1,251,086	1,077,865	1,450,000	155,000	-	-	4,884,665	3,933,951
305-RSTP - State Grant	20,538	-	10,150	-	-	-	-	-	30,689	10,150
318-ATP – State	-	-	2,669,000	-	650,000	14,640,000	-	-	17,959,000	17,959,000
407-TCSP – Federal	76,510	-	-	-	-	-	-	-	76,510	-
601-Redevelopment Project Fund	24,829	-	-	-	-	-	-	-	24,829	-
999-Unfunded	-	-	-	-	-	3,705,000	-	-	3,705,000	3,705,000
9006-San Jose Creek Bike Path - Southern Extent	734,816	337,775	3,930,237	1,200,000	2,100,000	18,500,000	-	-	26,802,828	25,730,237
9007-San Jose Creek Bike Path - Middle Extent										
202-Transportation	-	-	28,097	-	-	-	-	-	28,097	28,097
205-Measure A	-	-	130,000	-	-	-	-	-	130,000	130,000
206-Measure A- Other	-	-	181,320	-	-	-	-	-	181,320	181,320
220-Transportation Facilities DIF	319,552	172,899	804,548	-	-	-	-	-	1,297,000	804,548
305-RSTP - State Grant	450,843	145,251	249,224	-	-	-	-	-	845,319	249,224
318-ATP – State	-	-	-	-	-	-	-	-	-	-
402-Community Development Block Grant	355,928	-	-	-	-	-	-	-	355,928	-
999-Unfunded	-	-	-	-	-	-	-	-	-	-
9007-San Jose Creek Bike Path - Middle Extent	1,126,324	318,151	1,393,190	-	-	-	-	-	2,837,664	1,393,190
9009-San Jose Creek Improvements and Fish Passage										
101-General	5,538,832	518,046	(3,992)	-	-	-	-	-	6,052,886	(3,992)
102-General Fund Reserves	14,872,010	-	-	-	-	-	-	-	14,872,010	-
301-State Park Grant	-	-	-	-	-	-	-	-	-	-
311-Misc Grant	5,100,000	-	-	-	-	-	-	-	5,100,000	-
313-IRWMP Grant	1,180,000	-	-	-	-	-	-	-	1,180,000	-
402-Community Development Block Grant	612,863	-	-	-	-	-	-	-	612,863	-
415-Fishery Restoration Grant	750,000	-	-	-	-	-	-	-	750,000	-
601-Redevelopment Project Fund	3,504,810	-	-	-	-	-	-	-	3,504,810	-
605-RDA Successor - Non Housing	8,898	-	-	-	-	-	-	-	8,898	-
999-Unfunded	-	-	-	-	-	-	-	-	-	-
9009-San Jose Creek Improvements and Fish Passage	31,567,412	518,046	(3,992)	-	-	-	-	-	32,081,466	(3,992)



Five Year Summary by Project

Projects	Prior Year Actuals	FY 2020/21 Actuals	FY 2020/21 Projected Carryover	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Costs	Costs To Complete.
9012-Armitos Avenue Bridge										
205-Measure A	31,844	-	-	-	-	-	-	-	31,844	-
301-State Park Grant	482,392	-	-	-	-	-	-	-	482,392	-
402-Community Development Block Grant	102	-	-	-	-	-	-	-	102	-
601-Redevelopment Project Fund	41,312	-	-	-	-	-	-	-	41,312	-
999-Unfunded	-	-	-	-	-	-	-	-	-	-
9012-Armitos Avenue Bridge	555,650	-	-	-	-	-	-	-	555,650	-
9025-Fire Station No. 10										
101-General	1,251,675	-	-	-	-	-	-	-	1,251,675	-
222-Public Administration Development Fees	92,637	-	-	-	608,718	-	-	-	701,355	608,718
229-Fire Development Fees	89,845	9,897	3,330,503	1,532,791	-	-	-	-	4,963,037	4,863,294
231-Developer Agreement	-	-	270,000	-	-	-	-	-	270,000	270,000
232-County Fire DIF	505,493	25,947	951,957	-	100,000	-	-	-	1,583,397	1,051,957
999-Unfunded	-	-	-	1,982,773	12,839,221	-	-	-	14,821,994	14,821,994
9025-Fire Station No. 10	1,939,650	35,844	4,552,461	3,515,564	13,547,939	-	-	-	23,591,459	21,615,964
9027-Goleta US 101 Overcrossing										
206-Measure A- Other	-	-	-	-	-	-	7,000,000	-	7,000,000	7,000,000
220-Transportation Facilities DIF	1,404,091	2,346	1,188,176	-	-	-	-	-	2,594,613	1,188,176
230-Long Range Development Plan	-	-	-	-	-	500,000	500,000	-	1,000,000	1,000,000
999-Unfunded	-	-	-	-	1,000,000	4,500,000	32,500,000	-	38,000,000	38,000,000
9027-Goleta US 101 Overcrossing	1,404,091	2,346	1,188,176	-	1,000,000	5,000,000	40,000,000	-	48,594,613	47,188,176
9029-Cathedral Oaks Landscaping Enhancements										
205-Measure A	50,113	2,377	15,172	-	-	-	-	-	67,662	15,172
220-Transportation Facilities DIF	10,765	218	68,155	-	-	-	-	-	79,138	68,155
305-RSTP - State Grant	41,330	-	-	-	-	-	-	-	41,330	-
308-STIP - State Grant	239,273	-	85,727	-	-	-	-	-	325,000	85,727
9029-Cathedral Oaks Landscaping Enhancements	341,481	2,595	169,053	-	-	-	-	-	513,130	169,053
9031-Old Town Sidewalk Improvement Project										
101-General	158,434	597,799	196,900	-	-	-	-	-	953,133	196,900
205-Measure A	416,689	510,419	333,392	-	-	-	-	-	1,260,500	333,392
220-Transportation Facilities DIF	341,492	416,225	67,388	-	-	-	-	-	825,106	67,388
318-ATP - State	1,745,225	453,530	25,245	-	-	-	-	-	2,224,000	25,245
402-Community Development Block Grant	153,958	-	-	-	-	-	-	-	153,958	-
9031-Old Town Sidewalk Improvement Project	2,815,798	1,977,974	622,925	-	-	-	-	-	5,416,697	622,925
9033-Hollister Avenue Bridge Replacement										
102-General Fund Reserves	344	-	-	-	-	-	-	-	344	-
205-Measure A	63,136	9,453	67,411	-	-	-	-	-	140,000	67,411
220-Transportation Facilities DIF	264,285	119,562	3,005,024	500,000	-	-	-	-	3,888,871	3,505,024
401-HBP Federal Grant	2,035,810	438,471	15,566,900	290,000	-	-	-	-	18,331,182	15,856,900
601-Redevelopment Project Fund	9,502	-	-	-	-	-	-	-	9,502	-
9033-Hollister Avenue Bridge Replacement	2,373,076	567,487	18,639,335	790,000	-	-	-	-	22,369,898	19,429,335
9035-Hollister/Kellogg Park (Jonny D. Wallis Neighborhood Park)										
221-Parks & Recreation DIF	6,114,295	-	-	-	-	-	-	-	6,114,295	-
301-State Park Grant	910,000	-	-	-	-	-	-	-	910,000	-
601-Redevelopment Project Fund	1,122,649	-	-	-	-	-	-	-	1,122,649	-
9035-Hollister/Kellogg Park (Jonny D. Wallis Neighborhood Park)	8,146,944	-	-	-	-	-	-	-	8,146,944	-



Five Year Summary by Project

Projects	Prior Year Actuals	FY 2020/21 Actuals	FY 2020/21 Projected Carryover	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Costs	Costs To Complete.
9039-Hollister Class I Bike Path										
101-General	7,403	-	-	-	-	-	-	-	7,403	-
202-Transportation	96,231	-	-	-	-	-	-	-	96,231	-
205-Measure A	1,093,966	-	-	-	-	-	-	-	1,093,966	-
206-Measure A- Other	107,000	-	-	-	-	-	-	-	107,000	-
220-Transportation Facilities DIF	405,885	-	-	-	-	-	-	-	405,885	-
230-Long Range Development Plan	1,059,546	-	-	-	-	-	-	-	1,059,546	-
318-ATP – State	1,644,000	-	-	-	-	-	-	-	1,644,000	-
999-Unfunded	-	-	-	-	-	-	-	-	-	-
9039-Hollister Class I Bike Path	4,414,031	-	-	-	-	-	-	-	4,414,031	-
9042-Storke Road Widening, Phelps Road to City Limits										
220-Transportation Facilities DIF	44,509	-	-	-	-	-	-	-	44,509	-
230-Long Range Development Plan	223,773	-	383,716	-	-	410,000	2,752,780	-	3,770,269	3,546,496
231-Developer Agreement	-	-	-	-	-	-	247,220	-	247,220	247,220
9042-Storke Road Widening, Phelps Road to City Limits	268,281	-	383,716	-	-	410,000	3,000,000	-	4,061,998	3,793,716
9044-Hollister Widening, West of Storke Road										
205-Measure A	86,316	-	13,684	-	-	-	-	-	100,000	13,684
220-Transportation Facilities DIF	15,520	-	392,483	-	-	-	-	-	408,003	392,483
230-Long Range Development Plan	14,440	-	534,954	-	-	630,000	1,400,000	-	2,579,394	2,564,954
9044-Hollister Widening, West of Storke Road	116,275	-	941,122	-	-	630,000	1,400,000	-	3,087,397	2,971,122
9053-Cathedral Oaks Crib Wall Interim Repair Project										
101-General	160,514	760	65,526	-	-	-	-	-	226,800	65,526
205-Measure A	136,533	6,099	-	-	-	-	-	-	142,632	-
420-FHWA - FEMA Reimb Anticipated	-	-	87,746	-	-	-	-	-	87,746	87,746
999-Unfunded	-	-	-	400,000	1,700,000	5,450,000	-	-	7,550,000	7,550,000
9053-Cathedral Oaks Crib Wall Interim Repair Project	297,047	6,859	153,272	400,000	1,700,000	5,450,000	-	-	8,007,178	7,703,272
9056-LED Street Lighting Project										
101-General	432,550	36,078	41,372	200,000	-	-	-	-	710,000	241,372
233-OBF SCE	-	-	500,000	285,000	-	-	-	-	785,000	785,000
502-Street Lighting	164,208	24,987	20,806	-	-	-	-	-	210,000	20,806
999-Unfunded	-	-	-	-	-	-	-	-	-	-
9056-LED Street Lighting Project	596,758	61,064	562,178	485,000	-	-	-	-	1,705,000	1,047,178
9058-Rectangular Rapid Flashing Beacons (RRFB) at Chapel / Pedestrian Hybrid Beacon (PHB) at Kingston										
101-General	-	46,672	56,167	-	-	-	-	-	102,838	56,167
205-Measure A	50,189	237,821	110,610	-	-	-	-	-	398,620	110,610
417-Highway Safety Improvement Program	42,511	177,087	18,182	-	-	-	-	-	237,780	18,182
9058-Rectangular Rapid Flashing Beacons (RRFB) at Chapel / Pedestrian Hybrid Beacon (PHB) at Kingston	92,700	461,579	184,959	-	-	-	-	-	739,238	184,959
9059-Bicycle and Pedestrian Master Plan										
202-Transportation	19,354	-	-	-	-	-	-	-	19,354	-
205-Measure A	2,349	-	-	-	-	-	-	-	2,349	-
206-Measure A- Other	63,092	-	-	-	-	-	-	-	63,092	-
314-SGC	203,415	-	-	-	-	-	-	-	203,415	-
9059-Bicycle and Pedestrian Master Plan	288,209	-	-	-	-	-	-	-	288,209	-
9060-Fairview Avenue Sidewalk Infill at Stow Canyon Road										
205-Measure A	40,583	-	-	-	-	-	-	-	40,583	-
206-Measure A- Other	96,000	-	-	-	-	-	-	-	96,000	-
220-Transportation Facilities DIF	438,567	-	-	-	-	-	-	-	438,567	-
9060-Fairview Avenue Sidewalk Infill at Stow Canyon Road	575,150	-	-	-	-	-	-	-	575,150	-
9061-Cathedral Oaks Class I Multi-Use Path										
220-Transportation Facilities DIF	1,360	-	-	-	-	-	-	-	1,360	-
999-Unfunded	-	-	-	-	-	-	-	-	-	-
9061-Cathedral Oaks Class I Multi-Use Path	1,360	-	-	-	-	-	-	-	1,360	-



Five Year Summary by Project

Projects	Prior Year Actuals	FY 2020/21 Actuals	FY 2020/21 Projected Carryover	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Costs	Costs To Complete.
9062-Storke Road/Hollister Avenue Transit, Bike/Ped, and Median Improvements										
206-Measure A- Other	-	-	138,380	284,570	-	-	-	-	422,950	422,950
220-Transportation Facilities DIF	-	656	33,504	125,000	-	-	-	-	159,159	158,504
230-Long Range Development Plan	-	-	270,136	-	-	-	-	-	270,136	270,136
995-To Be Determined (TBD) Other Grants/Sources	-	-	-	60,000	-	-	-	-	60,000	60,000
9062-Storke Road/Hollister Avenue Transit, Bike/Ped, and Median Improvements	-	656	442,020	469,570	-	-	-	-	912,245	911,590
9063-Evergreen Park Improvements										
221-Parks & Recreation DIF	21,494	-	198,506	60,000	-	1,940,000	-	-	2,220,000	2,198,506
999-Unfunded	-	-	-	-	-	1,000,000	-	-	1,000,000	1,000,000
9063-Evergreen Park Improvements	21,494	-	198,506	60,000	-	2,940,000	-	-	3,220,000	3,198,506
9064-Reclaimed Water Service to Evergreen Park										
101-General	-	-	-	-	-	-	-	-	-	-
221-Parks & Recreation DIF	-	-	-	-	-	140,000	390,000	-	530,000	530,000
999-Unfunded	-	-	-	-	-	-	310,000	-	310,000	310,000
9064-Reclaimed Water Service to Evergreen Park	-	-	-	-	-	140,000	700,000	-	840,000	840,000
9065-Reclaimed Water Service to Bella Vista Park										
101-General	-	-	-	-	-	-	-	-	-	-
221-Parks & Recreation DIF	1,403	-	204,141	-	-	-	-	-	205,544	204,141
231-Developer Agreement	12,455	-	-	-	-	-	-	-	12,455	-
999-Unfunded	-	-	-	-	-	230,000	-	-	230,000	230,000
9065-Reclaimed Water Service to Bella Vista Park	13,858	-	204,141	-	-	230,000	-	-	448,000	434,141
9066-Miscellaneous Park Improvements										
101-General	11,649	-	1	-	-	-	-	-	11,650	1
221-Parks & Recreation DIF	374,547	2,964	344,989	-	-	-	-	-	722,500	344,989
9066-Miscellaneous Park Improvements	386,196	2,964	344,990	-	-	-	-	-	734,150	344,990
9067-Goleta Community Center Upgrade										
101-General	62,445	-	43,378	200,000	-	-	-	-	305,823	243,378
402-Community Development Block Grant	-	-	140,633	153,277	-	-	-	-	293,910	293,910
421-FEMA HMGP Grant	69,822	-	1,148	432,501	-	-	-	-	503,471	433,649
995-To Be Determined (TBD) Other Grants/Sources	-	-	-	3,419,410	-	-	-	-	3,419,410	3,419,410
999-Unfunded	-	-	-	1,296,312	800,000	1,500,000	-	-	3,596,312	3,596,312
9067-Goleta Community Center Upgrade	132,267	-	185,159	5,501,500	800,000	1,500,000	-	-	8,118,926	7,986,659
9069-Miscellaneous Facilities Improvements										
101-General	240,236	-	10	-	-	-	-	-	240,246	10
208-County Per Capita	9,965	-	5,649	-	-	-	-	-	15,614	5,649
402-Community Development Block Grant	-	-	-	-	-	-	-	-	-	-
999-Unfunded	-	-	-	-	-	100,000	500,000	-	600,000	600,000
9069-Miscellaneous Facilities Improvements	250,201	-	5,659	-	-	100,000	500,000	-	855,861	605,659
9070-Fairview Avenue/US 101 Intersection Sidewalk Infill										
205-Measure A	-	14,553	21,297	-	-	-	-	-	35,850	21,297
206-Measure A- Other	16,173	52,799	(2,971)	-	-	-	-	-	66,000	(2,971)
220-Transportation Facilities DIF	7,624	-	5,676	-	-	-	-	-	13,300	5,676
9070-Fairview Avenue/US 101 Intersection Sidewalk Infill	23,797	67,351	24,001	-	-	-	-	-	115,150	24,001
9071-Improvements to Athletic Field at GCC										
221-Parks & Recreation DIF	306,076	-	25,799	-	-	-	-	-	331,875	25,799
319-Housing & Community Development State Fund	263,870	-	5,364	-	-	-	-	-	269,234	5,364
9071-Improvements to Athletic Field at GCC	569,946	-	31,163	-	-	-	-	-	601,109	31,163



Five Year Summary by Project

Projects	Prior Year Actuals	FY 2020/21 Actuals	FY 2020/21 Projected Carryover	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Costs	Costs To Complete.
9074-Stow Grove Multi-Purpose Field										
221-Parks & Recreation DIF	-	-	490,000	80,000	330,000	-	-	-	900,000	900,000
9074-Stow Grove Multi-Purpose Field	-	-	490,000	80,000	330,000	-	-	-	900,000	900,000
9075-Evergreen Park Multi-Purpose Field										
221-Parks & Recreation DIF	-	-	50,000	-	-	-	-	-	50,000	50,000
9075-Evergreen Park Multi-Purpose Field	-	-	50,000	-	-	-	-	-	50,000	50,000
9076-Public Swimming Pool										
221-Parks & Recreation DIF	-	-	-	-	-	-	-	-	-	-
999-Unfunded	-	-	-	-	-	1,145,224	1,618,473	1,250,000	4,013,697	4,013,697
9076-Public Swimming Pool	-	-	-	-	-	1,145,224	1,618,473	1,250,000	4,013,697	4,013,697
9077-Recreation Center/Gymnasium										
221-Parks & Recreation DIF	-	-	-	-	-	-	-	-	-	-
999-Unfunded	-	-	-	-	-	980,000	2,850,000	-	3,830,000	3,830,000
9077-Recreation Center/Gymnasium	-	-	-	-	-	980,000	2,850,000	-	3,830,000	3,830,000
9078-Rancho La Patera Improvements										
221-Parks & Recreation DIF	122,860	-	648,304	-	-	-	675,000	-	1,446,164	1,323,304
231-Developer Agreement	23,836	-	-	-	-	-	-	-	23,836	-
999-Unfunded	-	-	-	-	-	-	2,985,000	-	2,985,000	2,985,000
9078-Rancho La Patera Improvements	146,696	-	648,304	-	-	-	3,660,000	-	4,455,000	4,308,304
9079-Goleta Train Depot and S. La Patera Improvements										
101-General	2,656,172	-	-	-	-	-	-	-	2,656,172	-
220-Transportation Facilities DIF	49,350	550	100	-	-	-	-	-	50,000	100
222-Public Administration Development Fees	2,064,926	-	74	-	-	-	-	-	2,065,000	74
231-Developer Agreement	2,031,178	-	-	-	-	-	-	-	2,031,178	-
321-TIRCP	609,373	576,460	465,167	900,000	9,476,000	-	-	-	12,027,000	10,841,167
9079-Goleta Train Depot and S. La Patera Improvements	7,411,000	577,010	465,340	900,000	9,476,000	-	-	-	18,829,350	10,841,340
9081-Covington Drainage System Improvements										
101-General	19,854	-	-	-	-	-	-	-	19,854	-
999-Unfunded	-	-	-	-	-	-	1,600,000	2,100,000	3,700,000	3,700,000
9081-Covington Drainage System Improvements	19,854	-	-	-	-	-	1,600,000	2,100,000	3,719,854	3,700,000
9083-Traffic Signal Upgrades										
101-General	8,151	-	-	-	-	-	-	-	8,151	-
205-Measure A	-	-	-	95,000	-	-	-	-	95,000	95,000
417-Highway Safety Improvement Program	-	-	-	380,600	2,739,500	-	-	-	3,120,100	3,120,100
999-Unfunded	-	-	-	-	-	-	-	-	-	-
9083-Traffic Signal Upgrades	8,151	-	-	475,600	2,739,500	-	-	-	3,223,251	3,215,100
9084-Community Garden										
221-Parks & Recreation DIF	10,253	38,276	1,121,566	200,000	-	-	-	-	1,370,095	1,321,566
9084-Community Garden	10,253	38,276	1,121,566	200,000	-	-	-	-	1,370,095	1,321,566
9085-Goleta Storm Drain Master Plan										
101-General	-	-	-	-	-	-	-	-	-	-
205-Measure A	-	-	-	-	100,000	-	-	-	100,000	100,000
234-Storm Drain DIF	-	-	-	-	200,000	-	-	-	200,000	200,000
999-Unfunded	-	-	-	-	-	-	-	-	-	-
9085-Goleta Storm Drain Master Plan	-	-	-	-	300,000	-	-	-	300,000	300,000
9086-Vision Zero Plan										
101-General	-	-	-	-	-	-	-	-	-	-
205-Measure A	-	-	10,000	-	-	-	-	-	10,000	10,000
999-Unfunded	-	-	-	-	-	150,000	150,000	-	300,000	300,000
9086-Vision Zero Plan	-	-	10,000	-	-	150,000	150,000	-	310,000	310,000



Five Year Summary by Project

Projects	Prior Year Actuals	FY 2020/21 Actuals	FY 2020/21 Projected Carryover	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Costs	Costs To Complete.
9087-Crosswalk Pedestrian Hybrid Beacon (PHB) on Calle Real near Encina Road										
205-Measure A	9,799	3,925	38,776	-	-	-	-	-	52,500	38,776
206-Measure A- Other	34,755	-	145,245	-	-	-	-	-	180,000	145,245
9087-Crosswalk Pedestrian Hybrid Beacon (PHB) on Calle Real near Encina Road	44,554	3,925	184,021	-	-	-	-	-	232,500	184,021
9088-Rectangular Rapid Flashing Beacon (RRFB) Improvements at School Crosswalks										
101-General	1,190	-	25,869	-	-	-	-	-	27,059	25,869
205-Measure A	65,494	20,644	135,316	-	-	-	-	-	221,453	135,316
206-Measure A- Other	29,409	-	287,479	-	-	-	-	-	316,888	287,479
9088-Rectangular Rapid Flashing Beacon (RRFB) Improvements at School Crosswalks	96,093	20,644	448,664	-	-	-	-	-	565,400	448,664
9089-Goleta Traffic Safety Study (GTSS)										
101-General	24,974	-	-	-	-	-	-	-	24,974	-
205-Measure A	1,332	1,824	47,569	-	-	-	-	-	50,725	47,569
317-SSARP Grant	195,150	29,101	53,749	-	-	-	-	-	278,000	53,749
9089-Goleta Traffic Safety Study (GTSS)	221,456	30,925	101,318	-	-	-	-	-	353,699	101,318
9093-San Miguel Park Improvements										
221-Parks & Recreation DIF	-	-	175,000	-	70,000	-	-	-	245,000	245,000
9093-San Miguel Park Improvements	-	-	175,000	-	70,000	-	-	-	245,000	245,000
9094-Santa Barbara Shores Park Improvements										
221-Parks & Recreation DIF	-	-	40,000	15,000	125,000	-	-	-	180,000	180,000
9094-Santa Barbara Shores Park Improvements	-	-	40,000	15,000	125,000	-	-	-	180,000	180,000
9096-Orange Avenue Parking Lot2										
222-Public Administration Development Fees	373,928	-	11,072	-	-	-	-	-	385,000	11,072
999-Unfunded	-	-	-	-	-	-	100,000	300,000	400,000	400,000
9096-Orange Avenue Parking Lot2	373,928	-	11,072	-	-	-	100,000	300,000	785,000	411,072
9097-Fairview Corridor Study (Fowler Road to Calle Real)										
205-Measure A	-	-	90,100	-	-	-	-	-	90,100	90,100
220-Transportation Facilities DIF	-	-	50,000	-	-	-	-	-	50,000	50,000
999-Unfunded	-	-	-	-	-	-	500,000	-	500,000	500,000
9097-Fairview Corridor Study (Fowler Road to Calle Real)	-	-	140,100	-	-	-	500,000	-	640,100	640,100
9099-Crosswalk at Calle Real/Fairview Center - Pedestrian Hybrid Beacon (PHB)										
205-Measure A	2,862	21,967	59,791	100,000	-	-	-	-	184,620	159,791
206-Measure A- Other	-	18,741	29,964	248,795	-	-	-	-	297,500	278,759
9099-Crosswalk at Calle Real/Fairview Center - Pedestrian Hybrid Beacon (PHB)	2,862	40,708	89,755	348,795	-	-	-	-	482,120	438,550
9100-Hollister Avenue/Fairview Avenue Roundabout (Intersection Improvements)										
220-Transportation Facilities DIF	-	-	520,000	-	-	-	-	-	520,000	520,000
999-Unfunded	-	-	-	-	-	-	-	8,500,000	8,500,000	8,500,000
9100-Hollister Avenue/Fairview Avenue Roundabout (Intersection Improvements)	-	-	520,000	-	-	-	-	8,500,000	9,020,000	9,020,000



Five Year Summary by Project

Projects	Prior Year Actuals	FY 2020/21 Actuals	FY 2020/21 Projected Carryover	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Costs	Costs To Complete.
9101-City Hall Purchase & Improvements										
101-General	637,751	-	9	-	-	-	-	-	637,760	9
224-Sheriff Facilities Development Fees	834,310	100,567	70,281	-	-	-	-	-	1,005,159	70,281
608-IBank	10,000,000	-	-	-	-	-	-	-	10,000,000	-
999-Unfunded	-	-	-	435,500	-	-	-	-	435,500	435,500
9101-City Hall Purchase & Improvements	11,472,061	100,567	70,291	435,500	-	-	-	-	12,078,419	505,791
9102-Storke Road Corridor Study										
205-Measure A	-	-	54,000	-	-	-	-	-	54,000	54,000
220-Transportation Facilities DIF	-	-	84,775	-	-	-	-	-	84,775	84,775
999-Unfunded	-	-	-	-	-	200,000	-	-	200,000	200,000
9102-Storke Road Corridor Study	-	-	138,775	-	-	200,000	-	-	338,775	338,775
9103-Citywide School Zones Signage & Striping Evaluation										
101-General	-	-	-	-	-	-	-	-	-	-
205-Measure A	-	-	19,950	-	-	-	-	-	19,950	19,950
999-Unfunded	-	-	-	-	-	300,000	-	-	300,000	300,000
9103-Citywide School Zones Signage & Striping Evaluation	-	-	19,950	-	-	300,000	-	-	319,950	319,950
9104-Citywide Evaluation of Existing Traffic Signals										
101-General	-	-	-	-	-	-	-	-	-	-
205-Measure A	-	-	68,800	-	-	-	-	-	68,800	68,800
999-Unfunded	-	-	-	-	-	250,000	-	-	250,000	250,000
9104-Citywide Evaluation of Existing Traffic Signals	-	-	68,800	-	-	250,000	-	-	318,800	318,800
9105-Ellwood Beach Drive Drainage Infrastructure										
Replacement										
234-Storm Drain DIF	-	-	-	-	-	-	-	-	-	-
999-Unfunded	-	-	-	-	-	-	50,000	250,000	300,000	300,000
9105-Ellwood Beach Drive Drainage Infrastructure Replacement	-	-	-	-	-	-	50,000	250,000	300,000	300,000
9106-Phelps Ditch Flood Control Channel Trash Control										
Structure										
234-Storm Drain DIF	-	-	-	-	50,000	-	-	-	50,000	50,000
999-Unfunded	-	-	-	-	-	600,000	-	-	600,000	600,000
9106-Phelps Ditch Flood Control Channel Trash Control Structure	-	-	-	-	50,000	600,000	-	-	650,000	650,000
9107-Old Town South Fairview Avenue, High Flow Trash										
Capture Devices										
234-Storm Drain DIF	-	-	-	50,000	300,000	-	-	-	350,000	350,000
999-Unfunded	-	-	-	-	-	-	-	-	-	-
9107-Old Town South Fairview Avenue, High Flow Trash Capture Devices	-	-	-	50,000	300,000	-	-	-	350,000	350,000
9108-Winchester II Park										
221-Parks & Recreation DIF	23,050	50	266,900	-	-	-	-	-	290,000	266,900
999-Unfunded	-	-	-	-	-	-	-	-	-	-
9108-Winchester II Park	23,050	50	266,900	-	-	-	-	-	290,000	266,900
9109-Ward Drive Sidewalk Infill										
999-Unfunded	-	-	-	-	-	-	175,000	500,000	675,000	675,000
9109-Ward Drive Sidewalk Infill	-	-	-	-	-	-	175,000	500,000	675,000	675,000



Five Year Summary by Project

Projects	Prior Year Actuals	FY 2020/21 Actuals	FY 2020/21 Projected Carryover	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Costs	Costs To Complete.
9110-Hollister Class 1 Bike Path Lighting										
205-Measure A	-	-	36,000	228,328	-	-	-	-	264,328	264,328
206-Measure A- Other	-	-	87,725	336,672	-	-	-	-	424,397	424,397
9110-Hollister Class 1 Bike Path Lighting	-	-	123,725	565,000	-	-	-	-	688,725	688,725
9111-Jonny D. Wallis Neighborhood Park Phase 2 - Splash Pad										
221-Parks & Recreation DIF	4,670	12,955	1,489,697	-	-	-	-	-	1,507,322	1,489,697
995-To Be Determined (TBD) Other Grants/Sources	-	-	-	-	-	-	-	-	-	-
9111-Jonny D. Wallis Neighborhood Park Phase 2 - Splash Pad	4,670	12,955	1,489,697	-	-	-	-	-	1,507,322	1,489,697
9112-Ellwood Mesa/Sperling Preserve Open Space Plan										
322-MBHMP	112,292	2,358	3,783,800	-	-	-	-	-	3,898,450	3,783,800
995-To Be Determined (TBD) Other Grants/Sources	-	-	-	-	-	-	-	-	-	-
9112-Ellwood Mesa/Sperling Preserve Open Space Plan	112,292	2,358	3,783,800	-	-	-	-	-	3,898,450	3,783,800
9113-Mathilda Park Improvements										
402-Community Development Block Grant	-	-	146,602	-	-	-	-	-	146,602	146,602
995-To Be Determined (TBD) Other Grants/Sources	-	-	-	100,000	-	-	-	-	100,000	100,000
9113-Mathilda Park Improvements	-	-	146,602	100,000	-	-	-	-	246,602	246,602
9114-Hollister Avenue Old Town Interim Striping Project										
205-Measure A	-	-	70,000	-	-	-	-	-	70,000	70,000
995-To Be Determined (TBD) Other Grants/Sources	-	-	-	500,000	-	-	-	-	500,000	500,000
9114-Hollister Avenue Old Town Interim Striping Project	-	-	70,000	500,000	-	-	-	-	570,000	570,000
TBD-9115-Public Works Corporation Yard Repairs										
101-General	-	-	-	100,000	-	-	-	-	100,000	100,000
999-Unfunded	-	-	-	-	500,000	-	-	-	500,000	500,000
TBD-9115-Public Works Corporation Yard Repairs	-	-	-	100,000	500,000	-	-	-	600,000	600,000
TBD-9116-Pickleball Courts										
221-Parks & Recreation DIF	-	-	-	100,000	-	-	-	-	100,000	100,000
999-Unfunded	-	-	-	-	-	-	-	-	-	-
TBD-9116-Pickleball Courts	-	-	-	100,000	-	-	-	-	100,000	100,000
TBD-z01-Ellwood Coastal Trails and Habitat Restoration										
221-Parks & Recreation DIF	-	-	-	-	-	-	-	-	-	-
999-Unfunded	-	-	-	-	75,000	2,400,000	-	-	2,475,000	2,475,000
TBD-z01-Ellwood Coastal Trails and Habitat Restoration	-	-	-	-	75,000	2,400,000	-	-	2,475,000	2,475,000
TBD-z02-Fairview Avenue and Stow Canyon Road Intersection Improvements										
995-To Be Determined (TBD) Other Grants/Sources	-	-	-	-	-	-	200,000	1,300,000	1,500,000	1,500,000
TBD-z02-Fairview Avenue and Stow Canyon Road Intersection Improvements	-	-	-	-	-	-	200,000	1,300,000	1,500,000	1,500,000
Grand Total	89,334,151	5,916,173	64,421,323	21,291,529	33,113,439	40,925,224	57,003,473	20,200,000	332,205,312	236,954,988



Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Cost	Cost to Complete
101 -General										
9009-San Jose Creek Improvements and Fish Passage	5,538,832	518,046	(3,992)	-	-	-	-	-	6,052,886	(3,992)
9025-Fire Station No. 10	1,251,675	-	-	-	-	-	-	-	1,251,675	-
9031-Old Town Sidewalk Improvement Project	158,434	597,799	196,900	-	-	-	-	-	953,133	196,900
9039-Hollister Class I Bike Path	7,403	-	-	-	-	-	-	-	7,403	-
9053-Cathedral Oaks Crib Wall Interim Repair Project	160,514	760	65,526	-	-	-	-	-	226,800	65,526
9056-LED Street Lighting Project	432,550	36,078	41,372	200,000	-	-	-	-	710,000	241,372
9058-Rectangular Rapid Flashing Beacons (RRFB) at Chapel	-	46,672	56,167	-	-	-	-	-	102,838	56,167
9064-Reclaimed Water Service to Evergreen Park	-	-	-	-	-	-	-	-	-	-
9065-Reclaimed Water Service to Bella Vista Park	-	-	-	-	-	-	-	-	-	-
9066-Miscellaneous Park Improvements	11,649	-	1	-	-	-	-	-	11,650	1
9067-Goleta Community Center Upgrade	62,445	-	43,378	200,000	-	-	-	-	305,823	243,378
9069-Miscellaneous Facilities Improvements	240,236	-	10	-	-	-	-	-	240,246	10
9079-Goleta Train Depot and S. La Patera Improvements	2,656,172	-	-	-	-	-	-	-	2,656,172	-
9081-Covington Drainage System Improvements	19,854	-	-	-	-	-	-	-	19,854	-
9083-Traffic Signal Upgrades	8,151	-	-	-	-	-	-	-	8,151	-
9085-Goleta Storm Drain Master Plan	-	-	-	-	-	-	-	-	-	-
9086-Vision Zero Plan	-	-	-	-	-	-	-	-	-	-
9088-Rectangular Rapid Flashing Beacon (RRFB) Improvem	1,190	-	25,869	-	-	-	-	-	27,059	25,869
9089-Goleta Traffic Safety Study (GTSS)	24,974	-	-	-	-	-	-	-	24,974	-
9101-City Hall Purchase & Improvements	637,751	-	9	-	-	-	-	-	637,760	9
9103-Citywide School Zones Signage & Striping Evaluation	-	-	-	-	-	-	-	-	-	-
9104-Citywide Evaluation of Existing Traffic Signals	-	-	-	-	-	-	-	-	-	-
TBD-9115-Public Works Corporation Yard Repairs	-	-	-	100,000	-	-	-	-	100,000	100,000
Total Cost	11,211,829	1,199,354	425,241	500,000	-	-	-	-	13,336,424	925,241
Total Sources			425,241	500,000	-	-	-	-		
Net Available			-	-	-	-	-	-		
102 -General Fund Reserves										
9001-Hollister Avenue Complete Streets Corridor Plan	20,166	-	-	-	-	-	-	-	20,166	-
9002-Ekwill Street & Fowler Road Extensions Project	250,000	-	-	-	-	-	-	-	250,000	-
9009-San Jose Creek Improvements and Fish Passage	14,872,010	-	-	-	-	-	-	-	14,872,010	-
9033-Hollister Avenue Bridge Replacement	344	-	-	-	-	-	-	-	344	-
Total Cost	15,142,519	-	-	-	-	-	-	-	15,142,519	-
Total Sources										
Net Available										
202 -Transportation										
9006-San Jose Creek Bike Path - Southern Extent	-	-	-	27,135	-	-	-	-	27,135	27,135
9007-San Jose Creek Bike Path - Middle Extent	-	-	28,097	-	-	-	-	-	28,097	28,097
9039-Hollister Class I Bike Path	96,231	-	-	-	-	-	-	-	96,231	-
9059-Bicycle and Pedestrian Master Plan	19,354	-	-	-	-	-	-	-	19,354	-
Total Cost	115,585	-	28,097	27,135	-	-	-	-	170,817	55,232
Total Sources			28,097	27,100	27,100	27,100	27,100	27,100		
Net Available			151,607	151,572	178,672	205,772	232,872	259,972		



Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Cost	Cost to Complete
205 - Measure A										
9001-Hollister Avenue Complete Streets Corridor Plan	66,027	8,113	24,860	-	-	-	-	-	99,000	24,860
9006-San Jose Creek Bike Path - Southern Extent	-	-	-	95,000	-	-	-	-	95,000	95,000
9007-San Jose Creek Bike Path - Middle Extent	-	-	130,000	-	-	-	-	-	130,000	130,000
9012-Armitos Avenue Bridge	31,844	-	-	-	-	-	-	-	31,844	-
9029-Cathedral Oaks Landscaping Enhancements	50,113	2,377	15,172	-	-	-	-	-	67,662	15,172
9031-Old Town Sidewalk Improvement Project	416,689	510,419	333,392	-	-	-	-	-	1,260,500	333,392
9033-Hollister Avenue Bridge Replacement	63,136	9,453	67,411	-	-	-	-	-	140,000	67,411
9039-Hollister Class I Bike Path	1,093,966	-	-	-	-	-	-	-	1,093,966	-
9044-Hollister Widening, West of Storke Road	86,316	-	13,684	-	-	-	-	-	100,000	13,684
9053-Cathedral Oaks Crib Wall Interim Repair Project	136,533	6,099	-	-	-	-	-	-	142,632	-
9058-Rectangular Rapid Flashing Beacons (RRFB) at Chapel	50,189	237,821	110,610	-	-	-	-	-	398,620	110,610
9059-Bicycle and Pedestrian Master Plan	2,349	-	-	-	-	-	-	-	2,349	-
9060-Fairview Avenue Sidewalk Infill at Stow Canyon Road	40,583	-	-	-	-	-	-	-	40,583	-
9070-Fairview Avenue/US 101 Intersection Sidewalk Infill	-	14,553	21,297	-	-	-	-	-	35,850	21,297
9083-Traffic Signal Upgrades	-	-	-	95,000	-	-	-	-	95,000	95,000
9085-Goleta Storm Drain Master Plan	-	-	-	-	100,000	-	-	-	100,000	100,000
9086-Vision Zero Plan	-	-	10,000	-	-	-	-	-	10,000	10,000
9087-Crosswalk Pedestrian Hybrid Beacon (PHB) on Calle Real	9,799	3,925	38,776	-	-	-	-	-	52,500	38,776
9088-Rectangular Rapid Flashing Beacon (RRFB) Improvements at School Crosswalks	65,494	20,644	135,316	-	-	-	-	-	221,453	135,316
9089-Goleta Traffic Safety Study (GTSS)	1,332	1,824	47,569	-	-	-	-	-	50,725	47,569
9097-Fairview Corridor Study (Fowler Road to Calle Real)	-	-	90,100	-	-	-	-	-	90,100	90,100
9099-Crosswalk at Calle Real/Fairview Center - Pedestrian Hybrid Beacon (PHB)	2,862	21,967	59,791	100,000	-	-	-	-	184,620	159,791
9102-Storke Road Corridor Study	-	-	54,000	-	-	-	-	-	54,000	54,000
9103-Citywide School Zones Signage & Striping Evaluation	-	-	19,950	-	-	-	-	-	19,950	19,950
9104-Citywide Evaluation of Existing Traffic Signals	-	-	68,800	-	-	-	-	-	68,800	68,800
9110-Hollister Class 1 Bike Path Lighting	-	-	36,000	228,328	-	-	-	-	264,328	264,328
9114-Hollister Avenue Old Town Interim Striping Project	-	-	70,000	-	-	-	-	-	70,000	70,000
Total Cost	2,117,232	837,195	1,346,728	518,328	100,000	-	-	-	4,919,482	1,965,056
Total Sources			1,346,728	433,200	489,100	524,000	419,000	471,100		
Net Available			555,720	470,592	859,692	1,383,692	1,802,692	2,273,792		
206 - Measure A - Other										
9007-San Jose Creek Bike Path - Middle Extent	-	-	181,320	-	-	-	-	-	181,320	181,320
9027-Goleta US 101 Overcrossing	-	-	-	-	-	-	7,000,000	-	7,000,000	7,000,000
9039-Hollister Class I Bike Path	107,000	-	-	-	-	-	-	-	107,000	-
9059-Bicycle and Pedestrian Master Plan	63,092	-	-	-	-	-	-	-	63,092	-
9060-Fairview Avenue Sidewalk Infill at Stow Canyon Road	96,000	-	-	-	-	-	-	-	96,000	-
9062-Storke Road/Hollister Avenue Transit, Bike/Ped, and Med	-	-	138,380	284,570	-	-	-	-	422,950	422,950
9070-Fairview Avenue/US 101 Intersection Sidewalk Infill	16,173	52,799	(2,971)	-	-	-	-	-	66,000	(2,971)
9087-Crosswalk Pedestrian Hybrid Beacon (PHB) on Calle Real	34,755	-	145,245	-	-	-	-	-	180,000	145,245
9088-Rectangular Rapid Flashing Beacon (RRFB) Improvemen	29,409	-	287,479	-	-	-	-	-	316,888	287,479
9099-Crosswalk at Calle Real/Fairview Center - Pedestrian Hybrid Beacon (PHB)	-	18,741	29,964	248,795	-	-	-	-	297,500	278,759
9110-Hollister Class 1 Bike Path Lighting	-	-	87,725	336,672	-	-	-	-	424,397	424,397
Total Cost	346,429	71,540	867,142	870,037	-	-	7,000,000	-	9,155,147	8,737,179
Total Sources			867,142	870,037	-	-	7,000,000	-		
Net Available			0	-	-	-	-	-		
208 - County Per Capita										
9069-Miscellaneous Facilities Improvements	9,965	-	5,649	-	-	-	-	-	15,614	5,649
Total Cost	9,965	-	5,649	-	-	-	-	-	15,614	5,649
Total Sources			5,649	(203,620)	(23,920)	(23,920)	(23,920)	(23,920)		
Net Available			173,184	(30,436)	(54,356)	(78,276)	(102,196)	(126,116)		
211 - Solid Waste										
Total Cost	-	-	-	-	-	-	-	-	-	-
Total Sources			-	(50,500)	(50,500)	(50,500)	(50,500)	(50,500)		
Net Available			169,740	119,240	68,740	18,240	(32,260)	(82,760)		



Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Cost	Cost to Complete
220 -Transportation Facilities DIF										
9001-Hollister Avenue Complete Streets Corridor Plan	45,730	1,978	265,730	-	-	-	-	-	313,438	265,730
9002-Ekwill Street & Fowler Road Extensions Project	2,365,608	717,974	7,592,281	1,000,000	-	-	-	-	11,675,863	8,592,281
9006-San Jose Creek Bike Path - Southern Extent	612,938	337,775	1,251,086	1,077,865	1,450,000	155,000	-	-	4,884,665	3,933,951
9007-San Jose Creek Bike Path - Middle Extent	319,552	172,899	804,548	-	-	-	-	-	1,297,000	804,548
9027-Goleta US 101 Overcrossing	1,404,091	2,346	1,188,176	-	-	-	-	-	2,594,613	1,188,176
9029-Cathedral Oaks Landscaping Enhancements	10,765	218	68,155	-	-	-	-	-	79,138	68,155
9031-Old Town Sidewalk Improvement Project	341,492	416,225	67,388	-	-	-	-	-	825,106	67,388
9033-Hollister Avenue Bridge Replacement	264,285	119,562	3,005,024	500,000	-	-	-	-	3,888,871	3,505,024
	405,885	-	-	-	-	-	-	-	405,885	-
9042-Storke Road Widening, Phelps Road to City Limits	44,509	-	-	-	-	-	-	-	44,509	-
9044-Hollister Widening, West of Storke Road	15,520	-	392,483	-	-	-	-	-	408,003	392,483
9060-Fairview Avenue Sidewalk Infill at Stow Canyon Road	438,567	-	-	-	-	-	-	-	438,567	-
9061-Cathedral Oaks Class I Multi-Use Path	1,360	-	-	-	-	-	-	-	1,360	-
9062-Storke Road/Hollister Avenue Transit, Bike/Ped, and Med	-	656	33,504	125,000	-	-	-	-	159,159	158,504
9070-Fairview Avenue/US 101 Intersection Sidewalk Infill	7,624	-	5,676	-	-	-	-	-	13,300	5,676
9079-Goleta Train Depot and S. La Patera Improvements	49,350	550	100	-	-	-	-	-	50,000	100
9097-Fairview Corridor Study (Fowler Road to Calle Real)	-	-	50,000	-	-	-	-	-	50,000	50,000
9100-Hollister Avenue/Fairview Avenue Roundabout (Intersecti	-	-	520,000	-	-	-	-	-	520,000	520,000
9102-Storke Road Corridor Study	-	-	84,775	-	-	-	-	-	84,775	84,775
Total Cost	6,327,276	1,770,183	15,328,927	2,702,865	1,450,000	155,000	-	-	27,734,251	19,636,792
Total Sources			15,328,927	2,905,100	2,128,900	1,920,400	179,200	(110,000)		
Net Available			(995,650)	(793,415)	(114,515)	1,650,885	1,830,085	1,720,085		
221 -Parks & Recreation Facilities DIF										
9035-Hollister/Kellogg Park (Jonny D. Wallis Neighborhood Park)	6,114,295	-	-	-	-	-	-	-	6,114,295	-
9063-Evergreen Park Improvements	21,494	-	198,506	60,000	-	1,940,000	-	-	2,220,000	2,198,506
9064-Reclaimed Water Service to Evergreen Park	-	-	-	-	-	140,000	390,000	-	530,000	530,000
9065-Reclaimed Water Service to Bella Vista Park	1,403	-	204,141	-	-	-	-	-	205,544	204,141
9066-Miscellaneous Park Improvements	374,547	2,964	344,989	-	-	-	-	-	722,500	344,989
9071-Improvements to Athletic Field at GCC	306,076	-	25,799	-	-	-	-	-	331,875	25,799
9074-Stow Grove Multi-Purpose Field	-	-	490,000	80,000	330,000	-	-	-	900,000	900,000
9075-Evergreen Park Multi-Purpose Field	-	-	50,000	-	-	-	-	-	50,000	50,000
9076-Public Swimming Pool	-	-	-	-	-	-	-	-	-	-
9077-Recreation Center/Gymnasium	-	-	-	-	-	-	-	-	-	-
9078-Rancho La Patera Improvements	122,860	-	648,304	-	-	-	675,000	-	1,446,164	1,323,304
9084-Community Garden	10,253	38,276	1,121,566	200,000	-	-	-	-	1,370,095	1,321,566
9093-San Miguel Park Improvements	-	-	175,000	-	70,000	-	-	-	245,000	245,000
9094-Santa Barbara Shores Park Improvements	-	-	40,000	15,000	125,000	-	-	-	180,000	180,000
9108-Winchester II Park	23,050	50	266,900	-	-	-	-	-	290,000	266,900
9111-Jonny D. Wallis Neighborhood Park Phase 2 - Splash Pad	4,670	12,955	1,489,697	-	-	-	-	-	1,507,322	1,489,697
TBD-9116-Pickleball Courts	-	-	-	100,000	-	-	-	-	100,000	100,000
TBD-z01-Ellwood Coastal Trails and Habitat Restoration	-	-	-	-	-	-	-	-	-	-
Total Cost	6,978,648	54,245	5,054,902	455,000	525,000	2,080,000	1,065,000	-	16,212,795	9,179,902
Total Sources			5,054,902	811,000	2,668,900	2,070,400	66,800	-		
Net Available			3,175,077	3,531,077	5,674,077	5,664,477	4,666,277	4,666,277		
222 -Public Administration Development Fees										
9025-Fire Station No. 10	92,637	-	-	-	608,718	-	-	-	701,355	608,718
9079-Goleta Train Depot and S. La Patera Improvements	2,064,926	-	74	-	-	-	-	-	2,065,000	74
9096-Orange Avenue Parking Lot	373,928	-	11,072	-	-	-	-	-	385,000	11,072
Total Cost	2,531,492	-	11,146	-	608,718	-	-	-	3,151,355	619,864
Total Sources			11,146	226,300	574,600	403,800	17,400	-		
Net Available			118,183	344,483	310,365	714,165	731,565	731,565		



Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Cost	Cost to Complete
223 -Library Facilities Development Fees										
Total Cost	-	-	-	-	-	-	-	-	-	-
Total Sources				700	184,400	125,800	5,400	-		
Net Available				167,697	168,397	352,797	478,597	483,997		
224 -Sheriff Facilities DIF										
9101-City Hall Purchase & Improvements	834,310	100,567	70,281	-	-	-	-	-	1,005,159	70,281
Total Cost	834,310	100,567	70,281	-	-	-	-	-	1,005,159	70,281
Total Sources			70,281	-	-	-	-	-		
Net Available			24,971	24,971	24,971	24,971	24,971	24,971		
229 -Fire Development Fees										
9025-Fire Station No. 10	89,845	9,897	3,330,503	1,532,791	-	-	-	-	4,963,037	4,863,294
Total Cost	89,845	9,897	3,330,503	1,532,791	-	-	-	-	4,963,037	4,863,294
Total Sources			3,330,503	225,800	245,000	191,700	57,100	-		
Net Available			38,861	(1,268,130)	(1,023,130)	(831,430)	(774,330)	(774,330)		
230 -Long Range Development Plan										
9001-Hollister Avenue Complete Streets Corridor Plan	-	-	340,500	-	-	-	-	-	340,500	340,500
9002-Ekwill Street & Fowler Road Extensions Project	792,700	-	-	1,821,577	-	-	-	-	2,614,277	1,821,577
9027-Goleta US 101 Overcrossing	-	-	-	-	-	500,000	500,000	-	1,000,000	1,000,000
9039-Hollister Class I Bike Path	1,059,546	-	-	-	-	-	-	-	1,059,546	-
9042-Storke Road Widening, Phelps Road to City Limits	223,773	-	383,716	-	-	410,000	2,752,780	-	3,770,269	3,546,496
9044-Hollister Widening, West of Storke Road	14,440	-	534,954	-	-	630,000	1,400,000	-	2,579,394	2,564,954
9062-Storke Road/Hollister Avenue Transit, Bike/Ped, and Median Improvements	-	-	270,136	-	-	-	-	-	270,136	270,136
Total Cost	2,090,459	-	1,529,306	1,821,577	-	1,540,000	4,652,780	-	11,634,122	9,543,663
Total Sources			1,529,306	1,821,577	-	1,540,000	4,652,780	-		
Net Available			-	-	-	-	-	-		
231 -Developer Agreement										
9025-Fire Station No. 10	-	-	270,000	-	-	-	-	-	270,000	270,000
9042-Storke Road Widening, Phelps Road to City Limits	-	-	-	-	-	-	247,220	-	247,220	247,220
9065-Reclaimed Water Service to Bella Vista Park	12,455	-	-	-	-	-	-	-	12,455	-
9078-Rancho La Patera Improvements	23,836	-	-	-	-	-	-	-	23,836	-
9079-Goleta Train Depot and S. La Patera Improvements	2,031,178	-	-	-	-	-	-	-	2,031,178	-
Total Cost	2,067,469	-	270,000	-	-	-	247,220	-	2,584,689	517,220
Total Sources			270,000	-	-	-	-	-		
Net Available			356,788	356,788	356,788	356,788	109,568	109,568		
232 -County Fire DIF										
9025-Fire Station No. 10	505,493	25,947	951,957	-	100,000	-	-	-	1,583,397	1,051,957
Total Cost	505,493	25,947	951,957	-	100,000	-	-	-	1,583,397	1,051,957
Total Sources			951,957	-	100,000	-	-	-		
Net Available			-	-	-	-	-	-		
233 -OBF SCE										
9056-LED Street Lighting Project	-	-	500,000	285,000	-	-	-	-	785,000	785,000
Total Cost	-	-	500,000	285,000	-	-	-	-	785,000	785,000
Total Sources			500,000	285,000	-	-	-	-		
Net Available			-	-	-	-	-	-		
234 -Storm Drain DIF										
9085-Goleta Storm Drain Master Plan	-	-	-	-	200,000	-	-	-	200,000	200,000
9105-Ellwood Beach Drive Drainage Infrastructure Replacemer	-	-	-	-	-	-	-	-	-	-
9106-Phelps Ditch Flood Control Channel Trash Control Struct	-	-	-	-	50,000	-	-	-	50,000	50,000
9107-Old Town South Fairview Avenue, High Flow Trash Capt	-	-	-	50,000	300,000	-	-	-	350,000	350,000
Total Cost	-	-	-	50,000	550,000	-	-	-	600,000	600,000
Total Sources				345,300	233,000	155,800	70,700	-		
Net Available				147,298	442,598	125,598	281,398	352,098		



Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Cost	Cost to Complete
235 -Bicycle & Pedestrian DIF										
9006-San Jose Creek Bike Path - Southern Extent	-	-	-	-	-	-	-	-	-	-
Total Cost	-	-	-	-	-	-	-	-	-	-
Total Sources				259,900	199,700	28,500	17,400	-		
Net Available			126,623	386,523	586,223	614,723	632,123	632,123		
301 -State Park Grant										
9009-San Jose Creek Improvements and Fish Passage	-	-	-	-	-	-	-	-	-	-
9012-Armitos Avenue Bridge	482,392	-	-	-	-	-	-	-	482,392	-
9035-Hollister/Kellogg Park (Jonny D. Wallis Neighborhood Park)	910,000	-	-	-	-	-	-	-	910,000	-
Total Cost	1,392,392	-	-	-	-	-	-	-	1,392,392	-
Total Sources										
Net Available										
305 -RSTP - State Grant										
9001-Hollister Avenue Complete Streets Corridor Plan	250,000	-	-	-	-	-	-	-	250,000	-
9006-San Jose Creek Bike Path - Southern Extent	20,538	-	10,150	-	-	-	-	-	30,689	10,150
9007-San Jose Creek Bike Path - Middle Extent	450,843	145,251	249,224	-	-	-	-	-	845,319	249,224
9029-Cathedral Oaks Landscaping Enhancements	41,330	-	-	-	-	-	-	-	41,330	-
Total Cost	762,712	145,251	259,375	-	-	-	-	-	1,167,338	259,375
Total Sources			259,375							
Net Available										
307 -Environmental Justice										
9001-Hollister Avenue Complete Streets Corridor Plan	16,929	-	-	-	-	-	-	-	16,929	-
Total Cost	16,929	-	-	-	-	-	-	-	16,929	-
Total Sources										
Net Available										
308 -STIP/STIP-TE – State Grant										
9002-Ekwill Street & Fowler Road Extensions Project	4,450,320	-	11,372,000	-	-	-	-	-	15,822,321	11,372,000
9029-Cathedral Oaks Landscaping Enhancements	239,273	-	85,727	-	-	-	-	-	325,000	85,727
Total Cost	4,689,594	-	11,457,727	-	-	-	-	-	16,147,321	11,457,727
Total Sources			11,457,727							
Net Available										
311 - Misc Grant										
9009-San Jose Creek Improvements and Fish Passage	5,100,000	-	-	-	-	-	-	-	5,100,000	-
Total Cost	5,100,000	-	-	-	-	-	-	-	5,100,000	-
Total Sources										
Net Available										
313 - IRWMP Grant										
9009-San Jose Creek Improvements and Fish Passage	1,180,000	-	-	-	-	-	-	-	1,180,000	-
Total Cost	1,180,000	-	-	-	-	-	-	-	1,180,000	-
Total Sources										
Net Available										
314 -SCG										
9059-Bicycle and Pedestrian Master Plan	203,415	-	-	-	-	-	-	-	203,415	-
Total Cost	203,415	-	-	-	-	-	-	-	203,415	-
Total Sources										
Net Available										
317 -SSARP Grant										
9089-Goleta Traffic Safety Study (GTSS)	195,150	29,101	53,749	-	-	-	-	-	278,000	53,749
Total Cost	195,150	29,101	53,749	-	-	-	-	-	278,000	53,749
Total Sources			53,749							
Net Available										



Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Cost	Cost to Complete
318 -ATP – State										
9006-San Jose Creek Bike Path - Southern Extent	-	-	2,669,000	-	650,000	14,640,000	-	-	17,959,000	17,959,000
9007-San Jose Creek Bike Path - Middle Extent	-	-	-	-	-	-	-	-	-	-
9031-Old Town Sidewalk Improvement Project	1,745,225	453,530	25,245	-	-	-	-	-	2,224,000	25,245
9039-Hollister Class I Bike Path	1,644,000	-	-	-	-	-	-	-	1,644,000	-
Total Cost	3,389,225	453,530	2,694,245	-	650,000	14,640,000	-	-	21,827,000	17,984,245
Total Sources			2,694,245	-	650,000	14,640,000	-	-		
Net Available			-	-	-	-	-	-		
319 -Housing & Community Development State Fund										
9071-Improvements to Athletic Field at GCC	263,870	-	5,364	-	-	-	-	-	269,234	5,364
Total Cost	263,870	-	5,364	-	-	-	-	-	269,234	5,364
Total Sources			5,364	-	-	-	-	-		
Net Available			-	-	-	-	-	-		
321 - TIRCP										
9079-Goleta Train Depot and S. La Patera Improvements	609,373	576,460	465,167	900,000	9,476,000	-	-	-	12,027,000	10,841,167
Total Cost	609,373	576,460	465,167	900,000	9,476,000	-	-	-	12,027,000	10,841,167
Total Sources			465,167	900,000	9,476,000	-	-	-		
Net Available			-	-	-	-	-	-		
322 - MBHMP										
9112-Ellwood Mesa/Sperling Preserve Open Space Plan	112,292	2,358	3,783,800	-	-	-	-	-	3,898,450	3,783,800
Total Cost	112,292	2,358	3,783,800	-	-	-	-	-	3,898,450	3,783,800
Total Sources			3,783,800	-	-	-	-	-		
Net Available			-	-	-	-	-	-		
401 -HBP Federal Grant										
9033-Hollister Avenue Bridge Replacement	2,035,810	438,471	15,566,900	290,000	-	-	-	-	18,331,182	15,856,900
Total Cost	2,035,810	438,471	15,566,900	290,000	-	-	-	-	18,331,182	15,856,900
Total Sources			15,566,900	290,000	-	-	-	-		
Net Available			-	-	-	-	-	-		
402 -Community Development Block Grant										
9001-Hollister Avenue Complete Streets Corridor Plan	30,000	-	-	-	-	-	-	-	30,000	-
9002-Ekwill Street & Fowler Road Extensions Project	97,000	-	-	-	-	-	-	-	97,000	-
9007-San Jose Creek Bike Path - Middle Extent	355,928	-	-	-	-	-	-	-	355,928	-
9009-San Jose Creek Improvements and Fish Passage	612,863	-	-	-	-	-	-	-	612,863	-
9012-Armitos Avenue Bridge	102	-	-	-	-	-	-	-	102	-
9031-Old Town Sidewalk Improvement Project	153,958	-	-	-	-	-	-	-	153,958	-
9067-Goleta Community Center Upgrade	-	-	140,633	153,277	-	-	-	-	293,910	293,910
9069-Miscellaneous Facilities Improvements	-	-	-	-	-	-	-	-	-	-
9113-Mathilda Park Improvements	-	-	146,602	-	-	-	-	-	146,602	146,602
Total Cost	1,249,851	-	287,235	153,277	-	-	-	-	1,690,363	440,512
Total Sources			287,235	153,277	-	-	-	-		
Net Available			-	-	-	-	-	-		
403 -Environmental Justice										
9001-Hollister Avenue Complete Streets Corridor Plan	28,821	-	-	-	-	-	-	-	28,821	-
Total Cost	28,821	-	-	-	-	-	-	-	28,821	-
Total Sources			-	-	-	-	-	-		
Net Available			-	-	-	-	-	-		
404 -STIP										
9002-Ekwill Street & Fowler Road Extensions Project	670,187	-	-	-	-	-	-	-	670,187	-
Total Cost	670,187	-	-	-	-	-	-	-	670,187	-
Total Sources			-	-	-	-	-	-		
Net Available			-	-	-	-	-	-		



Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Cost	Cost to Complete
407 -TCSP – Federal										
9006-San Jose Creek Bike Path - Southern Extent	76,510	-	-	-	-	-	-	-	76,510	-
Total Cost	76,510	-	-	-	-	-	-	-	76,510	-
Total Sources										
Net Available										
415- Fishery Restoration Grant										
9009-San Jose Creek Improvements and Fish Passage	750,000	-	-	-	-	-	-	-	750,000	-
Total Cost	750,000	-	-	-	-	-	-	-	750,000	-
Total Sources										
Net Available										
417 -Highway Safety Improvement Program										
9058-Rectangular Rapid Flashing Beacons (RRFB) at Chapel / Pedestrian Hybrid Beacon (PHB) at Kingston	42,511	177,087	18,182	-	-	-	-	-	237,780	18,182
9083-Traffic Signal Upgrades	-	-	-	380,600	2,739,500	-	-	-	3,120,100	3,120,100
Total Cost	42,511	177,087	18,182	380,600	2,739,500	-	-	-	3,357,880	3,138,282
Total Sources			18,182	380,600	2,739,500	-	-	-		
Net Available			-	-	-	-	-	-		
418 -ATP - Federal										
Total Cost	-	-	-	-	-	-	-	-	-	-
Total Sources										
Net Available										
419 -TIGER										
9001-Hollister Avenue Complete Streets Corridor Plan	236,000	-	-	-	-	-	-	-	236,000	-
Total Cost	236,000	-	-	-	-	-	-	-	236,000	-
Total Sources										
Net Available										
420 - FHWA - FEMA Reimb										
9053-Cathedral Oaks Crib Wall Interim Repair Project	-	-	87,746	-	-	-	-	-	87,746	87,746
Total Cost	-	-	87,746	-	-	-	-	-	87,746	87,746
Total Sources			87,746	-	-	-	-	-		
Net Available			-	-	-	-	-	-		
421 - FEMA HMGP Grant										
9067-Goleta Community Center Upgrade	69,822	-	1,148	432,501	-	-	-	-	503,471	433,649
Total Cost	69,822	-	1,148	432,501	-	-	-	-	503,471	433,649
Total Sources			1,148	432,501	-	-	-	-		
Net Available			-	-	-	-	-	-		
502 - Street Lighting										
9056-LED Street Lighting Project	164,208	24,987	20,806	-	-	-	-	-	210,000	20,806
Total Cost	164,208	24,987	20,806	-	-	-	-	-	210,000	20,806
Total Sources			20,806	1,800	1,800	1,800	1,800	1,800		
Net Available			33,647,522	33,649,322	33,651,122	33,652,922	33,654,722	33,656,522		



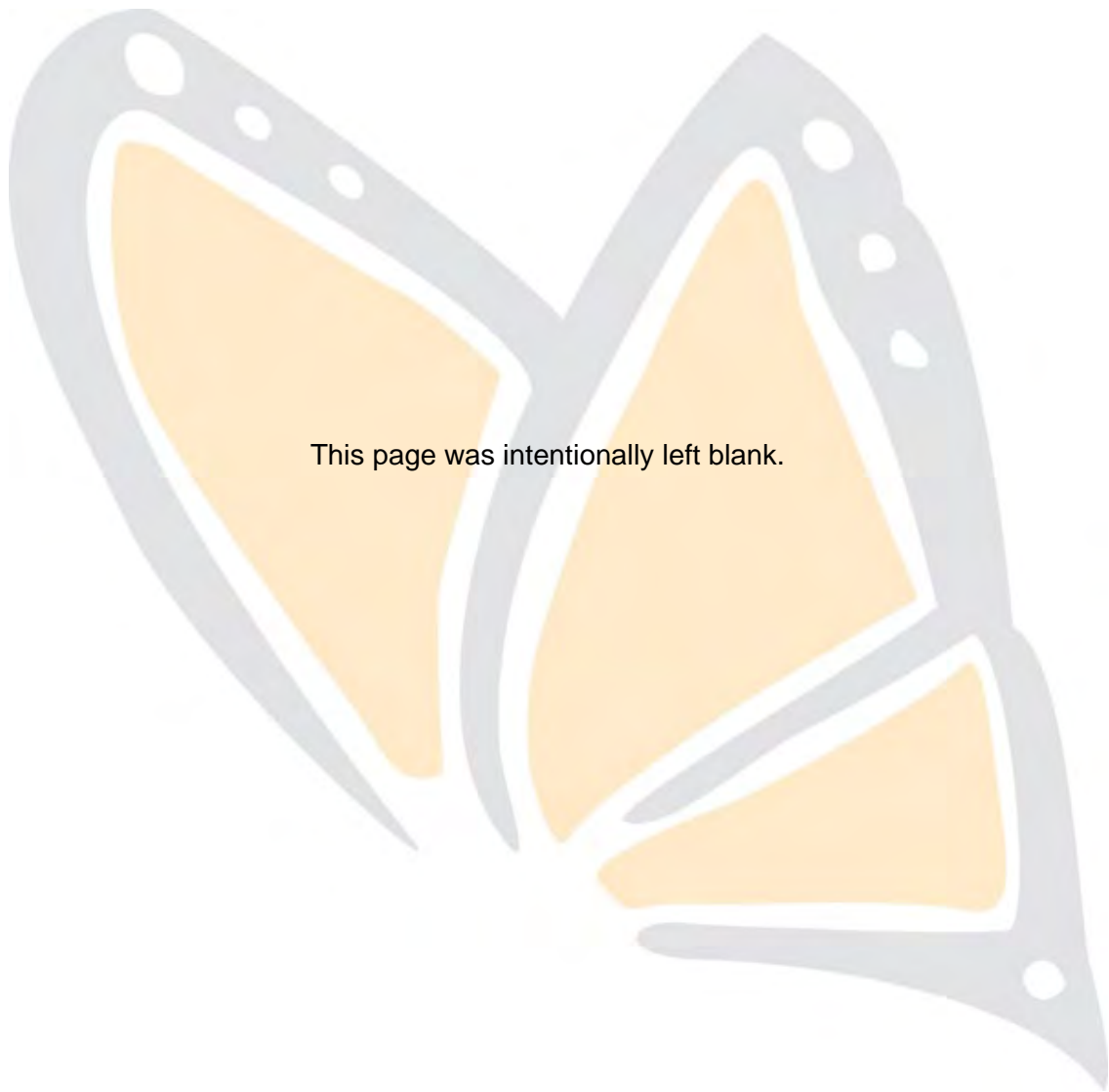
Five Year Summary by Fund

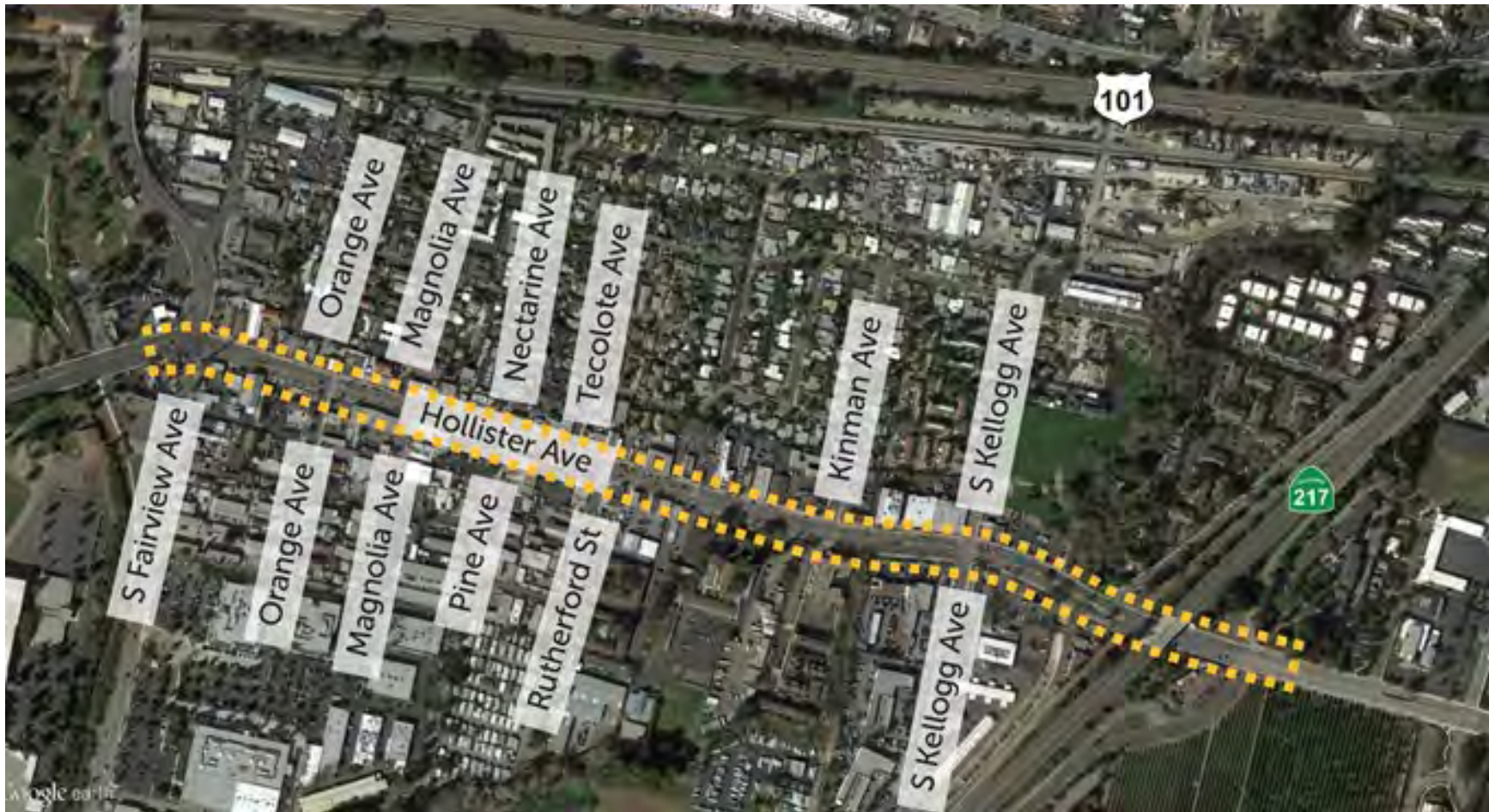
Funds	Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Cost	Cost to Complete
601 -Redevelopment Project Fund										
9001-Hollister Avenue Complete Streets Corridor Plan	360,610	-	-	-	-	-	-	-	360,610	-
9002-Ekwill Street & Fowler Road Extensions Project	654,318	-	-	-	-	-	-	-	654,318	-
9006-San Jose Creek Bike Path - Southern Extent	24,829	-	-	-	-	-	-	-	24,829	-
9009-San Jose Creek Improvements and Fish Passage	3,504,810	-	-	-	-	-	-	-	3,504,810	-
9012-Armitos Avenue Bridge	41,312	-	-	-	-	-	-	-	41,312	-
9033-Hollister Avenue Bridge Replacement	9,502	-	-	-	-	-	-	-	9,502	-
9035-Hollister/Kellogg Park (Jonny D. Wallis Neighborhood Park)	1,122,649	-	-	-	-	-	-	-	1,122,649	-
Total Cost	5,718,030	-	-	-	-	-	-	-	5,718,030	-
Total Sources	-	-	-	-	-	-	-	-	-	-
Net Available	-	-	-	-	-	-	-	-	-	-
605 - RDA Successor - Non Housing										
9009-San Jose Creek Improvements and Fish Passage	8,898	-	-	-	-	-	-	-	8,898	-
Total Cost	8,898	-	-	-	-	-	-	-	8,898	-
Total Sources	-	-	-	-	-	-	-	-	-	-
Net Available	-	-	-	-	-	-	-	-	-	-
608 - IBank										
9101-City Hall Purchase & Improvements	10,000,000	-	-	-	-	-	-	-	10,000,000	-
Total Cost	10,000,000	-	-	-	-	-	-	-	10,000,000	-
Total Sources	-	-	-	-	-	-	-	-	-	-
Net Available	-	-	-	-	-	-	-	-	-	-
995 -TBD - Other Grants / Sources										
9062-Storke Road/Hollister Avenue Transit, Bike/Ped, and Med	-	-	-	60,000	-	-	-	-	60,000	60,000
9067-Goleta Community Center Upgrade	-	-	-	3,419,410	-	-	-	-	3,419,410	3,419,410
9111-Jonny D. Wallis Neighborhood Park Phase 2 - Splash Pat	-	-	-	-	-	-	-	-	-	-
9112-Ellwood Mesa/Sperling Preserve Open Space Plan	-	-	-	-	-	-	-	-	-	-
9113-Mathilda Park Improvements	-	-	-	100,000	-	-	-	-	100,000	100,000
9114-Hollister Avenue Old Town Interim Striping Project	-	-	-	500,000	-	-	-	-	500,000	500,000
TBD-z02-Fairview Avenue and Stow Canyon Road Intersection	-	-	-	-	-	-	200,000	1,300,000	1,500,000	1,500,000
Total Cost	-	-	-	4,079,410	-	-	200,000	1,300,000	5,579,410	5,579,410
Total Sources	-	-	-	4,079,410	-	-	200,000	1,300,000	-	-
Net Available	-	-	-	-	-	-	-	-	-	-



Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total Project Cost	Cost to Complete
999 -Unfunded										
9001-Hollister Avenue Complete Streets Corridor Plan	-	-	-	-	-	-	500,000	6,000,000	6,500,000	6,500,000
9002-Ekwill Street & Fowler Road Extensions Project	-	-	-	2,178,423	-	-	-	-	2,178,423	2,178,423
9006-San Jose Creek Bike Path - Southern Extent	-	-	-	-	-	3,705,000	-	-	3,705,000	3,705,000
9007-San Jose Creek Bike Path - Middle Extent	-	-	-	-	-	-	-	-	-	-
9009-San Jose Creek Improvements and Fish Passage	-	-	-	-	-	-	-	-	-	-
9012-Armitos Avenue Bridge	-	-	-	-	-	-	-	-	-	-
9025-Fire Station No. 10	-	-	-	1,982,773	12,839,221	-	-	-	14,821,994	14,821,994
9027-Goleta US 101 Overcrossing	-	-	-	-	1,000,000	4,500,000	32,500,000	-	38,000,000	38,000,000
9039-Hollister Class I Bike Path	-	-	-	-	-	-	-	-	-	-
9053-Cathedral Oaks Crib Wall Interim Repair Project	-	-	-	400,000	1,700,000	5,450,000	-	-	7,550,000	7,550,000
9056-LED Street Lighting Project	-	-	-	-	-	-	-	-	-	-
9061-Cathedral Oaks Class I Multi-Use Path	-	-	-	-	-	-	-	-	-	-
9063-Evergreen Park Improvements	-	-	-	-	-	1,000,000	-	-	1,000,000	1,000,000
9064-Reclaimed Water Service to Evergreen Park	-	-	-	-	-	-	310,000	-	310,000	310,000
9065-Reclaimed Water Service to Bella Vista Park	-	-	-	-	-	230,000	-	-	230,000	230,000
9067-Goleta Community Center Upgrade	-	-	-	1,296,312	800,000	1,500,000	-	-	3,596,312	3,596,312
9069-Miscellaneous Facilities Improvements	-	-	-	-	-	100,000	500,000	-	600,000	600,000
9076-Public Swimming Pool	-	-	-	-	-	1,145,224	1,618,473	1,250,000	4,013,697	4,013,697
9077-Recreation Center/Gymnasium	-	-	-	-	-	980,000	-	-	3,830,000	3,830,000
9078-Rancho La Patera Improvements	-	-	-	-	-	-	2,985,000	-	2,985,000	2,985,000
9081-Covington Drainage System Improvements	-	-	-	-	-	-	1,600,000	2,100,000	3,700,000	3,700,000
9083-Traffic Signal Upgrades	-	-	-	-	-	-	-	-	-	-
9085-Goleta Storm Drain Master Plan	-	-	-	-	-	-	-	-	-	-
9086-Vision Zero Plan	-	-	-	-	-	150,000	150,000	-	300,000	300,000
9096-Orange Avenue Parking Lot	-	-	-	-	-	-	100,000	300,000	400,000	400,000
9097-Fairview Corridor Study (Fowler Road to Calle Real)	-	-	-	-	-	-	500,000	-	500,000	500,000
9100-Hollister Avenue/Fairview Avenue Roundabout (Intersecti	-	-	-	-	-	-	-	8,500,000	8,500,000	8,500,000
9101-City Hall Purchase & Improvements	-	-	-	435,500	-	-	-	-	435,500	435,500
9102-Storke Road Corridor Study	-	-	-	-	-	200,000	-	-	200,000	200,000
9103-Citywide School Zones Signage & Striping Evaluation	-	-	-	-	-	300,000	-	-	300,000	300,000
9104-Citywide Evaluation of Existing Traffic Signals	-	-	-	-	-	250,000	-	-	250,000	250,000
9105-Ellwood Beach Drive Drainage Infrastructure Replacemer	-	-	-	-	-	-	50,000	250,000	300,000	300,000
9106-Phelps Ditch Flood Control Channel Trash Control Struct	-	-	-	-	-	600,000	-	-	600,000	600,000
9107-Old Town South Fairview Avenue, High Flow Trash Capt	-	-	-	-	-	-	-	-	-	-
9108-Winchester II Park	-	-	-	-	-	-	-	-	-	-
9109-Ward Drive Sidewalk Infill	-	-	-	-	-	-	175,000	500,000	675,000	675,000
TBD-9115-Public Works Corporation Yard Repairs	-	-	-	-	500,000	-	-	-	500,000	500,000
TBD-9116-Pickleball Courts	-	-	-	-	-	-	-	-	-	-
TBD-z01-Ellwood Coastal Trails and Habitat Restoration	-	-	-	-	75,000	2,400,000	-	-	2,475,000	2,475,000
Total Cost	-	-	-	6,293,008	16,914,221	22,510,224	43,838,473	18,900,000	108,455,926	108,455,926
Total Sources										
Net Available										
Grand Total Cost	89,334,151	5,916,173	64,421,323	21,291,529	33,113,439	40,925,224	57,003,473	20,200,000	332,205,312	236,954,988
Grand Total Sources			64,421,323	14,694,482	19,642,680	21,554,880	12,640,260	1,615,580		
Net Available			37,857,621	31,260,574	17,789,815	(1,580,529)	(45,943,742)	(64,528,162)		





Public Works

Hollister Avenue Complete Streets Corridor Plan

9001

<p><i>Description:</i></p>	<p>The Hollister Avenue Complete Streets Corridor Plan provides a comprehensive strategy for creating safety and quality of life enhancements along the 0.8 mile stretch of Hollister Avenue extending from Fairview Avenue to State Route 217. The plan will focus on transforming the Hollister Avenue Corridor into a Complete Streets corridor providing improvements consisting of safe multi-modal connections, transportation infrastructure upgrades, improved pedestrian and ADA accessibility, dedicated bicycle lanes, and green infrastructure facilities to manage stormwater.</p>
<p><i>Benefit/Core Value:</i></p>	<p>To Strengthen Infrastructure and return Old Town to a Vital Center of the City.</p>
<p><i>Purpose and Need:</i></p>	<p>Bicycle and pedestrian improvements are needed in Old town. The Hollister Avenue Complete Streets Corridor Plan Project will construct improvements to the historic downtown that will communicate a sense of place and encourage all modes of transportation. The Corridor Plan goals include expanding Old Town's transportation options by making streets within the corridor safer, more inviting and more convenient for all travel modes and users.</p>
<p><i>Project Status:</i></p>	<p>The City received funds under the Transportation Investment Generating Economic Recovery (TIGER) VI Discretionary Grants Program to help develop the Conceptual Design phase of the project. The TIGER grant funded the first phase of the project which consisted of engineering and traffic studies. These preliminary studies were completed and three conceptual design alternatives for the corridor were developed and included in a Conceptual Design report. The report was developed through an extensive public outreach process, collaborating with residents, businesses and property owners, employees of local businesses, advocacy groups, commuters, community members and adjacent governing agencies. The project was presented to City Council and staff was directed to shift work efforts to a design and construct a new Hollister Avenue Old Town Interim Striping project due to a lack of final design or construction funding for this project. Therefore, the project is currently on-hold and staff will initiate the Environmental Review phase of the project pending funding and workload availability.</p>

Public Works

Hollister Avenue Complete Streets Corridor Plan

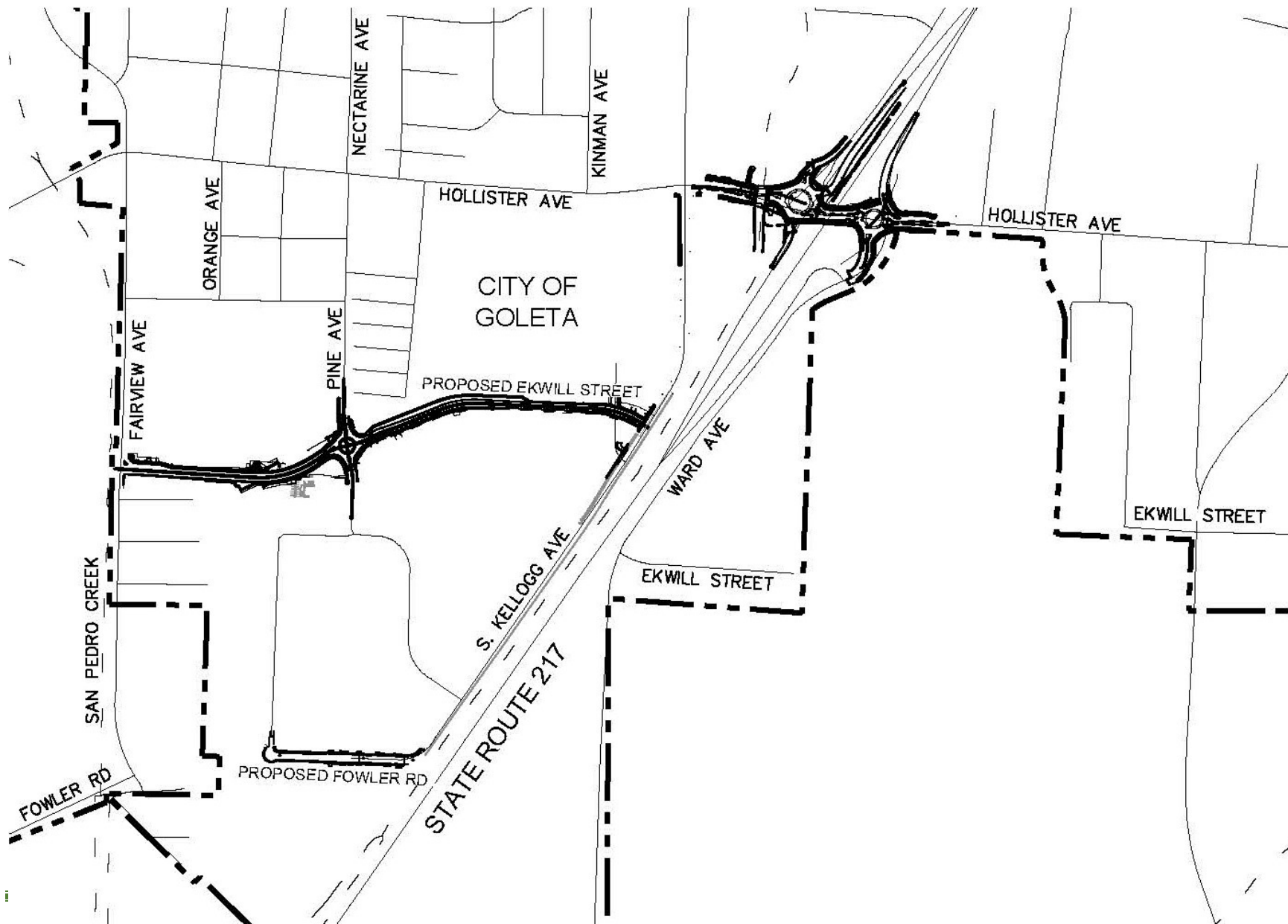
9001

							Proposed				
		Prior Year	FY 2020/21	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL	
		Actuals	Estimated	Projected							
			Actuals	Carryovers							
Project Phases											
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	
57070	Preliminary Eng/Environ	1,032,402	10,090	631,090	-	-	-	500,000	-	2,173,583	
57071	Construction/CM	21,881	-	-	-	-	-	-	6,000,000	6,021,881	
TOTAL BY PHASE		1,054,284	10,090	631,090	-	-	-	500,000	6,000,000	8,195,464	
Sources of Funds											
102	General Fund Reserves	20,166	-	-	-	-	-	-	-	20,166	
205	Measure A	66,027	8,113	24,860	-	-	-	-	-	99,000	
220	Transportation Facilities DIF	45,730	1,978	265,730	-	-	-	-	-	313,438	
230	Long Range Development Plan	-	-	340,500	-	-	-	-	-	340,500	
305	RSTP - State Grant	250,000	-	-	-	-	-	-	-	250,000	
307	Environmental Justice	16,929	-	-	-	-	-	-	-	16,929	
402	Community Development Block Grant	30,000	-	-	-	-	-	-	-	30,000	
403	Environmental Justice	28,821	-	-	-	-	-	-	-	28,821	
419	TIGER	236,000	-	-	-	-	-	-	-	236,000	
601	Redevelopment Project Fund	360,610	-	-	-	-	-	-	-	360,610	
999	Unfunded	-	-	-	-	-	-	500,000	6,000,000	6,500,000	
TOTAL BY FUND		1,054,284	10,090	631,090	-	-	-	500,000	6,000,000	8,195,464	

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Public Works
Ekwil Street and Fowler Road Extensions Project

9002



Public Works

Ekwill Street and Fowler Road Extensions Project

9002

<i>Description:</i>	This project will construct Ekwill Street across Goleta Old Town from Kellogg Avenue to Fairview Avenue and extend existing South Kellogg Avenue (to be renamed to Fowler Road) from its terminus to existing Technology Drive. The new streets will be two lane roads and include Class II Bike Lanes and sidewalks/parkways. The project also includes three roundabouts; two at the Hollister Avenue/State Route 217 Interchange and one at the intersection of Pine Avenue and Ekwill Street. The project will improve traffic flow on Hollister Avenue and provide new east/west corridors in Old Town. The work budgeted includes environmental, design, permitting, right of way acquisition and construction of the project.		
<i>Benefit/Core Value:</i>	Strengthen infrastructure; maintain and improve roads and traffic circulation and return Old Town to the Vital Center of the City.		
<i>Purpose and Need:</i>	The existing roadway system within Goleta Old Town has inadequate east-west circulation both north and south of Hollister Avenue and lacks direct access into the southern portions of Old Town. This project will relieve regional congestion, improve traffic circulation in Goleta Old Town, improve access within Goleta Old Town and to the Airport and provide enhanced bicycle and pedestrian access.		
<i>Project Status:</i>	The environmental phase of the project was completed in 2011. All permits for the project were successfully secured in 2018. The project is in the Right of Way Acquisition and Final Design Phase. Construction funding is programmed for FY20/21 and will take approximately two years to complete. The project is funded primarily by State Transportation Improvement Program (STIP) funds, Long Range Development Plan funds and City Transportation Development Impact Fees. In order to minimize construction impacts along Hollister Avenue, the project will be constructed with the City's Hollister Avenue Bridge Replacement project. Due to project alignment issues related to the timing of Hollister Avenue Bridge Project, the Ekwill-Fowler Project is now scheduled to begin construction in 2022. A time extension request for the STIP funding has been submitted by the City to the California Transportation Commission.		
<i>Category</i>	Infrastructure – Pavement, Sidewalk, Curb & Gutter, Hardscape, Median	Estimated Annual Maintenance Costs:	\$20,000

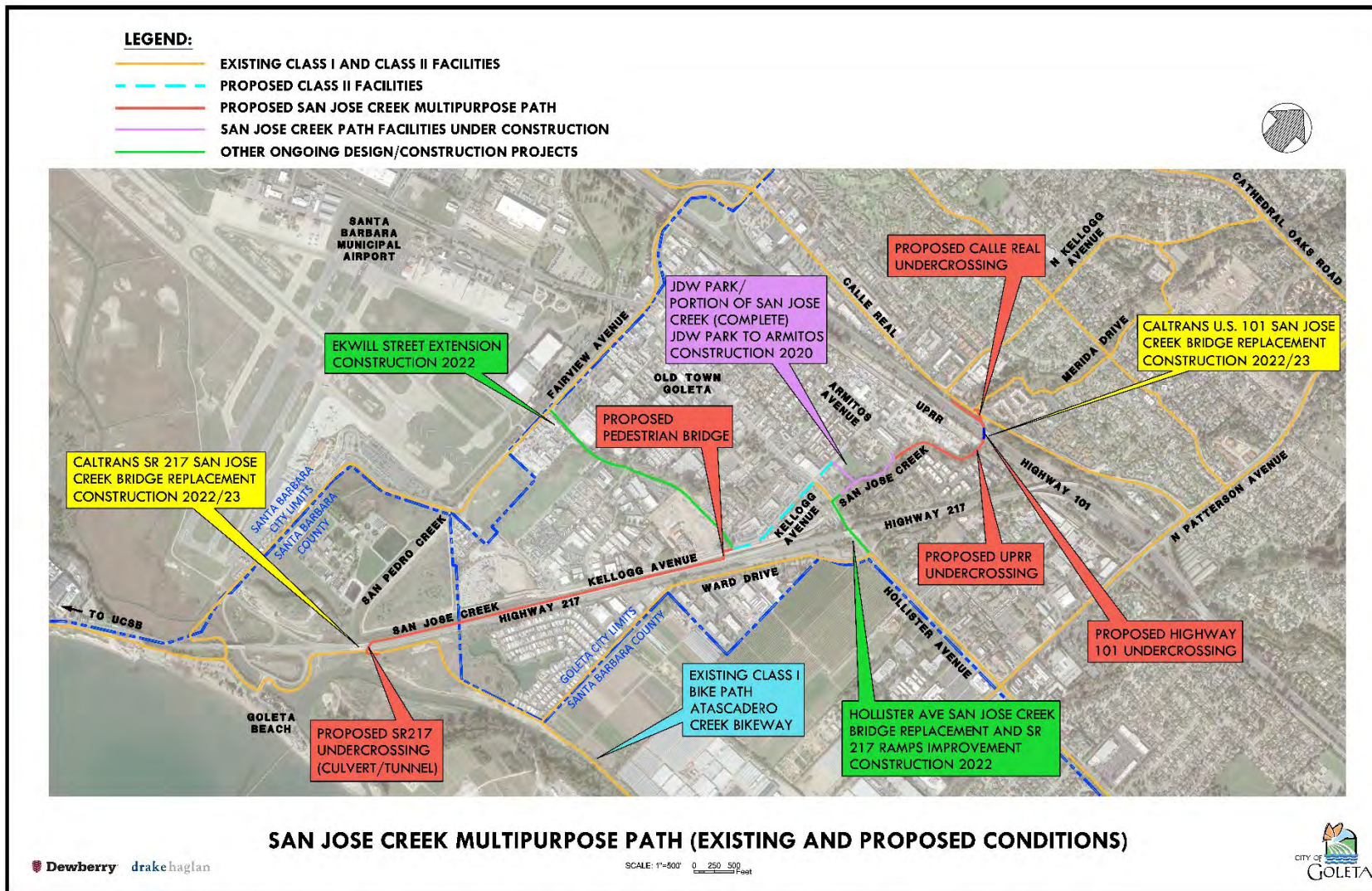
Public Works

Ekwill Street and Fowler Road Extensions Project

9002

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	2,401,010	225,000	908,845	1,400,000	-	-	-	-	4,934,855
57070	Preliminary Eng/Environ	6,669,764	258,078	992,684	-	-	-	-	-	7,920,526
57071	Construction/CM	209,359	-	17,297,648	3,600,000	-	-	-	-	21,107,007
TOTAL BY PHASE		9,280,133	483,078	19,199,178	5,000,000	-	-	-	-	33,962,388
Sources of Funds										
102	General Fund Reserves	250,000	-	-	-	-	-	-	-	250,000
220	Transportation Facilities DIF	2,365,608	483,078	7,827,177	1,000,000	-	-	-	-	11,675,863
230	Long Range Development Plan	792,700	-	-	1,821,577	-	-	-	-	2,614,277
308	STIP – State Grant	4,450,320	-	11,372,000	-	-	-	-	-	15,822,321
402	Community Development Block Grant	97,000	-	-	-	-	-	-	-	97,000
404	STIP	670,187	-	-	-	-	-	-	-	670,187
601	Redevelopment Project Fund	654,318	-	-	-	-	-	-	-	654,318
999	Unfunded	-	-	-	2,178,423	-	-	-	-	2,178,423
TOTAL BY FUND		9,280,133	483,078	19,199,178	5,000,000	-	-	-	-	33,962,388

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<p><i>Description:</i></p>	<p>The San Jose Creek Bike Path Project as a whole extends approximately three miles alongside San Jose Creek from the California Coast Route path in the south to Cathedral Oaks Road and the Goleta Crosstown Bicycle Route in the north. The northern portion of the project begins north of Calle Real extending south along San Jose Creek to Armitos Avenue where it connects to the San Jose Creek Middle Extent Project at Armitos Ave. The southern portion of the project then continues south from the Ekwill Street intersection at Kellogg Avenue, crosses over the San Jose Creek channel and continues along SR 217 to cross underneath SR 217 in a culvert/tunnel just north of the SR 217 bridge over San Jose Creek. The Project lies within both the City and Santa Barbara County and within the California Coastal Zone. Project improvements include: either 8-foot-wide paved with 2 foot graded shoulders or 10-foot-wide paved path, bicycle and pedestrian bridge over San Jose Creek channel, tunnel undercrossing at SR 217, retaining walls, concrete barriers, drainage features, crossing improvements, lighting, striping, and ADA accessibility.</p>
<p><i>Benefit/Core Value:</i></p>	<p>Strengthen infrastructure and Return Old Town to a Vital Center of the City.</p>
<p><i>Purpose and Need:</i></p>	<p>The project will remove barriers and provide a direct and continuous separated bicycle/pedestrian path for commuting and recreational active transportation users from commercial and residential areas within the Goleta Old Town area to the Atascadero Creek Trail to the south, which provides direct access to Goleta Beach, UCSB, and other areas of Goleta Valley and the City of Santa Barbara and to schools, services and neighborhoods to the north of US 101. This important regional project closes gaps in the regional active transportation network providing connection to the City of Santa Barbara’s new Los Positas and Modoc Roads Multipurpose Path project and the County’s new Modoc Road Multimodal Path Gap Closure Project to the south and the County’s new Class I Bike Path to the north.</p>
<p><i>Project Status:</i></p>	<p>The City was recently awarded \$18 million in Active Transportation Program (ATP) grant funding for the design, right-of-way, and construction of the San Jose Creek Bike Path - Northern and Southern Segments Project. The Project is currently in Conceptual Design and Environmental Review phases of the Project Delivery Process. Public Works is working closely with Caltrans to coordinate the project with the Caltrans SR217 and US 101 bridges over San Jose Creek Bridge Replacement Projects.</p>

Public Works

San Jose Creek Bike Path – Northern and Southern Segments

9006

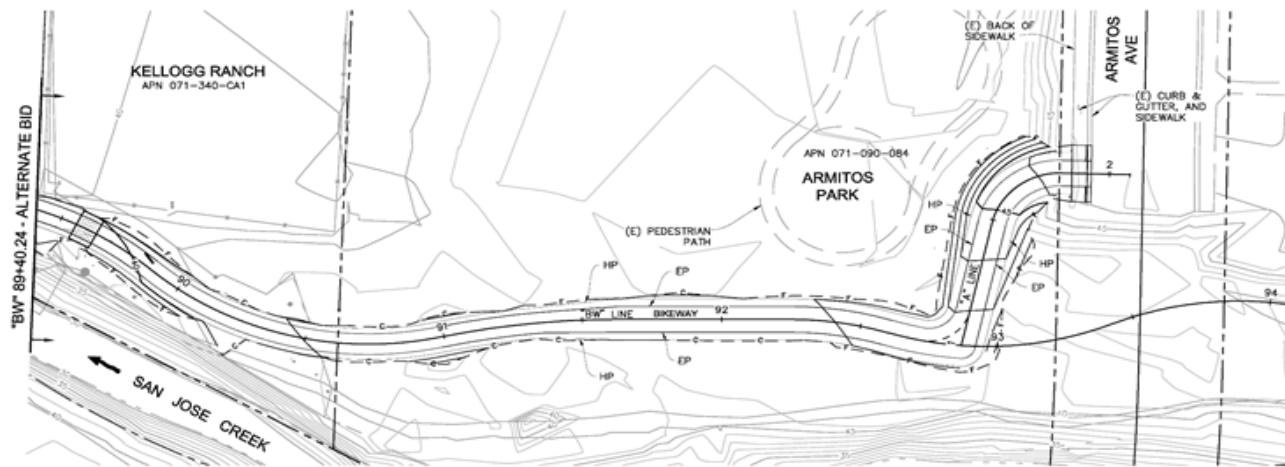
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	1,000,000	-	1,350,000	-	-	-	2,350,000
57070	Preliminary Eng/Environ	728,489	136,554	3,131,458	1,200,000	100,000	-	-	-	5,296,501
57071	Construction/CM	6,327	-	-	-	650,000	18,500,000	-	-	19,156,327
TOTAL BY PHASE		734,816	136,554	4,131,458	1,200,000	2,100,000	18,500,000	-	-	26,802,828
Sources of Funds										
205	Measure A	-	-	-	95,000	-	-	-	-	95,000
202	Transportation	-	-	-	27,135	-	-	-	-	27,135
220	Transportation Facilities DIF	612,938	136,554	1,452,308	1,077,865	1,450,000	155,000	-	-	4,884,665
235	Bicycle & Pedestrian DIF	-	-	-	-	-	-	-	-	-
305	RSTP - State Grant	20,538	-	10,150	-	-	-	-	-	30,689
318	ATP – State	-	-	2,669,000	-	650,000	14,640,000	-	-	17,959,000
407	TCSP – Federal	76,510	-	-	-	-	-	-	-	76,510
601	Redevelopment Project Fund	24,829	-	-	-	-	-	-	-	24,829
999	Unfunded	-	-	-	-	-	3,705,000	-	-	3,705,000
TOTAL BY FUND		734,816	136,554	4,131,458	1,200,000	2,100,000	18,500,000	-	-	26,802,828

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Public Works

San Jose Creek Bike Path – Middle Extent

9007



LEGEND

- - - - - TOP OF CUT
- - - - - TOE OF FILL

NOTE:

1. CONTOURS SHOWN AT ONE-FOOT INTERVALS.

<p><i>Description:</i></p>	<p>The San Jose Creek Multipurpose Path Project as a whole extends approximately three miles alongside San Jose Creek from the Obern Trail in the south to Cathedral Oaks Road in the north. The project provides an alternative means of transportation for commuters as well as a source of recreation. The Middle Extent Project will construct a Class I bike/Multipurpose path adjacent to San Jose Creek, from the northern boundary of Jonny D. Wallis Park to Armitos Avenue. The project includes right of way acquisition at Kellogg Ranch. Project improvements include: a paved 8 – 10-foot-wide paved path with 2 foot graded shoulders, striping, ADA accessibility, and environmental enhancement mitigation.</p>
<p><i>Benefit/Core Value:</i></p>	<p>Strengthen infrastructure and maintain a safe community.</p>
<p><i>Purpose and Need:</i></p>	<p>The Middle Extent Project will provide a connection between Jonny D. Wallis Park and Armitos Park and provide off street access to both parks and the new Community Garden from the adjacent neighborhood. The path will eventually connect to the overall San Jose Creek Multipurpose Path providing a direct and continuous separated bicycle/pedestrian path for commuting and recreational active transportation users between Old Town Goleta and Calle Real to the north and existing Class I Atascadero Creek Trail to the south, removing the barriers of State Route 217, the Union Pacific Railroad (UPRR) tracks and the busy US101 freeway interchanges.</p>
<p><i>Project Status:</i></p>	<p>The design is essentially complete for this segment of the path and the project is the project will be packaged with the Community Garden and Armitos Park Improvements project for construction. The right of way acquisition at Kellogg Ranch has been completed and is currently in escrow..</p>

Public Works

San Jose Creek Bike Path – Middle Extent

9007

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	18,252	72,501	81,247	-	-	-	-	-	172,000
57070	Preliminary Eng/Environ	1,108,071	38,060	1,193,116	-	-	-	-	-	2,339,247
57071	Construction/CM	-	-	326,417	-	-	-	-	-	326,417
TOTAL BY PHASE		1,126,324	110,560	1,600,780	-	-	-	-	-	2,837,664
Sources of Funds										
202	Transportation	-	-	28,097	-	-	-	-	-	28,097
205	Measure A	-	-	130,000	-	-	-	-	-	130,000
206	Measure A- Other	-	-	181,320	-	-	-	-	-	181,320
220	Transportation Facilities DIF	319,552	110,560	866,888	-	-	-	-	-	1,297,000
305	RSTP - State Grant	450,843	-	394,475	-	-	-	-	-	845,319
318	ATP – State	-	-	-	-	-	-	-	-	-
402	Community Development Block Grant	355,928	-	-	-	-	-	-	-	355,928
999	Unfunded	-	-	-	-	-	-	-	-	-
TOTAL BY FUND		1,126,324	110,560	1,600,780	-	-	-	-	-	2,837,664

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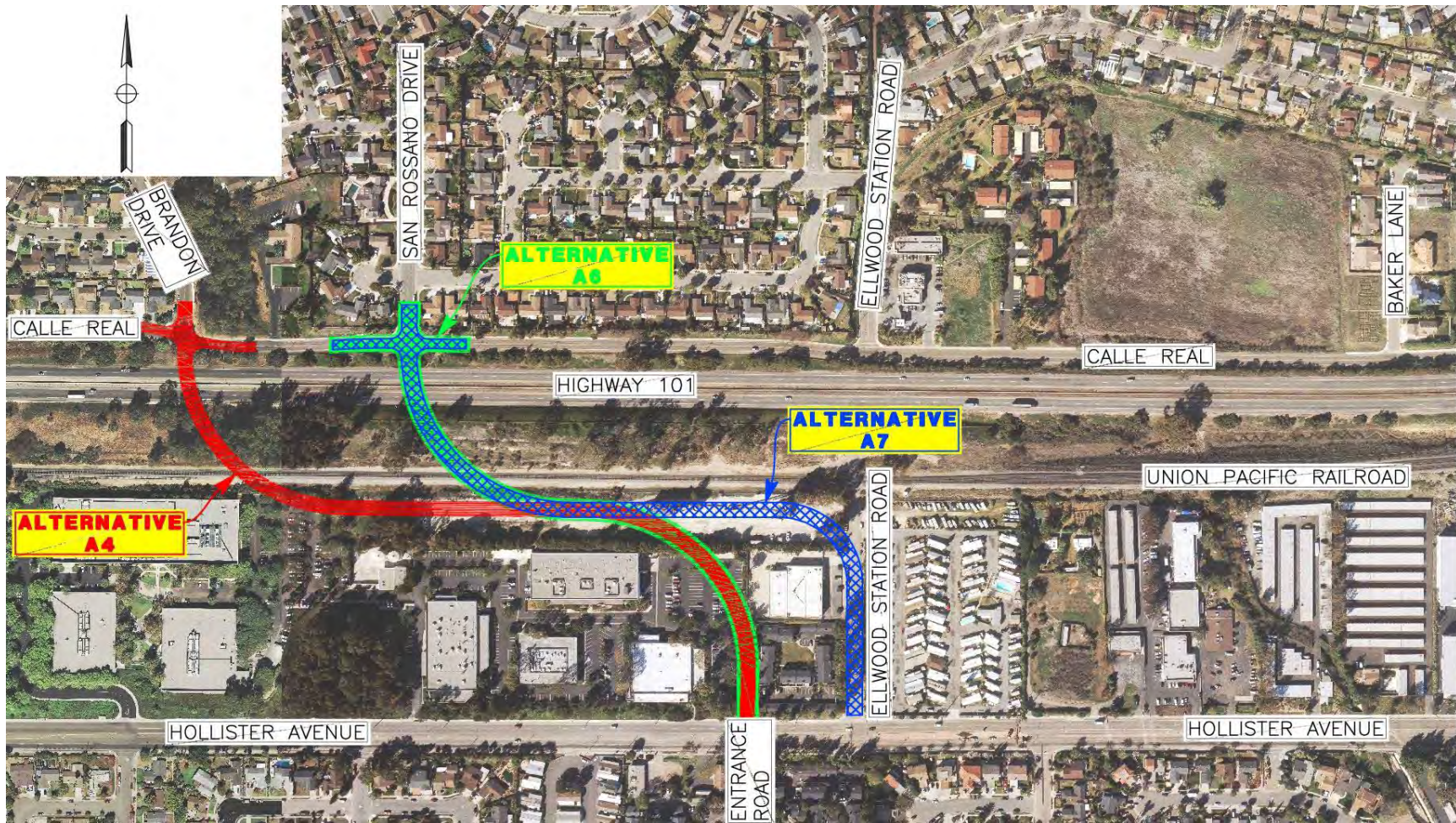
Neighborhood Services

Fire Station No. 10

9025

<i>Description:</i>	Development of a fire station, approximately 11,600 square feet in size, on a 1.25-acre site identified as 7952 Hollister Avenue to include three apparatus bays and ancillary facilities. The fire station will be operated by the County of Santa Barbara Fire Protection District upon completion.		
<i>Benefit/Core Value:</i>	This project furthers the Strategic Plan Strategy to maintain a safe community. This project will enhance and improve fire service in western Goleta.		
<i>Purpose and Need:</i>	Currently fire service in western Goleta is deficient and does not meet industry standards for response time and firefighter to population ratio. Development of the project will bring fire service in western Goleta into conformance with industry recommended standards for adequate fire protection.		
<i>Project Status:</i>	An MOU and Easement Operating Agreement have been completed approved by both the City Council and County of Santa Barbara Board of Supervisors. The City Council awarded the design contract and design of the project has been completed. The Environmental Impact Report and City entitlements were approved by the City Council in December 2018. The project was also submitted to the California Coastal Commission (CCC) in December of 2018. After a couple of rounds of incomplete application determinations and additional information requested by CCC staff, the City's application was deemed complete on February 25, 2020. CCC approved the City's Coastal Development Permit (CDP) application with special conditions on September 10, 2020.		
<i>Category</i>	Buildings & Improvements	Estimated Annual Maintenance Costs:	\$22,000

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	1,251,675	-	-	-	-	-	-	-	1,251,675
57070	Preliminary Eng/Environ	687,383	30,817	1,161,901	1,982,773	-	-	-	-	3,862,875
57071	Construction/CM	592	920	3,394,667	1,532,791	13,547,939	-	-	-	18,476,909
TOTAL BY PHASE		1,939,650	31,737	4,556,568	3,515,564	13,547,939	-	-	-	23,591,459
Sources of Funds										
101	General	1,251,675	-	-	-	-	-	-	-	1,251,675
222	Public Administration Development Fees	92,637	-	-	-	608,718	-	-	-	701,355
229	Fire Development Fees	89,845	7,590	3,332,811	1,532,791	-	-	-	-	4,963,037
231	Developer Agreement	-	-	270,000	-	-	-	-	-	270,000
232	County Fire DIF	505,493	24,147	953,757	-	100,000	-	-	-	1,583,397
999	Unfunded	-	-	-	1,982,773	12,839,221	-	-	-	14,821,994
TOTAL BY FUND		1,939,650	31,737	4,556,568	3,515,564	13,547,939	-	-	-	23,591,459



Public Works

Goleta US 101 Overcrossing

9027

<i>Description:</i>	The project will add a new overcrossing over the Union Pacific Railroad (UPRR) and the US 101 near the western end of Hollister Avenue near Entrance Road. The current work effort is preliminary stages of conceptual design, including feasibility study and analysis to establish scope of work prior to moving forward to the environmental review phase. Completing these phases enhances the City's potential ability to secure competitive future grant funds for the final design, right-of-way, and construction phases.		
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation.		
<i>Purpose and Need:</i>	The purpose of the project is to provide an additional freeway and railroad crossing that will reduce traffic congestion at the existing Storke Road/US 101 interchange and along Storke Road between the ramps to US 101 and the Hollister Avenue/Storke Road intersection; improve vehicular, bicycle, and pedestrian access for residents on both sides of the freeway; and reduce emergency response times across US 101. Total project costs estimated to exceed \$50 million.		
<i>Project Status:</i>	The project is in the conceptual design phase, including a feasibility study and analysis. Following City Council direction regarding the conceptual design, the team will start the environmental review phase. The team is currently re-evaluating the feasibility and location for a bicycle and pedestrian only bridge. The construction phase timeframe and full funding availability is unknown due to the Measure A (completion and funding needs of the Santa Barbara U.S. 101 Multimodal Corridor project) and future State Transportation Improvement Program (STIP) funding.		
<i>Category</i>	Infrastructure – Bridges	Estimated Annual Maintenance Costs:	\$20,000

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	3,000,000	-	-	3,000,000
57070	Preliminary Eng/Environ	1,404,091	518	1,690,005	-	1,000,000	2,000,000	-	-	6,094,613
57071	Construction/CM	-	-	-	-	-	-	40,000,000	-	40,000,000
TOTAL BY PHASE		1,404,091	518	1,690,005	-	1,000,000	5,000,000	40,000,000	-	49,094,613
Sources of Funds										
206	Measure A- Other	-	-	-	-	-	-	7,000,000	-	7,000,000
220	Transportation Facilities DIF	1,404,091	518	1,690,005	-	-	-	-	-	3,094,613
230	Long Range Development Plan	-	-	-	-	-	500,000	500,000	-	1,000,000
999	Unfunded	-	-	-	-	1,000,000	4,500,000	32,500,000	-	38,000,000
TOTAL BY FUND		1,404,091	518	1,690,005	-	1,000,000	5,000,000	40,000,000	-	49,094,613



Public Works

Hollister Avenue Bridge Replacement (SJC Phase II)

9033

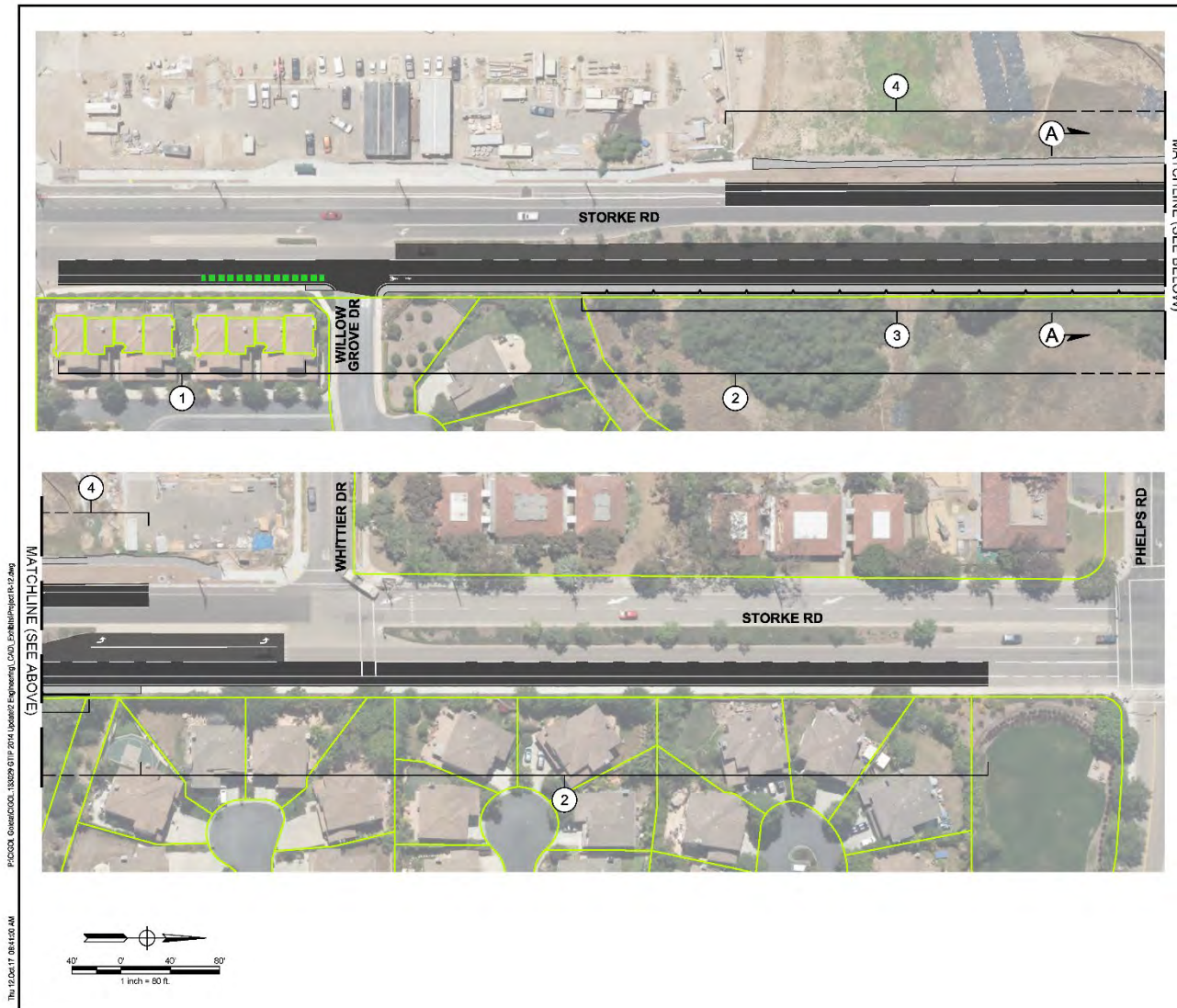
<i>Description:</i>	This is the second phase of the San Jose Creek Capacity and Fish-Passage Improvement project. The project includes the replacement of the Hollister Avenue Bridge over San Jose Creek and completes the San Jose Creek Channel capacity and fish-passage improvements both under and downstream of Hollister Avenue. The new bridge will have a 100 year storm flow capacity.		
<i>Benefit/Core Value:</i>	Strengthen infrastructure and return Old Town to the vital center of the City		
<i>Purpose and Need:</i>	The existing bridge was constructed using reactive aggregate and is deteriorating. The existing bridge does not conform to current design standards and retrofitting is not feasible. The bridge is also "Functionally Obsolete" due to stormwater capacity, which made it eligible for federal funding. Replacing the bridge and completing the San Jose Creek Channel capacity and fish-passage improvements will allow the channel to retain the 100-year storm event flows and continue fish-passage improvements up to the natural portion of San Jose Creek, upstream of Hollister Avenue.		
<i>Project Status:</i>	The project has completed environmental review and is in the Final Design, Permitting and Right-of-Way Acquisition Phase. Due to delays in the availability of the Federal Construction funding, construction is now scheduled to begin in 2022 and will take approximately 30 months to construct. In order to minimize construction impacts along Hollister Avenue, the project will be constructed with the City's Ekwil Street and Fowler Road Extensions project.		
<i>Category</i>	Infrastructure – Bridge	Estimated Annual Maintenance Costs:	\$10,000

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	44,019	245,000	2,161,951	-	-	-	-	-	2,450,969
57070	Preliminary Eng/Environ	2,329,057	248,373	2,154,998	-	-	-	-	-	4,732,428
57071	Construction/CM	-	-	14,396,500	790,000	-	-	-	-	15,186,500
TOTAL BY PHASE		2,373,076	493,373	18,713,448	790,000	-	-	-	-	22,369,898
Sources of Funds										
102	General Fund Reserves	344	-	-	-	-	-	-	-	344
205	Measure A	63,136	4,404	72,460	-	-	-	-	-	140,000
220	Transportation Facilities DIF	264,285	89,471	3,035,115	500,000	-	-	-	-	3,888,871
401	HBP Federal Grant	2,035,810	399,498	15,605,873	290,000	-	-	-	-	18,331,182
601	Redevelopment Project Fund	9,502	-	-	-	-	-	-	-	9,502
TOTAL BY FUND		2,373,076	493,373	18,713,448	790,000	-	-	-	-	22,369,898

Public Works

Storke Road Widening, Phelps to City Limits

9042



Public Works

Storke Road Widening, Phelps to City Limits

9042

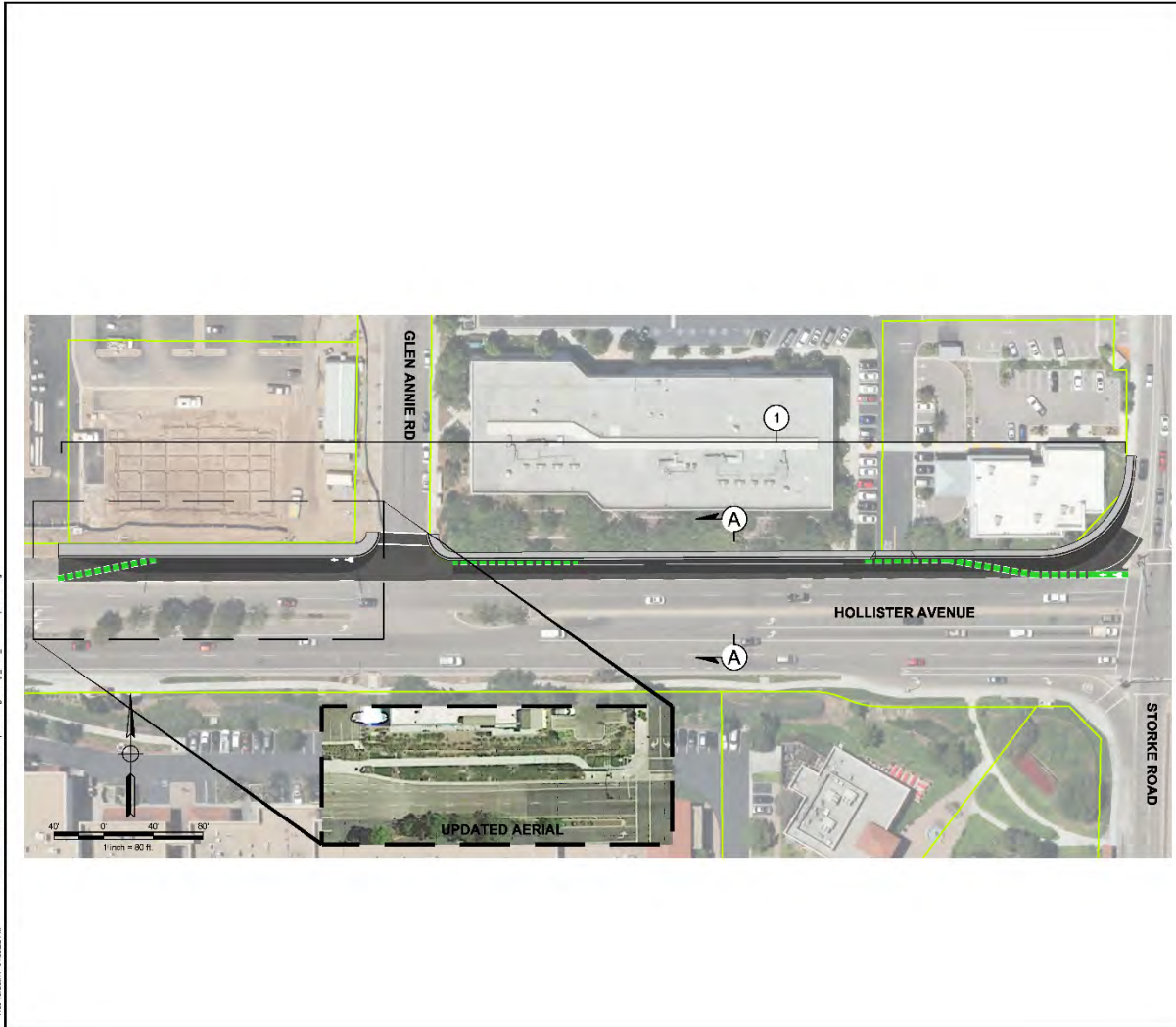
<i>Description:</i>	<p>Project limits are from Phelps Road to Sierra Madre Court (City Limits). The existing configuration of Storke Road along the Proposed Project alignment includes one northbound vehicle lane, bike lane, and a landscaped parkway and sidewalk along its eastern side. Along its western side there is a landscaped center median and two vehicle southbound lanes, including a vehicle transition lane merge between Phelps Road and Whittier Drive, a bike lane and sidewalk. The remainder of the alignment along its west side includes one southbound vehicle lane, a bike lane and a sidewalk.</p> <p>The proposed design includes two vehicle travel lanes in each direction, as well as sidewalks and Class II bike lanes in both directions. The medians and parkways will be preserved as much as possible. Feasibility studies are underway to analyze inclusion of a separated Class I/Multipurpose path through the project limits and replacement of the existing pipe culverts with a natural bottom box culvert beneath Storke Road.</p>
<i>Benefit/Core Value:</i>	Strengthen infrastructure.
<i>Purpose and Need:</i>	Improve existing and anticipated traffic circulation along Storke Road from the UCSB campus to US Highway 101 and the City. Storke Road north and south of this segment to be widened have two travel lanes in each direction, leaving this segment acting as a bottleneck. Improve bicycle and pedestrian access.
<i>Project Status:</i>	The project is not currently in the Annual Work Program. When this project is added in the future, it will be in the Conceptual Design phase of the Project Delivery Process.

							Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL		
Project Phases												
57050	Land Acquisition/ROW	-	-	-	-	-	30,000	-	-	-	30,000	
57070	Preliminary Eng/Environ	268,281	-	383,716	-	-	380,000	-	-	-	1,031,998	
57071	Construction/CM	-	-	-	-	-	-	3,000,000	-	-	3,000,000	
TOTAL BY PHASE		268,281	-	383,716	-	-	410,000	3,000,000	-	-	4,061,998	
Sources of Funds												
220	Transportation Facilities DIF	44,509	-	-	-	-	-	-	-	-	44,509	
230	Long Range Development Plan	223,773	-	383,716	-	-	410,000	2,752,780	-	-	3,770,269	
231	Developer Agreement	-	-	-	-	-	-	247,220	-	-	247,220	
TOTAL BY FUND		268,281	-	383,716	-	-	410,000	3,000,000	-	-	4,061,998	

Public Works

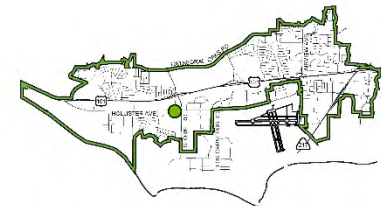
Hollister Widening, West of Storke Road

9044



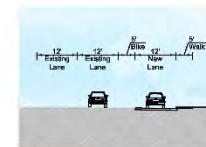
GOLETA TRANSPORTATION IMPROVEMENTS PROGRAM

Project I-07: Hollister Widening - West of Storke Road



NOTES

- ① Widen Hollister Avenue to accommodate a free right turn lane from southbound Storke Road onto westbound Hollister Avenue. See cross section A-A.



Cross Section A-A



201 N. Calle Cesar Chavez
Suite 300
Santa Barbara, CA 93103
Phone: 805-692-6921
www.mnsengineers.com

<i>Description:</i>	<p>Project limits are on Hollister Avenue from Storke Road intersection to 280 feet west of S. Glen Annie Road. The existing configuration of Hollister Avenue along the Proposed Project alignment includes two westbound vehicle lanes, bike lane, and an 8 foot sidewalk along its northern side. The project does not affect the south side (eastbound) of Hollister Ave.</p> <p>The proposed design includes maintaining the two vehicle travel lanes, as well as sidewalk and bike lane in the westbound direction with the addition of a third westbound lane. This lane would allow southbound Storke Road vehicles transitioning to the westbound direction of Hollister Ave to have a dedicated lane and relocate the merge lane farther west past S. Glen Annie Road. The Hollister Village improvements include the additional westbound lane which this project will connect to on the west side of S. Glen Annie. This project also includes the relocation of the Southern California Edison steel transmission line pole on the northwest corner of S. Glen Annie to not conflict with the proposed improvements.</p>
<i>Benefit/Core Value:</i>	Strengthen infrastructure.
<i>Purpose and Need:</i>	Improve existing and anticipated traffic circulation along Hollister Avenue from Storke Road including US Highway 101 and the City and support and implement the City's Transportation Element.
<i>Project Status:</i>	The project is in the Conceptual Design phase of the Project Delivery Process.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	630,000	-	-	630,000
57070	Preliminary Eng/Environ	116,275	-	941,122	-	-	-	-	-	1,057,397
57071	Construction/CM	-	-	-	-	-	-	1,400,000	-	1,400,000
TOTAL BY PHASE		116,275	-	941,122	-	-	630,000	1,400,000	-	3,087,397
Sources of Funds										
205	Measure A	86,316	-	13,684	-	-	-	-	-	100,000
220	Transportation Facilities DIF	15,520	-	392,483	-	-	-	-	-	408,003
230	Long Range Development Plan	14,440	-	534,954	-	-	630,000	1,400,000	-	2,579,394
TOTAL BY FUND		116,275	-	941,122	-	-	630,000	1,400,000	-	3,087,397



Public Works

Cathedral Oaks Crib Wall Repair

9053

<i>Description:</i>	The project includes repairing the crib walls and multi-purpose path along the north side of Cathedral Oaks Road damaged during past storm events. A Geotechnical Engineering firm performed a comprehensive and systematic full-scale geotechnical investigation of the two crib walls along the northern side of Cathedral Oaks Road to determine the potential failure mechanisms related to the crib wall design and construction. The work included drilling approximately 23 geotechnical borings ranging between 25 feet to 80 feet below ground surface (equal to twice the height of the retaining wall), performing geophysical crosshole logging and ground penetrating radar (GPR) that was not performed during pervious investigations, collecting and analyze soil sample in the laboratory, and developing and providing recommended structural repair options and cost estimates. The next steps include City Council direction on the recommended repair option and providing funding sources for the next phases. Following Council direction, staff will proceed with the design, right-of-way, and construction phases.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation.
<i>Purpose and Need:</i>	There has been structural damages to the crib wall structure and backfill due to the 2017 (January) winter storms. High intensity rainfall caused runoff to infiltrate backfill and caused extensive damage to wall backfill, including material loss and scouring of wall structure embedment. Unknown limits of damage to backfill, and potential for wall failure to affect Cathedral Oaks Road and bike path resulting in the decision to close both facilities. The roadway has subsequently been reopened. The bike path remains closed.
<i>Project Status:</i>	The project is in the conceptual design phase.

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	300,000	-	-	300,000
57070	Preliminary Eng/Environ	297,047	6,631	150,868	400,000	1,700,000	-	-	-	2,554,546
57071	Construction/CM	-	-	-	-	-	5,150,000	-	-	5,150,000
TOTAL BY PHASE		297,047	6,631	150,868	400,000	1,700,000	5,450,000	-	-	8,004,546
Sources of Funds										
101	General	160,514	760	65,526	-	-	-	-	-	226,800
205	Measure A	136,533	5,871	(2,404)	-	-	-	-	-	140,000
420	FHWA - FEMA Reimb Anticipated	-	-	87,746	-	-	-	-	-	87,746
999	Unfunded	-	-	-	400,000	1,700,000	5,450,000	-	-	7,550,000
TOTAL BY FUND		297,047	6,631	150,868	400,000	1,700,000	5,450,000	-	-	8,004,546



Legend

Street Size/Type

- So. Cal Edison - Not for Sale (280)
- So. Cal Edison - For Sale (1,290)



Public Works / Planning & Environmental LED Street Lighting Project

9056

<i>Description:</i>	This project includes the audit of streetlights in the City, reconciliation with SCE audit data, acquisition of streetlights from SCE, and conversion from high pressure sodium (HPS) to light-emitting diode (LED). The expected results of this project include energy cost savings, increased public safety, and timely streetlight repair.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure, ensure environmental vitality and ensure Financial Stability.
<i>Purpose and Need:</i>	Improve lighting on streets, sidewalks, and crosswalks while generating energy and maintenance savings.
<i>Project Status:</i>	The City Purchased 1,330 Streetlights on March 3, 2020, and is currently finalizing design. Construction is anticipated to start in Fall 2021.

						Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL	
Project Phases											
57010	Machinery & Equipment	553,750	5,000	2,045	-	-	-	-	-	560,795	
57070	Preliminary Eng/Environ	26,803	28,774	87,424	-	-	-	-	-	143,000	
57071	Construction/CM	16,205	-	1,200,000	485,000	-	-	-	-	1,701,205	
TOTAL BY PHASE		596,758	33,774	1,289,469	485,000	-	-	-	-	2,405,000	
Sources of Funds											
101	General	432,550	19,480	57,970	200,000	-	-	-	-	710,000	
233	OBF SCE	-	-	1,200,000	285,000	-	-	-	-	1,485,000	
502	Street Lighting	164,208	14,294	31,498	-	-	-	-	-	210,000	
999	Unfunded	-	-	-	-	-	-	-	-	-	
TOTAL BY FUND		596,758	33,774	1,289,469	485,000	-	-	-	-	2,405,000	

Public Works

Rectangular Rapid Flashing Beacons (RRFB)

at Chapel / Pedestrian Hybrid Beacon (PHB) at Kingston

9058



Public Works

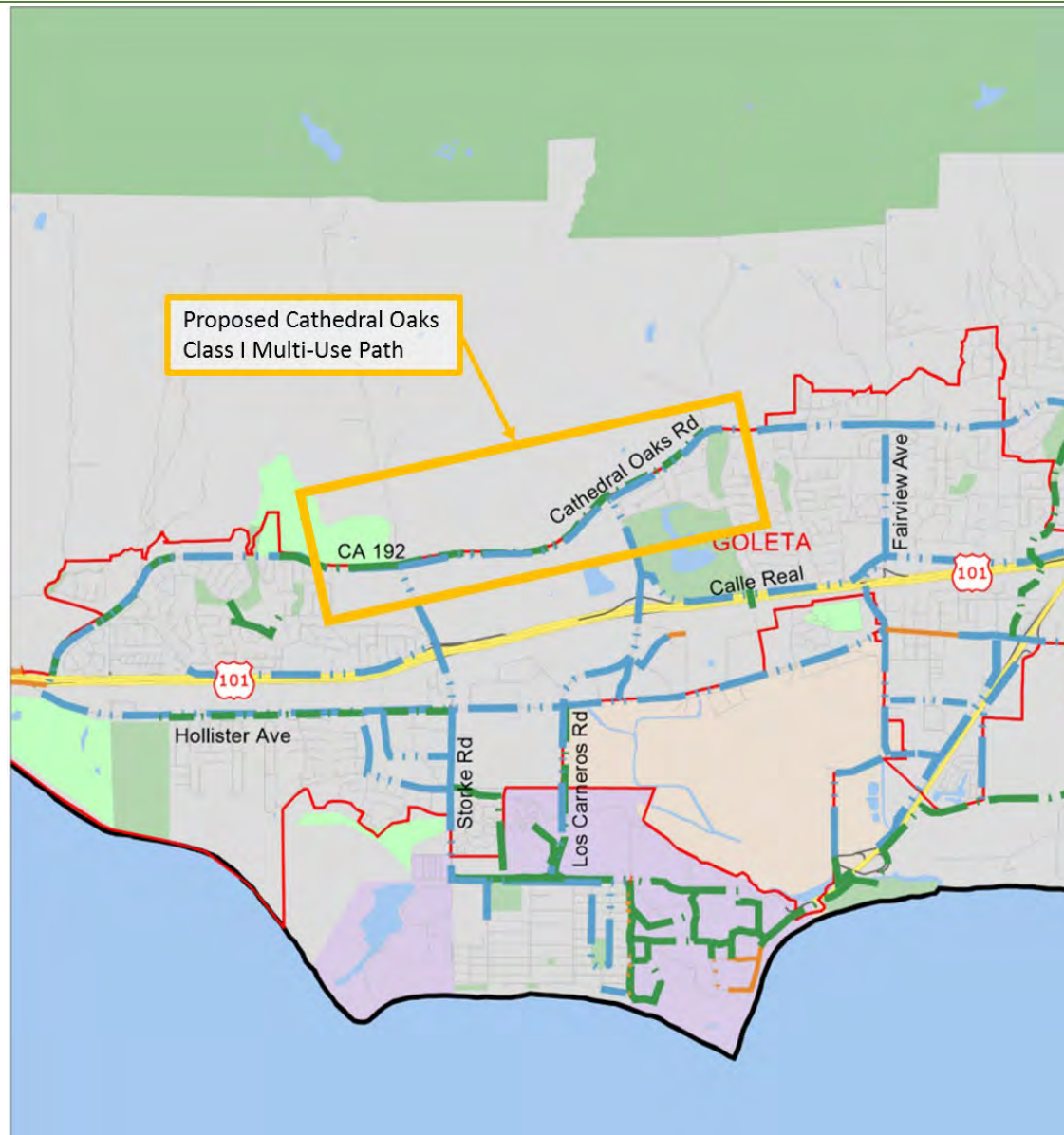
Rectangular Rapid Flashing Beacons (RRFB)

at Chapel / Pedestrian Hybrid Beacon (PHB) at Kingston

9058

<i>Description:</i>	<p>The project will install pedestrian activated Rectangular Rapid Flashing Beacons (RRFB's) over the travel lanes on Hollister Avenue at Chapel Avenue to provide an additional visual cue to alert motorists when a pedestrian wishes to cross the street. The project will include new striping, signage and lighting to be placed in existing pavement, and sidewalk improvements.</p> <p>The project also includes the installation of a Pedestrian Hybrid Beacon (PHB) [formerly known as a High Intensity Activated crossWalk (HAWK)] signal over the travel lanes at the intersection of Kingston Avenue and Calle Real, replacing the existing old style yellow flashing beacons. The project will include new striping, pavement markings, signage, and construction of ADA curb ramps.</p>
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation.
<i>Purpose and Need:</i>	The City of Goleta will improve safety for pedestrians at uncontrolled pedestrian crossing locations throughout the City. Staff conducted field investigations of each site to determine what measures could be implemented to proactively reduce the potential for future pedestrian collisions. The old style yellow flashing beacons have a low driver compliance rate. The Rectangular Rapid Flashing Beacons system will help grab drivers' attention and increase compliance in stopping for pedestrians at the crosswalk.
<i>Project Status:</i>	The project is in the construction phase. Construction is anticipated to be completed by June 2021.

							Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL		
Project Phases												
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-	
57070	Preliminary Eng/Environ	92,489	1,080	3,431	-	-	-	-	-	-	97,000	
57071	Construction/CM	211	798	641,229	-	-	-	-	-	-	642,238	
TOTAL BY PHASE		92,700	1,878	644,660	-	-	-	-	-	-	739,238	
Sources of Funds												
101	General	-	150	102,688	-	-	-	-	-	-	102,838	
205	Measure A	50,189	1,080	347,351	-	-	-	-	-	-	398,620	
417	Highway Safety Improvement Program	42,511	648	194,621	-	-	-	-	-	-	237,780	
TOTAL BY FUND		92,700	1,878	644,660	-	-	-	-	-	-	739,238	



Public Works

Cathedral Oaks Class I Multi-Use Path

9061

<i>Description:</i>	The project will create a Class I Multi-Use Path on Cathedral Oaks Road from the San Pedro Creek Bridge west to Glen Annie Road. This is a heavily traveled bicycle commuter and Safe Routes to School Route for both the Goleta Valley Junior High and Dos Pueblos High schools. The project includes grading in the right-of-way on the north side of Cathedral Oaks Road to construct the multi-use path, signage, striping, and pavement markings.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation.
<i>Purpose and Need:</i>	The purpose is to add a Class I Multi-Use Path that will extend the existing bike path on Cathedral Oaks from Dos Pueblos High School at Glen Annie Road east to the San Pedro Creek Bridge connecting to the buffered Class II bike lanes. This route is heavily used and the existing Class I bike path has a gap that would be filled by this project. Cathedral Oaks is a major arterial and is also heavily used by vehicles.
<i>Project Status:</i>	The project is in the conceptual design phase. The team will continue to apply for grant funding.

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	1,360	-	173,640	-	-	-	-	-	175,000
57071	Construction/CM	-	-	-	-	-	-	-	-	-
TOTAL BY PHASE		1,360	-	173,640	-	-	-	-	-	175,000
Sources of Funds										
220	Transportation Facilities DIF	1,360	-	173,640	-	-	-	-	-	175,000
999	Unfunded	-	-	-	-	-	-	-	-	-
TOTAL BY FUND		1,360	-	173,640	-	-	-	-	-	175,000

Public Works

Storke Road/Hollister Avenue Transit, Bike/Ped, and Median Improvements 9062



Public Works

Storke Road/Hollister Avenue Transit, Bike/Ped, and Median Improvements 9062

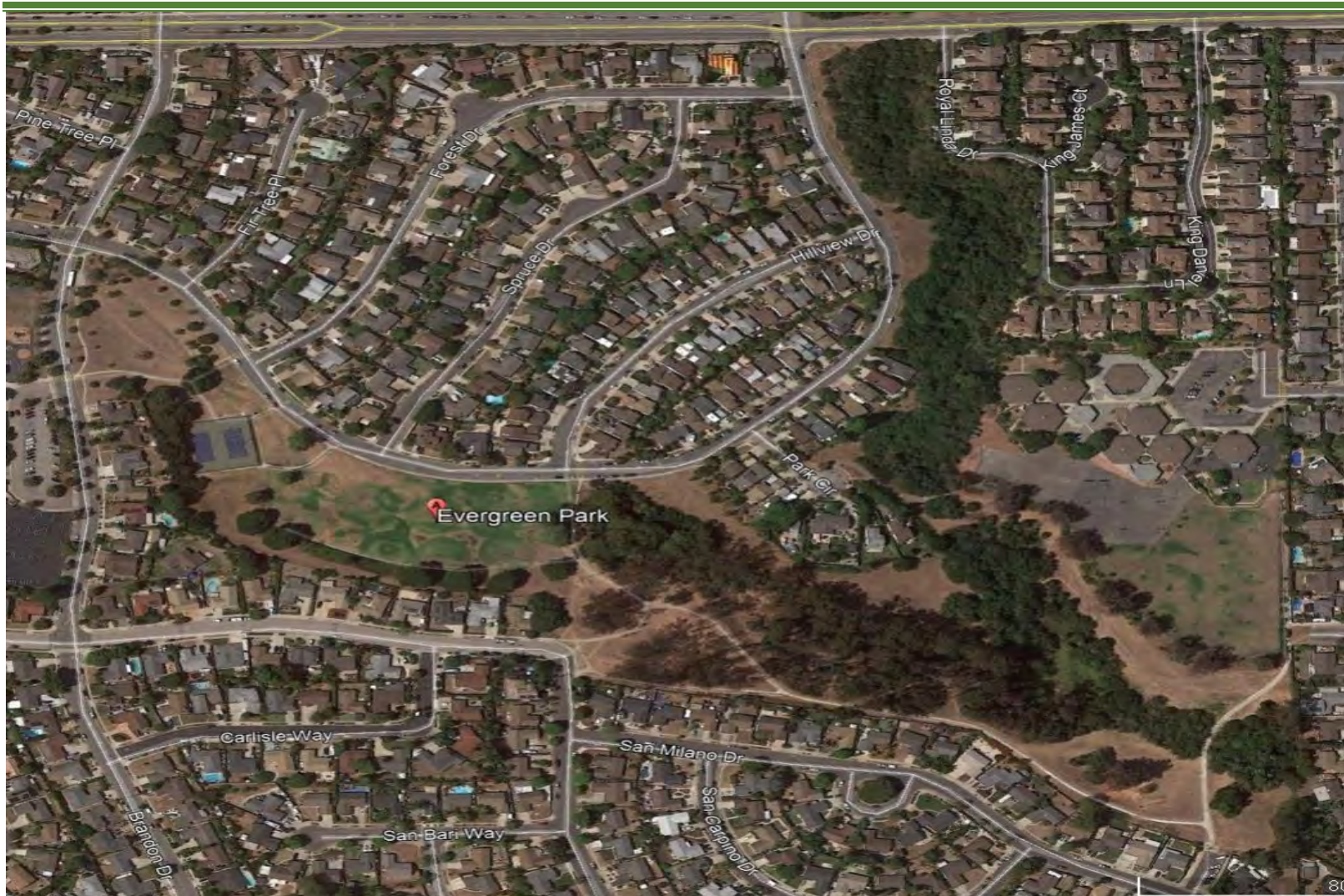
<i>Description:</i>	The Project includes transit, bicycle and pedestrian, and roadway improvements along Storke Road south of Hollister Avenue. Transit improvements consist of re-designing and merging the two bus stops on Storke Road into one bus stop and replacing bus stop structures on Storke and the structure located on Hollister Avenue east of Storke Road. The work will also include restriping at the intersection of Storke Road and Hollister Avenue to reinstate a free right turn lane for northbound Storke Road to eastbound Hollister Avenue and new bike lane striping along Storke Road and crosswalk improvements at the intersection. Median adjustments and left turn lane restriping will be implemented for the left turn lanes from Northbound Storke Road to westbound Hollister Ave, and from southbound Storke Road to Storke Plaza Road. Santa Barbara Municipal Transportation District (SBMTD) is contributing approximately \$60,000 to the project for their bus stop related improvements.
<i>Benefit/Core Value:</i>	Strengthen infrastructure.
<i>Purpose and Need:</i>	The Project will provide for adjusting the medians on Storke Road southbound to allow for increased left turn pocket storage areas. Transit improvements will improve circulation of public buses as well as motorists. Median improvements and left turn lane restriping will improve circulation for left turning movements. Restriping at the intersection of Storke Road and Hollister Avenue will improve safety conditions for bicycles.
<i>Project Status:</i>	The Project is in the Conceptual Design phase of the Project Delivery Process.

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	111,400	-	-	-	-	-	111,400
57070	Preliminary Eng/Environ	-	-	331,275	-	-	-	-	-	331,275
57071	Construction/CM	-	-	-	469,570	-	-	-	-	469,570
TOTAL BY PHASE		-	-	442,675	469,570	-	-	-	-	912,245
Sources of Funds										
220	Transportation Facilities DIF	-	-	34,159	125,000	-	-	-	-	159,159
230	Long Range Development Plan	-	-	270,136	-	-	-	-	-	270,136
206	Measure A- Other	-	-	138,380	284,570	-	-	-	-	422,950
995	To Be Determined (TBD) Other Grants/Sources	-	-	-	60,000	-	-	-	-	60,000
TOTAL BY FUND		-	-	442,675	469,570	-	-	-	-	912,245

Neighborhood Services

Evergreen Park Improvements

9063



Neighborhood Services

Evergreen Park Improvements

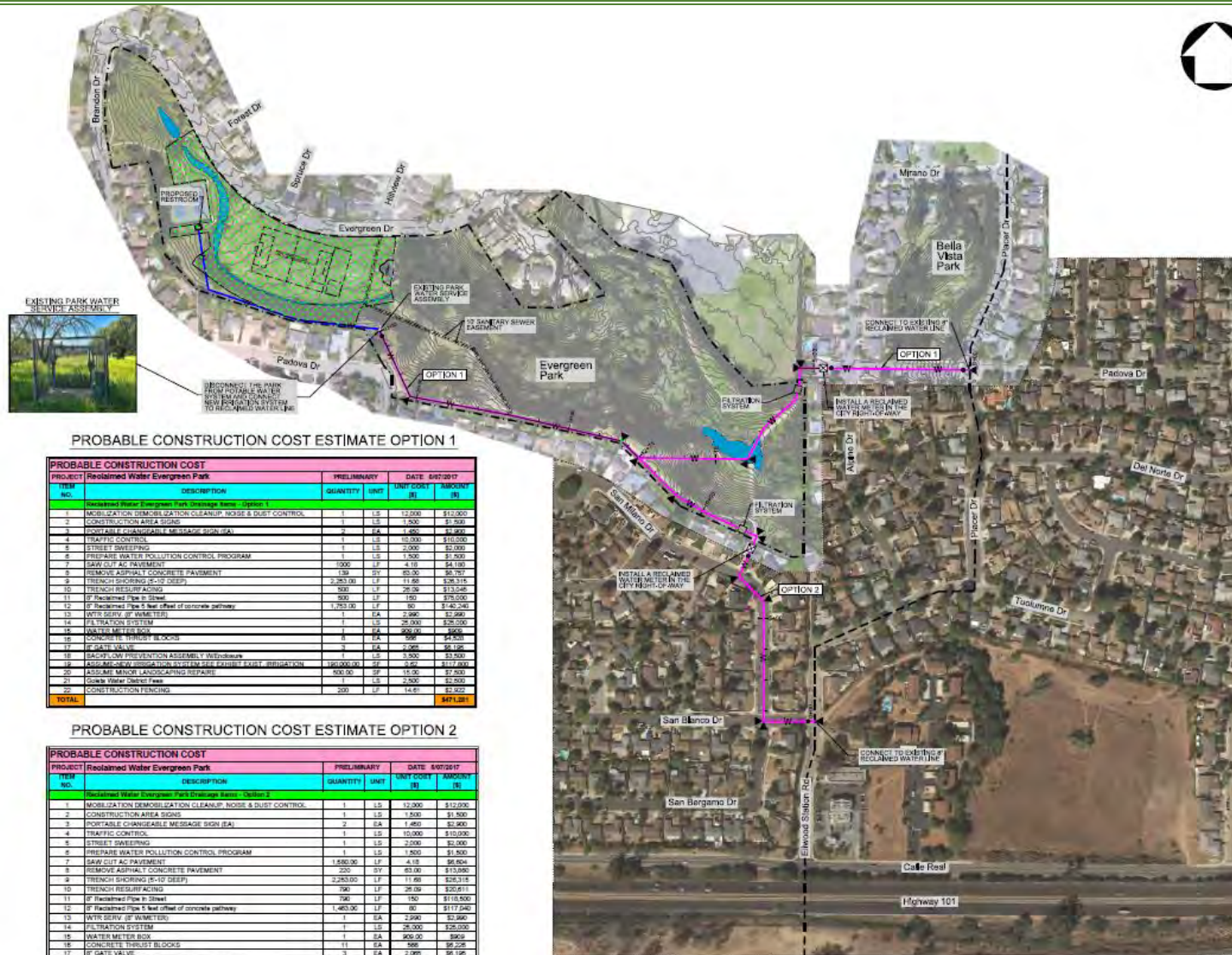
9063

<i>Description:</i>	Install a permanent restroom facility near the playground, renovate the multi-purpose field (formerly 9075), improve storm water drainage infrastructure and creek habitat, and improve accessibility to comply with the Americans with Disabilities Act at Evergreen Park. Project scope is expanded to address concerns related to failing storm water infrastructure, ADA deficiencies throughout the park, and safety issues on the 18-hole disc golf course. Community outreach, design, and permitting is consolidated for improved cost efficiencies and better project delivery, including reducing impacts to residents and better overall park design.		
<i>Benefit/Core Value:</i>	Preserve and enhance the quality of life in Goleta.		
<i>Purpose and Need:</i>	Evergreen Park is currently served by two portable restrooms, the field needs to be renovated for active recreation, ADA deficiencies are present on all pathways, including the sidewalk adjacent to the park and the age of the current storm water drains needs to be addressed and compliant with current standards and the adopted Creek and Watershed Management Plan. The disc golf course also requires redesign to improve safety.		
<i>Project Status:</i>	The expanded project is in the preliminary engineering phase.		
<i>Category</i>	Buildings and Site Improvements	Estimated Annual Maintenance Costs:	\$15,000 above current maintenance costs

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	21,494	-	48,506	60,000	-	-	-	-	130,000
57071	Construction/CM	-	-	150,000	-	-	2,940,000	-	-	3,090,000
TOTAL BY PHASE		21,494	-	198,506	60,000	-	2,940,000	-	-	3,220,000
Sources of Funds										
221	Parks & Recreation DIF	21,494	-	198,506	60,000	-	1,940,000	-	-	2,220,000
999	Unfunded	-	-	-	-	-	1,000,000	-	-	1,000,000
TOTAL BY FUND		21,494	-	198,506	60,000	-	2,940,000	-	-	3,220,000

Public Works Reclaimed Water Service to Evergreen Park

9064



PROBABLE CONSTRUCTION COST ESTIMATE OPTION 1

PROBABLE CONSTRUCTION COST					
PROJECT: Reclaimed Water Evergreen Park					
ITEM NO.	DESCRIPTION	QUANTITY	UNIT	UNIT COST (\$)	AMOUNT (\$)
Reclaimed Water Evergreen Park Drainage Basin - Option 1					
1	MOBILIZATION/DEMOLITION/CLEANUP/NOISE & DUST CONTROL	1	LS	12,000	\$12,000
2	CONSTRUCTION AREA SIGNS	1	LS	1,500	\$1,500
3	PORTABLE CHANGEBLANK MESSAGE SIGN (EA)	2	EA	1,400	\$2,800
4	TRAFFIC CONTROL	1	LS	10,000	\$10,000
5	STREET SWEEPING	1	LS	2,000	\$2,000
6	PREPARE WATER POLLUTION CONTROL PROGRAM	1	LS	1,500	\$1,500
7	SAW CUT AC PAVEMENT	1000	LF	4.18	\$4,180
8	REMOVE ASPHALT CONCRETE PAVEMENT	138	SY	63.00	\$8,706
9	TRENCH SHORING (4-10 DEEP)	2,383.00	LF	11.86	\$28,315
10	TRENCH RESURFACING	500	LF	28.56	\$14,280
11	8" Reclaimed Pipe 8' Street	800	LF	190	\$152,000
12	8" Reclaimed Pipe 5' feet offset of concrete pathway	1,763.00	LF	4.18	\$7,347
13	W/8' DEEP OF MANHOLE	1	EA	2,900	\$2,900
14	FILTRATION SYSTEM	1	LS	25,000	\$25,000
15	WATER METER BOX	1	EA	900.00	\$900
16	CONCRETE TRUNK BLOCKS	11	EA	800	\$8,800
17	8" GATE VALVE	3	EA	2,900	\$8,700
18	BACKFLOW PREVENTION ASSEMBLY W/undersink	1	LS	3,500	\$3,500
19	ASSUME-MINOR IRRIGATION SYSTEM SEE EXHIBIT EXIST-IRRIGATION	190,000.00	SF	0.62	\$117,800
20	ASSUME-MINOR LANDSCAPING REPAIRS	500.00	SF	15.00	\$7,500
21	Grade Water Street Fees	1	LS	2,500	\$2,500
22	CONSTRUCTION FENCING	200	LF	14.61	\$2,922
TOTAL					\$473,381

PROBABLE CONSTRUCTION COST ESTIMATE OPTION 2

PROBABLE CONSTRUCTION COST					
PROJECT: Reclaimed Water Evergreen Park					
ITEM NO.	DESCRIPTION	QUANTITY	UNIT	UNIT COST (\$)	AMOUNT (\$)
Reclaimed Water Evergreen Park Drainage Basin - Option 2					
1	MOBILIZATION/DEMOLITION/CLEANUP/NOISE & DUST CONTROL	1	LS	12,000	\$12,000
2	CONSTRUCTION AREA SIGNS	1	LS	1,500	\$1,500
3	PORTABLE CHANGEBLANK MESSAGE SIGN (EA)	2	EA	1,400	\$2,800
4	TRAFFIC CONTROL	1	LS	10,000	\$10,000
5	STREET SWEEPING	1	LS	2,000	\$2,000
6	PREPARE WATER POLLUTION CONTROL PROGRAM	1	LS	1,500	\$1,500
7	SAW CUT AC PAVEMENT	1,540.00	LF	4.18	\$6,437
8	REMOVE ASPHALT CONCRETE PAVEMENT	230	SY	63.00	\$14,590
9	TRENCH SHORING (4-10 DEEP)	2,253.00	LF	11.86	\$26,715
10	TRENCH RESURFACING	700	LF	20.92	\$14,644
11	8" Reclaimed Pipe 8' Street	150	LF	190	\$28,500
12	8" Reclaimed Pipe 5' feet offset of concrete pathway	1,463.00	LF	4.18	\$6,116
13	W/8' DEEP OF MANHOLE	1	EA	2,900	\$2,900
14	FILTRATION SYSTEM	1	LS	25,000	\$25,000
15	WATER METER BOX	1	EA	900.00	\$900
16	CONCRETE TRUNK BLOCKS	11	EA	800	\$8,800
17	8" GATE VALVE	3	EA	2,900	\$8,700
18	BACKFLOW PREVENTION ASSEMBLY W/undersink	1	LS	3,500	\$3,500
19	ASSUME-MINOR IRRIGATION SYSTEM SEE EXHIBIT EXIST-IRRIGATION	190,000.00	SF	0.62	\$117,800
20	ASSUME-MINOR LANDSCAPING REPAIRS	500.00	SF	15.00	\$7,500
21	Grade Water Street Fees	1	LS	2,500	\$2,500
22	CONSTRUCTION FENCING	200	LF	14.61	\$2,922
TOTAL					\$398,375

SITE PLAN

Public Works

Reclaimed Water Service to Evergreen Park

9064

<i>Description:</i>	Install a reclaimed water line at Evergreen Park to service the upcoming active recreation field, and extend reclaimed water service to supply existing park irrigation system.
<i>Benefit/Core Value:</i>	Preserve and enhance the quality of life in Goleta.
<i>Purpose and Need:</i>	The CIP also included a project to install an active play field at Evergreen Park. The grass must be maintained for optimal use. Due to the drought, using potable water for parks and open spaces is not a viable option. The Goleta Sanitary District produces reclaimed water that is resold through the Goleta Water District. The City needs to connect to an existing reclaimed water line and install a meter, piping and filtration system in order to use the reclaimed water at the park.
<i>Project Status:</i>	The Project is in the preliminary engineering phase.

					Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	30,000	-	-	30,000
57070	Preliminary Eng/Environ	-	-	-	-	-	110,000	-	-	110,000
57071	Construction/CM	-	-	-	-	-	-	700,000	-	700,000
TOTAL BY PHASE		-	-	-	-	-	140,000	700,000	-	840,000
Sources of Funds										
101	General	-	-	-	-	-	-	-	-	-
221	Parks & Recreation DIF	-	-	-	-	-	140,000	390,000	-	530,000
999	Unfunded	-	-	-	-	-	-	310,000	-	310,000
TOTAL BY FUND		-	-	-	-	-	140,000	700,000	-	840,000



Public Works

Reclaimed Water Service to Bella Vista Park

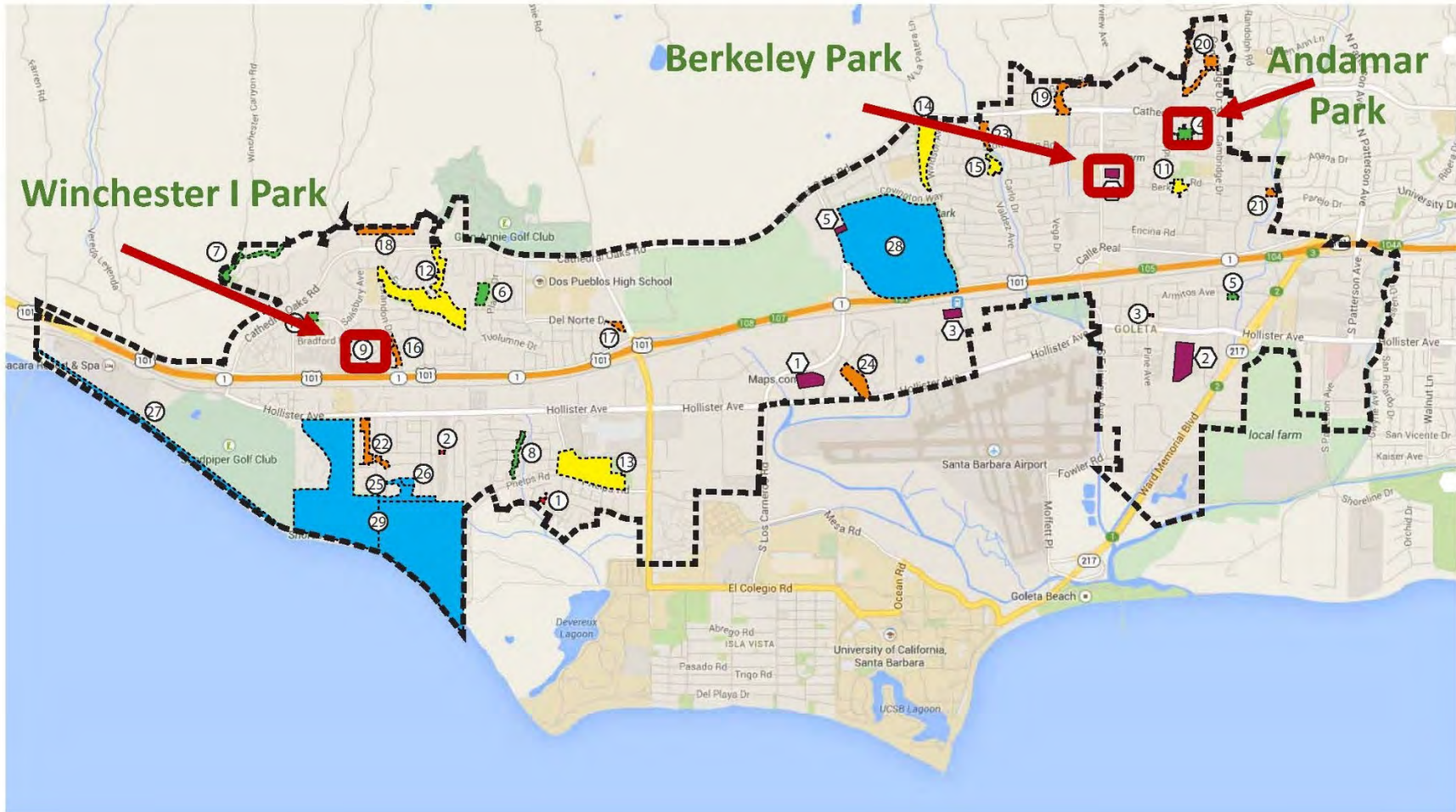
9065

<i>Description:</i>	Install a reclaimed water meter in the City right-of-way, and extend reclaimed water service to supply the existing park irrigation system in Bella Vista Park. The mainline will also extend to Evergreen Park.
<i>Benefit/Core Value:</i>	Preserve and enhance the quality of life in Goleta.
<i>Purpose and Need:</i>	Due to the drought, using potable water for parks and open spaces is not a viable option. The Goleta Sanitary District produces reclaimed water that is resold through the Goleta Water District. The City needs to connect to an existing reclaimed water line and install a meter, piping and filtration system to use the reclaimed water at the park.
<i>Project Status:</i>	The Project is in the Preliminary Engineering.

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	10,000	-	-	10,000
57070	Preliminary Eng/Environ	13,858	-	120,141	-	-	-	-	-	134,000
57071	Construction/CM	-	-	84,000	-	-	220,000	-	-	304,000
TOTAL BY PHASE		13,858	-	204,141	-	-	230,000	-	-	448,000
Sources of Funds										
101	General	-	-	-	-	-	-	-	-	-
221	Parks & Recreation DIF	1,403	-	204,141	-	-	-	-	-	205,544
231	Developer Agreement	12,455	-	-	-	-	-	-	-	12,455
999	Unfunded	-	-	-	-	-	230,000	-	-	230,000
TOTAL BY FUND		13,858	-	204,141	-	-	230,000	-	-	448,000

Neighborhood Services Miscellaneous Park Improvements

9066



Neighborhood Services

Miscellaneous Park Improvements

9066

<i>Description:</i>	Construct improvements as identified/needed during site inspections and in the Recreation Needs Assessment, at the various parks located within the City of Goleta. Play equipment will be replaced and access paths will be added at Andamar, Winchester I, and Berkeley Parks.		
<i>Benefit/Core Value:</i>	Preserve and enhance the quality of life in Goleta.		
<i>Purpose and Need:</i>	Various improvements and safety upgrades were identified through the Recreation Needs Assessment and are required at various park locations. Improvements will also address ADA compliance with surfacing and walkways as needed.		
<i>Project Status:</i>	The project is expected to be in construction in the Spring of 2021		
<i>Category</i>	Park Improvements	Estimated Annual Maintenance Costs:	\$0 No new maintenance costs

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	11,649	150	112,351	-	-	-	-	-	124,150
57071	Construction/CM	374,547	-	235,453	-	-	-	-	-	610,000
TOTAL BY PHASE		386,196	150	347,804	-	-	-	-	-	734,150
Sources of Funds										
101	General	11,649	-	1	-	-	-	-	-	11,650
221	Parks & Recreation DIF	374,547	150	347,803	-	-	-	-	-	722,500
TOTAL BY FUND		386,196	150	347,804	-	-	-	-	-	734,150

Public Works
Goleta Community Center Upgrade

9067



Public Works

Goleta Community Center Upgrade

9067

<p><i>Description:</i></p>	<p>This project consists of repairs, renovations and upgrades to the Goleta Community Center building and site. Initial work is focused on Americans with Disabilities Act (ADA) upgrades and critical seismic upgrades. Additional future work may include structural repairs/upgrades, facade work, new restrooms, mechanical, electrical and plumbing work in FY2025.</p>		
<p><i>Benefit/Core Value:</i></p>	<p>Preserve and enhance the quality of life in Goleta. Improve Old Town and maintain a safe community.</p>		
<p><i>Purpose and Need:</i></p>	<p>The Goleta Community Center main building was built in 1927 and various other buildings were constructed in the 1940's and 1950's. The building, classrooms and property are in need of significant repairs and upgrades.</p>		
<p><i>Project Status:</i></p>	<p>On October 1, 2018, FEMA Hazard Mitigation Grant Program funding was obtained for the design of seismic improvements to the Center. The completed design has been approved by FEMA and additional funding for construction was awarded on May 21, 2020. The early stages of the conceptual design phase for the ADA improvements have been initiated, including preliminary evaluation of the facility needs and identifying potential improvements.</p>		
<p><i>Category</i></p>	<p>Buildings and Improvements</p>	<p>Estimated Annual Maintenance Costs:</p>	<p>\$50,000</p>

Public Works

Goleta Community Center Upgrade

9067

					Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	132,267	-	119,459	-	800,000	-	-	-	1,051,726
57071	Construction/CM	-	-	69,840	5,501,500	-	1,500,000	-	-	7,071,340
TOTAL BY PHASE		132,267	-	189,299	5,501,500	800,000	1,500,000	-	-	8,123,066
Sources of Funds										
101	General	62,445	-	43,378	200,000	-	-	-	-	305,823
402	Community Development Block Grant	-	-	144,773	153,277	-	-	-	-	298,050
421	FEMA HMGP Grant	69,822	-	1,148	432,501	-	-	-	-	503,471
995	To Be Determined (TBD) Other Grants/Sources	-	-	-	3,419,410	-	-	-	-	3,419,410
999	Unfunded	-	-	-	1,296,312	800,000	1,500,000	-	-	3,596,312
TOTAL BY FUND		132,267	-	189,299	5,501,500	800,000	1,500,000	-	-	8,123,066

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Public Works

Miscellaneous Facilities Improvements

9069

<i>Description:</i>	Improvements to miscellaneous facilities in the City, including the Goleta Library, Goleta Community Center (GCC), Ranger House, and potential future City Hall. Improvements include repairs to the roof of the Library and GCC, Library ADA improvements, and City Hall potential future elevator costs. The Library ADA project includes an assessment of the newly acquired Goleta Library for Americans with Disabilities Act (ADA) needs. This may include ADA improvements such as widening the bathroom stalls and replacing the entryway doors with heavier duty doors that can handle the ADA push buttons.
<i>Benefit/Core Value:</i>	To maintain and improve Citywide facilities and Preserve and Enhance Quality of Life in Goleta.
<i>Purpose and Need:</i>	The City needs to make improvements to various City-owned facilities to keep up with maintenance. The Goleta Library needs an ADA assessment to determine potential improvements to ensure all patrons have reasonable access to the facility. Following the assessment, the required improvements will be implemented and constructed.
<i>Project Status:</i>	The project is in the conceptual design phase.

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	183,492	-	8	-	-	100,000	-	-	283,500
57071	Construction/CM	66,709	-	5,652	-	-	-	500,000	-	572,361
TOTAL BY PHASE		250,201	-	5,659	-	-	100,000	500,000	-	855,861
Sources of Funds										
101	General	240,236	-	10	-	-	-	-	-	240,246
208	County Per Capita	9,965	-	5,649	-	-	-	-	-	15,614
402	Community Development Block Grant	-	-	-	-	-	-	-	-	-
999	Unfunded	-	-	-	-	-	100,000	500,000	-	600,000
TOTAL BY FUND		250,201	-	5,659	-	-	100,000	500,000	-	855,861



Neighborhood Services

Improvements to Athletic Field at the Goleta Community Center (GCC)

9071

<i>Description:</i>	This project will rehabilitate the athletic field located at the Goleta Community Center (GCC) with hydro seed, irrigation and miscellaneous park amenities.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities.
<i>Purpose and Need:</i>	Active Recreation Outdoor Facilities was an identified as a significant need in the Recreation Needs Assessment. This field is located behind the Community Center in Old Town and is used daily by children of all ages. The renovation will restore the field to a safe, active recreation facility.
<i>Project Status:</i>	This project has been completely constructed, but project team is currently addressing some post construction issues before closing out the project.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	88,767	-	11,234	-	-	-	-	-	100,000
57071	Construction/CM	481,180	-	19,929	-	-	-	-	-	501,109
TOTAL BY PHASE		569,946	-	31,163	-	-	-	-	-	601,109
Sources of Funds										
221	Parks & Recreation DIF	306,076	-	25,799	-	-	-	-	-	331,875
319	Housing & Community Development State Fund	263,870	-	5,364	-	-	-	-	-	269,234
TOTAL BY FUND		569,946	-	31,163	-	-	-	-	-	601,109



Neighborhood Services

Stow Grove Multi-Purpose Field

9074

<i>Description:</i>	The project consists of development of a multi-purpose field on the north side of the existing, city owned, Stow Grove Park. The project calls for a Little League Baseball/Softball Field (200' outfield) with a Youth Soccer Field overlay (U16 - 210' X 330').		
<i>Benefit/Core Value:</i>	This project will address a need for additional youth sports facilities in the community. By utilizing the approach of providing a multi-purpose field, the City can maximize provision of services on available City owned property. This project also supports the Strategic Plan strategy to enhance quality of life in Goleta.		
<i>Purpose and Need:</i>	The need for new youth baseball fields and soccer fields was identified as a "Highest Priority" item in the Recreation Needs Assessment report.		
<i>Project Status:</i>	The project is expected to be in preliminary design and engineering in FY 2021/2022		
<i>Category</i>	Park Improvements	Estimated Annual Maintenance Costs:	\$ 0 No additional maintenance costs

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	30,000	80,000	-	-	-	-	110,000
57071	Construction/CM	-	-	460,000	-	330,000	-	-	-	790,000
TOTAL BY PHASE		-	-	490,000	80,000	330,000	-	-	-	900,000
Sources of Funds										
221	Parks & Recreation DIF	-	-	490,000	80,000	330,000	-	-	-	900,000
TOTAL BY FUND		-	-	490,000	80,000	330,000	-	-	-	900,000

Neighborhood Services

Evergreen Multi-Purpose Field

9075

<i>Description:</i>	PROJECT SCOPE OF WORK IS PROPOSED TO BE COMBINED WITH CIP PROJECT NO. 9063. The project will construct a multi-purpose field at the existing Evergreen Park. The project calls for a Little League Baseball/Softball Field (200' outfield) with a Youth Soccer Field overlay (U14 - 195' X 315'), irrigation upgrades and may include a 37 stall surface parking lot. The field will be watered with reclaimed water IN A FUTURE PHASE.		
<i>Benefit/Core Value:</i>	This project will address a need for additional youth sports facilities in the community. By utilizing the approach of providing a multi-purpose field, the City can maximize provision of services on available City owned property. This project also supports the Strategic Plan strategy to enhance quality of life in Goleta.		
<i>Purpose and Need:</i>	The need for new youth baseball fields and soccer fields was identified as a "Highest Priority" item in the Recreation Needs Assessment report.		
<i>Project Status:</i>	The project is currently in the conceptual design phase and proposed to be combined and coordinated with CIP Project No. 9063		
<i>Category</i>	Park Improvements	Estimated Annual Maintenance Costs:	\$ 0 No additional maintenance costs

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	50,000	-	-	-	-	-	50,000
57071	Construction/CM	-	-	-	-	-	-	-	-	-
TOTAL BY PHASE		-	-	50,000	-	-	-	-	-	50,000
Sources of Funds										
221	Parks & Recreation DIF	-	-	50,000	-	-	-	-	-	50,000
TOTAL BY FUND		-	-	50,000	-	-	-	-	-	50,000



Neighborhood Services

Public Swimming Pool

9076

<i>Description:</i>	The project will construct a new public swimming pool facility for the community. The facility will be designed to encompass leisure, competitive, fitness and recreational aquatic related programs.		
<i>Benefit/Core Value:</i>	This project will address a need for a public swim facility in Goleta, supporting the Strategic Plan strategy to enhance the quality of life in Goleta.		
<i>Purpose and Need:</i>	A public swimming pool was identified as a "High Priority" need in the 2015 Recreation Needs Assessment report. The desire for a public pool was also identified as part of the public outreach process in the Civic Center Feasibility Study project and as a recommendation in the Goleta Parks, Playgrounds and Facilities Master Plan.		
<i>Project Status:</i>	An appropriate site has yet to be determined.		
<i>Category</i>	Buildings & Improvements	Estimated Annual Maintenance Costs:	\$ 250,000

					Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	1,000,000	-	-	1,000,000
57070	Preliminary Eng/Environ	-	-	-	-	-	145,224	150,000	-	295,224
57071	Construction/CM	-	-	-	-	-	-	1,468,473	1,250,000	2,718,473
TOTAL BY PHASE		-	-	-	-	-	1,145,224	1,618,473	1,250,000	4,013,697
Sources of Funds										
221	Parks & Recreation DIF	-	-	-	-	-	-	-	-	-
999	Unfunded	-	-	-	-	-	1,145,224	1,618,473	1,250,000	4,013,697
TOTAL BY FUND		-	-	-	-	-	1,145,224	1,618,473	1,250,000	4,013,697

Neighborhood Services
Recreation Center/Gymnasium

9077



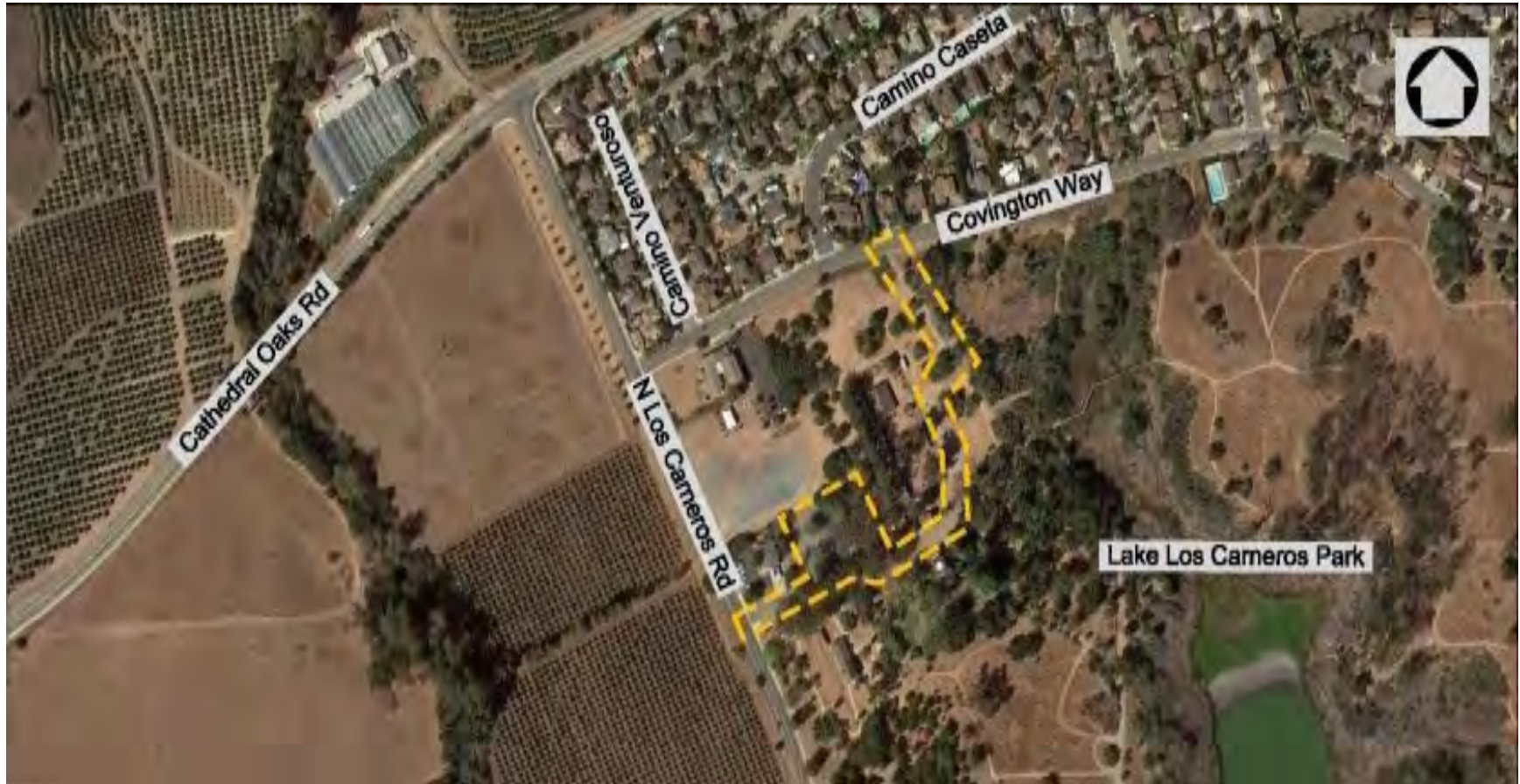
Neighborhood Services

Recreation Center/Gymnasium

9077

<i>Description:</i>	The project consists of developing a new recreation center facility that includes an 11,000 square foot gymnasium.		
<i>Benefit/Core Value:</i>	This project will address a need for additional indoor sports facilities as well as the need for dedicated recreation space. This project also supports the Strategic Plan strategy to enhance the quality of life in Goleta.		
<i>Purpose and Need:</i>	A Recreation Center was a "High Priority" need identified in the Recreation Needs Assessment report. Additionally, the need for additional indoor basketball courts was also identified in the report.		
<i>Project Status:</i>	An appropriate site has yet to be determined.		
<i>Category</i>	Buildings & Improvements	Estimated Annual Maintenance Costs:	\$ 95,000

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	750,000	-	-	750,000
57070	Preliminary Eng/Environ	-	-	-	-	-	230,000	-	-	230,000
57071	Construction/CM	-	-	-	-	-	2,850,000	-	-	2,850,000
TOTAL BY PHASE		-	-	-	-	-	980,000	2,850,000	-	3,830,000
Sources of Funds										
221	Parks & Recreation DIF	-	-	-	-	-	-	-	-	-
999	Unfunded	-	-	-	-	-	980,000	2,850,000	-	3,830,000
TOTAL BY FUND		-	-	-	-	-	980,000	2,850,000	-	3,830,000



Public Works

Rancho La Patera Improvements

9078

<i>Description:</i>	The project consists of parking lot repair, installation of fire line and hydrants, construction of a restroom facility, Americans with Disabilities Act (ADA) improvements, provision for pedestrian sidewalk and passive use areas, lighting, and walking path repair.		
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure.		
<i>Purpose and Need:</i>	Various improvements are needed at Rancho La Patera. The existing parking lot is in a state of disrepair and improvements are needed to the surface driveway which provides access to the Stow House and surrounding structures. Reconstruction of the parking lot and resurfacing of the driveway are necessary to accommodate park users and employees. The only existing public restroom is a single portable toilet located in the parking lot. Due to the number of users of the park facilities a more permanent restroom facility is necessary. Additionally, the site is lacking adequate water service in case of a fire at the site. Installation of a new waterline and fire hydrants is necessary for protection of the historic buildings.		
<i>Project Status:</i>	The project is in the conceptual design phase. The programmed funding will be used for design and construction.		
<i>Category</i>		Estimated Annual Maintenance Costs:	\$5,000

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	60,000	-	60,000
57070	Preliminary Eng/Environ	146,696	-	563,304	-	-	-	-	-	710,000
57071	Construction/CM	-	-	85,000	-	-	-	3,600,000	-	3,685,000
TOTAL BY PHASE		146,696	-	648,304	-	-	-	3,660,000	-	4,455,000
Sources of Funds										
221	Parks & Recreation DIF	122,860	-	648,304	-	-	-	675,000	-	1,446,164
231	Developer Agreement	23,836	-	-	-	-	-	-	-	23,836
999	Unfunded	-	-	-	-	-	-	2,985,000	-	2,985,000
TOTAL BY FUND		146,696	-	648,304	-	-	-	3,660,000	-	4,455,000



Neighborhood Services

Goleta Train Depot and S. La Patera Improvements

9079

<i>Description:</i>	The Public Works Department will construct a new multi-modal train station at the location of the existing Amtrak platform. The new Train Depot will include facilities for ticketing, passenger waiting, dining, meeting rooms, restrooms/showers, and bike storage. The Project site is adjacent to the existing AMTRAK platform at the northern end of South La Patera Lane. The project will also include expanded parking, bus facilities, and bicycle and pedestrian improvements along South La Patera Lane between the new station and Hollister Avenue.		
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation.		
<i>Purpose and Need:</i>	The existing Amtrak platform lacks connectivity to station users' final destinations, has inadequate parking and transit accessibility, provides limited and marginal restroom facilities, does not have a covered waiting area or food services, has poor pedestrian to the site, and has poor bicycle access and storage. Developing an enhanced Train Depot will improve services and accommodate future increases in passenger ridership resulting from the Surfliner commuter train between Ventura and Goleta. The project addresses the need for improved and expanded multi-modal transit facilities by providing improved parking, bus turnouts, bicycle and pedestrian access, bicycle parking, access to regional rail connections, and first-mile/last-mile connectivity.		
<i>Project Status:</i>	The City secured State Transit and Intercity Regional Capital Program (TIRCP) grant funding for the Project planning, design, and construction costs. The project is currently in the design and the environmental phase. The required Station Area Master Plan was adopted by the City Council in February 2020. Preliminary design concepts were presented to City Council in March 2020, August 2020 and October 2020. 35% plans completed in December of 2020. Design Review Board (DRB) input received in January of 2021.		
<i>Category</i>	Buildings & Improvements	Estimated Annual Maintenance Costs:	\$110,000

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW/Equipment	6,706,153	-	74	-	-	-	-	-	6,706,227
57070	Preliminary Eng/Environ/Final Design	704,847	431,477	610,799	900,000	-	-	-	-	2,647,123
57071	Construction/CM	-	-	-	-	9,476,000	-	-	-	9,476,000
TOTAL BY PHASE		7,411,000	431,477	610,873	900,000	9,476,000	-	-	-	18,829,350
Sources of Funds										
101	General	2,656,172	-	-	-	-	-	-	-	2,656,172
220	Transportation Facilities DIF	49,350	550	100	-	-	-	-	-	50,000
222	Public Administration Development Fees	2,064,926	-	74	-	-	-	-	-	2,065,000
231	Developer Agreement	2,031,178	-	-	-	-	-	-	-	2,031,178
321	TIRCP	609,373	430,927	610,699	900,000	9,476,000	-	-	-	12,027,000
TOTAL BY FUND		7,411,000	431,477	610,873	900,000	9,476,000	-	-	-	18,829,350

Public Works Covington Drainage System Improvements

9081



Public Works

Covington Drainage System Improvements



9081

<i>Description:</i>	This project will address system capacity, peak flow attenuation, inlet efficiency and downstream conveyance between the inlet at Cathedral Oaks near Laguna Camino Vista, and the outlet at Covington Way and Lake Los Carneros.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	The purpose of the project is to improve storm drain system performance and reduce the potential for flooding of City roadways and adjacent property.
<i>Project Status:</i>	The project is in the conceptual design phase.


							Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL		
Project Phases												
57050	Land Acquisition/ROW	-	-	-				1,250,000	-	1,250,000		
57070	Preliminary Eng/Environ	19,854	-	6			350,000	-	369,860			
57071	Construction/CM	-	-	-		-	-	2,100,000	2,100,000			
TOTAL BY PHASE		19,854	-	6	-	-	-	1,600,000	2,100,000	3,719,860		
Sources of Funds												
101	General	19,854	-	6	-	-	-	-	-	19,860		
999	Unfunded	-	-	-	-	-	-	1,600,000	2,100,000	3,700,000		
TOTAL BY FUND		19,854	-	6	-	-	-	1,600,000	2,100,000	3,719,860		

Public Works Traffic Signal Upgrades



9083

1. Fairview/Encina INTERSECTION




PLAN






Item	Description	Quantity	Unit	Notes
1	Signal Head	4	Each	
2	Signal Cabinet	1	Each	
3	Signal Controller	1	Each	
4	Signal Transformer	1	Each	
5	Signal Pole	4	Each	
6	Signal Base	4	Each	
7	Signal Bracket	4	Each	
8	Signal Lens	16	Each	
9	Signal Housing	4	Each	
10	Signal Mounting	4	Each	
11	Signal Support	4	Each	
12	Signal Foundation	4	Each	
13	Signal Enclosure	4	Each	
14	Signal Accessory	4	Each	
15	Signal Detail	4	Each	
16	Signal Finish	4	Each	
17	Signal Hardware	4	Each	
18	Signal Fastener	4	Each	
19	Signal Sealant	4	Each	
20	Signal Gasket	4	Each	
21	Signal O-ring	4	Each	
22	Signal Washer	4	Each	
23	Signal Nut	4	Each	
24	Signal Bolt	4	Each	
25	Signal Screw	4	Each	
26	Signal Pin	4	Each	
27	Signal Rivet	4	Each	
28	Signal Stud	4	Each	
29	Signal Plug	4	Each	
30	Signal Cap	4	Each	
31	Signal Cover	4	Each	
32	Signal Panel	4	Each	
33	Signal Door	4	Each	
34	Signal Window	4	Each	
35	Signal Glass	4	Each	
36	Signal Seal	4	Each	
37	Signal Grommet	4	Each	
38	Signal Spacer	4	Each	
39	Signal Shim	4	Each	
40	Signal Pad	4	Each	
41	Signal Liner	4	Each	
42	Signal Insert	4	Each	
43	Signal Plug	4	Each	
44	Signal Pin	4	Each	
45	Signal Rivet	4	Each	
46	Signal Stud	4	Each	
47	Signal Plug	4	Each	
48	Signal Pin	4	Each	
49	Signal Rivet	4	Each	
50	Signal Stud	4	Each	

2. Fairview/Cala Rd INTERSECTION



PLAN

Item	Description	Quantity	Unit	Notes
1	Signal Head	4	Each	
2	Signal Cabinet	1	Each	
3	Signal Controller	1	Each	
4	Signal Transformer	1	Each	
5	Signal Pole	4	Each	
6	Signal Base	4	Each	
7	Signal Bracket	4	Each	
8	Signal Lens	16	Each	
9	Signal Housing	4	Each	
10	Signal Mounting	4	Each	
11	Signal Support	4	Each	
12	Signal Foundation	4	Each	
13	Signal Enclosure	4	Each	
14	Signal Accessory	4	Each	
15	Signal Detail	4	Each	
16	Signal Finish	4	Each	
17	Signal Hardware	4	Each	
18	Signal Fastener	4	Each	
19	Signal Sealant	4	Each	
20	Signal Gasket	4	Each	
21	Signal O-ring	4	Each	
22	Signal Washer	4	Each	
23	Signal Nut	4	Each	
24	Signal Bolt	4	Each	
25	Signal Screw	4	Each	
26	Signal Pin	4	Each	
27	Signal Rivet	4	Each	
28	Signal Stud	4	Each	
29	Signal Plug	4	Each	
30	Signal Cap	4	Each	
31	Signal Cover	4	Each	
32	Signal Panel	4	Each	
33	Signal Door	4	Each	
34	Signal Window	4	Each	
35	Signal Glass	4	Each	
36	Signal Seal	4	Each	
37	Signal Grommet	4	Each	
38	Signal Spacer	4	Each	
39	Signal Shim	4	Each	
40	Signal Pad	4	Each	
41	Signal Liner	4	Each	
42	Signal Insert	4	Each	
43	Signal Plug	4	Each	
44	Signal Pin	4	Each	
45	Signal Rivet	4	Each	
46	Signal Stud	4	Each	
47	Signal Plug	4	Each	
48	Signal Pin	4	Each	
49	Signal Rivet	4	Each	
50	Signal Stud	4	Each	

**EXHIBIT -1
TRAFFIC SIGNAL IMPROVEMENTS**

1. Fairview Ave/Encina Rd
2. Fairview Ave/Cala Rd

CONSTRUCTION NOTES:

- REMOVE EXISTING SIGNAL HEADS
- REMOVE EXISTING SIGNAL CABINETS
- REMOVE EXISTING SIGNAL CONTROLLERS
- REMOVE EXISTING SIGNAL TRANSFORMERS
- REMOVE EXISTING SIGNAL POLES
- REMOVE EXISTING SIGNAL BASES
- REMOVE EXISTING SIGNAL BRACKETS
- REMOVE EXISTING SIGNAL LENSES
- REMOVE EXISTING SIGNAL HOUSINGS
- REMOVE EXISTING SIGNAL MOUNTINGS
- REMOVE EXISTING SIGNAL SUPPORTS
- REMOVE EXISTING SIGNAL FOUNDATIONS
- REMOVE EXISTING SIGNAL ENCLOSURES
- REMOVE EXISTING SIGNAL ACCESSORIES
- REMOVE EXISTING SIGNAL DETAILS
- REMOVE EXISTING SIGNAL FINISHES
- REMOVE EXISTING SIGNAL HARDWARE
- REMOVE EXISTING SIGNAL FASTENERS
- REMOVE EXISTING SIGNAL SEALANTS
- REMOVE EXISTING SIGNAL GASKETS
- REMOVE EXISTING SIGNAL O-RINGS
- REMOVE EXISTING SIGNAL WASHERS
- REMOVE EXISTING SIGNAL NUTS
- REMOVE EXISTING SIGNAL BOLTS
- REMOVE EXISTING SIGNAL SCREWS
- REMOVE EXISTING SIGNAL PINS
- REMOVE EXISTING SIGNAL RIVETS
- REMOVE EXISTING SIGNAL STUDS
- REMOVE EXISTING SIGNAL PLUGS
- REMOVE EXISTING SIGNAL PINS
- REMOVE EXISTING SIGNAL RIVETS
- REMOVE EXISTING SIGNAL STUDS

LEGEND:

NEW SIGNAL HEAD

NEW SIGNAL CABINET

NEW SIGNAL CONTROLLER

NEW SIGNAL TRANSFORMER

NEW SIGNAL POLE

NEW SIGNAL BASE

NEW SIGNAL BRACKET

NEW SIGNAL LENS

NEW SIGNAL HOUSING

NEW SIGNAL MOUNTING

NEW SIGNAL SUPPORT

NEW SIGNAL FOUNDATION

NEW SIGNAL ENCLOSURE

NEW SIGNAL ACCESSORY

NEW SIGNAL DETAIL

NEW SIGNAL FINISH

NEW SIGNAL HARDWARE

NEW SIGNAL FASTENER

NEW SIGNAL SEALANT

NEW SIGNAL GASKET

NEW SIGNAL O-RING

NEW SIGNAL WASHER

NEW SIGNAL NUT

NEW SIGNAL BOLT

NEW SIGNAL SCREW

NEW SIGNAL PIN

NEW SIGNAL RIVET

NEW SIGNAL STUD



NEW SIGNAL PLUG

NEW SIGNAL PIN


NEW SIGNAL RIVET

NEW SIGNAL STUD



SCALE: 1" = 40'

3. Hollister/Pine Intersection




PLAN






Item	Description	Quantity	Unit	Notes
1	Signal Head	4	Each	
2	Signal Cabinet	1	Each	
3	Signal Controller	1	Each	
4	Signal Transformer	1	Each	
5	Signal Pole	4	Each	
6	Signal Base	4	Each	
7	Signal Bracket	4	Each	
8	Signal Lens	16	Each	
9	Signal Housing	4	Each	
10	Signal Mounting	4	Each	
11	Signal Support	4	Each	
12	Signal Foundation	4	Each	
13	Signal Enclosure	4	Each	
14	Signal Accessory	4	Each	
15	Signal Detail	4	Each	
16	Signal Finish	4	Each	
17	Signal Hardware	4	Each	
18	Signal Fastener	4	Each	
19	Signal Sealant	4	Each	
20	Signal Gasket	4	Each	
21	Signal O-ring	4	Each	
22	Signal Washer	4	Each	
23	Signal Nut	4	Each	
24	Signal Bolt	4	Each	
25	Signal Screw	4	Each	
26	Signal Pin	4	Each	
27	Signal Rivet	4	Each	
28	Signal Stud	4	Each	
29	Signal Plug	4	Each	
30	Signal Cap	4	Each	
31	Signal Cover	4	Each	
32	Signal Panel	4	Each	
33	Signal Door	4	Each	
34	Signal Window	4	Each	
35	Signal Glass	4	Each	
36	Signal Seal	4	Each	
37	Signal Grommet	4	Each	
38	Signal Spacer	4	Each	
39	Signal Shim	4	Each	
40	Signal Pad	4	Each	
41	Signal Liner	4	Each	
42	Signal Insert	4	Each	
43	Signal Plug	4	Each	
44	Signal Pin	4	Each	
45	Signal Rivet	4	Each	
46	Signal Stud	4	Each	
47	Signal Plug	4	Each	
48	Signal Pin	4	Each	
49	Signal Rivet	4	Each	
50	Signal Stud	4	Each	

4. Hollister/Rutherford Intersection



PLAN

Item	Description	Quantity	Unit	Notes
1	Signal Head	4	Each	
2	Signal Cabinet	1	Each	
3	Signal Controller	1	Each	
4	Signal Transformer	1	Each	
5	Signal Pole	4	Each	
6	Signal Base	4	Each	
7	Signal Bracket	4	Each	
8	Signal Lens	16	Each	
9	Signal Housing	4	Each	
10	Signal Mounting	4	Each	
11	Signal Support	4	Each	
12	Signal Foundation	4	Each	
13	Signal Enclosure	4	Each	
14	Signal Accessory	4	Each	
15	Signal Detail	4	Each	
16	Signal Finish	4	Each	
17	Signal Hardware	4	Each	
18	Signal Fastener	4	Each	
19	Signal Sealant	4	Each	
20	Signal Gasket	4	Each	
21	Signal O-ring	4	Each	
22	Signal Washer	4	Each	
23	Signal Nut	4	Each	
24	Signal Bolt	4	Each	
25	Signal Screw	4	Each	
26	Signal Pin	4	Each	
27	Signal Rivet	4	Each	
28	Signal Stud	4	Each	
29	Signal Plug	4	Each	
30	Signal Cap	4	Each	
31	Signal Cover	4	Each	
32	Signal Panel	4	Each	
33	Signal Door	4	Each	
34	Signal Window	4	Each	
35	Signal Glass	4	Each	
36	Signal Seal	4	Each	
37	Signal Grommet	4	Each	
38	Signal Spacer	4	Each	
39	Signal Shim	4	Each	
40	Signal Pad	4	Each	
41	Signal Liner	4	Each	
42	Signal Insert	4	Each	
43	Signal Plug	4	Each	
44	Signal Pin	4	Each	
45	Signal Rivet	4	Each	
46	Signal Stud	4	Each	
47	Signal Plug	4	Each	
48	Signal Pin	4	Each	
49	Signal Rivet	4	Each	
50	Signal Stud	4	Each	

**EXHIBIT -2
TRAFFIC SIGNAL IMPROVEMENTS**

3. Hollister/Pine
4. Hollister/Rutherford

CONSTRUCTION NOTES:

- REMOVE EXISTING SIGNAL HEADS
- REMOVE EXISTING SIGNAL CABINETS
- REMOVE EXISTING SIGNAL CONTROLLERS

NOTES:

1. ALL SIGNALS TO BE INSTALLED AS SHOWN ON THESE PLANS.

LEGEND:

NEW SIGNAL HEAD

NEW SIGNAL CABINET

NEW SIGNAL CONTROLLER

SCALE: 1" = 40'

Public Works

Traffic Signal Upgrades

9083

<i>Description:</i>	This project will upgrade and modernize existing city traffic signals including retroreflective back plates, advanced dilemma detection, leading pedestrian indicators (LPIs), cabinets, controllers, battery back-up systems, and 12-inch LED lenses at various locations throughout the City. There are four primary locations - Hollister Avenue at Rutherford Street, Hollister Avenue at Pine Avenue, Fairview Avenue at Encina Road, and Fairview Avenue at Calle Real. - with more full-scale upgrades and replacements. Many of the remaining intersections have some updated equipment and require only some new components and improvements.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure.
<i>Purpose and Need:</i>	The purpose of the project is to improve traffic signal operation, reliability and intersection function, addressing the needs of vehicle and pedestrian safety and accessibility.
<i>Project Status:</i>	The project is in the conceptual design phase. The City received a \$3.12 million Highway Safety Improvement Program (HSIP) grant for the work.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	8,151	-	10	475,600	-	-	-	-	483,760
57071	Construction/CM	-	-	-	-	2,739,500	-	-	-	2,739,500
TOTAL BY PHASE		8,151	-	10	475,600	2,739,500	-	-	-	3,223,260
Sources of Funds										
101	General	8,151	-	10	-	-	-	-	-	8,160
205	Measure A	-	-	-	95,000	-	-	-	-	95,000
417	Highway Safety Improvement Program	-	-	-	380,600	2,739,500	-	-	-	3,120,100
999	Unfunded	-	-	-	-	-	-	-	-	-
TOTAL BY FUND		8,151	-	10	475,600	2,739,500	-	-	-	3,223,260



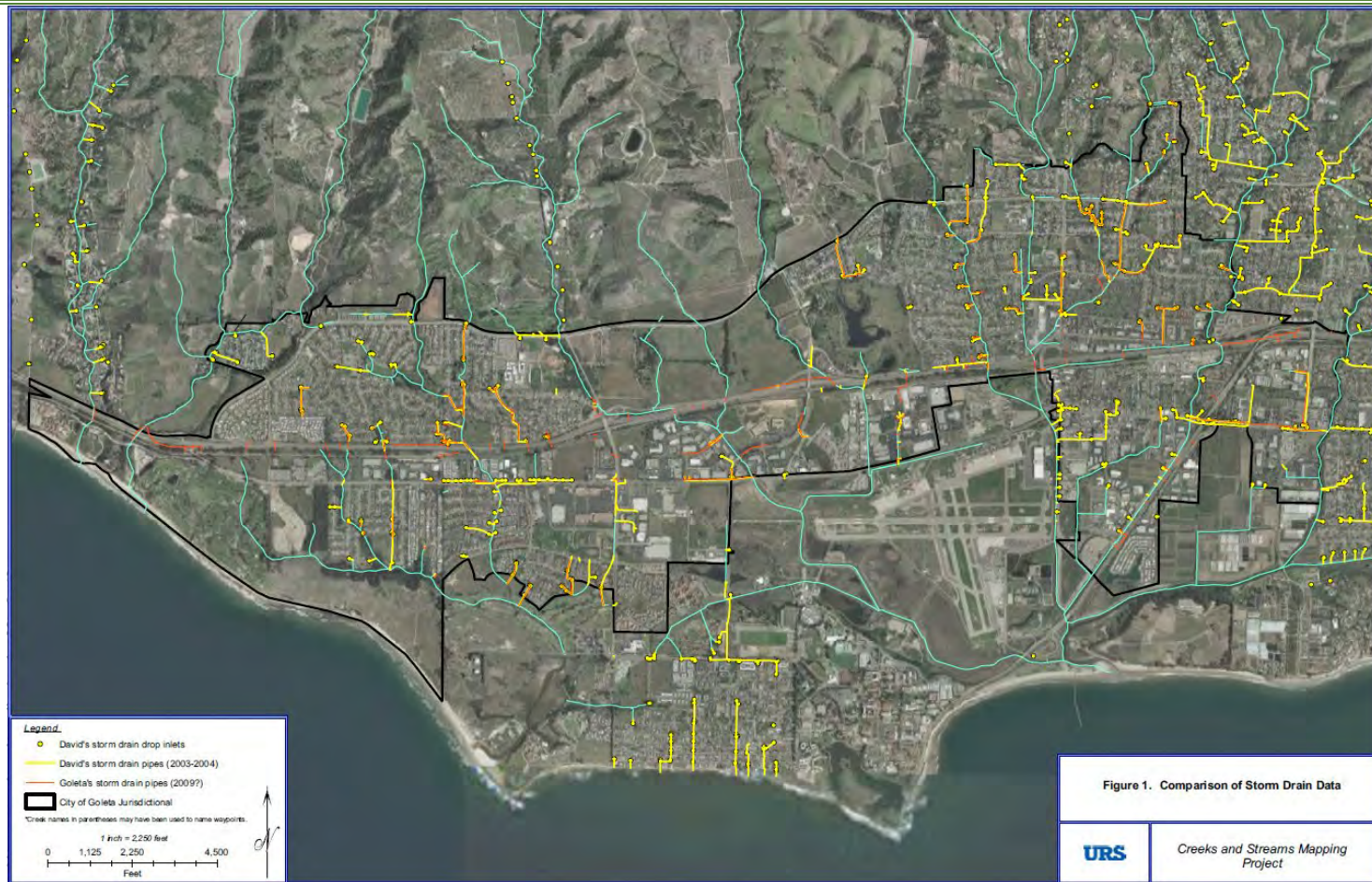
Neighborhood Services

Community Garden

9084

<i>Description:</i>	A Community Garden provides a public space where area residents or community gardeners can grow produce for personal use. It is envisioned that the Armitos Community Garden would also offer demonstration gardening or other instructional programming through public/private partnerships. Proposed improvements include a 20,000 square foot garden area comprised of raised' garden plots, decomposed granite walkways, irrigation, hose bibs, fencing and a picnic area with pizza oven. This project will be constructed along with the bike path extension from Jonny D. Wallis Neighborhood Park to Armitos Avenue. Additional improvements to the ADA walkway and the playground are necessary to complete this project.		
<i>Benefit/Core Value:</i>	Preserve and enhance quality of life.		
<i>Purpose and Need:</i>	The City's Recreation Needs Assessment identified a Community Garden as a desired and needed facility for Goleta and recommended that it be developed in a portion of Armitos Park in Old Town. A community garden is a unique and inclusive community space where people from all backgrounds gather, meet and share. A community garden has the potential to be a central gathering place for a neighborhood that creates strong ties between neighbors. Community gardens positively affect the neighborhoods in which they are located through health, social, ecological and neighborhood benefits. As well as eating better and being more active, gardeners are more involved in social activities, view their neighborhoods as more beautiful, and have stronger ties to their neighborhoods. Community Gardens also provide many opportunities for children and youth to be involved.		
<i>Project Status:</i>	Design with anticipation of construction beginning in the Fall of 2021		
<i>Category</i>	Park Improvements	Estimated Annual Maintenance Costs:	\$ 10,000

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	10,253	24,263	211,352	-	-	-	-	-	245,868
57071	Construction/CM	-	-	874,227	200,000	-	-	-	-	1,074,227
TOTAL BY PHASE		10,253	24,263	1,085,579	200,000	-	-	-	-	1,320,095
Sources of Funds										
221	Parks & Recreation DIF	10,253	24,263	1,085,579	200,000	-	-	-	-	1,320,095
TOTAL BY FUND		10,253	24,263	1,085,579	200,000	-	-	-	-	1,320,095



Public Works

Goleta Storm Drain Master Plan

9085

<i>Description:</i>	The project will study patterns of drainage and flooding that exist throughout the entire City, including a specific focus in Old Town Goleta. The work will include evaluating the capacity of existing storm drain pipes and channels and providing recommendations for improvements to area drainage, storm drain, and channel capacity. The City does not have a comprehensive storm drain master plan. In particular, Old Town area lacks adequate storm drain infrastructure and street hydraulic capacity, resulting in intersection flooding in minor storm events. Lack of capacity in existing storm drains and overflow from adjacent flood control channels in larger storm events contributes to inundation patterns reflected on current FEMA flood maps.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	The purpose of this project is to comprehensively study and evaluate drainage issues and sources of flooding in the entire City and provide recommendations for required improvements. The project addresses the need to improve safety and reduce flood risk to traffic, pedestrians and property citywide, with a section dedicated to Old Town Goleta.
<i>Project Status:</i>	The project is in the conceptual design phase.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	-	-	300,000	-	-	-	300,000
57071	Construction/CM	-	-	-	-	-	-	-	-	-
TOTAL BY PHASE		-	-	-	-	300,000	-	-	-	300,000
Sources of Funds										
101	General	-	-	-	-	-	-	-	-	-
205	Measure A	-	-	-	-	100,000	-	-	-	100,000
234	Storm Drain DIF	-	-	-	-	200,000	-	-	-	200,000
999	Unfunded	-	-	-	-	-	-	-	-	-
TOTAL BY FUND		-	-	-	-	300,000	-	-	-	300,000



Public Works

Vision Zero Plan

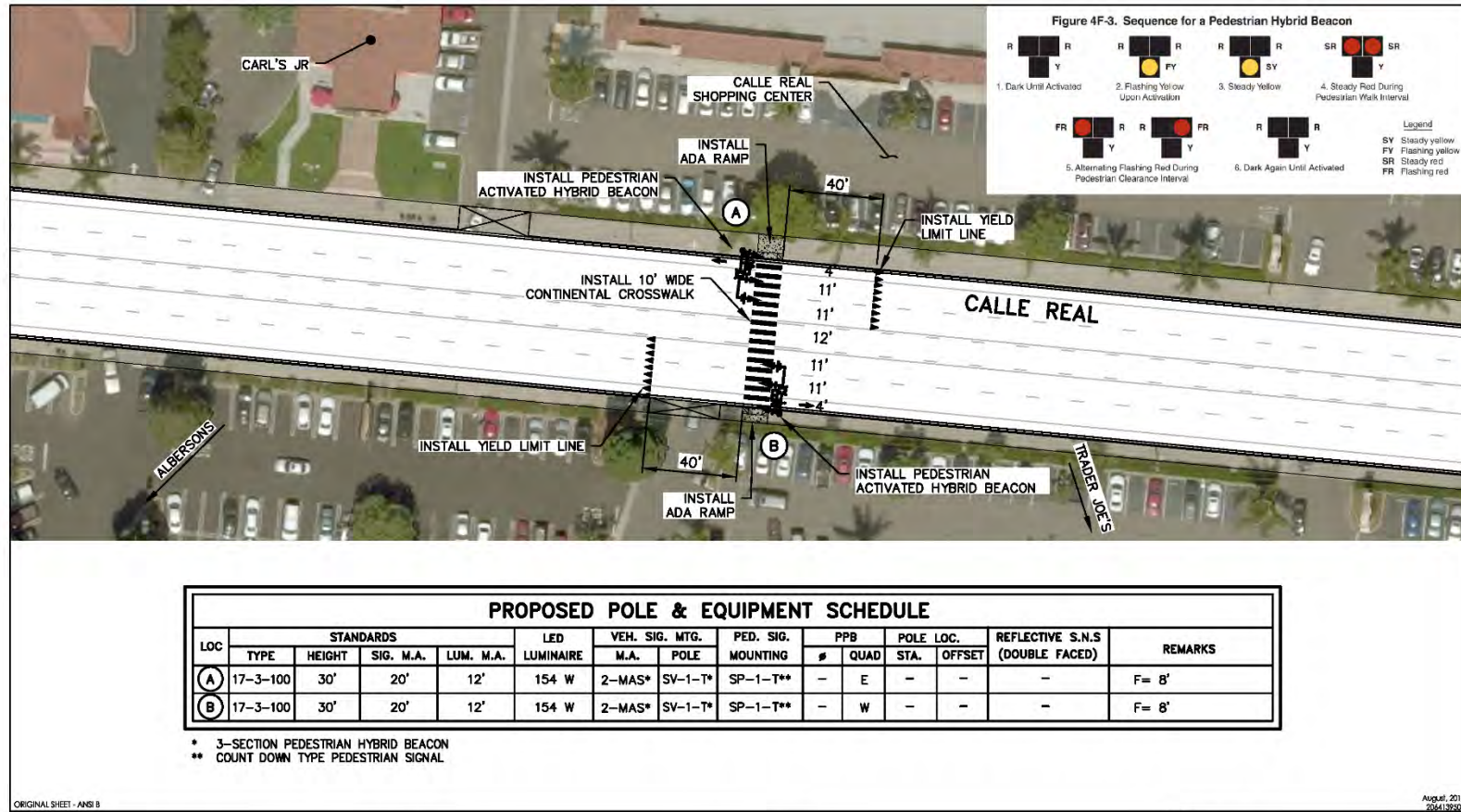
9086

<i>Description:</i>	The project would create a Vision Zero program for the City. Vision Zero is a concept that centers on a core belief that all accidents are preventable, and that roadway designers should design and modify roads with the goal and reducing collision rates that result in injuries or fatalities to zero. Under the current method of calculating roadway collisions, there is an acceptable number of collision per million vehicle miles. The Vision Zero philosophy replaces that one with the idea that since all collisions are preventable, there are no acceptable collision numbers other than zero. While zero is not likely attainable, it changes the focus of the problem and has resulted in better and safer designs in areas where it has been adopted, beginning with Sweden in 1997.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure.
<i>Purpose and Need:</i>	The City of Goleta has <u>one of</u> the highest rates of bicycle commuters on the central coast, and is actively promoting walking, biking and the use of all alternative modes of transportation. While the City has not had a high number of collisions, the City's commitment to the safety of all roadway users makes Vision Zero an appropriate tool to adopt. This is expected to be a living document, to be updated constantly by incorporating other relevant documents, guidelines and regulations by reference.
<i>Project Status:</i>	The project is in the <u>C</u> onceptual <u>d</u> esign phase. .

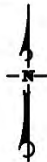
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	10,000	-	-	150,000	150,000	-	310,000
57071	Construction/CM	-	-	-	-	-	-	-	-	-
TOTAL BY PHASE		-	-	10,000	-	-	150,000	150,000	-	310,000
Sources of Funds										
101	General	-	-	-	-	-	-	-	-	-
205	Measure A	-	-	10,000	-	-	-	-	-	10,000
999	Unfunded	-	-	-	-	-	150,000	150,000	-	300,000
TOTAL BY FUND		-	-	10,000	-	-	150,000	150,000	-	310,000

Public Works

Crosswalk Pedestrian Hybrid Beacon (PHB) on Calle Real near Encina Rd 9087

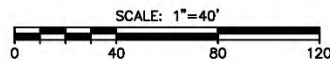


111 East Victoria Street
Santa Barbara CA
www.stantec.com



Legend

Notes



Client/Project

City of Goleta
Calle Real
Pedestrian Hybrid Beacon

Figure No.

4

Title

Pedestrian Hybrid Beacon (PHB)
Location Exhibit

August, 2018
20841-28200

Public Works

Crosswalk Pedestrian Hybrid Beacon (PHB) on Calle Real near Encina Rd 9087

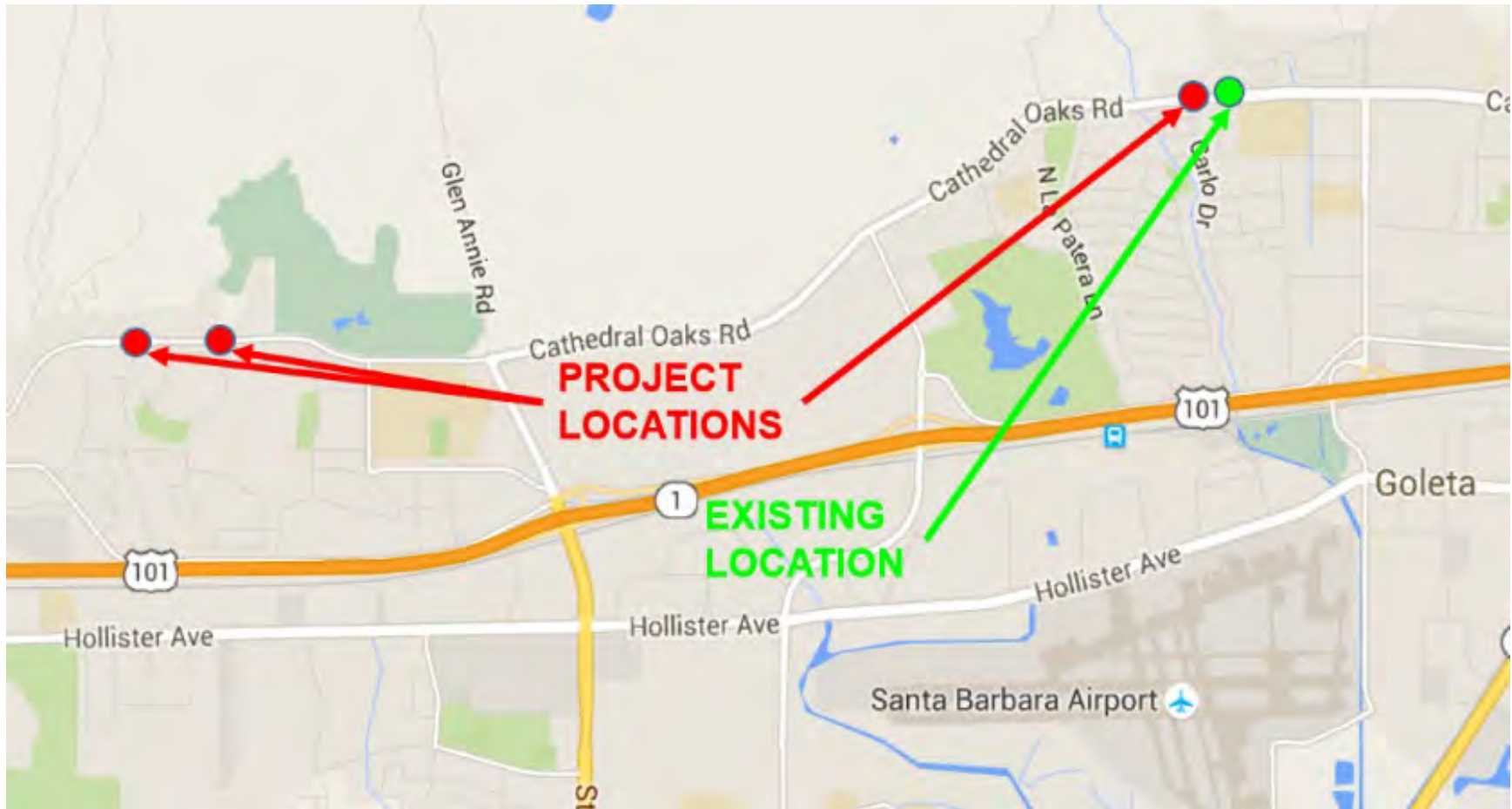
<i>Description:</i>	The ideal location for a controlled pedestrian crossing on Calle Real is midway between Encina Lane and the existing midblock signalized pedestrian crossing. The Project will construct a new crosswalk and Pedestrian Hybrid Beacon (PHB) signal on Calle Real east of Encina Lane. The Project reduces the distance between controlled pedestrian crossing locations along Calle Real.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation. Maintain a safe community. Incorporate Vision Zero plans with the goal of eliminating the potential for future traffic related injuries and/or fatalities.
<i>Purpose and Need:</i>	A study was conducted for the traffic conditions on Calle Real between Encina Lane and Kingston in response to community concerns regarding pedestrian access and safety near the Calle Real Center. Over 500 residential units are located on the north side of Calle Real (Encina Royal and Encina Meadows Apartments). These housing units generate a considerable amount of pedestrian traffic that access the Calle Real Center. Protected pedestrian crossings exist on Calle Real in the form of a traffic signal at Encina Lane, a rectangular rapid flashing beacon (RRFB) at Kingston Avenue, and a mid-block traffic signal approximately 635-feet west of Kingston Avenue. However, for over 1,000 feet east of Encina Lane, there is no controlled pedestrian crossing of Calle Real. This forces pedestrians to either walk a significant distance to a controlled crossing or cross midblock. Calle Real is a 64-foot-wide roadway with two lanes in each direction, a center two-way left-turn lane and bike lanes. The posted speed limit is 35 mph. The Project would provide a controlled crossing approximately every 600 feet between Encina Lane and Kingston Avenue.
<i>Project Status:</i>	The Project has completed the design phase of the project delivery process with construction anticipated to begin in late Summer/Fall 2021.

Funding Source		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	39,587	-	7,913	-	-	-	-	-	47,500
57071	Construction/CM	4,967	399	179,634	-	-	-	-	-	185,000
TOTAL BY PHASE		44,554	399	187,547	-	-	-	-	-	232,500
Sources of Funds										
205	Measure A	9,799	399	42,302	-	-	-	42,302	-	52,500
206	Measure A- Other	34,755	-	145,245	-	-	-	-	-	180,000
TOTAL BY FUND		44,554	399	187,547	-	-	-	-	-	232,500

Public Works

Rectangular Rapid Flashing Beacons (RRFB) Improvements at School Crosswalks

9088



Public Works

Rectangular Rapid Flashing Beacons (RRFB) Improvements at School Crosswalks

9088

<i>Description:</i>	The Project will install Rectangular Rapid Flashing Beacon (RRFB) systems along Cathedral Oaks Road at the intersections of Brandon Drive, Evergreen Drive, and Carlo Drive intersection. The total crossing distance will also be reduced at each location by extending curbs, thus reducing pedestrian crossing time and exposure to traffic. A median refuge island will be installed at the Cathedral Oaks Road and Brandon Drive location. Green bike lanes and additional striping will be installed adjacent to the curb extensions to emphasize the lane designations and crossings at each location.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation. Maintain a safe community.
<i>Purpose and Need:</i>	The project will serve Brandon Elementary School, Waldorf School of Santa Barbara, Santa Barbara Montessori School, Dos Pueblos High School, La Patera Elementary School, Santa Barbara Charter School, and Goleta Valley Junior High School. The project will improve the school crosswalks by installing RRFBs as a highly visible warning to vehicle traffic approaching each of the 3 uncontrolled school crosswalks on Cathedral Oaks Road. The project will address a demonstrated and reported need for pedestrian upgrades to the crosswalk locations and will close major gaps in several pedestrian/bicycle facility school routes where the school crosswalks to be improved are the only options for students traveling across Cathedral Oaks Road.
<i>Project Status:</i>	The City received Measure A grant funds for this project. City staff recently completed the design phase, advertised and opened construction bids. Construction is anticipated to begin in Fall 2021.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	86,134	2,866	17,850	-	-	-	-	-	106,850
57071	Construction/CM	9,959	4,993	443,598	-	-	-	-	-	458,550
TOTAL BY PHASE		96,093	7,859	461,448	-	-	-	-	-	565,400
Sources of Funds										
101	General	1,190	-	25,869	-	-	-	-	-	27,059
205	Measure A	65,494	7,859	148,101	-	-	-	-	-	221,453
206	Measure A- Other	29,409	-	287,479	-	-	-	-	-	316,888
TOTAL BY FUND		96,093	7,859	461,448	-	-	-	-	-	565,400



Public Works

Goleta Traffic Safety Study (GTSS)

9089

<p><i>Description:</i></p>	<p>The City applied for and received a Systemic Safety Analysis Report Program (SSARP) grant. Following receipt of the grant, the project will address ongoing safety concerns for eleven specific corridors in the City. The project will review specific crash locations in greater detail for roadway/intersection attributes that are common to all corridors within the project study area. The project will also identify locations which are experiencing unusually high pedestrian and bicycle collisions, what roadway features are contributing to these collisions and where similar characteristics occur in the identified corridors.</p> <p>Additionally, the City applied for and received a Highway Safety Improvement Program (HSIP) grant in the amount of \$53,000 to complete a Local Road Safety Plan (LRSP). An LRSP document will be required for agencies to submit future HSIP grant applications and for project planning. The current SSAR scope of work does not include the additional requirements for a LRSP, including a establishing a stakeholders group, gathering public input, and focusing on the 4e's of safety (Engineering, Enforcement, Education, and Emergency Service). The additional funding for the LRSP will ensure the City creates a robust document that includes not only the engineering side and local collision history (SSAR) but also the higher level and broader focus including public input and trends in the City. This will include particularly focusing on items related to driver behavior, enforcement practices, emergency response, and then engineering challenges.</p> <p>Together the SSAR and LRSP proved the City with a proactive approach that focuses on evaluating the entire roadway network.</p>
<p><i>Benefit/Core Value:</i></p>	<p>To maintain and improve City-wide facilities, roads and traffic circulation. Maintain a safe community.</p>
<p><i>Purpose and Need:</i></p>	<p>Combined, the SSAR and LRSP are designed to assist local agencies with preparing studies specifically evaluating Strategic Highway Safety Plan (SHAP) Challenge Areas, include public outreach, and employ the 4 e's of safety (Engineering, Enforcement, Education, and Emergency Service). The purpose is to take a proactive safety approach evaluating an entire roadway network as opposed to individual high-collision site analysis. "A systemic analysis acknowledges that crashes alone are not always sufficient to prioritize countermeasures across a system. This is particularly true for many local streets and highways in rural areas with low volumes where crash densities tend to be low and there are few high crash locations, and in urban areas where vehicles interact with vulnerable road users (pedestrians, bicyclists, and motorcycles)" (Caltrans SSARP Guidelines, February 2016). The resulting study will be referenced as the supporting document for grant applications such as the Highway Safety Improvement Program and Active Transportation Program.</p>
<p><i>Project Status:</i></p>	<p>The project is in the design (study assessment and reporting) phase.</p>

Public Works
Goleta Traffic Safety Study (GTSS)

9089

		Proposed									
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL	
Project Phases											
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	
57070	Preliminary Eng/Environ	221,456	1,672	77,577	-	-	-	-	-	300,705	
57071	Construction/CM	-	-	-	-	-	-	-	-	-	
TOTAL BY PHASE		221,456	1,672	77,577	-	-	-	-	-	300,705	
Sources of Funds											
101	General	24,974	-	5.87	-	-	-	-	-	24,980	
205	Measure A	1,332	-	49,393	-	-	-	-	-	50,725	
317	SSARP Grant	195,150	1,672	28,178	-	-	-	-	-	225,000	
TOTAL BY FUND		221,456	1,672	77,577	-	-	-	-	-	300,705	

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Neighborhood Services

San Miguel Park Improvements

9093

<i>Description:</i>	Project will improve and expand existing playground facilities, providing for disabled accessible paths of travel, activities and play surfaces. Improvements will address existing failing timber retaining walls and guard rails, and improve access and visibility from adjacent streets.		
<i>Benefit/Core Value:</i>	To maintain and improving City-wide facilities.		
<i>Purpose and Need:</i>	Various improvements and safety and ADA upgrades were identified through the Recreation Needs Assessment and are required at various park locations. The purpose of the project is to provide improvements to the structure, access and playground surfacing.		
<i>Project Status:</i>	This project is in the preliminary engineering phase		
<i>Category</i>	Park Improvements	Estimated Annual Maintenance Costs:	\$0 No new maintenance expense

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	45,000	-	-	-	-	-	45,000
57071	Construction/CM	-	-	130,000	-	70,000	-	-	-	200,000
TOTAL BY PHASE		-	-	175,000	-	70,000	-	-	-	245,000
Sources of Funds										
221	Parks & Recreation DIF	-	-	175,000	-	70,000	-	-	-	245,000
TOTAL BY FUND		-	-	175,000	-	70,000	-	-	-	245,000



Neighborhood Services

Santa Barbara Shores Park Improvements

9094

<i>Description:</i>	Project will improve safety and access for existing park facilities. The project will remove playground equipment (swings) due to inadequate safety clearances, provide an identified disabled accessible path of travel from the street, provide improvements to the safety surfacing on the existing playground and possibly expand or add a new play feature to replace the removed swings.		
<i>Benefit/Core Value:</i>	To maintain and improving City-wide facilities.		
<i>Purpose and Need:</i>	The purpose of the project is to construct accessible paths of travel and remove unsafe equipment, addressing the need for safe and accessible park facilities.		
<i>Project Status:</i>	This project is in the preliminary engineering phase		
<i>Category</i>	Park Improvements	Estimated Annual Maintenance Costs:	\$0 No new maintenance expense

					Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	40,000	15,000	-	-	-	-	55,000
57071	Construction/CM	-	-	-	-	125,000	-	-	-	125,000
TOTAL BY PHASE		-	-	40,000	15,000	125,000	-	-	-	180,000
Sources of Funds										
221	Parks & Recreation DIF	-	-	40,000	15,000	125,000	-	-	-	180,000
TOTAL BY FUND		-	-	40,000	15,000	125,000	-	-	-	180,000

Public Works
Orange Avenue Parking Lot

9096



Orange Avenue Parking Lot (APN 071-051-011)

Public Works

Orange Avenue Parking Lot

9096

<i>Description:</i>	The approximate 6,500 square foot lot (APN 071-051-011) is 1/3 of a block north of Hollister Avenue on the western side of Orange Avenue. Depending on striping configurations, the Property is likely to provide between 17-19 spaces. The Property is zoned High Density Residential (DR-30, 30 units per acre) with a General Plan Land Use designation Old Town Commercial. Property needs to be evaluated for improvements, including, but not limited to, repaving, striping, lighting, trash enclosures, potential bicycle facilities and security so it can truly function as a public parking lot.		
<i>Benefit/Core Value:</i>	The Property is one of the few existing vacant lots in an area within close proximity of Old Town’s principal commercial corridor that can be used for a parking lot in Old Town.		
<i>Purpose and Need:</i>	Increase public off-street parking in Old Town.		
<i>Project Status:</i>	The lot was temporarily repaired and opened to the public in April 2019. Public Works continues to evaluate the property for permanent improvements and will continue to work the property owner to the south regarding mutual reciprocity ingress/egress to/from the Property to obtain additional parking spaces.		
<i>Category</i>	Infrastructure – Parking Lots	Estimated Annual Maintenance Costs:	\$5,000

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	373,928	-	11,072	-	-	-	-	-	385,000
57070	Preliminary Eng/Environ	-	-	-	-	-	-	100,000	-	100,000
57071	Construction/CM	-	-	-	-	-	-	-	300,000	300,000
TOTAL BY PHASE		373,928	-	11,072	-	-	-	100,000	300,000	785,000
Sources of Funds										
222	Public Administration Development Fees	373,928	-	11,072	-	-	-	-	-	385,000
999	Unfunded	-	-	-	-	-	-	100,000	300,000	400,000
TOTAL BY FUND		373,928	-	11,072	-	-	-	100,000	300,000	785,000



Public Works

Fairview Corridor Study (Fowler Road to Calle Real)

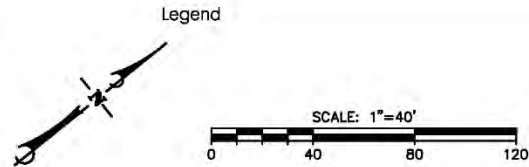
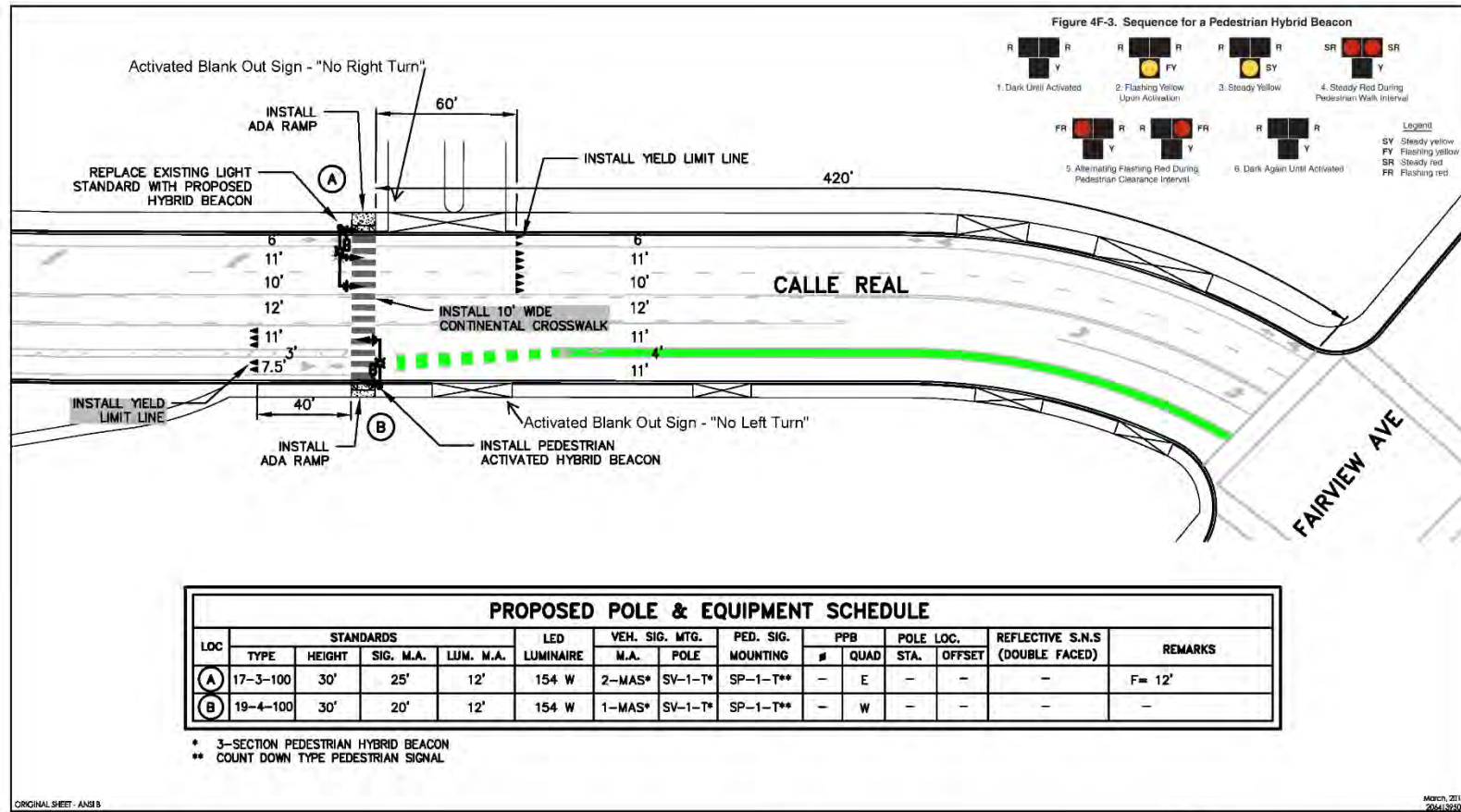
9097

<i>Description:</i>	The project will evaluate the Fairview Avenue corridor from James Fowler Road through Hollister Avenue intersection to Calle Real. Public works will prepare a Feasibility Study for the corridor that evaluates vehicular, pedestrian, and bicycle traffic and potential improvements. The project may include constructing a Class I Multi-Use Path over the freeway, additional sidewalks, additional crosswalks, new striping, and/or signage.
<i>Benefit/Core Value:</i>	Strengthen infrastructure including roads and traffic circulation. Return Old Town to a Vital Center of the City.
<i>Purpose and Need:</i>	The City of Goleta will evaluate the Fairview Avenue corridor especially the Union Pacific Railroad (UPRR) and US 101 overcrossing to determine and recommend potential safety improvements for pedestrians and bicyclists. Public Works has identified this corridor as one of the main north-south freeway crossings and barrier to pedestrian and bicycle traffic. During the public outreach engagement for the City's Bicycle and Pedestrian Master Plan project, the community also overwhelmingly provided written and verbal comments in this area. The number of comments prompted staff to identify this area as a "focus area" in the Bicycle and Pedestrian Master Plan process.
<i>Project Status:</i>	The project is not currently in Annual Work Program. When this project is added in the future, it will be in the conceptual design phase of the Project Delivery Process.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	80,000				100,000	-	180,000
57070	Preliminary Eng/Environ	-	-	60,100				400,000	-	460,100
57071	Construction/CM	-	-	-	-	-	-	-	-	-
TOTAL BY PHASE		-	-	140,100	-	-	-	500,000	-	640,100
Sources of Funds										
205	Measure A	-	-	90,100	-	-	-	-	-	90,100
220	Transportation Facilities DIF	-	-	50,000	-	-	-	-	-	50,000
999	Unfunded	-	-	-	-	-	-	500,000	-	500,000
TOTAL BY FUND		-	-	140,100	-	-	-	500,000	-	640,100

Public Works

Crosswalk at Calle Real/Fairview Center-Pedestrian Hybrid Beacon (PHB)9099



Notes

Client/Project
City of Goleta
Calle Real and Orchard Supply Hardware Driveway
Pedestrian Hybrid Beacon

Figure No.
1.0

Title
Pedestrian Hybrid Beacon
Conceptual Exhibit

Public Works

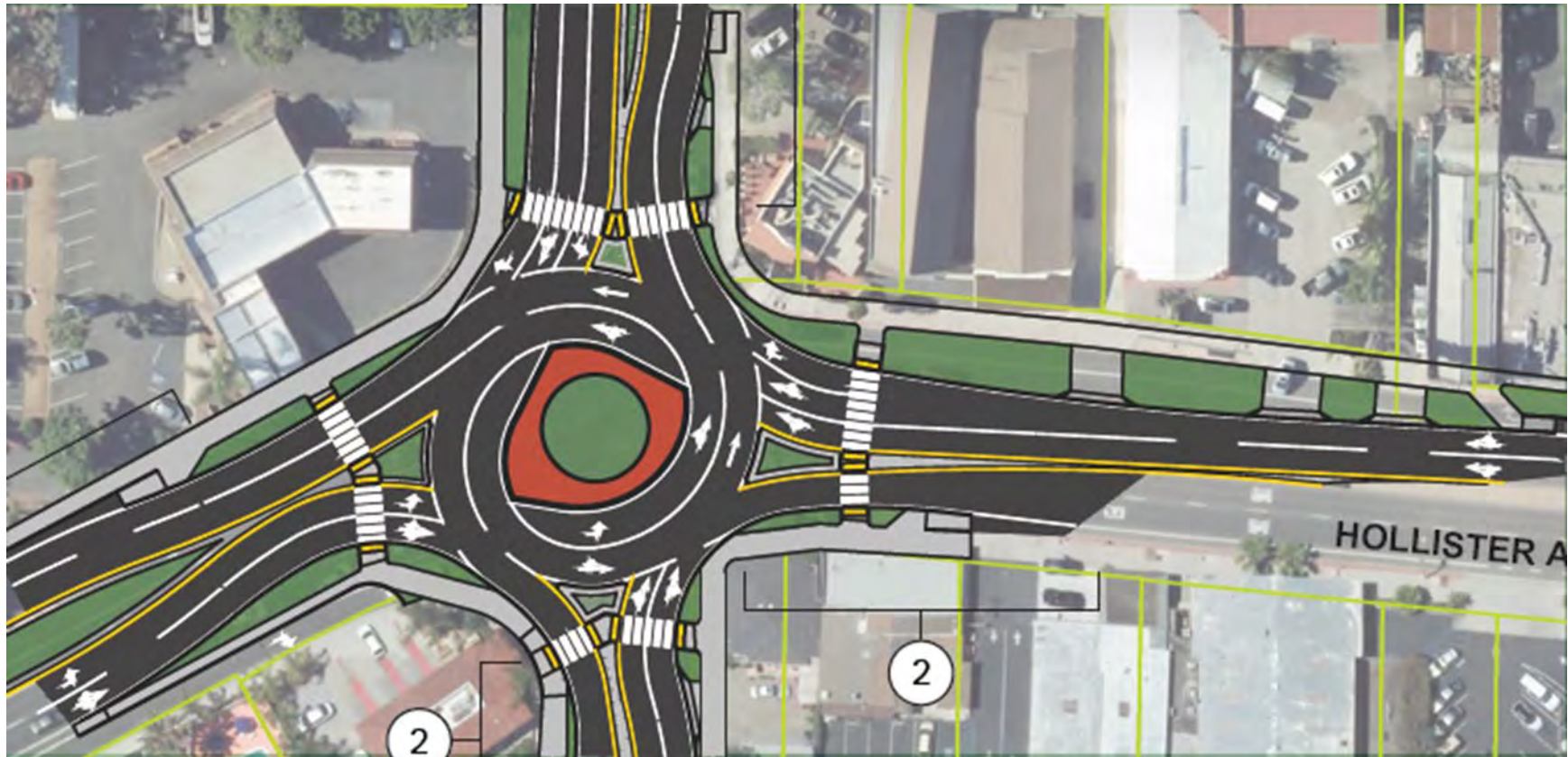
Crosswalk at Calle Real/Fairview Center-Pedestrian Hybrid Beacon (PHB)9099

<i>Description:</i>	The Project improvements include constructing a new Pedestrian Hybrid Beacon (PHB) signal controlled crosswalk on Calle Real approximately 550 feet west of the Fairview Avenue and Calle Real intersection. The Project includes constructing a PHB signal with mast-arms, developing a power supply, and installing pedestrian push buttons. In addition to the PHB, the Project will install “activated” Blank Out Signs to control vehicular traffic turning out of adjacent driveways. When a pedestrian or bicyclist activates the PHB signal, the Blank Out Signs will also be activated and stop vehicular traffic at the adjacent driveways until the pedestrian or bicyclist has safely crossed. The Project will construct Americans with Disabilities Act (ADA) accessible ramps at the crossing location and install new crosswalk striping, pavement markings, and applicable PHB warning and control signage.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation. Maintain a safe community. Incorporate Vision Zero plans with the goal of eliminating the potential for future traffic related injuries and/or fatalities.
<i>Purpose and Need:</i>	There is an existing pedestrian/bicycle access path/ramp leading from Fairview Ave directly down to Calle Real and outletting across the street from a popular commercial destination. There is no pedestrian or bicycle crossing of Calle Real at this location. The Project will help address the safety concern for pedestrians and bicyclists, including school aged children, who currently cross 5 lanes of traffic at an uncontrolled location on Calle Real near Fairview Center. This Project addresses existing pedestrian crossing patterns to/from the Fairview Avenue overcrossing on the south side of Calle Real to destinations to/from the north side. These destinations include schools, services, and the Fairview Center. The PHB crossing will enhance safety by providing a controlled and visible crossing to facilitate bicycle and pedestrian crossings on Calle Real.
<i>Project Status:</i>	The project is in the design phase of the project delivery process. Construction is anticipated to begin in Summer 2022.

							Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL		
Project Phases												
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-	
57070	Preliminary Eng/Environ	2,862	22,472	67,991	-	-	-	-	-	-	93,325	
57071	Construction/CM	-	4,234	35,766	348,795	-	-	-	-	-	388,795	
TOTAL BY PHASE		2,862	26,706	103,757	348,795	-	-	-	-	-	482,120	
Sources of Funds												
205	Measure A	2,862	12,116	69,642	100,000	-	-	69,642	-	100,000	-	184,620
206	Measure A- Other	-	14,590	34,115	248,795	-	-	-	-	-	-	297,500
TOTAL BY FUND		2,862	26,706	103,757	348,795	-	-	-	-	-	-	482,120

Public Works
Fairview Hollister Roundabout (6100 Hollister)

9100



Public Works

Fairview Hollister Roundabout (6100 Hollister)

9100

<i>Description:</i>	This project will design and construct a two lane roundabout at the intersection of Hollister Avenue and Fairview Avenue. The project will include traffic studies and roundabout at this intersection and will identify potential impacts.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	The roundabout will provide congestion relief and operational capacity at one of the busiest intersections in the City.
<i>Project Status:</i>	The project is not currently in Annual Work Program. When this project is added in the future, it will be in the conceptual design phase.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	520,000	-	-	-	-	500,000	1,020,000
57071	Construction/CM	-	-	-	-	-	-	-	8,000,000	8,000,000
TOTAL BY PHASE		-	-	520,000	-	-	-	-	8,500,000	9,020,000
Sources of Funds										
220	Transportation Facilities DIF	-	-	520,000	-	-	-	-	-	520,000
999	Unfunded	-	-	-	-	-	-	-	8,500,000	8,500,000
TOTAL BY FUND		-	-	520,000	-	-	-	-	8,500,000	9,020,000



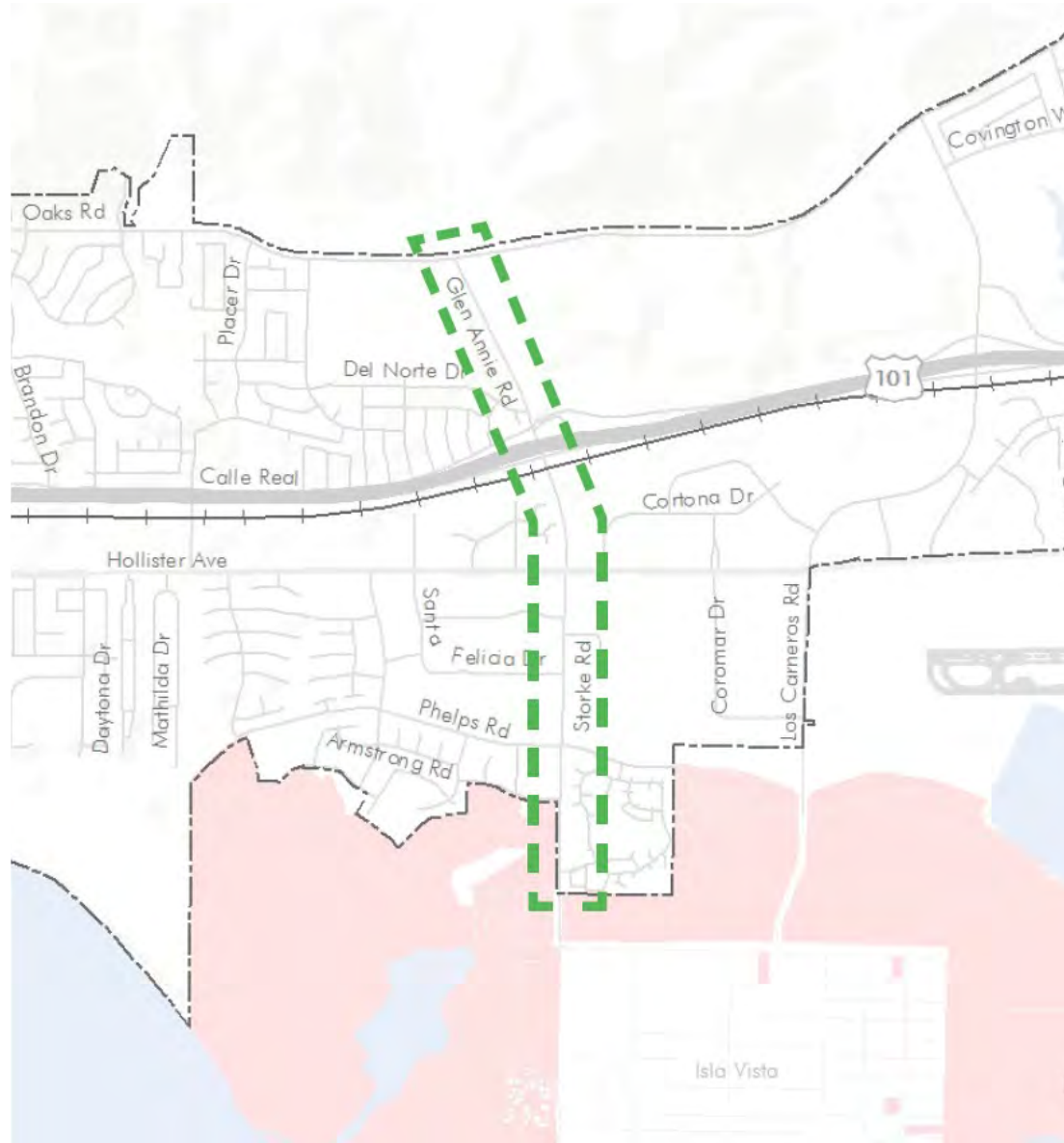
Neighborhood Services

City Hall Purchase & Improvements

9101

<i>Description:</i>	The project includes the acquisition of a portion of 120 Cremona Drive (APN 073-330-014, 5.23 acres), resulting in an approximate 2-acre parcel, which portion is improved with an approximate 40,000 square foot two-story building commonly known as 130 Cremona Drive, Goleta, California.		
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure.		
<i>Purpose and Need:</i>	The project provides the City with ownership of its City Hall location. About 2/3 of the 130 Cremona building is currently leased and occupied by the City of Goleta as its City Hall. In addition to the acquisition, the City plans to install an elevator to improve access between floors and conduct a space needs assessment to best use the building.		
<i>Project Status:</i>	The City closed escrow on the site in November 2019. The project embarked on a space needs assessment in October of 2019 that was ultimately discontinued in June of 2020. Next steps will focus on the elevator placement and installation.		
<i>Category</i>	Buildings and Improvements	Estimated Annual Maintenance Costs:	\$160,000

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	11,472,061	100,567	70,291	-	-	-	-	-	11,642,919
57070	Preliminary Eng/Environ	-	-	-	-	-	-	-	-	-
57071	Construction/CM	-	-	-	435,500	-	-	-	-	435,500
TOTAL BY PHASE		11,472,061	100,567	70,291	435,500	-	-	-	-	12,078,419
Sources of Funds										
101	General	637,751	-	9	-	-	-	-	-	637,760
224	Sheriff Facilities Development Fees	834,310	100,567	70,281	-	-	-	-	-	1,005,159
608	IBank	10,000,000	-	-	-	-	-	-	-	10,000,000
999	Unfunded	-	-	-	435,500	-	-	-	-	435,500
TOTAL BY FUND		11,472,061	100,567	70,291	435,500	-	-	-	-	12,078,419



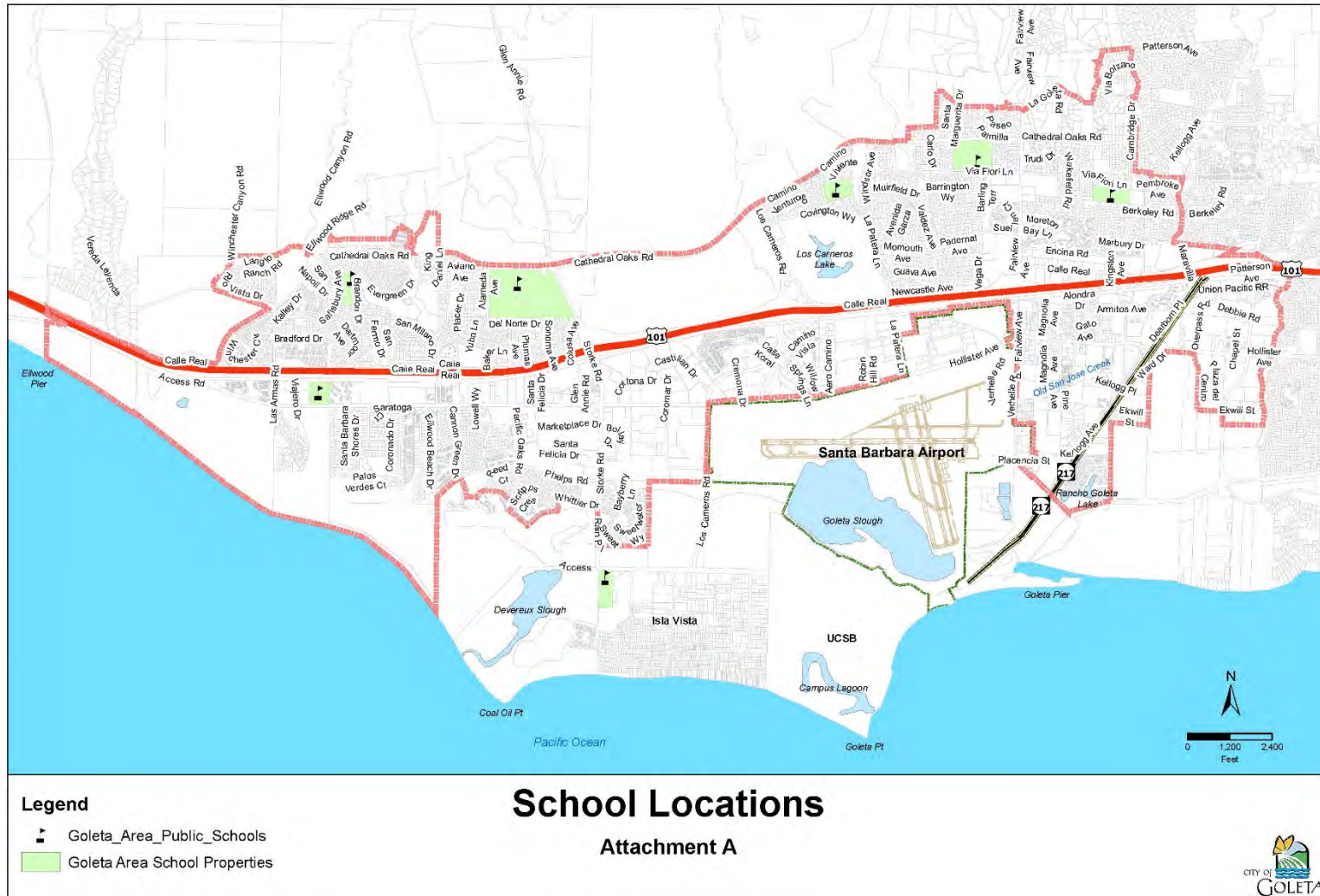
Public Works

Storke Road Corridor Study

9102

<i>Description:</i>	The project will evaluate the Storke Road corridor from the City limits to Cathedral Oaks Road across the US 101. Public Works will prepare a Feasibility Study for the corridor that evaluates vehicular, pedestrian, and bicycle traffic and potential improvements. The evaluation will include evaluating options for crossing Hollister Avenue and the US 101/UPRR overcrossing. The project may include constructing a Class I Multi-Use Path, additional sidewalks, additional crosswalks, new striping, and/or signage.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure.
<i>Purpose and Need:</i>	The City of Goleta will evaluate the Storke Road corridor especially the Hollister Avenue intersection, Union Pacific Railroad (UPRR), and US 101 overcrossing to determine and recommend potential safety improvements for pedestrians and bicyclists. Public Works has identified this corridor as one of the main north-south freeway crossings and barrier to pedestrian and bicycle traffic. During the public outreach engagement for the City's Bicycle and Pedestrian Master Plan project, the community also provided written and verbal comments in this area.
<i>Project Status:</i>	The project is not currently in Annual Work Program . When this project is added in the future, it will be in the conceptual design phase.

					Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	138,775	-	-	200,000	-	-	338,775
57071	Construction/CM	-	-	-	-	-	-	-	-	-
TOTAL BY PHASE		-	-	138,775	-	-	200,000	-	-	338,775
Sources of Funds										
205	Measure A	-	-	54,000	-	-	-	-	-	54,000
220	Transportation Facilities DIF	-	-	84,775	-	-	-	-	-	84,775
999	Unfunded	-	-	-	-	-	200,000	-	-	200,000
TOTAL BY FUND		-	-	138,775	-	-	200,000	-	-	338,775



Public Works

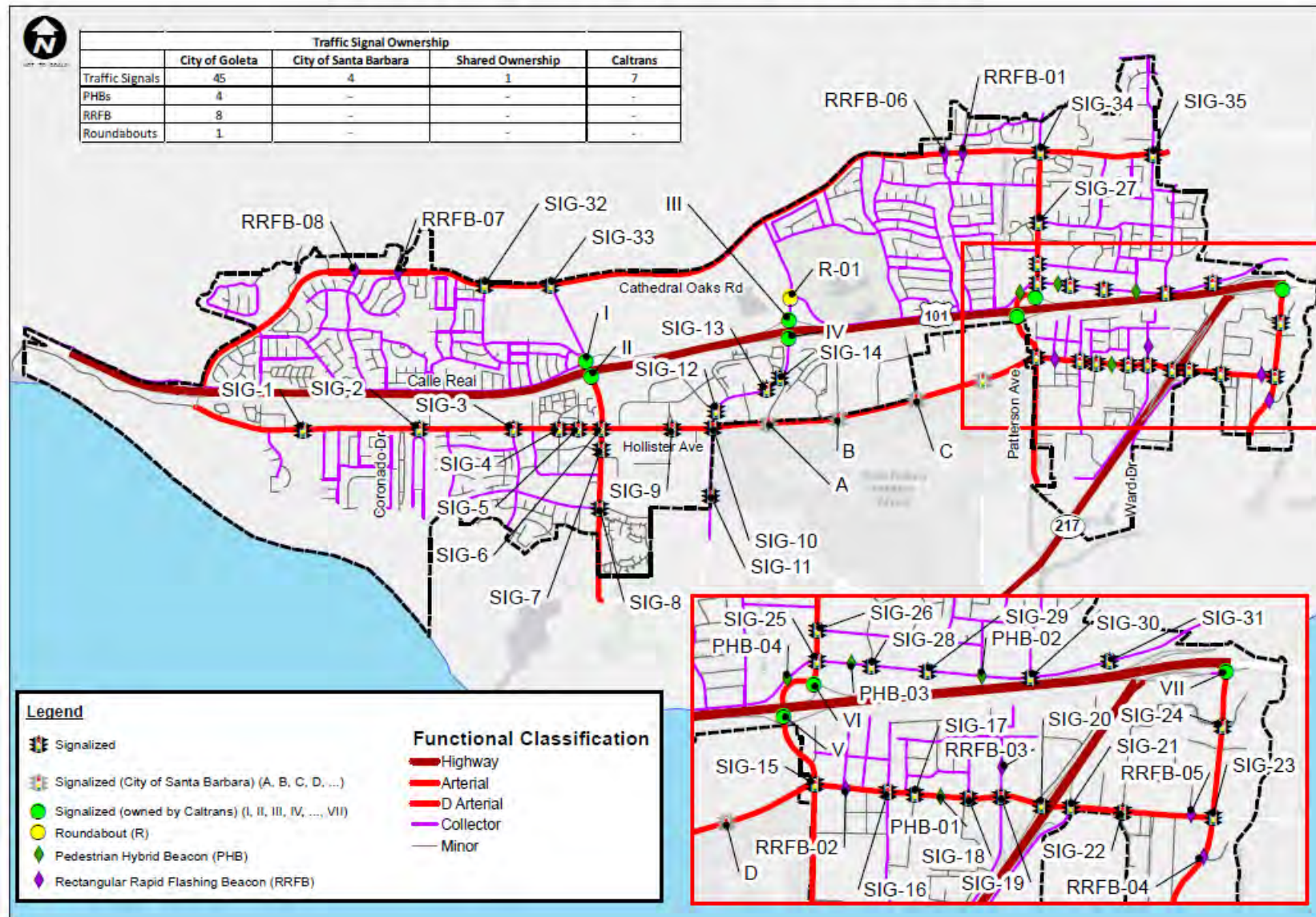
Citywide School Zones Signage & Striping Evaluation

9103

<i>Description:</i>	The Project includes evaluating and prioritizing the signage and striping needs in the vicinity of schools within the City. The Project will evaluate 4 elementary schools: Brandon School, Ellwood School, Kellogg School and La Patera School; 1 Junior High School: Goleta Valley Junior High School; 1 High School: Dos Pueblos High School and various K-8 public and private schools including: Santa Barbara Charter School, St. Raphael School, Montessori Center School of Santa Barbara, and Coastline Christian Academy. The project will also consider illuminating the traffic control devices in the evaluated areas to increase their visibility and increase motorists' awareness of students' presence. This project will evaluate the depth of these potentially hazardous conditions and prioritize a plan to fix them. Lastly, the project will result in a new asset database, improved Geographic Information Systems (GIS) maps, and recommended signage and striping improvements around schools within the City limits.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation. Maintain a safe community.
<i>Purpose and Need:</i>	The current signage and striping around the various schools are often inconsistent and do not meet the current standards established by the Manual on Uniform Traffic Control Devices (MUTCD) and California supplement. These inconsistencies, in terms of application, can confuse road users and lead to potentially adverse safety affects. Other than inconsistencies, the issues documented with the current signage around the various schools are all related to limited visibility. The limited visibility can be attributed to signs that are faded, vandalized, or covered by overgrown vegetation. Also, some of the signs were placed at an improper angle or at an improper location, where they are not fully visible to motorists. The purpose is to have a comprehensive database of the existing facilities, recommended options for improvements, and a spatial database to track future improvements and needs.
<i>Project Status:</i>	The <u>P</u> roject is in the conceptual design phase.

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	19,950	-	-	300,000	-	-	319,950
57071	Construction/CM	-	-	-	-	-	-	-	-	-
TOTAL BY PHASE		-	-	19,950	-	-	300,000	-	-	319,950
Sources of Funds										
101	General	-	-	-	-	-	-	-	-	-
205	Measure A	-	-	19,950	-	-	-	-	-	19,950
999	Unfunded	-	-	-	-	-	300,000	-	-	300,000
TOTAL BY FUND		-	-	19,950	-	-	300,000	-	-	319,950

City of Goleta Signal Locations



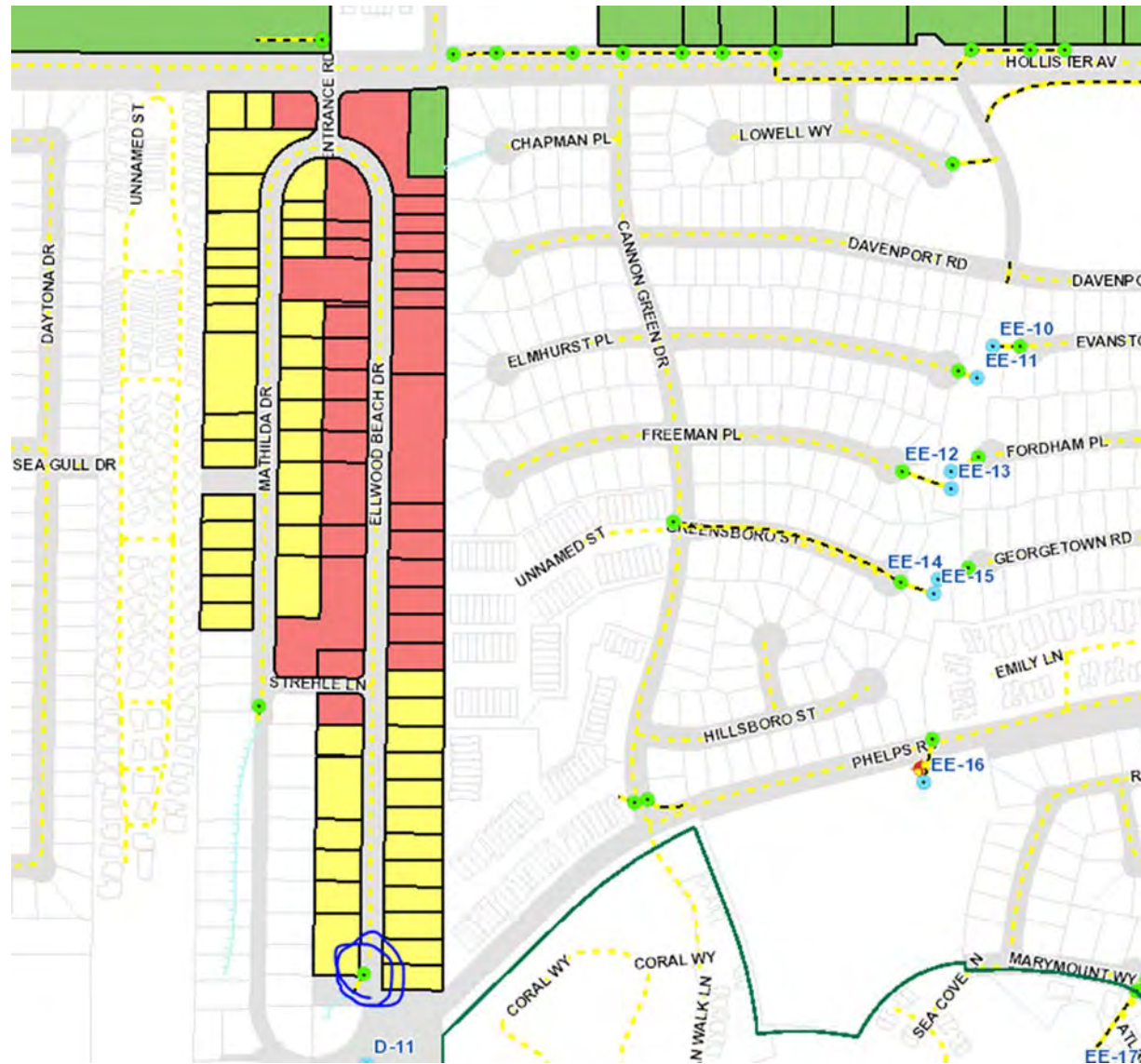
Public Works

Citywide Evaluation of Existing Traffic Signals

9104

<i>Description:</i>	The Project includes evaluating, analyzing, and documenting the existing traffic signal equipment, configuration settings, and record drawings for all traffic signals within the City of Goleta. This Project will result in accurate documentation for the current conditions of the City's traffic signal equipment. Based on this information, the City can evaluate and assess maintenance needs, prioritize and schedule replacement activities, and document maintenance efforts. The ability to evaluate, prioritize, and schedule the equipment maintenance and replacements will improve safety for pedestrians and motorists. Equipment being evaluated includes: traffic signal controllers, conduits, conductors, ADA pedestrian push buttons, count-down timers, and other traffic signal equipment. The project will result in a new asset database, improved Geographic Information Systems (GIS) maps, and recommended improvements for our traffic signal equipment.
<i>Benefit/Core Value:</i>	Strengthen infrastructure.
<i>Purpose and Need:</i>	A number of the City's traffic signal equipment at intersections is over 40 years old and replacement parts are difficult to secure. The City also does not have a comprehensive database with all of our traffic signal equipment, installation dates, replacement dates, intersection timing sheets, and record drawings. The purpose is to correct that deficiency and have accurate up-to-date information regarding the City's equipment and system.
<i>Project Status:</i>	The project is in the conceptual design phase. Public Works staff submitted a Highway Safety Improvement Program (HSIP) grant for \$3,120,100 and is waiting on the program award announcements.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	68,800	-	-	250,000	-	-	318,800
57071	Construction/CM	-	-	-	-	-	-	-	-	-
TOTAL BY PHASE		-	-	68,800	-	-	250,000	-	-	318,800
Sources of Funds										
101	General	-	-	-	-	-	-	-	-	-
205	Measure A	-	-	68,800	-	-	-	-	-	68,800
999	Unfunded	-	-	-	-	-	250,000	-	-	250,000
TOTAL BY FUND		-	-	68,800	-	-	250,000	-	-	318,800



Public Works

Ellwood Beach Drive Drainage Infrastructure Replacement

9105

<i>Description:</i>	The project will replace the current drainage inlet on Ellwood Beach Drive and add a trash capture system to prevent trash from entering the stormwater system.
<i>Benefit/Core Value:</i>	The project will increase overall trash capture in the city and improve the function and health of the City's waterways.
<i>Purpose and Need:</i>	Public Works completed a visual trash assessments for all priority land use areas in the City of Goleta and identified stormdrain infrastructure that would benefit from the installation of trash capture systems. Public Works has identified the drainage inlet at the end of Ellwood Beach Drive as a priority location for trash capture system installation based on a high level of trash present in this area during visual surveys. Additional trash capture infrastructure is required in accordance with the City's Track 2 Implementation Plan to Meet the State Water Board's Trash Provision.
<i>Project Status:</i>	The project is in the conceptual design phase.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	-	-	-	-	50,000	-	50,000
57071	Construction/CM	-	-	-	-	-	-	-	250,000	250,000
TOTAL BY PHASE		-	-	-	-	-	-	50,000	250,000	300,000
Sources of Funds										
234	Storm Drain DIF	-	-	-	-	-	-	-	-	-
999	Unfunded	-	-	-	-	-	-	50,000	250,000	300,000
TOTAL BY FUND		-	-	-	-	-	-	50,000	250,000	300,000



Public Works

Phelps Ditch Flood Control Channel Trash Control Structure-NEW

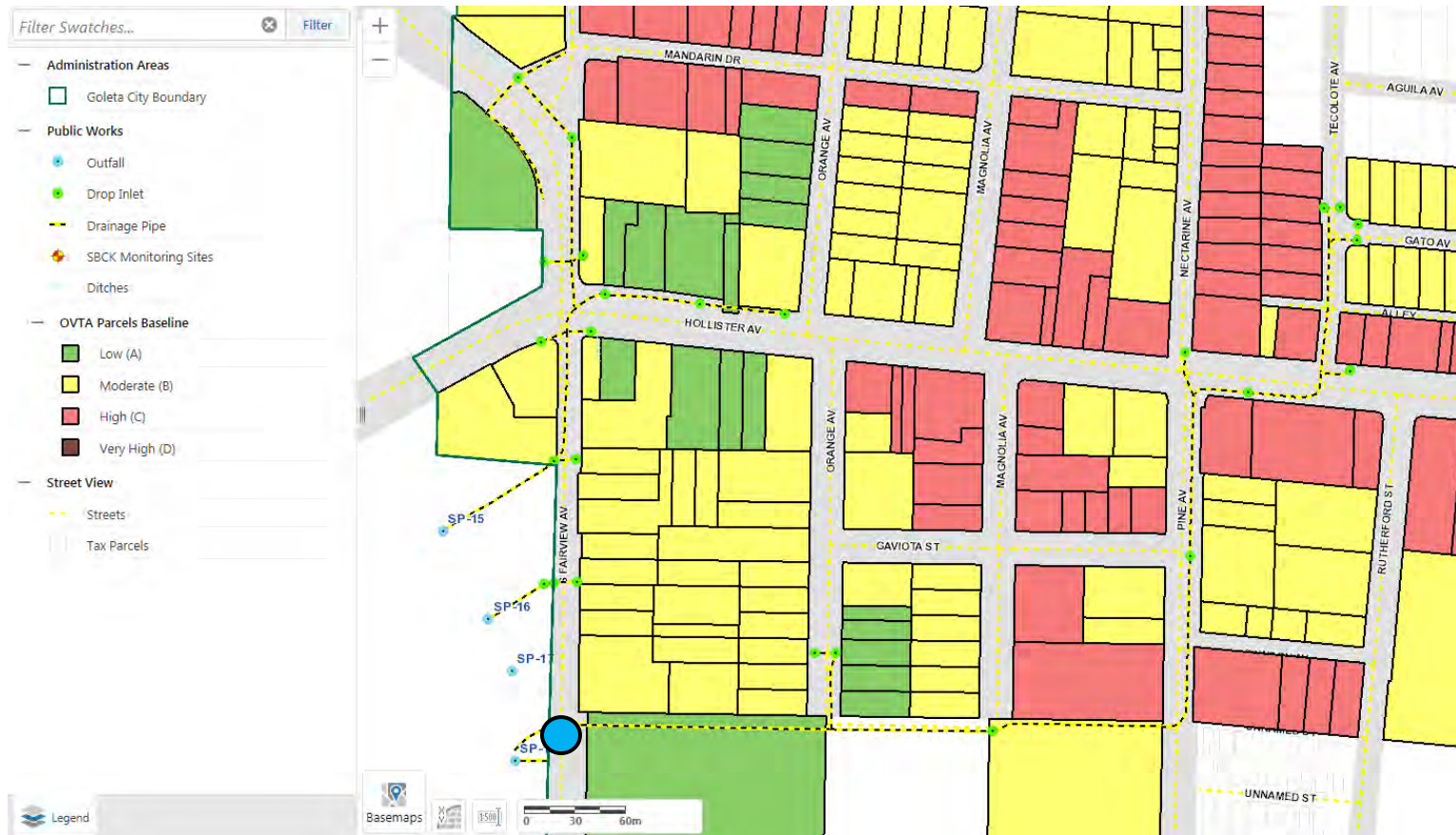
9106

<i>Description:</i>	The project will install a full trash capture system for the Phelps Ditch, a lined flood control channel with intakes along Hollister Ave. and between Hollister Ave. and Phelps Rd. The outfall for the ditch is on the west side of Phelps Rd. and drains to Phelps Creek.
<i>Benefit/Core Value:</i>	The project will capture trash from all of the flows that travel through the Phelps Ditch Flood Control Channel, preventing the trash from entering Phelps Creek, the Devereux Slough and ultimately, the Pacific Ocean.
<i>Purpose and Need:</i>	In order to comply with the State Water Resources Control Board's statewide Amendment to the Water Quality Control Plan for Ocean Waters of California (Ocean Plan) to Control Trash and Part 1 Trash Provision of the Water Quality Control Plan for Inland Surface Waters, Enclosed Bays, and Estuaries (ISWEBE Plan) (the Trash Amendments), the City of Goleta completed the Track 2 Implementation Plan to Meet the State Water Board's Trash Provision. As a component of the plan, the City has opted to implement both distributed full capture systems (FCS) at inlets and larger FCS at outfalls that include flows from multiple inlets. This project will implement a FCS at the Phelps Ditch outfall to capture trash from all inlets to the structure
<i>Project Status:</i>	The project is in the conceptual design phase.

						Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL	
Project Phases											
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	
57070	Preliminary Eng/Environ	-	-	-	-	50,000	-	-	-	50,000	
57071	Construction/CM	-	-	-	-	-	600,000	-	-	600,000	
TOTAL BY PHASE		-	-	-	-	50,000	600,000	-	-	650,000	
Sources of Funds											
234	Storm Drain DIF	-	-	-	-	50,000	-	-	-	50,000	
999	Unfunded	-	-	-	-	-	600,000	-	-	600,000	
TOTAL BY FUND		-	-	-	-	50,000	600,000	-	-	650,000	

Public Works

Old Town South Fairview Avenue, High Flow Full Trash Capture Devices 9107



Public Works

Old Town South Fairview Avenue, High Flow Full Trash Capture Devices 9107

<i>Description:</i>	The project will install a full trash capture system in the storm drain pipe on South Fairview Ave. in Old Town Goleta to collect trash from multiple inlets prior to release to the outlet.
<i>Benefit/Core Value:</i>	The project will increase overall trash capture in the city and improve the function and health of the City's waterways.
<i>Purpose and Need:</i>	Public Works completed a visual trash assessments for all priority land use areas in the City of Goleta and identified stormdrain infrastructure that would benefit from the installation of trash capture systems. Public Works has identified the drainage infrastructure on S. Fairview Ave. as a priority location because it collects flows from multiple inlets in areas found to have high volumes of trash during the visual assessment. This project will serve as a pilot to inform the implementation of additional trash capture infrastructure in accordance with the City's Track 2 Implementation Plan to Meet the State Water Board's Trash Provision.
<i>Project Status:</i>	The project is in the conceptual design phase.

					Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	-	50,000	-	-	-	-	50,000
57071	Construction/CM	-	-	-	-	300,000	-	-	-	300,000
TOTAL BY PHASE		-	-	-	50,000	300,000	-	-	-	350,000
Sources of Funds										
234	Storm Drain DIF	-	-	-	50,000	300,000	-	-	-	350,000
999	Unfunded	-	-	-	-	-	-	-	-	-
TOTAL BY FUND		-	-	-	50,000	300,000	-	-	-	350,000

Neighborhood Services Winchester II Park Improvements

9108



Neighborhood Services

Winchester II Park Improvements

9108

<i>Description:</i>	Construct improvements as identified/needed during site inspections and in the Recreation Needs Assessment. Winchester II Park play equipment will be expanded and replaced. Additional improvements include fencing, curbing, and an ADA walkway from Calle Real.		
<i>Benefit/Core Value:</i>	To maintain and improving City-wide facilities.		
<i>Purpose and Need:</i>	Various improvements and safety upgrades were identified through the Recreation Needs Assessment and after public comment and recent storm activity.		
<i>Project Status:</i>	Evaluation of site is complete, construction anticipated in the Spring of 2021.		
<i>Category</i>	Park Improvements	Estimated Annual Maintenance Costs:	\$0 No new maintenance expense

						Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL	
Project Phases											
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	
57070	Preliminary Eng/Environ	23,050	50	141,900	-	-	-	-	-	165,000	
57071	Construction/CM	-	-	125,000	-	-	-	-	-	125,000	
TOTAL BY PHASE		23,050	50	266,900	-	-	-	-	-	290,000	
Sources of Funds											
221	Parks & Recreation DIF	23,050	50	266,900	-	-	-	-	-	290,000	
999	Unfunded	-	-	-	-	-	-	-	-	-	
TOTAL BY FUND		23,050	50	266,900	-	-	-	-	-	290,000	



Public Works

Ward Drive Sidewalk Infill

9109

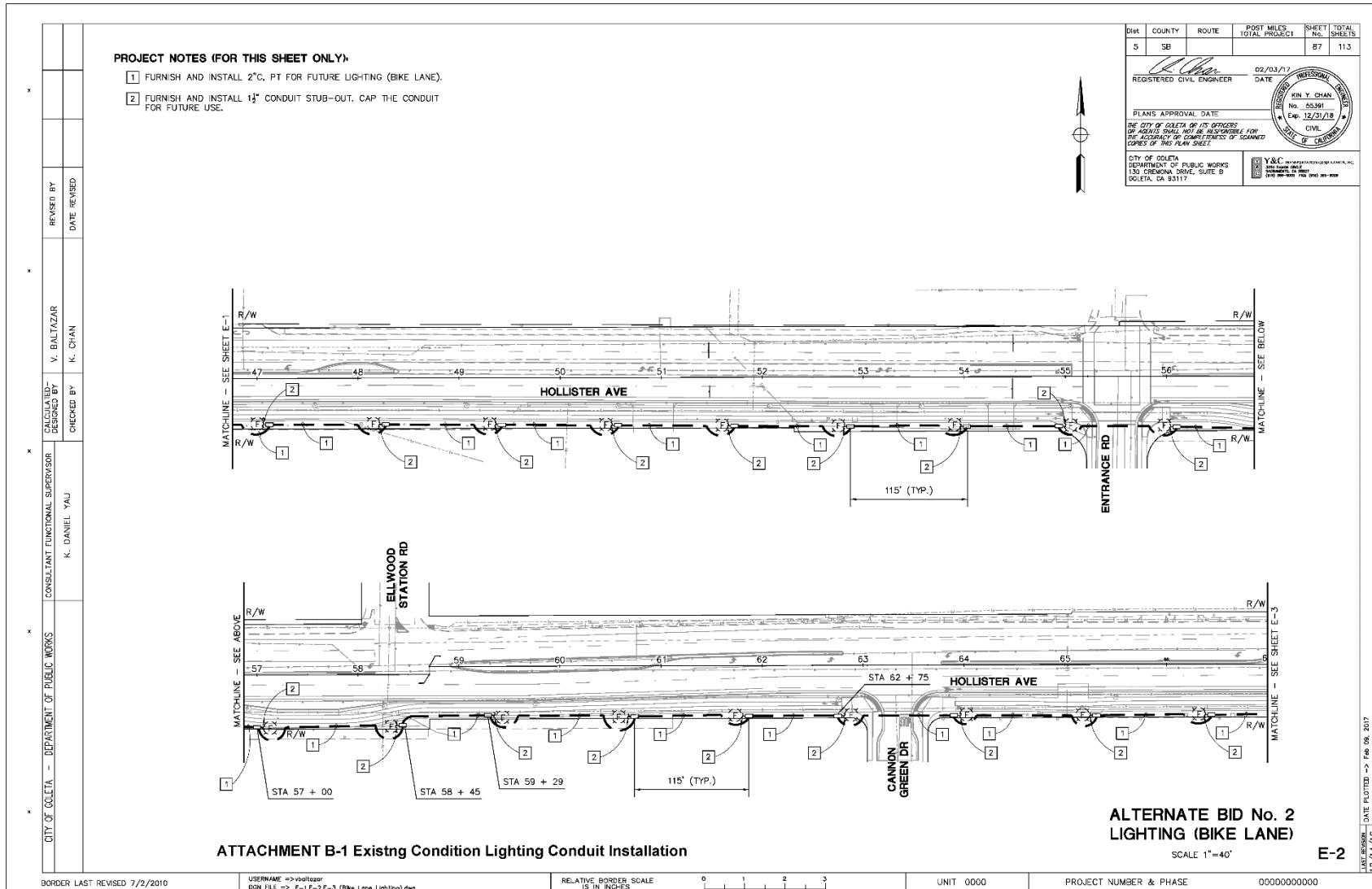
<i>Description:</i>	The Project includes constructing a new sidewalk to fill a 340-foot gap in the existing pedestrian network along a 2,400-foot route on the west side of Ward Drive extending from Ekwill Street to the terminus of Ward Drive at the Obern Trail. Project includes installation of new sidewalk, curb and gutter. Right-of-way acquisition will be necessary to build the sidewalk.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	The Project will remove a gap in the existing pedestrian network on the west side of Ward Drive south of Ekwill Street intersection. The project will result in a continuous sidewalk connection from Ekwill Street to the Obern Trail, improving the City's pedestrian network and increasing public access to Obern Trail due to increased accessibility.
<i>Project Status:</i>	The project is in the conceptual design phase.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	100,000	-	100,000
57070	Preliminary Eng/Environ	-	-	-	-	-	-	75,000	-	75,000
57071	Construction/CM	-	-	-	-	-	-	-	500,000	500,000
TOTAL BY PHASE		-	-	-	-	-	-	175,000	500,000	675,000
Sources of Funds										
999	Unfunded	-	-	-	-	-	-	175,000	500,000	675,000
TOTAL BY FUND		-	-	-	-	-	-	175,000	500,000	675,000

Public Works

Hollister Class I Bike Path Lighting

9110



Public Works

Hollister Class I Bike Path Lighting

9110

<i>Description:</i>	The Project is initiated to improve the Class I Bike/ Multipurpose path located along the south side of Hollister Avenue from Pacific Oaks Road to Ellwood Elementary School by installing approximately 44 lighting fixtures along the path. The lighting fixtures will be installed approximately 115 feet apart. This spacing will allow the path to be fully illuminated, thus, improving safety conditions for all path users. As part of the original construction of the path, underground conduits and facilities to accommodate lighting were constructed; therefore, the site is already prepped for installation. The Project will install the lighting fixtures, run wire through the existing conduit and pullboxes, and provide electrical service to the lighting system. The Class I Bike Path lighting will be installed at the back of the path and face the roadway to avoid the lights disturbing residential housing.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	The only lighting along this portion of Hollister Avenue is provided by light fixtures mounted on existing utility poles near street intersections. This existing lighting provides some lighting for vehicles at intersections but otherwise the corridor is very dark during evening hours. This lack of sufficient lighting severely decreases visibility and increases risks for bicyclists, pedestrians, and motorists, particularly at the path crossings at the side streets. Increased lighting at these locations will enable motorists to more easily detect path users approaching the crossings. This will help in eliminating potential safety issues of path users not being seen. Path users have expressed the need for more sufficient lighting along the path during hours of low light and darkness.
<i>Project Status:</i>	The project received Measure A grant funding. The initial lighting design was completed along with the Hollister Class I Bike Path project and all conduit and pullboxes for the future lighting were installed as part of the bike path project construction. The project is in the Design phase of the Project Delivery Process.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	123,725	10,000	-	-	-	-	133,725
57071	Construction/CM	-	-	-	555,000	-	-	-	-	555,000
TOTAL BY PHASE		-	-	123,725	565,000	-	-	-	-	688,725
Sources of Funds										
205	Measure A	-	-	36,000	228,328	-	-	-	-	264,328
206	Measure A- Other	-	-	87,725	336,672	-	-	-	-	424,397
TOTAL BY FUND		-	-	123,725	565,000	-	-	-	-	688,725



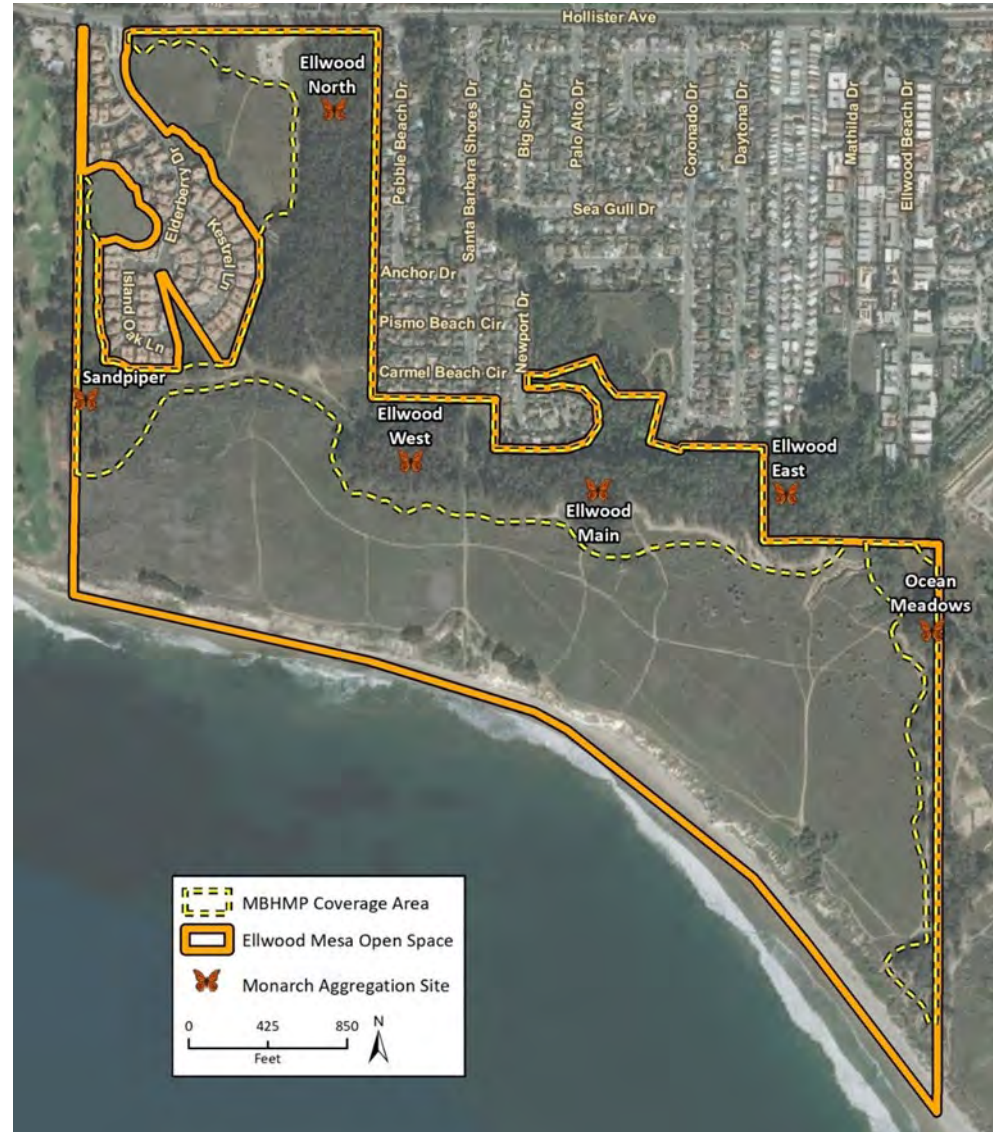
Neighborhood Services

Jonny D. Wallis Neighborhood Park Phase 2 – Splash Pad

9111

<i>Description:</i>	The Jonny D. Wallis Neighborhood Park was opened in March of 2019, with the Notice of Completion filed in May of 2019. This park design included a Splash Pad a recreation amenity, which was forced to be phased due to drought restrictions. As drought restrictions are lifted, the installation of the splash pad can occur with limited disruption of service to park users. Additional improvements to fencing, lighting and shade will be included.		
<i>Benefit/Core Value:</i>	To Enhance the Quality of Life in Goleta.		
<i>Purpose and Need:</i>	During the original construction of CIP 9035, infrastructure related to utilities were included as part of the original contract. This phase will include design and construction of the Splash Pad Features and the support building for mechanical needs associated to the operations of the splash pad.		
<i>Project Status:</i>	The project is in the design phase since water restrictions were lifted on April 9, 2019. Construction expected to begin Fall of 2021		
<i>Category</i>	Park Improvements	Estimated Annual Maintenance Costs:	\$70,000

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050		-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	4,670	2,970	167,022	-	-	-	-	-	174,662
57071	Construction/CM	-	-	682,660	-	-	-	-	-	682,660
TOTAL BY PHASE		4,670	2,970	849,682	-	-	-	-	-	857,322
Sources of Funds										
221	Parks & Recreation DIF	4,670	2,970	849,682	-	-	-	-	-	857,322
995	To Be Determined (TBD) Other Grants/Sources	-	-	-	-	-	-	-	-	-
TOTAL BY FUND		4,670	2,970	849,682	-	-	-	-	-	857,322



Public Works

Ellwood Mesa Monarch Butterfly Habitat Management Plan

9112

<i>Description:</i>	The project will implement the Ellwood Mesa Monarch Butterfly Habitat Management Plan, a long-term, multi-disciplinary effort to ensure the viability of the butterfly population, facilitate scientific study, provide educational opportunities, and maintain recreational access.		
<i>Benefit/Core Value:</i>	Ensures good stewardship of wildlife habitat, recreational areas, and public safety.		
<i>Purpose and Need:</i>	The project is a comprehensive management plan for 78-acres of eucalyptus, a portion of Devereux Creek, and key coastal access trailheads. The Ellwood Butterfly Grove is a designated Environmentally Sensitive Habitat Area and is also a regional destination that draws thousands of visitors each year. City Council adopted the Monarch Butterfly Management Plan in March 2019.		
<i>Project Status:</i>	The project is in the implementation phase but does require additional final design and permitting for portions of the plan.		
<i>Category</i>	Land	Estimated Annual Maintenance Costs:	\$250,000

						Proposed					
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL	
Project Phases											
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	
57070	Preliminary Eng/Environ	112,060	2,140	2,194,000	-	-	-	-	-	2,308,200	
57071	Construction/CM	232	-	1,590,018	-	-	-	-	-	1,590,250	
TOTAL BY PHASE		112,292	2,140	3,784,018	-	-	-	-	-	3,898,450	
Sources of Funds											
322	MBHMP	112,292	2,140	3,784,018	-	-	-	-	-	3,898,450	
995	To Be Determined (TBD) Other Grants/Sources	-	-	-	-	-	-	-	-	-	
TOTAL BY FUND		112,292	2,140	3,784,018	-	-	-	-	-	3,898,450	



Neighborhood Services

Mathilda Park Project

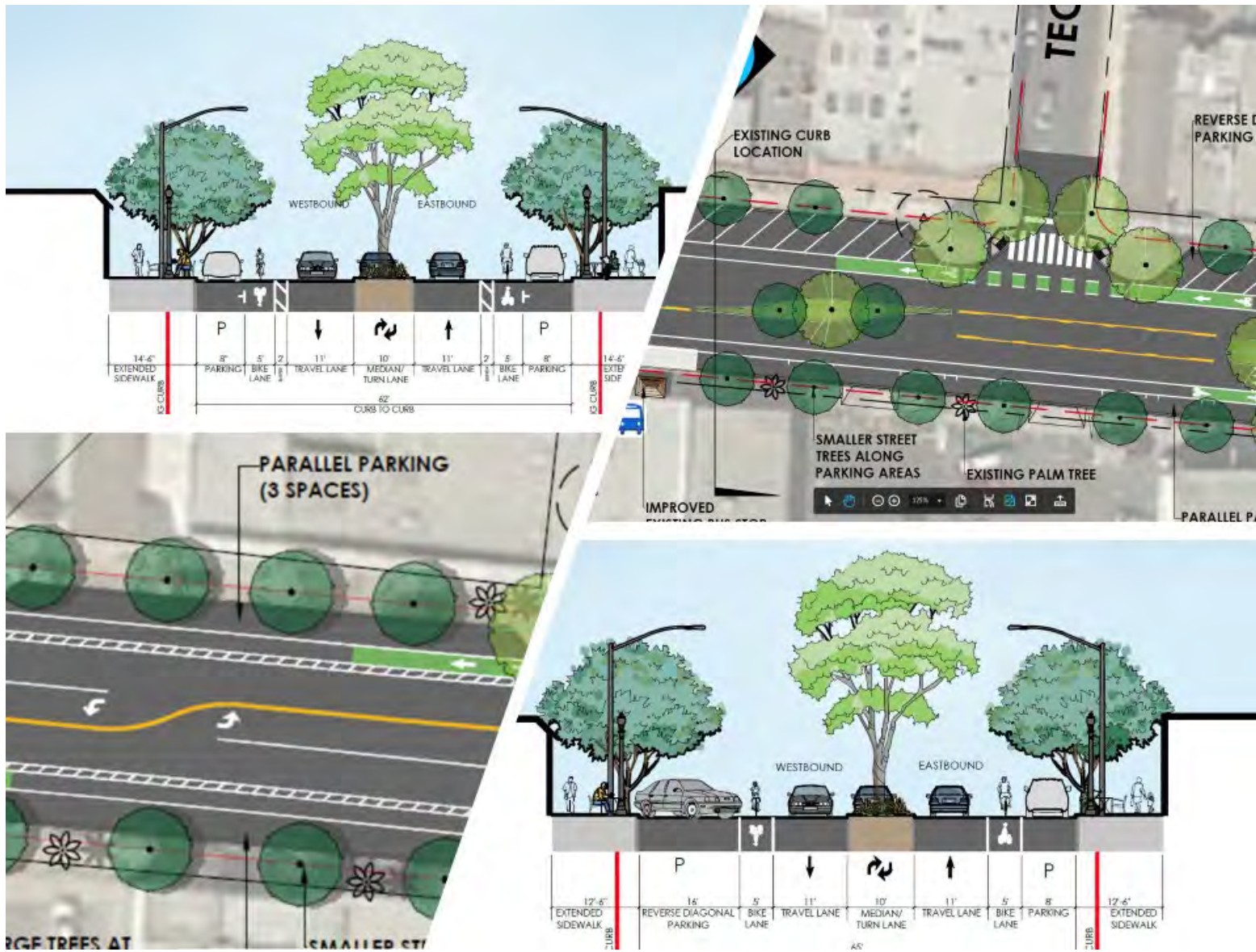
9113

<i>Description:</i>	Address a drainage problem that exists at the playground at Mathilda Park. Project includes a correction to the barrier, new playground surfacing and possibly a new playground based on potential damages under the surface. In addition, ADA improvements are needed to the walkway from the sidewalk to the playground.		
<i>Benefit/Core Value:</i>	To maintain and improving City-wide facilities		
<i>Purpose and Need:</i>	The playground at Mathilda Park has water trapped below the surface, causing damage to the surfacing material as well as possible damage to the playground equipment. During rain events, the water does not drain, causing slippery surfaces, mildew and stagnant water at times. In addition, improvements are needed to the walkway from the sidewalk to the playground. Current slopes exceed ADA requirements.		
<i>Project Status:</i>	The project is in the preliminary design phase.		
<i>Category</i>	Park Improvements	Estimated Annual Maintenance Costs:	\$0 No new maintenance costs

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	100,000	-	-	-	-	-	100,000
57071	Construction/CM	-	-	-	100,000	-	-	-	-	100,000
TOTAL BY PHASE		-	-	100,000	100,000	-	-	-	-	200,000
Sources of Funds										
402	Community Development Block Grant	-	-	100,000	-	-	-	-	-	100,000
995	To Be Determined (TBD) Other Grants/Sources	-	-	-	100,000	-	-	-	-	100,000
TOTAL BY FUND		-	-	100,000	100,000	-	-	-	-	200,000

Public Works Hollister Avenue Old Town Interim Striping Project

9114



Public Works

Hollister Avenue Old Town Interim Striping Project

9114

<i>Description:</i>	The Hollister Avenue Old Town Interim Striping Project will design and construct an interim striping project consisting of implementing the two-lane alternative for Hollister Avenue developed as part of the Hollister Avenue Complete Streets Corridor Project. The project consists of implementing a road diet by changing roadway striping, legends, and signage, and adding Class II bike lanes where none currently exist. Other improvements identified in the Complete Streets Corridor Plan such as sidewalk widening, new medians, landscaping and other hardscape improvements would be deferred. The project would follow the standard Project Delivery Process with Conceptual Design, Environmental, Design and Construction.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure and return Old Town to the Vital Center of the City.
<i>Purpose and Need:</i>	Bicycle and pedestrian improvements are needed in Old town. The Hollister Complete Streets Corridor Plan goals include expanding Old Town's transportation options by making streets within the corridor safer, more inviting, and more convenient for all travel modes and users. The Interim Striping Project will look at conceptual designs presented in the Complete Streets Corridor Project two-lane alternatives. The project would reduce two major obstacles to implementing the Complete Streets Corridor Project, long timeline and lack of funding, while allowing to temporarily implement and meet the primary goals of the Complete Streets Project.
<i>Project Status:</i>	The Project is in the conceptual design phase and moving forward with traffic analysis and project scoping as the first step.

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	70,000	50,000	-	-	-	-	120,000
57071	Construction/CM	-	-	-	450,000	-	-	-	-	450,000
TOTAL BY PHASE		-	-	70,000	500,000	-	-	-	-	570,000
Sources of Funds										
205	Measure A	-	-	70,000	-	-	-	-	-	70,000
995	To Be Determined (TBD) Other Grants/Sources	-	-	-	500,000	-	-	-	-	500,000
TOTAL BY FUND		-	-	70,000	500,000	-	-	-	-	570,000



Public Works

Public Works Corporation Yard Repairs and Improvements

9115

<i>Description:</i>	The Public Works Department is proposing this project to assess the Corporation Yard, identify and repair immediate items of concern. Additional phases or improvements may be needed pending assessment.		
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure.		
<i>Purpose and Need:</i>	The Public Works Corporation Yard is currently in need of significant repairs, including minor structure damage, pest infestation, interior and exterior repairs.		
<i>Project Status:</i>	This is a proposed new project and the initial steps would be to initiate the conceptual design phase and perform an initial assessment.		
<i>Category</i>	Buildings and Improvements	Estimated Annual Maintenance Costs:	\$10,000

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	-	100,000	-	-	-	-	100,000
57071	Construction/CM	-	-	-	-	500,000	-	-	-	500,000
TOTAL BY PHASE		-	-	-	100,000	500,000	-	-	-	600,000
Sources of Funds										
101	General	-	-	-	100,000	-	-	-	-	100,000
999	Unfunded	-	-	-	-	500,000	-	-	-	500,000
TOTAL BY FUND		-	-	-	100,000	500,000	-	-	-	600,000



Neighborhood Services

Pickleball Court Improvements

TBD-9116

<i>Description:</i>	Consider the installation of two permanent pickleball courts in one of the tennis courts at Evergreen Park, Stow Grove Open Space and Berkeley Park. This process will include a significant public outreach effort in each of the neighborhoods, where the installation of the courts will be considered.		
<i>Benefit/Core Value:</i>	Preserve and enhance the quality of life in Goleta.		
<i>Purpose and Need:</i>	The growth and interest of the sport of pickleball in the last few years has outgrown the existing portable system on two courts.		
<i>Project Status:</i>	The project is in the preliminary engineering phase.		
<i>Category</i>	Buildings and Improvements	Estimated Annual Maintenance Costs:	No additional maintenance costs

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	-	25,000	-	-	-	-	25,000
57071	Construction/CM	-	-	-	75,000	-	-	-	-	75,000
TOTAL BY PHASE		-	-	-	100,000	-	-	-	-	100,000
Sources of Funds										
221	Parks & Recreation DIF	-	-	-	100,000	-	-	-	-	100,000
999	Unfunded	-	-	-	-	-	-	-	-	-
TOTAL BY FUND		-	-	-	100,000	-	-	-	-	100,000



Public Works

Ellwood Mesa Coastal Trails and Habitat Restoration Project

TBD-01

<i>Description:</i>	The project includes: 1) drainage and trail surface improvements to 1.56 miles of existing coastal trails and realignment of 0.54 miles of existing trails; 2) improvements to three drainage crossing; 3) improvements to two existing beach access points, and 4) 13 acres of habitat restoration.
<i>Benefit/Core Value:</i>	Ensures good stewardship of wildlife habitat, recreational areas, and public safety.
<i>Purpose and Need:</i>	The proposed project would improve public access throughout Ellwood Mesa, including two key coastal access locations, address ongoing erosion in portions of Devereux Creek, and restore habitat that supports sensitive plant and wildlife species.
<i>Project Status:</i>	The project received a Coastal Development Permit in October 2019. Final engineering and habitat restoration plans need to be developed and approved by the California Coastal Commission.

		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	Proposed					TOTAL
					FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	-	-	75,000	-	-	-	75,000
57071	Construction/CM	-	-	-	-	-	2,400,000	-	-	2,400,000
TOTAL BY PHASE		-	-	-	-	75,000	2,400,000	-	-	2,475,000
Sources of Funds										
221	Parks & Recreation DIF	-	-	-	-	-	-	-	-	-
999	Unfunded	-	-	-	-	75,000	2,400,000	-	-	2,475,000
TOTAL BY FUND		-	-	-	-	75,000	2,400,000	-	-	2,475,000

Public Works

Fairview Avenue and Stow Canyon Road Intersection Improvements

TBD-02



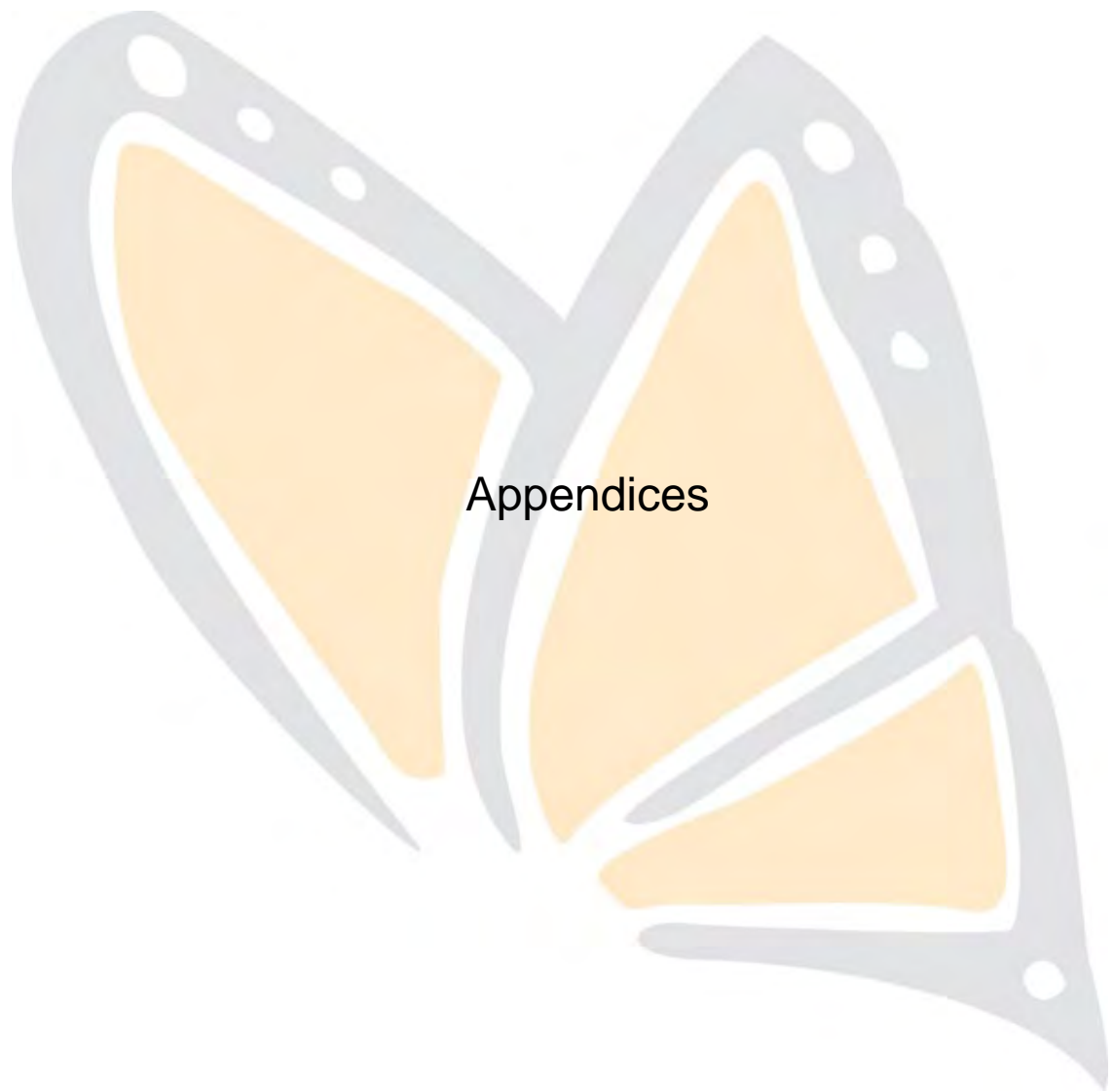
Public Works

Fairview Avenue and Stow Canyon Road Intersection Improvements

TBD-02

<i>Description:</i>	The Project will analyze the Fairview Avenue at Stow Canyon Road intersection to determine appropriate improvements to improve the level of service at the intersection.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	The Project will improve the level of service at the intersection.
<i>Project Status:</i>	The Project is in the conceptual design phase. Public Works will continue to evaluate the intersection for needed improvements.

		Proposed								
		Prior Year Actuals	FY 2020/21 Estimated Actuals	FY 2020/21 Projected Carryovers	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	TOTAL
Project Phases										
57050	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
57070	Preliminary Eng/Environ	-	-	-	-	-	-	200,000	-	200,000
57071	Construction/CM	-	-	-	-	-	-	-	1,300,000	1,300,000
TOTAL BY PHASE		-	-	-	-	-	-	200,000	1,300,000	1,500,000
Sources of Funds										
995	To Be Determined (TBD) Other Grants/Sources	-	-	-	-	-	-	200,000	1,300,000	1,500,000
TOTAL BY FUND		-	-	-	-	-	-	200,000	1,300,000	1,500,000

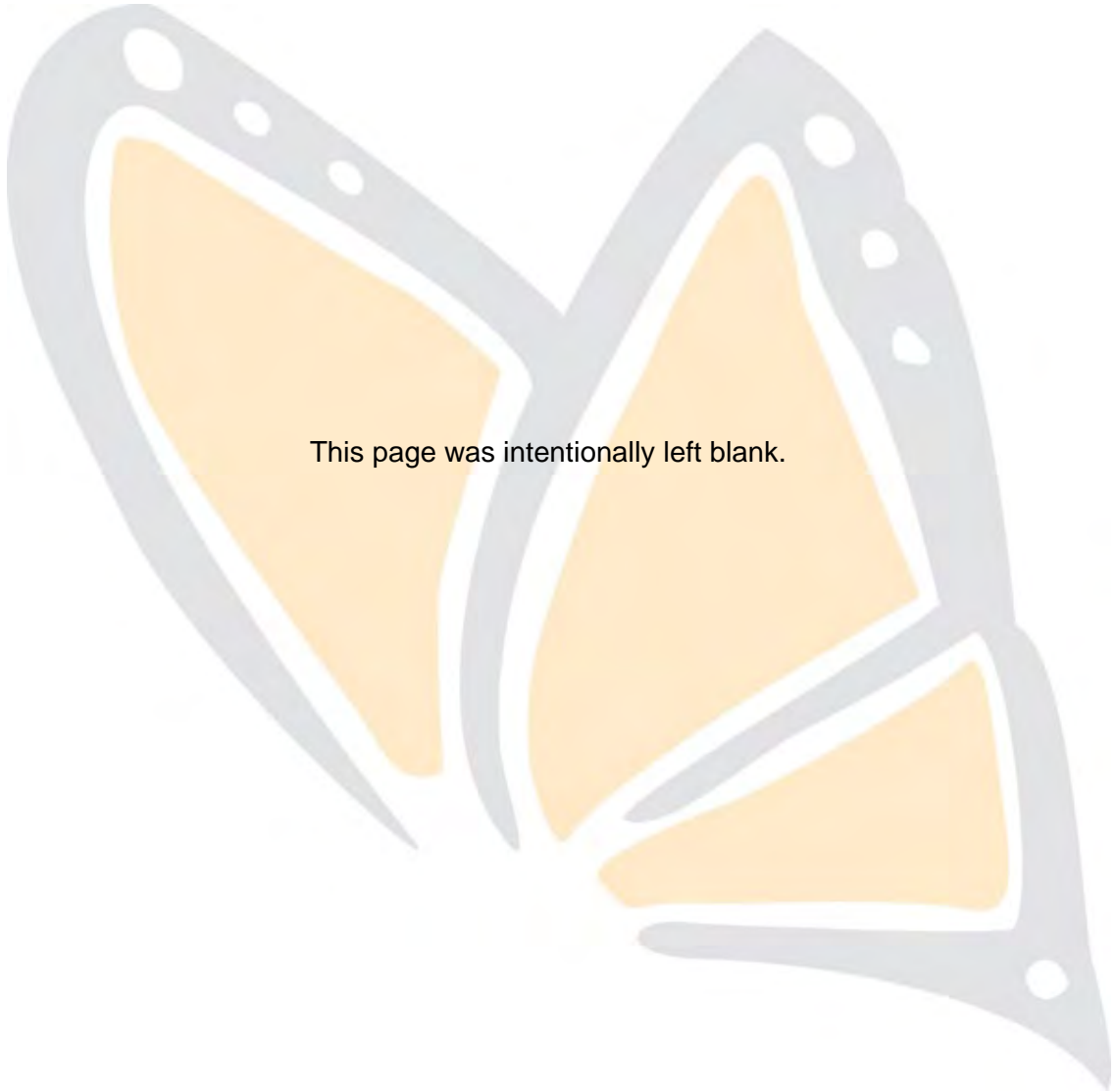


Appendices



Strategic Plan





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City of Goleta 2021-2023 Strategic Plan



JULY 1, 2021

GOLETA'S STRATEGIC PLAN FOR 2021-2023

Vision Statement: “Goleta is a beautiful, safe, and diverse community of residents with family-friendly neighborhoods that values the environment, agriculture, and open space while encouraging housing, recreation, and business opportunities.”

Located between the Santa Ynez Mountains and the Pacific Ocean, Goleta is locally known as “The Good Land” for its natural beauty and balance of urban, suburban, and rural environments. The community values its unique features including its diverse blend of neighborhoods, scenic views, open spaces, natural resources, and thriving businesses. To maintain and enhance these distinguishing characteristics, the City has a Strategic Plan to manage and support the development of the community. A Strategic Plan identifies the priorities and goals of an organization in order to create a roadmap, guiding future decision making. It is a dynamic document that evolves to address important community issues such as financial sustainability, economic vitality, and public safety, to reflect the shifting and expanding needs of the community over time. The plan is used as a management tool to connect staff actions to Council goals and inform the public of the City’s vision for the community. Goleta’s Strategic Plan is driven by its vision statement which describes the community, key attributes, and values.



The City's first Strategic Plan (Plan) was adopted in 2007. The Plan covers a two-year period that runs concurrent with the City's Two-Year Budget Plan and receives regular updates to keep current with the City's priorities and to ensure the living document continues to be dynamic and reflective of the goals of City Council and the Goleta community. In 2013, the City took a comprehensive look at its Strategic Plan to create a more focused vision for the future. Through a workshop process, Council engaged in a rigorous examination of the overarching themes and values that should be included in the Strategic Plan in order to preserve and enhance the quality of life in Goleta. The outcome of this exercise was a transformation of the Strategic Plan to a new vision defined through Citywide strategies and supporting goals.

In 2019, the City Council provided updates to the 2019-21 Strategic Plan to inform the 2019-20 and 2020-21 budget cycle. The Council again reviewed and provided updates to the 2019-2021 Plan which resulted in the 2021-2023 Plan.

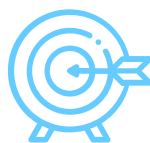
The Plan articulates nine overarching Citywide strategies that guide the City towards achieving its vision. These overarching strategies serve as an umbrella for the strategic goals and objectives organized beneath them. Strategic goals identify and describe the broad outcomes to achieve each Citywide strategy, and objectives provide measurable targets by identifying specific actions for staff to take.





CITYWIDE STRATEGIES

- ❖ SUPPORT ENVIRONMENTAL VITALITY
- ❖ SUPPORT COMMUNITY VITALITY AND ENHANCED RECREATIONAL OPPORTUNITIES
- ❖ ENSURE FINANCIAL STABILITY
- ❖ SUPPORT ECONOMIC VITALITY
- ❖ STRENGTHEN INFRASTRUCTURE
- ❖ RETURN OLD TOWN TO A VITAL CENTER OF THE CITY
- ❖ MAINTAIN A SAFE COMMUNITY
- ❖ ENHANCE THE EFFICIENCY AND TRANSPARENCY OF CITY OPERATIONS
- ❖ ENSURE EQUITY, INCLUSION, AND ACCESS IN CITY PROGRAMS, SERVICES AND ACTIVITIES



SUPPORT ENVIRONMENTAL VITALITY



The City of Goleta’s response to change in the community should be managed to support and enhance quality of life and preserve the integrity of the environment. The City recognizes that open space and natural resources are limited and valuable, which is why the City participates in a number of activities to support a more sustainable community with attention to ecosystem protection. The City is involved in regional programs such as open space management and restoration project coordination with the University of California Santa Barbara (UCSB), climate change planning, habitat restoration, and coordinated regional trail projects. Additionally, the City continues to promote environmental vitality by protecting air quality, stormwater quality, watershed protection, and addressing climate change by reducing greenhouse gas emissions and planning for climate adaptation. The City also has several programs aimed at materials and food sustainability, promoting materials reuse and recycling and trash and food waste reduction. The City takes a comprehensive approach to sustainable practices that recognize the importance of a strong economy, community well-being and conserving environmental resources today for the benefit of future generations. The City participates in local and regional sustainability-focused programs as specified in the Objectives below.

STRATEGIC GOALS AND OBJECTIVES

➤ **Strategic Goal: Promote renewable energy, energy conservation and local energy resiliency**

Objectives

- Implement the Strategic Energy Plan in furtherance of the City's adopted 100% renewable energy goals
- Encourage energy conservation through enhanced insulation, LED replacement lighting and similar measures, including at City-owned facilities
- Encourage renewable energy generation and use through installation of solar panels, battery energy storage, electric vehicle charging stations and similar measures, including at City-owned facilities and complete installation of solar panels and electric vehicle charging stations at City Hall
- Explore adoption of a "Reach" Building Code
- Continue to work with the Santa Barbara County Regional Climate Collaborative to share resources to address climate change
- Develop Climate Action Plan
- Develop Sea Level Rise Action Plan
- Promote increased electric grid resiliency by encouraging backup inverters, microgrids, battery storage and other strategies, as appropriate, to enable Goleta to withstand blackouts and other energy challenges
- Complete design and construction of the LED Street Lighting Project replacing over 1,300 streetlights with energy efficient LED fixtures

➤ **Strategic Goal: Advance City water conservation efforts and practices**

Objectives

- Expand the use of reclaimed water wherever possible
- Utilize native, drought-tolerant landscaping on City-owned facilities
- Encourage the use of greywater systems in residential construction
- Support water conservation efforts and encourage stormwater capture to facilitate groundwater recharge

➤ **Strategic Goal: Adopt best practices in sustainability**

Objectives

- Continue implementing the Community Wildfire Protection Plan
- Continue implementing the Ellwood Mesa/Sperling Preserve Open Space Monarch Butterfly Habitat Management Plan
- Continue implementing the Ellwood Mesa Coastal Trails and Habitat Restoration Project
- Continue implementing the Creek and Watershed Management Plan
- Offer services and implement programs to help the community reduce, reuse and recycle materials to promote zero waste practices
- Update the existing CEQA Thresholds Manual
- Utilize the STAR Community Rating System certification results as a means to assess sustainability efforts
- Develop a Sustainability Plan to identify and achieve goals that foster sustainability
- Implement a Community Choice Aggregation Program by and through participation in Central Coast Community Energy's (3CE) Program
- Explore enlisting our residents to actively participate in a crowd-sourcing program to collect information on our urban forest



SUPPORT COMMUNITY VITALITY AND ENHANCED RECREATIONAL OPPORTUNITIES



Goleta is a highly desirable place to live, work, and play because of the natural beauty of its location and the diversity and vitality of its residents. Preserving the quality of life in Goleta is highly valued and communicated as a priority through the City's vision statement and General Plan. The quality of life is formed through the diverse blend of neighborhoods, open spaces, parks and recreation, natural resources and habitat, and agricultural landscape throughout the community. These elements must be preserved to maintain Goleta's character and livability for generations to come.

As a dynamic community, the City values its diversity and seeks to meet the housing needs of all economic segments of the community by striving to provide affordable housing to local residents. To expand quality of life for residents from all economic segments, the City continues to be committed to enhancing the quality of neighborhood parks and recreation areas. The City is also committed to providing services so that residents can create community through gathering, education, and interaction. To plan for future needs, the City engages in various long-range efforts as are reflected in the Strategic Plan's goals and objectives.

STRATEGIC GOALS AND OBJECTIVES

➤ **Strategic Goal: Provide community development for neighborhoods and social welfare assistance for those in need**

Objectives

- Continue implementing the Homelessness Strategic Plan to prevent homelessness in the City and to address the needs of Goleta-area homeless, and those at risk of experiencing homelessness, including homeless veterans, youth, seniors, individuals, and families, and the vehicular homeless
- Establish a waiver policy for beneficial uses for development impact fees for nonprofit organizations, childcare facilities, and affordable dwelling units
- Restructure the tourism and economic development funding provided through the Support to Other Agencies Program as an RFP to enable expanded purposes, including community development purposes
- Continue implementing the COVID-19 Economic Recovery Plan to assist the local community in recovering from the impacts of the COVID-19 pandemic

➤ **Strategic Goal: Support programs that enhance quality of life in the Goleta community such as recreation, public safety, human services, and cultural arts**

Objectives

- Continue implementing the Parks, Facilities, and Playgrounds Master Plan
- Explore opportunities for increasing the amount of active parks and open space, emphasizing underserved areas of the community and areas designated for future new residential development

- Ensure that new parks and recreational amenities for the public are provided concurrent with new development
- Construct a splash pad at Jonny D. Wallis Neighborhood Park
- Evaluate and refine the formalized process for providing support to other agencies by establishing specific program and service categories and a funding and management process specific to each category
- Update the Lake Los Carneros Natural and Historical Preserve Master Plan
- Collaborate with representatives of the Chumash to assess the development of a Chumash cultural center in Goleta
- Install a restroom facility at Evergreen Park
- Renovate the multi-purpose recreation field at Evergreen Park after reclaimed water service is secured
- Construct a community garden at Armitos Park
- Promote incorporation of childcare centers into future commercial and residential development and evaluate the community's need for additional affordable, quality childcare
- Continue to explore opportunities for expansion of passive open space on Ellwood Mesa (Mathilda Parcels)
- Investigate a more uniform set of policies and procedures consistent with all city properties
- Encourage and help facilitate public trail access from the community to the rural foothills and mountainous areas of the Los Padres National Forest
- Develop a public art installation policy

➤ **Strategic Goal: Support and implement the General Plan**

Objective

- Implement the Historic Preservation and Cultural Resource Program and the associated ordinance

➤ **Strategic Goal: Support the Goleta Library as a robust community resource**

Objectives

- Collect data for evaluation of service needs within the Goleta Library service area
- Explore solutions to improve library services in the Isla Vista portion of the Goleta Library service area
- Install mobile book services in the Isla Vista community

➤ **Strategic Goal: Implement District Elections**

Objectives

- Create a robust public engagement plan for input on district mapping
- Create district maps for 2022 election



ENSURE FINANCIAL STABILITY



The long-term financial health of the City is an essential component to be able to deliver high-quality services to residents and businesses. In March 2020, the unprecedented COVID-19 pandemic disrupted the world economy, impacting the City of Goleta and its community. The primary impact of the pandemic on Goleta's finances is the result of the Governor's stay-at-home order. To help mitigate the spread of COVID-19, only essential services and businesses could operate and only essential travel was allowed. Businesses deemed non-essential were either closed or had to change operations to limit capacity. Goleta experienced major decreases with its largest revenue source, the transient occupancy tax (TOT) with all-time low hotel occupancy levels and room rate decreases. Significant decreases were experienced in specific sales tax industry groups such as restaurant hotels, autos and transportation, fuel and service stations, general consumer goods, building and construction and business and industry.

COVID-19 will have lasting impact over the course of several years, possibly beyond the scale of the “Great Recession”. The significant negative revenue impacts to sales tax and TOT will likely continue through the next few fiscal years. This pandemic presents new challenges since the revenues primarily impacted are two of the City’s largest revenue sources. The lasting impact is still unknown and even lifting the stay-at-home orders and reopening the economy in phases brings uncertainty, as there will continue to be ongoing fear of traveling, along with shifts in consumer spending more online and increased levels of telecommuting. Even when widespread treatment, and as a cure and vaccines become available, it will take years for the City to be in the same financial position it once was without new revenue streams.

Financial sustainability includes effective financial accounting systems, improved resource management, strong investment programs, prudent budgeting principles, revenue diversity and investment in city infrastructure. It also means that the City will investigate and pursue options to enhance revenues especially for the areas of public safety, transportation, critical infrastructure maintenance and library services.

The goals established aim to achieve this through the growth of ongoing revenues, evaluating and pursuing revenue enhancement options or debt financing, adhering to sound financial policies and principles that are routinely reviewed for effectiveness, and exercising fiscal discipline. By studying the lessons learned during the economic downturn of the Great Recession and the early months of the pandemic’s economic disruptions and continuously monitoring the environment for influences that can impact financial health and stability, the City will maintain long-term financial health.

The following General Fund Reserve policies were established by the City Council:

- California Public Employees’ Retirement System (CalPERS)/Other Post-Employment Benefit (OPEB)
- Capital Equipment
- Capital Improvement Program (CIP) Project Funding
- Compensated Leave
- Contingency Reserve
- Litigation Defense
- Public Facilities

- Risk Management
- Street Maintenance
- Sustainability

STRATEGIC GOALS AND OBJECTIVES

➤ **Strategic Goal: Provide accurate, reliable, and timely financial information**

Objective

- Explore additional software modules such as Capital Assets, Inventory, and Tyler Content Manager for the City's financial system

➤ **Strategic Goal: Enhance revenue by seeking grants and implementing financing strategies that strengthen the City's budget**

Objectives

- Explore a possible transaction and use (sales) tax measure and evaluate other revenue options to support the future sustainability of the City's budget
- Evaluate possible changes to existing cannabis business tax rates
- Continue to enhance the City's investment program and implement other fixed income products into its portfolio as allowed by the City's investment policy and California Government Code
- Evaluate debt financing options and secure financing for large infrastructure projects with long useful lives to achieve inter-generational equity
- Evaluate city facilities and unused space for possible rental income

➤ **Strategic Goal: Maintain sound fiscal policies and budgeting principles**

Objectives

- Continue to update and implement the Cost Allocation Plan and Comprehensive User Fee Study to ensure full cost recovery
- Develop and adopt an ongoing funding strategy for the Section 115 Trust to address future pensions and other post-employment benefit (OPEB) obligations

➤ **Strategic Goal: Address Revenue Neutrality Agreement**

Objective

- Explore opportunities to further address revenue neutrality agreement
- **Strategic Goal: Maintain and update the 5-year budget forecast and long-range financial forecast**

Objectives

- Continue to enhance the current 5-year budget forecast, including analysis on other primary special revenue operation funds
 - Continue to maintain and update the 20-year long range financial forecast
- **Strategic Goal: Maintain prudent financial reserve policy**

Objectives

- Evaluate other possible reserve categories
 - Identify areas of unfunded priorities such as with deferred maintenance and facility improvements and replacements
- **Strategic Goal: Leverage longstanding partnerships for well-funded and cost-effective library services**

Objectives

- Seek increases to State and County funding for library services to the Goleta Valley Library
- Advocate for continued regional cooperation and resource sharing for the benefit of library users



SUPPORT ECONOMIC VITALITY



The City of Goleta's local economy has been hit hard by the COVID-19 crisis. Local businesses, nonprofits and other organizations experienced severe negative impacts from the COVID-19 pandemic due to the frequent closures put in place by the stay-at-home orders. Recognizing these significant negative impacts on our local business community, the City Council acted quickly to provide funds for assistance in the form of grants and loans through the City's General Fund and CDBG and HOME funds, and instituted policy actions to lessen the impact of the pandemic. The COVID-19 crisis is still evolving, and at the time of adoption of this Strategic Plan, it remains in an emergency response phase and is moving slowly into the recovery phase. We have yet to grasp the full economic impact of the crisis, and therefore cannot fully determine the appropriate scope and duration of all needed recovery efforts; however, the City Council is committed to continue to provide support to our local economy to aid in the multi-year effort to fully recover from this pandemic and subsequent economic downturn.

STRATEGIC GOALS AND OBJECTIVES

- **Strategic Goal: Promote a sustainable local economy**
- **Strategic Goal: Address the acute needs of local business owners, nonprofits and other organizations and their employees due to the negative financial impacts caused by the COVID-19 pandemic**

Objectives

- Continue implementing the COVID-19 Economic Recovery Plan as a living guidance document and amend as needed to reflect evolving conditions
 - Continue to provide relief funds to local individuals, families, businesses, non-profits, and other organizations
 - Explore other partnership organizations to provide additional relief
- **Strategic Goal: Encourage residents, neighboring shoppers, and tourists to support locally owned businesses in Goleta**

Objectives

- Implement the #GoletaToGo and #Goodland#Goodshopping campaigns to enhance awareness of the importance of shopping locally to support businesses in Goleta
 - Implement the direction from the Economic Development and Revitalization Committee to create a shop local incentive program
- **Strategic Goal: Support regional economic vitality in the community through enhanced partnerships such as with UCSB, local businesses, and the Chamber of Commerce**

Objective

- Support business start-up, retention, and expansion, as well as events that attract vendors and tourists
- **Strategic Goal: Encourage and assist entrepreneurs and companies to start or expand their businesses in Goleta and serve as liaison by connecting those businesses to resources**

Objective

- Provide assistance, financial or otherwise, including Goleta Entrepreneurial Magnet (GEM) program where appropriate, and regulatory changes to support local start-ups, and enable local businesses to expand in Goleta
- **Strategic Goal: Increase the amount of City property that can be utilized for various community uses and benefits**

Objective

- Explore grants that would aid in the City's efforts to secure property for community uses
- **Strategic Goal: Support organizations, programs, and policies that facilitate affordable housing for the Goleta workforce**

Objectives

- Provide assistance, financial or otherwise, where possible, and regulatory changes to support affordable housing by for-profit non-profit developers, and homeowners
 - Implement inclusionary housing policies for rental housing that meet requirements under state law
 - Develop tools, such as local preference ordinances or loans to enable additional affordable housing or to allow new housing to have a smaller impact on neighborhoods
 - Encourage and/or provide incentives for Goleta employers to provide new housing for their employees near the employers' workplace
 - Support organizations, programs, and policies that facilitate affordable housing for members of the Goleta workforce, such as first responders, teachers, and nurses
- **Strategic Goal: Develop and implement an economic development strategic plan to enable the city to evaluate opportunities for economic and community development**

Objective

- Prepare an RFP to select a vendor to assist in the development of an economic development strategic plan which will evaluate the best opportunities, such as tourism, for supporting businesses and community well-being

STRENGTHEN INFRASTRUCTURE



Strategically focusing on a well-maintained infrastructure that is clean, safe, and supports the City's current and future needs will increase the overall health and quality of living in the community.

The goals and objectives developed herein are aimed at improving infrastructure, which includes Citywide public facilities, roads and traffic circulation. This includes supporting projects which will enhance the efficiency of travel, accommodating multi-modal transportation which takes into consideration the various modes of transportation such as transit, rail, walking, bicycling, and the connections among all modes.

STRATEGIC GOALS AND OBJECTIVES

- **Strategic Goal: Strengthen Citywide infrastructure including roads and traffic circulation, including bicycle lanes, paths, and sidewalks**

Objectives

- Implement the Bicycle/Pedestrian Master Plan
 - Complete design and seek funding for Goleta Community Center seismic upgrades and ADA improvements
 - Complete Library ADA Improvements
 - Construct multi-modal train and transit station and develop a plan for interior uses and design
 - Design and construct pedestrian crosswalk improvement projects at various locations throughout the City
 - Design and construct priority projects identified in the City's 5-year Capital Improvements Program
 - Budget and perform regular maintenance of the San Jose Creek channel to ensure fish-passage function and capacity for flood events
- **Strategic Goal: Encourage Use of Alternative Transportation Methods that Reduce Vehicle Miles Traveled**

Objectives

- Pursue sustainable land use practices through the General Plan, including walkable, mixed use urban environments that include recreational and commercial opportunities
 - Evaluate opportunities for shared mobility approaches across the region
 - Encourage and promote alternative transportation, including transit, biking and walking
- **Strategic Goal: Protect and maintain our roadway system**

Objectives

- Maintain and regularly update the City's Pavement Management Program
- Design and construct pavement overlays, rehabilitation and reconstruction projects that will achieve and maintain a Council-approved Citywide Pavement Condition Index (PCI)
- Design and seek funding for the Cathedral Oaks Crib Wall Repair Project

- **Strategic Goal: Make public streets safer by incorporating best practices for infrastructure**

Objectives

- Evaluate, regularly maintain, and update the City's traffic signal and electronic traffic control device network
- Implement a concrete repair program, design and construct concrete improvement projects to repair damaged sidewalk and trip hazards throughout the City

- **Strategic Goal: Incorporate Vision Zero plans into transportation project design**

Objectives

- Complete the Goleta Traffic Safety Study and Local Road Safety Plan
- Update roadway striping concurrent with overlays and slurry seal projects to enhance bicyclist safety and include Complete Streets Concepts

- **Strategic Goal: Actively engage the community and advocacy groups in the development of capital projects**

- **Strategic Goal: Enhance the efficiency of the City's organizational infrastructure**

Objectives

- Continue implementation the new Zoning Ordinance (Title 17 of the Goleta Municipal Code)
- Complete the City's Local Coastal Program (LCP) project for submittal to and certification by the California Coastal Commission in consultation with Coastal Commission staff
- Implement and encourage widespread use of the electronic permit tracking system by the public and staff to increase efficiency, accessibility, and transparency

RETURN OLD TOWN TO A VITAL CENTER OF THE CITY



The Old Town area is recognized as the historic center of town. Strategic efforts to restore this area include enhancing the physical and economic environment, improving the bicycle and pedestrian experience, managing traffic, and minimizing impacts on residential areas, all the while preserving the unique character of the area. As the City matures, there is a growing desire to establish a stronger identity for the community and create a greater sense of place.

STRATEGIC GOALS AND OBJECTIVES

➤ **Strategic Goal: Complete infrastructure improvements in Old Town**

Objectives

- Complete design and start construction of the Ekwil Street and Fowler Road Extensions Project
- Complete design and start construction of the Hollister Avenue Bridge Replacement Project
- Complete environmental review and design for the San Jose Creek Bike Path Project (Southern and Northern Extent)
- Complete design and construction of the San Jose Creek Bike Path Project (Middle Extent) from Jonny D. Wallis Park to Armitos Avenue
- Design and complete construction of the Hollister Avenue Old Town Interim Striping Project

➤ **Strategic Goal: Improve parking availability in Old Town**

Objectives

- Work with local organizations including Traffic Solutions to evaluate employee parking needs in Old Town
- Encourage employee use of alternative transportation as available for Old Town businesses
- Complete rehabilitation of Orange Avenue lot for public use
- Complete timed parking project in Old Town

➤ **Strategic Goal: Support the continued vigor and vitality in Old Town**

Objectives

- Study the feasibility of pursuing state or federal historic registry listing for the Goleta Valley Community Center
- Investigate future management options for the Goleta Valley Community Center and secure a long-term agreement for management of the facility and operations
- Re-visit opportunities for community and economic development in Old Town using a visioning process, based on funding availability and pandemic relief efforts

MAINTAIN A SAFE COMMUNITY



The City has historically placed a high priority on public safety. The City will continue to work collaboratively with police, fire, residents, and businesses to maintain Goleta’s safe community. This includes providing high-quality crime prevention and law enforcement services, efficient emergency services in order to minimize exposure to health and safety hazards and maintaining robust training programs for community education and increased public awareness.

STRATEGIC GOALS AND OBJECTIVES

- **Strategic Goal: Maintain robust community/emergency preparedness programs**

Objectives

- Continue to provide Community Emergency Response Team (CERT) training programs (in English and Spanish) for adults, teens, seniors and Spanish-speakers
- Continue to provide the LISTOS basic emergency and disaster readiness public education program for Spanish-speaking populations

- **Strategic Goal: Participate in regional public safety collaboration**

Objectives

- Work with the Santa Barbara County Fire Department and the Santa Barbara County Sheriff's Office to ensure adequate staffing levels and services are provided to the community
- Work with other Sheriff contract cities and the County to secure body cameras and IT infrastructure for Sheriff Deputies
- Review current evacuation plans and procedures with the County Sheriff's Office, the primary agency for all evacuation matters, and County Fire Department, the assisting agency

- **Strategic Goal: Continue to enhance public safety efforts throughout the City through our School Resources and Community Resources Deputies**

- **Strategic Goal: Uphold high visibility for pedestrian and traffic safety through our dedicated Motors Unit**

- **Strategic Goal: Improve Fire Service response time for residents and businesses in western Goleta by building Fire Station 10**

ENHANCE THE EFFICIENCY AND TRANSPARENCY OF CITY OPERATIONS



City of Goleta employees are guided by the employee mission statement: “Our mission is to conduct the City’s business in the most efficient, transparent and professional way possible to support a vibrant and sustainable community.” Seven core values serve as a framework for employees to conduct day-to-day business and provide excellent customer service:

1. Responsive, efficient, and effective professional behavior
2. Consistent application of procedures, values and policies
3. Continuous improvement and professional development

4. Collaboration through teamwork in support of a common goal
5. Open, honest, direct and timely communication
6. Fostering high morale through camaraderie, respect, empowerment and enjoyable workplace
7. Flexibility, innovation and creativity

STRATEGIC GOALS AND OBJECTIVES

➤ **Strategic Goal: Provide professional, efficient, and responsible customer service**

Objectives

- Provide timely feedback on responses to issues and resolutions to citizen complaints
- Provide initial response to calls and emails from the City Council and the public within one business day

➤ **Strategic Goal: Maintain transparency in all aspects of City Government**

Objective

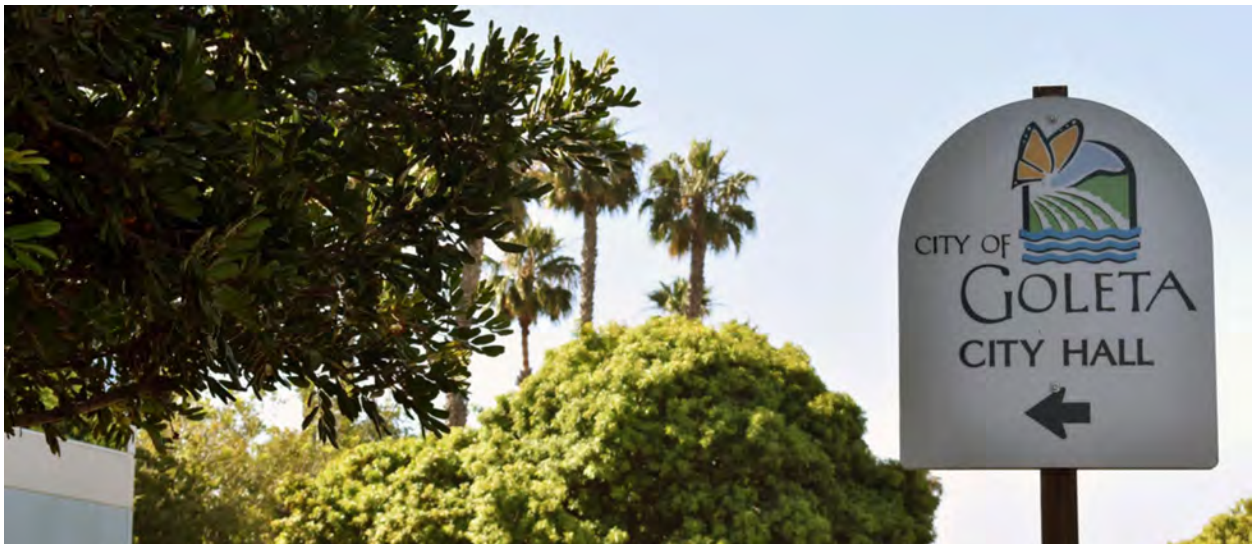
- Investigate tools to increase presentation of financial information on City Website

➤ **Strategic Goal: Continually strive to improve customer service**

Objectives

- Based on results of the Information Technology (IT) assessment, invest in technologies that will improve the City's website and the efficiency of online services offered, social media platforms, direct email, text, and voice services, and the City's cable channel
- Install an Enterprise Content Management (ECM) system
- Continue to increase options for the public and staff to seamlessly access information and services and conduct City business remotely and at times most convenient for them

ENSURE EQUITY, INCLUSION, AND ACCESS IN CITY PROGRAMS, SERVICES AND ACTIVITIES



The City of Goleta has a clear and longstanding commitment to diversity, equity, inclusion and access in government. The City appreciates and values the physical, social, and psychological differences between people and groups in our community. We endeavor to ensure that everyone in Goleta can reach their highest level of health and potential for a successful life, regardless of their background and

identity. To that end, the City will continually examine its policies and practices, seek new and innovative ways to engage and benefit the entire community, and make changes in any government policies, structures, services, or culture that negatively impact or do not fully benefit historically disenfranchised communities.

STRATEGIC GOALS AND OBJECTIVES

- **Strategic Goal: Develop and maintain a workforce reflecting our community, and create a work environment to support all employees**

Objectives

- Analyze the City's employment demographics as compared to the demographics of the community
- Develop targeted recruitment strategies to reach qualified candidates from diverse community groups
- Establish, communicate, and enforce policies and practices that ensure a harassment and discrimination free workplace with equal opportunity in all areas of employment including, hiring, salaries and benefits, training, and advancement

- **Strategic Goal: Create a culture of learning and awareness at the City, and a workforce committed to the principles of diversity, equity, inclusion and access in the provision of City services**

Objectives

- Conduct ongoing mandatory and voluntary training and other educational opportunities for staff, elected officials, and members of City boards and commissions to increase their understanding of implicit and explicit bias; individual, institutional, and structural bias; and best practices for achieving equity, inclusion, and access in local government
- Engage a cross-section of staff on the Diversity, Equity and Inclusion Team in the development of a Diversity, Equity and Inclusion Plan

- **Strategic Goal: Strengthen public outreach, promote public engagement in the civic process, increase attendance at City and community events, and improve awareness of and access to City services for all City residents, including underrepresented groups**

Objectives

- Consider additional opportunities for public engagement in City activities
- Analyze the City’s board and commission appointee demographics as compared to the demographics of the community, and develop targeted recruitment strategies to reach qualified candidates from diverse community groups
- Ensure broad public awareness of City meetings and events, and provide opportunities for public participation
- Consider recommendations from the Public Engagement Commission to increase public participation in government
- Seek input from the Public Engagement Commission on the process for drawing electoral district boundaries in advance of the November 2022 Election
- Pursue opportunities to improve communication, program access, and facility access for people with disabilities
- Continue the LEAD Goleta program to provide insight to City policymaking and operations, interaction with elected officials and staff, and opportunities for civic engagement

➤ **Strategic Goal: Engage limited-English speakers in a strategic way****Objectives**

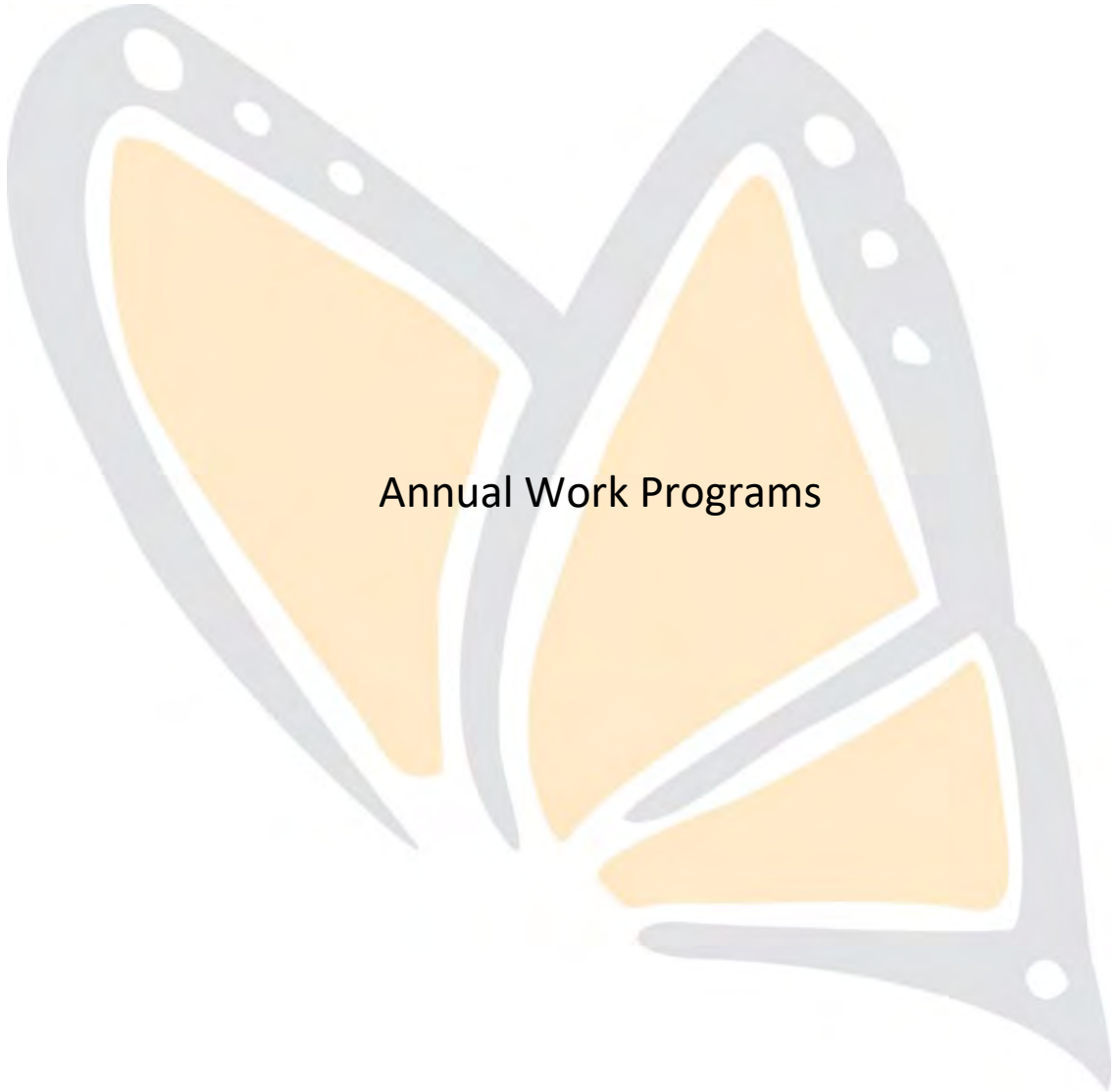
- Develop a Language Equity Plan to provide for outreach and engagement for the primary languages spoken in Goleta besides English
- Hold a “City 101” event in Spanish modeled on the existing LEAD Goleta Program but tailored to the needs of the Spanish speaking community
- Publicize the availability of Library resources and programming in Spanish
- Provide Spanish interpretation at key meetings and events
- Offer Spanish language Community Emergency Response Team (CERT) and LISTOS training

➤ **Strategic Goal: Continually examine operational policies and practices to eliminate bias and ensure equity, inclusion, and access****Objectives**

- Complete and present the Diversity, Equity, and Inclusion (DEI) Plan to the City Council
- Implement the recommendations for changes to policy and practice outlined in the DEI Plan

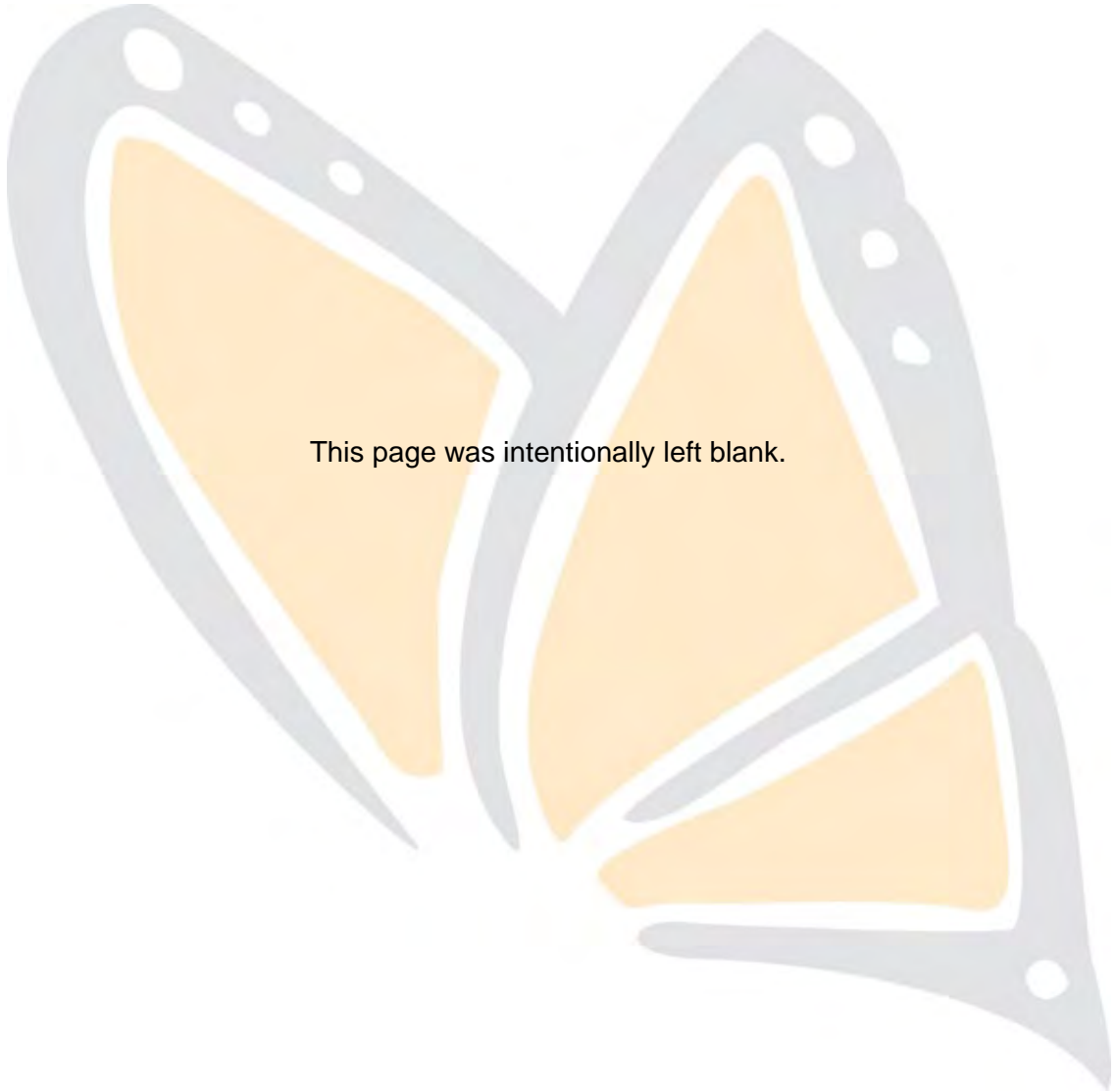
- Use data to develop baselines, set goals, and measure the success of specific programmatic and policy changes
- Encourage and support the Santa Barbara County Sheriff's ongoing efforts to ensure equitable policing
- Collaborate with other public agencies to share resources and best practices
- Seek input from relevant organizations and community groups





Annual Work Programs





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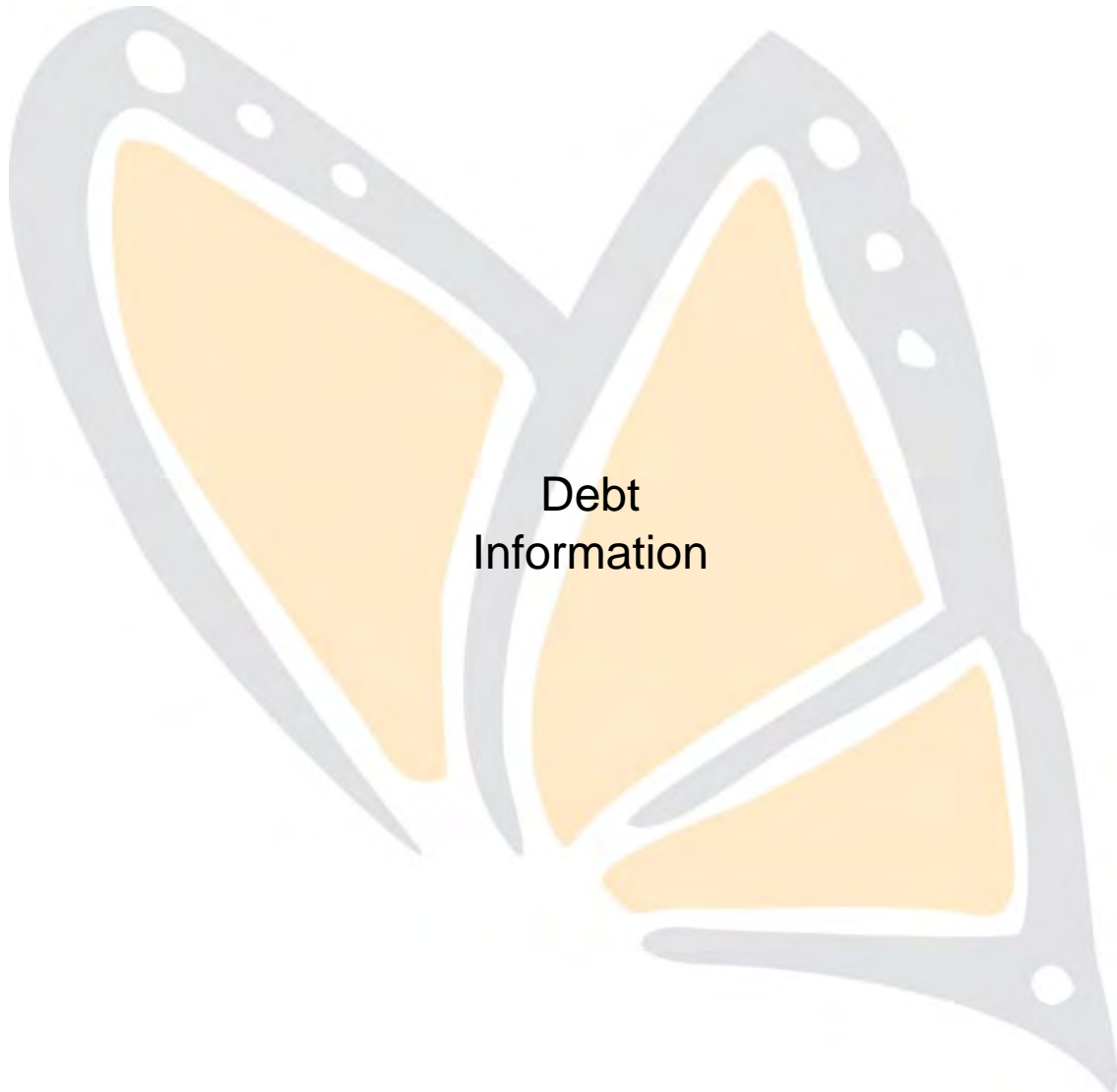
Annual Work Programs

Annual Work Programs

On an annual basis, each City Department prepares and presents to the City Council at multiple public workshops a Department Annual Work Program that defines work priorities, communicates progress on existing work commitments, balances work and available staffing resources, and establishes a link to the Strategic Plan. The workshops are normally held between the months of March through April. These workshops allow staff to share and discuss their Annual Work Program with City Council and the public. The Annual Work Program is a mechanism that also informs the City Council of the department’s workload and staffing levels. It enables the Council to set priorities concerning future work efforts. Once the annual work program is adopted, the objectives identified in the work programs are programmed and allocated in the budget. The Annual Work Program also contains detailed information on staff levels and structure of the departments and its divisions. It outlines the ongoing responsibilities, roles of each division, and key accomplishments in the previous fiscal year.

Due to the length of the Annual Work Programs, the complete documents for each department, which contain detailed information of continued and upcoming major projects and initiatives can be viewed on the City’s website, www.cityofgoleta.org or by clicking on the departments names:

Department Name	Description of Program and Functions
City Manager’s Office	City Manager, City Clerk, Community Relations, and Support Services
Finance	Finance Administration, Accounting, Budget, Treasury, Business Licenses, Cannabis and Purchasing
Library Department	Goleta Library, Buellton Library, and Solvang Library
Neighborhood Services and Public Safety	Public Safety and Emergency Response, Economic Development, Parks and Recreation, Community Development Block Grant, City Grant Program, Capital Improvement Projects
Planning & Environmental Review	Advance Planning, Current Planning, Sustainability Program, Affordable Housing, and Planning Administration
Public Works	Public Works Administration, Engineering Division, Facilities Division, Parks and Open Space Division, CIP Division, Street Lighting Division, Street Maintenance Division, Solid Waste and Environmental Services Division, Capital Improvement Projects



Debt
Information



Debt Information



California Government Code Section 43605 states: "A city shall not incur an indebtedness for public improvements which exceeds in the aggregate 15 percent of the assessed value of all real and personal property of the city. Within the meaning of this section indebtedness means bonded indebtedness of the city payable from the proceeds of taxes levied upon taxable property in the city."

The City of Goleta does not have any debt at the time. If the City were to issue debt, the debt limit would be at \$309,328,677 (based on FY 20/21 assessed valuation). The City has a Debt Management Policy that provides the guidelines and parameters when considering debt.

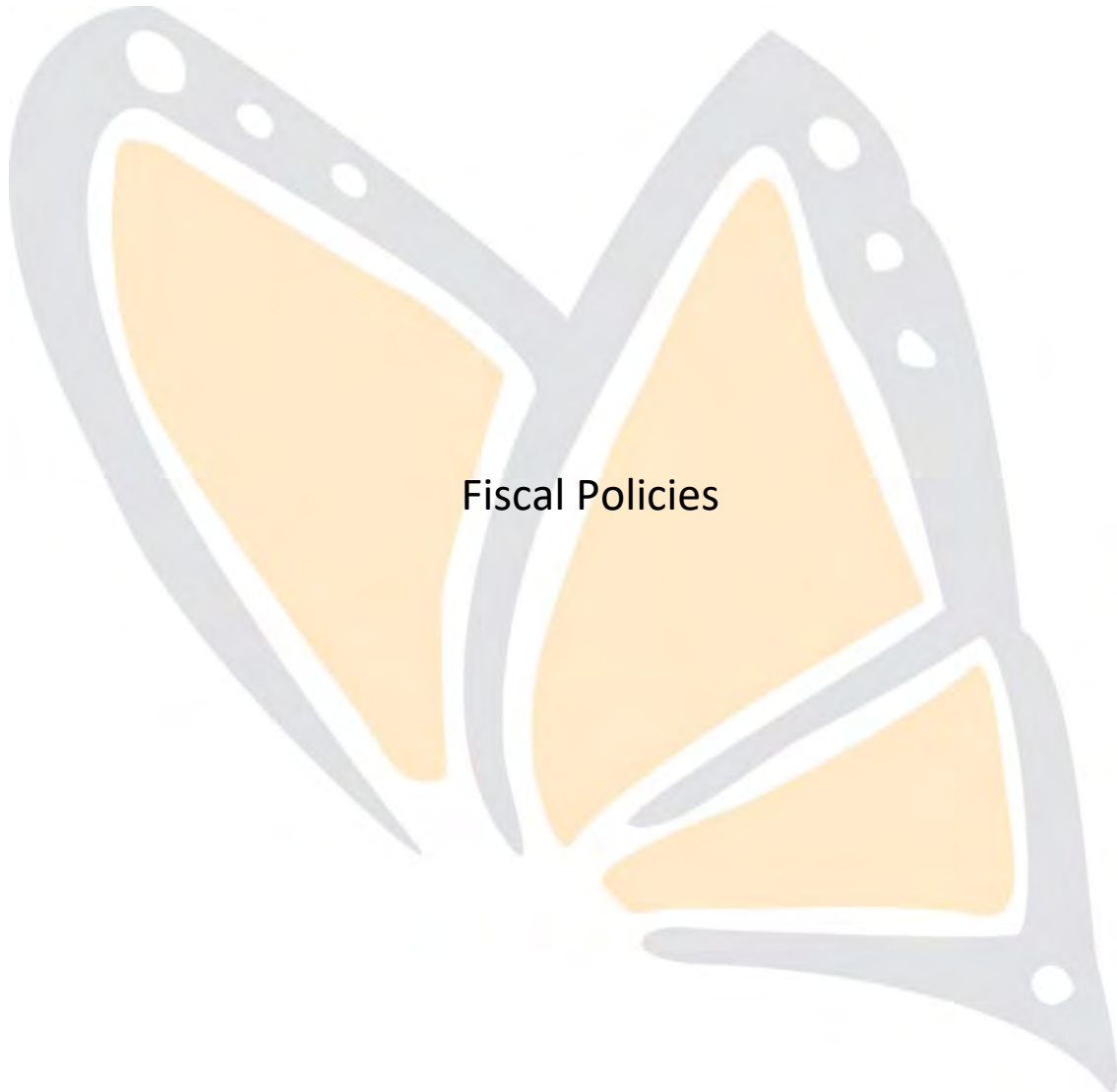
LEGAL DEBT MARGIN COMPUTATION^[1] FY 2021/22

Assessed valuation	\$ 8,248,764,716
Conversion percentage	<u>25%</u>
Adjusted assessed valuation	2,062,191,179
Debt limit percentage	<u>15%</u>
Debt limit	309,328,677
Total net debt applicable to limitation	<u>-</u>
Legal debt margin	<u><u>\$ 309,328,677</u></u>
Total debt applicable to the limit as a percentage of debt limit	0.0%

Notes and Data Sources:

[1] City of Goleta, Finance Department

The Government Code of the State of California provides for a legal debt limit of 15% of gross assessed valuation. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California for local governments located with the State.



Fiscal Policies



FUND BALANCE POLICY – GASB 54

PURPOSE

The policy is in place to provide a measure of protection for the City against unforeseen circumstances and to comply with GASB Statement No. 54. No other policy or procedure supersedes the authority and provisions of this policy.

The Fund Balance Policy establishes the procedures for reporting unrestricted fund balance in the City's financial statements. The policy also authorizes and directs the Finance Director to prepare financial reports which accurately categorize fund balance as per Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions.

PROCEDURES

Fund balance is essentially the difference between the assets and liabilities reported in a governmental fund. There are five separate components of fund balance, each of which identifies the extent to which the City is bound to honor constraints on the specific purpose for which amounts can be spent:

- Nonspendable fund balance (*inherently nonspendable*)
- Restricted fund balance (*externally enforceable limitations on use*)
- Committed fund balance (*self-imposed limitations on use*)
- Assigned fund balance (*limitation resulting from intended use*)
- Unassigned fund balance (*residual net resources*)

The first two components listed above are addressed in this policy due to the nature of their restrictions. Examples of nonspendable fund balance are inventory and land assets. Restricted fund balance is either imposed by law or constrained by grantors, contributors, or laws or regulators of other governments. Examples of these are all special funds, endowments, trust, etc.

This policy is focused on financial reporting of unrestricted fund balance, or the last three components listed above. These three components are further defined below.

Committed Fund Balance

The City Council, as the City's highest level of decision-making authority, may commit fund balance for specific purpose pursuant to constraints imposed by formal actions taken, such as an ordinance or resolution. These committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified use through the same type of formal action taken to establish the commitment. City Council action to commit fund balance needs to occur within the fiscal reporting period; however the amount can be determined subsequently.

The City of Goleta has identified the following examples of reserves that fall within the classification of Committed Fund Balance:

- General Fund Contingency
-

Fiscal Policies

- Compensated Leave
- Capital Equipment
- Building Maintenance
- Risk Management Reserve
- City Hall Acquisition
- Litigation

Encumbrances which are the obligation of funds via contract, agreement, purchase order or other legally binding means are another example of Committed Fund Balance.

Assigned Fund Balance

Amounts that are constrained by the City's *intent* to be used for specific purposes, but are neither restricted nor committed, should be reported as assigned fund balance. This policy hereby delegates the authority to assign amounts to be used for specific purposes to the Finance Director for the purpose of reporting these amounts in the annual financial statements. A couple of examples of Assigned Fund Balance would be Continuing Appropriations/Carry-Overs and Debt Service.

Unassigned Fund Balance

These are residual positive net resources of the general fund in excess of what can properly be classified in one of the other four categories. An example would be the City's Unassigned Reserve, which was setup to account for the General Fund balances beyond the funding levels of the other reserves.

Overall Fund Balance Classification

It is the City's accounting policy to charge expenses to restricted funds first, when both restricted and unrestricted fund balances are available for use. Similarly, when an expenditure is incurred in which amounts of the unrestricted classification of fund balance could be used, the City considers committed amounts to be reduced first, followed by assigned amounts and then unassigned amounts.

CONTINGENCY RESERVE POLICY

PURPOSE

The purpose of this policy is to establish general guidelines for the establishment, maintenance and use of a contingency reserve. This reserve will generate investment income, provide a margin of safety and stability to protect the City from exposure to catastrophic events and economic impacts and provide flexibility to pursue emergent opportunities.

POLICY

The Contingency Reserve Policy requires that a minimum balance of 33% of allocated General Fund ongoing expenditures be maintained in any given year. The contingency reserve balance should be reported annually with fund transfers to be made annually prior to the closing of the fiscal year.

INTENDED USES FOR RESERVE

- Interruptions in cash inflows

Examples include the State holding back on or altering tax disbursements, loss of sales tax receipts of a one time nature, or a significant economic slowdown. If the cash inflow interruption is of an ongoing nature, reserve use is limited to a consecutive two-year period, not to exceed 40% of the beginning reserve balance.

- Emergencies

In the event of an emergency or disaster such as earthquakes, fires, floods or other such emergencies, the entire balance may be used to temporarily fund recovery costs. It is understood that all aid assistance options will be sought to fund recovery efforts or reimbursement of the Contingency Reserve for fronting of recovery costs.

- Capital Acquisitions

Up to one-third of the Contingency Reserve balance may be used to finance capital acquisitions, as long as a repayment plan is approved. The repayment plan must be financially feasible based on the City's adopted Long-Term Financial Forecast. Alternative financing options shall be presented for consideration along with the use of the Contingency Reserve

- Emergent Opportunities

Up to one-third of the Contingency Reserve balance may be used to finance opportunities that directly benefit the City in a variety of ways. These include, yet are not limited to, creating, enhancing, or preserving revenue streams, or otherwise strengthening the City's financial performance.

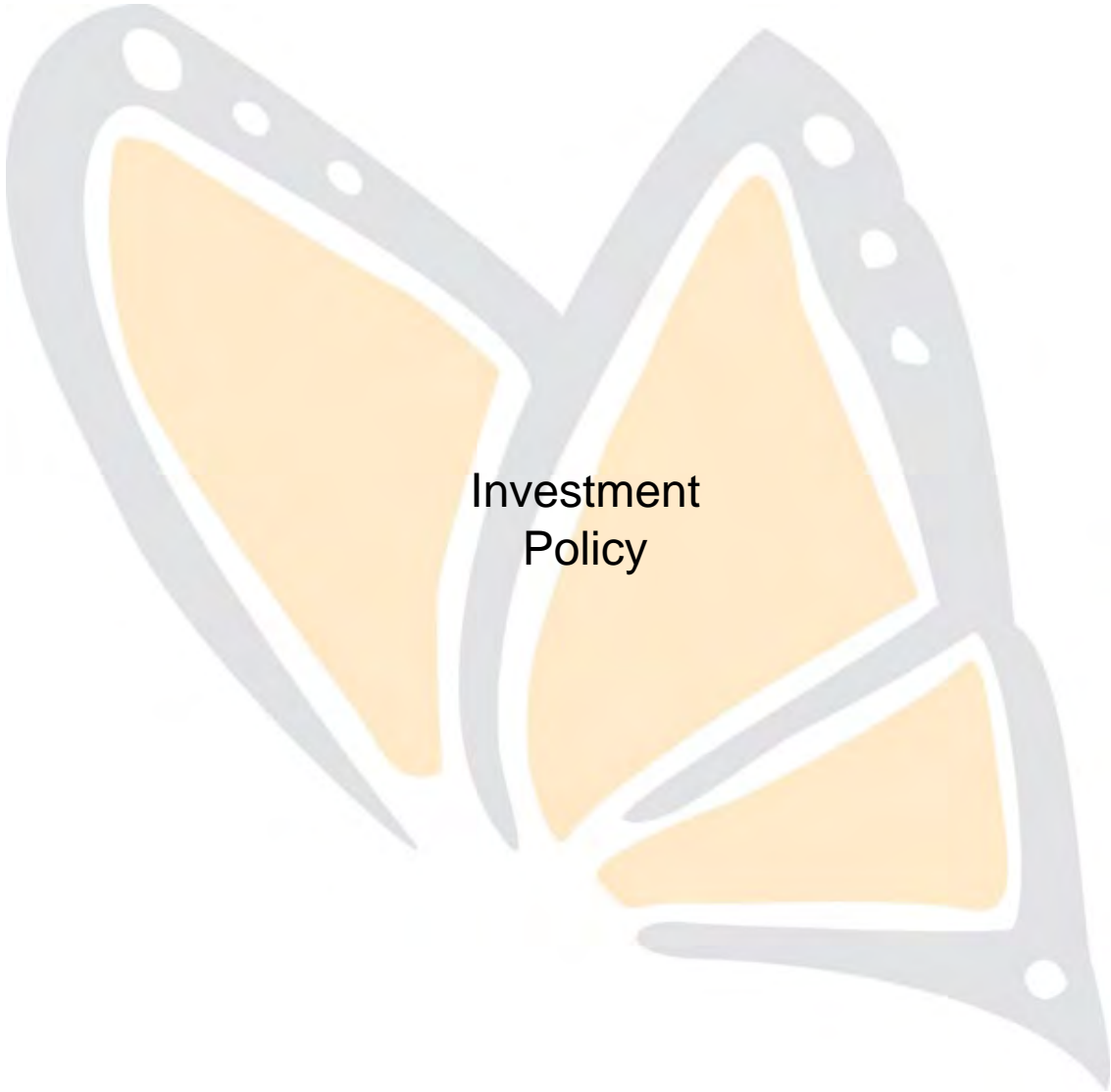
OTHER CRITERIA FOR USE

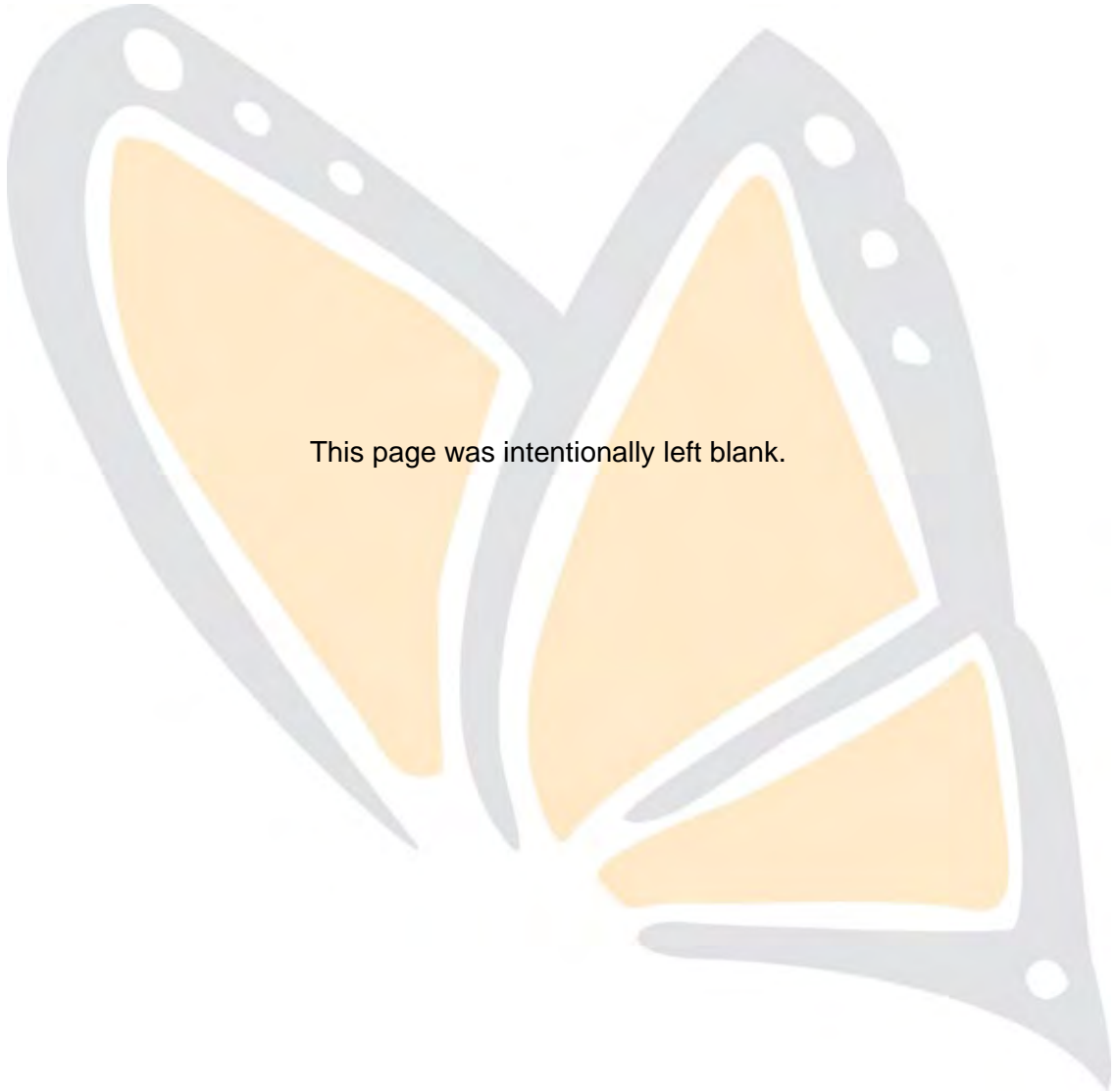
A majority vote from the City Council is required to determine that it is necessary to use the Contingency Reserve for any of the uses listed above. With the exception of the emergency

scenario, the reserve contingency balance allocated for other intended uses shall not exceed 50% of the required balance in any given year.

REPLENISHMENT PLAN

Unless a repayment plan is pre-established at the time reserves are allocated, Staff shall bring for Council consideration a replenishment plan, within 60-days of allocation from the reserve. It would be Council's expectation that every effort would be made to replenish the reserve as soon as it is financially feasible and practical to do so. If the reserve cannot be replenished by the next annual budget, a repayment plan not to exceed five years should be approved by council by a majority vote.





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Statement of Investment Policy Fiscal Year 2021/22

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1.0 Purpose

It is the purpose of the City's investment policy to establish strategies, practices and procedures to be used in investing public funds in a prudent manner, which will provide the maximum security while meeting daily cash flow needs and conforming to all statutes governing the investment of public funds.

Secondly, this document will identify policies that enhance opportunities for a prudent and systematic investment of public funds. This policy is intended to guide the investment of City funds toward the goals of safety, liquidity and yield.

2.0 Policy

It is the policy of the City of Goleta, hereafter referred to as the "City", to invest public funds not required for immediate day-to-day operations, also referred to as idle funds, in safe and liquid investments having acceptable rates of return while conforming to all state statutes and this City's Investment Policy.

California Government Code Section 53646 (a)(2) states that the City Treasurer may annually submit an investment policy to the City Council for consideration at a public meeting. This investment policy conforms to all pertinent existing laws of the State of California, including California Government Code Sections 53600 et seq. Any conflict between this City Investment Policy and California Government Code Section 53600 et. seq., shall be interpreted in favor of the California Government Code.

3.0 Scope

This investment policy applies to all financial assets and investment activities of the City. These funds are reflected in the City's audited Comprehensive Annual Financial Report (CAFR). If the City invests funds on behalf of another agency and, if that agency does not have its own policy, the City's investment policy shall govern the agency's investments. Any additional funds that may be created from time to time shall also be administered within the provisions of this policy and comply with the California State Government Code. This policy covers the investment activities of idle funds under the direct authority of the City.

3.1 Funds Included by this Policy

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Capital Project Funds
- Fiduciary Funds

3.2 Pooling of Funds

Except for cash in certain restricted and special funds, the City shall consolidate cash balances from all funds to maximize investment earnings. Investment income shall be allocated to various funds as identified in the investment procedures manual in accordance with generally accepted accounting principles.

3.3 Investments Held Separately

In some instances, investments cannot be included in the City's investment pool. These may include investments of bond proceeds. In such cases the funds will be held separately when required by law, contract or other authority.

4.0 Prudence

The City Treasurer is authorized to make investment decisions on behalf of the City investing public funds subject to the prudent investment standard. The Prudent Investor Standard of the California Government Code Section 53600.3 states, "when investing, reinvesting, purchasing, acquiring, exchanging, selling or managing public funds, a trustee shall act with care, skill, prudence and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated need of the [City], that a prudent person in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the [City]". The standard of prudence to be used by investment officials shall be applied in the context of managing the overall portfolio.

Trustees are those persons authorized to make investment decisions on behalf of a local agency. Trustees or City investment officials, acting in accordance with written procedures, the investment policy and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk changes or market price changes, provided deviations from expectations are reported in a timely manner and appropriate action is taken to control adverse developments.

5.0 Objectives

Section 53600.5 of the California Government Code outlines the primary objectives of a trustee investing public money. The primary objectives, in order of priority, of the City's investment activities shall be:

5.1 Safety

Safety of principal is the foremost objective of the investment program. Investments by the City shall be undertaken in a manner that seeks to ensure preservation of capital in the overall portfolio and reduce both credit

and market risk. The type of investment instruments and diversification of investments are critical components to ensuring investment portfolio safety.

5.2 Liquidity

The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated. Liquidity also refers to the ability to convert an investment to cash without loss of principal and minimal loss of interest.

5.3 Yield (Return on Investment)

The City's investment portfolio shall have the objective of attaining a comparative performance measurement or an acceptable rate of return throughout budgetary and economic cycles. These measurements should be commensurate with the City's investment risk constraints identified in the Investment Policy and the cash flow characteristics of the portfolio. Return on investment becomes a consideration only after the basic requirements of safety and liquidity have been met.

The City Treasurer shall strive to maintain the level of investment of all idle funds as close to 100% as possible. While the objectives of safety and liquidity must first be met, it is recognized that investment assets represent a potential source of significant revenues. It is to the benefit of the City that these assets be managed to produce optimum revenues consistent with State statutes and local policies.

6.0 Delegation of Authority

Authority to manage the City's investment program is derived from the California Government Code Sections 53600 through 53609. The management of idle cash and the investment of funds identified in paragraph 3(A) is the responsibility of the Finance Department. The Finance Department is under the control of the Finance Director and appointed by the City Manager as the City Treasurer. Management responsibility for the investment program is hereby delegated to the Finance Director (City Treasurer) as directed by the City Council, for a one-year period by the City Council. Subject to review, the City Council may renew the delegation of authority under this code section each year. Under the authority granted by the City Council, no person may engage in an investment transaction covered by the terms of this policy unless directed by the City Treasurer.

In the execution of this delegated authority, the City Treasurer may establish accounts with qualified financial institutions and brokers/dealers for the purpose of effecting investment transactions in accordance with this policy. The criteria used

to select qualified financial institutions and brokers/dealers are identified in Part 11 of this policy.

Transactions, including wiring instructions, must be identified in advance and approved in writing by the City Treasurer or designee. All investment transactions in excess of \$100,000 (except for deposits or withdrawals from the LAIF) shall also require the signature of the City Manager or his/her designee.

This delegation of authority shall be in effect for one fiscal year. The City Council may renew the authority annually and may revoke the authority at any time.

7.0 Ethics and Conflicts of Interest

All participants in the City's investment process shall act responsibly as custodians of the public trust. Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program or which could impair their ability to make impartial investment recommendations and decisions. Investment officials and employees shall make all disclosures appropriate under the Fair Political Practices Act and shall seek and follow the advice of the City Attorney and the Fair Political Practices Commission whenever there is a question of personal, financial or investment positions that could represent potential conflicts of interest.

8.0 Authorized Financial Institutions and Broker/Dealers

Investments shall be purchased only through well-established, financially sound institutions. All financial institutions and broker/dealers who desire to become qualified vendors for investment transactions will be given a copy of the City's investment policy and certification form. The completion and submission of the certification form by a broker-dealer or financial institution shall constitute proof that it has received the City's Statement of Investment Policy, read it, and intends to comply with it. Qualified financial institutions must provide current audited financial statements and provide either verification of a federal or a state charter or of being an eligible institution per the California Government Code. Broker/dealers must provide current audited financial statements and verification that the firm is in good standing with one of national securities exchange that is registered with the Securities Exchange Commission.

8.1 Authorized Financial Institutions

The City Treasurer shall maintain an Approved List of all commercial banks and all savings and loan associations which may serve as public depositories of City monies. That list will be reviewed by the Finance and Audit Standing Committee within three months of modifying the list.

The City shall only deposit public monies in financial institutions that have: (1) at least \$500 million in total assets; (2) a core capital-to-total assets ratio of at least five percent; (3) favorable ratings from a recognized financial institution rating service, as determined by the City Treasurer; (4) a federal or a state charter; or are eligible institutions per the California Government Code and (5) a branch office within Santa Barbara County.

Under no circumstances shall the City's deposits in a financial institution exceed the total shareholders' equity of that institution.

8.3 Authorized Broker/Dealers

The City will maintain a list of financial institutions authorized to provide investment services. In addition, a list will also be maintained of approved security broker/dealers selected by credit worthiness who are authorized to provide investment services in the State of California. These may include primary dealers or regional dealers that qualify under Securities and Exchange Commission Rule 15C3-1 (uniform new capital rule).

All financial institutions and broker-dealers for investment transactions must supply the following to the City as appropriate:

- Current audited financial statements
- Proof of Financial Industry Regulatory Authority (FINRA) certification,
- Proof of State of California registration
- Trading resolution
- Completed City of Goleta broker-dealer questionnaire, which contains a certification of having read, understood and agreeing to comply with the City's Investment Policy and depository contracts

9.0 Authorized and Suitable Investments

The City Treasurer may invest City funds in the following instruments as specified in California Government Code, Sections 53600 et seq., and as further limited in this policy. The City is empowered by statute to invest in the following types of securities:

9.1 Authorized Investment Types

- 9.1.1 Local Agency Investment Fund (LAIF) of the State of California. Investments in accordance with the laws and regulations governing those funds.

- 9.1.2 Obligations of the U.S. Government, its agencies and instrumentalities, including U.S. Treasury notes, bonds, bills, or certificate indebtedness, or those for which the full faith and credit of the United States are pledged for the payment of principal and interest, federal agencies, mortgage-backed securities with a fixed coupon issued by an agency of the U.S. Government or U.S., government-sponsored enterprise obligations (GSE), participations, or other instruments.
 - 9.1.3 Certificates of Deposit (CDs). CDs shall not exceed five-year maturity. CDs shall be collateralized as specified in Section 12 of this investment policy. CDs shall be issued by nationally or state-chartered banks or savings association or federal association or a state or federal credit union or by a state-licensed branch of a foreign bank and cannot exceed thirty percent (30%) of the total portfolio. The City may waive collateral requirements for the portion of any deposit insured up to the amount allowed per account by the FDIC or NCUA.
 - 9.1.4 Prime Commercial Paper of the highest numerical rating of Moody's Investment Service, Inc. or Standard & Poor's Corporation (S&P) from issuing corporations that are organized and operating within the United States and having total assets in excess of \$500 million and having the equivalent to an "AA-" or higher rating from either Moody's or S&P for other debt of the issuer. Commercial Paper shall not exceed 270 days maturity or 25% of the portfolio.
 - 9.1.5 Money market funds with portfolios consisting of one or more of the indicated legal investments and none of the prohibited investments.
 - 9.1.6 Sweep account for the investment of overnight funds when the funds are swept into investments authorized by this policy.
 - 9.1.7 Passbook accounts maintained solely to provide for ongoing operational needs shall be subject to the requirements of this policy.
 - 9.1.8 Investment Trust of California, a Joint Powers Authority, doing business as CalTRUST. The City may invest in CalTRUST, a pool created by local public agencies to provide a method for local public agencies to pool their assets for investment purposes.
 - 9.1.9 Bonds, notes, or other forms of indebtedness issued by the City, including bonds payable solely out of the revenues from a revenue producing property owned, controlled, or operated by the City or by a department, board, agency, or authority of the local agency.
-

9.1.10 Medium-Term Notes, defined as all corporate and depository institution debt securities with a maximum remaining maturity of 5 years or less, issued by corporations organized and operating within the United States or by depository institutions licensed by the United States or any state and operating within the United States. Purchases of medium-term notes may not exceed 30 percent of the City's surplus funds. Notes eligible for investment shall be rated in a rating category of "A" or its equivalent or better by two Nationally Recognized Statistical- Rating Organizations. Investments in medium-term notes for any single nongovernment issuer shall be limited to no more than 5 percent of surplus funds for issuers rated "AA" or its equivalent or better by two Nationally Recognized Statistical-Rating Organizations, and to no more than 3 percent for issuers rated in a rating category of "A" or its equivalent or better by two Nationally Recognized Statistical-Rating Organizations.

9.1.11 County Pooled Investment Funds in accordance with the laws and regulations governing those funds and state law.

9.2 Unauthorized Investments

Investments not specifically authorized herein are disallowed. Additionally, Section 53601.6 of the California Government Code disallows the following: inverse floaters, range notes, or interest-only strips that are derived from a pool of mortgages. Futures, options, all leveraged purchases, reverse repurchases, and speculations on interest rates are specifically not allowed by this policy.

10.0 Review of Investment Portfolio

The securities held by the city must follow Section 9.0 Authorized and Suitable Investments at the time of purchase. Because some securities may not comply with Section 8.0 Authorized and Suitable Investments subsequent to the date of purchase, the City Treasurer or designee, shall at least quarterly review the portfolio to identify those securities that do not comply. The City Treasurer shall establish procedures to report to the City Council and Finance and Audit Standing Committee, major and critical incidences of noncompliance identified through the review of the portfolio.

11.0 Investment Pools / Mutual Funds

A thorough investigation of the pool/fund is required prior to investing, and on a continual basis. There shall be a questionnaire developed which will answer the following general questions:

- A description of eligible investment securities, and a written statement of investment policy and objectives.
- A description of interest calculations and how it is distributed, and how gains and losses are treated.
- A description of how the securities are safeguarded (including the settlement processes), and how often the securities are priced, and the program audited.
- A description of who may invest in the program, how often, what size deposit and withdrawal are allowed.
- A schedule for receiving statements and portfolio listings.
- A description of how the pool/fund maintain reserves, retained earnings etc., or is all income after expenses distributed to participants.
- A fee schedule, and when and how it is assessed.
- The eligibility of the pool/fund to invest in bond proceeds and a description of its practices.

12.0 Collateralization

Investments in certificates of deposit, sweep accounts and passport accounts shall be fully insured up to the limit set by the Federal Deposit Insurance Corporation (FDIC) or National Credit Union Administration (NCUA). Investments in certificates of deposit, sweep accounts and passport accounts in excess of the FDIC or NCUA limit shall be properly collateralized as required by law.

13.0 Safekeeping and Custody

All security transactions entered by the City shall be conducted on a delivery-vs.-payment (DVP) basis. Securities owned by the City, (except the collateral for certificates of deposit in banks and/or savings and loans) shall be held by a third-party custodian/safekeeping account designated by the City Treasurer and evidenced by safekeeping receipts. Said securities shall be held in a manner that establishes the City's right of ownership. The only exception to the foregoing shall be depository accounts and security purchases made with: LAIF, time certificates of deposit and money market mutual funds held directly with issuing institution, since the purchased securities are not deliverable.

The third-party custodian/safekeeping account shall annually provide a copy of their most recent report of internal controls and provide periodic statements of the securities owned by the City listing the specific instrument, rate, maturity and other pertinent information.

14.0 Diversification

The City recognizes that investment risks can result from the issuer defaults, market price changes, or various technical complications leading to temporary liquidity. To minimize the City's exposure to these types of risk, the portfolio should be diversified among several types of institutions, instruments, and maturities. The City Treasurer shall minimize default risk by prudently selecting only instruments and institutions, which at the time of placement have been evaluated for their financial viability and compliance with this policy. No individual transaction shall be undertaken that jeopardizes the total capital position of the overall portfolio.

The portfolio instrument composition shall be diversified to the extent feasible to avoid incurring unreasonable and avoidable risks regarding specific security types indicated in Section 5 of this investment policy. No more than ten percent (10%) of the value of the City's portfolio will be placed with any single issuer, except for the U.S. Treasury/Federal agency securities, authorized pools, and collateralized investments.

15.0 Maximum Maturities

A policy of laddered portfolio shall be followed for pooled investments. At least thirty-five percent (35%) of the portfolio value shall be invested in instruments maturing within one year from the investment date. No more than twenty-five percent (25%) of the entire portfolio value shall have a maturity date between three (3) and five (5) years from the investment date, unless the City Treasurer can demonstrate via a comprehensive cash-flow analysis that higher percentages allows the City to meet its cash-flow requirements. Investments having a maturity greater than five (5) years shall not be made unless matched to a specific cash flow and approved by City Council.

16.0 Internal Control

The City Treasurer shall establish and maintain a system of appropriate internal controls to ensure compliance with policies and procedures. The controls should be designed to prevent losses of public funds arising from fraud, error, or imprudent actions by employees and officers of the City. The following procedures shall generally be followed:

- Proper documentation obtained from confirmation and cash disbursement wire transfers is required for each investment transaction.
- Timely bank reconciliation is conducted to ensure proper handling of all transactions

- The investment portfolio and all related transactions are reviewed and balanced to appropriate general ledger accounts by the Finance Department on a monthly and quarterly basis.

17.0 Performance Standards

17.1 Investment Strategy

The City's overall investment strategy is passive. The City intends to hold its investments to maturity. The A buy and hold strategy shall generally be followed. A buy and hold strategy require that the portfolio be kept sufficiently liquid to preclude the undesirable sale of investments prior to maturity. Occasionally, the City Treasurer may find it advantageous to sell an investment prior to maturity, such as when the return for an alternative investment would significantly exceed the loss on the current investment. The sale of investments prior to maturity should be only on an exception basis and only when it is clearly favorable to do so. To further provide for liquidity, investments will be made only in readily marketable securities actively traded in the secondary market.

17.2 Benchmark

The City shall use the LAIF apportionment rate, the 1-year U.S. Treasury Note and the 2-year U.S. Treasury Note as useful benchmarks to measure whether or not the City's portfolio net yields are matching or surpassing the market yields. The benchmarks and investment performance will be reviewed by the Finance and Audit Standing Committee as market conditions warrant or when the benchmarks are not met for a consecutive one-year period.

18.0 Investment Reporting

In accordance with California Government Code Section 53607, the investment report shall be submitted to the City Council on a monthly basis by the City Treasurer. The City Treasurer shall review and render monthly and quarterly investment reports and include the following:

- The monthly report shall include an accounting of all receipts, disbursements and fund balances.
- The quarterly report shall include an itemized listing of portfolio investments by type, date of maturity, yield to maturity, issuer, par value, dollar amount invested, book value and current market value if applicable. The source of the market values will be cited.
- The quarterly report will include a statement of compliance of the portfolio with the City's investment policy or an explanation as to why the portfolio is not in compliance per California Government Code Section 53646(b)(2).

- The quarterly report shall include a statement of compliance that the investment portfolio has the ability to meet the City's expenditure requirements for the next six months, or provide an explanation as to why sufficient money shall, or may, not be available, per California Government Code Section 53646 (b)(3).

19.0 Investment Policy Adoption

The City's investment policy shall be adopted by resolution annually by the City Council. The policy shall be reviewed annually by the City Council and any modifications to the investment policy must be approved by the City Council.

20.0 Exceptions

Occasionally, exceptions to some of the requirements specified in this investment policy may occur for pooled investments because of events subsequent to the purchase of investment instruments. State law is silent as to how exceptions should be corrected. Exceptions may be temporary or more lasting; they may be self-correcting or require specific action. If specific action is required, the City Treasurer should determine the course of action that would correct exceptions to move the portfolio into compliance with State law and City policy. Disclosure of exceptions lasting more than 183 days shall be done in the quarterly investment report immediately following the 183 days. Decisions to correct exceptions should not expose the assets of the portfolio to undue risk and should not impair the meeting of financial obligations as they fall due. Any subsequent investments should not extend existing exceptions.

21.0 Glossary

Agencies: Federal agency securities and/or Government-sponsored enterprises.

Benchmark: A comparative base for measuring the performance or risk tolerance of the investment portfolio. A benchmark should represent a close correlation to the level of risk and the average duration of the portfolio's investments.

Bond Indenture (or Trust Indenture): Written agreement specifying the terms and conditions for issuing bonds, stating the form of the bond being offered for sale, interest to be paid, the maturity date, call provisions and protective covenants, if any, collateral pledged, the repayment schedule, and other terms. It describes the legal obligations of a bond issuer and the powers of the bond trustee, who has the responsibility for ensuring that interest payments are made to registered bondholders.

Buy and Hold Strategy: Investments in which management has the positive intent and ability to hold each issue until maturity.

Certificates of Deposit: Large denomination (\$100,000 or more) interest bearing time deposits, paying the holder a fixed amount of interest at maturity. Funds cannot be withdrawn before maturity without giving advance notice and without a penalty.

City Treasurer: The Finance Director serves as the City Treasurer, as appointed by the City Manager.

Collateralization: To secure a debt in part or in full by pledge of collateral, asset pledged as security to ensure payment or performance of an obligation. Also refers to securities pledged by a bank to secure deposits of public monies.

Current Yield: The interest paid on an investment expressed as a percentage of the current price of the security.

Delivery versus Payment: Securities industry term indicating payment is due when the buyer has securities in hand or a book entry receipt.

Disallowed Investments: Prohibited investments include any investments not specifically authorized within this policy, inverse floaters, range notes, interest-only strips that are derived from a pool of mortgages; futures, option, all leveraged purchases, reverse repurchases, and speculations on interest rates.

Diversification: Dividing investment funds among a variety of securities offering independent returns.

Duration: A measure of the sensitivity of the price (the value of principal) of a fixed-income investment to a change in interest rates. Duration is expressed as a number of years. Rising interest rates means falling bond prices, while declining interest rates mean rising bond prices.

Federal Deposit Insurance Corporation (FDIC): The federal agency that insures bank deposits up to \$250,000 per deposit at participating banking institutions. To increase consumer confidence in the banking system, the previous \$100,000 insurance limit was temporarily increased to \$250,000 in 2008, extended to 2013, and then permanently increased on July 21, 2010 with the passage of the Wall Street Reform and Consumer Protection Act.

Federal Reserve System: The central bank of the United States which consists of a seven-member Board of Governors, 12 regional banks, and 5,700 commercial banks that are members.

Fiduciary Funds: Funds held in a trustee or agency capacity for outside parties.

Interest Rate: The annual yield earned on an investment, expressed as a percentage.

Liquidity: Refers to the ability to rapidly convert an investment into cash.

Laddered Portfolio: Bond investment portfolio with securities in each maturity range (e.g. monthly) over a specified period (e.g. five years).

Leverage: Investing with borrowed money with the exception that the interest earned on the investment will exceed the interest paid on the borrowed money.

Local Agency Investment Fund (LAIF): A voluntary investment program offering participating agencies the opportunity to participate in a major portfolio which daily invests hundreds of millions of dollars, using the investment expertise of the State Treasurer's Office investment staff at no additional cost to the taxpayer. Investment in LAIF, considered a short-term investment, is readily available for cash withdrawal daily.

Market Risk: Defined as market value fluctuations due to overall changes in the general level of interest rates. Adverse fluctuation possibilities shall be mitigated by limiting the maximum maturity of any one security to five years, structuring the portfolio based on historic and current cash flow analysis, and eliminating the need to sell securities prior to maturity. Also, avoiding the purchase of long-term securities for the sole purpose of short-term speculation mitigates market risk.

Market Value: The price at which a security is trading and could presumably be purchased or sold.

Maturity: The date the principal or stated value of an investment becomes due and payable.

National Credit Union Administration (NCUA): An independent federal agency that insures deposits at federally insured credit unions, currently up to \$250,000.

Nominee: Registered owner of a stock or bond if difference from the beneficial owner, who acts as holder of record for securities and other assets. Typically, this arrangement is done to facilitate the transfer of securities when it is inconvenient to obtain the signature of the real owner, or the actual owner may not wish to be identified. Nominee ownership simplifies the registration and transfer of securities.

Pooled Investments: Grouping of resources for the advantage of the participants.

Portfolio: Collection of securities held by an investor.

Primary Dealer: A group of government securities dealers who submit daily reports of market activity and positions and monthly financial statements to the Federal Reserve Bank of New York and subject to its informal oversight. Primary dealers include Securities and Exchange Commission (SEC) registered securities broker-dealers, banks and a few unregulated firms.

Prime Commercial Paper: Short-term IOU, or unsecured money market obligation, issued by prime rated commercial firms and financial companies, with maturities from 2 days up to 270 days. A promissory note of the issuer used to finance current obligations and is a negotiable instrument.

Principal: (1) The face amount of par value of a debt instrument. (2) One who acts as a dealer buying or selling for his own account.

Safekeeping: A service to customers rendered by banks for a fee whereby securities and valuables of all types and descriptions are held in the bank's vault for protection.

Secondary Market: A market is made for the purchase and sale of outstanding issues following the initial distribution.

Sweep Account: Short-term income fund into which all un-invested cash balances from the non-interest-bearing checking account are automatically transferred daily.

Third-Party Custodian: Corporate agent, usually a commercial bank, who, acting as trustee, holds securities under a written agreement for a corporate client and buys and sells securities when instructed. Custody service includes securities safekeeping, and collection of dividends and interest. The bank acts only as a transfer agent and makes no buy-sell recommendations.

Treasury Bills: A non-interest bearing discount security issued by the U.S. Treasury to finance the national debt. Most bills are issued to mature in three months, six months, or one year.

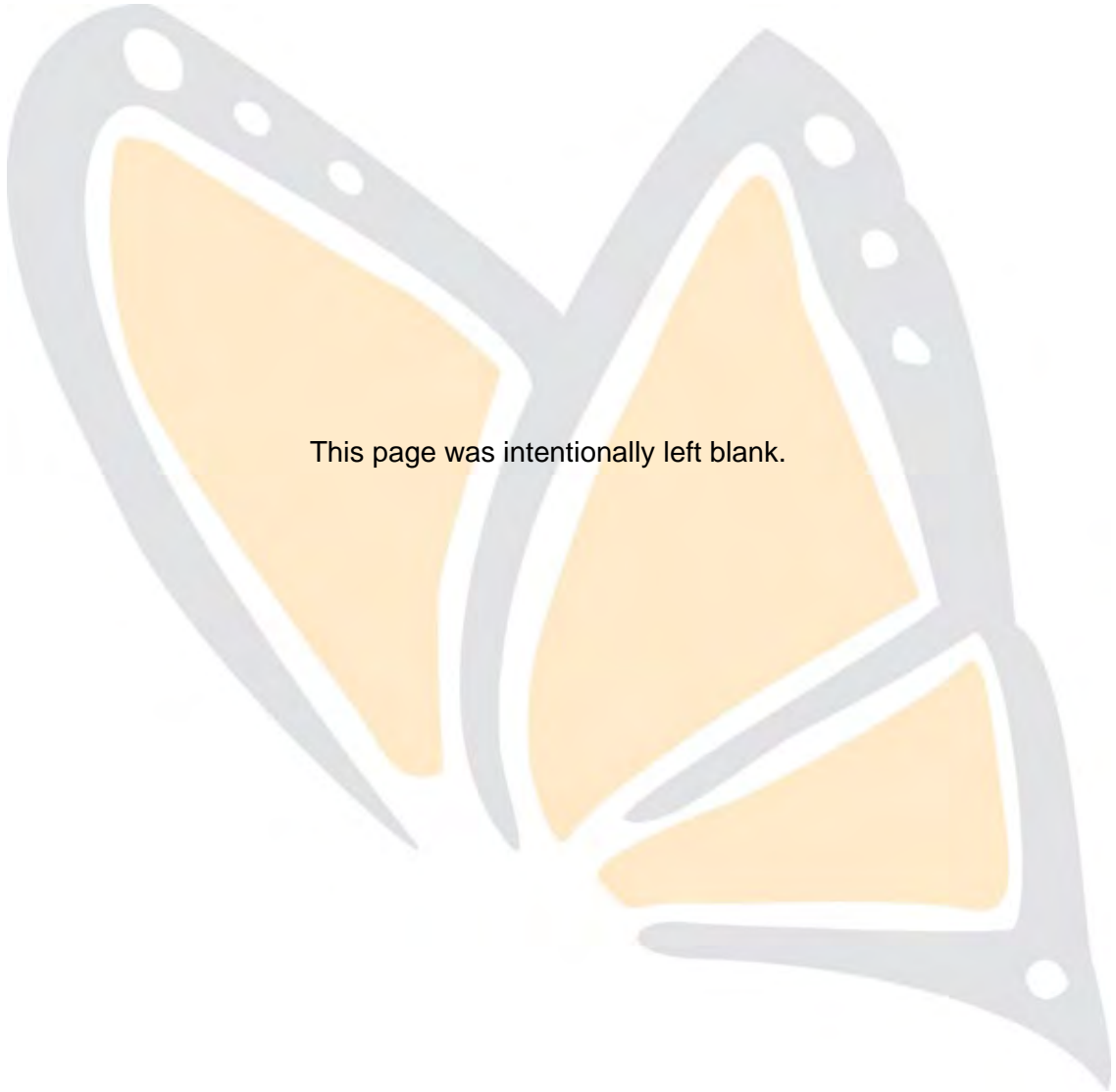
Treasury Bonds: Long-term coupon-bearing U.S. Treasury securities issued as direct obligations of the U.S. Government and having initial maturities of more than 10 years.

Treasury Notes: Medium-term coupon-bearing U.S. Treasury securities issued as direct obligations of the U.S. Government and having initial maturities of from two to 10 years.

Trustee: (1) All governing bodies of local agencies or persons authorized (city investment officials) to make investment decisions on behalf of those local agencies investing public funds pursuant to this chapter are trustees and therefore fiduciaries subject to the prudent investor standard. (2) A financial institution with trust powers that acts in a fiduciary capacity for the benefit of the bondholders in enforcing the terms of the bond contract.

U.S. Government Securities: Securities issued by the U.S. Government and its agencies which are either directly or indirectly backed by the full faith and credit of the United States. U.S. Government securities include Treasury Bills, Notes and Bonds. Agency securities include those issued by the Federal National Mortgage Association, Federal Home Loan Bank, and similar agencies.

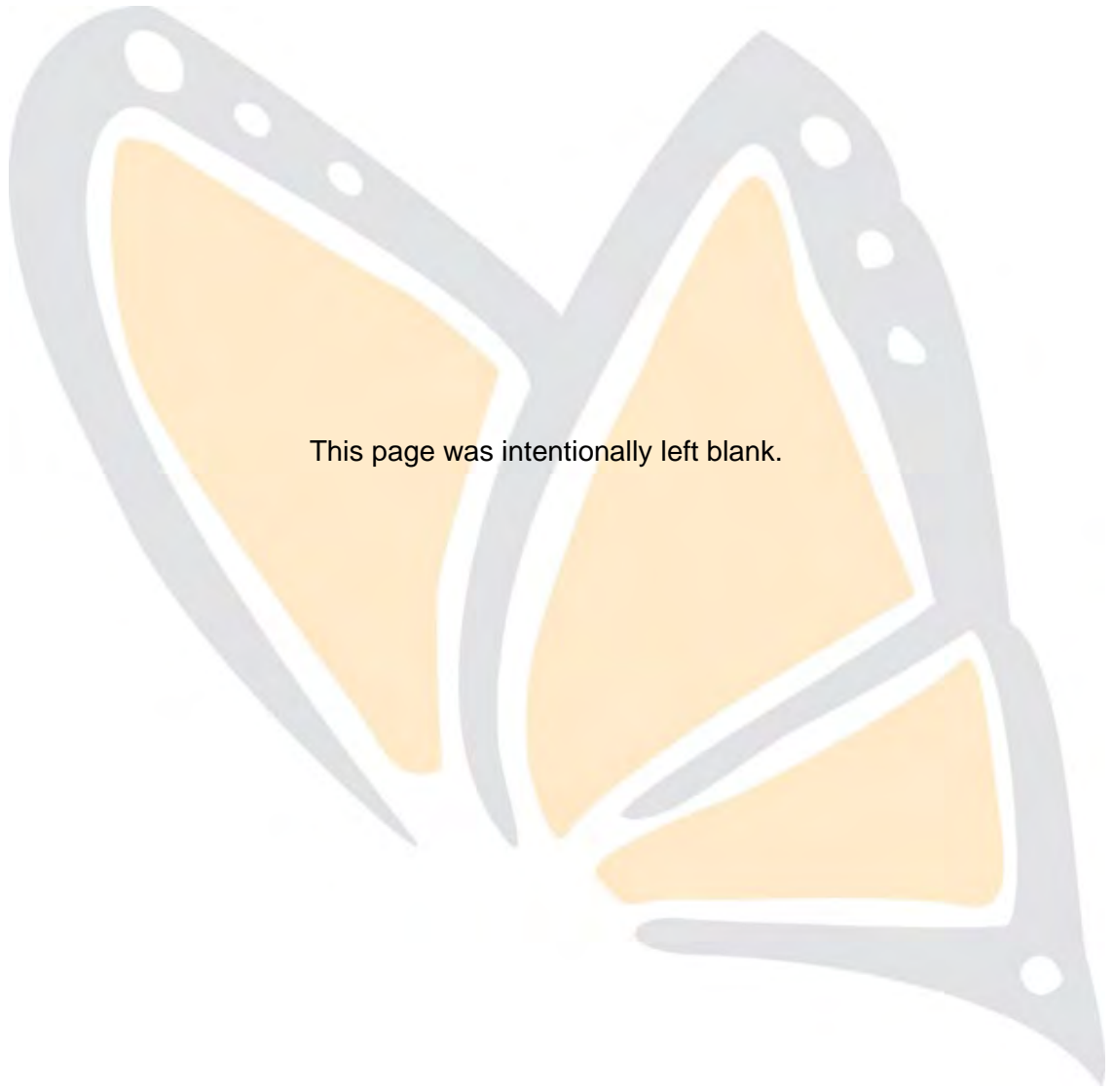
Yield to Maturity: The rate of annual income return on an investment expressed as a percentage, adjusted for any discounts, and spread over the period from the date of purchase to the date of maturity.



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WRITE-OFF POLICY

POLICY STATEMENT

It is the City's policy to prevent the creation of accounts receivables by requiring payment at or before services are rendered. In some cases, however, an accounts receivable account may be established and may become delinquent. It is the City's policy to actively pursue collection of past-due accounts receivable, regularly review the status of past-due accounts, and write-off amounts determined to be uncollectible. Types of receivables covered by this policy include, but are not limited to:

- Business license fees;
- Permit fees;
- Private development project fees;
- Transient occupancy tax;
- Fees for services;
- Regulatory and development impact fees;
- Fines and penalties;
- Recovery for damage to City property;
- Legal judgments; and
- Various unpaid fees.

A write-off of uncollectible accounts receivable from the City's accounting records does not constitute forgiveness of the debt or a gift of public funds. Accounts receivable should generally be written-off during the fiscal year in which an account is determined to be uncollectible. Subsequent collection of an account previously written-off will be treated as new revenue in the appropriate fund.

POLICY OBJECTIVE

The purpose of this policy is to set authorization levels and standard guidelines to prevent accounts receivable, administer accounts receivable and write-off uncollectible accounts receivables.

POLICY PROCEDURES

A. Prevention Procedures:

1. City staff shall secure the following items on all private development projects prior to commencing work:
 - a. An executed Agreement to Pay;
 - b. An adequate deposit for the payment of costs of all processing fees and consultant costs.
2. City staff shall frequently monitor all developer deposit cases to ensure adequate deposit levels are on hand.
3. City staff shall require an advance payment of all fees and costs in accordance with the City's User Charges and Fee Schedule.

B. Collection Procedures:

Collection procedures are established by the Finance Department, and will vary depending on the nature of the receivable. Whenever possible, the City will avoid advancing City resources. Once a receivable exists, the City will take the following steps in collection efforts:

1. Generate multiple invoice notices.
2. Attempt phone collection.
3. Refer to City Attorney for collection assistance if warranted.

C. Write-Off Procedures:

1. Designation of an Account as Uncollectible:

After the appropriate collection procedures have been followed, an account will be considered uncollectible if it meets one or more of the following criteria:

- The debt is disputed and the City has insufficient documentation to pursue collection efforts;
- The cost of further collection efforts will exceed the estimated recovery amount;
- The amount is up to \$50 and remains unpaid after one year;
- The account remains unpaid after the lesser of four years or the applicable period for commencement of a recovery action (statute of limitations);
- The debtor cannot be located, nor any of the debtor's assets;
- The debtor has no assets and there is no expectation they will have any in the future;
- The debtor has died and there is no known estate or guarantor;
- The debtor is a company that is no longer in business;
- The debt is discharged through legal action (bankruptcy or court judgment); and
- The debt has been forgiven by action of the City Council.

2. Preparation of Write-off of Accounts Receivable List:

Annually or as warranted, the Finance Director will work with the appropriate departments to identify any accounts receivable that meet the criteria for designation as an uncollectible account.

An itemized list of uncollectible accounts to be written-off will be compiled specifying the following:

- Debtor name;
 - Account balance;
 - Due date;
 - Brief description of receivable type;
 - Criteria under which the account was deemed uncollectible; and
 - Account number of the receivable in the City's financial system if applicable.
-

For each uncollectible account, documentation should be attached supporting the uncollectible account designation and substantiating that collection procedures have been followed and the due diligence has been exercised in collection efforts. Due diligence documentation should, at a minimum, include:

- Invoices, reminder letters, returned checks and/or collection letters (and any documentation that is returned as undeliverable, no known forwarding address, etc.);
- Bankruptcy claims and any documents supporting a claims court or other judgment rendered by proper authority;
- Judgment awarded by a court or settlement agreement; and
- Notice of discontinuation of services.

3. Approval Authority for Write-off Requests:

The Finance Director will review the list of uncollectible accounts to ensure that it is complete and that all necessary due diligence documentation has been attached. Once the review is complete, the qualified accounts will be written-off after approval from the corresponding authority is received. Subsequent to the write-off step, the write-off list will be presented to the appropriate reporting party according to the following Council approved authority levels:

Transaction Amount:	Write-Off Authority:	Reported to:
Up to \$100	Finance Director	City Manager
\$101 up to \$5,000	City Manager	Finance Committee
Excess of \$5,000	City Council	City Council

If new developments arise suggesting that a possibility exists for collection of an account previously written-off, the collections process will be resumed.

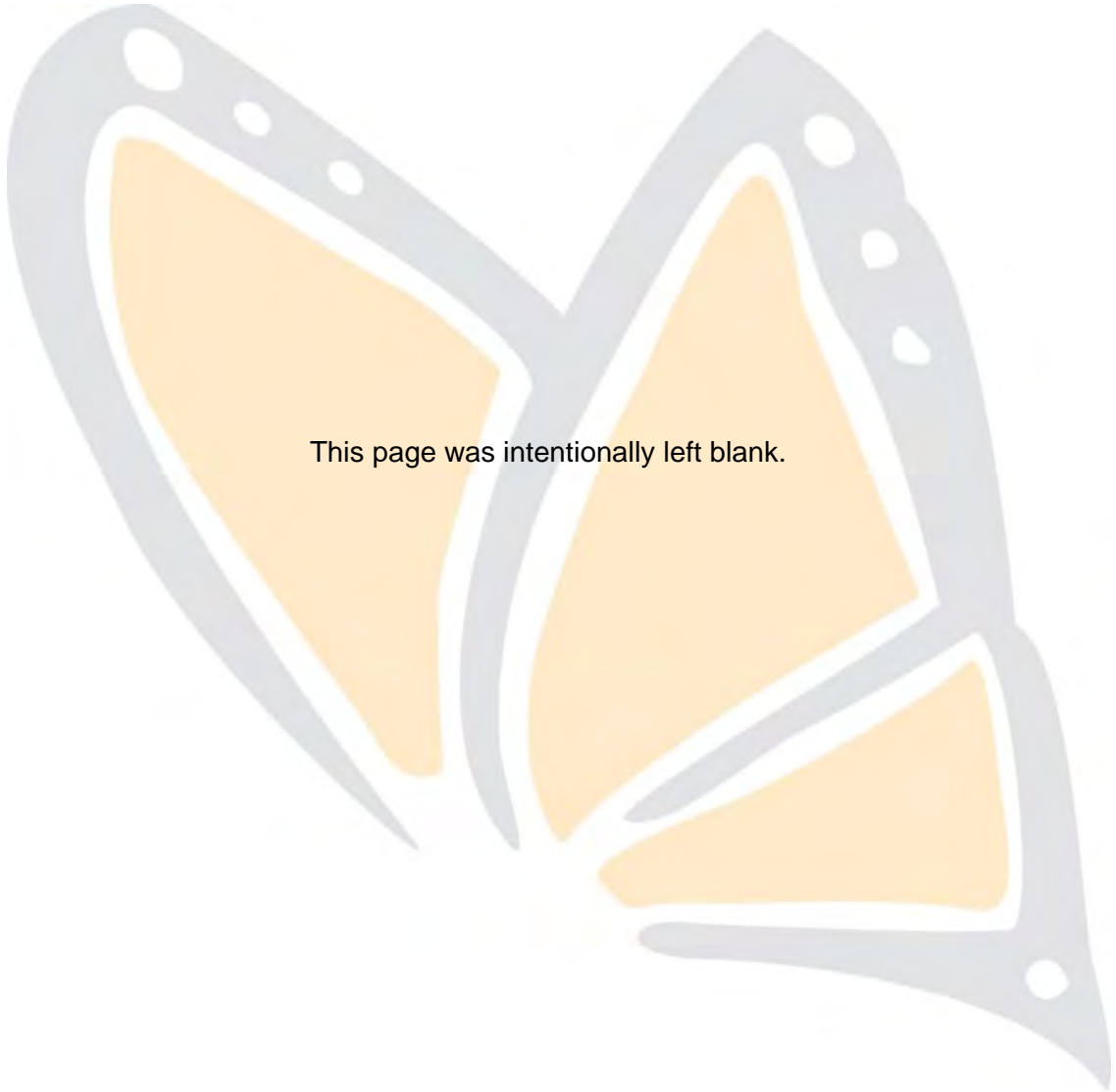
D. Criteria for Maintaining Accounts Receivable:

Accounts receivable write-off will not be performed based on the criteria listed below:

- a. Insufficient collection efforts have been made or demonstrated;
- b. Existence of a lien and future collection is possible;
- c. Knowledge that the debt will be collected in the future; and
- d. Lack of proper approval.

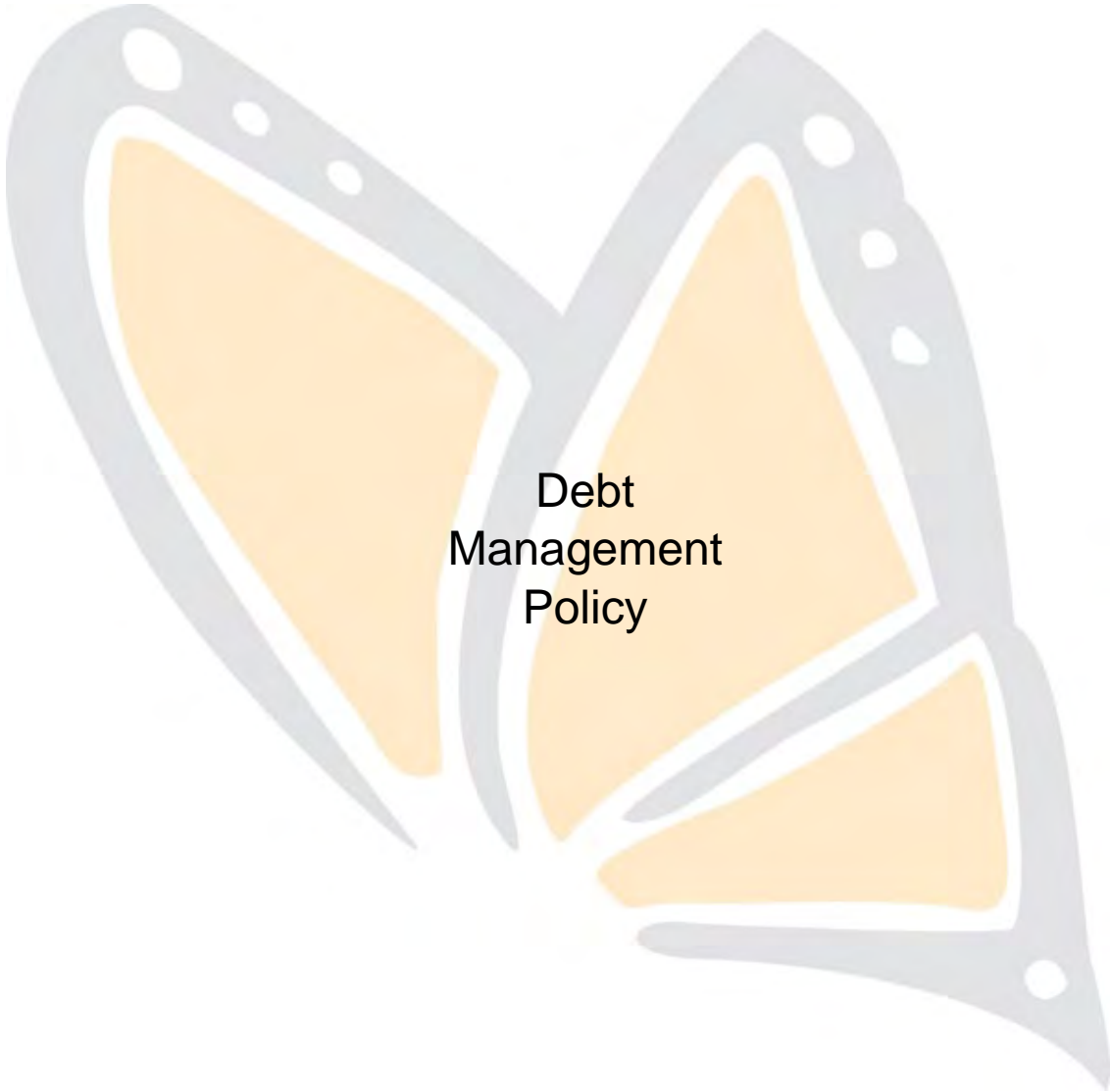
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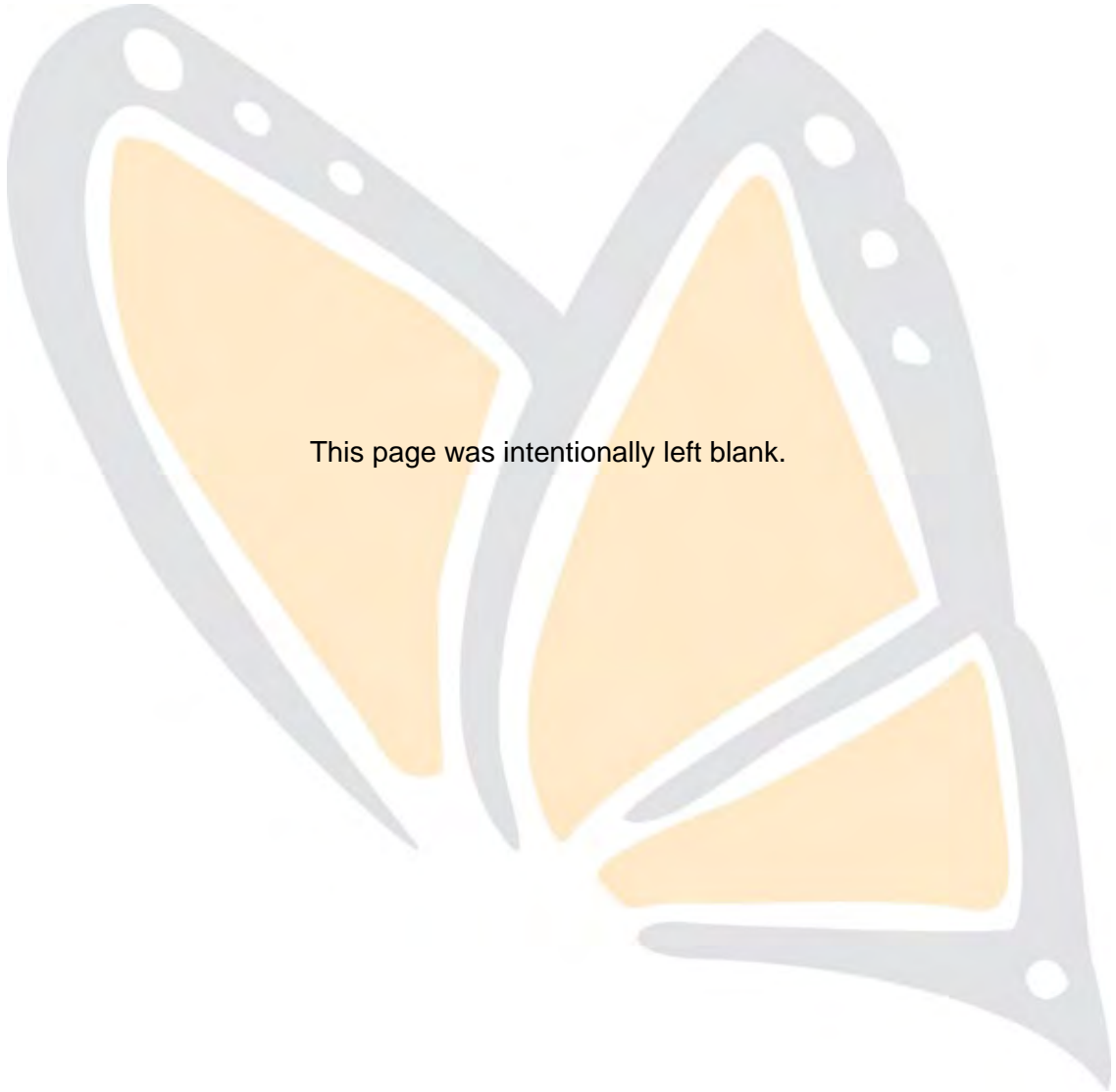
The above guidelines cannot cover every issue, exception, or contingency that may arise in operating the City. Staff's best judgment will prevail in situations where these guidelines lack specific direction.



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CITY OF GOLETA
Debt Management Policy

DEBT MANAGEMENT POLICY

Executive Summary of Debt Management Policy

I. Goals and Objectives. In implementing a formal debt management policy, the City’s goal is to maintain long-term financial flexibility while ensuring that the City’s capital needs are aligned with goals and supported by sound financial management.

II. Approach to Debt Management. The City’s approach to its financings is to ensure continued market access at the lowest cost of borrowing. As such, the Debt Policy designates affordability or capacity targets which are established by the rating agencies (Moody’s Investor Service, Standard & Poor’s, and Fitch). Debt capacity is defined as annual debt service payments as a percentage of operating expenditures and debt service payments. The debt capacity ratio will be calculated each year. Below are the debt capacity ranges:

- Low debt capacity <5%
- Moderate debt capacity 5% - 15%
- High debt capacity >15%

A separate Debt Affordability Study will be presented when new debt is being considered.

III. Debt Administration. The Finance Department is responsible for the City's debt administration activities. Internal control procedures are designed to ensure that the proceeds of any debt issuance are directed to the intended use. When issuing debt, the City will comply with all applicable policies regarding initial bond disclosure, continuing disclosure, post-issuance compliance, and investment of bond proceeds. The City will maintain compliance with all federal and state laws and reporting requirements.

IV. Standards for Use of Debt Financing. Debt financing will be utilized when public policy, equity and economic efficiency favor debt over pay-as-you-go financing.

- Debt will be used to finance long-term capital projects, and the respective maturities will not exceed the respective projects’ useful lives.
- The City will seek to use the most economical financing alternative.

- The City will ensure good record-keeping and compliance with all debt covenants and State and Federal laws.

V. Financing Criteria. Whether issuing long- or short-term debt, the City will determine the most appropriate structure, the mode (fixed or variable), and the possible use of synthetic fixed or floating rate debt. These decisions will be made within the context of already existing obligations.

- VI. Terms and Conditions of Bonds.** In the issuance of its bonds, the City shall carefully consider and evaluate the term of the financing, use of capitalized interest, call provisions, original issue discount and the use of deep discount bonds.
- VII. Credit Enhancement.** The use of credit enhancement is to be considered on a case-by-case basis and will be purchased only when debt service savings can clearly be demonstrated.
- VIII. Refinancing Outstanding Debt.** A minimum savings threshold of 3% or \$200,000 in present value savings is utilized except when there are legal reasons for defeasance.
- IX. Methods of Issuance.** The preferred sale method (negotiated or competitive) will be determined for each issuance of bonds. General Obligation Bonds and Tax and Revenue Anticipation Notes will be issued on a competitive basis.
- X. Underwriter Selection.** Both senior managers and co-managers will be selected on the basis of firm and staff qualifications, and experience with structures similar to the proposed issuance. Selling groups may be considered for certain transactions. All parties are subject to post-evaluation of performance.
- XI. Market Relationships.** The City will actively manage its relationships with the various rating agencies and analysts through frequent and open communication. The City will maintain compliance with Rule 15c2-12 by the timely filing of its annual financial statements and other financial and operating data for the benefit of its bondholders. The City will also ensure compliance with regulations set forth in Government Code Section 8855 and comply with all annual reporting requirements to the California Debt and Investment Advisory Commission.
- XII. Consultants.** An RFP or an RFQ will be used to determine the selection and appointment of Consultants, such as financial advisors. The selection of the firm(s) shall be based upon firm and staff qualifications, and experience with debt structures similar to what is being proposed. Consultants will be required to provide complete disclosure regarding any agreements with other financing team members and outside parties.

Debt Management Policy

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I. Introduction

So as to maintain the highest quality debt management program possible, the City of Goleta (“City”) has adopted the guidelines and policies set forth in this document, referred to hereafter as the “Debt Management Policy.” The Debt Management Policy is intended to guide decisions related to debt supported by the City’s general fund and any other related entities. Debt issuance for related entities should be evaluated on an individual basis as well as within the context of the City’s general debt management program. The Debt Management Policy is not applicable to intra-City borrowing.

Goals and Objectives

The Debt Management Policy formally establishes parameters for issuing debt and managing a debt portfolio which encompass the City’s specific capital improvement needs, its ability to repay financial obligations, and the existing legal, economic, financial and debt market conditions. The policies outlined in the Debt Management Policy ensure that adequate financial resources are available to support the City’s long-term capital needs and align with the City’s goals. Specifically, the policies outlined in this document are intended to assist the City in the following:

- A.** Evaluating critical debt issuance options
- B.** Promoting sound financial management and that the issuance of debt is consistent with policy goals and objectives and the capital plan or budget of the City
- C.** Provide accurate and timely information on financial conditions
- D.** Maintaining appropriate capital assets for present and future needs
- E.** Protecting and enhancing the City's credit rating
- F.** Ensuring the legal use of City bonding authority through an effective system of financial security and internal controls to ensure that debt proceeds will be directed to the intended use in accordance with all applicable statutory and policy requirements
- G.** Promoting cooperation and coordination with other public entities and the private sector in the financing and delivery of services
- H.** Ensuring compliance with all applicable federal and state laws

II. Approach to Debt Management

The City is committed to long-term financial planning, maintaining appropriate reserves levels and employing prudent practices in governance, management and budget administration in a manner that protects the public interest. The City intends

to issue debt for the purposes stated in this Policy and to implement policy decisions incorporated in the City's annual operations budget.

In managing its debt, the City's greatest priorities are to:

- Achieve the lowest cost of capital
- Ensure high credit quality
- Assure access to credit markets, and
- Preserve financial flexibility

A. Relationship of Debt to Capital Plan and Budget. The City is committed to long-term capital planning. The City intends to issue debt for the purposes stated in this Policy and to implement policy decisions incorporated in the City's capital budget and capital plan (the "Capital Plan"). The City will integrate its debt issuances with the goals of its Capital Plan by timing the issuance of debt to ensure that projects are available when needed in furtherance of the City's public purposes. The City shall seek to issue debt in a timely manner to avoid having to make unplanned expenditures for capital improvements or equipment from its general fund.

B. Capital Plan Integration. A sound debt management program begins with a well-devised capital plan. Therefore, a multi-year capital plan, which integrates pay-as-you-go projects and the projects to be financed, is critical. The multi-year Capital Plan shall be for a minimum of a 5-year period and shall be updated to coincide with the budgeting cycle. In addition to capital project costs, the Capital Plan shall include the following elements:

1. Qualified capital projects
2. Description of all sources of funds
3. Availability of current revenues (non-debt sources) which are reflected in the City's multi-year forecast
4. Timing of capital projects
5. A financing plan or methodology and debt service requirements

C. Review of Capital Plan. It is anticipated that the Capital Plan will be modified from time to time. Modifications to the Capital Plan shall be accompanied by a report from the City's Director of Finance that discusses the impact of the proposed borrowing on the Capital Plan. The Capital Plan is reviewed and presented to the City Council to coincide with the budget cycle.



D. Qualified Capital Projects. Generally, the City will not issue bonds for capital improvements with a cost less than \$250,000. The City shall not construct or acquire a public facility if it is unable to adequately provide for the subsequent annual operation and maintenance costs of the facility throughout its life.

E. Cash Financing of Capital Outlays. To demonstrate the City's commitment to a continued capital program, ensure careful consideration of capital expenditure levels, and enhance the City's overall credit worthiness, the City shall seek to fund at least between two and five percent of the overall capital program from current resources, depending upon the specific projects and annual budgetary constraints.

F. Authorization for Issuance. Debt issuance for capital projects shall not be considered unless such issuance has been incorporated into the Capital Plan adopted by City Council.

G. Affordability Targets. The ratios, standards, and limits identified below are primarily intended to restrict the use of debt financing in order to facilitate long-term access to capital while ensuring that financial leveraging decisions do not negatively impact the City's annual operations.

1. Debt Capacity - The City's approach to its financings is to ensure continued market access at the lowest cost of borrowing. As such, the Debt Policy suggests affordability or capacity targets which are established by the rating agencies (Moody's Investor Service, Standard & Poor's, and Fitch). Debt capacity is defined as debt service payments as a percentage of operating expenditures and debt service payments. The debt capacity ratio will be calculated each year. Below are the debt capacity ranges:

- Low debt capacity <5%
- Moderate debt capacity 5% - 15%
- High debt capacity >15%

A separate Debt Affordability Study will be presented when new debt is being considered.

A presentation of the City's debt capacity shall be made to the City Council with the proposed approval of any debt, lease financing or other instruments of installment repayments with maturities longer than three years.

2. Self-supporting Debt - In some cases, the City will issue debt for which there is an identified repayment source. For debt to be characterized as self-supporting, the repayment source must support the issue through its maturity. Bond issues where interest has been capitalized are not considered to be self-supporting.

3. Overlapping Debt - (including debt from all other jurisdictions, which tax City taxpayers) will be taken into consideration in planning debt issuance.

H. Credit Quality. All City debt management activities will be conducted to receive the highest credit ratings possible for each issue, consistent with the City's

financing objectives, and to maintain the current credit ratings assigned to the City's debt by the major credit rating agencies.

III. Debt Administration

This Policy will govern the issuance and management of debt issued by the City. This Policy will be reviewed by the Finance Department on an annual basis and reviewed by the Finance and Audit Standing Committee every two years.. Any changes to the Policy will be approved by the City Council. The City Council is responsible for overall policy direction of this Policy, as well as the authorization of each debt financing. The City Manager and Director of Finance will be responsible for implementation of the Policy.

- A. **Debt Administration Activities.** The Finance Department is responsible for the City's debt administration activities including investment of bond proceeds, monitoring compliance with bond covenants, implementing internal control procedures to ensure the use of proceeds of bonds or other debt will be directed to the intended use, monitoring use of facilities financed with tax-exempt debt, continuing disclosure, monitoring arbitrage compliance for tax-exempt debt, and ongoing interactions with credit rating agencies. Departments implementing debt-financed capital programs will work in partnership with the Finance Department to provide information and otherwise facilitate the issuance and administration of debt.
- B. **Internal Controls.** The Finance Director will regularly review internal control procedures to ensure that the proceeds of any debt issuance are directed to the intended use. Such procedures will assist the City in maintaining the effectiveness and efficiency of debt administration activities, properly expending funds, reliably reporting debt incurred by the City and the use of the proceeds, complying with all laws and regulations, preventing fraud, and avoiding conflict of interest. The Finance Director or designee will:
- Monitor the use of debt proceeds and the use of debt-financed assets (e.g., facilities, furnishings or equipment) throughout the term of the debt to ensure compliance
 - Maintain all relevant documents and records in connection with each debt issuance to document compliance
 - Employ appropriate internal controls and redundancy of review to ensure all approved contracts and expenditures are consistent with the terms of the bond sale
 - Ensure that all bond proceeds and investments are tracked in a manner which facilitates timely and accurate calculations
 - Monitor funds and accounts of trustee and review statements and records for bond expenditures
 - Confirm compliance with tax certificate covenants for debt
-

- Consult with bond counsel and other professional expert advisers to assist the City in its debt issuance and debt administrative processes as needed
- C. **Compliance.** When issuing debt, the City will comply with all applicable policies regarding initial bond disclosure, continuing disclosure, post-issuance compliance, and investment of bond proceeds. The City will periodically review the requirements of and will remain in compliance with the following:
- Federal securities law, including any continuing disclosure undertakings entered into by the City in accordance with Securities and Exchange Commission Rule 15c2-12
 - Any federal tax compliance requirements, including, without limitation, arbitrage and rebate compliance
 - Regulations set forth in Government Code Section 8855; the City will comply with all annual reporting requirements to the California Debt and Investment Advisory Commission (CDIAC) and related regulations
 - The City's investment policies as they relate to the use and investment of bond proceeds

IV. Standards for Use of Debt Financing

The City's debt management program will promote the use of debt only in those cases where public policy, equity, and economic efficiency favor debt over cash (pay-as-you-go) financing. Whenever possible, the debt shall be self-supporting.

- A. **Long-Term Capital Projects.** Debt will be used primarily to finance long-term capital projects — paying for the facilities or equipment over some or all of their useful life and concurrent with the stream of benefits from these facilities. The City will consider the debt capacity in determining the use of debt financing.
- B. **Special Circumstances for Non-Capital-Project Debt Issuance.** Debt may be used in special circumstances for projects other than long-term capital projects such as pension obligations, only after careful policy evaluation by the City.
- C. **Debt Financing Mechanisms.** The City will evaluate the use of all financial alternatives available, including, but not limited to: long-term debt, pay-as-you-go, joint financing, reserve fund releases, lease-purchase, authority sponsored debt, special districts, community facility districts, special assessments, Mello Roos bonds, state and federal aid, certificates of participation, tax increment, private placement, master lease programs, and interfund borrowing. The City will utilize the most cost advantageous financing alternative available while limiting the General Fund's risk exposure.
- D. **Record-Keeping.** All debt related records shall be maintained with the Finance Department and City Clerk. At a minimum, this repository will include all official
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statements, bid documents, ordinances, indentures, trustee reports, leases, etc., for all City debt. To the extent that official transcripts incorporate these documents, possession of a transcript will suffice (transcripts may be in hard copy or stored on CD-ROM). The Treasury Division will maintain all available documentation for outstanding debt and will develop a standard procedure for archiving transcripts for any new debt.

- E. Rebate Policy and System.** The City will accurately account for all interest earnings in debt-related funds. These records will be designed to ensure that the City is in compliance with all debt covenants, and with State and Federal laws. The City will maximize the interest earnings on all funds within the investment parameters set forth in each respective indenture. The City will calculate and report interest earnings that relate to Internal Revenue Code rebate, yield limits, and arbitrage.

V. Financing Criteria

The Finance Director and/or designated staff will investigate all possible project financing alternatives including, but not limited to, bonds, loans, state bond pools, and grants. The City has also implemented an impact fee program whereby new development pays its fair share for the increased capital and operating costs that result from new construction. Although impact fee payments may be restricted to specific projects or types of projects, the use of these payments can be an important source of financing for certain capital projects.

- A. Types of Debt.** When the City determines that the use of debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.
- 1. Cash Funding.** The City funds a significant portion of capital improvements on a “pay-as-you-go” basis. As part of a “pay as you go” strategy, the City will first look for grant funding for capital projects.
 - 2. Interfund Borrowing.** The City may borrow internally from other funds with surplus cash in lieu of incurring third-party debt. Purposes that could warrant the use of this type of borrowing include short-term cash flow imbalances, interim financing pending the issuance of debt, or long-term financing in lieu of debt. The City funds from which the money is borrowed shall be repaid with interest based upon the earning rate of the City’s investment pool – Local Agency Investment Fund (LAIF). The Finance Director shall also exercise due diligence to ensure that it is financially prudent for the fund making the loan. The purpose of interfund borrowing is to finance high priority needs and to reduce costs of interest, debt issuance, and/or administration. Interfund loans

will be evaluated on a case by case basis. Any borrowing between two City funds will require a repayment schedule approved by City Council.

3. **Long-Term Debt.** The City may issue long-term debt (e.g., general obligation bonds, revenue bonds, tax increment bonds, lease obligations, or variable rate bonds) when required capital improvements cannot be financed from current revenues. The proceeds derived from long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be structured such that the obligations do not exceed the expected useful life of the respective projects.

The City shall not use any debt, lease financing or other instruments of installment repayments with terms longer than two years to finance the operating costs. Exceptions to the policy may be made on a case-by-case basis by City Council approval.

4. **Short-Term Debt.** Short-term borrowing may be utilized for the temporary funding of operational cash flow deficits or anticipated revenues (defined as an assured source with the anticipated amount based on conservative estimates). The City will determine and utilize the least costly method for short-term borrowing. The City may issue short-term debt when there is a defined repayment source or amortization of principal, subject to the following policies:

- a) **Bond Anticipation Notes (BANs)** may be issued instead of capitalizing interest to reduce the debt service during the construction period of a project or facility. The BANs shall mature not more than 3 years from the date of issuance. BANs shall mature within 6 months after substantial completion of the financed facility.
- b) **Tax and Revenue Anticipation Notes (TRANS)** shall be issued only to meet projected cash flow needs consistent with a finding by bond counsel that the sizing of the issue fully conforms to Federal IRS requirements and limitations.
- c) **Bank Loans/Lines of Credit** shall be considered as an alternative to other short-term borrowing options. The lines of credit shall be structured to limit concerns as to the Internal Revenue Code.
- d) **Other Short-Term Debt**, including commercial paper notes, may be used.

5. **Lease-Purchase Debt.** Lease-purchase debt, including certificates of participation, shall be considered as an alternative to long-term vendor leases. Such debt shall be subject to annual appropriation. In order to reduce the cost of lease borrowing and to improve control over leases, the City may adopt a master lease program.

6. **Variable Rate Debt.** To maintain a predictable debt service burden, the City may give preference to debt that carries a fixed interest rate. Variable rate
-

debt, which is synthetically fixed, shall be considered fixed rate debt through the maturity of the swap. The City, however, may consider variable rate debt in certain instances, such as:

- a) **High Interest Rate Environment.** Current interest rates are above historic average trends.
- b) **Variable Revenue Stream.** The revenue stream for repayment is variable, and is anticipated to move in the same direction as market-generated variable interest rates, or the dedication of revenues allows capacity for variability.
- c) **Adequate Safeguards Against Risk.** Financing structure and budgetary safeguards are in place to prevent adverse impacts from interest rate shifts; such structures could include, but are not limited to, interest rate swaps, interest rate caps and the matching of assets and liabilities.
- d) **Finance Analysis.** The Finance Director will provide to the Finance Committee an analysis evaluating and quantifying the risks and returns involved in the variable rate financing and recommending variable rate as the lowest cost option.
- e) **As a Component to Synthetic Fixed Rate Debt.** Variable rate bonds may be used in conjunction with a financial strategy, which results in synthetic fixed rate debt. Prior to using synthetic fixed rate debt, the City shall certify that the interest rate cost is lower than traditional fixed rate debt.
- f) **Variable Rate Debt Capacity.** Consistent with rating agency guidelines, the percentage of variable rate debt outstanding (not including debt which has been converted to synthetic fixed rate debt) shall not exceed 20% of the City's total outstanding debt.

VI. Terms and Conditions of Bonds

The City shall establish all terms and conditions relating to the issuance of bonds, and will control, manage, and invest all bond proceeds. Unless otherwise authorized by the City, the following shall serve as bond requirements:

- A. **Term.** All capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements, but in no event greater than thirty-five years.
 - B. **Capitalized Interest.** Certain types of financings such as certificates of participation and lease-secured financings will require the use of capitalized interest from the issuance date until the City has beneficial use and occupancy of
-

the financed project. Interest shall not be funded (capitalized) beyond a period of three years, or a shorter period if further restricted by statute. The City may require that capitalized interest on the initial series of bonds be funded from the proceeds of the bonds. Interest earnings may, at the City's discretion, be applied to extend the term of capitalized interest but in no event beyond the term statutorily authorized.

C. Debt Service Structure. Debt issuance shall be planned to achieve relatively rapid repayment of debt while still matching debt service to the useful life of facilities. The City shall avoid the use of bullet or balloon maturities except in those instances where these maturities serve to levelize existing debt service.

D. Call Provisions. In general, the City's securities will include a call feature, which is no later than 10 years from the date of delivery of the bonds. The City will avoid the sale of non-callable bonds absent careful evaluation by the City of the value of the call option.

E. Original Issue Discount. An original issue discount will be permitted only if the City determines that such discount results in a lower true interest cost on the bonds and that the use of an original issue discount will not adversely affect the project identified by the bond documents.

F. Deep Discount Bonds. Deep discount bonds may provide a lower cost of borrowing in certain markets. The City will carefully consider their value and effect on any future refinancings as a result of the lower-than-market coupon.

G. Derivative Structures. The City will consider the use of derivative structures as a hedge against future interest rate risk when appropriate. The City will avoid the use of derivative structures for speculative purposes. The City will consider the use of derivative structures when it is able to gain a comparative borrowing advantage of 10 or more basis points, and is able to reasonably quantify and understand potential risks.

The City shall not use derivative structures for the sole purpose of generating operating or capital proceeds, without a determination that such structure will accrue interest rate and borrowing costs benefits for the City.

H. Multiple Series. In instances where multiple series of bonds are to be issued, the City shall make a final determination as to which facilities are of the highest priority and those facilities which will be financed first, pursuant to funding availability and the proposed timing of facilities development, and which will generally be subject to the earliest or most senior lien.

VII. Credit Enhancements

The City will consider the use of credit enhancement on a case-by-case basis,



evaluating the economic benefit versus cost for each case. Only when a clearly demonstrable savings can be shown shall enhancement be considered. The City will consider each of the following enhancements as alternatives by evaluating the cost and benefit of such enhancement.

A. Bond Insurance. The City shall have the authority to purchase bond insurance when such purchase is deemed prudent and advantageous. The predominant determination shall be based on such insurance being less costly than the present value of the difference in the interest on insured bonds versus uninsured bonds.

1. Provider Selection. The Director of the Finance or his/her designee will solicit quotes for bond insurance from interested providers, or in the case of a competitive sale submit an application for pre-qualification on insurance. In a negotiated sale, the Director or his/her designee shall have the authority to select a provider whose bid is most cost effective and whose terms and conditions governing the guarantee are satisfactory to the City. The winning bidder in a competitive sale will determine whether it chooses to purchase bond insurance for the issue.

B. Debt Service Reserves. When required, a reserve fund shall be funded from the proceeds of each series of bonds, subject to federal tax regulations and in accordance with the requirements of credit enhancement providers and/or rating agencies.

The City may purchase reserve equivalents (i.e., the use of a reserve fund surety) when such purchase is deemed prudent and advantageous. Such equivalents shall be evaluated in comparison to cash funding of reserves on a net present value basis.

C. Letters of Credit. The City may enter into a letter-of-credit (“LOC”) agreement when such an agreement is deemed prudent and advantageous. The Director of the Finance or his/her designee shall prepare (or cause to be prepared) and distribute to qualified financial institutions as described in paragraph 2 below, a request for qualifications which includes terms and conditions that are acceptable to the City.

1. Provider Selection. Only those financial institutions with long-term ratings greater than or equal to that of the City, and short-term ratings of VMIG 1/A-1 F1, by Moody’s Investors Service, Standard & Poor’s and Fitch Inc., respectively, may be solicited.

2. Selection Criteria. The selection of LOC providers will be based on responses to a City-issued request for qualifications; criteria will include, but not be limited to, the following:

a) Ratings at least equal to or better than the City’s

- b) Evidence of ratings (including “Outlook”)
- c) Trading value relative to other financial institutions
- d) Terms and conditions acceptable to the City; the City may provide a term sheet along with the request for qualifications to which the financial institution may make modifications
- e) Representative list of clients for whom the bank has provided liquidity facilities
- f) Fees, specifically, cost of LOC, draws, financial institution counsel and other administrative charges

VIII. Refinancing Outstanding Debt

The Finance Director shall have the responsibility to analyze outstanding bond issues for refunding opportunities that may be presented by underwriting and/or financial advisory firms. The Finance Director will consider the following issues when analyzing possible refunding opportunities:

- A. Debt Service Savings.** The City establishes a minimum savings threshold goal of three percent of the refunded bond principal amount or at least \$200,000 in present value savings (including foregone interest earnings) unless there are legal reasons for defeasance. The present value savings will be net of all costs related to the refinancing. The decision to take savings on an upfront or deferred basis must be explicitly approved by the City Manager or the Director of the Finance.
- B. Restructuring.** The City will refund debt when in its best interest to do so. Refundings will include restructuring to meet unanticipated revenue expectations, terminate swaps, achieve cost savings, mitigate irregular debt service payments, release reserve funds, or remove unduly restrictive bond covenants.
- C. Term of Refunding Issues.** The City may refund bonds within the term of the originally issued debt. However, the City may consider maturity extension, when necessary to achieve a desired outcome, provided that such extension is legally permissible. The City may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful life of the financed facility and the concept of inter-generational equity should guide this decision.
- D. Escrow Structuring.** The City shall utilize the least costly securities available in structuring refunding escrows. The City will examine the viability of an economic versus legal defeasance on a net present value basis. A certificate will be required from a third party agent who is not a broker-dealer, stating that the securities were procured through an arms-length, competitive bid process (in the case of open market securities), that such securities were more cost effective than State and

Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. Under no circumstances shall an underwriter, agent or financial advisor sell escrow securities to the City from its own account.

E. Arbitrage. The City shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refundings. Any resulting positive arbitrage will be rebated as necessary according to Federal guidelines.

IX. Methods of Issuance

The City will determine, on a case-by-case basis, whether to sell its bonds competitively or through negotiation. General Obligation Bonds and Tax and Revenue Anticipation Notes will be issued on a competitive basis.

A. Competitive Sale. In a competitive sale, the City's bonds shall be awarded to the bidder providing the lowest true interest cost as long as the bid adheres to the requirements set forth in the official notice of sale.

B. Negotiated Sale. The City recognizes that some securities are best sold through negotiation. In its consideration of a negotiated sale, the City shall assess the following circumstances:

1. Bonds issued as variable rate demand obligations
2. A complex structure which may require a strong pre-marketing effort
3. Size of the issue which may limit the number of potential bidders
4. Market volatility is such that the City would be better served by flexibility in timing its sale in changing interest rate environments

C. Private Placement. From time to time the City may elect to privately place its debt. Such placement shall only be considered if this method is demonstrated to result in a cost savings to the City relative to other methods of debt issuance.

D. Issuance Method Analysis. The City shall evaluate each method of issuance on a net present value basis.

E. Feasibility Analysis. Issuance of self-supporting revenue bonds will be accompanied by a finding that demonstrates the projected revenue stream's ability to meet future debt service payments.

X. Underwriter Selection

Senior Manager Selection: The Director of the Finance and/or his/her designee shall recommend to the City Manager the selection of a senior manager for a proposed

negotiated sale. Request for Proposals (RFP) or Request of Qualifications (RFQ) will be used to determine the selection and appointment of the senior managers and co-managers on the debt issuances.

A. General. The criteria for selection as reflected in the RFP or RFQ shall include but not be limited to the following:

1. The firm's ability and experience in managing complex transactions
2. Prior knowledge and experience with the City
3. The firm's willingness to risk capital and demonstration of such risk
4. The firm's ability to sell bonds
5. Quality and experience of personnel assigned to the City's engagement
6. Financing plan presented

B. Co-Manager Selection. Co-managers will be selected on the same basis as the senior manager. In addition to their qualifications, co-managers appointed to specific transactions will be a function of transaction size and the necessity to ensure maximum distribution of the City's bonds.

C. Selling Groups. The City may establish selling groups in certain transactions. To the extent that selling groups are used, the Director of Finance at his or her discretion, may make appointments to selling groups from within the pool of underwriters or from outside the pool, as the transaction dictates.

D. Underwriter's Counsel. In any negotiated sale of City debt in which legal counsel is required to represent the underwriter, the appointment will be made by the lead underwriter.

E. Underwriter's Discount.

- a) The Director of the Finance and/or his/her designee will evaluate the proposed underwriter's discount against comparable issues in the market. If there are multiple underwriters in the transaction, the Director will determine the allocation of fees with respect to the management fee. The determination will be based upon participation in the structuring phase of the transaction.
 - b) All fees and allocation of the management fee will be determined prior to the sale date; a cap on management fee, expenses and underwriter's counsel will be established and communicated to all parties. The senior manager shall submit an itemized list of expenses charged to members of the underwriting group. Any additional expenses must be substantiated.
-

- F. Evaluation of Financing Team Performance.** The City will evaluate each bond sale after its completion to assess the following: costs of issuance including underwriters' compensation, pricing of the bonds in terms of the overall interest cost and on a maturity-by-maturity basis, and the distribution of bonds and sales credits.
- G. Syndicate Policies.** For each negotiated transaction, syndicate policies will be prepared that will describe the designation policies governing the upcoming sale.
- H. Designation Policies.** To encourage the pre-marketing efforts of each member of the underwriting team, orders for the City's bonds will be net designated, unless otherwise expressly stated. The City shall require the senior manager to:
1. Equitably allocate bonds to other managers and the selling group
 2. Comply with MSRB regulations governing the priority of orders and allocations
 3. Within 10 working days after the sale date, submit to the Director of Finance a detail of orders, allocations and other relevant information pertaining to the City's sale

XI. Market Relationships

- A. Rating Agencies and Investors.** The City Manager and Director of the Finance shall be responsible for maintaining the City's relationships with Moody's Investors Service, Standard & Poor's and Fitch Inc. The City may, from time to time, choose to deal with only one or two of these agencies as circumstances dictate. In addition to general communication, the City Manager and the Director of Finance shall meet with or offer conference calls with agency analysts in connection with the planned sale.
- B. City Council Communication.** The City Manager shall report to the City Council feedback from rating agencies and/or investors regarding the City's financial strengths and weaknesses and recommendations for addressing any weaknesses.
- C. Continuing Disclosure.** The City shall remain in compliance with Rule 15c2-12 by filing its annual financial statements and other financial and operating data for the benefit of its bondholders within 270 days of the close of the fiscal year. The inability to make timely filings must be disclosed and would be a negative reflection on the City. While also relying on timely audit and preparation of the City's annual report, the Director of Finance will ensure the City's timely filing with each Nationally Recognized Municipal Securities Information Repository.

The City shall ensure compliance with Government Code Section 8855 including notification to the CDIAC of proposed debt. At least 30 days prior to the sale of any debt issue, the City shall submit a report of the proposed issuance to the CDIAC by any method approved by CDIAC. Such report shall include a self-certification that the City has adopted a policy concerning the use of debt that complies with law and that the contemplated debt issuance is consistent with that policy. The City shall submit a report of final sale to CDIAC by any method approved by CDIAC no later than 21 days after the sale of the debt. The report shall include the information required by CDIAC.

The City shall submit an annual report to CDIAC for any issuance of debt for which it has submitted a report of final sale on or after January 21, 2017. On or before January 31 of each year, the City shall submit a report to the CDIAC regarding the debt authorized, the debt outstanding, and the use of proceeds of the issued debt for the period from July 1 to June 30. The annual report shall comply with the requirements of Government Code Section 8855 and related regulations.

D. Rebate Reporting. The use of bond proceeds and their investments must be monitored to ensure compliance with arbitrage restrictions. Existing regulations require that issuers calculate annual rebates, if any, related to each bond issue, with rebate, if due, paid every five years. Therefore, the Director of Finance shall ensure that proceeds and investments are tracked in a manner which facilitates accurate calculation, that calculations are completed, and rebates, if any, are made in a timely manner.

E. Other Jurisdictions. From time to time, the City will issue bonds on behalf of other public or private entities (“conduit” issues). While the City will make every effort to facilitate the desires of these entities, the Director of the Finance will ensure that the highest quality financings are done and that the City is insulated from all risks. The City shall require that all conduit financings achieve a rating at least equal to the City’s ratings or that credit enhancement is obtained.

XII. Fees. The City will charge an administrative fee equal to direct costs plus indirect costs as calculated by the City’s OMB A87 model to reimburse its administrative costs incurred in debt issuance on behalf of other governmental entities.

XIII. Consultants

The City shall select its primary consultant(s) by competitive process through a Request for Proposals (RFP).

A. Selection of Financing Team Members. The City Manager and/or the Director of Finance will make recommendations for financial advisors, underwriters, and bond counsel. Final approval will be provided by the City Council.

B. Financial Advisor. A pool of financial advisors will be created to assist the City in its debt issuance and debt administration processes. Selection of the City’s financial advisor(s) shall be based on, but not limited to, the following criteria:

1. Experience in providing consulting services to complex issuers
2. Knowledge and experience in structuring and analyzing complex issues
3. Experience and reputation of assigned personnel
4. Fees and expenses

C. Financial Advisory Services. Financial advisory services provided to the City shall include, but shall not be limited to the following:

1. Evaluation of risks and opportunities associated with debt issuance
2. Monitoring marketing opportunities
3. Evaluation of proposals submitted to the City by investment banking firms
4. Structuring and pricing
5. Preparation of request for proposals for other financial services (trustee and paying agent services, printing, credit facilities, remarketing agent services, etc.)
6. 6. Advice, assistance and preparation for presentations with rating agencies and investors

D. Conflicts of Interest. The City also expects that its financial advisor will provide the City with objective advice and analysis, maintain the confidentiality of City financial plans, and be free from any conflicts of interest.

E. Bond Counsel. City debt will include a written opinion by legal counsel affirming that the City is authorized to issue the proposed debt, that the City has met all constitution and statutory requirements necessary for issuance, and a determination of the proposed debt's federal income tax status. The approving opinion and other documents relating to the issuance of debt will be prepared by counsel with extensive experience in public finance and tax issues. Compensation will be based on a fixed fee schedule and will vary based on the complexity of the transaction.

F. Disclosure by Financing Team Members. All financing team members will be required to provide full and complete disclosure, relative to agreements with other financing team members and outside parties. The extent of disclosure may vary depending on the nature of the transaction. However, in general terms, no agreements shall be permitted which could compromise the firm's ability to provide independent advice which is solely in the City's best interests or which could reasonably be perceived as a conflict of interest.

G. Financing Team Selection Process. The City shall conduct a request for qualifications from all red-book firms and other potential candidates of qualified underwriters, financial advisors, bond counsel and other consultants for each of the following areas:

- General Obligation Bonds, assessment bonds and other bond issuances based on voter-approval revenues;
 - Redevelopment tax-increment bonds (including low and moderate income housing);
-

- Revenue bonds, lease financing and other obligations on existing City revenues.

Selected candidates may at the City's discretion provide financial services for a period not to exceed three years.

Glossary

Arbitrage. The difference between the interest paid on the tax-exempt securities and the interest earned by investing the security proceeds in higher-yielding taxable securities. IRS regulations govern arbitrage on the proceeds from issuance of municipal securities.

Balloon Maturity. A later maturity within an issue of bonds which contains a disproportionately large percentage of the principal amount of the original issue.

Bond Anticipation Notes (BANs). Notes issued by the government unit, usually for capital projects, which are paid from the proceeds of the issuance of long term bonds.

Bullet Maturity. A maturity for which there are no sinking fund payments prior to the stated maturity date.

Call Provisions. The terms of the bond contract giving the issuer the right to redeem all or a portion of an outstanding issue of bonds prior to their stated dates of maturity at a specific price, usually at or above par.

Capitalized Interest. A portion of the proceeds of an issue which is set aside to pay interest on the securities for a specific period of time. Interest is commonly capitalized for the construction period of the project.

Certificates of Participation (COP). A bond from an issue, which is secured by lease payments made by the party leasing the facilities, financed by the issue. Typically certificates of participation ("COPs") are used to finance construction of facilities (i.e., schools or office buildings) used by a state or municipality, which leases the facilities from a financing authority. Often the leasing municipality is legally obligated to appropriate moneys from its general tax revenues to make lease payments.

Commercial Paper. Very short-term, unsecured promissory notes issued in either registered or bearer form, and usually backed by a line of credit with a bank.

Competitive Sale. A sale of securities by an issuer in which underwriters or syndicates of underwriters submit sealed bids to purchase the securities in contrast to a negotiated sale.

Continuing Disclosure. The principle that accurate and complete information material to the transaction which potential investors would be likely to consider material in making investment decisions with respect to the securities be made available on an ongoing basis.

Credit Enhancement. Credit support purchased by the issuer to raise the credit rating of the issue. The most common credit enhancements consist of bond insurance, direct or standby letters of credit, and lines of credit.

Debt Service Reserve Fund. The fund in which moneys are placed which may be used to pay debt service if pledged revenues are insufficient to satisfy the debt service requirements.

Deep Discount Bonds. Bonds which are priced for sale at a substantial discount from their face or par value.

Derivatives. A financial product whose value is derived from some underlying asset value.

Designation Policies. Outline of how an investor's order is filled when a maturity is oversubscribed when there is an underwriting syndicate. The senior managing underwriter and issuer decide how the bonds will be allocated among the syndicate. There are three primary classifications of orders, which form the designation policy.

The highest priority is given to Group Net orders; the next priority is given to Net Designated orders and Member orders are given the lowest priority.

Escrow. A fund established to hold moneys pledged and to be used to pay debt service on an outstanding issue.

Expenses. Compensates senior managers for out-of-pocket expenses including: underwriters' counsel, DTC charges, travel, syndicate expenses, dealer fees, overtime expenses, communication expenses, computer time and postage.

Lease-Purchase. A financing lease which may be sold publicly to finance capital equipment, real property acquisition or construction. The lease may be resold as certificates of participation or lease revenue bonds.

Letters of Credit. A bank credit facility wherein the bank agrees to lend a specified amount of funds for a limited term.

Management Fee. The fixed percentage of the gross spread which is paid to the managing underwriter for the structuring phase of a transaction.

Members. Underwriters in a syndicate other than the senior underwriter.

Moody's Median. Key financial, debt, economic and tax base statistics with median values for each statistic presented. Moody's uses audits for both rated and unrated cities to ensure that the medians presented are representative of all cities.

Negotiated Sale. A method of sale in which the issuer chooses one underwriter to negotiate terms pursuant to which such underwriter will purchase and market the bonds.

Original Issue Discount. The amount by which the original par amount of an issue exceeds its public offering price at the time it is originally offered to an investor.

Overlapping Debt. That portion of the debt of other governmental units for which residents of a particular municipality are responsible.

Pay-As-You-Go. An issuer elects to finance a project with existing cash flow as opposed to issuing debt obligations.

Present Value. The current value of a future cash flow.

Private Placement. The original placement of an issue with one or more investors as opposed to being publicly offered or sold.

Rebate. A requirement imposed by Tax Reform Act of 1986 whereby the issuer of the bonds must pay the IRS an amount equal to its profit earned from investment of bond proceeds at a yield above the bond yield calculated pursuant to the IRS code together with all income earned on the accumulated profit pending payment.

Selling Groups. The group of securities dealers who participate in an offering not as underwriters but rather who receive securities less the selling concession from the managing underwriter for distribution at the public offering price.

Special Assessments. Fees imposed against properties, which have received a special benefit by the construction of public improvements such as water, sewer and irrigation.

Syndicate Policies. The contractual obligations placed on the underwriting group relating to distribution, price limitations and market transactions.

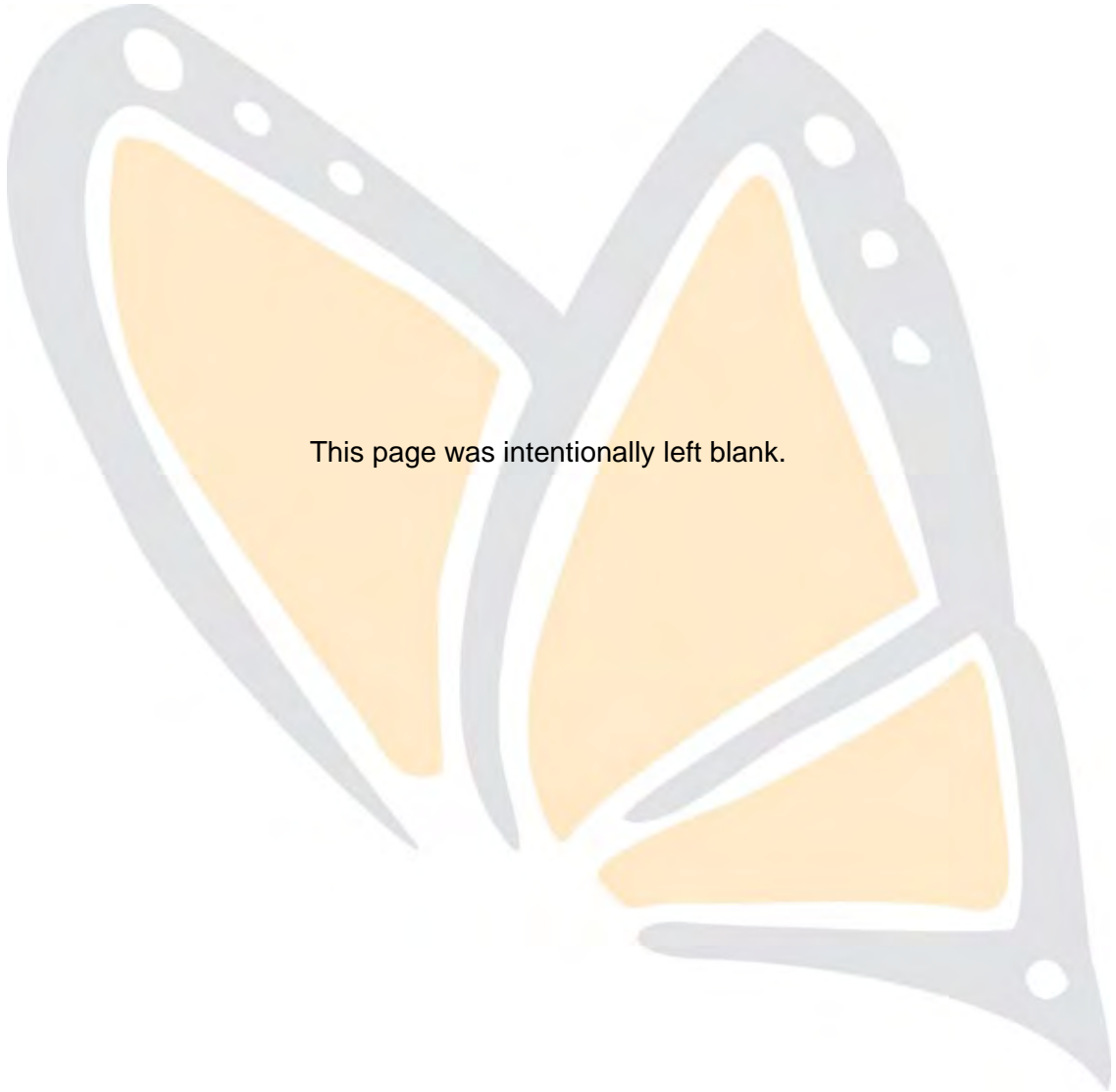
Tax Increment. A portion of property tax revenue received by a redevelopment agency, which is attributable to the increase in assessed valuation since adoption of the project area plan.

Underwriter. A dealer that purchases new issues of municipal securities from the Issuer and resells them to investors.

Fiscal Policies

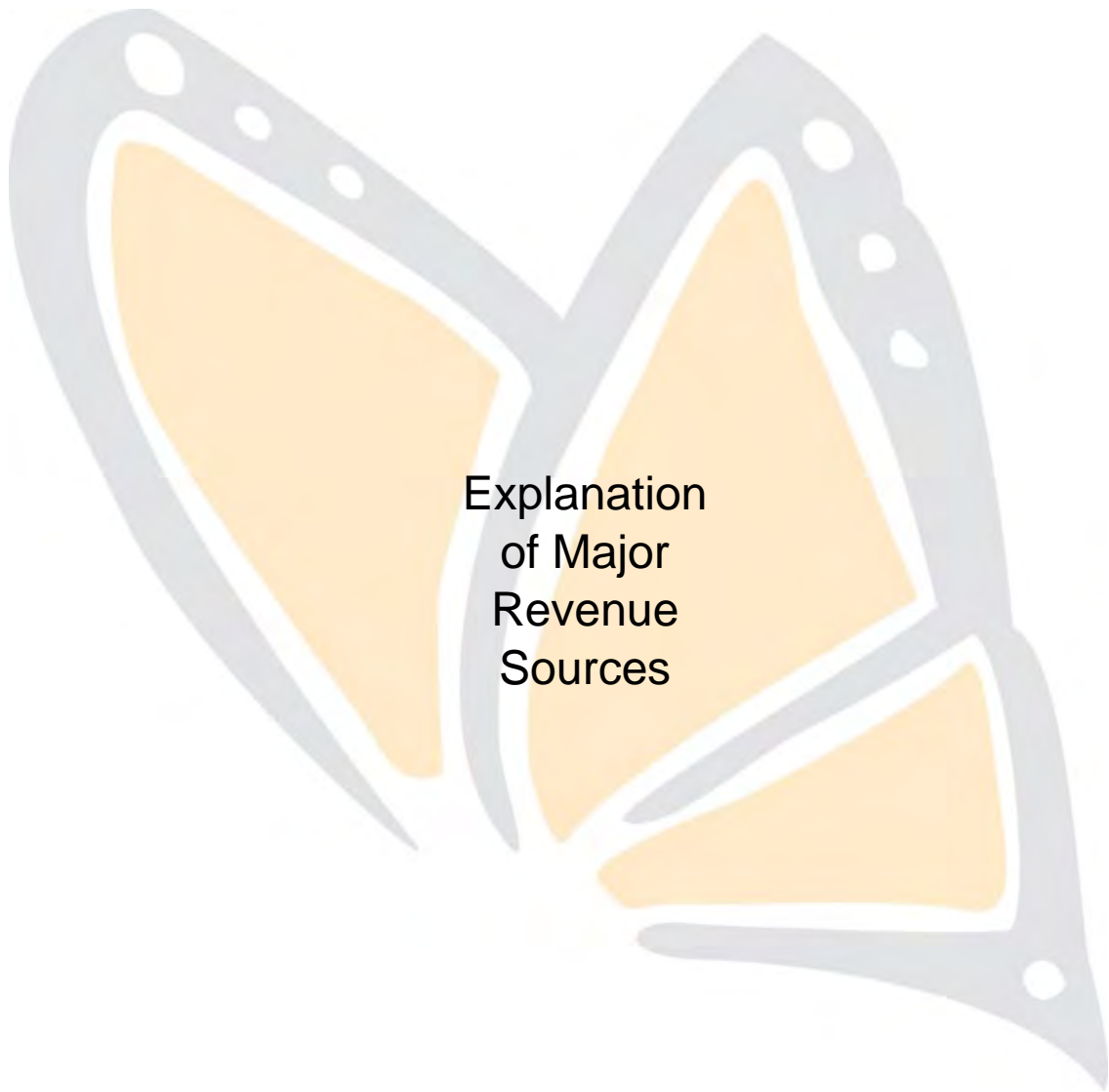
Underwriter's Discount. The difference between the price at which bonds are bought by the Underwriter from the Issuer and the price at which they are reoffered to investors.

Variable Rate Debt. An interest rate on a security, which changes at intervals according to an index or a formula or other standard of measurement, as stated in the bond contract.

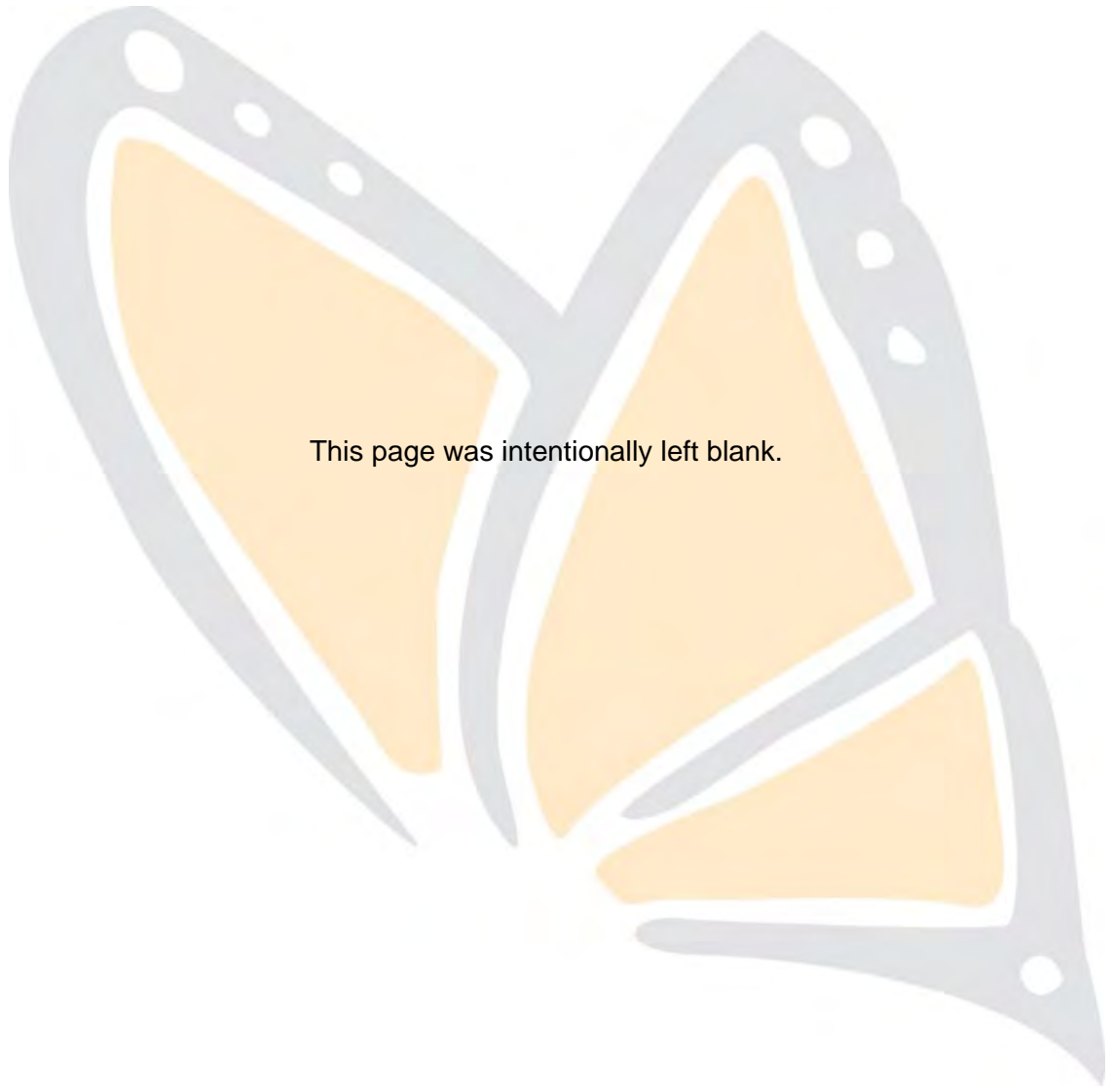


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Explanation
of Major
Revenue
Sources



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Explanation of Major Revenue Sources

Sales and Use Tax:

Sales and Use Tax is imposed by the State of California based on taxable sales within the City. Sales Tax revenue is made up of two components, traditional sales tax and sales tax In-lieu. The statewide sales tax is 7.5% of which Goleta receives 0.7% of the 1% Bradley-Burns sales tax rate that is normally allocated to cities. The total sales tax rate in the City is currently at 7.75%. There is a 0.25% transportation tax that goes to the local transportation authority. The remaining amount goes to the State and County. Projections are based on activity levels and outside consultants' revenue targets.

Transient Occupancy Tax:

Transient Occupancy Tax (TOT) within the City of Goleta is 12% and is collected by lodging (hotels/motels) establishments located within the City limits. Per provisions of the Revenue Neutrality Agreement, for FY 2011-2012, the City received 60% of TOT revenues while the County received 40%. This provision applied only to existing facilities at the time of the City's incorporation. New facilities remitted TOT revenues directly to the City. As of July 1, 2012, all TOT revenues collected are remitted to the City.

Property Tax:

Property Tax is determined by the Santa Barbara County Tax Assessor based on the full value of a property. While Property Tax revenues are made up of various components, the Secured and In-lieu of MVLF (Motor Vehicle License Fees) components make up the majority of the City's revenue for this category. The County levies a base tax of one percent of assessed valuation plus assessments. The base tax value can be increased by two percent each year until ownership of the property changes, at which the base tax value is reset. The City receives approximately 5-cents of every property tax dollar collected within the City, while the County receives the other 5-cents due to the City as a result of the Revenue Neutrality Agreement.

Cannabis Business Tax:

Cannabis business tax is a new revenue source for the City since it was approved by the voters on November 6, 2018. The passing of this ballot measure subjects cannabis businesses to taxation on gross receipts of cannabis based on classifications up to a maximum of 10 percent that may be adjusted by resolution. The current tax rates are summarized in the table below.

Summary of Current Cannabis Business Tax Rates

Cannabis Business Classification	Activities Taxed	Tax Rate
Adult Use Cannabis Retailing	Gross Receipts	5%
Medicinal-Use Cannabis Retailing	Gross Receipts	0%
Manufacturing	Gross Receipts	2%
Cultivation	Gross Receipts	4%
Distribution	Gross Receipts	1%
Testing	Gross Receipts	0%
Nurseries	Gross Receipts	1%
Maximum Tax Limit	Gross Receipts	10%
Maximum Cap for Multiple Operations	Gross Receipts	10%

Explanation of Major Revenue Sources

Franchises:

Franchise fees are imposed on gas, electric, cable, and solid waste companies operating in the City.

Licenses and Service Charges:

The City assesses certain license and service charges as a means of recovering the cost of regulating various activities. Fees are paid by individuals and developers receiving permits for construction, plan checks, inspections, and business licenses. Service charges or fees are imposed on the user for specific services rendered based on the rationale that the benefiting party should bear the cost of the service rather than the general public.

Intergovernmental:

Intergovernmental revenues are collected by the State of California and then allocated to the City in accordance with established formulas.

Fines and Forfeitures:

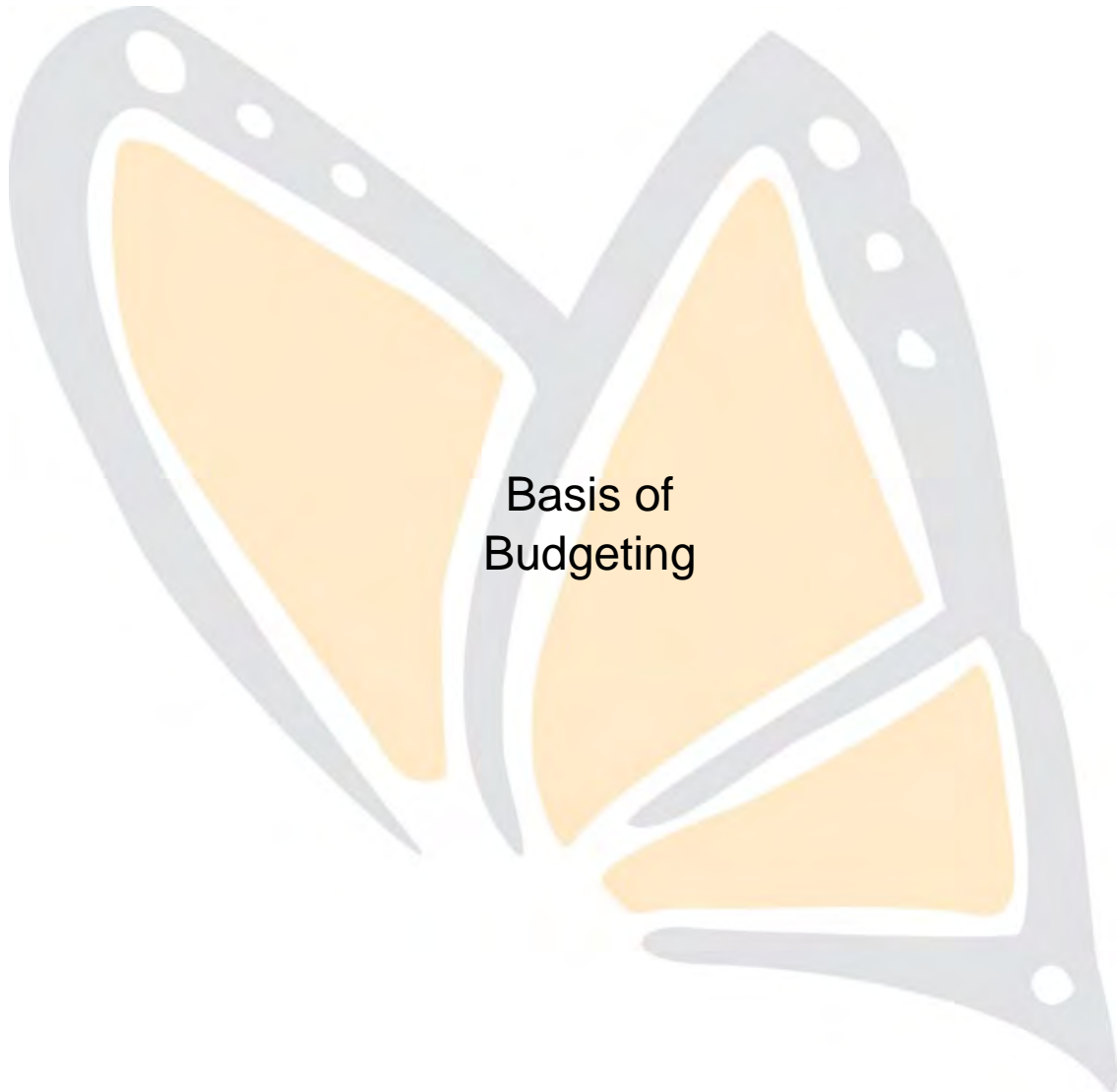
Fines and penalties are imposed for towing vehicles, traffic and parking violations occurring within the City limits.

Interest Income:

Interest income is revenue received through the City's Investment Program..

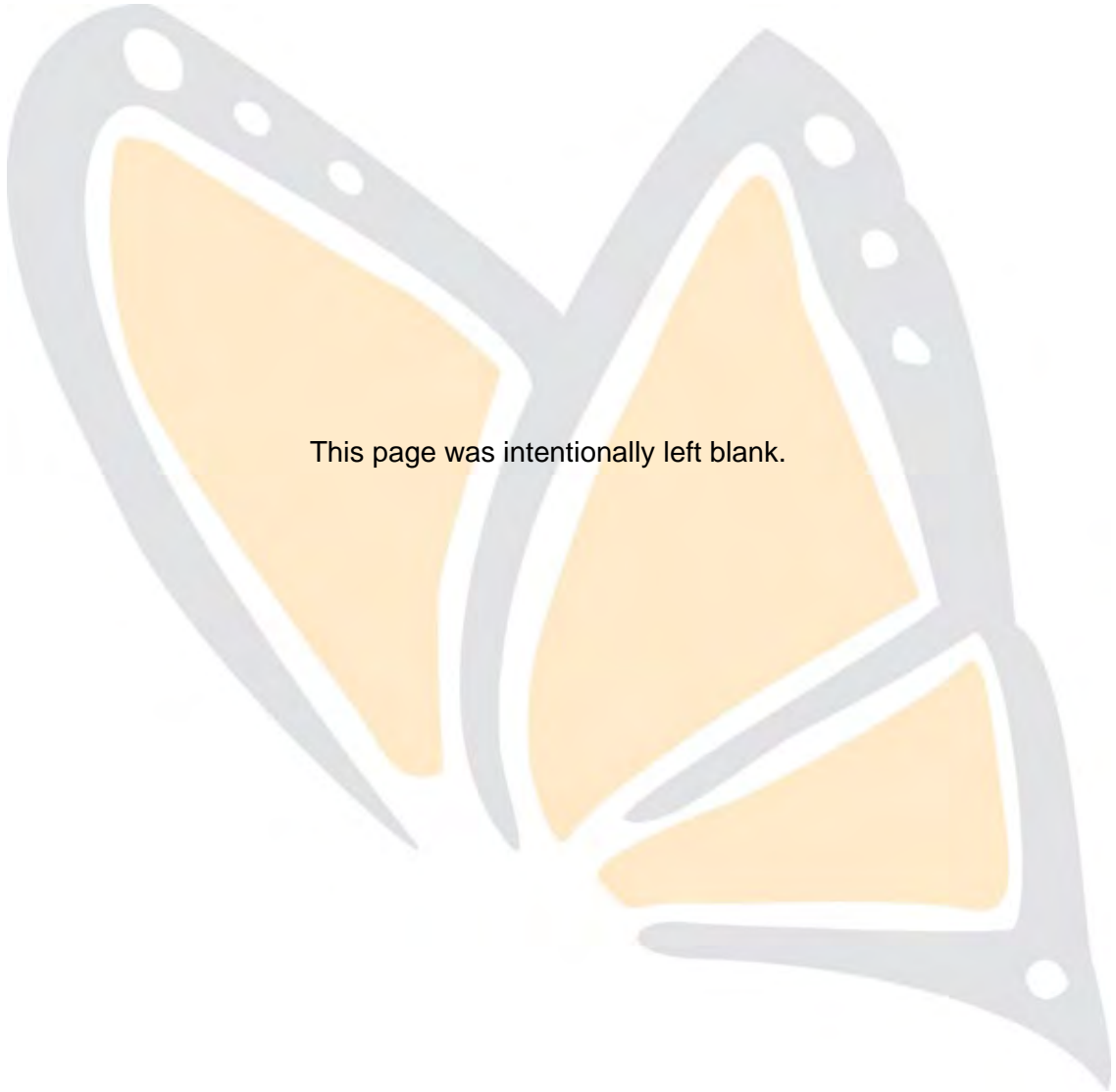
Use of Property:

Revenues generated as a result of the rental of City property, such as rental income from park reservations or room rentals.



**Basis of
Budgeting**





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Basis of Budgeting

The basis of budgeting refers to the conversions for recognition of costs and revenue in budget development and in establishing and reporting appropriations, that are the legal authority to spend or collect revenues.

In the fund financial statements, governmental funds are presented using the *modified-accrual basis of accounting*. The revenues are recognized when they become *measurable* and *available* as net current assets. *Measurable* means that the amounts can be estimated or otherwise determined. *Available* means that the amounts were collected during the reporting period or soon enough thereafter to be available to finance the expenditures accrued for the reporting period. The City uses an availability period of 60 days except for grants, for which the City uses an availability period of 120 days, which is a reflection of the requirements of GASB Statement No. 33.

Basis of budgeting for the City's budget is consistent with the Annual Comprehensive Financial Report (ACFR). The ACFR show the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the manner the City prepares its budget.

Revenue

Sales taxes, property taxes, franchise taxes, gas taxes, motor vehicle in lieu, transient occupancy taxes, grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and are budgeted as revenues of the corresponding fiscal period to the extent normally collected within the availability period. Other revenue items are considered to be measurable and available when cash is received by the government. Revenue recognition is subject to the *measurable* and *availability* criteria for the governmental funds in the fund financial statements, as stated above. *Exchange transactions* are recognized as revenues in the period in which they are earned (i.e., the related goods or services are provided). *Locally imposed derived tax revenues* are recognized as revenues in the period in which the underlying exchange transaction upon which they are based takes place. *Imposed nonexchange* transactions are recognized as revenues in the period for which they were imposed. If the period of use is not specified, they are recognized as revenues when an enforceable legal claim to the revenues arises or when they are received, whichever occurs first. *Government-mandated* and *voluntary nonexchange transactions* are recognized as revenues when all applicable eligibility requirements have been met.

Projections for revenue are based on actual prior year activity levels and observations, while future years may also be estimated using the help of outside consultants. All projections are made with conservatism in mind.

Expenditures

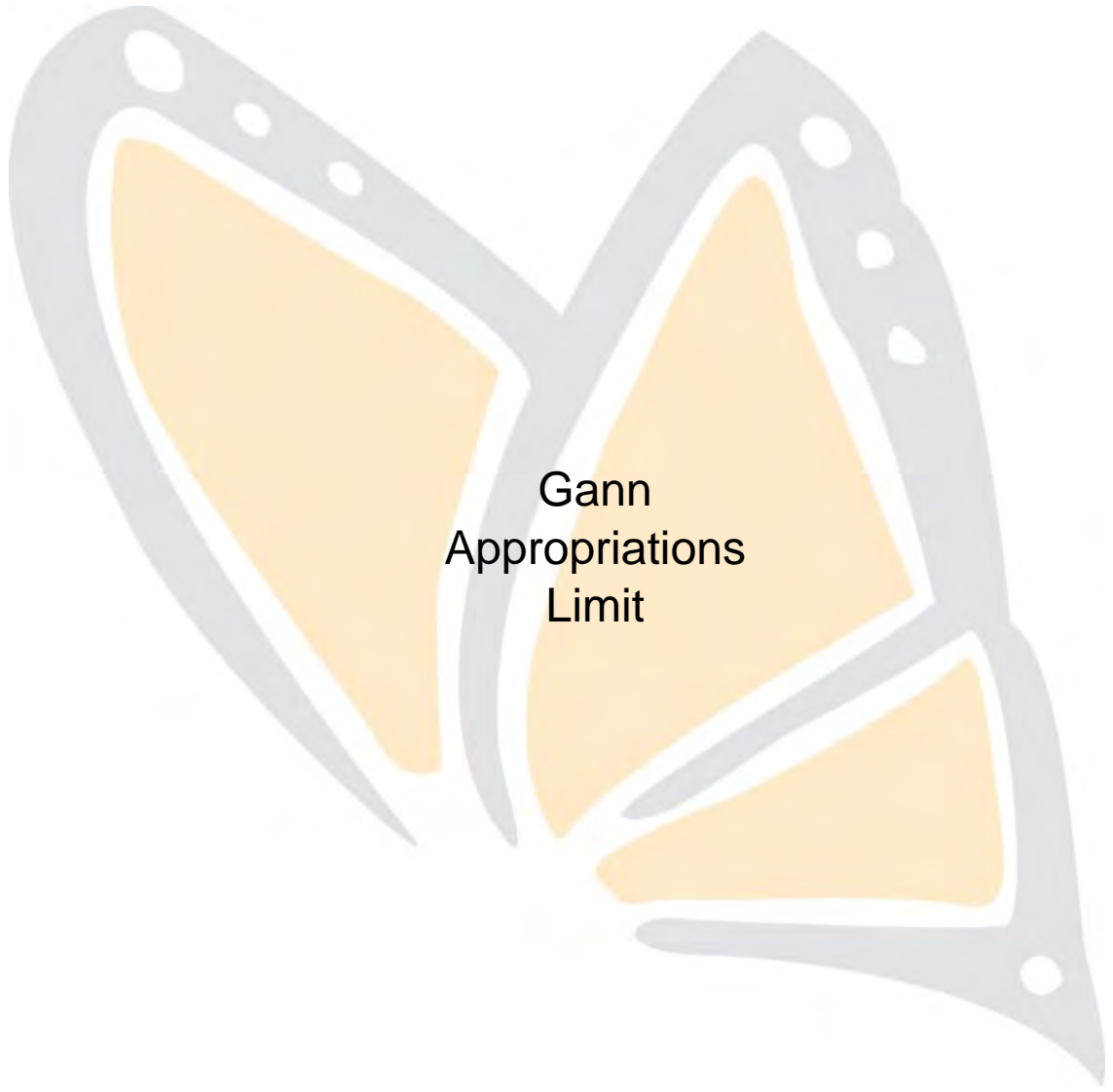
Budgetary control is established at the departmental and fund level. For example, expenditures for a department within a fund may not exceed the total appropriation amount. Any unexpended appropriation balances for annually budgeted funds lapse at the end of the year. Appropriations, including operating and CIP, can be adopted on a "project-length" basis. Therefore, these appropriations are carried forward from year-to-year, if there is a balance left at year-end and budget is needed to complete the project. Re-appropriation of the budget balance is ratified by Council in the following fiscal year. Authorized amounts are anticipated to be fully expended for

Basis of Budgeting

the designated purpose of the funds. Once the project is complete, and depending on the fund, any balance of funds may be released back into the fund's respective fund balance is applicable.

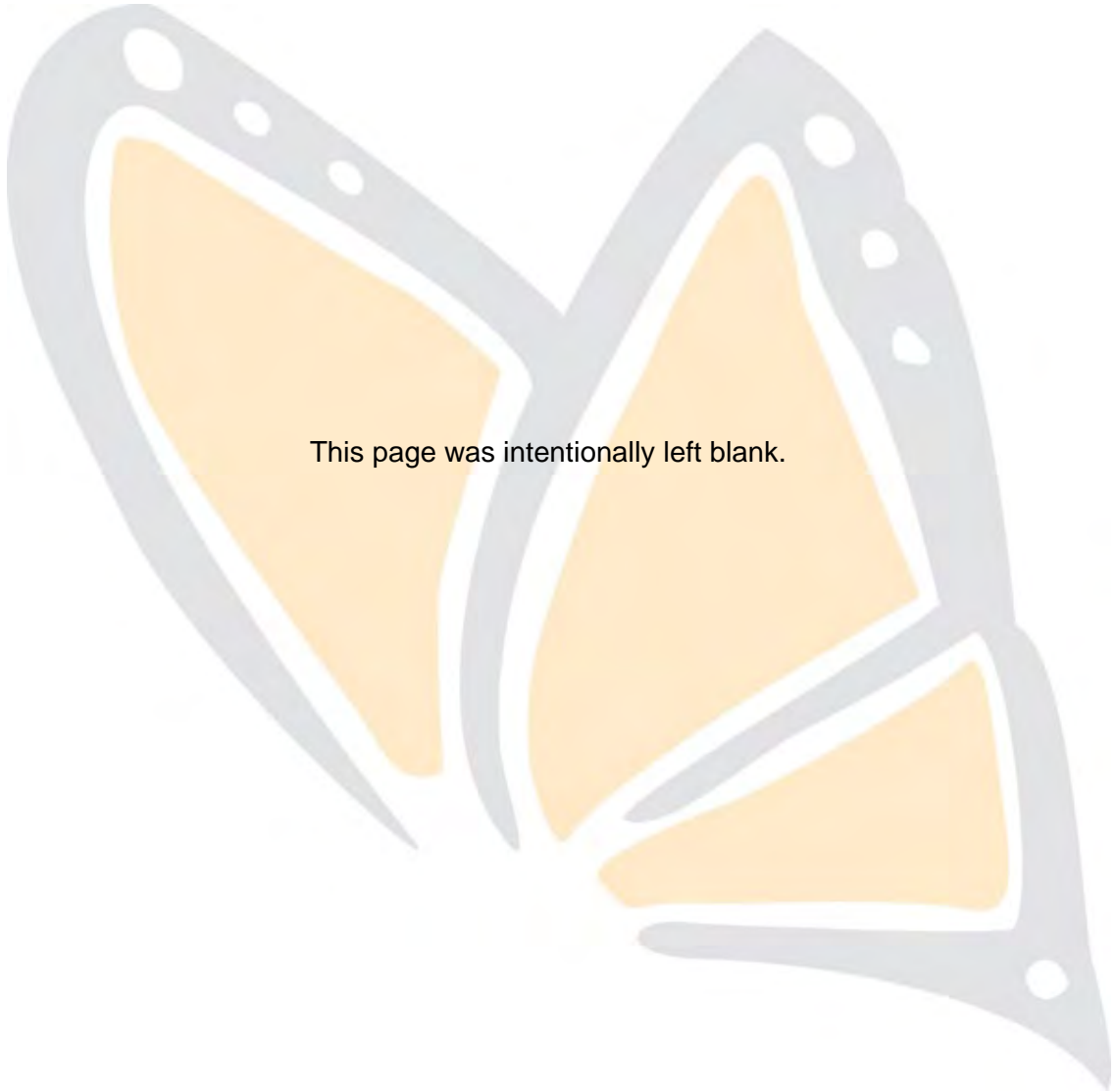
The major highlights of expenditure budgeting are as follows:

- Encumbrances (commitments to purchase goods and services) that are open on June 30th are recorded as a reservation of fund balance, and the subsequent year's Revised Budget is increased to reflect payment in a future period. Unspent and unencumbered appropriations lapse at fiscal year-end.
- Amounts expended to acquire capital assets are budgeted as *expenditures* in the year that resources are expended rather than on a full cost-basis. Although some capital assets such as equipment more than \$5,000, are budgeted at the full expense. Depreciation expense is not budgeted.
- The agency fund in particular does not have a budget basis, as funds are maintained as liabilities, thus having the inability to be budgeted.



Gann
Appropriations
Limit





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Gann Appropriations Limit



The Gann Limit was approved on November 6, 1979, by California voters. Under the Gann Limit, a maximum amount is established for tax-funded government services. That amount is to be adjusted each year depending on changes in state population, inflation and the transfer of financial responsibility for various government activities from one level of government to another. Any significant amount of state tax revenue received above that Gann Limit is to lead to future tax rebates or tax cuts.

RESOLUTION NO. 21-30

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF GOLETA, CALIFORNIA, ADOPTING THE CITY'S GANN LIMIT FOR FISCAL YEAR 2021/22

WHEREAS, Article XIII B of the California State Constitution requires that the total annual appropriations subject to the limitation of each local jurisdiction shall not exceed the appropriations limit of that local jurisdiction; and

WHEREAS, Section 7900 of the California Government Code requires that the governing body of the local jurisdiction shall, by resolution, establish its annual appropriations limit; and

WHEREAS, the permanent appropriations limit was established by the voters in the November 2, 2004, election as \$22,545,410.

WHEREAS, said limit is required to be examined and adjusted each fiscal year based upon inflation and population growth factors provided by the State of California Department of Finance.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GOLETA AS FOLLOWS:

SECTION 1: APPROPRIATIONS LIMIT

- A. The City Council may choose the method of calculating adjustments to the City's Appropriations Limit on an annual basis. For inflation, pursuant to Article XIII B, § 8(e)(2), adjustments to the Appropriations Limit may be calculated using the percentage change in per capita personal income from the preceding year or the percentage change in the local assessment roll from the preceding year for the jurisdiction due to the addition of local nonresidential new construction. For population growth, pursuant to Government Code § 7901(b), the City may use the percentage growth in its jurisdiction or from the surrounding county.
- B. Pursuant to Article XIII B of the California Constitution, and those Government Code sections adopted pursuant to Article XIII B, § 8(f), the City Council chooses to adjust the City's Appropriations Limit by calculating inflation using the percentage change in the local assessment roll from the preceding year for the City due to the addition of local nonresidential new construction and calculating

Gann Appropriations Limit



population growth by using the percentage change in population in City of Goleta.

- C. As a result of the adjustments made to the City's Appropriations Limit, the City Council sets the Appropriations Limit for fiscal year 2021-22 at \$67,304,450, calculated as follows:

2020-21 Appropriations Limit	\$63,208,132
2020-21 Appropriations Subject to the Limit	\$19,531,729
2020-21 Limit in Excess of Appropriations	\$43,676,403

2021-22 Appropriations Limit Adjustment Factors:

Percent change in State per Capita Personal Income:	+1.0573
Population Change (City factor):	+1.0071
Calculation Factor:	1.0648

2021-22 Appropriations Limit	\$67,304,450
2021-22 Appropriations Subject to the Limit	\$28,171,751
2021-22 Limit in Excess of Appropriations	\$39,132,700

Calculations are further detailed in Exhibit A.

SECTION 2: CERTIFICATION

The City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

PASSED, APPROVED AND ADOPTED this 15th day of June, 2021.

PAULA PEROTTE
MAYOR

ATTEST:

DEBORAH S. LOPEZ
CITY CLERK

APPROVED AS TO FORM:

MICHAEL JENKINS
CITY ATTORNEY



Gann Appropriations Limit

STATE OF CALIFORNIA)
COUNTY OF SANTA BARBARA) ss.
CITY OF GOLETA)

I, DEBORAH S. LOPEZ, City Clerk of the City of Goleta, California, DO HEREBY CERTIFY that the foregoing Resolution No. 21-30 was duly adopted by the City Council of the City of Goleta at a regular meeting held on the 15th day of June, 2021, by the following vote of the Council:

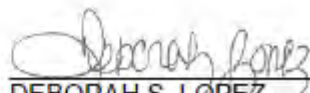
AYES: MAYOR PEROTTE, MAYOR PRO TEMPORE KYRIACO,
 COUNCILMEMBERS ACEVES, KASDIN AND RICHARDS

NOES: NONE

ABSENT: NONE

ABSTENTIONS: NONE

(SEAL)


DEBORAH S. LOPEZ
CITY CLERK

Gann Appropriations Limit



**CITY OF GOLETA
PROCEEDS OF TAXES CALCULATION
FY 2021/22**

	Proceeds of Taxes	Other Revenues		
Taxes				
Property Tax	\$ 7,989,300			
Sales Tax	7,335,300			
Transient Occupancy Tax	10,000,000			
Cannabis Tax	2,600,000			
Fees				
General Government				
Developer Deposits Earned (Legal)	-	1,000		
Business License Fee	-	382,900		
Public Works (Transportation)				
Permits-Encroachment & Transportation	-	66,300		
Developer Deposits Earned (PW)	-	58,000		
Planning and Development				
Permits - Planning	-	102,000		
Developer Deposits Earned (Planning)	-	200,000		
Building, Construction				
Permits - Building	90,000	360,000		
Plan Checking Services	36,000	144,000		
Parks and Recreations				
Park Reservations	-	8,000		
Solid Waste				
Roll Off Fees	-	35,000		
Other Fees	-	112,100		
Franchises		1,333,400		
Fines, Forfeitures and Penalties		140,500		
Rents				
Property Rental		19,500		
Gifts				
Donations		53,000		
From State				
MVLF	14,000			
Mandate Reimbursements				
Other Governments				
Federal CDBG		43,800		
Miscellaneous				
Reimbursements			306,000	
Subtotal	\$ 28,064,600	\$ 3,365,500	\$ 31,430,100	
	89%	11%		
Allocation of Investment Income	107,150.53	12,849.47	120,000	
Total	\$ 28,171,751	\$ 3,378,349	\$ 31,550,100	\$ 39,132,700
	Appropriations Subject to the Limit			Limit in Excess of Appropriations

Under Proposition 111, there are two options available for each of the major adjustment factors, in which the City utilizes the greater of the two factors. The values for these factors for the purpose of calculating the Fiscal Year 2018/19 adjustment are as follows:

Price Factors:

Percent growth in State per Capita Personal Income: 5.73 % (Source: Department of Finance)
Price Factor A 1.0573

Percent change in Assessed Valuation in new non-residential construction: 1.04 % (Source: HDL - County of Santa Barbara)
Price Factor B 1.0104

Population Factors:

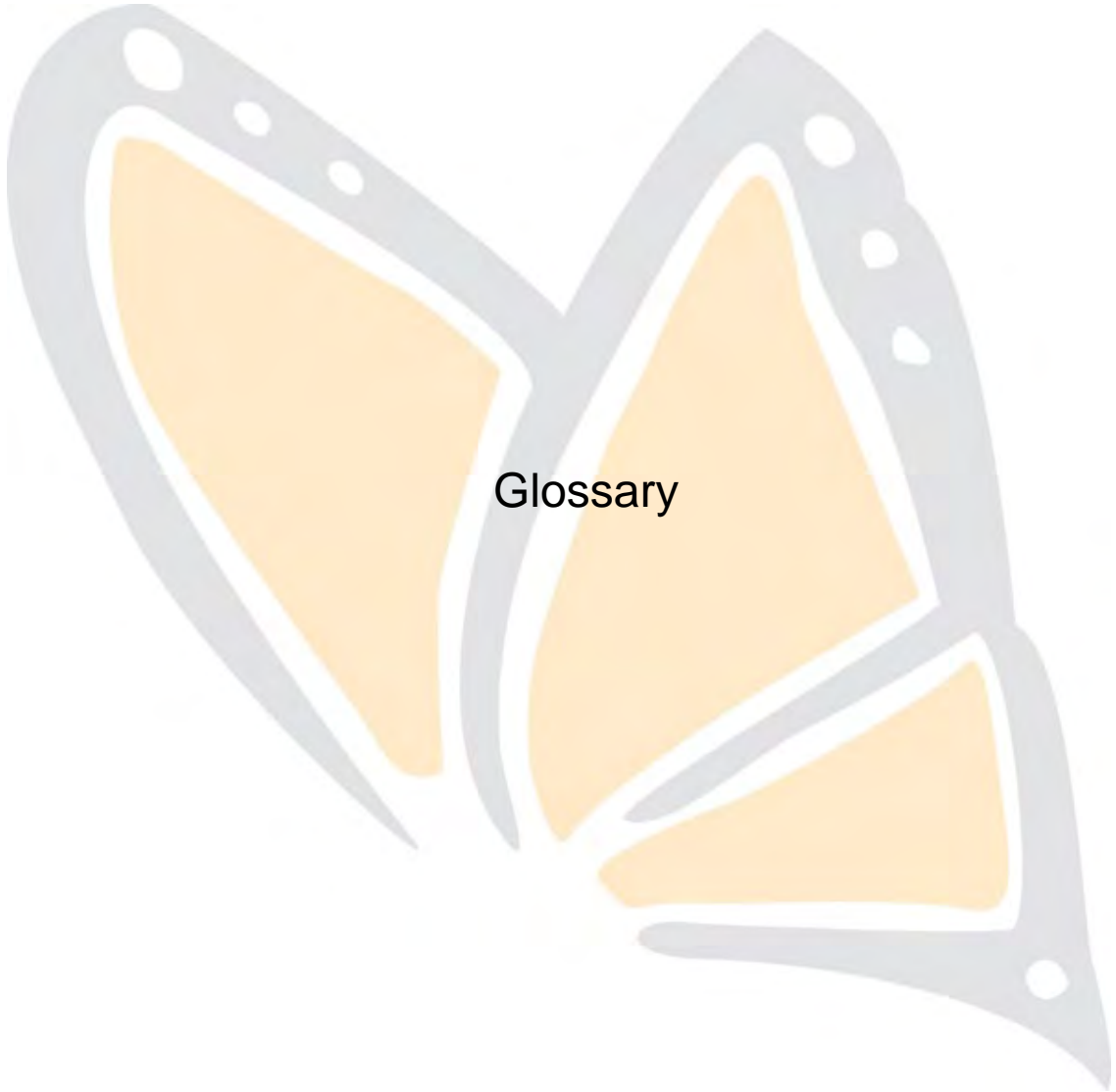
Percent growth in County Population (1.84) % (Source: Department of Finance)
Population Factor C 0.9816

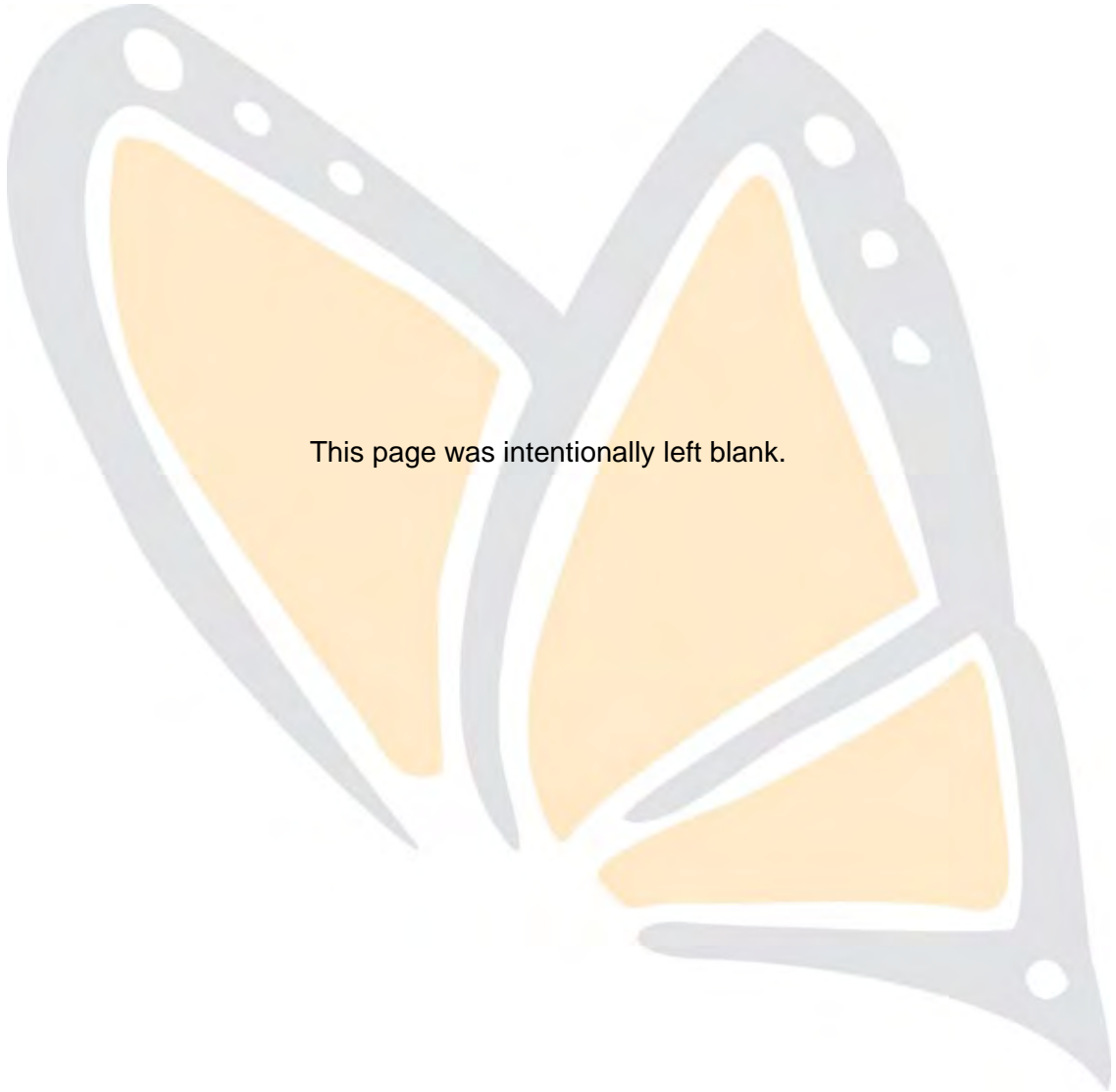
Percent growth in City Population 0.71 % (Source: Department of Finance)
Population Factor D 1.0071

Percent growth in State per Capita Personal Income: 1.0573 Price Factor B (Greater of the two Price Factors)
 Percent growth in City Population 1.0071 Population Factor D (Greater of the two Population Factors)
 GANN Limit Calculation Factor 1.0648 (A or B) x (C or D)
 (FY20/21) Prior Year Gann Limit \$ 63,208,132

New Gann Limit FY 20/21 \$ 67,304,450.14 (Gann Limit Calculation Factor x Prior Year Gann Limit)

6.48% increase





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Accrual Basis:

A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Annualize:

Taking changes that occurred mid-year and calculating their cost for a full year; for preparing an annual budget.

Appropriation:

A legal authorization made by the City Council that permits the City to incur obligations and to make expenditures of resources for specific purposes.

Assessed Valuation:

A value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 1% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal. Property taxes for general purposes cannot exceed 1% of assessed value.

Audit:

Performed by an independent Certified Public Accountant (CPA). The primary objective of an audit is to determine if the City's financial statements fairly present the City's financial position and results of operations in conformity with Generally Accepted Accounting Principles (GAAP).

Asset:

Resources owned or held by Government, which have monetary value.

Available Fund Balance:

This refers to the funds remaining from the prior-year, which are available for appropriation and expenditures in the current year

Balanced Budget:

A budget adopted by the legislative body and authorized by resolution in which revenues equal expenditures or expenditures are less than proposed revenues. The

City adheres to a structurally balanced budget in that base ongoing revenues are matched to base ongoing expenses and one-time or cyclical revenues cover one-time expenses to manage to a net zero or positive bottom line.

Budget:

A process of putting together an operating plan for a specified period that accounts for projected revenues and planned expenditures for municipal services, goals and objectives for the budget period.

Budget Amendments:

The City Council has the sole responsibility for adopting the City's proposed budget, and may amend or supplement the budget at any time after adoption by majority vote. The City Manager is authorized to transfer budgeted amounts within departments. Actual expenditures may not exceed budgeted appropriations at the fund level.

Budget and Fiscal Policies:

General and specific guidelines adopted by the City Council that governs the budget preparation and administration.

Budget Message:

Included in the opening section of the budget, the budget message provides the City Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

Capital Improvement Projects (CIP):

A capital improvement project is a physical improvement for maintenance, rehabilitation, construction or development on City property with a life expectancy of three or more years. These include streets, public facilities and community enhancements. These capital projects can span fiscal years and have multiple funding sources.

Capital Outlay (Capital Expenditures):

Fixes assets that have a value of \$5,000.00 or more and have useful economic lifetime of more than one year.

Capital Project Funds:

This fund type is used to account for financial resources used in acquiring or building major capital facilities other than those financed by Proprietary Funds and Trust Funds.

Carryover:

This refers to remaining fund balances that are transferred into the current year from the previous year.

Cash Basis:

A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Debt Service:

The cost of paying principal and interest on borrowed money per a predetermined payment schedule.

Debt Service Funds:

This fund type is used to account for the payment and accumulation of resources related to general long-term debt principal and interest; debt service payments related to enterprise operations are directly accounted for in those funds.

Deficit:

The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Depreciation:

Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Designated Reserves:

Reserves that have been designated to be used for a specified purpose. Designated Reserves remain spendable resources.

Encumbrance:

The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Expenditure:

The outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended.

Fiscal Policies:

Government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year:

The beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

Fixed Assets:

Assets of long-term nature such as land, building, machinery, furniture, and other equipment. The City has defined such assets as those with an expected life more than one year and an acquisition cost more than \$5,000.00

Fund:

An accounting entity that records all financial transactions for specific activities or government functions. The generic types used by the City are: General Fund, and Special Revenue Funds.

Fund Balance:

Also, known as financial position, fund balance for the governmental fund types is the excess of fund assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses.

(GAAP) Generally Accepted Accounting Principles:

Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Gann Appropriation Limit:

Article XIII B of the State constitution was amended by Proposition 4 (Gann initiative) in 1979. Article XIII B limits growth in the spending of tax proceeds to tax proceeds appropriated in the "base year" of 1978-79 times the product of the allowable annual percentage change in a cost-of-living factor and the allowable annual percentage change in a population change factor. The cost-of-living factor is the larger of the annual percentage change in the State per capita personal income or the annual percentage change in the local non-residential assessed valuation due to new construction. The population change factor is the larger of the annual percentage change of the jurisdiction's population or the annual percentage population change of the county in which the jurisdiction is located.

(GASB) Governmental Accounting Standards Board:

This is the organization that establishes generally accepted accounting principles for state and local governments.

General Fund:

The primary operating fund of the City, all revenues that are not allocated by law or contractual agreement to a specific fund are accounted for in the General Fund. Except for subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose.

(GFOA) Government Finance Officers Association:

The Government Finance Officers Association of the United States and Canada, an organization of government finance officials in the United States and Canada. GFOA annually sponsors Distinguished Budget Presentation Awards program and presents awards to those government budgets that meet program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. GFOA also establishes best practices for state and local governments and provides training and updates in government finance.

Grants:

A contribution by a government or other organization to support a function. Grants may be classified as either operations or capital, depending upon the grantee.

Infrastructure:

The physical assets of a government (e.g. streets, public buildings and parks).

Intergovernmental Revenue:

Funds received from Federal, State, and other local governments sources in the form of shared revenues and payments in lieu of taxes.

Investment Revenue:

Interest income from the investment of funds not immediately required to meet cash disbursement obligations.

Limited-Duration, also known as “One-Time”:

Refers to revenues or expenditures which have a short-term and/or a predetermined future.

Long-Term Debt:

Debt with a maturity of more than one year after the date of issuance.

On-Going:

Refers to revenues or expenditures which for the foreseeable future are expected to continue, absent a change in policy or authoritative action.

Operating Budget:

The portion of the budget that pertains to daily operations and delivery of basic governmental services.

Operating Revenue:

Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses:

The cost for salaries, benefits, supplies and services and equipment required for a department to function.

Pay-As-You-Go Basis:

A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Prior-Year Encumbrances:

Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Reserve:

An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resolution:

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources:

Total amounts available for appropriation including estimated revenues, funds transfers, and beginning balances.

Revenue:

Sources of income financing operations of government.

Revenue Neutrality Agreement:

When an unincorporated area wants to become a City, it must work with the County on a financial agreement to transition from being unincorporated into being a City. A Revenue Neutrality Agreement ensures that the new City and the County have the resources to make a financially successful transition.

Special Revenue Funds:

This fund type is used to account for the proceeds from specific revenue sources that are legally restricted to expenditures for specific purposes (See Fund).

Structural Balance:

A condition in which ongoing revenues meet or exceed ongoing expenditures.

Subvention:

Revenues collected by the State (or other level of government), which are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in lieu and gasoline taxes.

Supplemental Appropriation:

An additional appropriation made by the governing body after the budget year has started.

Supplies and Services:

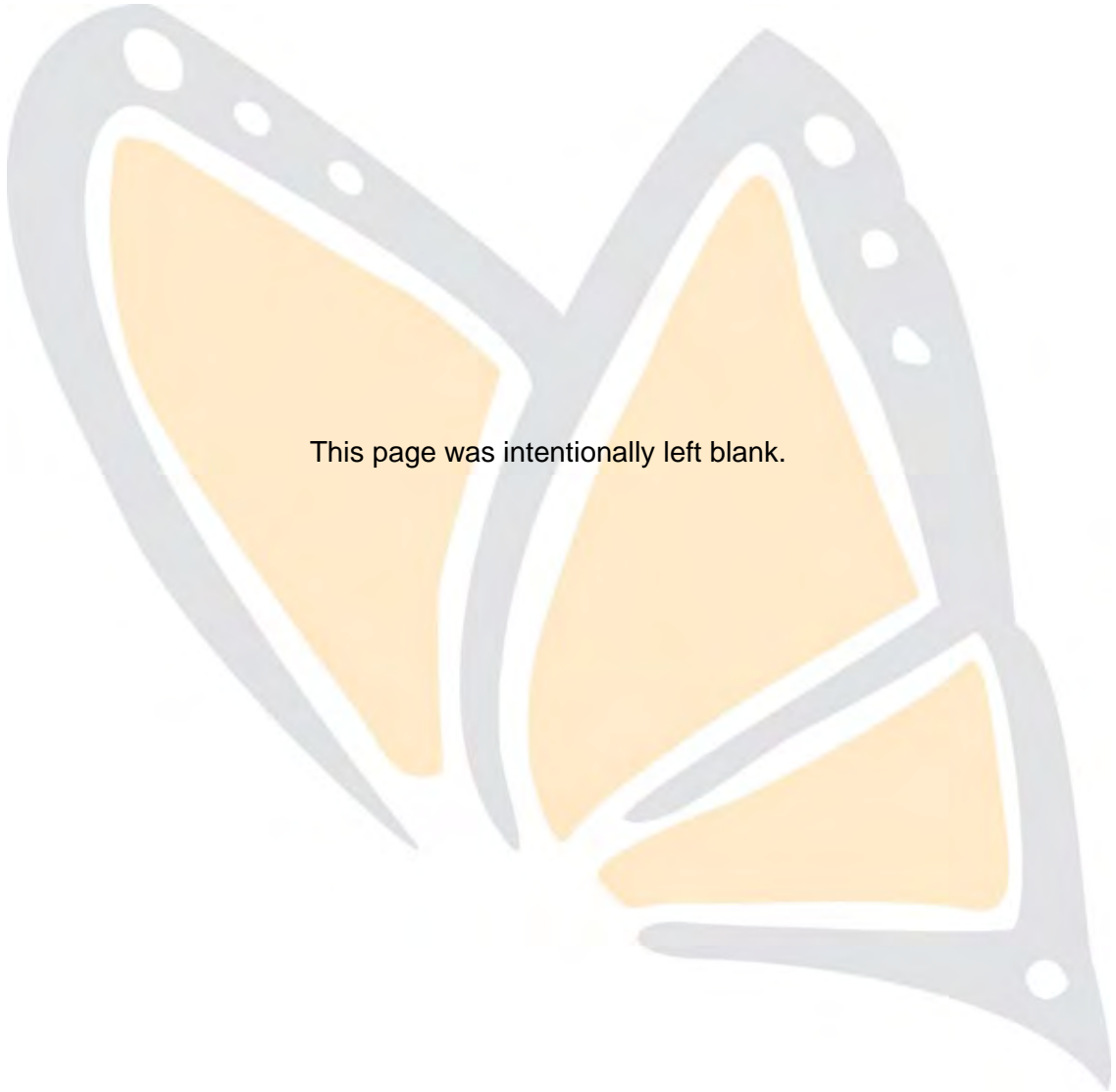
Expendable material and operating supplies and services necessary to conduct departmental operations.

Transfers In/Out:

Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

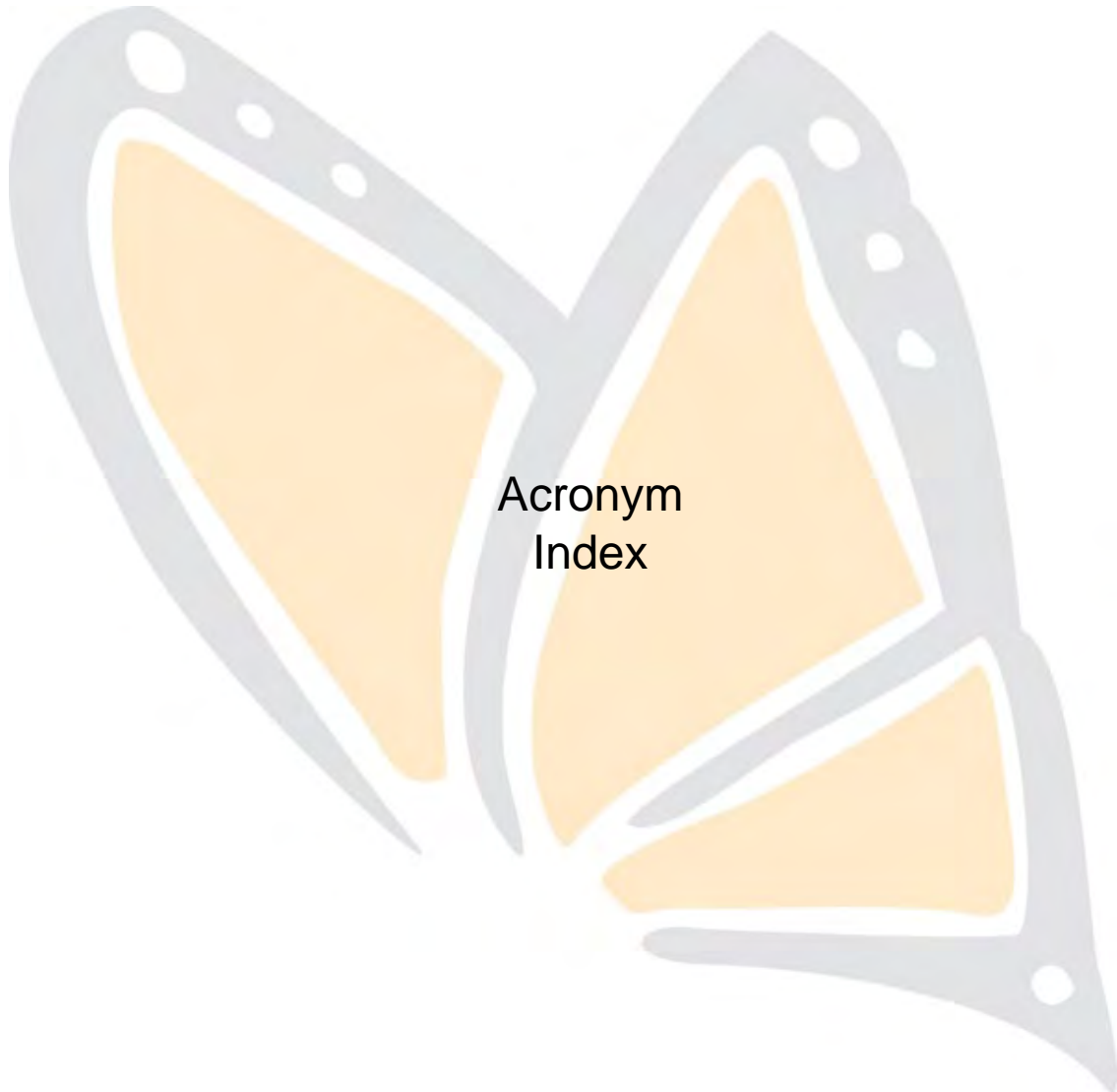
Unencumbered Balance:

The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.



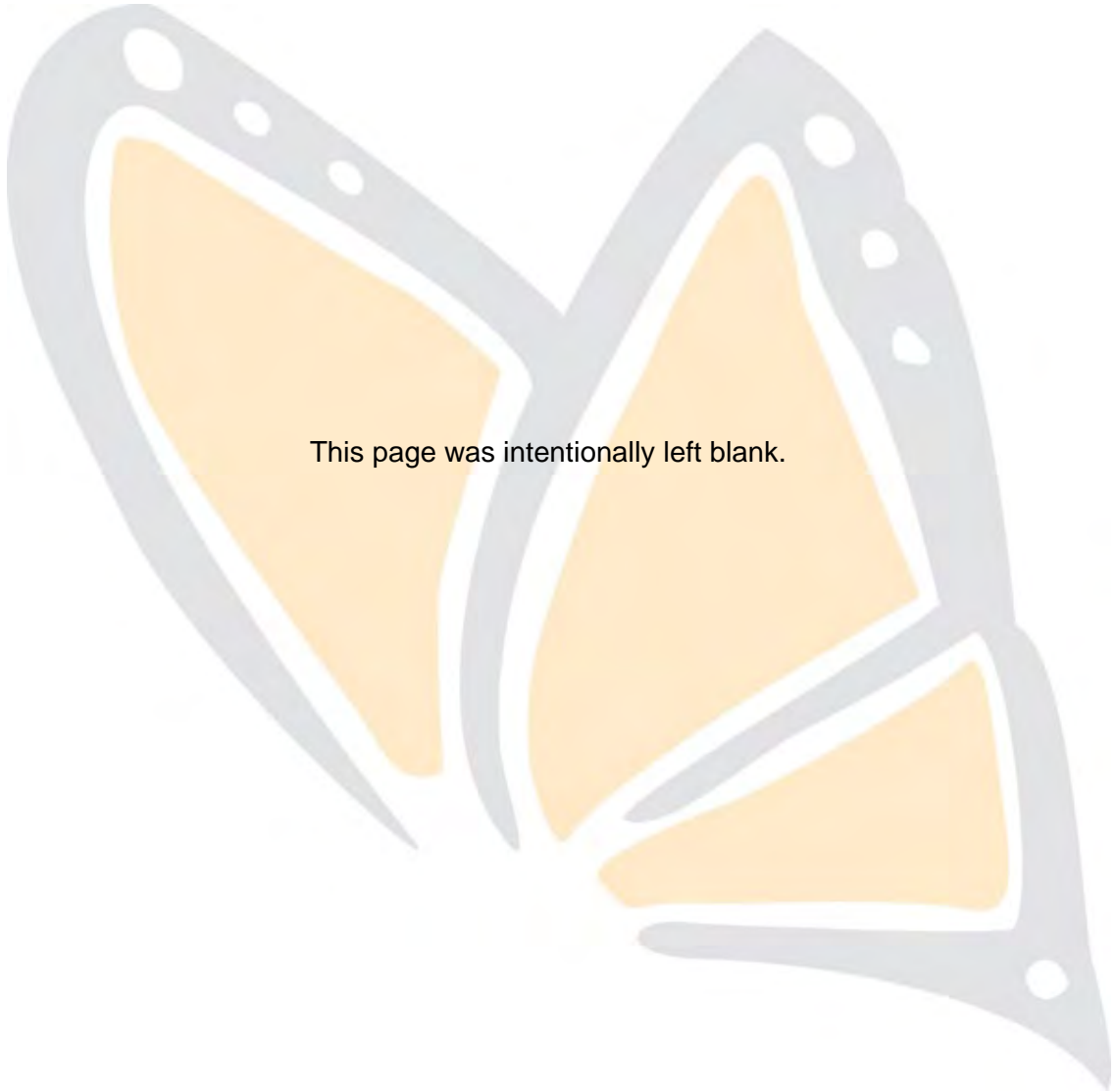
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Acronym
Index





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Acronym Index



Acronym	Short for:
ACFR	Annual Comprehensive Financial Report
ATP	Active Transportation Program
CDBG	Community Development Block Grant
CIP	Capital Improvement Projects
COPS	Citizens' Option for Public Safety
CRD	Community Resource Deputy
DIF	Development Impact Fees
DRB	Design & Review Board
ED	Environmental Document
EECBG	Energy Efficiency & Conservation Block Grant
ERAF	Educational Revenue Augmentation Fund
FEMA	Federal Emergency Management Agency
FRGP	Fishery Restoration Grant Program
FY	Fiscal Year (July through June)
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GTIP	Goleta Transportation Improvement Program
HBP	Highway Bridge Program
HSIP	Highway Safety Improvement Program
IRWMP	Integrated Regional Water Management Plan
JPIA	Joint Powers Insurance Association
LAIF	Local Agency Investment Fund
LMI	Low to Moderate Income
LRDP	Long Range Development Program
LTF	Local Transportation Fund
MND	Mitigated Negative Declaration
MOU	Memorandum of Understanding
MVLF	Motor Vehicle License Fee
NEPA	National Environmental Policy Act
NIMS	National Incident Management System
OPEB	Other Post Employment Benefit
PA	Preliminary Engineering
PAF	Public Administration Facilities
PEG	Public Educational and Government Fee
PEPRA	Public Employees' Pension Reform Act
PR	Project Report
PSR	Project Study Report
PTAC	Public Tree Advisory Commission
RDA	Redevelopment Agency

Acronym Index

Acronym	Short for:
RFP	Request for Proposal
RSTP	Regional Surface Transportation Program
SBCAG	Santa Barbara County Association of Government
SCG	Sustainable Community Grant
SLPP	State–Local Partnership Program
SRD	School Resource Deputy
STIP	State Transportation Improvement Program
STVR	Short–Term Vacation Rental
TBID	Tourism Business Improvement District
TCSP	Transportation, Community & System Preservation
TDA	Transportation Development Act
TE	Transportation Enhancement
TIGER	Transportation Investment Generating Economic Recovery
TOT	Transient Occupancy Tax
UA	Unassigned Reserve
UAL	Unfunded Accrued Liability
UCSB	University of California Santa Barbara
UPRR	Union Pacific Railroad

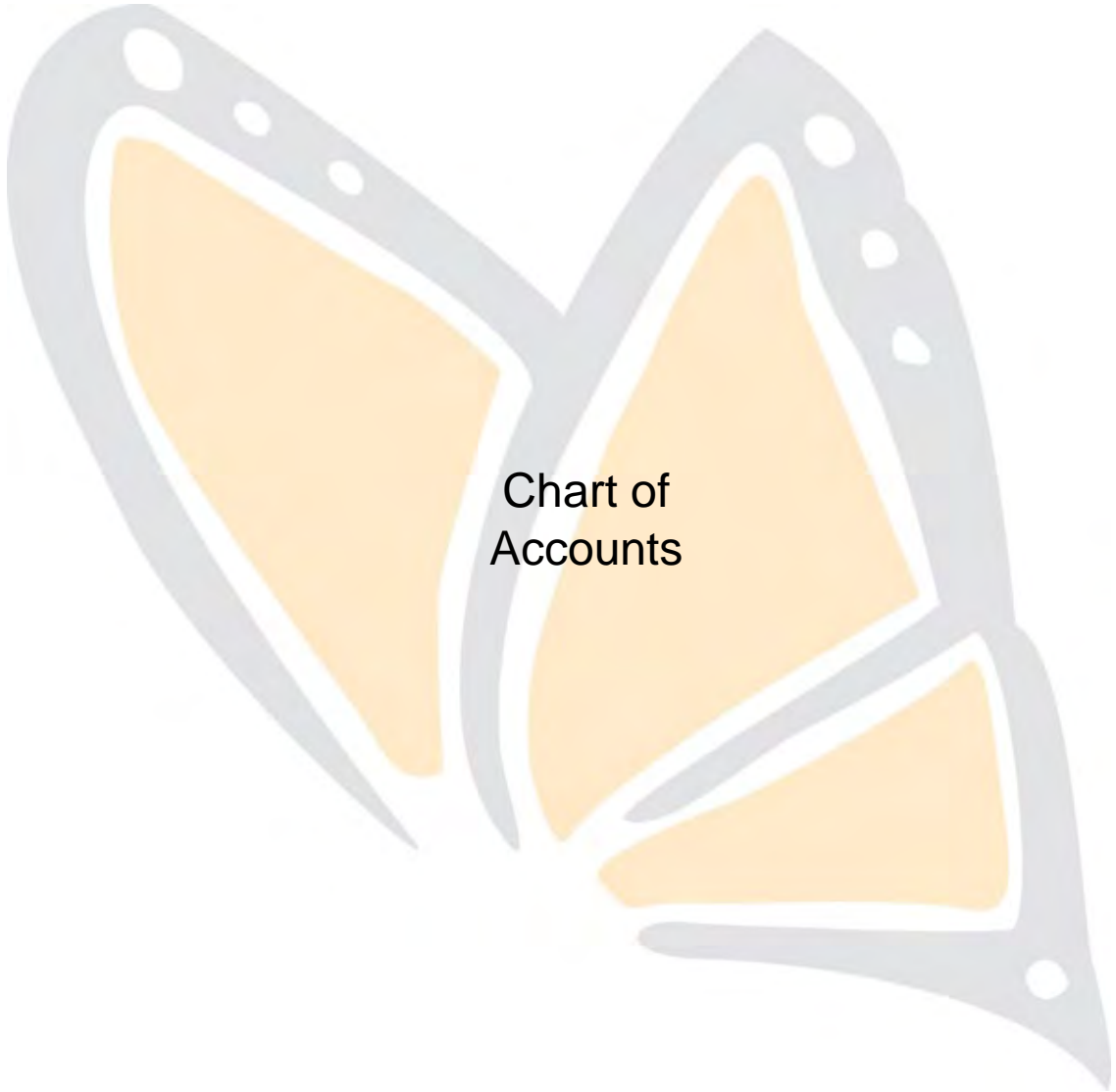
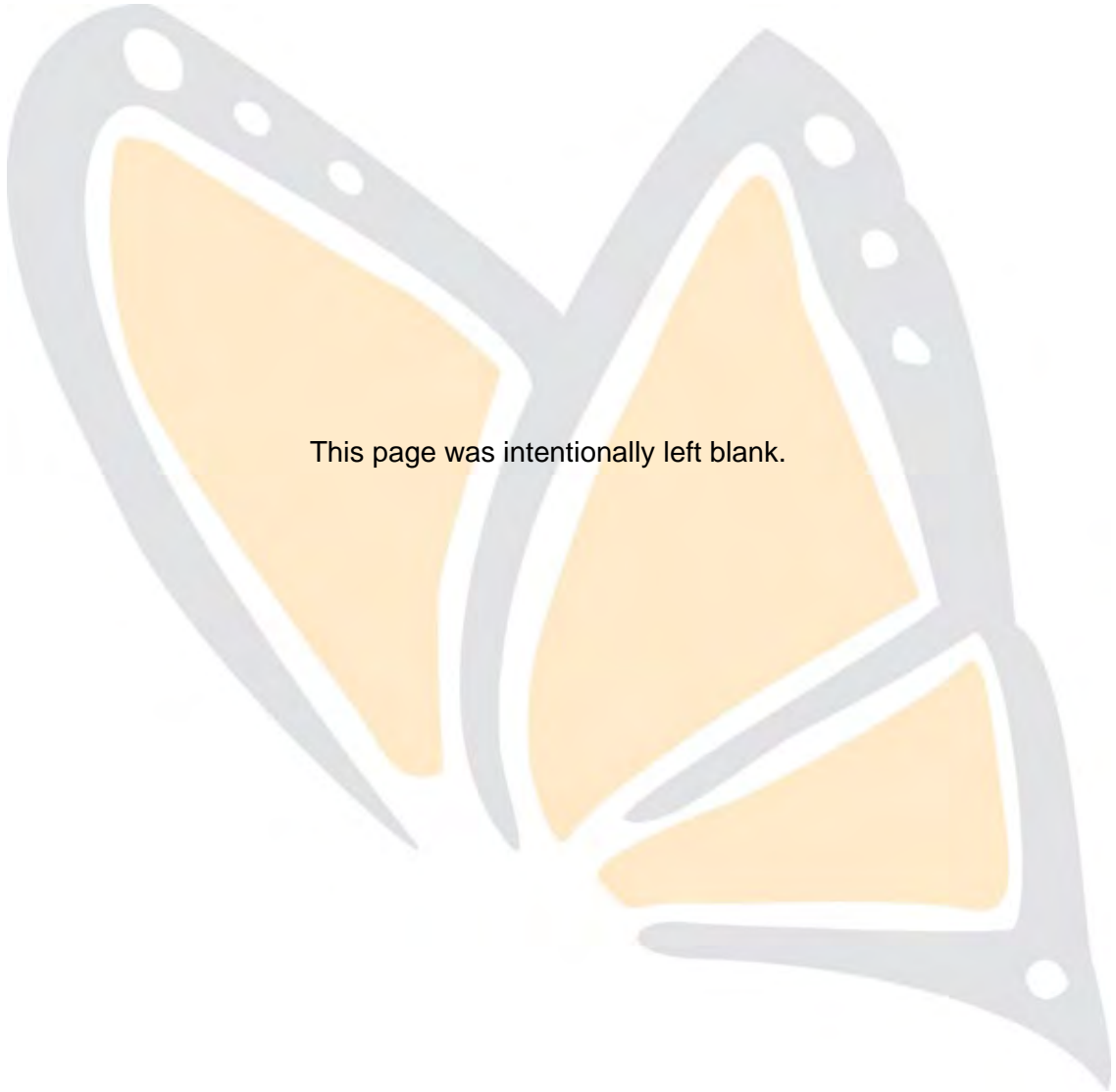


Chart of
Accounts





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Chart of Accounts



Active Funds			
No.	Name	Type	Description
101	General	General	Taxes, Intergovernmental, Permit Fees
201	Gas Tax	Street Funds	Gas Tax Revenue. This fund is used to account for the City's share of the motor vehicle gas tax imposed under the provisions of the Street and Highway Code of the State of California under Sections 2105, 2106, 2107, and 2107.5, which are legally restricted for the acquisition, construction, improvement, and maintenance of public streets.
202	Transportation	Street Funds	Local Transportation revenue (LTF Ped/Bikeways). This fund is used to account for public transportation funding derived from a portion of the retail sales tax collected.
203	RMRA	Street Funds	Road Maintenance and Rehabilitation Account (State Transportation Fund)
205	Measure A	Street Funds	1/2 Cent Sales Tax Revenue. This fund is used to account for funds received from a one-half cent sales tax levied by the Santa Barbara County Association of Governments. The proceeds are restricted to transportation uses. Measure A was approved by the voters of Santa Barbara County by an election held on November 4, 2008.
206	Measure A- Other (GRANT)	Street Funds	Measure A Alternative Grants Program. Measure A Grants are funds used to account for grant funds awarded to the City by the Santa Barbara County Association of Governments. These funds are derived from Measure A funding and awarded for specific transportation related projects.
207	Measure A – SBCAG Light Rail	Street Funds	For use on Goleta (Amtrak) Train Depot.
208	County Per Capita - Goleta Library	Other Funds	Funds received from the County of Santa Barbara on a per capita basis to support Goleta Library operations.
209	County Per Capita - Buellton Library	Other Funds	Funds given from the County based on a rate x population to support Library operations.
210	County Per Capita - Solvang Library	Other Funds	Funds given from the County based on a rate x population to support Library operations.
211	Solid Waste	Other Funds	Solid Waste Program Revenue. This fund is used to account for receipts and expenditures relating to the City's solid waste program.
212	Public Safety Donations	Other Funds	Camino Real LLC Agreement. This fund is used to account for revenue received for public safety at the Market Place Shopping Center.
213	Buellton Library	Other Funds	Funding directly from City of Buellton for Buellton Library
214	Solvang Library	Other Funds	Funding directly from City of Solvang for Solvang Library
220	Transportation Facilities	Street Funds	Public improvements and facilities for transportation purposes
221	Parks & Recreation Facilities	Other Funds	Public Park Facilities for Recreation, open space, riding and hiking trails, ancillary facilities, related planning, engineering, construction and administrative activity and any other capital Park and Recreation Facility projects identified in the five-year Capital Improvement Plan
222	Public Administration Development Fees	Other Funds	Public Fac. Development Impact Fee Revenue. This fund is used to account for public administration facilities development impact fees, related to new development.
223	Library Facilities Development Fees	Other Funds	Library Fac. Development Impact Fee Revenue. This fund is used to account for library facilities development impact fees, related to public administration facilities development impact fees, related to new development.

Chart of Accounts



Active Funds			
No.	Name	Type	Description
224	Sheriff Facilities Development Fees	Other Funds	Sheriff Fac. Development Impact Fee Revenue. This fund is used to account for public safety facilities development impact fees for public administration facilities development impact fees, related to new development.
225	Housing-in-Lieu	Other Funds	Housing-in-Lieu Revenue. This fund is used to account for receipts and expenditures of the City's affordable housing payments.
226	Environmental Programs	Other Funds	Environmental Mitigation. This fund is used to account receipts and expenditures relating to the City's environmental mitigation programs.
229	Fire Development Fees	Other Funds	Fire Fac. Development Impact Fee Revenue. This fund is used to account for fire facilities development impact fees for public administration facilities development impact fees, related to new development.
230	Long Range Development Plan	Other Funds	Long Range Development Plan. This fund is used to account for traffic infrastructure funding from University of California, Santa Barbara.
231	Developer Agreement	Other Funds	Developer Agreement. This fund is used to account for developer agreement funds for use in agreed upon projects with the City and developer.
232	County Fire DIF (GRANT)	Other Funds	County Fire Development Impact Fee Revenue. This funds helps construct Fire Station 10
233	OBF - SCE (GRANT)	Grant Funds	On-Bill Finance from SCE. This fund lets the City finance energy efficient projects interest free.
234	Storm Drain DIF	Other Funds	Storm Drain Development Impact Fee Revenue. This fund is used to account for public safety facilities development impact fees for public administration facilities development impact fees, related to new development.
235	Bicycle & Pedestrian DIF	Other Funds	Bicycle & Pedestrian Development Impact Fee Revenue. This fund is used to account for public safety facilities development impact fees for public administration facilities development impact fees, related to new development.
236	Misc. Library Grant	Grant Funds	Misc. Grants to Library's. This fund is used to account for grant funds to local governments for use in various Library projects.
237	Local Grants	Grant Funds	APCD 2020 Clean Air Grants Program
301	State Park (GRANT)	Grant Funds	Various Park Grants
302	COPS - Public Safety (GRANT)	Grant Funds	COPS Grant. This fund is used to account for state funds under the Citizens Options for Public Safety (COPS) grant program.
304	Solid Waste - Recycling (GRANT)	Grant Funds	EPA Recycling Grant. This fund is used to account for receipts and expenditures relating to the City's solid waste recycling program.
305	RSTP - State (GRANT)	Street Funds	Regional Surface Transportation Program. This fund is used to account for state and federal grant funds to local governments for use in transit and highway projects, including street and road projects.
306	LSTP – State (GRANT)	Grant Funds	Local Surface Transportation Program: For use in transit and highway projects, including street and road projects.
308	STIP/STIP-TE – State (GRANT)	Street Funds	State Transportation Improvement Program – Transportation Enhancement. Local STIP fund is used to account for state grant funds to local governments for use in transit and highway projects, including street and road projects.

Chart of Accounts



Active Funds			
No.	Name	Type	Description
311	Misc. (GRANT)	Grant Funds	Misc. Grants to Local Govt's. This fund is used to account for state grant funds to local governments for use in various City projects.
312	SLPP (GRANT)	Street Funds	State and Local Partnership Program
313	IRWMP (GRANT)	Grant Funds	Prop84-Integrated Regional Water Mgmt. Plan. This fund is used to account for San Jose Creek Capacity CIP improvements.
314	SCG (GRANT)	Grant Funds	Sustainable Communities Grant (formerly Strategic Growth Council)
315	State Water (GRANT)	Grant Funds	State Water Grant
317	SSARP (GRANT)	Grant Funds	Systemic Safety Analysis Report Program is to assist cities in performing a collision analysis and identifying safety roadway issues.
318	ATP – State (GRANT)	Grant Funds	Active Transportation Program - State. Fund is to increase the use of active modes of transportation.
319	Housing & Community Development State Fund (GRANT)	Grant Funds	Housing & Community Development State Fund. This is grant funding from the Housing-Related Parks Program to assist with new residential housing to lower-income households.
320	Cal OES		California Office of Emergency Services. Cal OES is responsible for overseeing and coordinating emergency preparedness, response, recovery and homeland security activities within the state of California.
321	TIRCP (GRANT)	Grant Funds	The Transit and Intercity Rail Capital Program (TIRCP) was created by Senate Bill (SB) 862 and modified by Senate Bill 9 to provide grants from the Greenhouse Gas Reduction Fund to fund transformative capital improvements that will modernize California's intercity, commuter, and urban rail systems, and bus and ferry transit systems to reduce emissions of greenhouse gases by reducing congestion and vehicle miles traveled throughout California.
322	MBHMP (GRANT)	Grant Funds	Monarch Butterfly Habitat Management Plan - Coastal Conservancy Grant for Enhancement
323	CALOES - STATE		These funds are appropriated and made available for California incorporated cities to prepare for and respond to Public Safety Power Shutoff events. Funds appropriated may be used to procure fixed, long term emergency electrical generation equipment, continuity plans, risk assessments for critical infrastructure, post event reports, public education materials or supplies to prepare for electric disruption.
324	PLANNING GRANTS PROGRAM (PGP)	Grant Funds	Local governments are using the grant awards to accelerate housing production by streamlining the approval of affordable housing and promoting development consistent with the state's planning priorities, among other related activities.
325	ISLA VISTA LIBRARY GRANT	Grant Funds	Isla Vista Mobile Library project
401	HBP Federal (GRANT)	Street Funds	Highway Bridge Replacement Program
402	Community Development Block (GRANT)	Grant Funds	(CDBG) City's Federal Block Grant. This fund is used to account for revenues and expenditures related to the Community Development Block Grant program. These funds are received from the Federal Department of Housing and Urban Development and must be expended exclusively on programs for low and moderate income individuals/families.

Chart of Accounts



Active Funds			
No.	Name	Type	Description
416	Bridge Prev. Maintenance (GRANT)	Grant Funds	Highway Bridge Preventative Maintenance Prog.
417	Highway Safety Improvement Program (GRANT)	Grant Funds	Highway Safety Improvement Program. This fund is used to account for improvements for Hollister and Goleta Valley Center Community Center Crosswalk.
418	ATP - Federal (GRANT)	Grant Funds	Active Transportation Program - Federal
419	TIGER (GRANT)	Grant Funds	Transportation Investment Generating Economic Recovery
420	FHWA - FEMA Reimb (GRANT)	Grant Funds	Federal Highway Administration Emergency Relief Funds. This fund is for the repair or construction of Federal-aid highways on Federal lands which have suffered serious damage as a result of natural disasters.
421	Haz. Mit Grant Prog.		Hazard Mitigation Grant Program (HMGP) - Grant funds for seismic retrofit to meet ADA standards
422	CARES		This fund is to account for federal funding through the Coronavirus Aid, Relief, and Economic Security Act for assistance of public health emergency expenditures.
423	Coronavirus State & Local Fiscal Recovery Funds		Coronavirus State & Local Fiscal Recovery Funds
501	Library Services	Other Funds	Library Assessment Revenue. This fund is used to account for proceeds to Measure L, which authorized a special tax to fund services at the Goleta Library.
502	Street Lighting	Other Funds	Street Lighting Assessment Revenue. This fund is used to account for proceeds from a special benefit assessment to fund street lighting.
503	PEG	Other Funds	Public, Educational, and Government Fee - Funds received as local franchising fees for capital costs for public, education or governmental access facilities.
504	SB1186	Other Funds	State Architect reimbursable business license fees
605	RDA Successor – Non Housing	Other Funds	RDA Successor - Non Housing
608	Debt Services	Other Funds	I Bank long term debt for purchase of 130 Cremona
701	Plover Endowment	Other Funds	Habitat Management. The Comstock Plover Endowment fund is used to account for development related funds for use in environmental mitigation programs.
801	Developer Deposits		Developer Deposits. This fund is used to account for developer agreement funds for use in agreed upon projects with the City and developer.

Chart of Accounts



Programs		
No.	Name	Department
1100	City Council	General Government
1200	City Manager	General Government
1300	City Clerk	General Government
1400	City Attorney	General Government
1500	Community Outreach	General Government
1600	Support Services	General Government
2100	Goleta Library	Library Services
2200	Buellton Library	Library Services
2300	Solvang Library	Library Services
3100	Finance Administration	Finance
4100	Current Planning	Planning & Environmental Review
4200	Building & Safety	Planning & Environmental Review
4300	Advance Planning	Planning & Environmental Review
4400	Planning Commission & Design Review Board	Planning & Environmental Review
4500	Sustainability	Planning & Environmental Review
4600	Affordable Housing	Planning & Environmental Review
4700	Planning Administration	Planning & Environmental Review
5100	Public Works Administration	Public Works
5200	Engineering Services	Public Works
5300	Facilities Maintenance	Public Works
5400	Parks & Open Space Maintenance	Public Works
5500	Capital Improvement Projects	Public Works
5600	Street Lighting	Public Works
5800	Street Maintenance	Public Works
5900	Solid Waste & Environmental	Public Works
6100	Neighborhood Services	Neighborhood Services & Public Safety
6300	Community Development Block Grant	Neighborhood Services & Public Safety
6400	Economic Development	Neighborhood Services & Public Safety
6500	Parks & Recreation	Neighborhood Services & Public Safety
7100	Police Services	Police Services
8100	Debt Service	Non-Departmental
8500	Non-Departmental	Non-Departmental
9001	Hollister Avenue Redesign	Public Works
9002	Ekwill Street & Fowler Extension	Public Works
9005	Capital Improvement Projects - Public Works	Public Works
9006	Capital Improvement Projects - Neighborhood Svcs	Public Works
9007	San Jose Creek Bike Path - Middle Segment	
9009	San Jose Creek Channel Repair	
9012	Armitos Avenue Bridge	
9025	Fire Station No. 10	Neighborhood Services & Public Safety
9027	101 Overpass	Public Works
9029	Cathedral Oaks Interchange Landscaping	Public Works
9031	Old Town Sidewalk Improvement	Public Works
9033	Hollister Avenue Bridge Replacement (SJC Phase II)	Public Works
9035	Kellogg Park Acquisition	Neighborhood Services & Public Safety
9039	Hollister Class I Bikeway	Public Works
9042	Storke Road Widening Phelps Road to City Limits	Public Works
9044	Hollister Widen Storke to 280 Ft W of S Glen Annie	Public Works
9045	Los Carneros Rd Interchange SB 101 Onramp	Public Works
9046	Ward Drive Class II Bike lanes	Public Works
9053	Cathedral Oaks Cribwall Interim Repair	Public Works
9056	LED Street Lighting Project	Public Works
9058	Hollister Avenue Crosswalk Enhancement-Chapel Str	Public Works
9059	Bicycle/Pedestrian Master Plan	Public Works

Chart of Accounts



Programs		
No.	Name	Department
9060	Fairview Avenue Sidewalk Infill at Stow Canyon Rd	Public Works
9061	Cathedral Oaks Class I Bike Path	Public Works
9062	Storke Road Medians	Public Works
9063	Evergreen Park Restroom	Public Works
9064	Reclaimed Water Service to Evergreen Park	Public Works
9065	Reclaimed Water Service to Bella Vista Park	Public Works
9066	Miscellaneous Park Improvements	Neighborhood Services & Public Safety
9067	Goleta Valley Community Center	Public Works
9068	Parks Master Plan	Neighborhood Services & Public Safety
9069	Miscellaneous Facilities Improvements	Public Works
9070	Fairview Ave at Calle Real/101 Sidewalk Infill	Public Works
9071	Athletic Field & Parking Lot @ GVCC	Neighborhood Services & Public Safety
9072	La Patera Road Overcrossing/Undercrossing	Public Works
9073	La Patera Rd Sidewalk Infill & Class II Bike Lane	Public Works
9074	Stow Grove Multi-Purpose Field	Neighborhood Services & Public Safety
9075	Evergreen Park Multi-Purpose Field	Neighborhood Services & Public Safety
9078	Rancho La Patera Improvements	Neighborhood Services & Public Safety
9079	Amtrak Depot	Neighborhood Services & Public Safety
9080	Electrical Utility Undergrounding	Public Works
9081	Covington Drainage Pipe	Neighborhood Services & Public Safety
9082	Magnolia Sidewalk Infill - South	Public Works
9083	Signal Upgrades	Public Works
9084	Community Garden	Public Works
9085	Old Town Goleta Drainage Study	Public Works
9086	Vision Zero Plan	Neighborhood Services & Public Safety
9087	Mid-Block Crossing on Calle Real/Encina (HAWK)	Public Works
9088	RRFB Improvements at School Crosswalks	Public Works
9089	Goleta Traffic Safety Study (GTSS)	Public Works
9093	San Miguel Park Improvements	Public Works
9094	Santa Barbara Shores Park Improvements	Public Works
9095	Storke/Glen Annie Interchange Analysis	Public Works
9096	Orange Avenue Parking Lot	Public Works
9097	Fairview Corridor Study (Fowler to Calle Real)	Public Works
9098	Crosswalk at S. Kellogg Avenue	Neighborhood Services & Public Safety
9099	Crosswalk at Calle Real @ Fairview	Neighborhood Services & Public Safety
9100	Fairview Ave and Hollister Ave Roundabout	Public Works
9101	City Hall Purchase & Improvements	Neighborhood Services & Public Safety
9102	Storke Road Corridor Study	Public Works
9103	Citywide School Zone Signage & Striping Evaluation	Public Works
9104	Citywide Evaluation of Existing Traffic Signals	Public Works
9107	Old Town S Fairview Av High Flow Trash Capture D	Public Works
9108	Winchester II Park	Neighborhood Services & Public Safety
9110	Hollister Ave Class 1 Bike Path Lighting	Public Works
9111	Jonny D. Wallis Park Phase 2 - Splash Pad	Public Works
9112	Ellwood Mesa/Sperling Preserve Open Space Plan	Public Works
9113	Mathilda Park Improvements	Public Works
9114	Hollister Ave Old Town Interim Striping Project	Public Works
9115	Public Works Corp Yard Repairs	Public Works
9116	Pickleball Courts	Public Works
9800	Comstock Mitigation Butterfly	Public Works
9801	Comstock Mitigation Lot 69	Public Works
9802	Comstock Mitigation Trails	Neighborhood Services & Public Safety
9803	Comstock Mitigation Wells	Public Works
9804	Old Town Inn & Village Housing Mit.	Planning Project

Chart of Accounts



Programs		
No.	Name	Department
9805	Comstock Housing Mit.	Planning Project
9807	Goleta Prepare Now Grant	Planning Project
9808	Signage Mitigation	Planning Project
9809	Energy Efficient Retros	Planning Project
9810	Southern California Edison	Planning Project
9811	Ellwood Mesa Trails & Restoration	Planning Project
9812	CA Coastal Commission	General Government Project
9813	Electrical Vehicle Charging Station	Planning Project
9901	MIS/ERP System Implementation	Planning Project

Expenditures

Account Number	Description
Salaries & Benefits	
50001	Salaries & Wages - Regular & Part Time
50002	Salaries & Wages - Temporary
50003	Overtime
50004	Salaries & Wages - Cash Out
50100	Medicare & Social Security
50101	Retirement Contributions
50102	Health Plan Allowance
50103	Auto Allowance
50104	Phone Allowance
50105	Bilingual Allowance
50106	Life Insurance
50107	Long Term Disability
50108	Deferred Compensation
50109	Relocation
50111	Unemployment insurance
50112	Commute Alternative Allowance
50113	Retiree Health Contributions
Supplies & Services	
51000	Local Mileage
51001	Conferences, Meetings And Travel
51003	Memberships & Dues
51004	Training
51008	Training, Meetings And Travel
5100A	Conferences, Meetings And Travel - Aceves
5100B	Conferences, Meetings And Travel - Perotte
5100C	Conferences, Meetings And Travel - Kasdin
5100D	Conferences, Meetings And Travel - Richards
5100E	Conferences, Meetings And Travel - Kyriaco
5100F	Conferences, Meetings And Travel - Bennet
5100H	Conferences, Meetings And Travel - Farr
5100I	Conferences, Meetings And Travel - Vallejo
51010	Printing & Copying
51011	Postage
51012	Advertising
51020	Insurance
51021	Worker's Compensation
51030	Office Supplies
51031	Special Department Supplies
51032	Minor Equipment (under 5k)
51033	Uniforms & Safety Equipment

Expenditures

Account Number	Description
Supplies & Services (continued)	
51034	Recognition & Awards
51035	Books & Subscriptions
51040	Leases/Rental-City Hall
51041	Leases/Rental-Facilities
51042	Leases/Rental-Equipment
51043	Leases/Rental-Vehicles
51050	Utilities - Telephone
51051	Utilities - Gas
51052	Utilities - Electric
51053	Utilities - Water & Sewer
51060	Maintenance-Vehicles
51062	Maintenance-Streets
51063	Maintenance-Cleanup
51064	Maintenance-Facilities
51065	Maintenance-Parks
51066	Maintenance-Median Islands
51067	Maintenance-Trees
51068	Maintenance-Software License & Subscriptions
51069	Maintenance-Office Equipment
5106A	Maintenance-Vehicle 2
5106B	Maintenance-Vehicle 4
5106C	Maintenance-Vehicle 5
5106D	Maintenance-Vehicle 6
5106E	Maintenance-Vehicle 7
5106F	Maintenance-Vehicle 8
5106G	Maintenance-Vehicle 9
5106H	Maintenance-Vehicle 10
5106I	Maintenance-Vehicle 11
5106J	Maintenance-Vehicle 12
5106K	Maintenance-Vehicle 13
5106L	Maintenance-Vehicle 14
5106M	Maintenance-Vehicle 15
5106N	Maintenance-Vehicle 16
5106O	Maintenance-Vehicle 17
5106P	Maintenance-Vehicle 18
5106Q	Maintenance-Vehicle 19
5106R	Maintenance-Vehicle 20
51070	Maintenance-Other Equipment
51071	Maintenance-Concrete

Expenditures

Account Number	Description
Supplies & Services (continued)	
51072	Maintenance-Parking Lots
51073	Maintenance-Pavement Rehab
51074	Maintenance-Street Striping
51075	Maintenance-Street Sweeping
51076	Maintenance-Traffic Signals
51077	Maintenance-Open Space
51078	Maintenance-Abandoned/Tipping Fees
51079	Maintenance-Lighting
51080	Maintenance-Fuel - Vehicles & Other
51081	Maintenance-Street Striping - School Area
51082	Maintenance-Fuel - Vehicles & Other
5108A	Maintenance-Fuel - Vehicle 2
5108B	Maintenance-Fuel - Vehicle 4
5108C	Maintenance-Fuel - Vehicle 5
5108D	Maintenance-Fuel - Vehicle 6
5108E	Maintenance-Fuel - Vehicle 7
5108F	Maintenance-Fuel - Vehicle 8
5108G	Maintenance-Fuel - Vehicle 9
5108H	Maintenance-Fuel - Vehicle 10
5108I	Maintenance-Fuel - Vehicle 11
5108J	Maintenance-Fuel - Vehicle 12
5108K	Maintenance-Fuel - Vehicle 13
5108L	Maintenance-Fuel - Vehicle 14
5108M	Maintenance-Fuel - Vehicle 15
5108N	Maintenance-Fuel - Vehicle 16
5108O	Maintenance-Fuel - Vehicle 17
5108P	Maintenance-Fuel - Vehicle 18
5108Q	Maintenance-Fuel - Vehicle 19
5108R	Maintenance-Fuel - Vehicle 20
51092	Contract Svcs - Bluff Enforce
51200	Professional Services
51202	Professional Services - Temp Agency
51203	Professional Services - Legal
51204	Professional Services - Litigation
51205	Professional Services - General Plan
51206	Professional Services - Ellwood
51207	Professional Services - Zoning Code
51208	Professional Services - LCP
51209	Professional Services - Historic Preservation

Expenditures

Account Number	Description
Supplies & Services (continued)	
51300	Contract Services
51301	Contract Services - Other
51302	Contract Services - Building
51303	Contract Services - Plan Check
51304	Contract Services - Stormwater
51305	Contract Services - Law Enforcement
51306	Contract Services - Transit
51307	Contract Services - Covington
51308	Contract Services - Transit
51309	Contract Services - Recycling
51310	Contract Services - Animal Control
54000	Bank Fees
54001	Finance Charges
54002	Election Costs
54003	Permits & Fees
54004	Emergency Response
54005	Stipends for Meetings
54006	Special Event Response
54010	Administrative Charges
54011	CDBG - Sub Recipient Allocations
54012	Support to Other Agencies - Grants
54013	Support to Other Agencies - Other
54014	Other Charges
54099	Cash Over/Short
Capital Outlay	
57000	Vehicles
57010	Machinery & Equipment
57020	Computer Hardware & Peripherals
57040	Furniture & Fixtures
57050	Land Acquisition
57061	Building Improvements
57070	Design
57071	Construction
Debt Service	
58000	Principal
58001	Interest
58002	Debt-Goleta CC
58003	Issuance Costs - Refunding
58004	Amortization Expense

Chart of Accounts



Expenditures

Account Number	Description
Transfers Out	
59000	Transfers Out
59001	Transfers Out
59002	Transfers Out
59100	Payment to Refunding Bond Escrow Agent

Chart of Accounts



Revenues

Account Number	Description
Taxes, Fees, Reimbursements, Transfers	
40000	Property Tax Secured
40001	Property Tax Unsecured
40002	Property Tax-Unitary
40003	Property Tax In-Lieu of VLF
40004	Property Tax Supplemental
40005	Property Tax HOX
40006	RDA TI Pass-thru
40100	Sales Tax
40101	Sales Tax In-Lieu
40102	Sales Tax-County Measure A
40200	Transient Occupancy Tax
40300	Cannabis Tax
40400	Real Property Transfer Tax
40401	Library Special Tax - City
40402	Library Special Tax - County
40500	DIF - Facilities - Transportation
40501	DIF - Quimby
40502	DIF - Facilities - Parks & Rec - Residential
40503	DIF - Facilities - Parks & Rec-Res (Active Imp)
40504	DIF - Facilities - Parks & Rec-Res (Passive Land)
40505	DIF - Facilities - Parks & Rec-Res (Passive Imp)
40506	DIF - Facilities - Parks & Rec - Comm & Ind
40507	DIF-Facilities-Parks & Rec-Comm & Ind (Active Imp)
40508	DIF-Facilities-Parks & Rec-Comm & Ind (Pass Land)
40509	DIF-Facilities-Parks & Rec-Comm & Ind(Pass Imp)

Chart of Accounts



Revenues

Account Number	Description
Taxes, Fees, Reimbursements, Transfers (continued)	
40510	DIF - Facilities - Public Administration
40511	DIF - Facilities - Library
40512	DIF - Facilities - Fire
40513	DIF - Facilities - Storm & Drain
40514	DIF - Facilities - Bicycle & Pedestrian
40515	DIF - Facilities - Police
40600	Housing In-Lieu
40601	LRDP Agreement Payments
40602	Developer Agreement Revenue
41000	License - General & Misc
41001	License - Cannabis
41002	License - Tobacco
41003	License - Marijuana Delivery
41100	Permits - Building
41101	Permits - Planning
41200	Franchise Fee - Cable
41201	Franchise Fee - Electric
41202	Franchise Fee - Gas
41203	Franchise Fee - Solid Waste
41204	Franchise Fee - Oil
41205	Franchise Fee - Cable Capital - PEG
41206	Roll Off Fees
41208	Permits - Encroachment & Transportation
41209	Other Licenses and Permits
42000	Towing Fines

Revenues

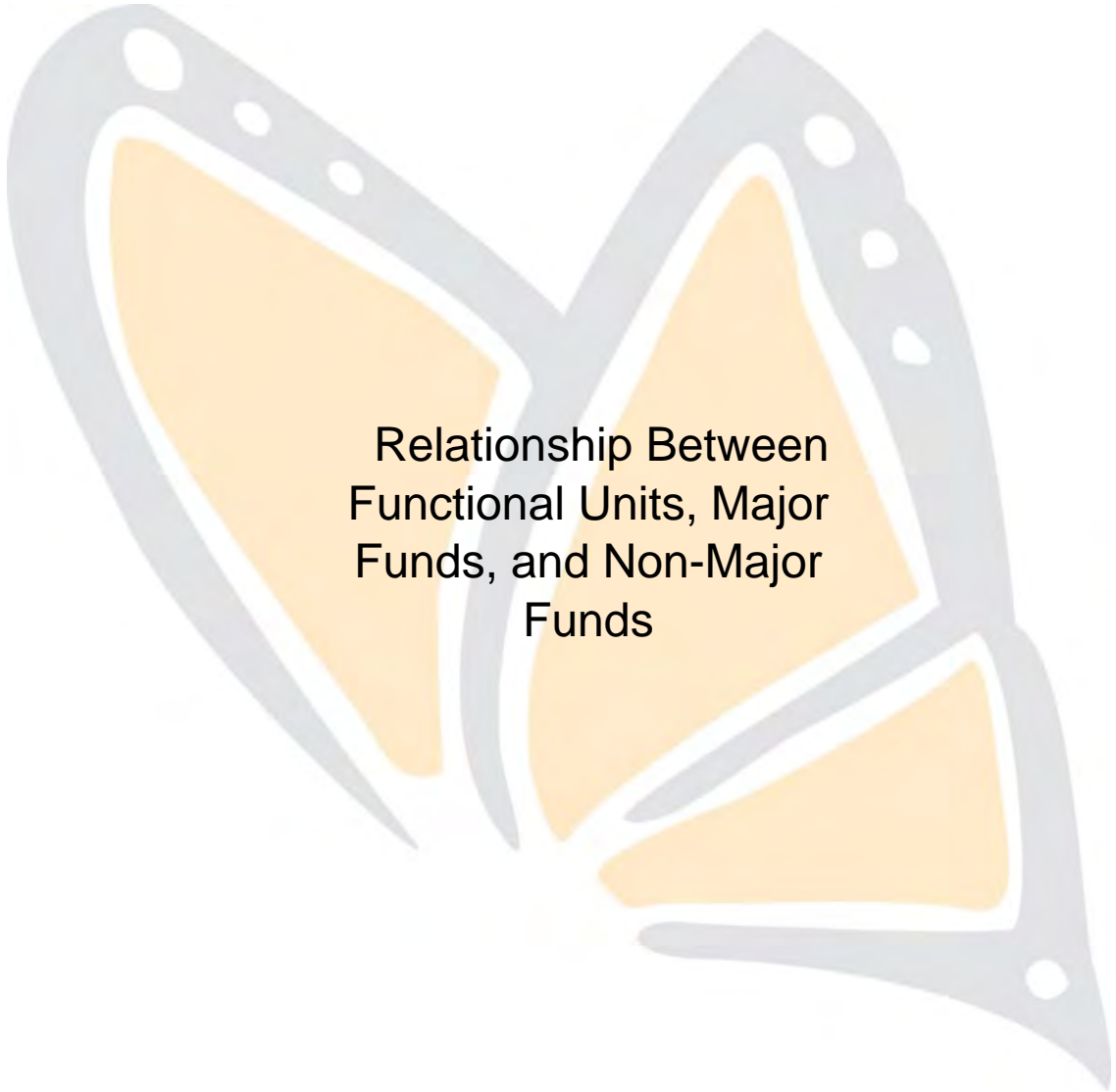
Account Number	Description
Taxes, Fees, Reimbursements, Transfers (continued)	
42001	Civil Code Violations
42002	Parking Fines
42100	Criminal Code Violations
42101	Penalties and Costs on Delinquent Taxes
43000	Interest
43001	Interest - Fair Market Value Adjustment
43100	Property Rental
43101	Park Reservation
44000	Gas Tax Section 2103
44001	Gas Tax Section 2105
44002	Gas Tax Section 2106
44003	Gas Tax Section 2107
44004	Gas Tax Section 2107.5
44005	Traffic Congestion Relief
44006	Gas Tax Section 2032(h)(2)
44100	Motor Vehicle License Fees
44400	Grant Proceeds - State
44401	SB90 Reimbursements
44600	Grant Proceeds - Federal
44602	Other Financial Assistance - Federal
44700	Local Transportation Fund
44701	Grant Proceeds - Other Agencies
44702	County Per Capita
44703	Payment from Other Cities
44705	Grant Proceeds - Other Agencies

Chart of Accounts



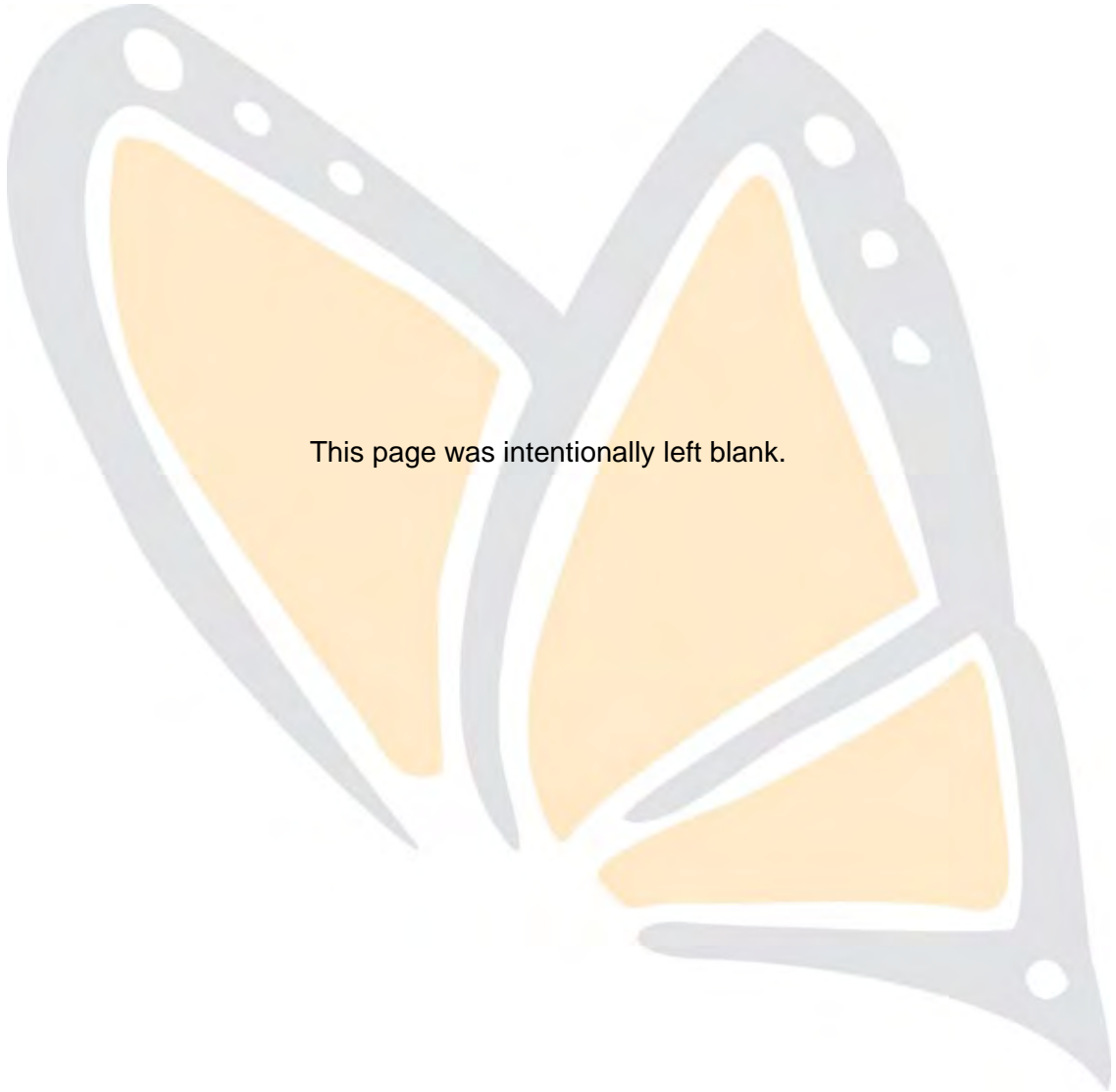
Revenues

Account Number	Description
Taxes, Fees, Reimbursements, Transfers (continued)	
44706	County Additional
45000	Street Lighting
45100	Management Fee
45200	Plan Checking Services
45300	Developer Deposits Earned
45400	Interfund Reimbursements
45901	Copies
45902	Merchant Card Service Fee
46000	Miscellaneous Revenue
46002	Rebates
46003	Donations
46004	Claims Reimbursement
46007	Cash Over (Short)
46008	Sale of Property & Goods
49000	Transfers In from Other Funds
49001	Transfers In from CDBG
49002	Transfers In from Public Admin DIF
49003	Transfers In from Other Funds
49100	Proceeds of Refunding Bonds - PAR Amount
49101	Proceeds of Refunding Bonds - Bond Premium
49102	Proceeds of Loan



Relationship Between
Functional Units, Major
Funds, and Non-Major
Funds





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Relationship Between Functional Units, Major Funds, and Non-Major Funds



Fund No.	Fund Name	General Government	Library	Finance	Planning and Environmental Review	Public Works	Neighborhood Services and Public Safety	Capital Improvement Projects
GENERAL FUND								
101	General	x	x	x	x	x	x	x
SPECIAL FUNDS								
201	Gas Tax					x		
202	Transportation					x		
203	RMRA					x		
205	Measure A					x		x
206	Measure A- Other (GRANT)					x		x
208	County Per Capita - Goleta Library		x					
209	County Per Capita - Buellton Library		x					
210	County Per Capita - Solvang Library		x					
211	Solid Waste					x		
212	Public Safety Donations						x	
213	Buellton Library		x					
214	Solvang Library		x					
220	Transportation Facilities DIF					x		x
221	Parks & Recreation Facilities DIF					x		x
222	Public Administration Development Fees					x		x
223	Library Facilities Development Fees		x			x		x
224	Sheriff Facilities Development Fees					x	x	x
225	Housing-in-Lieu						x	
226	Environmental Programs				x			
229	Fire Development Fees						x	x
230	Long Range Development Plan					x		x
231	Developer Agreement					x	x	x
232	County Fire DIF (GRANT)						x	x
233	OBF - SCE (GRANT)					x		x
234	Storm Drain DIF					x		x
235	Bicycle & Pedestrian DIF					x		x
301	State Park (GRANT)						x	x
302	COPS - Public Safety (GRANT)						x	
304	Solid Waste - Recycling (GRANT)					x		
305	RSTP - State (GRANT)					x		x
306	LSTP - State (GRANT)					x		x
308	STIP/STIP-TE - State (GRANT)					x		x
311	Misc. (GRANT)		x		x	x		
313	IRWMP (GRANT)					x		x
314	SCG (GRANT)					x		x
317	SSARP (GRANT)					x		
318	ATP - State (GRANT)					x		x
319	Housing & Community Development State Fund (GRANT)						x	
320	Cal OES					x		x
321	TIRCP (GRANT)					x	x	x
401	HBP Federal (GRANT)					x		x
402	Community Development Block (GRANT)						x	x
417	Highway Safety Improvement Program (GRANT)					x		x
419	TIGER (GRANT)					x		x
420	FHWA - FEMA Reimb (GRANT)					x		x
421	Hazard Mitigation Grant Program (HMGP)					x	x	x
501	Library Services		x					
502	Street Lighting					x		
503	PEG	x						
504	CASp Cert and Training	x						
605	RDA Successor - Non Housing						x	
608	IBank	x					x	x
701	Plover Endowment				x			

Relationship Between Functional Units, Major Funds, and Non-Major Funds

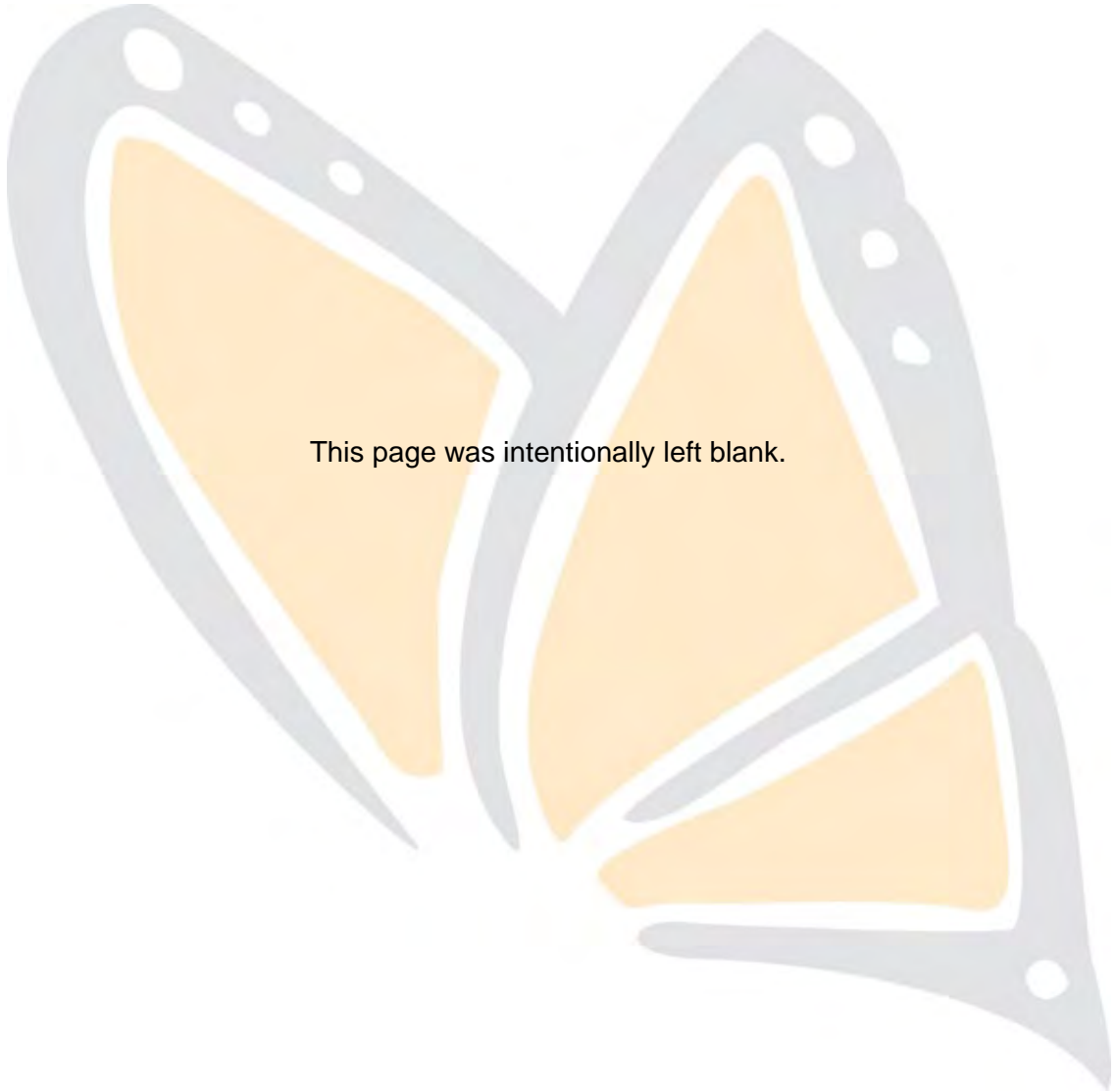


FY 2021/22 - Summary of Expenditures by Department and Fund Type

Department Name	General Fund	Special Revenue Funds	Private Purpose Trust Funds	Grand Total
General Government	\$ 6,621,700	\$ 200,000		\$ 6,821,700
Library Services	\$ 347,900	\$ 2,237,800		\$ 2,585,700
Finance	\$ 1,229,000			\$ 1,229,000
Planning and Environmental Review	\$ 3,718,000		\$ 2,000	\$ 3,720,000
Public Works	\$ 7,619,600	\$ 4,523,122		\$ 12,142,722
Neighborhood Services & Public Safety	\$ 2,533,300	\$ 1,340,947		\$ 3,874,247
Police Services	\$ 8,626,600	\$ 156,700		\$ 8,783,300
Non-Departmental	\$ 986,300	\$ -		\$ 986,300
Capital Improvement	\$ 500,000	\$ 10,419,111		\$ 10,919,111
Total Expenditures	\$ 32,182,400	\$ 18,877,680	\$ 2,000	\$ 51,062,080

FY 2022/23 - Summary of Expenditures by Department and Fund Type

Department Name	General Fund	Special Revenue Funds	Private Purpose Trust Funds	Grand Total
General Government	\$ 6,689,100			\$ 6,689,100
Library Services	\$ 433,400	\$ 2,194,000		\$ 2,627,400
Finance	\$ 1,338,700			\$ 1,338,700
Planning and Environmental Review	\$ 3,984,100		\$ 2,000	\$ 3,986,100
Public Works	\$ 7,684,800	\$ 4,392,517		\$ 12,077,317
Neighborhood Services & Public Safety	\$ 2,584,100	\$ 1,347,966		\$ 3,932,066
Police Services	\$ 8,906,400	\$ 156,700		\$ 9,063,100
Non-Departmental	\$ 986,300	\$ -		\$ 986,300
Capital Improvement		\$ 16,199,218		\$ 16,199,218
Total Expenditures	\$ 32,606,900	\$ 24,290,401	\$ 2,000	\$ 56,899,301



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