

**TWO-YEAR  
BUDGET PLAN  
FY 2017/18 & 2018/19**

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# Questions and Answers

## How to Read the City of Goleta's Two-Year Budget Plan

### **Q. This document is very large. Where should I start?**

**A.** Start with the City Manager's budget message on page 8. This section outlines the priorities for the year and provides a budget overview on operations and projects.

### **Q. What are the City's goals? What did the City accomplish last year?**

**A.** The City Council identifies and updates goals every two years and these are provided in the City's Strategic Plan for FY 2017/18 and FY 2018/19 and can be found starting on page 393. They are also summarized in the City Managers budget message, on page 11. Accomplishments are listed for each division within each department section, beginning on page 73.

### **Q. Where do I find where the City gets its money?**

**A.** A summary of City revenues begins on page 48. This summary displays each of the different revenue sources over the course of five years. Beginning on page 49 is a table of special revenue funds, followed by a chart that graphically summarizes this information.

### **Q. How does the City spend its money?**

**A.** A table listing general fund appropriations by department is on page 54, followed by a chart that graphically summarizes this information on page 63. A summary of appropriations for all funds by category is on page 60. Beginning on page 73 is a breakdown by department and program of each of the City's services. A comprehensive list of these services is found in the Table of Contents, beginning on page i. Each of the services (programs) is detailed by how much each one costs and how many people it takes to provide the service.

### **Q. What about capital projects like streets and parks?**

**A.** A summary of capital improvement projects begins on page 257. Capital Improvement Project (CIP) funds are listed beginning on page 271. Current CIP projects are shown individually with a detailed project sheet beginning on page 280.

*See the User Guide and Budget Process section starting on page 1 for more detailed information.*



# Two-Year Budget Plan Fiscal Years 2017/18 and 2018/19

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## Directory of Elected Officials and Executive Staff

### Elected Officials - City Council

Mayor	Paula Perotte
Mayor Pro Tempore	Stuart Kasdin
Councilmember	Roger Aceves
Councilmember	Michael T. Bennett
Councilmember	Kyle Richards

### Executive Management

City Manager	Michelle Greene
City Attorney	Michael Jenkins (Interim)
Deputy City Manager	Carmen Nichols
City Clerk	Deborah Lopez
Finance Director	Luke Rioux
Planning & Environment Review Director	Peter Imhof
Public Works Director	Rosemarie Gaglione
Neighborhood Services Director	Vyto Adomaitis

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# Budget User Guide and Process

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## **Introduction**

The following guide provides a general overview on the components of the budget plan document and describes the process the City of Goleta follows, to prepare and adopt the two-year budget plan that includes the annual adoption operating and capital improvement budget. The Operating and Capital Improvement Program Budget is one of the most important documents prepared by the City, because it identifies where the City's tax dollars and other revenues are being spent. The goal of this guide is to enhance the users experience and understanding of this document and process. The Finance Department and staff is committed to providing transparency regarding the City's finances and processes. This section is a part of our ongoing communications effort to fulfill that commitment.

## **Budget User Guide**

### **Components of the City's Budget**

The published Two-Year Budget Plan is designed to present summary and detail information about the financial plans for the year in a user-friendly format. The budget plan is organized by department, then by program (operating divisions within the departments). Expenditures are displayed in detail and summarized by subtotal type: *Salaries & Benefits, Supplies & Services, and Capital Expenditures*. Goleta uses a combined program and line item budget format. This is designed to provide for a comprehensive management control and fiscal planning system. The format is aimed at achieving goals and objectives at the operational levels that are consistent with the City Council's policies and Strategic Plan.

The user's guide is designed to assist readers in understanding the information and elements provided in the budget, as well as how the document is organized. The budget plan includes six major sections including an appendices. The following explanations provide additional details for each of the major sections.

### ***Cover Page and Introduction***

The back of the cover page contains "Questions and Answers" that provides quick information to common questions and references location of where to find the information in the document. The Budget User Guide and Process provides an overview of the elements of the budget document and describes the budget development process. The introduction section also includes the citywide organization chart, key contacts throughout the City (including elected and appointed officials).

### ***City Manager's Budget Message***

The City Manager's Budget Message summarizes the City's current and long-term financial positions, highlights new programs and organizational changes. It includes a summary of economic issues, fiscal principles, strategic goals, budget overview, operations highlights, and overview of the Capital Improvement Program (CIP).

### ***Goleta Community Profile***

This section provides quick facts on Goleta, describes Goleta's history, the economic and city profiles, community statistics, and general information.

# Budget User Guide and Process

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## ***Budget in Brief***

The Budget in Brief document is a condensed version of the adopted budget as originally presented in the Two-Year Budget Plan. It consists of summarized data that can be used as a quick reference guide.

## ***Organizational Chart - Personnel and Staffing***

Summary of funded personnel and staffing changes over five fiscal years, as well as a list of full-time personnel by classification.

## ***Summary Schedules***

The summary schedules section is the nuts and bolts of the Budget and perhaps the most difficult to navigate. It provides the following information:

- Summary Schedule Introduction, outlining the classification of funds and description of each fund type
- Summary of Sources and Uses outlines “Where the money comes from and where it goes”
- Summary of Revenues, includes estimated revenues and actuals over five years for General Fund and all Special Funds
- Summary of Appropriations, includes programmed expenditures and actuals. This section presents a five year expenditure summary, which covers two prior years, the current year, and two budget years. It is important to note that in some cases, total expenditures exceed revenues. With very few exceptions, this discrepancy is due to the timing of capital expenditures and special projects, which are funded from prior year revenues, and is not indicative of a structural operating deficit.
- Summary of General Fund Reserves and fund balance, includes a description of the reserve balances and their fund balance projections for the next two years.
- Summary of Funded Positions, includes five year data on City of Goleta’s adopted positions for each department and program
- Summary of Elected and Appointed Officials, includes information on number of positions for each elected and appointed body (commissions and boards) along with compensation and benefits associated.

## ***Departmental Operating Budgets and Summaries***

This section details historical and proposed expenditures by operating department and program. The City is organized into six key operating functions, including General Government, Finance, Planning and Environmental Review (PER), Public Works, Neighborhood Services and Public Safety, Non-Departmental.

Each department includes a summarized narrative, list of prior year accomplishments, and organization chart. Within each department are the divisions/programs that make up the department. The divisions/programs narratives contain program descriptions, operational objectives, strategic objectives (linked to the Strategic Plan), performance measures and workload indicators, summary of staffing levels, and expenditure details of five years (two years prior actual, previous year amended budget and two years proposed).

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## Budget User Guide and Process

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Performance measures have been updated to include proposed target levels and enhanced to include workload indicators that provide further detail into the departments and individual programs operations. Any performance measures with “N/A” (Not Applicable) signifies that data was not available or it was not being tracked at that time.

### ***Five-Year Forecast***

The Five-Year Forecast provides five-year General Fund projections beyond the budget year’s projected revenues and expenditures. This forecast considers key revenue and expenditure projection factors such as increases to the consumer price index, removal of temporary positions, adjustments to the CalPERS employer rates and removal of one-time programmed projects. The Five—Year Forecast is updated annually to account for new information that becomes available.

### ***Capital Improvement Program***

This section contains an overview of the City’s CIP and includes historical actuals and projected revenues and expenditures for the next five years. This section also includes a project sheet page for each project, detailing its description, location, benefit/core value, purpose and need, and project status. Also included is a project visual and five-year CIP projection by funding sources, by project and by fund.

### ***Appendices***

The Appendices section contains other important information and documents that supplements the Two-Year Budget Plan, such as the updated FY 2017-19 Strategic Plan, in which the budget was developed from. Also included is information on the budget calendar and budget cycle, basis of budgeting, financial policies, explanation of major revenue sources, appropriations limit, debt financing summary, and a glossary and listing of acronyms and terms used throughout the budget document. The City’s Chart of Accounts can also be found here too.

## **Budget Process**

### **What is a Budget?**

The City’s budget is more than a spending plan or an accounting document. It is a statement of priorities and a roadmap for the current fiscal year and beyond. It is a consolidation of ideas, thoughts, perspectives, and opinions, balanced against fiscal realities and constraints. This budget reflects the collaboration between the Council and staff members. It serves as the foundation for the City’s financial planning and control. Every city is required by law to balance its budget each year. The budget is constantly monitored throughout the year and reviewed quarterly at City Council meetings. Recommended adjustments are made to ensure that expenditures are not outpacing anticipated revenues. The City then makes adjustments to its spending in order to ensure that at the end of the year the budget is in balance. Each year, a city must forecast the expenditures and revenues it will incur in the upcoming year. The resulting formalized document is known as the Budget.

Every two years, the City Manager and staff work together to develop a Two-Year Budget Plan. It is then revisited again after the first year of the two-year plan, to allow staff and City Council to have the opportunity to make adjustments and respond to a constantly evolving environment in

## Budget User Guide and Process

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reaching its goals in alignment with the Strategic Plan. This is known as the Mid-Cycle Review. Because the City is limited by the amount of resources available, the two-year budget aids staff and elected officials in determining which objectives have the highest priority and will produce the greatest positive impact in the community.

### **The Process**

The City Council adopts, by formal resolution, a Two-Year Budget Plan at the beginning of each two-year cycle and adopts an annual operating and capital budget prior to July 1<sup>st</sup> of each year. As such, the adopted two-year plan includes the operating and capital budget for the first year of the two-year plan. The adopted and operating capital budget for the second year is adopted the following year as part of the mid-cycle budget review and is referred to as the Mid-Cycle Budget. Before adoption, the budget goes through a rigorous process with the City Manager, Department Directors and staff as outlined below.

The budget process starts off every year in February with the City Manager and Finance Director producing a budget calendar, setting key dates and assignments. Since this is a new two-year cycle an updated Two-Year Strategic Plan is also prepared in conjunction with the budget. A budget kick-off meeting is held the March with Department Directors and staff members. The Finance Department in conjunction with the City Manager's Office, prepares and presents an annual budget preparation packet that includes instructions, a budget calendar, department and program narratives, performance measures, line-item operational budget worksheets, current year-to-date expenditure reports, budget request forms, and a copy of the City's Strategic Plan. During the kick-off meeting, the City Manager and Finance Director discuss the packet, key dates, priorities, updates to the Strategic Plan and processes.

The budgeting process is generally an incremental one which starts with a historical status quo base budget. Requests for changes in appropriations are made at the departmental level and are initially compiled and reviewed by the Department Director. The City Manager then reviews all of the requests and ensures that all budget decisions are in full accordance with stated City Council policies and all applicable federal, state, and local laws and regulations. From March through May, the Finance Director and the City Manager carefully review and evaluate each department's budget submissions for new and additional services, positions, equipment, and capital improvement projects. Finance staff also begin preparing projections and forecast of revenues by analyzing trends and historical information and work with the City's sales and property tax consultants. The overall picture of estimated revenues and proposed appropriations is carefully studied. Finance staff also works closely with the Public Works, Neighborhood Services and Planning and Environmental Review in updating the Capital Improvement Program project sheets and related revenue projections and forecasts.

After all budget worksheets and requests have been compiled, the City Manager and Finance Director then meets with each department review their proposed budgets, in which results to the development of a preliminary operating and capital improvement budget that meets existing levels of service based on staffing and funding resources. It also addresses policy direction as provided in the City's updated Strategic Plan.

The Preliminary Operating Budget for the two-year budget plan is then presented to City Council in April at its first budget workshop. Staff provides an overview of the various department objectives identified in the updated Strategic Plan, the department line item budget detail and The

## Budget User Guide and Process

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General Fund's Five-Year Forecast. A series of workshops are then held in May to review the Special Revenue Funds, Capital Improvement Program (CIP), and review of the Library Budget. The City will also hold additional workshops if necessary, to discuss any additional items the City Council may wish to review. The main purpose of these workshops is to provide City Council the opportunity to review the CIP budgets and related projects within the five-year program. The final budget is then updated and revised per City Council direction and taken to the Council meeting in June where it is recommended for adoption and put into place on July 1.

### **Highlights for this Year's Budget Process**

Continuing on this year's budget process are updated objectives that are specifically linked to the goals outline in the Strategic Plan. Performance measures were also updated to include workload indicators. Performance Measures assist in tracking and reporting the achievement or status of the department's objectives. The City has historically adopted a two-year budget for capital projects, based on available funding. In this year's budget cycle, staff will continue to present a five-year CIP forecast, which includes revenue projections for various development impact fees and special revenues. Revenue projections for CIP are estimates based on timing of development projects already approved or pending approval from City Council. They are revised each year as new information becomes available. Utilizing a Five-Year CIP Forecast has been a great tool for staff to plan out the long-term CIP projects.

New for this year's budget process includes Finance staff enhancing the comprehensive two-year budget plan that meets Government Finance Officers Association (GFOA) best practices and standards. City staff is committed to meet the highest principles of governmental budgeting, in developing a policy document, financial plan, operations guide and communications device. The Capital Improvement Program project sheets have also been updated to include visuals that enhance the information provided. Finance staff has also developed a Budget-in-Brief document that summarizes the entire document. The Budget-in-Brief is a user-friendly, manageable document for the public and other interested persons to read and to be used as a quick reference guide

### **Budget Amendments**

The City reviews its budget on a quarterly basis and reviews the second year of the two-year budget plan at mid-cycle (by June 30<sup>th</sup> after 1<sup>st</sup> year of operations). At these times, when deemed necessary, budget amendments may be made. Budget amendments that will bring about a change in the total appropriation require City Council approval in the form of a motion or a resolution. Amendments that do not affect the bottom line for the City may be recommended by Department Directors for approval by the City Manager, who has authority to transfer amounts between programs and sections within a City department and between appropriation units (e.g., salaries and benefits, services and supplies, and capital outlay). The Finance Director may also make budget adjustments in cases involving offsetting revenues and expenditures for a specific purpose such as grant related allocations.

# Budget User Guide and Process

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## Budget Calendar

Development of the City's budget calendar occurs on an annual basis, whether it's for the two-year budget plan or Mid-Cycle Review. The City Manager and Finance Director publish annually a budget preparation calendar. Below is a timeline of the months of when the budget process and milestone begins and ends by adopting a balanced budget in June.

### Budget Timeline

### Budget Process and Milestone

#### February

- Budget overview process

#### March

- Strategic plan review and update
- Budget kickoff meeting and distribution of operating budget packets
- Revenue projections and salary information review
- Department narratives and objectives review
- Compilation of budget requests
- City Manager review of budget requests and organizational charts
- Performance measures review
- Project sheets and CIP project sheets

#### April

- Strategic planning session
- Budget requests review with departments
- Strategic planning workshop
- Prepare updated budget and 5 year forecast
- City Manager reviews preliminary budget
- Final changes to preliminary budget

#### May

- Finance committee review
- Operating budget workshops
- Planning commission meeting – CIP
- CIP budget workshops
- Proposed budget forwarded to City Council
- Budget presentation prepared

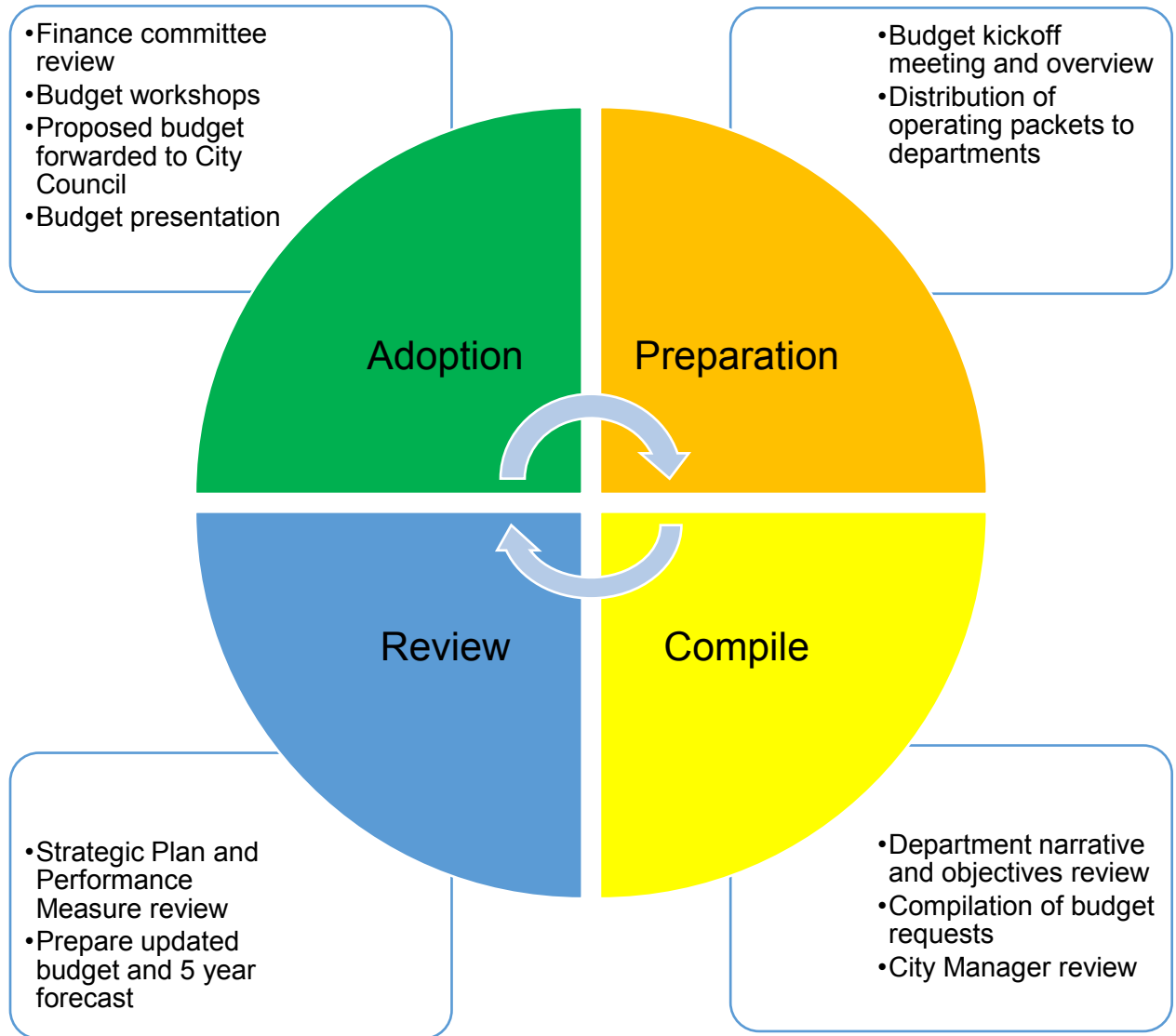
#### June

- Budget adoption by City Council



# Budget User Guide and Process

## Budget Cycle





June 30, 2017

Honorable Mayor and City Council  
City of Goleta, California

**CITY COUNCIL**

Paula Perotte  
*Mayor*

Stuart Kasdin  
*Mayor Pro Tempore*

Roger S. Aceves  
*Councilmember*

Michael T. Bennett  
*Councilmember*

Kyle Richards  
*Councilmember*

**CITY MANAGER**

Michelle Greene

**INTRODUCTION:**

Presented herewith is the City of Goleta's Fiscal Year (FY) 2017/18 and 2018/19 Operating and Capital Improvement Program (CIP) Budget. The two-year operating budget is structurally balanced and highlights specific activities, programs and projects, and meets service goals for the community. The budget is a policy document, approved by the City Council, which establishes how the City will allocate funds to meet the goals set forth in the Strategic Plan, which can be found on pages 393 of this document.

The budget also serves as a financial planning tool to ensure that the inflow of revenues continues to be adequate to meet both anticipated and unanticipated needs of the City. It is intended to be a community resource, and is therefore designed to be understandable by the general public.

In this year's budget cycle, staff has made enhancements to the two-year budget plan. It now includes additional information and best practices to further inform the reader of ongoing and upcoming activities, priorities, and the overall financial condition of the City. The budget also includes an updated five-year forecast and Capital Improvement Program (CIP) that reflects updated project sheets. The project sheets contain project descriptions, project status, benefit/core value, project purpose/need and a five-year forecast outlining the timing of the project phases and sources of funds. New this year, staff has included department names and visuals related to each project to enhance the presentation of information. The CIP section of this document begins on page 257.

The purpose of preparing a two-year budget plan is to minimize changes to programs, services, and staffing in the second year. As a result, the expenses generally represent a continuation of the same levels of staffing and services with minor updates as new information becomes available. As the second year of the budget cycle approaches, it is appropriate to review the budget assumptions and make revisions when necessary. The City conducts a Mid-Cycle Financial Review (Mid-Cycle) that provides City Council the opportunity to adjust the City's second year operating and CIP budgets. One of the primary advantages of two-year budget plan is the amount of time savings that is realized by both staff in the preparation of the budget and by the governing board who must review and adopt the budget.

The budget has been prepared and reviewed in the context of an overall favorable financial and economic climate. The City is well positioned to continue to offer exemplary service to its residents and strategically plan for its future investment needs. The budget represents the City's fiscally responsible and accountable financial plan for the two upcoming fiscal years and serves as a guide for long-term financial viability.

### **ECONOMIC OUTLOOK:**

The City's economy continues to remain strong. The housing market is comprised of single-family homes, condominiums and apartments, while the business sector provides a diverse tax base for the City. The City's business sector contains a mixture of retail, light industrial, manufacturing, and service businesses. Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees comprise approximately 90% of the City's General Fund revenues. The City provides a significant share of the South Coast and County of Santa Barbara's basic economic activity in the form of educational services, intellectual services, visitor services, retail and manufacturing. Out of the four primary revenue sources, TOT and Sales Tax are heavily dependent upon visitor and consumer behaviors. Staff continues to budget conservatively, as these revenues can vary from year to year.

As we look towards the future, Goleta continues to see overall economic stability and expansion. The housing market is healthy as reflected in Goleta's property tax revenue. Building activity is robust, and visitor services and travel are strong. Based on a projected increase in room rates and an increase in the number of total rooms available throughout the City due to the opening of two new hotels in the fall of 2017, TOT growth rates of 6.2% in FY 2017/18 and 6.1% in FY 2018/19 are projected.

### **FISCAL PRINCIPLES:**

The City continues to maintain financial sustainability by implementing effective financial accounting policies and prudent budgeting principles. The City has enhanced its current five-year forecast with a comprehensive five-year financial plan. This provides detailed information on revenue and expenditure forecasting methodology and outline key revenue and expenditure assumptions. Strong reserve balances continue to meet Council-adopted policies.

The City is updating its Comprehensive User Fee Study and Development Impact Fee Study, to ensure that user fees and development impact fees reflect the City's total costs of providing services and impacts from new developments are mitigated. The City's current fee and cost recovery model was last updated in FY 2008/09 and the development impact fees that were inherited from the County of Santa Barbara were last updated in 1999.

In addition, the City will annually review its fiscal reserve policy, investment policy and debt management policy to ensure compliance with relevant sections of the Government Code as well as incorporating best practices.

### **Pursuing Long-Term Financial Stability**

#### ***CalPERS Unfunded Accrued Liability and Other Post Employment Benefit***

Preparation of this budget also included a review of the City's CalPERS unfunded accrued liability (UAL) and other post-employment benefits (OPEB). The City utilized the services of an actuary in FY 2016/17 to provide updated information on these liabilities. Using the actuarial information the City will be establishing an OPEB trust in FY 2017/18 to address future payments of retiree health costs. In response to the recent CalPERS policy changes, and the gradual lowering of the discount rate (the assumed investment return that CalPERS earns) from

7.5% to 7.0%, staff prepared estimates and implemented cost adjustments in the five-year forecast. The largest impact from the lowering of the discount rate will be in FY 2020/21 when the discount rate is at 7.0%. Based on current estimates, staff is expecting annual unfunded liability payments to increase from \$59,000 to \$106,000 by FY 2020/21. Based on our five-year forecast, the City is able to absorb these costs under our conservative financial projections. Unlike other cities, Goleta will not face substantial increases due to a number of factors, including the age of the City, the benefit formula offered and contracting out public safety services. The City is looking at efforts to minimize the impacts as the costs are still rising.

Currently, the City's pension plan is funded at 84.4% based on reported information from the last CalPERS actuarial report (as of June 30, 2015). Unfunded liabilities total approximately \$1.9 million. Updated projections will be provided by CalPERS in the first quarter of FY 2017/18 and staff will explore the possibility of paying down the unfunded liability on an accelerated 20 or 15-year amortization schedule, which would result in future savings. Reserves has been set aside for the UAL and the City will look to begin paying its liability down. Finance staff will also explore the option of setting up an Internal Revenue Code (IRC) Section 115 trust, similar to the OPEB trust, that will allow the City to utilize as a tool for pension budgeting.

### **General Fund Balance and Reserves**

The City has established General Fund Reserve Policies for the following: contingency reserve, capital equipment, compensated leave, risk management, CalPERS/Other Post Employee Benefits (OPEB), public facilities, CIP project funding, street maintenance, and litigation defense. The City continues to maintain strong reserves and set aside funds based on policy and operations. Each year, a contingency reserve of 33% of operating expenditures is set aside and is projected in FY 2017/18 to have ending balance of \$8.05 million. The City annually reviews its reserve policy and implements changes if necessary, to ensure best practices and updates to respond to the changing economic environment.

Below is a table summarizing the City's General Fund Reserves by classification, which starts with a projected ending balance from FY 2016/17 of \$14.37 million.

Classification	FY 2016/17 Projected Ending Balance	Increase (Decrease)	FY 2017/18 Projected Ending Balance	Increase (Decrease)	FY 2018/19 Projected Ending Balance
Contingency	\$ 8,753,058	\$ (703,646)	\$ 8,049,412	\$ 158,916	\$ 8,208,328
Public Facilities	4,110,000	-	4,110,000	-	4,110,000
Capital Equipment	470,728	-	470,728	-	470,728
Compensated Leave	809	189,191	190,000	-	190,000
Building Maintenance	-	-	-	-	-
Risk Management	200,000	-	200,000	-	200,000
OPEB UAL	333,500	-	333,500	-	333,500
CalPERS UAL	170,000	-	170,000	-	170,000
CIP Project Funding	-	-	-	-	-
Encumbrances	-	-	-	-	-
Street Maintenance	105,776	-	105,776	-	105,776
Litigation Defense Fund	100,000	200,000	300,000	-	300,000
Legal Salary	-	150,000	150,000	-	150,000
Prepays and Deposit	-	-	-	-	-
Unassigned Fund Balance	121,134	1,059,890	1,181,024	836,619	2,017,643
<b>TOTAL</b>	<b>\$ 14,365,005</b>	<b>\$ 895,435</b>	<b>\$ 15,260,439</b>	<b>\$ 995,535</b>	<b>\$ 16,255,975</b>

The total projected "budgetary" Fund Balance at June 30, 2018, stands at \$15.26 million and \$16.25 million at June 30, 2019. The Unassigned Fund Balance is a moving number and changes by actual revenue and expenditure activity. Additional information on the City's reserve amounts and policies can be found starting on pages 68 and 417.



## **BUDGET OVERVIEW:**

The adopted FY 2017/18 budget for all City funds presents a spending plan that anticipates \$44.9 million in citywide revenues and \$41.1 million in expenditures. In FY 2018/19, the City anticipates approximately \$42.4 in citywide revenues and \$41.3 million in expenditures. The Mid-Cycle review process will allow an update to the FY 2018/19 adopted budget. (See page 4 to find more information and details about the budget process).

In accordance with the direction of the City Council, this budget represents a spending plan that balances the need to be responsive in providing services to residents, businesses and visitors within the limits of available resources. Through strategic planning and forward thinking, this budget supports the following citywide strategies that are in the FY 2017-19 Strategic Plan:

- Support environmental vitality
- Support community vitality and enhanced recreational opportunities
- Ensure financial stability
- Support economic vitality
- Strengthen infrastructure
- Return Old Town to a vital center of the city
- Maintain a safe community
- Enhance the efficiency and transparency of City operations

The 2017-19 Strategic Plan articulates eight overarching citywide strategies that guide the City. These strategies serve as an umbrella for the strategic goals and objectives organized beneath them. The program budgets contain updated narratives, performance measures and workload indicators that connect to the strategic goals. The Strategic Plan has been provided as an attachment in this document and can be further reviewed starting on page 393.

## **GENERAL FUND BUDGET OVERVIEW:**

The General Fund is the City's primary operating fund within the City's budget. It encompasses core services traditionally associated with governments such as the legislative and administrative functions, neighborhood services, public safety, public works, planning, and environmental services. The revenues used to pay for these services comes primarily from local taxes such as Property Tax, Sales Tax, Transient Occupancy Tax, Franchise Fees, licenses and permits, fines and forfeitures, and variety of other sources.

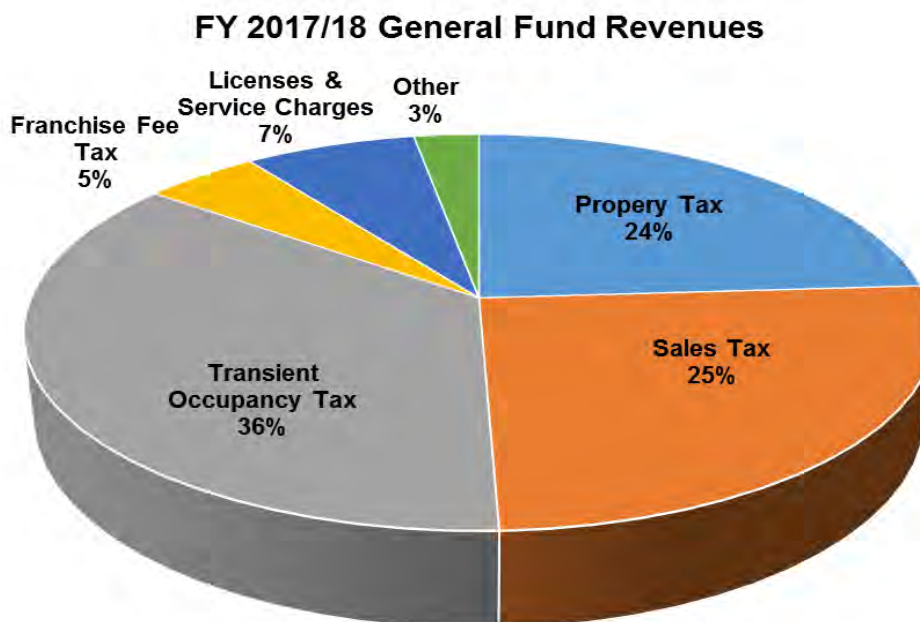
Overall, the Operating Budget reflects revenues over expenditures of approximately \$895,435 in FY 2017/18 and \$992,939 in FY 2018/19. Funding for CIP projects is allocated approximately \$399,559 in FY 2017/18 and \$780,838 in FY 2018/19. After accounting for reserve policy designations, projections of the estimated unassigned fund balance is \$1.2 million.

### **General Fund Revenue Summary:**

General Fund projected operating revenues in FY 2017/18 at \$25.79 million, a decrease of 0.2% from the \$25.83 million adopted in FY 2016/17 on a budgetary basis. The small decrease is mostly attributable to one-time building activity related revenues accounted for in licenses & services charges and transfers. Revenues for FY 2018/19 are projected at \$26.7 million or a 3.3% increase. The table below summarize the General Fund's projected revenues:

General Fund Revenue	FY 2015/16 Actuals	FY 2016/17 Budget	% Change	FY 2017/18 Adopted	% Change	FY 2018/19 Adopted	% Change
Property Tax	\$ 5,999,416	\$ 6,046,000	0.8%	\$ 6,185,218	2.3%	\$ 6,363,965	2.9%
Sales Tax	6,216,442	6,669,200	7.3%	6,556,870	-1.7%	6,675,880	1.8%
Transient Occupancy Tax	8,175,456	8,706,300	6.5%	9,246,046	6.2%	9,812,079	6.1%
Franchise Fee Tax	1,241,016	1,199,300	-3.4%	1,245,500	3.9%	1,245,500	0.0%
Licenses & Service Charges	2,200,859	2,361,700	7.3%	1,855,115	-21.5%	1,858,268	0.2%
Fines and Penalties	156,126	131,500	-15.8%	135,000	2.7%	135,600	0.4%
Investment Income	157,250	165,000	4.9%	147,000	-10.9%	147,580	0.4%
Reimbursements	409,026	474,300	16.0%	377,200	-20.5%	377,320	0.0%
Other Revenues	37,209	16,400	-55.9%	14,000	-14.6%	14,000	0.0%
Transfers In	31,280	68,030	117.5%	29,767	-56.2%	24,367	-18.1%
<b>Total</b>	<b>\$ 24,624,081</b>	<b>\$ 25,837,730</b>	<b>4.9%</b>	<b>\$ 25,791,716</b>	<b>-0.2%</b>	<b>\$ 26,654,559</b>	<b>3.3%</b>

Displayed in the chart below are the total FY 2017/18 General Fund Revenues by percentage of revenue source:



Specific major revenue highlights include:

**Property Taxes:** In FY 2017/18, we expect continued solid improvement in overall property tax revenues of \$6.2 million or 2.3% in growth and \$6.4 million or 2.9% increase in FY 2018/19. These growth estimates include increased assessed valuations and is reflective of the development activity in the City. In FY 2016/17, Goleta experienced increases in median home sale prices, which point to the potential of additional Proposition 8 recapturing of previously reduced assessed property values. Staff will continue to monitor property tax throughout the year as the assessed values return to pre-recession levels. Property taxes are shared equally (50%) with the County of Santa Barbara, per the Revenue Neutrality Agreement (RNA).

**Sales Tax:** Based on current projections, the City's second largest General Fund revenue source (25% of total revenue) are expected to remain flat, on an actual basis, with a current estimate of \$6.6 million. In FY 2016/17, sales tax experienced slight decreases due to corrections and misallocations. Fuel and service stations contributed to lower sales tax activity, due to the lower cost of fuel, along with building and construction activity, and the local buying of

general consumer goods, as consumers shift to buying more taxable goods online. The City receives online sale activity through the County Pool Allocation. The County Pool Allocation for the City was up 13% by the end of FY 2016/17. In FY 2017/18, the City's sales tax consultants project higher fuel prices, resulting in fuel and service station increase returns. In FY 2018/19, the City is projecting \$6.7 million or a 1.8% increase. Staff meets quarterly with tax consultants and will continue to monitor Sales Tax activity throughout the year. The City receives only 70% of the 1% (Bradley-Burns rate) sales tax revenue, with 30% going to the County of Santa Barbara, per the RNA.

**Transient Occupancy Tax:** The City's largest revenue source continues to maintain strong levels of growth. Current projections of TOT expect to generate approximately \$9.2 million or an increase of 6.2% in FY 2017/18. In FY 2018/19, the City anticipates TOT revenues to increase by 6.1% for a total of \$9.8 million. Growth estimates are due to increasing room rates and an increase in the number of total rooms available.

**Franchise Fees:** Projections for Franchise Fees estimate an increase of 3.9% in FY 2017/18 and remain flat in FY 2018/19, in comparison to FY 2016/17 budget. The increases reflect trends of actual revenues in previous years and new development in the City. The City receives franchise fees from five main provider sources (Cable, Electric, Gas, Solid Waste, and Petroleum). Due to the recent Venoco bankruptcy, petroleum franchise fees are not included in projections.

**License and Service Charges:** This revenue category reflects a total estimated decrease of 21.5% in FY 2017/18 and projected to remain flat in FY 2018/19. The City anticipates approximately \$1.9 million in both fiscal years. This revenue source is development driven and is comprised of fees for building activity related fees and business licenses. The decrease is primarily due to an anticipated reduction in the higher than usual development activity resulting in revenues related to building activity to be adjusted downward; though still reflect some level of higher activity as the larger development projects conclude construction. Through the next two fiscal years, projections at this time for Business license fees are to remain steady. The City will be exploring regulating recreational marijuana in lieu of the recent legislation passed in California, which could potentially increase related revenues.

**Fines and Penalties:** Fines and penalties consist of parking violation fees, traffic fines, and towing. In FY 2017/18, staff projects revenues of \$135,000, or an increase of 2.7%, and are expect to remain flat in FY 2018/19. The City hired a full-time parking enforcement office in late December 2016 and will be implementing timed parking zones with expanded signage and curb painting to enhance compliance. The City will also invest in a parking enforcement vehicle and related software that will support the activities of the parking enforcement officer.

A complete five-year comparison of all City revenue sources is located in the Summaries section of this document and can be found starting on page48.

### **General Fund Expenditures Summary:**

General Fund projected operating and capital expenditures in FY 2017/18 are at \$24.9 million, a decrease of 15%, or \$4.4 million, from the \$29.3 million adopted in FY 2016/17. In FY 2018/19, operating and capital expenditures of \$25.7 million, or an increase of 3.1%, are expected. The 15% decrease is primarily attributable to carryovers in the prior fiscal year for encumbered appropriations related to the timing of ongoing CIP projects and programs. Depending on the amount of the carryovers from FY 2016/17 into the new fiscal year, this could result in the appearance of budgeted expenditures exceeding revenues as seen in FY 2016/17. Out of the total General Fund expenditures, the City programmed approximately \$400,000 for CIP in FY

2017/18 and \$780,000 in FY 2018/19. Special revenue funds support the majority of CIP projects.

As illustrated in the chart further below, most General Fund revenue supports the services provided by Public Safety (police services), General Government, Public Works, and Planning and Environmental Review. The City's expenditure budget also accounts for the potential impacts to future pension costs and directly allocates the annual unfunded accrued liability payments across departments.

### **General Fund Operations:**

The City will continue to enhance and improve operational standards, which includes updating the City's Zoning Ordinances and investing in computer technology. This will allow Goleta to uphold an effective organizational structure and a business-friendly environment to deliver services to the community effectively. Other budgeted operating expenditures focus on programs and activities that support preserving and enhancing the quality of life in Goleta. This includes the City's ongoing funding of various community groups and non-profits in the amount of \$597,504 in FY 2017/18 and \$500,000 in FY 2018/19. The adopted budget also supports the City's Grant Program for \$77,000 in both FY 2017/18 and FY 2018/19.

The City has also prioritized its community engagement. In the upcoming fiscal year, the City will be appointing and implementing the newly formed Public Engagement Commission (PEC) adopted by City Council in May 2017. As the City moves toward district-wide elections, this commission will advise the City Council on seven specific issues related to engaging the public. The Council also supported additional funding for a community State of the City event, and increase support for Spanish translation services and engagement. The City will conduct a community survey and provide for development of butterfly grove materials as well.

The budget includes additional funding source to assist with upgrading equipment and services for the City's public access cable channel, funded by the newly created Public, Education and Government (PEG) fund. Funding of \$65,000 has also been set aside for special studies as needed in the City Manager's budget.

### **Other Operational Highlights:**

#### ***Goleta Library***

The City will also continue to analyze the feasibility of direct management of the Goleta Library. Currently, the City of Santa Barbara operates and manages the Goleta Library, along with other branches in the County of Santa Barbara. The City has a contract with the City of Santa Barbara for ongoing library management services, and has managed the Goleta Library since the library opened, and continued to do so since the City incorporated. For several years, the Goleta Library has been operating with a budget deficit and there has been numerous discussions for solutions to the problem. As the City of Santa Barbara seeks full cost recovery for its services, impacts to the deficit significantly increase. City Council directed staff to explore the option in forming a municipal library, become its own system and to directly manage and operate the Goleta Library. Doing so would reduce costs associated with administrative fees and allocated costs charged by Santa Barbara. In August 2017, the City Council decided to pursue assuming direct management and operation of the Goleta Library.

#### ***Pavement Rehabilitation Program***

The City continues to commit funds to Pavement Rehabilitation Program. Toward FY 2016/17 year-end, staff received the latest five-year pavement rehabilitation report that addressed the significant funding needed to maintain Pavement Condition Index levels at an average of 68.



Funding for street maintenance includes General Fund, Measure A (transportation measure passed in Santa Barbara County) and Gas Tax revenues. With the recent passage of the Road Repair and Accountability Act of 2017, the California state legislature approved a \$5.2 billion annual transportation-funding package aimed at fixing the state's local roads, freeways and bridges and investing more dollars toward transit and safety projects over the next ten years. This new tax will go into effect November 1, 2017. Current estimates project Goleta to receive \$7.15 million over a ten-year period. The additional funding will help support the pavement rehabilitation program and assist with maintaining the system wide multi-level PCI of 70 for arterials, 67 for collectors, and 65 for residential streets at the end of the five-year period.

### ***Major Plan Documents***

The City recognizes that open space and natural resources are limited and valuable. In FY 2017/18, the City budgeted funding for a Parks Master Plan with an anticipated completion date in FY 2018/19. The Parks Master Plan will create a roadmap for upgrades, expansions and potential additions to the City's parks system to meet both the current and future needs for parks, open space, and urban respite areas that contribute to the public health. Staff is also continuing work on the Bicycle/Pedestrian Master Plan, which will facilitate the development of an integrated bicycle system throughout Goleta with connections to other regional bike systems. In the summer of 2017, the draft plan is anticipated, with final plan due by 2018. In FY 2018/19, the City programmed funds toward a Creek and Watershed Management Plan (CWMP) and a Local Coastal Program (LCP). The LCP will be the City's first and is a policy and regulatory document required by the California Coastal Act that establishes land use, development, natural resource protection, coastal access, and other ground rules for future development in the coastal zone. The CWMP will include creek and watershed inventories, assessments, and identify opportunity projects and present management policies.

### ***Police Services***

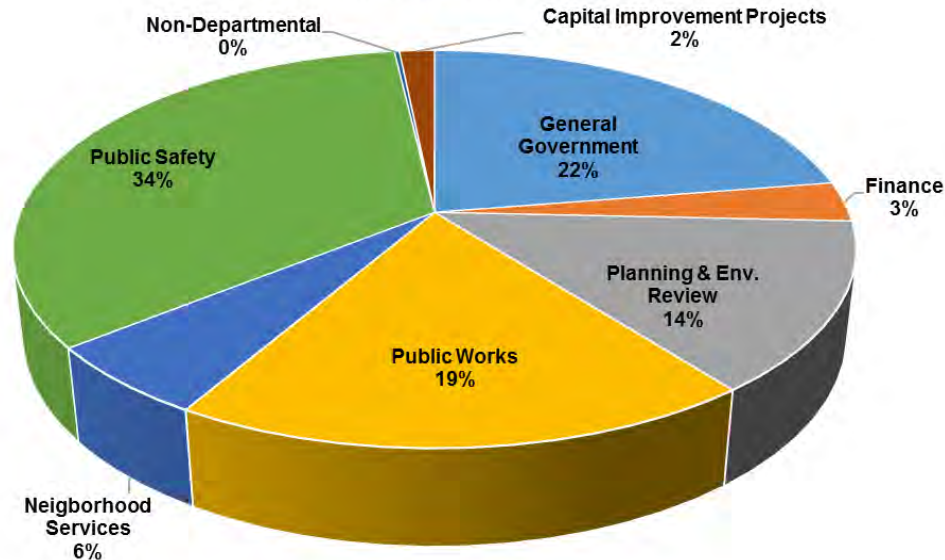
The Santa Barbara County Sheriff's Office (Sheriff's Office) provides Police Services to the City through an agreement. The City's budget over the next two years includes costs to extend the current agreement with the Sheriff's Office by one year. A new five-year agreement with the Sheriff's Office is still currently under review. Staff is currently working with the Sheriff's Office and will be implementing a new agreement at the beginning of FY 2018/19. The new agreement will provide 34.08 full-time employees (FTEs), which includes a parking enforcement officer added in FY 2016/17. The budget for this program reflects a 10.7% increase or \$808,600 in the actual cost of the police services agreement for a total of \$8.4 million in FY 2017/18. The increase is due to the recently completed negotiations with the Deputy Sheriff's Association (DSA). In FY 2015/16, there were no increases in salaries negotiated with the DSA. However, because of recently completed negotiations with the DSA, there have been sizeable increases approved for the end of FY 2016/17 and upcoming FY 2017/18. Those wage concessions result in an increase in personnel costs, coupled with increases in worker's compensation insurance premiums.

Staff has also been notified that the Sheriff's Office is switching to a time model from a traditional full-time equivalents model to ensure specified levels of services are maintained. This includes relief personnel, supervision, management, logistics, clerical, investigative personnel and supplies necessary to provide law enforcement services for the requested period.

The following table and chart below displays a summary of all General Fund expenditures by department and by percentages:

Department	FY 2015/16 Actuals	FY 2016/17 Budget	% Change	FY 2017/18 Adopted	% Change	FY 2018/19 Adopted	% Change
General Government	\$ 5,244,579	\$ 6,317,649	20.5%	\$ 5,595,645	-11.4%	\$ 5,929,127	6.0%
Finance	645,592	787,384	22.0%	805,681	2.3%	843,361	4.7%
Planning & Env. Review	3,083,816	4,214,949	36.7%	3,431,374	-18.6%	3,573,159	4.1%
Public Works	2,583,980	6,478,660	150.7%	4,706,650	-27.4%	4,213,192	-10.5%
Neighborhood Services	1,114,113	1,417,387	27.2%	1,452,435	2.5%	1,524,860	5.0%
Public Safety	7,385,427	8,115,809	9.9%	8,448,287	4.1%	8,740,433	3.5%
Non-Departmental	563,864	57,581	-89.8%	56,650	-1.6%	56,650	0.0%
Capital Improvement Projects	207,567	1,888,232	809.7%	399,559	-78.8%	780,838	95.4%
<b>Total</b>	<b>\$ 20,828,938</b>	<b>\$29,277,651</b>	<b>40.6%</b>	<b>\$ 24,896,281</b>	<b>-15.0%</b>	<b>\$ 25,661,620</b>	<b>3.1%</b>

### FY 2017/18 General Fund Expenditures



### Personnel Changes:

The FY 2017/18 Operating Budget also reflects enhancements to services and staffing across most departments. Recommendations of reclassifications, additions, deletions, and transfer of positions were in the first year only. In FY 2016/17, the City had staffing levels of 66.00 full time equivalents (FTE) which has decreased by 1.90 FTE positions to 64.10 in FY 2017/18 and FY 2018/19. The City Council has continued its commitment to its employees by maintaining competitive salaries targeted at the seventy-fifth percentile of the tri-county and extended areas, and provide health benefit allowances. In addition, the City's strategic use of contract staff enables the organization to maintain a lean and flexible workforce.

The following table on the next page summarizes the changes:

Program	Position	Change	FY 2017/18 Adopted	FY 2018/19 Adopted
<b>Summary of Transfers, Additions, Deletions:</b>				
City Attorney	Management Assistant	Transfer Out	(1.00)	-
City Manager	Management Assistant	Transfer In	0.80	-
City Manager	Executive Assistant	Addition (0.9 to 1)	0.10	-
Finance	Management Assistant	Transfer In	0.20	-
Current Planning	Management Analyst	Deletion	(1.00)	-
Current Planning	Associate Planner	Term Ext. - 2 Years	-	-
Parks & Open Spaces	Lead Maintenance Worker	Deletion	(1.00)	-
Capital Improvement	Sr. Project Engineer (5-Year)	Deletion	(1.00)	-
Solid Waste & Environment	Assistant Engineer	Addition	1.00	-
<b>Summary of Reclassifications:</b>				
City Clerk	Records Technician/Clerk	Deputy City Clerk	-	-
Public Works	Administrative Assistant	Management Assistant	-	-
Public Works	Management Analyst	Sr. Management Analyst	-	-
Public Works	Lead Maintenance Worker	Maintenance Supervisor	-	-
<b>Net Positions</b>			(1.90)	-

Reclassifications are a result of evaluating current duties and responsibilities to ensure that employees are working in the proper job category and not out of classification. New additions are the result of staffing resource needs by department. Recommendations for deletions were due to long-term vacancies, but will be reviewed at Mid-Cycle.

Toward the end of FY 2016/17, the City decided to utilize contract Interim City Attorney services. Contract services have been programmed through FY 2017/18 mid-year, when the City Council will have had the opportunity to address whether or not to continue the use of contract City Attorney services or transition back to an in-house position. The City has set aside \$150,000 in reserves if Council decides to pursue an in-house City Attorney or continue with contract services.

#### **FIVE-YEAR FORECAST:**

The Five-Year Forecast of the General Fund provides clarity on the effects of immediate budget decisions on future years. It factors in known events, such as CalPERS rate increases starting in FY 2017/18, and adjusts for one-time expenditures for special projects, services, equipment, and fixed term positions. It also reflects updates on revenue estimates based on trends and information received from Sales Tax and Property Tax consultants. The Five-Year Forecast currently shows significant revenues over expenditures in years three through five, which could support additional capital projects or debt service for future infrastructure projects. City staff will be enhancing the Five-Year Forecast and developing a separate comprehensive Five-Year Financial Plan document.

#### **OTHER FUNDS HIGHLIGHTS:**

Other funds include Special Revenue Funds that are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specific purposes other than debt service or capital projects. The City maintains over 30 Special Revenue Funds. Appropriations for all Special Revenue Funds are located within the General Government, Planning & Environmental Review, Neighborhood & Public Safety, and Public Works departments, as well as in CIP. Some of the major special revenue funds that City receives includes the Gas Tax Fund, Measure A, Solid Waste, and Development Impact Fees and are discussed below.

**Gas Tax Fund:** Gas Tax funds received by the City is mostly program toward the Pavement Rehabilitation Program. As discussed earlier in this document, the City expects to receive additional Gas Tax revenues over a 10-year period of approximately \$7.15 million, due to the recent passage of legislature in California. These funds will go toward street-related projected and programs.

**Measure A Fund:** The Measure A fund is also another source of funds that provides for transportation projects. Measure A is a local sales tax measure that passed in Santa Barbara County in 2008 and will continue to provide funding for the next 30 years. These funds include projections at \$1.5 million in FY 2017/18 and \$1.6 million in FY 2018/19.

**Solid Waste Fund:** The Solid Waste fund is comprised of program fees collected on the City's solid waste franchise agreements and other grant funds. The City anticipates approximately \$1 million in FY 2017/18 and approximately \$953,000 in FY 2018/19. The Solid Waste fund supports the Solid Waste and Environmental Services Division and manages the City's solid waste, recycling and storm-water management programs.

**Development Impact Fees:** The City collects several types of Development Impact Fees (DIFs) in order to help offset the additional demands generated by new development on public facilities through the City. These DIFs are the Transportation Impact Mitigation Fee, referred to as the Goleta Transportation Improvement Program (GTIP), the Park Development Impact Fee for residential development, the Park Development Impact Fee for commercial and industrial development, the Public Administration Facilities Fee, the Library Facilities Fee, the Policy Facilities Fee, and the Fire Facilities Fee. DIF revenues are solely base on development activity in the City and go to support major projects. The majority of DIF fees have been program for major CIP projects. The Library Facility DIF is program toward the Goleta Library for buying new books and materials. The City will be completing a DIF Nexus Fee Study in FY 2017/18.

Further information and detail of all Special Revenue Funds starts on page 49 of the budget document.

#### **CAPITAL IMPROVEMENT PROGRAM:**

The CIP serves as a funding plan for public improvements, special projects and many ongoing major maintenance programs. Significant projects in the CIP include traffic improvement projects, park projects and facility projects. Park projects included in the CIP are a result of the recently approved Recreation Needs Assessment. Major facility projects include the future construction of a fire station and rehabilitation of the community center in Old Town.

The Santa Barbara County Fire Department provides fire protection services as part of its coverage for the Goleta area. The City does not contract with the County Fire Department to provide services to the City, as the City does with the Sheriff's Office. A special purpose district administered by the County of Santa Barbara Fire and emergency services provides fund support. In efforts to improve fire service response-time for residents and businesses in western Goleta, the City is in the design and environmental review planning stages of constructing a new fire station, Fire Station No. 10. A Memorandum of Understanding and Lease Operating Agreement has been completed and approved by both the Goleta City Council and County of Santa Barbara, Board of Supervisors in prior years. The City Council has also awarded the designed contract and the design process is underway. The Environmental Impact Report (EIR) work effort has begun. More details of Fire Station No. 10 starts on page 290 and found on the City's website.

The Old Town area is recognized as the historic center of Goleta. Strategic efforts to restore this area include enhancing the physical and economic environment, improving the bicycle and pedestrian experience, replacing sidewalks, replacing the Hollister Avenue Bridge over San Jose Creek, constructing a 4-acre park at Hollister and South Kellogg Avenues. Other projects include the Goleta Community Center (GCC) facility repairs and a High-Intensity Activated Crosswalk signal at Hollister Avenue and Chapel Street. GCC improvements include repairs, renovations and upgrades to the building and site. Initial work is likely to focus on Americans with Disabilities Act (ADA) upgrades and critical seismic upgrades that was identified in the recent GCC Special Studies.

The City is focusing on a well-maintained infrastructure that is clean, safe and supports the City's current and future needs that will increase overall health and quality of living in the community. The CIP includes revenues of approximately \$129.6 million over the next five years. The funding sources range from the General Fund to Special Revenue Funds, such as Measure A, DIF revenues and various grants. Since DIF revenues are estimates based on the timing of development, it is important to note that these revenues are subject to revision on an annual basis as current information regarding the timing of development projects becomes available. By forecasting revenues that specifically fund capital projects, staff has the ability to program and plan for projects on a five-year basis.

In total, there are 56 projects included in the revised CIP budget with a total cost projection of approximately \$158 million. City staff has updated project sheets for previously approved capital projects and has included a number of new projects. The CIP includes 29 circulation improvement projects, 11 park projects and 16 facility/other projects. Specific project plans are in more detail in the CIP section of the budget document. The CIP project sheets contain a project description, project status, benefit/core value, and project purpose, along with related visuals to enhance the information. The CIP section of the budget document starts on page 257.

#### **REVENUE NEUTRALITY AGREEMENT:**

As part of the City's incorporation process in 2002, the City of Goleta and the County of Santa Barbara (County) entered into a Revenue Neutrality Agreement (RNA). This agreement requires that the City allocate 50% of the City's portion of Property Tax and 30% of the City's portion of retail Sales Tax be allocated to the County in perpetuity. The RNA payment to the County is approximately \$5.7 million in FY 2017/18 and \$5.8 million in FY 2018/19. The total contribution since City incorporation will be approximately \$109.1 million. The receipts and payments of the RNA are not included in the budget document.

#### **CONCLUSION:**

The budget document is the result of an extraordinary effort from staff in every City department. Additional information has been included to provide a clear picture of the City's vision, priorities, strategies and goals. The FY 2017/18 and FY 2018/19 Operating and Capital Improvement Program Budget is a balanced and fiscally responsible spending plan that sets the City's course for the next two fiscal years and beyond.

Respectfully Submitted,



Michelle Greene  
City Manager

## RESOLUTION NO. 17-19

### **A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF GOLETA, CALIFORNIA ADOPTING THE TWO-YEAR BUDGET PLAN FOR FISCAL YEARS 2017/18 AND 2018/19**

**WHEREAS**, the City Council conducted public meetings for the purpose of reviewing the two-year budget plan on May 11, May 24, May 26 and May 26, 2017; and

**WHEREAS**, the City Council has reviewed the proposed final Budget Plan for Fiscal Year 2017/18 and Fiscal Year 2018/19; and

**WHEREAS**, the Budget Plan is based upon appropriate estimates and financial planning for the City's operations, services, and capital improvements; and

**WHEREAS**, all procedural requirements for adopting the City's Budget Plan have been fulfilled and the City Council has been fully informed regarding the City's current finances, projected revenue, and financial obligations; and

**WHEREAS**, it is in the public interest for the City Council to adopt the Budget Plan and Capital Improvement Program for fiscal years 2017/18 and 2018/19 as proposed by the City Manager.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GOLETA AS FOLLOWS:**

#### **SECTION 1: FINDINGS**

The City Council finds and declares that the foregoing recitals are true and correct.

#### **SECTION 2: ADOPTION**

The Budget Plan Exhibits A-D to this resolution, and incorporated by reference, is approved.

#### **SECTION 3: REAPPROPRIATION/CONTINUED ALLOCATIONS**

The City Manager, or designee, is authorized to re-appropriate/continue any unused appropriations for capital projects, special projects, and grant programs at the close of fiscal years 2017/18 and 2018/19.



## **SECTION 4: CASH FLOW RESERVE FUND**

The City Manager, or designee, may appropriate any remaining revenues at the close of fiscal years 2017/18 and 2018/19 into the applicable Unassigned Reserve fund on June 30 of each year.

## **SECTION 5: BUDGET ADJUSTMENTS**

The Budget Plan may be subsequently adjusted as follows:

- A. By majority vote of the City Council;
- B. By the City Manager, or designee, for all appropriation transfers of approved allocations between programs and sections within a City department and between appropriation units (e.g., salaries and benefits, services and supplies, and capital outlay) within programs, excluding special designation or project appropriations;
- C. By Department Directors for appropriation transfers of approved allocations within appropriation units (e.g., salaries and benefits, services and supplies, and capital outlay) within the same programs;
- D. Line item expenditures within appropriation units in a program are not restricted so long as funding is available in the appropriation unit as a whole;
- E. By the Finance Director in cases involving offsetting revenues and expenditures for a specific purpose such as grant related allocations.

## Budget Resolution

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### **SECTION 6: CERTIFICATION**

The City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

**PASSED, APPROVED AND ADOPTED** this 6<sup>th</sup> day of June, 2017.



PAULA PEROTTE  
MAYOR

ATTEST:



DEBORAH S. LOPEZ  
CITY CLERK

APPROVED AS TO FORM:



MICHAEL JENKINS  
INTERIM CITY ATTORNEY



## Budget Resolution

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STATE OF CALIFORNIA            )  
COUNTY OF SANTA BARBARA    )     ss.  
CITY OF GOLETA                 )

I, DEBORAH S. LOPEZ, City Clerk of the City of Goleta, California, DO HEREBY CERTIFY that the foregoing Resolution No. 17-\_\_ was duly adopted by the City Council of the City of Goleta at a regular meeting held on the 6<sup>th</sup> day of June, 2017, by the following vote of the Council:

AYES:

NOES:

ABSENT:

(SEAL)

  
DEBORAH S. LOPEZ  
CITY CLERK

# Community Profile

## City of Goleta, California – Quick Facts

Date of Incorporation	February 1, 2002
Population <sup>[1]</sup>	31,760
Form of Government	General Law, Council-Manager
Employees (full-time)	64
Employees (part-time)	4
Area	8 square miles
Miles of Streets	174 lane miles
Public Safety: Police <sup>[2]</sup> Fire <sup>[3]</sup>	Contract with Santa Barbara County Sheriff Santa Barbara County Fire Services
Recreation & Culture: Parks & Open Spaces	29
Park Acreage	28.8
Open Space Acreage	447.9
Community Center	1
Library	1
Historic Stowe House	1
Education: Elementary Schools (K-6)	5
Middle Schools (6-8)	1
High Schools (9-12)	1
Private Schools	4



### Goleta, CA Weather Facts:

- On average, the warmest month is August.
- The highest recorded temperature was 109°F in 1985.
- December is the average coolest month.
- The lowest recorded temperature was 20°F in 1990.
- February is the average wettest month.

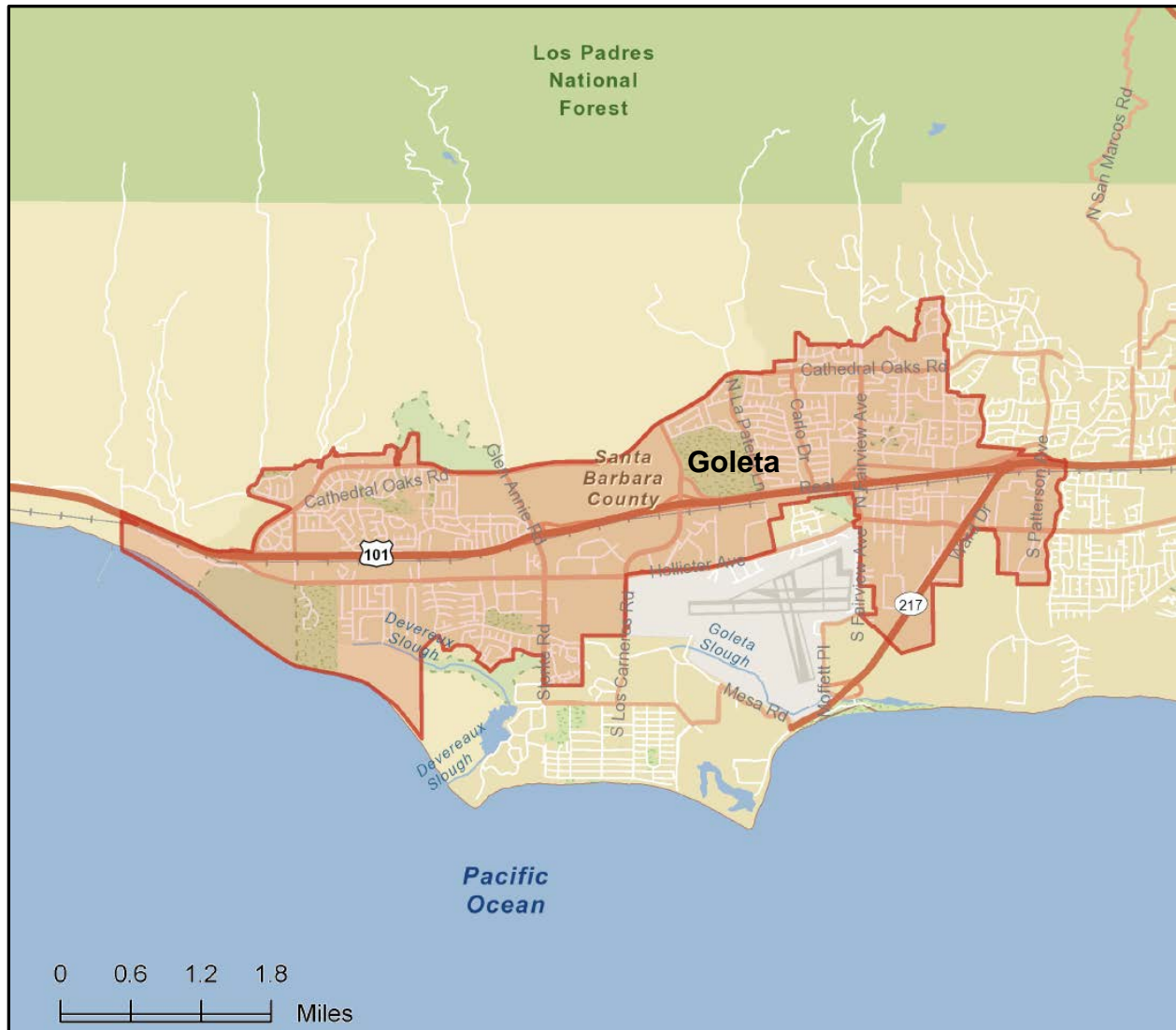
### Sources:

[1] California Department of Finance

[2] City contracts with County of Santa Barbara Sheriff's Office for Police Services – 34.08 FTEs

[3] Fire Department related services are provided by the County Fire Department and do not contract with City

## Goleta Area Map



### Location

The City of Goleta, California, located in southern California on the south coast of Santa Barbara County, approximately 90 miles northwest of Los Angeles and ten miles west of the City of Santa Barbara. The City stretches approximately 8 square miles along the beautiful south coast, within a narrow coastal plain of exceptional natural beauty between the Santa Ynez Mountains and the Pacific Ocean.



## City Government

The City of Goleta incorporated on February 1, 2002 as a General Law City under the laws of the State of California. The City of Goleta encompasses approximately 8 square miles in southern Santa Barbara County and has a population of approximately 31,760. The City is adjacent to the City of Santa Barbara and is approximately 90 miles from Los Angeles.

The City operates under the Council-Manager form of government. The City Council is comprised of five members



(Left to right: Councilmember Michael T. Bennett, Councilmember Kyle Richards, Mayor Paula Perotte, Councilmember Roger Aceves, Mayor Pro Tempore Stuart Kasdin)

elected at large for staggered four year terms of office. The Mayor and Mayor Pro Tempore are selected by the Council from among its members to serve one-year terms. The City Council serves as the legislative and policy-making body of the City, enacting all laws and directing such actions as are required to provide for the general welfare of the community. The City provides municipal services through contracts for such things as street, park, and landscape maintenance. The City of Goleta also contracts with the Santa Barbara County Sheriff's Department for law enforcement services. Fire protection services are provided by Santa Barbara County Fire Department. There are 476.7 acres of parks and open space within City limits. The City owns the Goleta Public Library, and as of June 30, 2016, contracted with the City of Santa Barbara for library services. In August 2017, the City Council decided to pursue assuming direct management and operation of the Goleta Library starting in FY 2018/19.

The City Manager, appointed by the City Council, serves as the Chief Executive Officer and is responsible to the City Council for administration of all City affairs and the implementation of all policies established by the City Council. The City Attorney serves under contract and is appointed by the City Council. All other staff are appointed by the City Manager.



## History



*The Stow House, Goleta, CA*

Until the early 1700s, the Goleta Valley area was populated by the native Chumash people. In the late 1700s two Spanish expeditions came to the area and founded the Santa Barbara Mission and the Presidio. To support army operations, dense oak forests were cut down in the Goleta Valley to support cattle grazing and farming. In the 19th and early 20th centuries, former Presidio soldiers who were granted land by the Mexican government turned the Goleta Valley area into a prominent lemon-growing region. In addition, several areas, especially the Ellwood Mesa, were developed for oil and natural gas extraction.

With the construction of U.S. Highway 101 in 1947, Cachuma Dam in 1950, and University of California, Santa Barbara moving to area in 1954, the Goleta Valley saw a great deal of growth and transitioned from a rural-agriculture community to a suburban area of ranch style tract homes and defense-related research and aerospace firms.

## Community

The City of Goleta is home to approximately 30,000 residents and a progressive, entrepreneurial business community. Goleta is a safe and active community that prides itself on the high quality of life available to its residents. In fact, in 2008, CNN Money listed Goleta as one of the “Best Places to Live.” Goleta is the employment hub for Santa Barbara County with a variety high-tech and manufacturing companies. The close proximity to the University of California, Santa Barbara, gives Goleta continuous access to a talented workforce. The Goleta community exemplifies diversity and balance in areas such as: single-family homes and multi-family apartments; new start-ups and long-established and thriving businesses; quiet neighborhood streets and smoothly flowing freeways; tree canopies and wide open spaces; organic farms and high technology manufacturing; a busy Old Town commercial district, shopping centers, and lively local farmers’ markets; diverse scenic views that include ocean and island vistas as well as the backdrop of the Santa Ynez Mountains and foothills; and a range of opportunities for passive recreation and active sports.

## Education

The City of Goleta is served by the Goleta Union School District for elementary education K-6. Of the nine schools in Goleta Union School District, four are in the City of Goleta, which includes Brandon, Ellwood, Kellogg, and La Patera. Santa Barbara Charter School, located on the campus of Goleta Valley Junior High, is a public school within the Santa Barbara Elementary School District. The Santa Barbara School District oversees Goleta Valley Junior High (7-8), and Dos Pueblos High School (9-12) which serve Goleta children. There are also a number of private elementary and secondary schools located in the City of Goleta. The University of

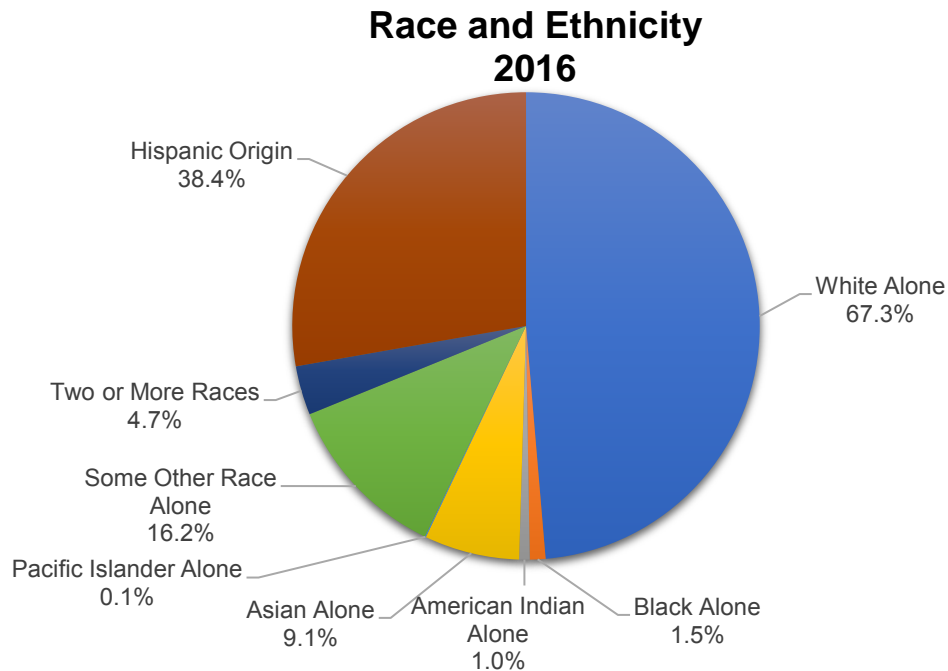
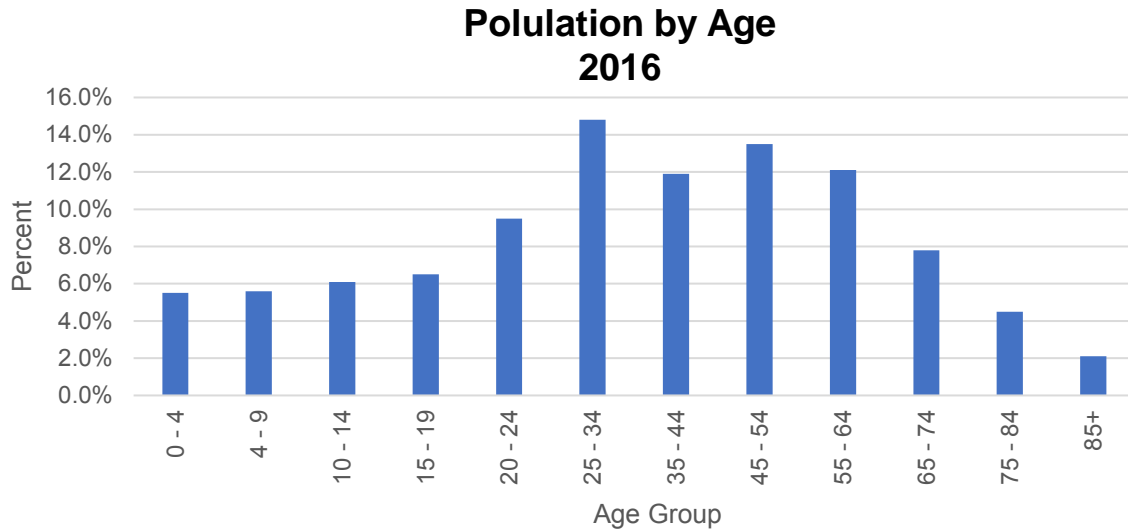


*Goleta Community Center  
(Originally Goleta Union School from 1927 – 1975)*

# Community Profile

California, Santa Barbara, home to six Nobel Prize winners, is located in the Goleta Valley. Goleta benefits from its close proximity to the University in many ways.

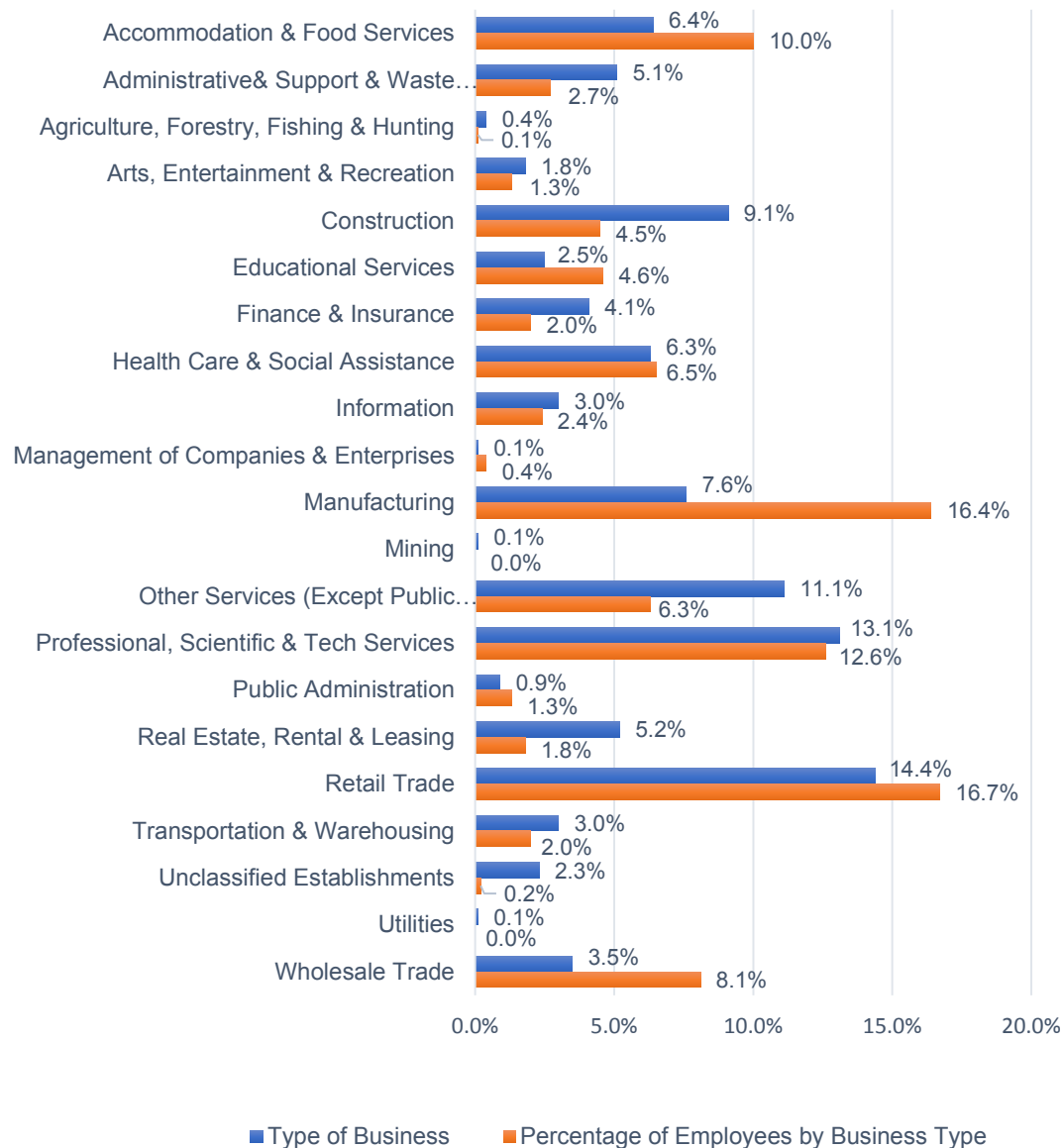
## Demographics<sup>[1]</sup>



Sources:

[1] Esri Full Demographic Report City of Goleta;  
U.S. Census Bureau, Census 2010 Data. Esri forecasts for 2011 and 2016

## Percentage of Business Type and Employees Per Industry

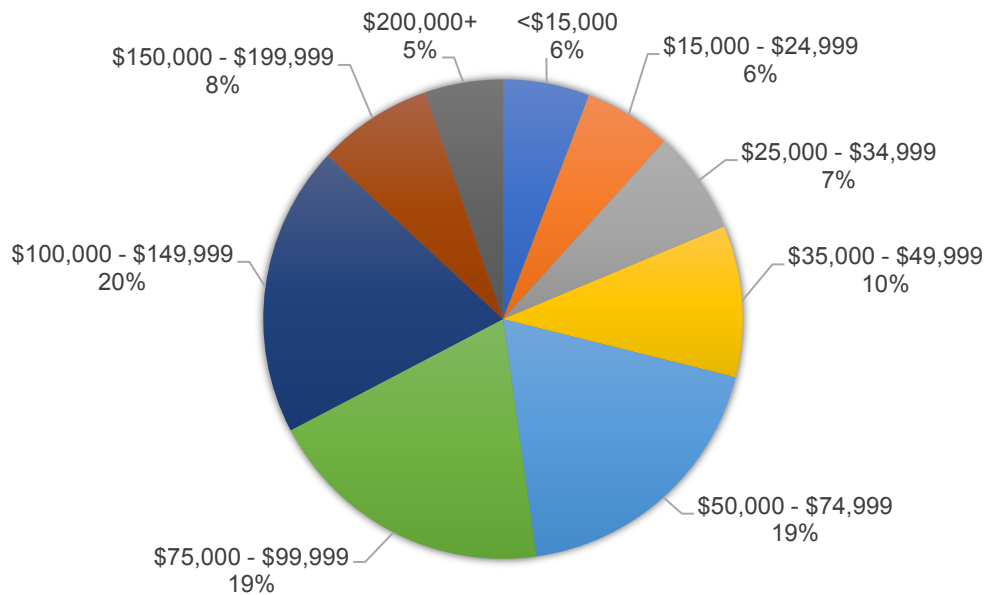


**Sources:**

ESRI Full Demographic Report City of Goleta;

Business data provided by Infogroup, Omaha NE Copyright 2010, all rights reserved. Esri forecasts for 2010

## Households by Income 2016<sup>[1]</sup>



Sources: [1] ESRI Full Demographic Report City of Goleta;  
U.S. Census Bureau, Census 2010 Data. Esri forecasts for 2011 and 2016

### Economy



The City of Goleta is comprised of single-family homes, condominiums and apartments with a mixture of retail, light industrial, manufacturing, and service entities providing a tax base for the City. Property, Sales, Transient Occupancy and Franchise taxes comprise 90% of the City's General Fund revenues

The City of Goleta and its surrounding cities are key factors in the overall economic activity of the entire South Coast. The City and its immediate vicinity provide a significant share of the South Coast and County's basic economic

activity in the form of educational services, intellectual services, tourism, and manufacturing. Additionally, the large scale regional retail outlets have increased the City's presence as a retail trade center.

## Community Profile

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Contributing to the City's diverse and strong economic base is the City's proximity to the University of California, Santa Barbara (UCSB). The University continues to stimulate intellectual activity in the area and serves as an economic engine in the area due to its revolving student base, strong focus on research and the hard sciences and the fact that it is the largest employer in the County. In addition, the overall appeal of the region and the presence of the airport in particular continue to stimulate tourism and business activity in the area.

### Citywide Totals

- 31,760 Residents
- 2,422 Active Goleta Business Licenses
- 8 Hotels (10 Hotels in FY 2017/18)
- 17,100 Labor Force<sup>[1]</sup>
- 16,700 Employment<sup>[1]</sup>
- 2.8% Unemployment Rate<sup>[1]</sup>

### Top 10 Employers in City of Goleta <sup>[2]</sup>

- |                            |  |
|----------------------------|--|
| 1. Raytheon (1150)         | 6. Goleta Unified School District (565)  |
| 2. Samsun Clinic (1020)    | 7. Jordano's (561)                       |
| 3. Bacara Resort (600)     | 8. Yardi Systems (535)                   |
| 4. Citrix Online (600)     | 9. Deckers Outdoor (476)                 |
| 5. Tecolote Research (570) | 10. FLIR Commercial Vision Systems (450) |

### Top 25 Sales Tax Producers<sup>[3]</sup>

- |                     |                          |
|---------------------|--------------------------|
| ABC Supply          | Kmart                    |
| Albertsons          | Lynch Ready Mix Concrete |
| Bacara Resort & Spa | Michaels Arts & Crafts   |
| Bed Bath & Beyond   | Network Hardware Resale  |
| Best Buy            | Orchard Supply Hardware  |
| Channel City Lumber | Ross                     |
| Costco              | Santa Barbara Honda      |
| CVS Pharmacy        | Santa Barbara Nissan     |
| Exxon               | Toyota of Santa Barbara  |
| Graybar Electronic  | Trader Joes              |
| Home Depot          | University Chevron       |
| Indigo Systems      | Winchester 76 & Market   |
| Jordanos            |                          |

#### Notes and Data Sources:

[1] Labor Force, Employment, Unemployment Data: California Employment Development as of July 2017

[2] City of Goleta, Finance Department

[3] Hinderliter, de Llamas & Associates, State Board of Equalization – Firms listed alphabetically, April 2016 – March 2017





**FY 2017/18 and FY 2018/19 Budget in Brief**

## City of Goleta

### Mayor and City Council

Mayor	Paula Perotte
Mayor Pro Tempore	Stuart Kasdin
Councilmember	Roger Aceves
Councilmember	Michael T. Bennett
Councilmember	Kyle Richards

### City Manager

Michelle Greene

**Complete budget document is available at the City of Goleta Website:**

[www.cityofgoleta.org](http://www.cityofgoleta.org)

## About City of Goleta

The City of Goleta incorporated on February 1, 2002 as a General Law City under the laws of the State of California and operates under the Council-Manager form of government. The City of Goleta encompasses approximately 8 square miles in southern Santa Barbara County and has a population of approximately 31,760. The City is adjacent to the City of Santa Barbara and is approximately 90 miles from Los Angeles. The City has 64.10 FTEs and contracts with the County of Santa Barbara Sheriff's Office for Police Services for 34.08 FTEs.

## Citywide Budget Overview

The adopted FY 2017/18 budget for all City funds presents a spending plan that anticipates \$44.9 million in total citywide revenues and \$41.1 million in total expenditures. In FY 2018/19, the City anticipates approximately \$42.4 million in citywide revenues and \$41.3 million in expenditures. The City has incorporated a two-year budget that serves as a planning tool and prioritizes the City's goals and strategies for the upcoming years. The City maintains over 30 Special Revenues Funds and its primary operating fund, the General Fund. Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted or committed for specific purposes. There are currently 56 ongoing Capital Improvement Program (CIP) projects, which includes 29 traffic improvement projects, 11 park projects and 16 facility/other projects.

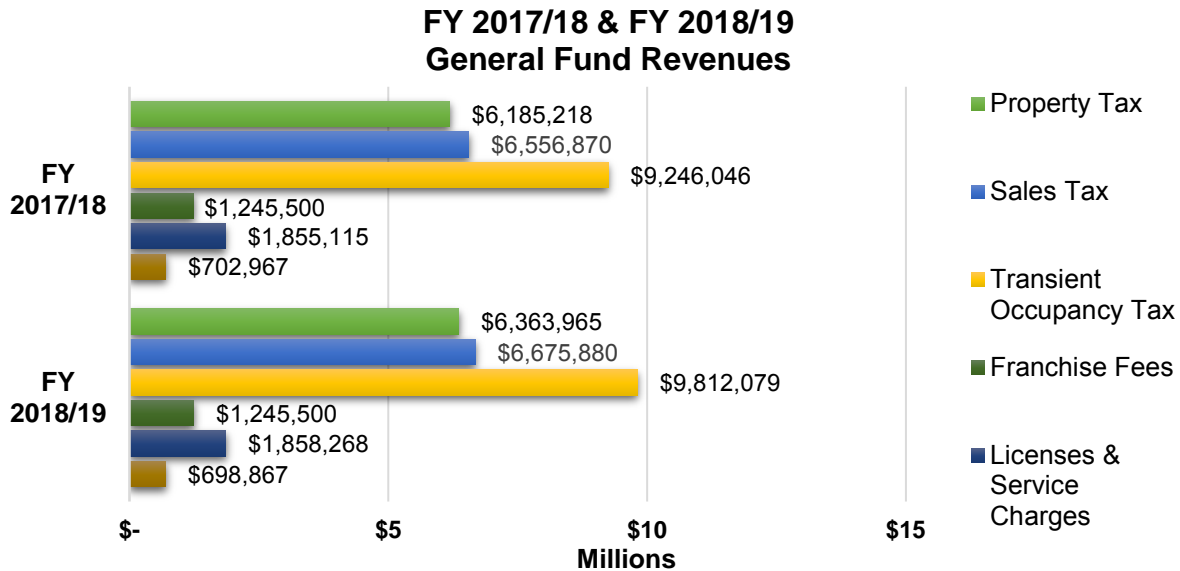
## General Fund Budget Overview

The General Fund is the City's primary operating fund. It encompasses core services traditionally associated with governments such as the legislative and administrative functions, neighborhood services, public safety, public works, planning and environmental services. Overall, the General Fund Operating Budget reflects revenues over expenditures of \$895,435 for FY 2017/18 and \$992,939 for FY 2018/19. General Fund funding in the amount of \$399,559 in FY 2017/18 and \$780,838 in FY 2018/19 has been programmed for CIP projects. The City has established General Fund Reserves for the following: contingency reserves, capital equipment, compensated leave, risk management, CalPERS Unfunded Accrued Liability, Other Post Employee Benefits, public facilities, CIP projects, street maintenance, and litigation defense. The total projected "budgetary" Fund Balance at June 30, 2018 stands at \$15.26 million and \$16.25 million at June 30, 2019. Each year, a contingency reserve of 33% of operating expenditures is set aside and is projected in FY 2017/18 to have an ending balance of \$8.05 million.



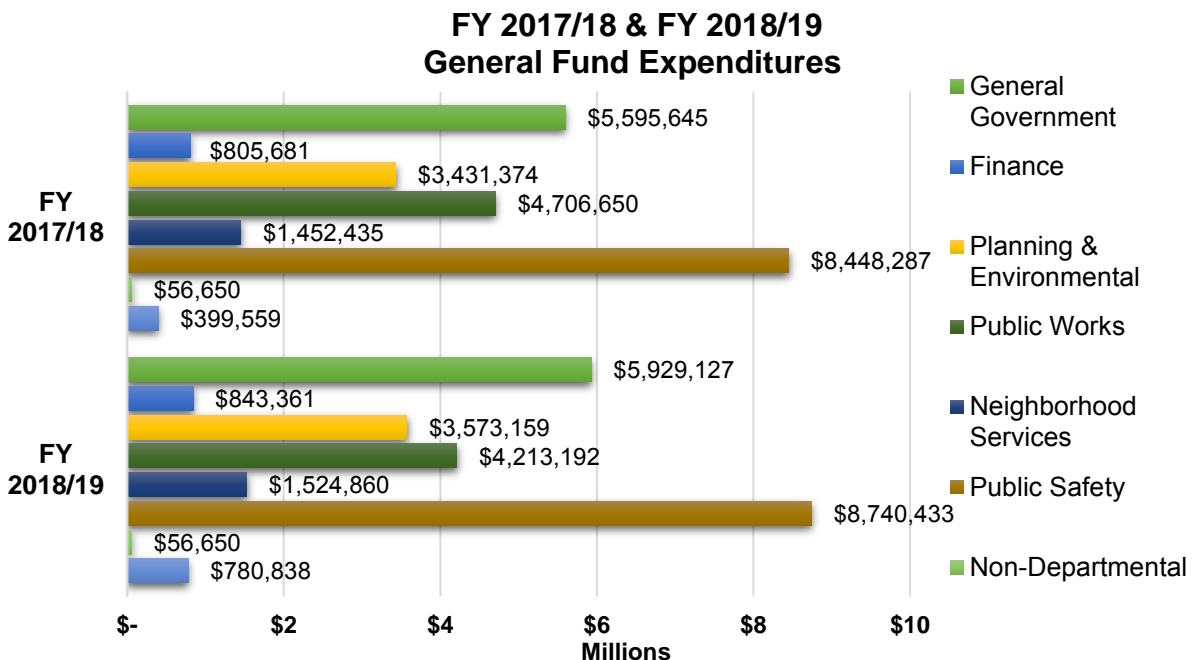
## General Fund Revenue Summary

General Fund revenues are projected at \$25.79 million in FY 2017/18. Revenues for FY 2018/19 are projected at \$26.7 million which represents an overall 3.3% increase. The City's largest revenue source is the Transient Occupancy Tax, which represents 36% of total General Fund revenues. The chart below summarizes the General Fund's projected revenues:



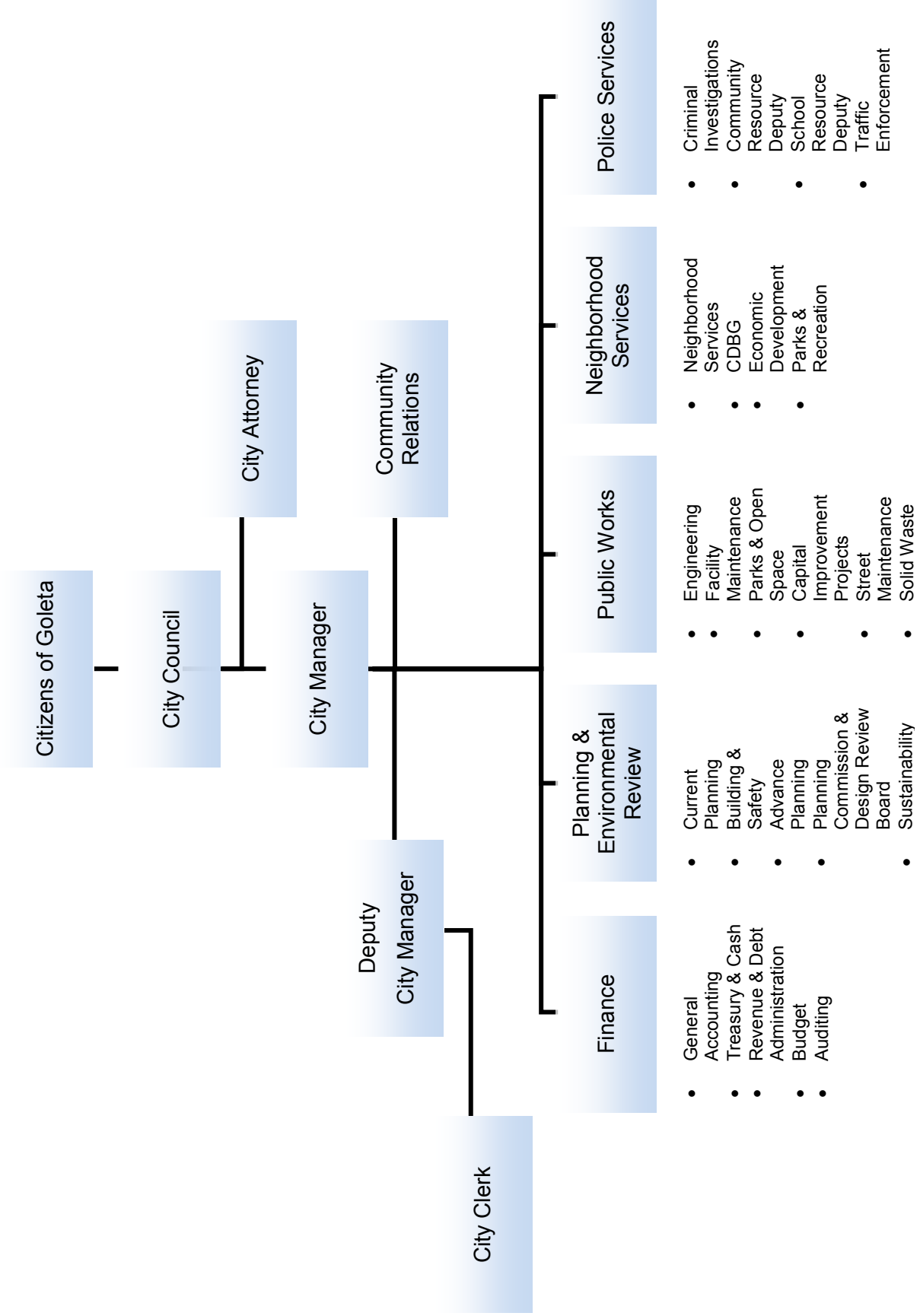
## General Fund Expenditure Summary

General Fund expenditures are at \$24.9 million for FY 2017/18, and \$25.7 million for FY 2018/19, which is an increase of 3.1%. Majority of General Fund expenditures supports services provided by Public Safety (police services), General Government, Public Works and Planning and Environmental Review as illustrated in the chart below:



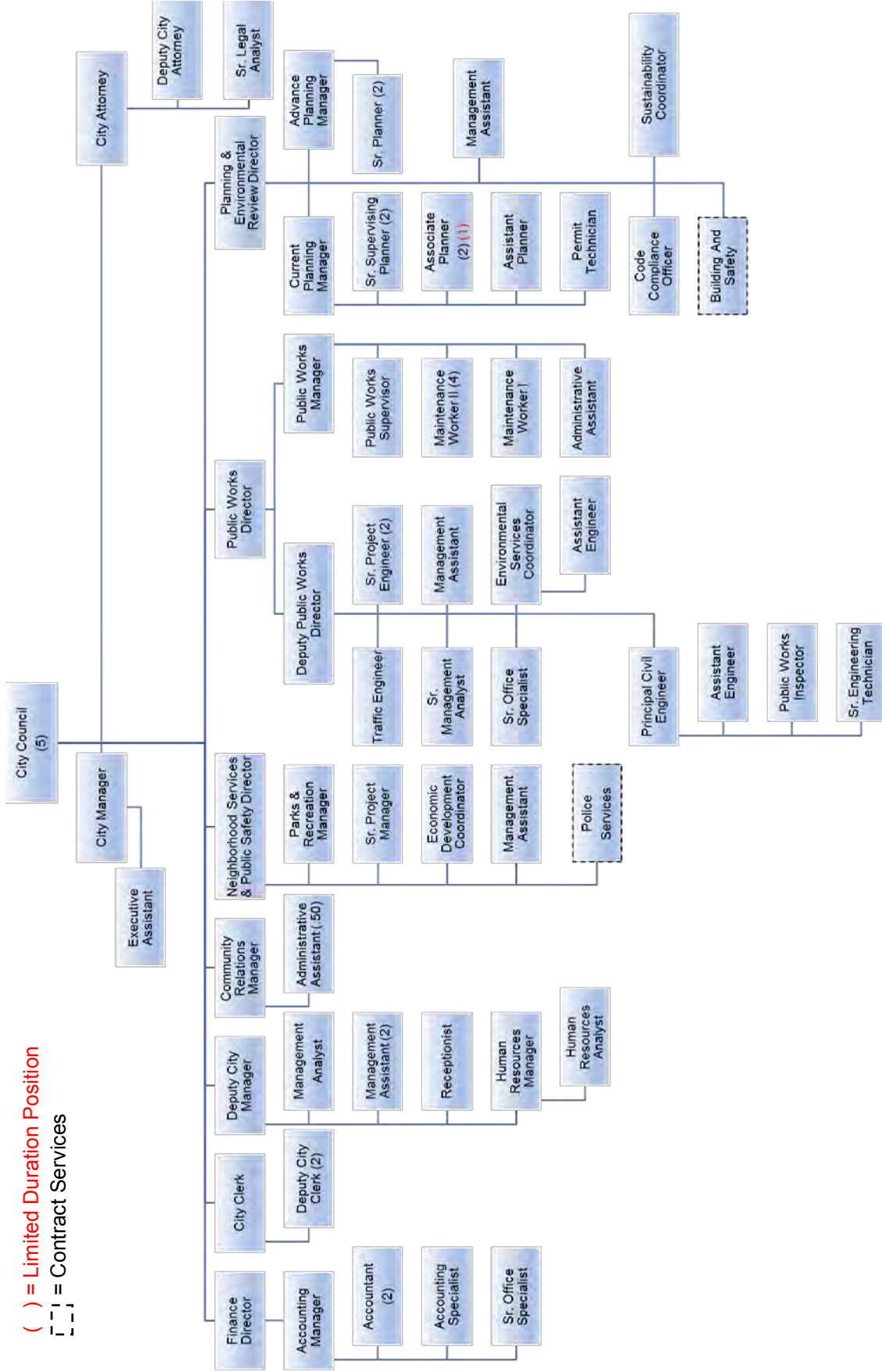


# Organizational Chart by Function



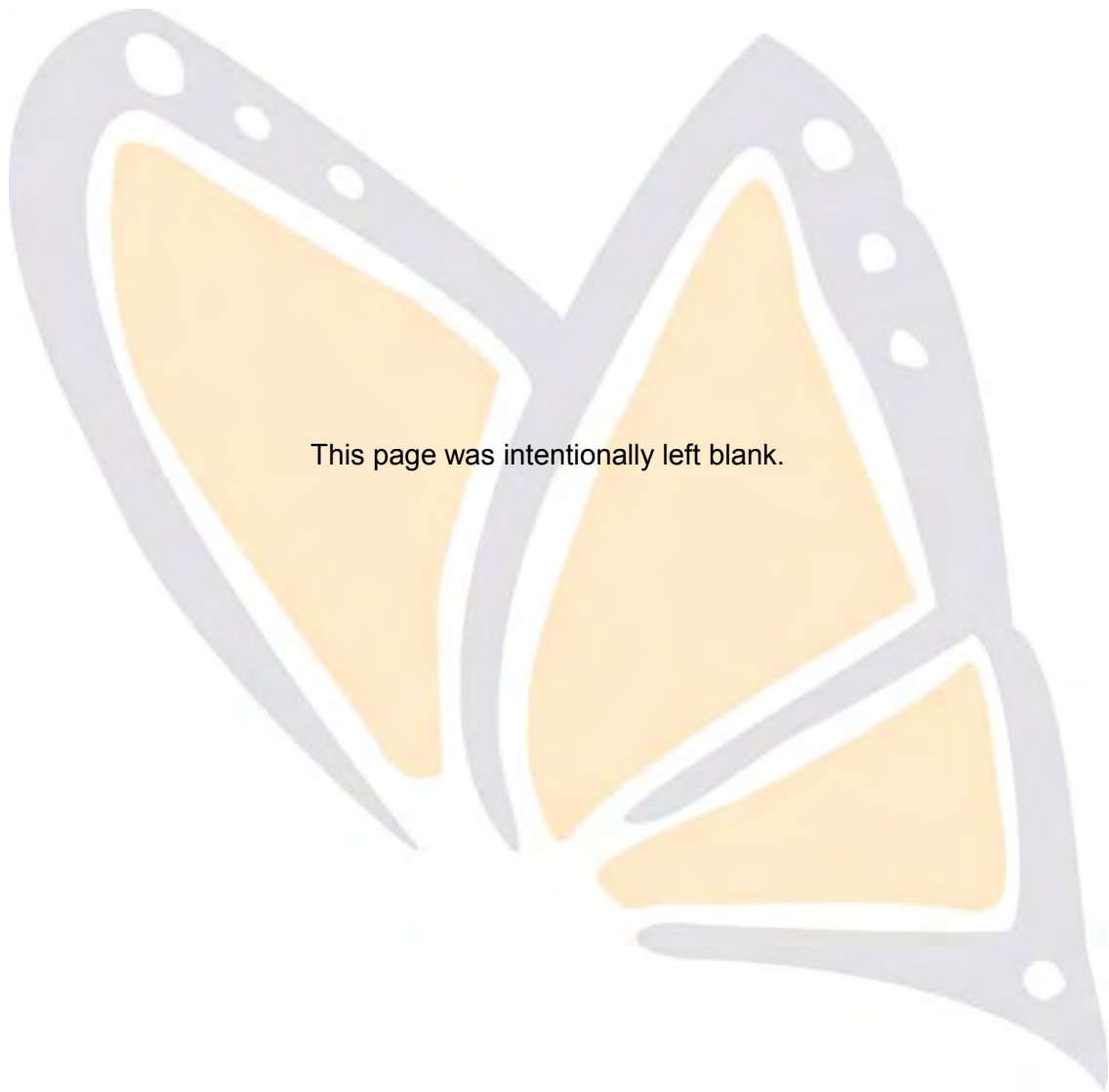


# Organizational Chart by Position

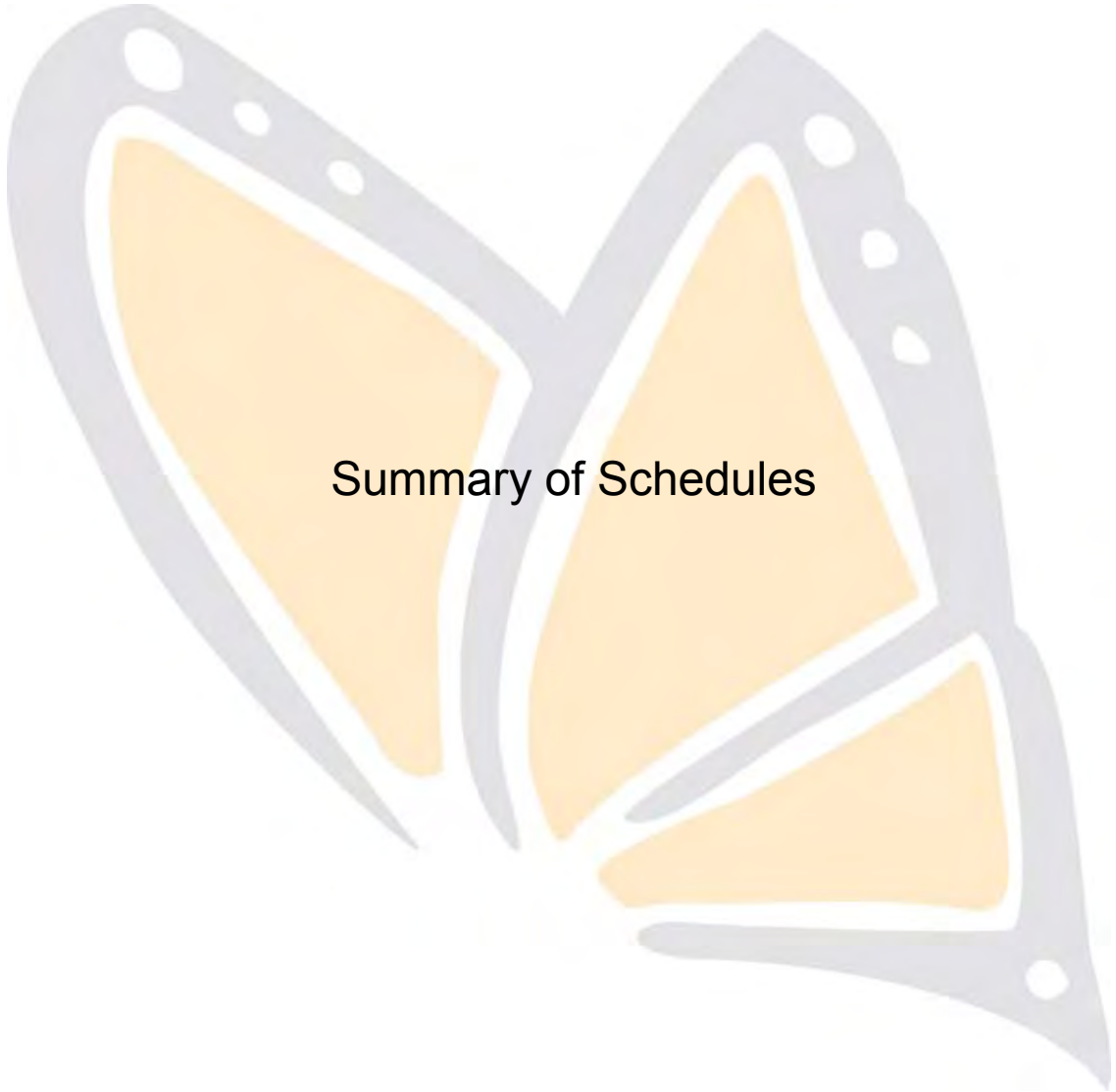


( ) = Limited Duration Position

- - - = Contract Services

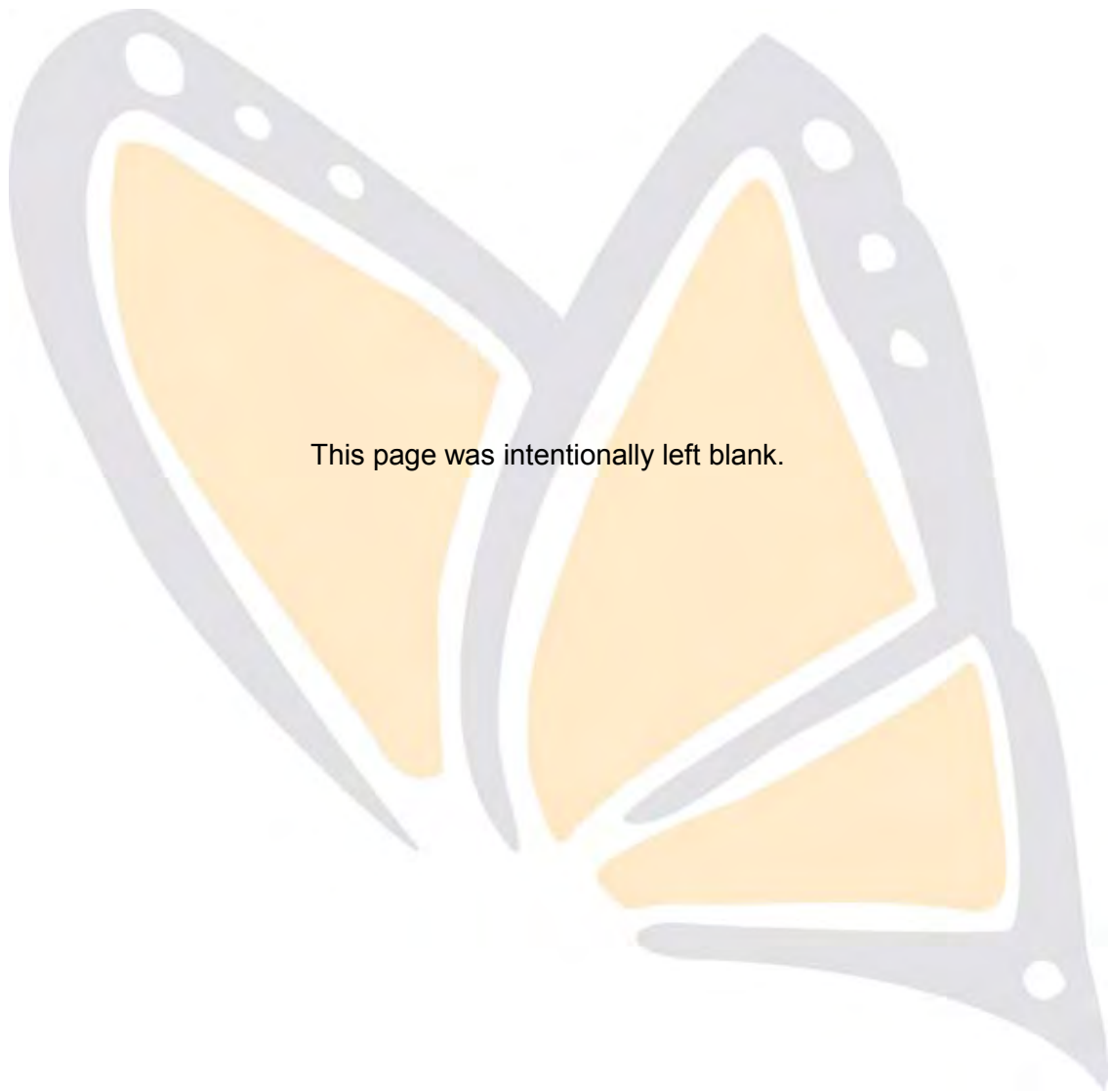


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Summary of Schedules







# Summary Schedule Introduction

## Classification of Funds

The financial operations of the City are organized into funds for which budgets are prepared. A “Fund” is traditionally defined as a fiscal and accounting entity with self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equities or balances, and changes therein, which are segregated for carrying on specific activities or attaining objectives in accordance with special regulations, restrictions, or limitations. These funds are usually grouped into three major categories: Governmental Funds, Proprietary Funds and Fiduciary Funds. Within each of these funds are different types as shown in the table below:

Major Category	Fund Classifications
<b>Governmental Funds</b>	General Fund, Special Revenue Fund, Debt Service Fund, Capital Projects Fund, Permanent Fund
<b>Proprietary Funds</b>	Enterprise Fund, Internal Service Fund
<b>Fiduciary Funds</b>	Agency Fund, Pension Trust Fund, Investment Trust Fund, Private Purpose Trust Fund

City of Goleta currently has its funds classified as either the *General Fund*, *Special Revenue*, *Private Purpose Trust Fund*, or *Agency Fund*. Further information on these funds can be found starting on page 42. The Glossary and Acronym Index can be found in the Appendices section starting on page 459.

## General Fund

The General Fund is used to account for all financial resources necessary to carry out basic governmental activities of the City that are not accounted for in another fund. The General Fund supports essential City services such as administration, police services, street maintenance, libraries, parks, and open space management. Most of the General Fund is financed from tax revenues, which include the four major taxes of Property Tax, Sales Tax, Transient Occupancy Tax, and Franchise Fees.

## Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service and capital projects.

**201 – Gas Tax:** This fund is used to account for the City’s share of the motor vehicle gas tax imposed under the provisions of the Street and Highway Code of the State of California under Sections 2105, 2106, 2107 and 2107.5, which are legally restricted for the acquisition, construction, improvement, and maintenance of public streets.

**202 – Transportation:** This fund is used to account for public transportation funding derived from a portion of the retail sales tax collected statewide.

**205 – Measure A:** This fund is used to account for funds received from a one-half cent sales tax levied by the Santa Barbara County Association of Governments. The proceeds are restricted to transportation uses. Measure A was approved by the voters of Santa Barbara County by an election held on November 4, 2008.

## Summary Schedule Introduction

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**206 – Measure A Grants:** This fund is used to account for grant funds awarded to the City by the Santa Barbara County Association of Governments. These funds are derived from Measure A funding and are awarded for specific transportation related projects.

**211 – Solid Waste Program:** This fund is used to account for receipts and expenditures relating to the City's solid waste program.

**212 – Public Safety Donations:** This fund is used to account for revenue received for public safety at the Market Place Shopping Center.

**222 – Public Administration Facilities DIF:** This fund is used to account for public administration facilities development impact fees, related to new development.

**223 – Library Facilities DIF:** This fund is used to account for library facilities development impact fees, related to new development.

**224 – Sheriff Facilities DIF:** This fund is used to account for public safety facilities development impact fees, related to new development.

**225 – Housing In-Lieu:** This fund is used to account for receipts and expenditures of the City's affordable housing programs.

**226 – Environmental Programs:** This fund is used to account for receipts and expenditures relating to the City's environmental mitigation programs.

**229 – Fire Facilities DIF:** This fund is used to account for fire facilities development impact fees, related to new development.

**230 – Long Range Development Plan:** This fund is used to account for traffic infrastructure funding from University of California, Santa Barbara.

**231 – Developer Agreement:** This fund is used to account for developer agreement funds for use in agreed upon projects with the City and developer.

**232 – County Fire DIF:** This funds helps construct Fire Station 10

**233 – OBF – SCE:** On-Bill Finance from SCE lets the City finance energy efficient projects interest free.

**301 – State Park Grant:** Accounts for various Park Grants

**302 – Public Safety:** This fund is used to account for state funds under the Citizen Options for Public Safety (COPS) grant program.

**304 – Solid Waste Recycling:** This fund is used to account for receipts and expenditures relating to the City's solid waste recycling program.



## Summary Schedule Introduction

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**305 – RSTP State Grant:** This fund is used to account for state transportation grant funds to local governments

**306 – LSTP – State Grant:** Local Surface Transportation Program for use in transit and highway projects, including street and road projects.

**311 – Miscellaneous Grants:** This fund is used to account for state grant funds to local governments for use in various City projects.

**313 – IRWMP Grant:** This fund is used to account for San Jose Creek Capacity CIP improvements. IRWMP Grant: This fund is used to account for San Jose Creek Capacity CIP improvements.

**317 – SSARP Grant:** Systemic Safety Analysis Report Program is to assist cities in performing a collision analysis and identifying safety roadway issues.

**318 – ATP – State:** Active Transportation Program fund is to increase the use of active modes of transportation.

**319 – Housing & Community Development State Fund:** Housing & Community Development State Fund. This is grant funding from the Housing-Related Parks Program to assist with new residential housing to lower-income households.

**402 – CDBG:** This fund is used to account for revenues and expenditures related to the Community Development Block Grant program. These funds are received from the Federal Department of Housing and Urban Development and must be expended exclusively on programs for low and moderate income individuals/families.

**417 – HSIP:** This fund is used to account for improvements for Hollister and Goleta Valley Center Community Center Crosswalk.

**420 – FHWA – FEMA Reimb:** Grant Funds Federal Highway Administration Emergency Relief Funds. This fund is for the repair or construction of Federal-aid highways on Federal lands which have suffered serious damage as a result of natural disasters.

**501 – Library Services:** This fund is used to account for proceeds of Measure L, which authorized a special tax to fund services at the Goleta Library.

**502 –Street Lighting:** This fund is used to account for proceeds from a special benefit assessment to fund street lighting.

**503 – PEG:** Public, Educational, and Government Fee - Funds received as local franchising fees for capital costs for public, education or governmental access facilities.

## Summary Schedule Introduction

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### Private Purpose Trust Funds

This type of fund accounts for contributions received under a trust agreement in which the investment income of an endowment is intended to benefit an external individual, organization, or government. They account for the resources that are being held for the benefit of private persons or organizations or other governments.

**605 – Successor Agency to the RDA:** This fund accounts for the activities of the Successor Agency to the Goleta Redevelopment Agency. The fund's primary purpose is to expedite the dissolution of the former Agency's net position in accordance with ABx1 26, AB 1484, and SB 107. The Private-Purpose Trust Fund is omitted from the government-wide financial statements.

**701 – Plover Endowment:** The Comstock Plover Endowment fund is used to account for development related funds for use in environmental mitigation programs.

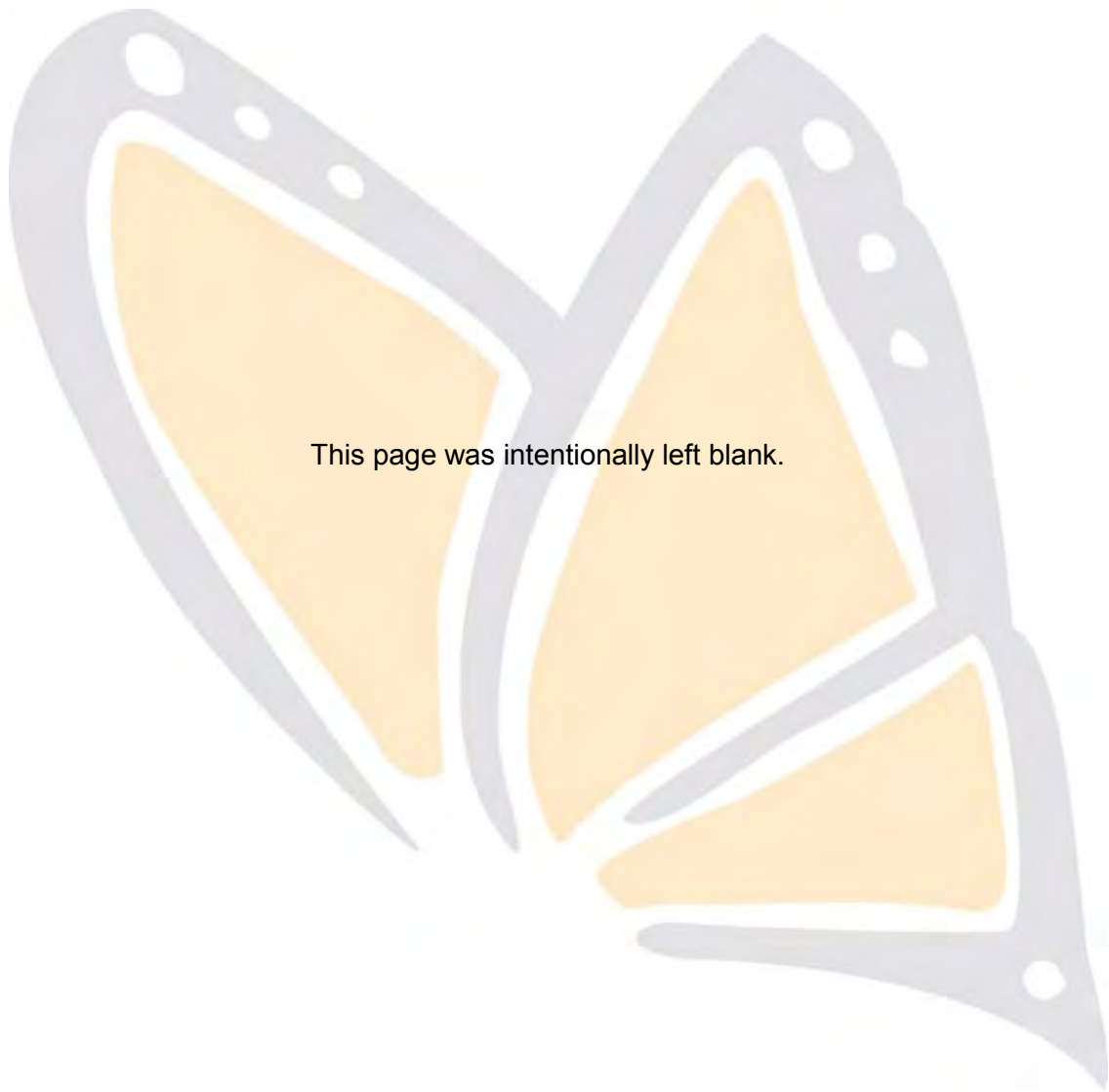
### Agency Funds

This type of fund serves as a clearing account that holds assets in a trustee capacity. They account for collected amounts that must be transferred to other funds or third parties. All assets held belong to others, so assets always equal liabilities. There is no fund balance, therefore there are no expenditures to budget.

**801 – Developer Deposits:** The City established the Developer Deposits Fund as a fund to account for deposits advanced to the City to fund development-related services provided by the City's Planning and Environmental Review Department. Since monies in this fund are considered liabilities until expended, the Agency Fund is omitted from the government-wide financial statements.

### Major Funds

A major fund is a fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget. For City of Goleta, the only major fund is the General Fund, based on the budgeted expenditures appropriations.





# Summary of Sources and Uses

FY 2017/18

Fund No.	Fund Name	Estimated Beginning Balance July 1, 2017	Revenues	Transfers In	Total Sources
<b>GENERAL FUND</b>					
101	General Fund	14,455,006	25,761,949	29,767	40,246,722
<b>SPECIAL FUNDS</b>					
201	Gas Tax	0	881,446	-	881,446
202	Transportation	4,404	26,363	-	30,767
205	Measure A	334,985	1,511,695	-	1,846,680
206	Measure A-Other	-	324,248	-	324,248
207	Measure A (SBCAG Light Rail)	-	-	-	-
211	Solid Waste	843,220	580,409	-	1,423,629
212	Public Safety Donations	253,095	1,400	-	254,495
220	GTIP	10,015,105	6,375,223	-	16,390,328
221	Parks DIF	5,834,213	1,338,013	-	7,172,226
222	Public Facilities DIF	1,542,443	771,798	-	2,314,241
223	Library DIF	335,499	188,867	-	524,366
224	Sheriff Facilities DIF	1,131,556	288,752	-	1,420,308
225	Housing-in-Lieu	1,949,711	822,009	-	2,771,720
226	Environmental Programs	152,961	1,300	-	154,261
229	Fire DIF	1,252,776	570,966	-	1,823,742
230	Long Range Development Plan (LRDP)	430,845	6,000	-	436,845
231	Developer Agreements	1,183,162	1,008,000	-	2,191,162
232	County Fire DIF	-	-	-	-
233	OBF - SCE	-	-	-	-
301	State Park Grant	-	-	-	-
302	Public Safety Fund (COPS)	(27)	100,080	-	100,053
304	Solid Waste Fund Recycle	20,922	8,160	-	29,082
305	RSTP State Grant	134,555	800	-	135,355
306	LSTP - State Grant	-	116,844	-	116,844
308	STIP - State Grant	10,199	60	-	10,259
311	Miscellaneous Grants	10,467	-	-	10,467
313	Prop. 84 (IRWMP)	(0)	-	-	(0)
314	Sustainable Community Grant	-	-	-	-
317	SSARTP Grant	-	225,000	-	225,000
318	Active Transportation Program State	-	-	-	-
319	Housing & Community Development Grant	-	500,000	-	500,000
401	HBP Federal Grant	-	331,988	-	331,988
402	CDGB	1,486	96,067	-	97,553
417	Highway Safety Improvement (HSIP)	-	195,480	-	195,480
418	Active Transportation Program Federal	-	-	-	-
419	TIGER	-	-	-	-
420	FHWA - FEMA Reimbursement	-	343,308	-	343,308
501	Library Services	3	273,359	-	273,362
502	Street Lighting	46,615	277,218	-	323,833
503	PEG	31,000	78,280	-	109,280
605	RDA Successor Non Housing	2,265,052	1,907,058	-	4,172,110
701	Comstock Plover Endowment	-	1,100	-	1,100
<b>TOTAL</b>		<b>42,239,253</b>	<b>44,913,240</b>	<b>29,767</b>	<b>87,182,260</b>





# Summary of Sources and Uses

Operating Expenditures	Transfers Out	Capital Improvement Projects	Total Uses	Estimated Ending Balance June 30, 2018	Fund No.	Fund Name
<b>GENERAL FUND</b>						
24,496,722	-	399,559	24,896,281	15,350,441	101	General Fund
<b>SPECIAL FUNDS</b>						
877,445	-	-	877,445	4,001	201	Gas Tax
-	-	-	-	30,767	202	Transportation
1,093,000	-	394,983	1,487,983	358,697	205	Measure A
-	-	324,248	324,248	-	206	Measure A-Other
-	-	-	-	-	207	Measure A (SBCAG Light Rail)
1,004,993	-	-	1,004,993	418,636	211	Solid Waste
185,000	-	-	185,000	69,495	212	Public Safety Donations
60,000	-	1,535,876	1,595,876	14,794,453	220	GTIP
-	-	1,440,133	1,440,133	5,732,093	221	Parks DIF
-	-	2,300,000	2,300,000	14,241	222	Public Facilities DIF
102,000	-	-	102,000	422,366	223	Library DIF
109,000	-	-	109,000	1,311,308	224	Sheriff Facilities DIF
25,000	-	-	25,000	2,746,720	225	Housing-in-Lieu
9,400	-	-	9,400	144,861	226	Environmental Programs
-	-	100,000	100,000	1,723,742	229	Fire DIF
-	-	146,847	146,847	289,998	230	Long Range Development Plan (LRDP)
-	-	2,100,000	2,100,000	91,162	231	Developer Agreements
-	-	-	-	-	232	County Fire DIF
-	-	-	-	-	233	OBF - SCE
-	-	-	-	-	301	State Park Grant
100,000	-	-	100,000	53	302	Public Safety Fund (COPS)
16,000	-	-	16,000	13,082	304	Solid Waste Fund Recycle
-	-	-	-	135,355	305	RSTP State Grant
116,844	-	-	116,844	-	306	LSTP - State Grant
-	-	-	-	10,259	308	STIP - State Grant
-	-	-	-	10,467	311	Miscellaneous Grants
-	-	-	-	(0)	313	Prop. 84 (IRWMP)
-	-	-	-	-	314	Sustainable Community Grant
-	-	225,000	225,000	-	317	SSARTP Grant
-	-	-	-	-	318	Active Transportation Program State
-	-	500,000	500,000	-	319	Housing & Community Development Grant
-	-	331,988	331,988	-	401	HBP Federal Grant
24,300	29,767	42,000	96,067	1,486	402	CDGB
-	-	195,480	195,480	-	417	Highway Safety Improvement (HSIP)
-	-	-	-	-	418	Active Transportation Program Federal
-	-	-	-	-	419	TIGER
-	-	343,308	343,308	-	420	FHWA - FEMA Reimbursement
272,759	-	-	272,759	603	501	Library Services
270,300	-	-	270,300	53,533	502	Street Lighting
14,500	-	-	14,500	94,780	503	PEG
1,902,057	-	-	1,902,057	2,270,053	605	RDA Successor Non Housing
1,100	-	-	1,100	-	701	Comstock Plover Endowment
<b>30,680,420</b>	<b>29,767</b>	<b>10,379,421</b>	<b>41,089,608</b>	<b>46,092,652</b>	<b>TOTAL</b>	



# Summary of Sources and Uses

## FY 2018/19

Fund No.	Fund Name	Estimated Beginning Balance July 1, 2018	Revenues	Transfers In	Total Sources
<b>GENERAL FUND</b>					
101	General Fund	15,350,441	26,623,969	30,590	42,005,000
<b>SPECIAL FUNDS</b>					
201	Gas Tax	4,001	1,250,387	-	1,254,388
202	Transportation	30,767	26,739	-	57,506
205	Measure A	358,697	1,577,823	-	1,936,520
206	Measure A-Other	-	249,800	-	249,800
207	Measure A (SBCAG Light Rail)	-	-	-	-
211	Solid Waste	418,636	594,887	-	1,013,523
212	Public Safety Donations	69,495	1,428	-	70,923
220	GTIP	14,794,453	2,462,272	-	17,256,725
221	Parks DIF	5,732,093	645,706	-	6,377,799
222	Public Facilities DIF	14,241	357,390	-	371,631
223	Library DIF	422,366	54,338	-	476,704
224	Sheriff Facilities DIF	1,311,308	132,940	-	1,444,248
225	Housing-in-Lieu	2,746,720	616,853	-	3,363,573
226	Environmental Programs	144,861	1,326	-	146,187
229	Fire DIF	1,723,742	282,935	-	2,006,677
230	Long Range Development Plan (LRDP)	289,998	705,283	-	995,281
231	Developer Agreements	91,162	8,160	-	99,322
232	County Fire DIF	-	-	-	-
233	OBF - SCE	-	700,000	-	700,000
301	State Park Grant	-	-	-	-
302	Public Safety Fund (COPS)	53	100,080	-	100,133
304	Solid Waste Fund Recycle	13,082	8,163	-	21,245
305	RSTP - State Grant	135,355	816	-	136,171
306	LSTP - State Grant	-	116,710	-	116,710
308	STIP - State Grant	10,259	60	-	10,319
311	Miscellaneous Grants	10,467	-	-	10,467
313	Prop. 84 (IRWMP)	(0)	-	-	(0)
314	Sustainable Community Grant	-	-	-	-
317	SSARTP Grant	-	-	-	-
318	Active Transportation Program State	-	1,721,000	-	1,721,000
319	Housing & Community Development Grant	-	-	-	-
401	HBP Federal Grant	-	-	-	-
402	CDGB	1,486	136,667	-	138,153
417	Highway Safety Improvement (HSIP)	-	-	-	-
418	Active Transportation Program Federal	-	-	-	-
419	TIGER	-	-	-	-
420	FHWA - FEMA Reimbursement	-	1,500,000	-	1,500,000
501	Library Services	603	275,993	-	276,596
502	Street Lighting	53,533	277,218	-	330,751
503	PEG	94,780	78,280	-	173,060
605	RDA Successor Non Housing	2,270,053	1,907,158	-	4,177,211
701	Comstock Plover Endowment	-	1,100	-	1,100
<b>TOTAL</b>		<b>46,092,652</b>	<b>42,415,481</b>	<b>30,590</b>	<b>88,538,723</b>



# Summary of Sources and Uses

Operating Expenditures	Transfers Out	Capital Improvement Projects	Total Uses	Estimated Ending Balance June 30, 2018	Fund No.	Fund Name
<b>GENERAL FUND</b>						
24,880,782	-	780,838	25,661,620	16,343,380	101	General Fund
<b>SPECIAL FUNDS</b>						
1,246,386	-	-	1,246,386	8,002	201	Gas Tax
-	-	-	-	57,506	202	Transportation
1,050,000	-	287,500	1,337,500	599,020	205	Measure A
-	-	249,800	249,800	-	206	Measure A-Other
-	-	-	-	-	207	Measure A (SBCAG Light Rail)
952,843	-	-	952,843	60,679	211	Solid Waste
135,000	-	-	135,000	(64,077)	212	Public Safety Donations
60,000	-	1,674,937	1,734,937	15,521,788	220	GTIP
-	-	2,722,000	2,722,000	3,655,799	221	Parks DIF
-	-	-	-	371,631	222	Public Facilities DIF
102,000	-	-	102,000	374,704	223	Library DIF
-	-	-	-	1,444,248	224	Sheriff Facilities DIF
25,000	-	-	25,000	3,338,573	225	Housing-in-Lieu
9,400	-	-	9,400	136,787	226	Environmental Programs
-	-	120,000	120,000	1,886,677	229	Fire DIF
-	-	200,000	200,000	795,281	230	Long Range Development Plan (LRDP)
-	-	100,000	100,000	(678)	231	Developer Agreements
-	-	-	-	-	232	County Fire DIF
-	-	700,000	700,000	-	233	OBF - SCE
-	-	-	-	-	301	State Park Grant
100,000	-	-	100,000	133	302	Public Safety Fund (COPS)
16,000	-	-	16,000	5,245	304	Solid Waste Fund Recycle
-	-	-	-	136,171	305	RSTP - State Grant
116,710	-	-	116,710	-	306	LSTP - State Grant
-	-	-	-	10,319	308	STIP - State Grant
-	-	-	-	10,467	311	Miscellaneous Grants
-	-	-	-	(0)	313	Prop. 84 (IRWMP)
-	-	-	-	-	314	Sustainable Community Grant
-	-	-	-	-	317	SSARTP Grant
-	-	1,721,000	1,721,000	-	318	Active Transportation Program State
-	-	-	-	-	319	Housing & Community Development Grant
-	-	-	-	-	401	HBP Federal Grant
22,300	24,367	90,000	136,667	1,486	402	CDGB
-	-	-	-	-	417	Highway Safety Improvement (HSIP)
-	-	-	-	-	418	Active Transportation Program Federal
-	-	-	-	-	419	TIGER
-	-	1,500,000	1,500,000	-	420	FHWA - FEMA Reimbursement
275,393	-	-	275,393	1,203	501	Library Services
260,400	-	-	260,400	70,351	502	Street Lighting
14,500	-	-	14,500	158,560	503	PEG
1,907,795	-	-	1,907,795	2,269,416	605	RDA Successor Non Housing
1,100	-	-	1,100	-	701	Comstock Plover Endowment
<b>31,175,610</b>	<b>24,367</b>	<b>10,146,075</b>	<b>41,346,052</b>	<b>47,192,671</b>	<b>TOTAL</b>	

# Summary of Revenues



	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY2018/19 Adopted
<b>GENERAL FUND</b>					
<b>Taxes</b>					
Property Tax	\$ 5,517,146	\$ 5,999,416	\$ 6,046,000	\$ 6,185,218	\$ 6,363,965
Sales Tax	6,329,870	6,216,442	6,669,200	6,556,870	6,675,880
Transient Occupancy Tax	7,807,830	8,175,456	8,706,300	9,246,046	9,812,079
Franchise Fee Tax	1,272,419	1,241,016	1,199,300	1,245,500	1,245,500
<b>Total</b>	<b>\$ 20,927,264</b>	<b>\$ 21,632,331</b>	<b>\$ 22,620,800</b>	<b>\$ 23,233,634</b>	<b>\$ 24,097,424</b>
<b>Licenses &amp; Service Charges</b>					
Legal Deposits Earned	\$ 27,897	\$ 12,870	\$ 11,000	\$ 10,000	\$ 10,000
Planning Fees	129,855	136,544	135,700	130,000	130,000
Planning Deposits Earned	242,583	338,104	365,400	242,000	242,000
Building Permits	530,895	752,016	994,400	750,000	750,000
Public Works Deposits Earned	153,441	124,895	65,000	65,000	66,300
PW/Engineering Fees	55,162	57,202	65,900	60,000	61,200
Solid Waste Roll Off Fees	31,304	41,314	32,000	32,640	33,293
Business License	240,388	261,254	263,000	263,000	263,000
Plan Check Fees	283,151	472,896	422,300	300,000	300,000
Other Licenses & Charges	5,630	3,763	7,000	2,475	2,475
<b>Total</b>	<b>\$ 1,700,306</b>	<b>\$ 2,200,859</b>	<b>\$ 2,361,700</b>	<b>\$ 1,855,115</b>	<b>\$ 1,858,268</b>
<b>Fines and Penalties</b>					
Fines and Penalties	\$ 197,928	\$ 156,126	\$ 131,500	\$ 135,000	\$ 135,600
<b>Total</b>	<b>\$ 197,928</b>	<b>\$ 156,126</b>	<b>\$ 131,500</b>	<b>\$ 135,000</b>	<b>\$ 135,600</b>
<b>Investment Income</b>					
Interest & Rent Income	\$ 150,161	\$ 157,250	\$ 165,000	\$ 147,000	\$ 147,580
<b>Total</b>	<b>\$ 150,161</b>	<b>\$ 157,250</b>	<b>\$ 165,000</b>	<b>\$ 147,000</b>	<b>\$ 147,580</b>
<b>Reimbursements</b>					
Reimbursements	\$ 336,786	\$ 409,026	\$ 474,300	\$ 377,200	\$ 377,320
<b>Total</b>	<b>\$ 336,786</b>	<b>\$ 409,026</b>	<b>\$ 474,300</b>	<b>\$ 377,200</b>	<b>\$ 377,320</b>
<b>Other Revenues</b>					
Other Revenue	\$ 28,116	\$ 37,209	\$ 16,400	\$ 14,000	\$ 14,000
<b>Total</b>	<b>\$ 28,116</b>	<b>\$ 37,209</b>	<b>\$ 16,400</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>
<b>Transfers In</b>					
Transfers In Other Funds	\$ 35,700	\$ 31,280	\$ 68,030	\$ 29,767	\$ 24,367
<b>Total</b>	<b>\$ 35,700</b>	<b>\$ 31,280</b>	<b>\$ 68,030</b>	<b>\$ 29,767</b>	<b>\$ 24,367</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 23,376,261</b>	<b>\$ 24,624,080</b>	<b>\$ 25,837,730</b>	<b>\$ 25,791,716</b>	<b>\$ 26,654,559</b>

# Summary of Revenues



	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY2018/19 Adopted
<b>SPECIAL FUNDS</b>					
<b>201 Gas Tax</b>					
Intergovernmental	\$ 843,506	\$ 576,954	\$ 609,342	\$ 877,446	\$ 1,246,387
Use of Property & Interest Earnings	1,976	3,206	2,500	4,000	4,000
<b>Total</b>	<b>\$ 845,482</b>	<b>\$ 580,160</b>	<b>\$ 611,842</b>	<b>\$ 881,446</b>	<b>\$ 1,250,387</b>
<b>202 TDA</b>					
Intergovernmental	\$ 23,210	\$ 23,579	\$ 24,704	\$ 25,063	\$ 25,439
Use of Property & Interest Earnings	1,526	1,408	1,800	1,300	1,300
<b>Total</b>	<b>\$ 24,736</b>	<b>\$ 24,987</b>	<b>\$ 26,504</b>	<b>\$ 26,363</b>	<b>\$ 26,739</b>
<b>205 Measure A</b>					
Other Taxes	\$ 1,455,371	\$ 1,473,979	\$ 1,496,000	\$ 1,486,695	\$ 1,552,323
Use of Property & Interest Earnings	15,709	22,304	16,000	25,000	25,500
<b>Total</b>	<b>\$ 1,471,080</b>	<b>\$ 1,496,283</b>	<b>\$ 1,512,000</b>	<b>\$ 1,511,695</b>	<b>\$ 1,577,823</b>
<b>206 Measure A- Other</b>					
Intergovernmental	\$ 91,583	\$ 31,617	\$ 485,990	\$ 324,248	\$ 249,800
<b>Total</b>	<b>\$ 91,583</b>	<b>\$ 31,617</b>	<b>\$ 485,990</b>	<b>\$ 324,248</b>	<b>\$ 249,800</b>
<b>207 Measure A – SBCAG Light Rail</b>					
Intergovernmental	\$ -	\$ -	\$ 161,100	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 161,100</b>	<b>\$ -</b>	<b>\$ -</b>
<b>211 Solid Waste</b>					
License & Service Charges	\$ 533,323	\$ 541,499	\$ 559,989	\$ 573,989	\$ 588,338
Use of Property & Interest Earnings	6,249	6,546	7,000	6,420	6,548
<b>Total</b>	<b>\$ 539,572</b>	<b>\$ 548,045</b>	<b>\$ 566,989</b>	<b>\$ 580,409</b>	<b>\$ 594,887</b>
<b>212 Public Safety Donations</b>					
Other Revenue	\$ 125,000	\$ 125,000	\$ 250,000	\$ -	\$ -
Use of Property & Interest Earnings	1,109	1,426	1,400	1,400	1,428
<b>Total</b>	<b>\$ 126,109</b>	<b>\$ 126,426</b>	<b>\$ 251,400</b>	<b>\$ 1,400</b>	<b>\$ 1,428</b>
<b>220 GTIP</b>					
Impact Fees	\$ 3,149,642	\$ 4,632,102	\$ 6,081,449	\$ 6,315,223	\$ 2,401,072
Use of Property & Interest Earnings	48,241	52,252	45,000	60,000	61,200
Transfers In	1,292,419	-	-	-	-
<b>Total</b>	<b>\$ 3,197,883</b>	<b>\$ 4,684,354</b>	<b>\$ 6,126,449</b>	<b>\$ 6,375,223</b>	<b>\$ 2,462,272</b>
<b>221 Park Development Fees</b>					
Impact Fees	\$ 201,163	\$ 2,706,402	\$ 3,754,014	\$ 1,298,013	\$ 604,906
Use of Property & Interest Earnings	18,651	28,501	21,000	40,000	40,800
<b>Total</b>	<b>\$ 219,814</b>	<b>\$ 2,734,903</b>	<b>\$ 3,775,014</b>	<b>\$ 1,338,013</b>	<b>\$ 645,706</b>
<b>222 PAF DIF</b>					
Impact Fees	\$ 112,560	\$ 686,319	\$ 791,925	\$ 766,798	\$ 352,290
Use of Property & Interest Earnings	1,882	4,826	2,000	5,000	5,100
<b>Total</b>	<b>\$ 114,442</b>	<b>\$ 691,145</b>	<b>\$ 793,925</b>	<b>\$ 771,798</b>	<b>\$ 357,390</b>
<b>223 Library Facilities Development Fees</b>					
Impact Fees	\$ 25,360	\$ 154,908	\$ 231,328	\$ 187,567	\$ 53,012
Use of Property & Interest Earnings	384	1,125	400	1,300	1,326
<b>Total</b>	<b>\$ 25,745</b>	<b>\$ 156,033</b>	<b>\$ 231,728</b>	<b>\$ 188,867</b>	<b>\$ 54,338</b>
<b>224 Sheriff DIF</b>					
Impact Fees	\$ 31,365	\$ 238,960	\$ 369,642	\$ 284,752	\$ 128,860
Use of Property & Interest Earnings	3,416	4,688	3,800	4,000	4,080
<b>Total</b>	<b>\$ 34,781</b>	<b>\$ 243,648</b>	<b>\$ 373,442</b>	<b>\$ 288,752</b>	<b>\$ 132,940</b>
<b>225 Housing In-Lieu DIF</b>					
Impact Fees	\$ 360,958	\$ 349,888	\$ 1,936,493	\$ 818,009	\$ 612,773
Use of Property & Interest Earnings	10,300	13,326	10,000	4,000	4,080
<b>Total</b>	<b>\$ 371,258</b>	<b>\$ 363,214</b>	<b>\$ 1,946,493</b>	<b>\$ 822,009</b>	<b>\$ 616,853</b>
<b>226 Environmental Programs</b>					
Other Revenue	\$ 442	\$ 100	\$ -	\$ -	\$ -
Use of Property & Interest Earnings	1,716	1,502	1,500	1,300	1,326
<b>Total</b>	<b>\$ 2,158</b>	<b>\$ 1,602</b>	<b>\$ 1,500</b>	<b>\$ 1,300</b>	<b>\$ 1,326</b>
<b>229 Fire DIF</b>					
Impact Fees	\$ 23,910	\$ 410,471	\$ 889,533	\$ 557,966	\$ 269,675
Use of Property & Interest Earnings	11,598	13,512	12,000	13,000	13,260
<b>Total</b>	<b>\$ 35,508</b>	<b>\$ 423,982</b>	<b>\$ 901,533</b>	<b>\$ 570,966</b>	<b>\$ 282,935</b>

# Summary of Revenues



<i>SPECIAL FUNDS Continued</i>	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY2018/19 Adopted
<b>230 Long Range Development Plan</b>					
Other Revenue	\$ -	\$ -	\$ 2,270,058	\$ -	\$ 699,163
Use of Property & Interest Earnings	1,404	15,948	14,000	6,000	6,120
Transfers In	2,393,867	-	-	-	-
<b>Total</b>	<b>\$ 1,404</b>	<b>\$ 15,948</b>	<b>\$ 2,284,058</b>	<b>\$ 6,000</b>	<b>\$ 705,283</b>
<b>231 Developer Agreements</b>					
Other Revenue	\$ -	\$ 1,247,220	\$ 270,000	\$ 1,000,000	\$ -
Use of Property & Interest Earnings	-	3,942	6,000	8,000	8,160
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,251,162</b>	<b>\$ 276,000</b>	<b>\$ 1,008,000</b>	<b>\$ 8,160</b>
<b>232 County Fire DIF</b>					
Intergovernmental	\$ -	\$ -	\$ 471,000	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 471,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>233 OBF - SCE</b>					
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ 700,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 700,000</b>
<b>301 State Park Grants</b>					
Intergovernmental	\$ -	\$ -	\$ 910,000	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 910,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>302 COPS - Public Safety</b>					
Intergovernmental	\$ 106,256	\$ 114,618	\$ 100,000	\$ 100,000	\$ 100,000
Use of Property & Interest Earnings	2	53	-	80	80
<b>Total</b>	<b>\$ 106,257</b>	<b>\$ 114,672</b>	<b>\$ 100,000</b>	<b>\$ 100,080</b>	<b>\$ 100,080</b>
<b>304 Recycling Grant</b>					
Intergovernmental	\$ -	\$ 8,218	\$ 8,000	\$ 8,000	\$ 8,000
Use of Property & Interest Earnings	137	304	100	160	163
<b>Total</b>	<b>\$ 137</b>	<b>\$ 8,522</b>	<b>\$ 8,100</b>	<b>\$ 8,160</b>	<b>\$ 8,163</b>
<b>305 RSTP Grant</b>					
Intergovernmental	\$ 25,098	\$ 21,511	\$ 686,499	\$ -	\$ -
Use of Property & Interest Earnings	946	730	800	800	816
<b>Total</b>	<b>\$ 26,044</b>	<b>\$ 22,241</b>	<b>\$ 687,299</b>	<b>\$ 800</b>	<b>\$ 816</b>
<b>306 LSTP Grant</b>					
Intergovernmental	\$ -	\$ -	\$ 464,222	\$ 116,844	\$ 116,710
Use of Property & Interest Earnings	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 464,222</b>	<b>\$ 116,844</b>	<b>\$ 116,710</b>
<b>308 STIP</b>					
Intergovernmental	\$ 2,917,822	\$ 4,819	\$ 7,121,875	\$ -	\$ -
Use of Property & Interest Earnings	-	12	-	60	60
<b>Total</b>	<b>\$ 2,917,822</b>	<b>\$ 4,831</b>	<b>\$ 7,121,875</b>	<b>\$ 60</b>	<b>\$ 60</b>
<b>311 Misc Grants</b>					
Intergovernmental	\$ 344,347	\$ 74,353	\$ 118,862	\$ -	\$ -
Use of Property & Interest Earnings	1,764	954	-	-	-
<b>Total</b>	<b>\$ 346,111</b>	<b>\$ 75,307</b>	<b>\$ 118,862</b>	<b>\$ -</b>	<b>\$ -</b>
<b>312 State and Local Partnership Program</b>					
Intergovernmental	\$ 54,000	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 54,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>313 IRWMP Grant</b>					
Intergovernmental	\$ 277,001	\$ 13,273	\$ -	\$ -	\$ -
Use of Property & Interest Earnings	486	-	-	-	-
<b>Total</b>	<b>\$ 277,487</b>	<b>\$ 13,273</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>314 SCG</b>					
Intergovernmental	\$ -	\$ 5,267	\$ 198,148	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 5,267</b>	<b>\$ 198,148</b>	<b>\$ -</b>	<b>\$ -</b>
<b>317 SSARTP Grant</b>					
Intergovernmental	\$ -	\$ -	\$ -	\$ 225,000	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 225,000</b>	<b>\$ -</b>



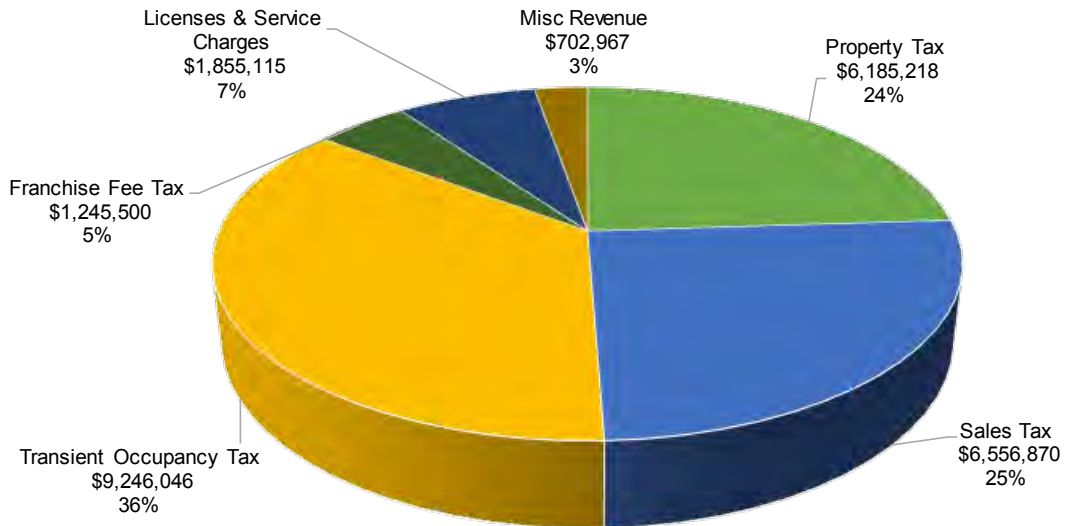
# Summary of Revenues



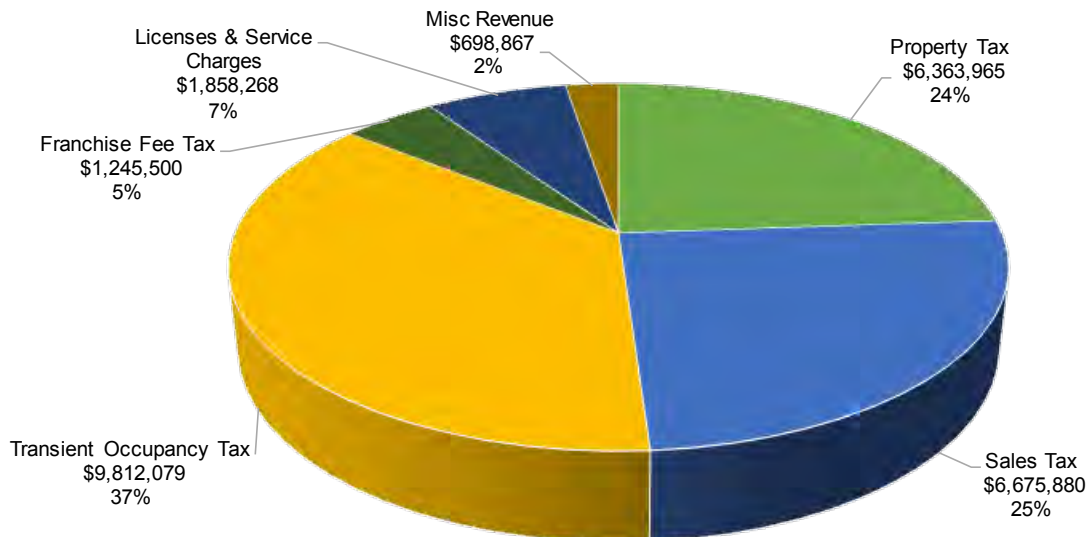
	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY2018/19 Adopted
<b>SPECIAL FUNDS Continued</b>					
<b>318 ATP - State</b>					
Intergovernmental	\$ -	\$ -	\$ 1,749,000	\$ -	\$ 1,721,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,749,000</b>	<b>\$ -</b>	<b>\$ 1,721,000</b>
<b>319 Housing &amp; Community Development</b>					
Intergovernmental	\$ -	\$ -	\$ -	\$ 500,000	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>
<b>401 HBP - Highway Bridge Replacement Program</b>					
Intergovernmental	\$ 6,745,919	\$ 881,316	\$ 6,739,746	\$ 331,988	\$ -
<b>Total</b>	<b>\$ 6,745,919</b>	<b>\$ 881,316</b>	<b>\$ 6,739,746</b>	<b>\$ 331,988</b>	<b>\$ -</b>
<b>402 Community Development Block Grant</b>					
Intergovernmental	\$ 277,135	\$ 160,209	\$ 366,471	\$ 96,067	\$ 136,667
<b>Total</b>	<b>\$ 277,135</b>	<b>\$ 160,209</b>	<b>\$ 366,471</b>	<b>\$ 96,067</b>	<b>\$ 136,667</b>
<b>417 Highway Safety Improvement Prog.</b>					
Intergovernmental	\$ 11,297	\$ 442	\$ 199,258	\$ 195,480	\$ -
<b>Total</b>	<b>\$ 11,297</b>	<b>\$ 442</b>	<b>\$ 199,258</b>	<b>\$ 195,480</b>	<b>\$ -</b>
<b>418 ATP - Federal</b>					
Intergovernmental	\$ -	\$ -	\$ 236,000	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 236,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>419 TIGER</b>					
Intergovernmental	\$ -	\$ -	\$ 236,000	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 236,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>420 FHWA - FEMA Reimbursement</b>					
Intergovernmental	\$ -	\$ -	\$ -	\$ 343,308	\$ 1,500,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 343,308</b>	<b>\$ 1,500,000</b>
<b>501 Library Services</b>					
Other Taxes	\$ 260,057	\$ 261,457	\$ 252,529	\$ 272,759	\$ 275,393
Use of Property & Interest Earnings	767	717	600	600	600
<b>Total</b>	<b>\$ 260,825</b>	<b>\$ 262,174</b>	<b>\$ 253,129</b>	<b>\$ 273,359</b>	<b>\$ 275,993</b>
<b>502 Street Lighting</b>					
Other Taxes	\$ 283,271	\$ 281,688	\$ 273,072	\$ 276,888	\$ 276,888
Use of Property & Interest Earnings	223	420	300	330	330
<b>Total</b>	<b>\$ 283,493</b>	<b>\$ 282,108</b>	<b>\$ 273,372</b>	<b>\$ 277,218</b>	<b>\$ 277,218</b>
<b>503 PEG</b>					
Other Taxes	\$ -	\$ -	\$ -	\$ 76,000	\$ 76,000
Use of Property & Interest Earnings	-	-	-	2,280	2,280
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 78,280</b>	<b>\$ 78,280</b>
<b>605 RDA Successor - Non Housing</b>					
Other Taxes	\$ 1,792,323	\$ 1,917,407	\$ 1,893,422	\$ 1,902,058	\$ 1,902,058
Use of Property & Interest Earnings	4,730	6,104	4,500	5,000	5,100
<b>Total</b>	<b>\$ 1,797,053</b>	<b>\$ 1,923,511</b>	<b>\$ 1,897,922</b>	<b>\$ 1,907,058</b>	<b>\$ 1,907,158</b>
<b>701 Plover Endowment</b>					
Use of Property & Interest Earnings	\$ 1,027	\$ 1,013	\$ 1,100	\$ 1,100	\$ 1,100
<b>Total</b>	<b>\$ 1,027</b>	<b>\$ 1,013</b>	<b>\$ 1,100</b>	<b>\$ 1,100</b>	<b>\$ 1,100</b>
<b>TOTAL SPECIAL FUNDS</b>	<b>\$ 23,892,448</b>	<b>\$ 17,128,394</b>	<b>\$ 42,357,472</b>	<b>\$ 19,151,291</b>	<b>\$ 15,791,512</b>
<b>CITYWIDE REVENUES</b>	<b>\$ 47,268,708</b>	<b>\$ 41,752,473</b>	<b>\$ 68,195,202</b>	<b>\$ 44,943,007</b>	<b>\$ 42,446,071</b>

# Summary of Revenues

## General Fund Revenues FY 2017/18

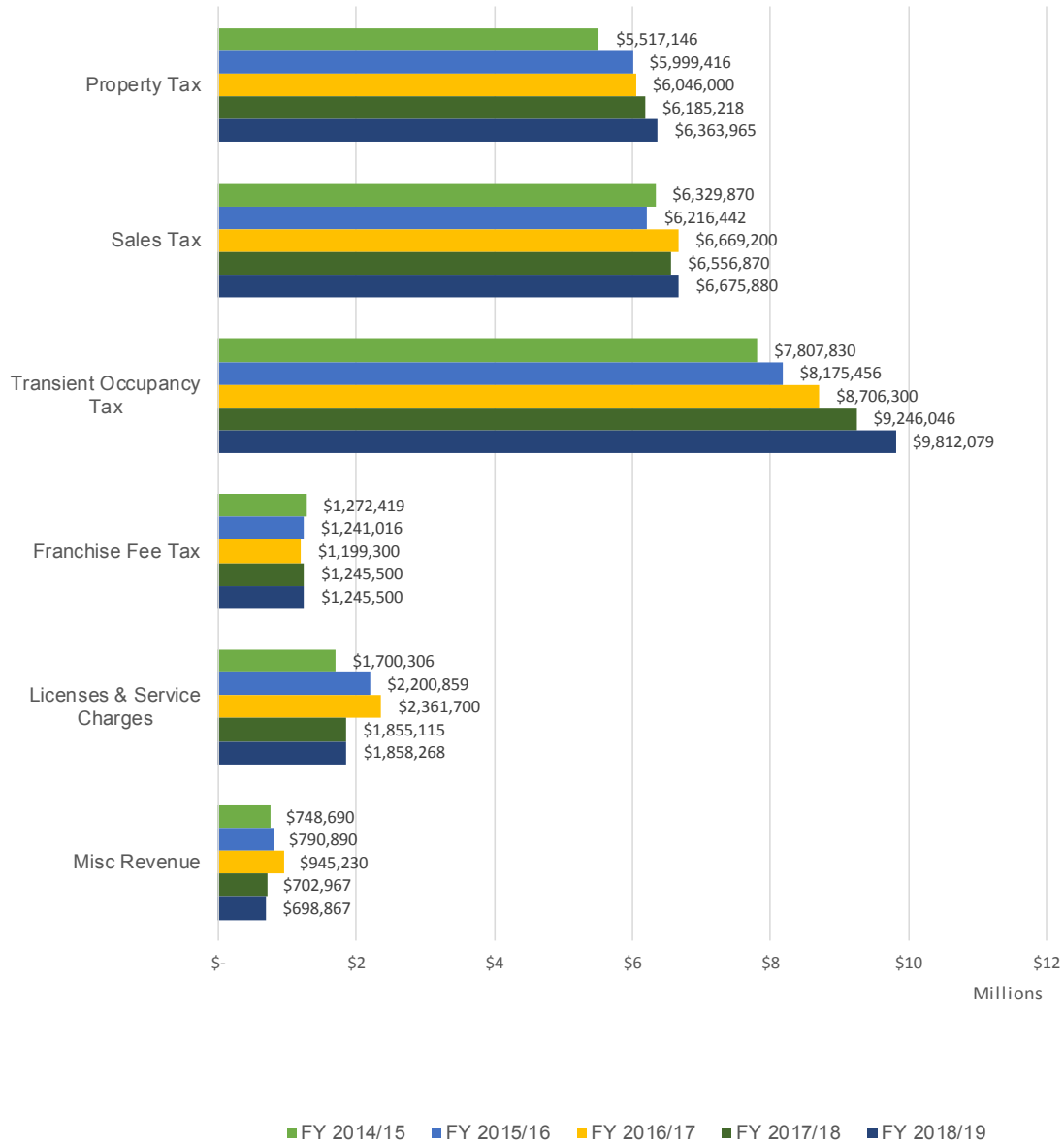


## General Funds Revenues FY 2018/19



# Summary of Revenues

## General Fund Revenues Five Year Trend by Category





# Summary of Appropriations

	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
<b>GENERAL FUND</b>					
<b>General Government</b>					
City Council	\$ 466,576	\$ 721,497	\$ 725,879	\$ 787,414	\$ 698,499
City Manager	829,323	1,100,141	1,354,089	1,328,046	1,368,796
City Clerk	347,779	373,629	487,190	431,338	482,468
City Attorney	993,479	1,278,731	1,646,135	856,640	997,820
Community Outreach	140,236	175,975	240,590	310,025	274,935
Support Services	1,659,247	1,564,607	1,847,267	1,865,682	1,890,109
Library Services	-	30,000	16,500	16,500	216,500
<b>Total</b>	<b>\$ 4,436,641</b>	<b>\$ 5,244,579</b>	<b>\$ 6,317,649</b>	<b>\$ 5,595,645</b>	<b>\$ 5,929,127</b>
<b>Finance</b>					
<b>Total</b>	<b>\$ 567,486</b>	<b>\$ 645,592</b>	<b>\$ 787,384</b>	<b>\$ 805,681</b>	<b>\$ 843,361</b>
<b>Planning &amp; Environmental</b>					
Current Planning	\$ 1,118,847	\$ 1,052,991	\$ 1,555,377	\$ 1,365,543	\$ 1,418,793
Building & Safety	622,860	932,086	1,007,200	711,096	710,306
Advance Planning	833,819	890,935	1,398,291	1,124,574	1,218,324
Planning Commission & Design Review Board	51,139	56,431	77,941	59,251	56,001
Sustainability Program	139,061	151,374	176,140	170,910	169,735
<b>Total</b>	<b>\$ 2,765,726</b>	<b>\$ 3,083,816</b>	<b>\$ 4,214,949</b>	<b>\$ 3,431,374</b>	<b>\$ 3,573,159</b>
<b>Public Works</b>					
Administration	\$ 265,959	\$ 275,068	\$ 327,427	\$ 321,483	\$ 346,673
Engineering Services	439,226	563,437	754,929	833,156	861,826
Facilities Maintenance	35,682	45,537	215,879	84,700	254,700
Parks & Open Spaces	818,216	637,483	1,003,453	975,170	986,370
CIP	516,728	659,374	958,201	752,313	790,853
Street Lighting					
Street Maintenance	312,952	403,081	3,218,771	1,739,828	972,770
<b>Total</b>	<b>\$ 2,388,763</b>	<b>\$ 2,583,980</b>	<b>\$ 6,478,660</b>	<b>\$ 4,706,650</b>	<b>\$ 4,213,192</b>
<b>Neighborhood &amp; Public Safety Services</b>					
Neighborhood & Public Safety Services	\$ 971,679	\$ 926,878	\$ 1,113,200	\$ 1,022,657	\$ 1,041,942
Economic Development	156,076	156,722	263,528	239,905	286,085
Parks and Recreation Commission	106,793	30,513	40,659	189,873	196,833
<b>Total</b>	<b>\$ 1,234,549</b>	<b>\$ 1,114,113</b>	<b>\$ 1,417,387</b>	<b>\$ 1,452,435</b>	<b>\$ 1,524,860</b>
<b>Police Services</b>					
<b>Total</b>	<b>\$ 7,396,307</b>	<b>\$ 7,385,427</b>	<b>\$ 8,115,809</b>	<b>\$ 8,448,287</b>	<b>\$ 8,740,433</b>
<b>Non-Departmental</b>					
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Non Departmental	39,893	563,864	57,581	56,650	56,650
<b>Total</b>	<b>\$ 39,893</b>	<b>\$ 563,864</b>	<b>\$ 57,581</b>	<b>\$ 56,650</b>	<b>\$ 56,650</b>
<b>Capital Improvement Projects</b>					
<b>Total</b>	<b>\$ 4,434,090</b>	<b>\$ 207,567</b>	<b>\$ 1,888,232</b>	<b>\$ 399,559</b>	<b>\$ 780,838</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 23,263,455</b>	<b>\$ 20,828,938</b>	<b>\$ 29,277,651</b>	<b>\$ 24,896,281</b>	<b>\$ 25,661,620</b>

# Summary of Appropriations



	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY2018/19 Adopted
<b>SPECIAL FUNDS</b>					
<b>201 Gas Tax</b>					
Operating Expenditures (Public Works - Street Maintenance)					
<b>Total</b>	<b>\$ 807,152</b>	<b>\$ 537,767</b>	<b>\$ 1,133,117</b>	<b>\$ 877,445</b>	<b>\$ 1,246,386</b>
<b>202 TDA</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ 23,447</b>	<b>\$ 62,671</b>	<b>\$ 62,671</b>	<b>\$ -</b>	<b>\$ -</b>
<b>205 Measure A</b>					
Operating Expenditures (Public Works - Street Maintenance)	\$ 664,549	\$ 480,179	\$ 1,703,309	\$ 1,093,000	\$ 1,050,000
Capital Improvement Projects	397,917	309,824	2,260,234	394,983	287,500
<b>Total</b>	<b>\$ 1,062,465</b>	<b>\$ 790,003</b>	<b>\$ 3,963,543</b>	<b>\$ 1,487,983</b>	<b>\$ 1,337,500</b>
<b>206 Measure A- Other</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ 91,583</b>	<b>\$ 31,617</b>	<b>\$ 480,960</b>	<b>\$ 324,248</b>	<b>\$ 249,800</b>
<b>207 Measure A – SBCAG Light Rail</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 161,100</b>	<b>\$ -</b>	<b>\$ -</b>
<b>211 Solid Waste</b>					
Operating Expenditures (Public Works - Solid Waste & Environmental)					
<b>Total</b>	<b>\$ 536,723</b>	<b>\$ 444,672</b>	<b>\$ 759,961</b>	<b>\$ 1,004,993</b>	<b>\$ 952,843</b>
<b>212 Public Safety Donations</b>					
Operating Expenditures (Police Services)	\$ 68,784	\$ 92,479	\$ 125,000	\$ 185,000	\$ 135,000
Operating Expenditures (Public Works - Street Maintenance)		390	89,610		
<b>Total</b>	<b>\$ 68,784</b>	<b>\$ 92,869</b>	<b>\$ 214,610</b>	<b>\$ 185,000</b>	<b>\$ 135,000</b>
<b>220 GTIP</b>					
Operating Expenditures (Capital Improvement Program)	\$ 84,332	\$ 36,277	\$ 224,000	\$ 60,000	\$ 60,000
Transfers Out (Non-Departmental)	2,393,867	-	45,000	-	-
Capital Improvement Projects	1,848,472	606,022	5,327,763	1,535,876	1,674,937
<b>Total</b>	<b>\$ 4,326,670</b>	<b>\$ 642,299</b>	<b>\$ 5,596,763</b>	<b>\$ 1,595,876</b>	<b>\$ 1,734,937</b>
<b>221 Park Development Fees</b>					
Operating Expenditures (General Government - City Council)	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Transfers Out (Non-Departmental)	-	-	20,000	-	-
Capital Improvement Projects	33,213	5,936	3,316,216	1,440,133	2,722,000
<b>Total</b>	<b>\$ 283,213</b>	<b>\$ 5,936</b>	<b>\$ 3,336,216</b>	<b>\$ 1,440,133</b>	<b>\$ 2,722,000</b>
<b>222 PAF DIF</b>					
Operating Expenditures (Neighborhood & Public Safety)	\$ 47,333	\$ 75,481	\$ 11,746	\$ -	\$ -
Transfers Out (Non-Departmental)	-	-	6,000	-	-
Capital Improvement Projects	-	-	150,000	2,300,000	-
<b>Total</b>	<b>\$ 47,333</b>	<b>\$ 75,481</b>	<b>\$ 167,746</b>	<b>\$ 2,300,000</b>	<b>\$ -</b>
<b>223 Library Facilities Development Fees</b>					
Operating Expenditures (General Government - Library)	\$ 10,000	\$ 10,000	\$ 102,000	\$ 102,000	\$ 102,000
Transfers Out (Non-Departmental)	-	-	2,000	-	-
<b>Total</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 104,000</b>	<b>\$ 102,000</b>	<b>\$ 102,000</b>
<b>224 Sheriff DIF</b>					
Operating Expenditures (Police Services)	\$ -	\$ -	\$ -	\$ 109,000	\$ -
Transfers Out (Non-Departmental)	-	-	5,000	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 109,000</b>	<b>\$ -</b>
<b>225 Housing In-Lieu DIF</b>					
Operating Expenditures (Neighborhood & Public Safety)	\$ 25,000	\$ 25,000	\$ 1,950,000	\$ 25,000	\$ 25,000
Transfers Out (Non-Departmental)	-	-	6,000	-	-
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 1,956,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>

# Summary of Appropriations



	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY2018/19 Adopted
<b>SPECIAL FUNDS Continued</b>					
<b>226 Environmental Programs</b>					
Operating Expenditures (Advance Planning)	\$ 17,917	\$ 17,917	\$ 62,418	\$ 9,400	\$ 9,400
Capital Improvement Projects	35,871	-	-	-	-
<b>Total</b>	<b>\$ 53,788</b>	<b>\$ 17,917</b>	<b>\$ 62,418</b>	<b>\$ 9,400</b>	<b>\$ 9,400</b>
<b>229 Fire DIF</b>					
Transfers Out (Non-Departmental)			\$ 6,000		
Capital Improvement Projects	5,139	17,866	1,774,450	100,000	120,000
<b>Total</b>	<b>\$ 5,139</b>	<b>\$ 17,866</b>	<b>\$ 1,780,450</b>	<b>\$ 100,000</b>	<b>\$ 120,000</b>
<b>230 Long Range Development Plan</b>					
Capital Improvement Projects	\$ 2,240	\$ 172,974	\$ 2,396,800	\$ 146,847	\$ 200,000
Transfers Out (Non-Departmental)	1,292,419	-	-	-	-
<b>Total</b>	<b>\$ 1,294,659</b>	<b>\$ 172,974</b>	<b>\$ 2,396,800</b>	<b>\$ 146,847</b>	<b>\$ 200,000</b>
<b>231 Developer Agreements</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ 350</b>	<b>\$ 343,650</b>	<b>\$ 2,100,000</b>	<b>\$ 100,000</b>
<b>232 County Fire DIF</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ 27,542</b>	<b>\$ 1,443,458</b>	<b>\$ -</b>	<b>\$ -</b>
<b>233 OBF - SCE</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 700,000</b>
<b>301 State Park Grants</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 910,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>302 COPS - Public Safety</b>					
Operating Expenditures (Police Services)					
<b>Total</b>	<b>\$ 106,230</b>	<b>\$ 114,698</b>	<b>\$ 100,028</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b>304 Recycling Grant</b>					
Operating Expenditures (Solid Waste & Environmental)					
<b>Total</b>	<b>\$ 16,995</b>	<b>\$ 3,257</b>	<b>\$ 8,000</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>
<b>305 RSTP Grant</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ 24,798</b>	<b>\$ 35,202</b>	<b>\$ 693,746</b>	<b>\$ -</b>	<b>\$ -</b>
<b>306 LSTP Grant</b>					
Operating Expenditures (Street Maintenance)					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 464,222</b>	<b>\$ 116,844</b>	<b>\$ 116,710</b>
<b>308 STIP</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ 2,858,470</b>	<b>\$ (5,368)</b>	<b>\$ 7,121,875</b>	<b>\$ -</b>	<b>\$ -</b>
<b>311 Misc Grants</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ 92,964</b>	<b>\$ 63,687</b>	<b>\$ 48,505</b>	<b>\$ -</b>	<b>\$ -</b>
<b>313 IRWMP Grant</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>314 SCG</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ 5,267</b>	<b>\$ 198,148</b>	<b>\$ -</b>	<b>\$ -</b>
<b>317 SSARP Grant</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 225,000</b>	<b>\$ -</b>



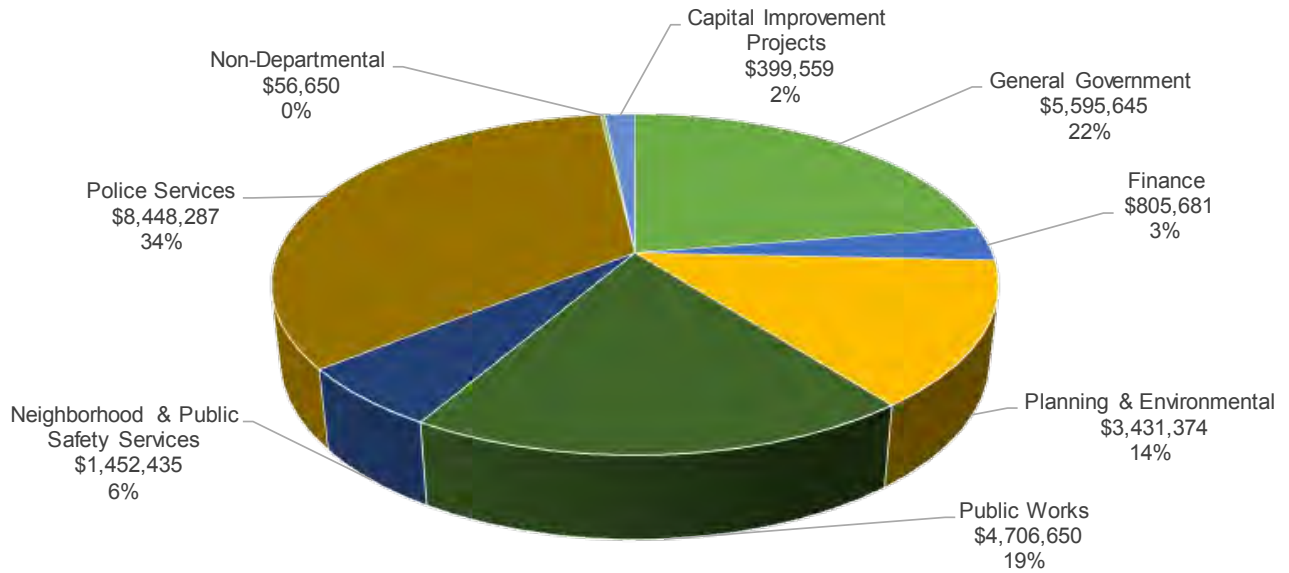
# Summary of Appropriations



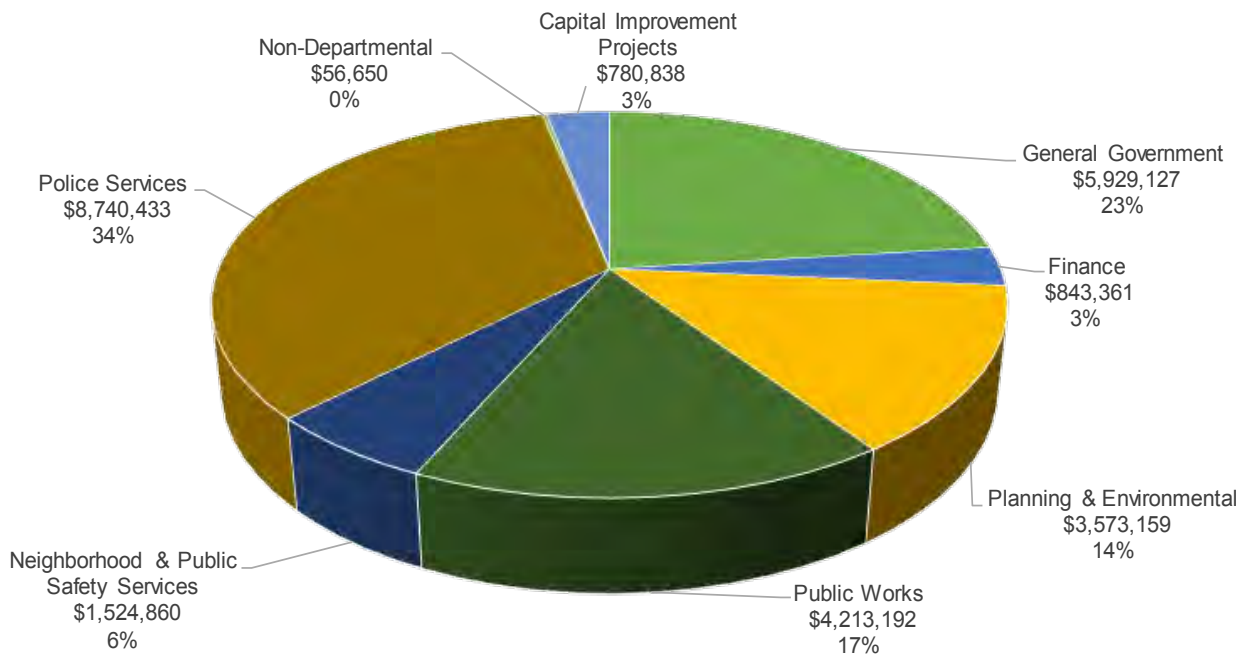
	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY2018/19 Adopted
<b>SPECIAL FUNDS Continued</b>					
<b>318 ATP Grant - State</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,749,000</b>	<b>\$ -</b>	<b>\$ 1,721,000</b>
<b>319 Housing &amp; Community Development</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>
<b>401 HBP - Highway Bridge Replacement Program</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ 5,361,706</b>	<b>\$ 1,295,552</b>	<b>\$ 6,739,746</b>	<b>\$ 331,988</b>	<b>\$ -</b>
<b>402 Community Development Block Grant</b>					
Operating Expenditures (Neighborhood Services & Public Safety - CDBG)	\$ 28,713	\$ 25,690	\$ 25,415	\$ 24,300	\$ 22,300
Transfers (CDBG)	35,700	31,280	29,840	29,767	24,367
Capital Improvement Projects	212,301	102,173	311,216	42,000	90,000
<b>Total</b>	<b>\$ 276,715</b>	<b>\$ 159,142</b>	<b>\$ 366,471</b>	<b>\$ 96,067</b>	<b>\$ 136,667</b>
<b>417 Highway Safety Improvement Prog.</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ 10,300</b>	<b>\$ 442</b>	<b>\$ 199,258</b>	<b>\$ 195,480</b>	<b>\$ -</b>
<b>418 ATP - Federal</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>419 TIGER</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 236,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>420 FHWA - FEMA Reimb</b>					
Capital Improvement Projects					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 343,308</b>	<b>\$ 1,500,000</b>
<b>501 Library Services</b>					
Operating Expenditures (Library Services)					
<b>Total</b>	<b>\$ 260,670</b>	<b>\$ 262,171</b>	<b>\$ 253,284</b>	<b>\$ 272,759</b>	<b>\$ 275,393</b>
<b>502 Street Lighting</b>					
Operating Expenditures (Street Lighting)					
<b>Total</b>	<b>\$ 271,350</b>	<b>\$ 253,526</b>	<b>\$ 285,516</b>	<b>\$ 270,300</b>	<b>\$ 260,400</b>
<b>503 PEG</b>					
Operating Expenditures (City Clerk)					
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,500</b>	<b>\$ 14,500</b>
<b>605 RDA Successor – Non Housing Safety)</b>					
<b>Total</b>	<b>\$ 1,801,901</b>	<b>\$ 1,833,520</b>	<b>\$ 1,895,432</b>	<b>\$ 1,902,057</b>	<b>\$ 1,907,795</b>
<b>701 Plover Endowment</b>					
Operating Expenditures (Advance Planning)					
<b>Total</b>	<b>\$ 1,027</b>	<b>\$ 1,013</b>	<b>\$ 1,100</b>	<b>\$ 1,100</b>	<b>\$ 1,100</b>
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 19,719,082</b>	<b>\$ 6,977,073</b>	<b>\$ 45,238,792</b>	<b>\$ 16,193,327</b>	<b>\$ 15,684,431</b>
<b>CITYWIDE APPROPRIATIONS</b>	<b>\$ 42,982,536</b>	<b>\$ 27,806,011</b>	<b>\$ 74,516,442</b>	<b>\$ 41,089,608</b>	<b>\$ 41,346,052</b>

# Summary of Appropriations

## General Fund Appropriations FY 2017/18

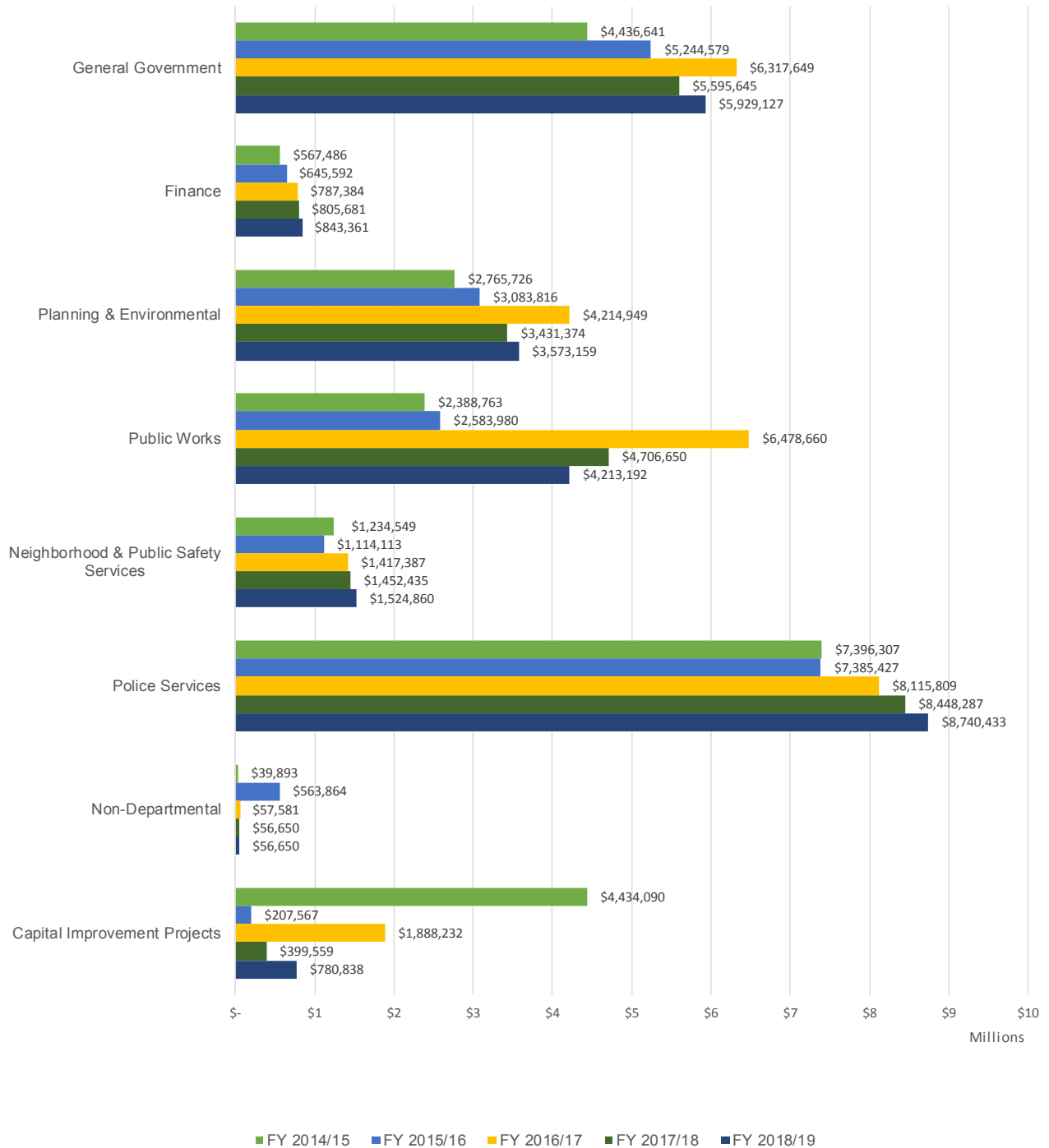


## General Funds Appropriations FY 2018/19



# Summary of Appropriations

## General Fund Appropriations Five Year Trend





# Summary of Appropriations by Category

FY 2017/18	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
<b>GENERAL FUND</b>						
<b>General Government</b>						
City Council	\$ 73,260	\$ 714,154	\$ -	\$ -	\$ -	\$ 787,414
City Manager	1,216,246	111,800	-	-	-	1,328,046
City Clerk	393,550	37,788	-	-	-	431,338
City Attorney	295,690	559,450	1,500	-	-	856,640
Community Outreach	197,100	112,925	-	-	-	310,025
Support Services	24,980	1,840,702	-	-	-	1,865,682
Library Services	-	16,500	-	-	-	16,500
<b>Total</b>	<b>\$ 2,200,826</b>	<b>\$ 3,393,319</b>	<b>\$ 1,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,595,645</b>
<b>Finance</b>						
<b>Total</b>	<b>\$ 732,186</b>	<b>\$ 73,495</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 805,681</b>
<b>Planning &amp; Environmental</b>						
Current Planning	1,277,043	88,500	\$ -	\$ -	\$ -	\$ 1,365,543
Building & Safety	12,546	698,550	-	-	-	711,096
Advance Planning	575,574	549,000	-	-	-	1,124,574
Planning Commission & Design Review Board	30,351	28,900	-	-	-	59,251
Sustainability Program	158,870	12,040	-	-	-	170,910
<b>Total</b>	<b>\$ 2,054,384</b>	<b>\$ 1,376,990</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,431,374</b>
<b>Public Works</b>						
Administration	\$ 316,283	\$ 5,200	\$ -	\$ -	\$ -	\$ 321,483
Engineering Services	659,706	173,450	-	-	-	833,156
Facilities Maintenance	-	84,700	-	-	-	84,700
Parks & Open Spaces	407,070	568,100	-	-	-	975,170
CIP	618,793	133,020	500	-	\$ -	752,313
Street Lighting	-	-	-	-	-	-
Street Maintenance	402,036	1,328,792	9,000	-	-	1,739,828
Solid Waste & Environmental Services	-	-	-	-	-	-
<b>Total</b>	<b>\$ 2,403,888</b>	<b>\$ 2,293,262</b>	<b>\$ 9,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,706,650</b>
<b>Neighborhood &amp; Public Safety Services</b>						
Neighborhood & Public Safety Services	\$ 541,852	\$ 480,805	\$ -	\$ -	\$ -	\$ 1,022,657
Economic Development	116,555	123,350	-	-	-	239,905
Parks & Recreation	163,373	26,500	-	-	-	189,873
<b>Total</b>	<b>\$ 821,780</b>	<b>\$ 630,655</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,452,435</b>
<b>Police Services</b>						
<b>Total</b>	<b>\$ -</b>	<b>\$ 8,448,287</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,448,287</b>
<b>Non-Departmental</b>						
<b>Total</b>	<b>\$ 15,000</b>	<b>\$ 41,650</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 56,650</b>
<b>Capital Improvement Projects</b>						
	\$ -	\$ -	\$ -	\$ -	\$ 399,559	\$ 399,559
<b>TOTAL GENERAL FUND</b>	<b>\$ 8,228,064</b>	<b>\$ 16,257,658</b>	<b>\$ 11,000</b>	<b>\$ -</b>	<b>\$ 399,559</b>	<b>\$ 24,896,281</b>



# Summary of Appropriations by Category

<i>SPECIAL FUNDS</i>	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
201 Gas Tax	\$ -	\$ 877,445	\$ -	\$ -	\$ -	\$ 877,445
202 TDA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
205 Measure A	\$ -	\$ 1,093,000	\$ -	\$ -	\$ 394,983	\$ 1,487,983
206 Measure A - Other	\$ -	\$ -	\$ -	\$ -	\$ 324,248	\$ 324,248
207 Measure A – SBCAG Light Rail	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
211 Solid Waste	\$ 326,308	\$ 678,685	\$ -	\$ -	\$ -	\$ 1,004,993
212 Public Safety Donations	\$ -	\$ 185,000	\$ -	\$ -	\$ -	\$ 185,000
220 GTIP	\$ -	\$ 60,000	\$ -	\$ -	\$ 1,535,876	\$ 1,595,876
221 Park DIF	\$ -	\$ -	\$ -	\$ -	\$ 1,440,133	\$ 1,440,133
222 Public Admin Facilities	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000	\$ 2,300,000
223 Library Facilities DIF	\$ -	\$ 102,000	\$ -	\$ -	\$ -	\$ 102,000
224 Sheriff DIF	\$ -	\$ -	\$ 109,000	\$ -	\$ -	\$ 109,000
225 Housing In-Lieu	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
226 Environmental Programs	\$ -	\$ 9,400	\$ -	\$ -	\$ -	\$ 9,400
229 Fire DIF	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000
230 Long Range Development Plan	\$ -	\$ -	\$ -	\$ -	\$ 146,847	\$ 146,847
231 Developer Agreements	\$ -	\$ -	\$ -	\$ -	\$ 2,100,000	\$ 2,100,000
232 County Fire DIF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
233 OBF - SCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
301 State Park Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
302 COPS - Public Safety	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
304 Recycling Grant	\$ -	\$ 16,000	\$ -	\$ -	\$ -	\$ 16,000
305 RSTP Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
306 LSTP Grant	\$ -	\$ 116,844	\$ -	\$ -	\$ -	\$ 116,844
308 STIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
312 State and Local Partnership Program	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
313 Prop 84 - IRWMP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
317 SSARP Grant	\$ -	\$ -	\$ -	\$ -	\$ 225,000	\$ 225,000
318 ATP State	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
319 Housing & Community Development	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000
401 HBP - Highway Bridge Replac. Prog.	\$ -	\$ -	\$ -	\$ -	\$ 331,988	\$ 331,988
402 Community Development Block Grant	\$ -	\$ 24,300	\$ -	\$ 29,767	\$ 42,000	\$ 96,067
416 BPMP- Bridge Prev. Maint	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
417 Highway Safety Improvement Prog.	\$ -	\$ -	\$ -	\$ -	\$ 195,480	\$ 195,480



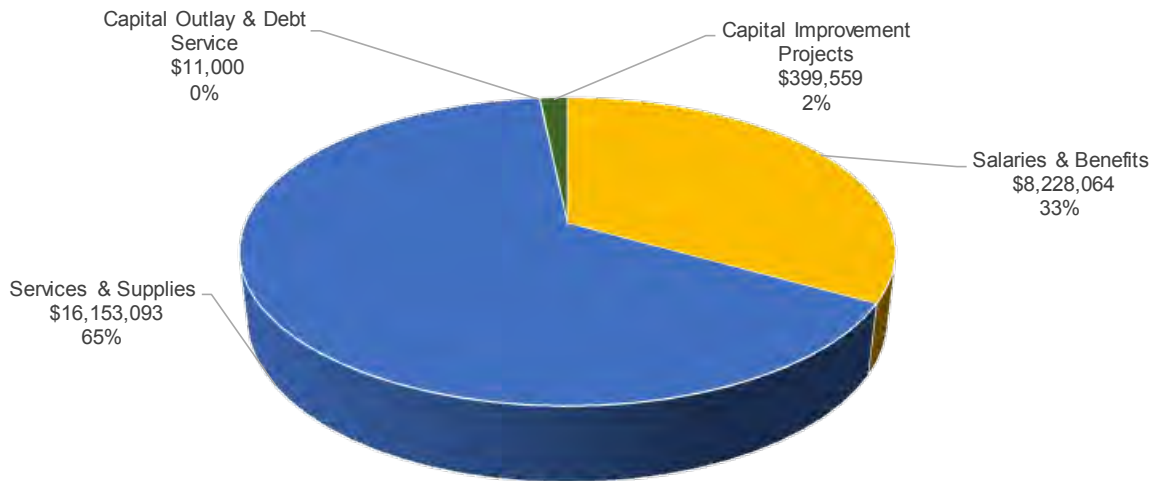
# Summary of Appropriations by Category

	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
<i>SPECIAL FUNDS Continued</i>						
418 ATP - Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
419 TIGER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
420 FHWA - FEMA Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ 343,308	\$ 343,308
501 Library Services	\$ -	\$ 272,759	\$ -	\$ -	\$ -	\$ 272,759
502 Street Lighting	\$ -	\$ 270,300	\$ -	\$ -	\$ -	\$ 270,300
503 PEG	\$ -	\$ 14,500	\$ -	\$ -	\$ -	\$ 14,500
605 RDA Successor – Non Housing	\$ -	\$ 567,913	\$ 1,334,144	\$ -	\$ -	\$ 1,902,057
701 Plover Endowment	\$ -	\$ 1,100	\$ -	\$ -	\$ -	\$ 1,100
<b>TOTAL SPECIAL FUNDS</b>	<b>\$ 326,308</b>	<b>\$ 4,414,246</b>	<b>\$ 1,443,144</b>	<b>\$ 29,767</b>	<b>\$ 9,979,862</b>	<b>\$ 16,193,327</b>
<b>CITYWIDE APPROPRIATIONS</b>	<b>\$ 8,554,372</b>	<b>\$ 20,671,904</b>	<b>\$ 1,454,144</b>	<b>\$ 29,767</b>	<b>\$ 10,379,421</b>	<b>\$ 41,089,608</b>

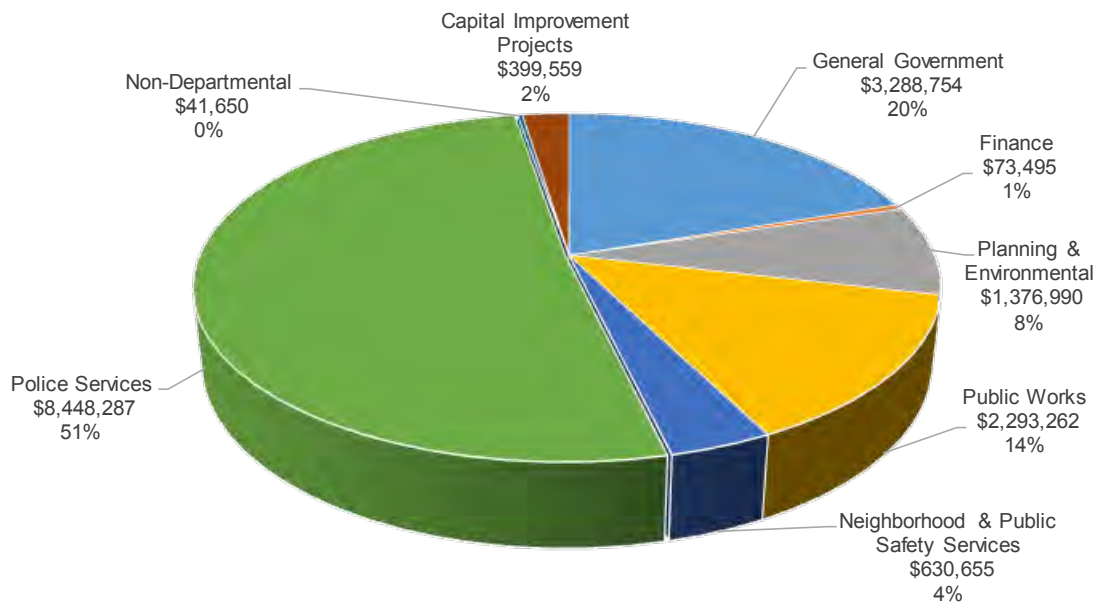


# Summary of Appropriations by Category

## General Fund Appropriations FY 2017/18 Breakdown



## General Funds Appropriations FY 2017/18 Services & Supplies Breakdown with CIP





# Summary of Appropriations by Category

FY 2018/19	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
<b>GENERAL FUND</b>						
<b>General Government</b>						
City Council	\$ 81,849	\$ 616,650	\$ -	\$ -	\$ -	\$ 698,499
City Manager	1,256,996	111,800	-	-	-	1,368,796
City Clerk	410,680	71,788	-	-	-	482,468
City Attorney	599,770	398,050	-	-	-	997,820
Community Outreach	210,510	64,425	-	-	-	274,935
Support Services	24,980	1,865,129	-	-	-	1,890,109
Library Services	-	216,500	-	-	-	216,500
<b>Total</b>	<b>\$ 2,584,785</b>	<b>\$ 3,344,342</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,929,127</b>
<b>Finance</b>						
<b>Total</b>	<b>\$ 765,166</b>	<b>\$ 78,195</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 843,361</b>
<b>Planning &amp; Environmental</b>						
Current Planning	1,329,293	89,500	\$ -	\$ -	\$ -	\$ 1,418,793
Building & Safety	12,856	697,450	-	-	-	710,306
Advance Planning	594,324	624,000	-	-	-	1,218,324
Planning Commission & Design Review Board	31,101	24,900	-	-	-	56,001
Sustainability Program	162,540	7,195	-	-	-	169,735
<b>Total</b>	<b>\$ 2,130,114</b>	<b>\$ 1,443,045</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,573,159</b>
<b>Public Works</b>						
Administration	\$ 341,473	\$ 5,200	\$ -	\$ -	\$ -	\$ 346,673
Engineering Services	688,376	173,450	-	-	-	861,826
Facilities Maintenance	-	254,700	-	-	-	254,700
Parks & Open Spaces	427,870	558,500	-	-	-	986,370
CIP	657,333	133,020	500	-	\$ -	790,853
Street Lighting	-	-	-	-	-	-
Street Maintenance	421,836	550,934	-	-	-	972,770
<b>Total</b>	<b>\$ 2,536,888</b>	<b>\$ 1,675,804</b>	<b>\$ 500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,213,192</b>
<b>Neighborhood &amp; Public Safety Services</b>						
Neighborhood & Public Safety Services	\$ 568,862	\$ 473,080	\$ -	\$ -	\$ -	\$ 1,041,942
Economic Development	124,735	161,350	-	-	-	286,085
Parks & Recreation	173,833	23,000	-	-	-	196,833
<b>Total</b>	<b>\$ 867,430</b>	<b>\$ 657,430</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,524,860</b>
<b>Police Services</b>						
<b>Total</b>	<b>\$ -</b>	<b>\$ 8,740,433</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,740,433</b>
<b>Non Departmental</b>						
<b>Total</b>	<b>\$ 15,000</b>	<b>\$ 41,650</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 56,650</b>
<b>Capital Improvement Projects</b>						
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 780,838</b>	<b>\$ 780,838</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 8,899,383</b>	<b>\$ 15,980,900</b>	<b>\$ 500</b>	<b>\$ -</b>	<b>\$ 780,838</b>	<b>\$ 25,661,620</b>

# Summary of Appropriations by Category



<i>SPECIAL FUNDS</i>	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
201 Gas Tax	\$ -	\$ 1,246,386	\$ -	\$ -	\$ -	\$ 1,246,386
202 TDA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
205 Measure A	\$ -	\$ 1,050,000	\$ -	\$ -	\$ 287,500	\$ 1,337,500
206 Measure A - Other	\$ -	\$ -	\$ -	\$ -	\$ 249,800	\$ 249,800
207 Measure A – SBCAG Light Rail	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
211 Solid Waste	\$ 341,218	\$ 611,625	\$ -	\$ -	\$ -	\$ 952,843
212 Public Safety Donations	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ 135,000
220 GTIP	\$ -	\$ 60,000	\$ -	\$ -	\$ 1,674,937	\$ 1,734,937
221 Park DIF	\$ -	\$ -	\$ -	\$ -	\$ 2,722,000	\$ 2,722,000
222 Public Admin Facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
223 Library Facilities DIF	\$ -	\$ 102,000	\$ -	\$ -	\$ -	\$ 102,000
224 Sheriff DIF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
225 Housing In-Lieu	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
226 Environmental Programs	\$ -	\$ 9,400	\$ -	\$ -	\$ -	\$ 9,400
229 Fire DIF	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ 120,000
230 Long Range Development Plan	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
231 Developer Agreements	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000
232 County Fire DIF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
233 OBF - SCE	\$ -	\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000
301 State Park Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
302 COPS - Public Safety	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
304 Recycling Grant	\$ -	\$ 16,000	\$ -	\$ -	\$ -	\$ 16,000
305 RSTP Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
306 LSTP Grant	\$ -	\$ 116,710	\$ -	\$ -	\$ -	\$ 116,710
308 STIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
312 State and Local Partnership Program	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
312 State and Local Partnership Program	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
313 Prop 84 - IRWMP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
314 SCG	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
318 ATP Grant - State	\$ -	\$ -	\$ -	\$ -	\$ 1,721,000	\$ 1,721,000
319 Housing & Community Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
401 HBP - Highway Bridge Replac. Prog.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
402 Community Development Block Grant	\$ -	\$ 22,300	\$ -	\$ 24,367	\$ 90,000	\$ 136,667
416 BPMP- Bridge Prev. Maint	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
417 Highway Safety Improvement Prog.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



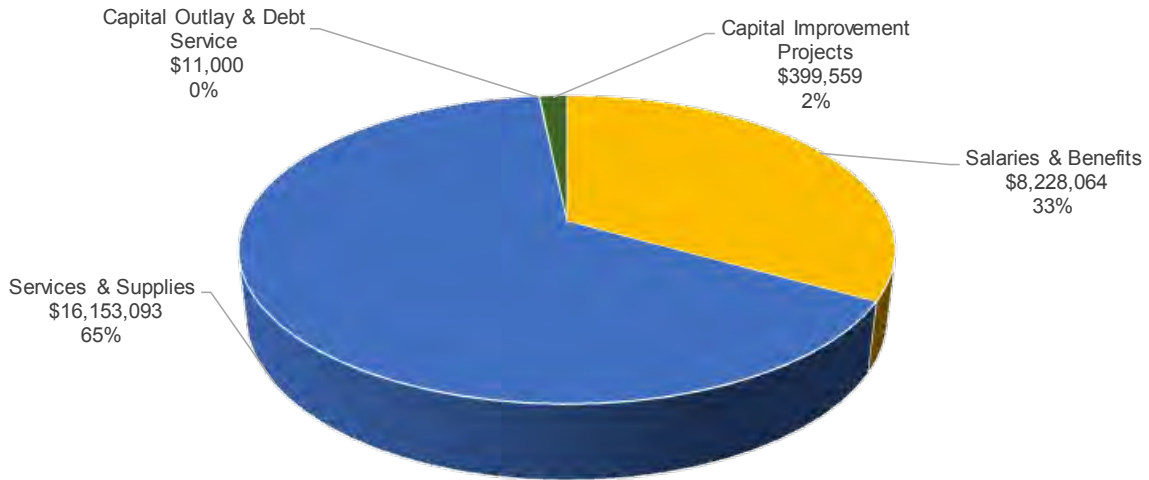
# Summary of Appropriations by Category

<i>SPECIAL FUNDS Continued</i>	Salaries & Benefits	Services & Supplies	Capital Outlay & Debt Service	Transfers	Capital Improvement Projects	Total
418 ATP - Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
419 TIGER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
420 FHWA - FEMA Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000
501 Library Services	\$ -	\$ 275,393	\$ -	\$ -	\$ -	\$ 275,393
502 Street Lighting	\$ -	\$ 260,400	\$ -	\$ -	\$ -	\$ 260,400
503 PEG	\$ -	\$ 14,500	\$ -	\$ -	\$ -	\$ 14,500
605 RDA Successor – Non Housing	\$ -	\$ 574,232	\$ 1,333,563	\$ -	\$ -	\$ 1,907,795
701 Plover Endowment	\$ -	\$ 1,100	\$ -	\$ -	\$ -	\$ 1,100
<b>TOTAL SPECIAL FUNDS</b>	<b>\$ 341,218</b>	<b>\$ 4,620,046</b>	<b>\$ 1,333,563</b>	<b>\$ 24,367</b>	<b>\$ 9,365,237</b>	<b>\$ 15,684,431</b>
<b>CITYWIDE APPROPRIATIONS</b>	<b>\$ 9,240,601</b>	<b>\$ 20,600,946</b>	<b>\$ 1,334,063</b>	<b>\$ 24,367</b>	<b>\$ 10,146,075</b>	<b>\$ 41,346,052</b>

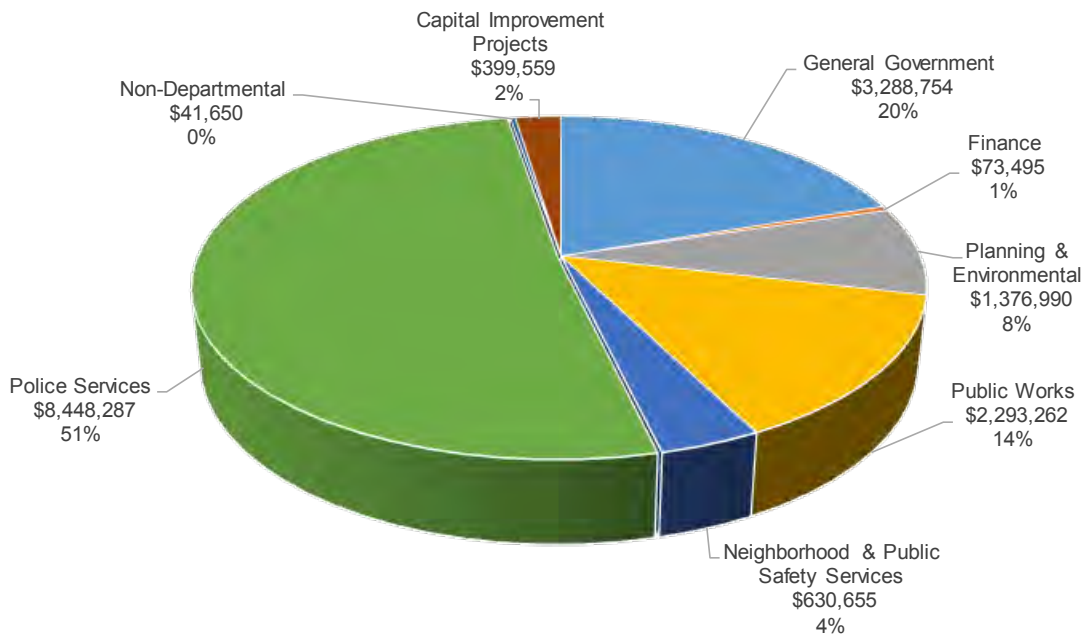
# Summary of Appropriations by Category



## General Fund Appropriations FY 2018/19 Breakdown



## General Funds Appropriations FY 2018/19 Services & Supplies Breakdown with CIP



# Summary of General Fund Reserves

## General Fund Balance and Reserves

The City has adopted General Fund Reserve Policies and have established the following policy categories as seen in the classification column in the chart below:

Classification	FY 2016/17 Projected Ending Balance	Increase (Decrease)	FY 2017/18 Projected Ending Balance	Increase (Decrease)	FY 2018/19 Projected Ending Balance
Contingency	\$ 8,753,058	\$ (703,646)	\$ 8,049,412	\$ 158,916	\$ 8,208,328
Public Facilities	4,110,000	-	4,110,000	-	4,110,000
Capital Equipment	470,728	-	470,728	-	470,728
Compensated Leave	809	189,191	190,000	-	190,000
Building Maintenance	-	-	-	-	-
Risk Management	200,000	-	200,000	-	200,000
OPEB UAL	333,500	-	333,500	-	333,500
CalPERS UAL	170,000	-	170,000	-	170,000
CIP Project Funding	-	-	-	-	-
Encumbrances	-	-	-	-	-
Street Maintenance	105,776	-	105,776	-	105,776
Litigation Defense Fund	100,000	200,000	300,000	-	300,000
Legal Salary	-	150,000	150,000	-	150,000
Prepays and Deposit	-	-	-	-	-
Unassigned Fund Balance	121,134	1,059,890	1,181,024	836,619	2,017,643
<b>TOTAL</b>	<b>\$ 14,365,005</b>	<b>\$ 895,435</b>	<b>\$ 15,260,439</b>	<b>\$ 995,535</b>	<b>\$ 16,255,975</b>

The total projected ending balance for FY 2017/18 is \$15.26 million and \$16.26 million in FY 2018/19.

The following are the policies set for each General Fund Reserve classification:

- Contingency is set at 33% of the operating expenditures.
- Public Facilities is based on management discretion.
- Capital Equipment is set at the accumulated depreciation levels from the city maintained fixed asset schedule.
- Compensate Leave is set at 50% of the accumulated leave at year-end.
- Building Maintenance is based on management discretion.
- Risk Management is set at \$200,000 of the operating expenses.
- OPEB UAL is based on management discretion which is ideally determined by the OPEB Actuarial Report.
- CalPERS UAL was established by Council in Fiscal Year 2014/15.
- CIP Project Funding is determined by year-end CIP budget carryovers.
- Encumbrances are based on purchase orders and special project carryovers at year-end.
- Street Maintenance is based on management discretion.
- Prepays and Deposit are set with the reported general ledger amount by year-end.
- Unassigned Fund Balance is a moving number that is dependent on actual revenues and expenditures, budgetary balance is shown.

# Summary of Funded Positions



<u>Position</u>	<u>FY 2014/15 Actual</u>	<u>FY 2015/16 Actual</u>	<u>FY 2016/17 Amended</u>	<u>FY 2017/18 Adopted</u>	<u>FY 2018/19 Adopted</u>
<b>GENERAL GOVERNMENT</b>					
<b>City Manager</b>					
City Manager	1.00	1.00	1.00	1.00	1.00
Executive Assistant	0.90	0.90	0.90	1.00	1.00
Deputy City Manager	1.00	1.00	1.00	1.00	1.00
Senior Management Analyst	1.00	1.00	0.00	0.00	0.00
Management Analyst	1.00	0.00	1.00	1.00	1.00
Human Resources Risk Manager	0.00	1.00	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00	1.00	1.00
Senior Office Specialist	0.00	1.00	0.00	0.00	0.00
Management Assistant	0.50	0.00	1.00	2.00	2.00
City Hall Receptionist	0.90	0.90	0.90	0.90	0.90
<b>Total City Manager</b>	<b>7.30</b>	<b>7.80</b>	<b>7.80</b>	<b>8.90</b>	<b>8.90</b>
<b>City Clerk</b>					
City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	2.00	2.00
Records Technician/Recording Clerk	0.50	1.00	1.00	0.00	0.00
<b>Total City Clerk</b>	<b>2.50</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>City Attorney</b>					
City Attorney	1.00	1.00	1.00	1.00	1.00
Deputy City Attorney	2.00	1.00	1.00	1.00	1.00
Senior Legal Analyst	1.00	1.00	1.00	1.00	1.00
Management Assistant	0.00	1.00	1.00	0.00	0.00
<b>Total City Attorney</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Community Relations</b>					
Community Relations Manager	0.75	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.50	0.50	0.50	0.50
<b>Total Community Relations</b>	<b>0.75</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>
<b>TOTAL GENERAL GOVERNMENT</b>	<b>14.55</b>	<b>16.30</b>	<b>16.30</b>	<b>16.40</b>	<b>16.40</b>
<b>FINANCE</b>					
<b>Finance Administration</b>					
Finance Director	1.00	1.00	1.00	1.00	1.00
Accounting Manager	0.00	1.00	1.00	1.00	1.00
Accountant	3.45	2.00	2.00	2.00	2.00
Accounting Specialist	0.00	1.00	1.00	1.00	1.00
Senior Office Specialist	0.00	1.00	1.00	1.00	1.00
<b>TOTAL FINANCE</b>	<b>4.45</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>PLANNING &amp; ENVIRONMENTAL REVIEW</b>					
<b>Current Planning</b>					
Planning Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Permit Technician	0.80	0.80	0.80	0.80	0.80
Planning Manager	2.00	1.00	1.00	1.00	1.00
Supervising Senior Planner	0.00	2.00	2.00	2.00	2.00
Assistant Planner	2.00	1.00	1.00	1.00	1.00
Associate Planner (1 at 2 year term)	4.00	3.00	3.00	3.00	3.00
Code Compliance Officer	0.00	0.00	1.00	1.00	1.00
Management Analyst	0.00	1.00	1.00	0.00	0.00
<b>Total Current Planning</b>	<b>10.80</b>	<b>10.80</b>	<b>11.80</b>	<b>10.80</b>	<b>10.80</b>



# Summary of Funded Positions



<u>Position</u>	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Adopted</u>	<u>Adopted</u>
<b>Advanced Planning</b>					
Advance Planning Manager	1.00	1.00	1.00	1.00	1.00
Senior Planner	2.00	2.00	2.00	2.00	2.00
<b>Total Advance Planning</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Sustainability Program</b>					
Sustainability Coordinator	1.00	1.00	1.00	1.00	1.00
<b>Total Sustainability Program</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>TOTAL PLANNING &amp; ENVIRONMENTAL REVIEW</b>					
	<b>14.80</b>	<b>14.80</b>	<b>15.80</b>	<b>14.80</b>	<b>14.80</b>
<b>PUBLIC WORKS</b>					
<b>Public Works Administration</b>					
Public Works Director	1.00	1.00	1.00	1.00	1.00
Management Assitant	0.00	0.00	0.00	0.90	0.90
Administrative Assistant	0.90	0.90	0.90	0.00	0.00
Senior Office Specialist	0.00	1.00	1.00	1.00	1.00
<b>Total Public Works Administration</b>	<b>1.90</b>	<b>2.90</b>	<b>2.90</b>	<b>2.90</b>	<b>2.90</b>
<b>Engineering</b>					
Principal Civil Engineer	1.00	1.00	1.00	1.00	1.00
Assistant Engineer	1.00	1.00	1.00	1.00	1.00
Senior Engineering Technician	1.00	1.00	1.00	1.00	1.00
Public Works Inspector	1.00	1.00	1.00	1.00	1.00
Traffic Engineer	0.00	1.00	1.00	1.00	1.00
<b>Total Engineering</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>Parks and Open Spaces</b>					
Lead Maintenance Worker	1.00	1.00	1.00	0.00	0.00
Maintenance Worker II	0.00	2.00	3.00	3.00	3.00
Maintenance Worker I	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
<b>Total Parks and Open Spaces</b>	<b>3.00</b>	<b>5.00</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>
<b>Capital Improvement</b>					
Deputy Public Works Director	0.00	1.00	1.00	1.00	1.00
Senior Project Engineer	2.00	3.00	3.00	2.00	2.00
Senior Management Analyst	0.00	0.00	0.00	1.00	1.00
Management Analyst	1.00	1.00	1.00	0.00	0.00
<b>Total Capital Improvement</b>	<b>3.00</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Street Maintenance</b>					
Public Works Manager	1.00	1.00	1.00	1.00	1.00
Public Works Superviosr	0.00	0.00	0.00	1.00	1.00
Lead Maintenance Worker	1.00	1.00	1.00	0.00	0.00
Maintenance Worker II	2.00	2.00	1.00	1.00	1.00
<b>Total Street Maintenance</b>	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Solid Waste and Environmental Services</b>					
Environment Services Coordinator	1.00	1.00	1.00	1.00	1.00
Assitant Engineer	0.00	0.00	0.00	1.00	1.00
<b>Total Solid Waste and Environmental Services</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>	<b>2.00</b>
<b>TOTAL PUBLIC WORKS</b>					
	<b>16.90</b>	<b>22.90</b>	<b>22.90</b>	<b>21.90</b>	<b>21.90</b>

# Summary of Funded Positions



<u>Position</u>	<u>FY 2014/15</u> <u>Actual</u>	<u>FY 2015/16</u> <u>Actual</u>	<u>FY 2016/17</u> <u>Amended</u>	<u>FY 2017/18</u> <u>Adopted</u>	<u>FY 2018/19</u> <u>Adopted</u>
<b>NEIGHBORHOOD SERVICES AND PUBLIC SAFETY</b>					
<b>Neighborhood Services</b>					
Neighborhood Service & Public Safety Director	1.00	1.00	1.00	1.00	1.00
Senior Project Manager	1.00	1.00	1.00	1.00	1.00
Management Analyst	1.00	1.00	0.00	0.00	0.00
Code Enforcement Officer	1.00	1.00	0.00	0.00	0.00
Management Assistant	0.00	0.00	1.00	1.00	1.00
Parks and Recreation Manager	0.00	0.00	1.00	0.00	0.00
<b>Total Neighborhood Services</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Economic Development</b>					
Economic Development Coordinator	1.00	1.00	1.00	1.00	1.00
<b>Total Economic Development</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Parks &amp; Recreation</b>					
Parks and Recreation Manager	0.00	0.00	0.00	1.00	1.00
<b>Total Parks &amp; Recreation</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>
<b>TOTAL NEIGHBORHOOD SERVICES &amp; PUBLIC SAFETY</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>GRAND TOTAL</b>	<b>55.70</b>	<b>65.00</b>	<b>66.00</b>	<b>64.10</b>	<b>64.10</b>



## Summary of Elected / Appointed Officials

Type	No. of Positions	Compensation	Benefits
<b>City Council (Elected)</b>			
Mayor	1	\$585.00 per month	R/F
Mayor Pro Tempore	1		R/F
Council Members	3		R/F
<i>10% increase in FY 2018/19</i>			
<b>Parks &amp; Recreation Commission (Appointed)</b>			
Total Commissioners:	7	\$50.00 per meeting	Non-Benefited
<b>Design &amp; Review Board (Appointed)</b>			
Total Members:	7	\$50.00 per meeting	Non-Benefited
<b>Planning Commission (Appointed)</b>			
Total Commissioners:	5	\$100.00 per meeting	Non-Benefited
<b>Public Tree Advisory Commission (Appointed)</b>			
Total Commissioners:	7	\$100.00 per meeting	Non-Benefited
<b>Public Engagement Commission (Appointed)</b>			
Total Commissioners:	7	\$50.00 per meeting	Non-Benefited
Retirement (R):	CalPERS Classic Members 2% @ 55 Pension Plan or CalPERS PEPRA Members 2% @ 62 Pension Plan		
Flex Benefit (F):	City paid premiums for Health/Dental/Vision Insurance		

## **Department Description:**

General Government includes the City Council, City Manager, City Clerk, City Attorney, Community Relations, Support Services, and Library. The City Council serves as the legislative body of the City and formulates policies in response to the needs, values and interests of the citizens. The City Manager is appointed by the City Council to serve as the Chief Executive Officer of the organization and is responsible for: implementing the policies and programs established by the City Council; preparing and implementing the annual budget; and hiring all City employees. The City Manager's office is also responsible for public outreach and education, human resources, information technologies, risk management, library services, and City Council policy implementation.

The General Government department also includes the City Clerk and City Attorney. The City Clerk is responsible for the management and maintenance of all official City records; preparation of City Council and other special meeting agendas and minutes; preparation and certification of all official City documents; administration of City elections and ballot measures related to City issues; receiving and responding to public records requests; and publishing notices and ordinances. The City Attorney is appointed by the City Council and works on all matters pertaining to litigation, legal advice, and the establishment of local policies, ordinances, and contracts.

## **Fiscal Years 2016/17 Accomplishments:**

### **City Council**

- ❖ Adopted a two-year budget plan for fiscal years 2017/18 and 2018/19
- ❖ Held 21 City Council meetings, 19 special meetings, and 8 workshops
- ❖ Appointed three members to the Planning Commission, three members to the Public Tree Advisory Commission, and five members to the Parks and Recreation Commission
- ❖ Presented 120 recognition items to various community groups and individuals

### **City Manager**

- ❖ Updated the City's Legislative Platform for the 2017 legislative session
  - ❖ Sent 22 letters to legislators, adopted one resolution and made numerous calls as part of the City's legislative advocacy program
  - ❖ Completed an organizational assessment of the Planning and Environmental Review Department
  - ❖ Continued to study the feasibility of direct management of the Goleta Library
  - ❖ Initiated an AB 1600 development impact fee study and update
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## **City Clerk**

- ❖ Implemented boards and commission management software
- ❖ Completed 73 public records requests on time
- ❖ Assisted departments through Phase II of the records management program to ensure compliance with adopted records retention schedules

## **Community Relations**

- ❖ Increased social media presence and interaction with Facebook, Twitter, YouTube, Pinterest, and Nextdoor
- ❖ Successfully completed two State of the City events, one Dam Dinner event, and numerous public outreach workshops and events
- ❖ Hosted Go Goleta and Support to Other Agencies photo exhibit

## **Support Services**

- ❖ Conducted 7 recruitments and completed 10 employee training sessions
- ❖ Completed approximately 1,000 IT service requests and replaced an estimated 20 workstations

## General Government Department Organization Chart



## City Council 1100

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### **Program Description:**

The City Council, as the policy making body of City government, is charged by law with meeting all the obligations and responsibilities of the City through the use of its general legislative powers. The Council also serves as the Public Financing Authority. The Councilmembers are elected to at-large seats and bear ultimate responsibility for the competent, responsive, fiscally sound functioning of the diverse offices, divisions, and departments, which form the City government.

Each year, the City Councilmembers have elected a Mayor and Mayor Pro Tempore to serve for a one-year period. However, as a result of passage of Measure C2016 in November of 2016, in 2018 the Mayoral seat will become directly elected by Goleta voters and will serve a two-year term.

The Council is directly responsible for the hiring and performance of the City Manager and the City Attorney.

### **Operational Objectives:**

- ❖ Bi-annually update the City's Strategic Plan with the adoption of the City's two-year budget to reflect Council's priorities
- ❖ Protect the City's financial health with sound fiscal policies and adopt a balanced budget by June 30 of each year
- ❖ Hold semi-monthly Council meetings and special meetings and workshops as needed
- ❖ Appoint members to the City advisory boards and commissions
- ❖ Respond to constituent inquiries
- ❖ Support nonprofit organizations that provide needed services to Goleta residents and community events through the Goleta City Grants Program and Support to Other Agencies



**Performance Measures and Workload Indicators:**

Measure	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Strategic Plan updated within established timeframes	Bi-annual update completed by June 30, 2015	Bi-annual update completed by June 30, 2016	Bi-annual update completed by June 30, 2017	Bi-annual update completed by June 30, 2018	Bi-annual update completed by June 30, 2019
Annual budget adopted within established timeframes	Budget adopted on June 9, 2015	Budget adopted on June 7, 2016	Budget adopted on June 6, 2017	Budget adopted by June 30, 2018	Budget adopted by June 30, 2019
<b>Workload Indicators:</b>					
Number of Regular and Special Council meetings held (Special Council meetings included starting FY 16/17)	22	22	41	28	28
Number of board and commission appointments made	19	19	11	13	13
Number of City Grants awarded to nonprofit agencies	27	37	39	41	Pending
Number of Support to Other Agencies funded	7	13	12	19	Pending

# City Council 1100



Department Summary					
Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 64,154	\$ 61,229	\$ 79,540	\$ 73,260	\$ 81,849
Services & Supplies	\$ 652,422	\$ 660,268	\$ 646,339	\$ 714,154	\$ 616,650
<b>Total</b>	<b>\$ 716,576</b>	<b>\$ 721,497</b>	<b>\$ 725,879</b>	<b>\$ 787,414</b>	<b>\$ 698,499</b>

# City Council 1100



<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>
Council Compensation	101-5-1100-001	\$ 30,724	\$ 32,289	\$ 33,550	\$ 32,400	\$ 34,050
Retirement	101-5-1100-050	729	631	690	1,860	2,080
Social Security & Medicare	101-5-1100-051	761	775	-	1,050	1,160
Benefit Plan Allowance	101-5-1100-058	31,940	27,535	45,300	37,950	44,559
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 64,154</b>	<b>\$ 61,229</b>	<b>\$ 79,540</b>	<b>\$ 73,260</b>	<b>\$ 81,849</b>
Memberships & Dues	101-5-1100-101	\$ 9,000	\$ 9,000	\$ 12,350	\$ 12,350	\$ 12,350
Conference & Travel - Aceves	101-5-1100-102.01	5,850	4,489	5,000	5,000	5,000
Conferences & Travel - Bennett	101-5-1100-102.02	6,862	6,228	5,000	5,000	5,000
Confer. & Travel - Perotte	101-5-1100-102.08	2,941	4,325	4,500	5,000	5,000
Conference & Travel-Farr	101-5-1100-102.09	1,838	145	191	-	-
Conferences & Travel - Vallejo	101-5-1100-102.10	7,666	2,526	291	-	-
Conferences & Travel - Kasdin	101-5-1100-102.11	-	-	4,759	5,000	5,000
Conferences & Travel - Richards	101-5-1100-102.12	-	-	4,759	5,000	5,000
Mileage Reimbursement	101-5-1100-104	362	341	1,000	1,000	1,000
Special Department Supplies	101-5-1100-111	328	117	500	500	500
Books & Subscriptions	101-5-1100-114	203	182	200	200	200
Printing & Copying	101-5-1100-115	153	14	100	100	100
Postage & Mailing	101-5-1100-116	-	-	100	100	100
Advertising	101-5-1100-117	-	-	100	100	100
Other Charges	101-5-1100-203	270	-	300	300	300
City Grants	101-5-1100-220	(3,500)	75,600	76,535	77,000	77,000
Support to Other Agencies	101-5-1100-223	370,450	557,300	530,654	597,504	500,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 402,422</b>	<b>\$ 660,268</b>	<b>\$ 646,339</b>	<b>\$ 714,154</b>	<b>\$ 616,650</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 466,576</b>	<b>\$ 721,497</b>	<b>\$ 725,879</b>	<b>\$ 787,414</b>	<b>\$ 698,499</b>
<b>PARK DEV. FEES - 221</b>						
Support to Other Agencies	221-5-1100-223	\$ 250,000	\$ -	\$ -	\$ -	\$ -
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 221</b>		<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 716,576</b>	<b>\$ 721,497</b>	<b>\$ 725,879</b>	<b>\$ 787,414</b>	<b>\$ 698,499</b>

# City Council 1100



LINE-ITEM DETAIL	GL Account	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
		Actual	Budget	Adopted	Adopted
<b>Support to Other Agencies</b>	101-5-1100-223	<b>\$ 557,300</b>	<b>\$ 510,654</b>	<b>\$ 597,504</b>	<b>\$ 500,000</b>
Beacon		4,000	-	-	-
Center for Urban Agriculture - Fairview Gardens		50,000	50,000	50,000	-
Central Coast Collaborative on Homelessness (C3H)		1,500	5,500	5,000	-
Central Coast Collaborative on Homelessness (additional)		-	-	550	-
COAST - Safe Route to Schools		6,000	6,000	6,000	-
Community Action Commission - South Coast Task Force		22,800	22,854	22,854	-
Foundation for Girsh Park		100,000	100,000	100,000	-
Goleta Depot		-	13,300	-	-
Goleta Noontime Rotary Club - Goleta Fireworks Festival (new)		-	-	1,500	-
Goleta Old Town Community Assoc. - Taste of Old Town Event (new)		-	-	3,500	-
Goleta Old Town Community Assoc. - Concerts at Community Center (new)		-	-	3,500	-
Goleta Old Town Community Association (new)		-	-	25,000	-
Goleta School Union District - Crossing Guard		20,000	20,000	20,000	-
Goleta Valley Art Association - Art Festival at Stow House (new)		-	-	1,000	-
Goleta Valley Chamber of Commerce - Visitor Services		150,000	150,000	150,000	-
Goleta Valley Cottage Hospital Foundation (new)		10,000	-	-	-
Goleta Valley Cottage Hospital Foundation (new)		-	-	4,000	-
Goleta Valley Historical Society		100,000	100,000	100,000	-
Goleta Valley Historical Society - Fiesta Ranchera Food & Wine Festival (new)		-	-	3,500	-
Goleta Valley Historical Society - Music at the Ranch Concert Series (new)		-	-	3,500	-
Goleta Valley Historical Society - Old Time Fiddler's Convention & Festival (new)		-	-	3,500	-
GVCC - Senior Program		-	25,000	25,000	-
Ice in Paradise		75,000	-	-	-
Salvation Army - C3H - Reservation Beds (new)		-	-	25,550	-
SBUSD - After School Program		13,000	13,000	13,000	-
South Coast Railroad - Operations (new)		-	-	25,000	-
Unitarian Society of SB - Warming Center (Isla Vista)		5,000	5,000	5,000	-
Support to Other Agencies - Additional				550	

## **Program Description:**

The City Manager's office is responsible for the implementation of City Council policy by directing and coordinating the operations of the City and providing leadership and direction to all City departments in the administration of their operations. The City Manager is the Chief Executive Officer and is responsible for providing direct support to the City Council in developing and executing policy. The City Manager is responsible for managing the day-to-day operations of the City and ensuring sound fiscal and monetary practices and policies. The City Manager is also responsible for public outreach and education, human resources, information technologies, risk management, and library services. The City Manager is supported by a Deputy City Manager and support staff. New this upcoming fiscal year, is the formation and operations of the Public Engagement Commission in which will be supported by the City Manager's Office.

## **Operational Objectives:**

- ❖ Present Council with a Strategic Plan and a balanced budget
- ❖ Ensure the City Council is fully informed about City issues
- ❖ Provide clear and concise direction to the Executive Management Team
- ❖ Provide effective representation of the City's interest at regional, state, and federal levels
- ❖ Prepare a Legislative Platform for annual adoption by the City Council in December of each year
- ❖ Review department status reports for performance measures and submit a year-end report to Council
- ❖ Enable City Assist to become a useful tracker of responsiveness
- ❖ Investigate IT tools to enable improved management and community participation
- ❖ Establish and promulgate a workplan that indicates the expected dates of priority deliverables and the milestones in which they are achieved.

**Strategic Objectives:**

- ❖ Provide timely feedback on responses to issues and resolutions to citizen complaints
- ❖ Provide initial response to calls and emails from City Council and the public within one business day
- ❖ Track requests made by the City Council and citizens to ensure all requests are answered in a timely manner
- ❖ Complete a technological assessment of the organization’s Information Technology (IT) needs, and prepare a 5-year Information Technology Strategic Plan (ITSP) that will guide the City in budgeting for future IT hardware, software, and governance needs
- ❖ Invest in tools and resources to improve business operations and customer service

**Performance Measures and Workload Indicators:**

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage of City departments’ performance objectives achieved	N/A	75%	80%	85%	95%
Provide initial response to calls and emails from City Council and the public within one business day	N/A	N/A	N/A	100%	100%
Present a balanced budget to Council each June	Budget adopted on June 9, 2015	Budget adopted on June 7, 2016	Budget adopted on June 6, 2017	Budget adopted by June 30, 2018	Budget adopted by June 30, 2019

Legislative Platform adopted within established time frame	Platform adopted on December 16, 2014	Platform adopted on December 15, 2015	Platform adopted on December 20, 2016	Platform adopted in December 2017	Platform adopted by December 2018
Develop and implement new standards and procedures for contracting	N/A	N/A	N/A	Develop draft standards by June 30, 2018	Standards implemented by June 30, 2019
<b>Workload Indicators:</b>					
Number of City Council's Strategic Goals achieved	8	22	23	Pending	Pending
Number of weekly updates and briefing memos issued to the City Council	55	60	48	60	60



# City Manager 1200



Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
City Manager	1.00	1.00	1.00	1.00	1.00
Executive Assistant	0.90	0.90	0.90	1.00	1.00
Deputy City Manager	1.00	1.00	1.00	1.00	1.00
Senior Management Analyst	1.00	1.00	0.00	0.00	0.00
Management Analyst	1.00	0.00	1.00	1.00	1.00
Human Resources Risk Manager	0.00	1.00	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00	1.00	1.00
Senior Office Specialist	0.00	1.00	0.00	0.00	0.00
Management Assistant	0.50	0.00	1.00	2.00	2.00
City Hall Receptionist	0.90	0.90	0.90	0.90	0.90
<b>Total</b>	<b>7.30</b>	<b>7.80</b>	<b>7.80</b>	<b>8.90</b>	<b>8.90</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 769,413	\$ 910,331	\$ 1,067,790	\$ 1,216,246	\$ 1,256,996
Services & Supplies	59,911	189,810	286,299	111,800	111,800
<b>Total</b>	<b>\$ 829,323</b>	<b>\$ 1,100,141</b>	<b>\$ 1,354,089</b>	<b>\$ 1,328,046</b>	<b>\$ 1,368,796</b>

GENERAL FUND - 101	GL Account	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
		Actual	Actual	Budget	Adopted	Adopted
Regular Salaries	101-5-1200-001	\$ 586,314	\$ 720,876	\$ 832,767	\$ 947,160	\$ 978,740
Retirement	101-5-1200-050	67,045	68,753	83,878	90,500	99,030
Social Security & Medicare	101-5-1200-051	9,320	11,164	12,180	15,940	16,400
Deferred Compensation	101-5-1200-052	12,446	7,785	8,000	8,000	8,000
Life Insurance	101-5-1200-056	1,377	1,690	2,053	2,330	2,390
Long-Term Disability	101-5-1200-057	1,648	1,892	2,371	4,020	4,140
Benefit Plan Allowance	101-5-1200-058	80,621	82,240	110,791	132,066	132,066
Auto Allowance	101-5-1200-060	8,781	13,383	13,230	13,230	13,230
Phone Allowance	101-5-1200-061	1,861	2,549	2,520	3,000	3,000
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 769,413</b>	<b>\$ 910,331</b>	<b>\$ 1,067,790</b>	<b>\$ 1,216,246</b>	<b>\$ 1,256,996</b>
Memberships & Dues	101-5-1200-101	\$ 25,055	\$ 27,898	\$ 33,200	\$ 33,200	\$ 33,200
Conferences, Meetings & Travel	101-5-1200-102	8,213	6,163	12,000	9,000	9,000
Training	101-5-1200-103	-	90	1,000	500	500
Mileage Reimbursement	101-5-1200-104	256	-	400	200	200
Special Department Supplies	101-5-1200-111	1,550	1,070	1,000	1,000	1,000
Books & Subscriptions	101-5-1200-114	136	-	500	200	200
Printing & Copying	101-5-1200-115	466	63	500	300	300
Postage & Mailing	101-5-1200-116	-	-	400	200	200
Advertising	101-5-1200-117	-	37	-	-	-
Other Charges	101-5-1200-203	162	-	1,000	200	200
Support to Other Agencies	101-5-1200-223	2,000	2,000	2,000	2,000	2,000
Professional Services	101-5-1200-500	20,887	152,490	234,299	65,000	65,000
Prof Svcs - Temp Staff	101-5-1200-501	1,186	-	-	-	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 59,911</b>	<b>\$ 189,810</b>	<b>\$ 286,299</b>	<b>\$ 111,800</b>	<b>\$ 111,800</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 829,323</b>	<b>\$ 1,100,141</b>	<b>\$ 1,354,089</b>	<b>\$ 1,328,046</b>	<b>\$ 1,368,796</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 829,323</b>	<b>\$ 1,100,141</b>	<b>\$ 1,354,089</b>	<b>\$ 1,328,046</b>	<b>\$ 1,368,796</b>

LINE-ITEM DETAIL	GL Account	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
		Budget	Budget	Adopted	Adopted
<b>Memberships &amp; Dues</b>	101-5-1200-101	<b>\$ 30,420</b>	<b>\$ 33,200</b>	<b>\$ 33,200</b>	<b>\$ 33,200</b>
National League of Cities		1,860	3,260	3,260	3,260
League of California Cities		10,205	10,510	10,510	10,510
Employment Relations Consortium		4,250	4,250	4,250	4,250
California Coastal Trail Association		750	750	750	750
Coastal Housing Partnership		2,300	2,300	2,300	2,300
UCSB Economic Forecast Project		1,250	1,250	1,250	1,250
ICMA		3,000	3,000	3,000	3,000
CycleMAYnia		1,000	1,000	1,000	1,000
LAFCO		5,805	6,880	6,880	6,880
<b>Support to Other Agencies</b>	101-5-1200-223	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>
Dam Dinner		1,500	1,500	1,500	1,500
Coastal Housing Coalition		500	500	500	500
<b>Professional Services</b>	101-5-1200-500	<b>\$ 90,000</b>	<b>\$ 185,000</b>	<b>\$ 65,000</b>	<b>\$ 65,000</b>
Management Audit Services		60,000	-	-	-
Ballot Measure Public Polling/Outreach		30,000	-	-	-
Special Studies as Needed		-	30,000	65,000	65,000
Nexus Study DIF		-	90,000	-	-
Planning Dept. Management Audit		-	65,000	-	-



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## **Program Description:**

The City Clerk's office maintains custody, control, filing, and storage of official City documents and records pertaining to the operation of City government, maintains the City seal, certifies and attests to official documents of the City, ensures timely publication and posting of legal notices in compliance with the Ralph M. Brown Act, responds to public record requests in a timely manner and administers the City's General Municipal Elections. The City Clerk coordinates Fair Political Practices Commission filings including the Statement of Economic Interests and Campaign Disclosures. The City Clerk's Office also works with the City Council, City Manager, Department Directors, and the public. The Clerk's Office is responsible for overseeing the preparation of the meeting agendas and minutes for the City Council, the Goleta RDA Successor Agency, the Parks and Recreation Commission and the Public Tree Advisory Commission, as well as, facilitating the Ordinance Review Committee in cooperation with the Office of the City Attorney. The City Clerk is responsible for the continuous updating of the Goleta Municipal Code. The department is also responsible for assisting in the recruitment of residents to serve on various City Council advisory boards, commissions, and committees. The City Clerk's office manages Goleta Channel 19 content and the televising of government meetings.

## **Operational Objectives:**

- ❖ Administer the November 6, 2018 General Municipal Election to elect two councilmembers and one mayor
- ❖ Conduct annual board and commission recruitment, appointment, training and recognitions program
- ❖ Codification of the Zoning Ordinance in FY 2017/18
- ❖ Ensure receipt of compliance certificates for required ethics training for Mayor and Councilmembers and members, designated boards and commissions and staff.
- ❖ Maintain 100% timely filing rate for statement of economic interest
- ❖ Complete 75% of City Council meeting minutes accurately within five working days
- ❖ Oversee the Records Management program and prepare annual reports on each department's progress in meeting the program goals.
- ❖ Implement the agenda management program to include all City Boards and Commissions

**Performance Measures and Workload Indicators:**

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Number of completed responses to Public Records Requests within two working days or the requested deadline	102	54	73	76	76
Percentage of Public Records Requests completed within 10 days	100%	100%	100%	100%	100%
Complete required ethics training for members of designated boards, commissions and committees	Completed	Completed	Pending	Pending	Pending
Percentage of maintaining a timely filing rate for statement of economic interest (Target 90%)	100%	100%	100%	100%	100%
Percentage of Council meeting minutes completed accurately within 5 working days (Target 75%)	65%	85%	95%	95%	95%
Number of recognition items completed	89	78	120	95	95

<b>Workload Indicators:</b>					
Number of recruitment, appointment, orientation and training coordinated for the Boards, Commissions and Committees	8	7	11	13	13

# City Clerk 1300



Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	2.00	2.00
Records Technician	0.50	1.00	1.00	0.00	0.00
<b>Total</b>	<b>2.50</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 317,176	\$ 338,761	\$ 365,790	\$ 393,550	\$ 410,680
Services & Supplies	30,602	34,867	121,400	37,788	71,788
<b>Total</b>	<b>\$ 347,779</b>	<b>\$ 373,629</b>	<b>\$ 487,190</b>	<b>\$ 431,338</b>	<b>\$ 482,468</b>



# City Clerk 1300



<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>
Salaries - full time	101-5-1300-001	\$ 246,363	\$ 265,882	\$ 286,820	\$ 309,350	\$ 322,980
Salaries - overtime	101-5-1300-003	65	345	-	-	-
Retirement	101-5-1300-050	27,528	24,615	27,290	30,700	33,920
Medicare	101-5-1300-051	3,817	4,114	4,170	5,170	5,360
Life Insurance	101-5-1300-056	563	632	710	760	800
Long-Term Disability	101-5-1300-057	776	864	900	1,310	1,360
Benefit Plan Allowance	101-5-1300-058	37,340	41,580	45,180	45,540	45,540
Phone Allowance	101-5-1300-061	725	728	720	720	720
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 317,176</b>	<b>\$ 338,761</b>	<b>\$ 365,790</b>	<b>\$ 393,550</b>	<b>\$ 410,680</b>
Memberships & Dues	101-5-1300-101	\$ 315	\$ 410	\$ 400	\$ 400	\$ 400
Conferences, Meetings & Travel	101-5-1300-102	1,119	1,637	3,600	3,600	3,600
Mileage Reimbursement	101-5-1300-104	-	-	600	600	600
Special Supplies	101-5-1300-111	3,703	3,892	1,900	1,900	1,900
Employee Recognition & Rewards	101-5-1300-113	-	455	2,500	2,500	2,500
Books & Subscriptions	101-5-1300-114	-	108	1,488	1,488	1,488
Postage & Mailing	101-5-1300-116	145	-	-	-	-
Advertising	101-5-1300-117	646	880	1,000	1,000	1,000
Election Costs	101-5-1300-120	-	594	74,100	-	34,000
Professional Services	101-5-1300-500	14,791	15,140	23,812	14,300	14,300
Prof. Svcs - Temp Staff	101-5-1300-501	9,883	11,750	12,000	12,000	12,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 30,602</b>	<b>\$ 34,867</b>	<b>\$ 121,400</b>	<b>\$ 37,788</b>	<b>\$ 71,788</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 347,779</b>	<b>\$ 373,629</b>	<b>\$ 487,190</b>	<b>\$ 431,338</b>	<b>\$ 482,468</b>
<b>PUBLIC, EDUCATION, GOVERNMENT FEES - 503</b>						
Professional Services	503-5-1300-500	-	-	-	14,500	14,500
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,500</b>	<b>\$ 14,500</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 347,779</b>	<b>\$ 373,629</b>	<b>\$ 487,190</b>	<b>\$ 445,838</b>	<b>\$ 496,968</b>

<b>LINE-ITEM DETAIL</b>	<b>GL Account</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
		<b>Budget</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>
<b>Election Costs</b>	101-5-1300-120	\$ -	\$ 74,100	\$ -	\$ 34,000
General Municipal Election (2 seats) (1T)		-	35,700	-	34,000
General Municipal Election (proposed measure) (1T)		-	38,400	-	-
<b>Professional Services</b>	101-5-1300-500	\$ 25,000	\$ 25,000	\$ 14,300	\$ 14,300
Zoning Ordinance Codification (1T)		8,000	8,000	8,000	8,000
Zoning Ordinance Codification (Ongoing)		4,000	4,000	4,000	4,000
Media Services		12,000	12,000	-	-
Records Retention (ongoing)		1,000	1,000	1,000	1,000
Media Archive		-	-	1,300	1,300



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# City Attorney 1400

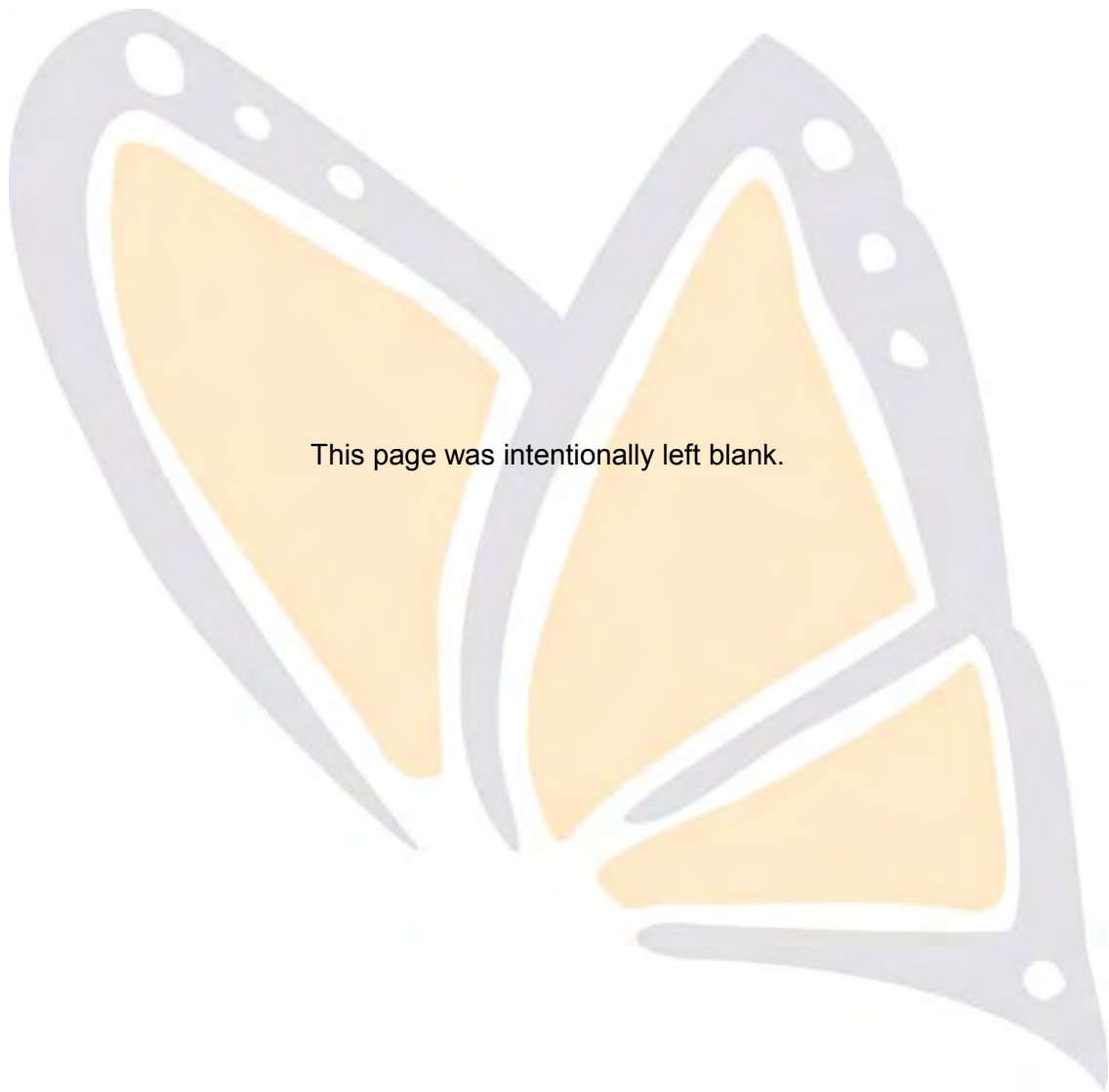


## **Program Description:**

The City Attorney’s office provides the City with comprehensive legal services. Services include, but are not limited to, the writing of City ordinances, contracts and agreements; review and advice on planning-related policies and development proposals and land-use issues; tracking of pertinent laws, statutes, and legislative issues effecting the City; and, assistance with personnel matters, code enforcement issues, and the establishment of Council policies and legal strategies.

<b>Department Summary</b>					
<b>Positions</b>	<b>FY 2014/15 Actual</b>	<b>FY 2015/16 Actual</b>	<b>FY 2016/17 Budget</b>	<b>FY 2017/18 Adopted</b>	<b>FY 2018/19 Adopted</b>
City Attorney	1.00	1.00	1.00	1.00	1.00
Deputy City Attorney	2.00	1.00	1.00	1.00	1.00
Senior Legal Analyst	1.00	1.00	1.00	1.00	1.00
Management Assistant	0.00	1.00	1.00	0.00	0.00
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>

<b>Expenditures</b>	<b>FY 2014/15 Actual</b>	<b>FY 2015/16 Actual</b>	<b>FY 2016/17 Budget</b>	<b>FY 2017/18 Adopted</b>	<b>FY 2018/19 Adopted</b>
Salaries & Benefits	\$ 532,795	\$ 610,972	\$ 888,710	\$ 295,690	\$ 599,770
Services & Supplies	459,779	665,808	752,425	559,450	398,050
Capital Outlay	906	1,951	5,000	1,500	-
<b>Total</b>	<b>\$ 993,479</b>	<b>\$ 1,278,731</b>	<b>\$ 1,646,135</b>	<b>\$ 856,640</b>	<b>\$ 997,820</b>



# City Attorney 1400



<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>
Salaries - Full Time	101-5-1400-001	\$ 416,273	\$ 485,219	\$ 722,590	\$ 233,530	\$ 469,170
Part Time Salaries	101-5-1400-002	-	-	20,000	-	-
Salaries - Overtime	101-5-1400-003	-	23	-	-	-
Retirement	101-5-1400-050	48,106	46,024	54,630	25,420	55,130
Medicare	101-5-1400-051	6,615	8,943	9,300	3,850	7,640
Deferred Compensation	101-5-1400-052	8,061	7,785	8,000	-	8,000
Life Insurance	101-5-1400-056	956	1,085	1,320	580	1,150
Long-Term Disability	101-5-1400-057	1,082	1,243	1,470	990	1,980
Benefit Plan Allowance	101-5-1400-058	40,481	49,361	60,240	30,360	45,540
Auto Allowance	101-5-1400-060	8,465	8,497	8,400	-	8,400
Phone Allowance	101-5-1400-061	2,756	2,792	2,760	960	2,760
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 532,795</b>	<b>\$ 610,972</b>	<b>\$ 888,710</b>	<b>\$ 295,690</b>	<b>\$ 599,770</b>
Memberships & Dues	101-5-1400-101	\$ 2,836	\$ 1,925	\$ 2,500	\$ 600	\$ 1,200
Conferences, Meetings & Travel	101-5-1400-102	3,893	6,501	7,000	7,000	7,000
Mileage Reimbursement	101-5-1400-104	96	-	250	250	250
Special Dept. Supplies	101-5-1400-111	36	453	1,000	1,000	1,000
Books & Subscriptions	101-5-1400-114	10,356	9,347	14,079	7,500	7,500
Printing & Copying	101-5-1400-115	2,484	56	500	500	500
Postage and Mailing	101-5-1400-116	82	-	200	200	200
Advertising	101-5-1400-117	506	-	100	100	100
Minor Equipment	101-5-1400-118	-	-	300	300	300
Professional Services	101-5-1400-500	1,826	67,535	110,300	20,000	20,000
Prof Svcs - Legal	101-5-1400-502	432,951	84,251	418,179	100,000	100,000
Prof Svcs - Special Legal	101-5-1400-503	2,761	495,741	198,016	260,000	260,000
Prof. Services - Other	101-5-1400-550	1,951	-	-	162,000	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 459,779</b>	<b>\$ 665,808</b>	<b>\$ 752,425</b>	<b>\$ 559,450</b>	<b>\$ 398,050</b>
Furnishings	101-5-1400-703	\$ 906	\$ -	\$ -	\$ 1,500	\$ -
Computer Technology	101-5-1400-707	-	1,951	5,000	-	-
<b>CAPITAL OUTLAY</b>		<b>\$ 906</b>	<b>\$ 1,951</b>	<b>\$ 5,000</b>	<b>\$ 1,500</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 993,479</b>	<b>\$ 1,278,731</b>	<b>\$ 1,646,135</b>	<b>\$ 856,640</b>	<b>\$ 997,820</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 993,479</b>	<b>\$ 1,278,731</b>	<b>\$ 1,646,135</b>	<b>\$ 856,640</b>	<b>\$ 997,820</b>



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## **Program Description:**

The purpose of the Community Relations Division within the General Government department is to provide accurate and timely information and education for the City of Goleta's many programs, projects and events to all internal and external stakeholders and the media. The division executes the City's messaging in various communication forms and seeks to use new technologies as available. The division is also responsible for supporting citizen participation, providing emergency public information and creating content for all the City's information tools including the website and social media. The Community Relations Manager serves as the City's spokesperson and provides support to the Mayor and City Council with speeches, research, and community outreach activities.

## **Operational Objectives:**

- ❖ Develop and maintain a robust and comprehensive communication plan and tools that promote the City's programs, services, events, to the community in a timely manner
- ❖ Provide media and public speaking training and development for City Council members, department directors and staff
- ❖ Increase participation in City events and government meetings, workshops and open houses
- ❖ Provide timely, accurate information to the community during emergencies

## **Strategic Objectives:**

- ❖ Engage members of the Public Engagement Commission to begin work on tasks outlined in the establishing resolution
  - ❖ Provide grants, sponsorship, and other support to events that foster participation in the community
  - ❖ Evaluate and implement a formalized process for providing support to other agencies
  - ❖ Evaluate and implement, if appropriate, new tools and technologies to engage and inform the community
  - ❖ Maintain accurate websites to educate the public ([www.CityofGoleta.org](http://www.CityofGoleta.org) and [www.GoletaButterflyGrove.com](http://www.GoletaButterflyGrove.com))
  - ❖ Serve as the City's communications liaison during emergency incidents at the emergency operations centers
-

**Performance Measures and Workload Indicators:**

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage of media requests responded to within an hour	100%	100%	95%	95%	95%
Increase number of citizens engaging with the City across all platforms (traditional and new media) pl	N/A	N/A	N/A	5%	5%
Number of tasks completed by PEC	N/A	N/A	N/A	Pending	Pending
Number of new technologies and other measures evaluated to enhance transparency and participation	N/A	N/A	2	3	3
<b>Workload Indicators:</b>					
Number of Monarch Press newsletters produced	10	10	10	10	10
Number of marketing plans implemented for City Projects	1	N/A	2	2	2
Number of training sessions related to presentations and community outreach	N/A	N/A	N/A	1	1



# Community Relations 1500



Represent the City at Community Meetings/Committees	N/A	N/A	N/A	20	20
Number of Public Engagement Commission meetings held	N/A	N/A	N/A	6	6
Represent the City on Emergency Incidents at the EOC	1	1	2	1	1



# Community Relations 1500

Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Community Relations Manager	0.75	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.50	0.50	0.50	0.50
<b>Total</b>	<b>0.75</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>

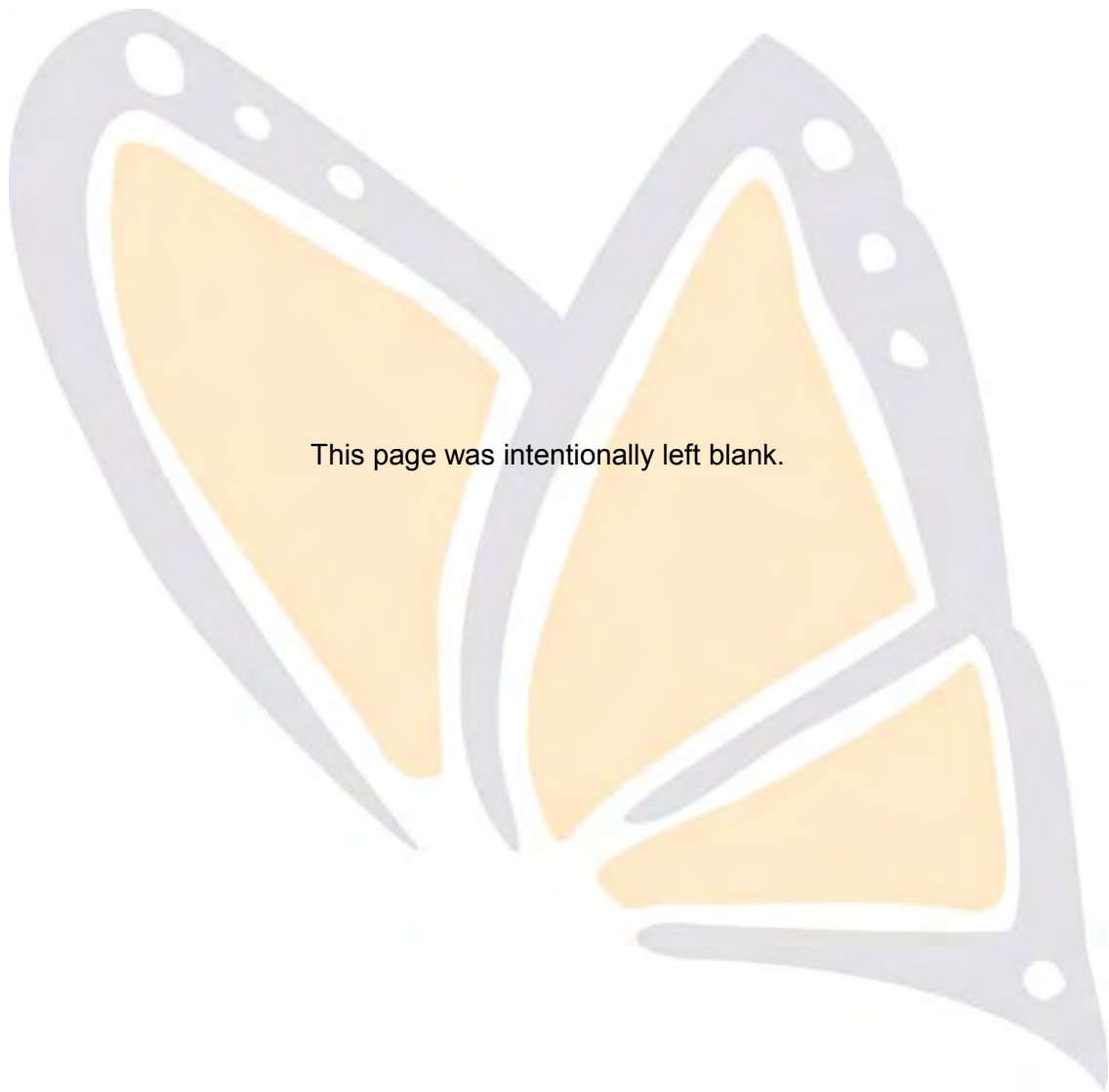
Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 114,774	\$ 137,082	\$ 165,880	\$ 197,100	\$ 210,510
Services & Supplies	25,462	38,892	74,710	112,925	64,425
<b>Total</b>	<b>\$ 140,236</b>	<b>\$ 175,975</b>	<b>\$ 240,590</b>	<b>\$ 310,025</b>	<b>\$ 274,935</b>

# Community Relations 1500



<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>		<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>
Salaries-full time	101-5-1500-001	\$ 89,783	\$ 108,219	\$ 131,190	\$ 154,520	\$ 165,480
Salaries - part time	101-5-1500-002	-	-	-	-	-
Salaries - overtime	101-5-1500-003	-	-	-	-	-
Retirement	101-5-1500-050	10,434	10,905	13,405	15,460	17,680
Medicare	101-5-1500-051	1,410	1,646	1,912	2,590	2,750
Life Insurance	101-5-1500-056	181	251	328	380	410
Long-Term Disability	101-5-1500-057	261	364	460	660	700
Benefit Plan Allowance	101-5-1500-058	11,979	14,970	17,734	22,770	22,770
Phone Allowance	101-5-1500-061	725	728	851	720	720
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 114,774</b>	<b>\$ 137,082</b>	<b>\$ 165,880</b>	<b>\$ 197,100</b>	<b>\$ 210,510</b>
Stipends for meetings	101-5-1500-100	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000
Memberships & Dues	101-5-1500-101	615	800	600	700	700
Conferences, Meetings & Travel	101-5-1500-102	2,448	4,740	3,500	3,500	4,000
Mileage Reimbursement	101-5-1500-104	335	-	250	500	500
Special Supplies	101-5-1500-111	2,654	973	3,500	4,000	4,000
Employee Recognition & Awards	101-5-1500-113	-	15	12,000	12,500	12,500
Books & Subscriptions	101-5-1500-114	249	262	300	325	325
Printing & Copying	101-5-1500-115	185	120	3,000	1,200	1,200
Postage & Mailing	101-5-1500-116	-	-	2,100	8,700	8,700
Advertising	101-5-1500-117	524	204	2,300	1,000	1,000
Minor Equipment	101-5-1500-118	-	-	-	-	-
Professional Services	101-5-1500-500	18,452	14,901	21,000	76,500	27,500
Pro Svcs - Temp Staff	101-5-1500-501	-	16,876	26,160	-	-
Contract Services	101-5-1500-550	-	-	-	2,000	2,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 25,462</b>	<b>\$ 38,892</b>	<b>\$ 74,710</b>	<b>\$ 112,925</b>	<b>\$ 64,425</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 140,236</b>	<b>\$ 175,975</b>	<b>\$ 240,590</b>	<b>\$ 310,025</b>	<b>\$ 274,935</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 140,236</b>	<b>\$ 175,975</b>	<b>\$ 240,590</b>	<b>\$ 310,025</b>	<b>\$ 274,935</b>

<b>LINE-ITEM DETAIL</b>	<b>GL Account</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
		<b>Budget</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>
<b>Professional Services</b>	101-5-1500-500	<b>16,000</b>	<b>21,000</b>	<b>76,500</b>	<b>27,500</b>
Mailing services		5,000	5,000	-	-
Graphic design		5,000	5,000	5,000	5,000
Editing		2,500	2,500	-	-
Other professional services		3,500	3,500	2,500	2,500
Community State of the City			5,000	-	-
Translation/Spanish engagement				15,000	15,000
Videotaping				4,000	4,000
Development of Butterfly Grove materials				15,000	1,000
Community Survey				35,000	-



# Support Services 1600

## Program Description:

The Support Services program provides operational support to all departments in the areas of human resources, information technology and communication systems, the purchasing of citywide supplies and services, and risk management. Human Resources maintains equitable systems of classification and compensation, conducts recruitments and employee selection, initiates training, monitors performance management, and maintains labor relations. Information technology includes the technical support of the City’s website, communications, databases, workstations and applications. Risk management provides for the protection of the City’s assets through risk identification, avoidance, resolution, and evaluation of public liability insurance, safety, and loss prevention activities and programs. Support Services also maintains the City’s Personnel Rules, compensation plan and administrative guidelines, and manages the City’s risk management, worker’s compensation, general liability, property, and ADA compliance programs. These are essential functions to provide efficient government services.

## Operational Objectives:

- ❖ Conduct 7 recruitments per the annual budget plan; Decrease Average Time (days)-to-Hire rate for recruitments by 50%
- ❖ Promote and maintain a safe and healthy work environment by conducting 4 employee and wellness and ergonomics trainings annually
- ❖ Achieve 100% on-time performance evaluations for FY 2017/18
- ❖ Increase ability to track and monitor claims activity by implementing a claims tracking database
- ❖ Provide technical support, manage applications, and assess future technology needs to increase network capacity and system effectiveness
- ❖ Enhance/Promote Transportation Demand Management program and increase employee participation by 5%

## Performance Measures and Workload Indicators:

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage of on-time performance reviews	N/A	N/A	65%	75%	100%

## Support Services 1600

Percentage participation increase in Transportation Demand Management program	N/A	N/A	N/A	5%	5%
<b>Workload Indicators:</b>					
Number of employee training sessions conducted	3	9	10	10	10
Recruitment – Average Time-to-Fill Days	N/A	N/A	147	70	60
Number of employee wellness/ergonomic trainings	N/A	N/A	N/A	4	4
Number of recruitments conducted	7	19	7	7	8
Number of IT service requests completed	1,135	1,151	1,000	1,000	1,000
Number of workstations replaced	21	8	20	10	10
Number of employee benefit meetings conducted	N/A	N/A	N/A	12	12
Number of safety meetings conducted	N/A	N/A	N/A	4	4



## Support Services 1600

<b>Department Summary</b>					
<b>Expenditures</b>	<b>FY 2014/15 Actual</b>	<b>FY 2015/16 Actual</b>	<b>FY 2016/17 Budget</b>	<b>FY 2017/18 Adopted</b>	<b>FY 2018/19 Adopted</b>
Salaries & Benefits	\$ 42,761	\$ 36,764	\$ 15,970	\$ 24,980	\$ 24,980
Services & Supplies	1,538,347	1,480,616	1,754,674	1,840,702	1,865,129
Capital Outlay	78,139	47,227	76,623	-	-
<b>Total</b>	<b>\$ 1,659,247</b>	<b>\$ 1,564,607</b>	<b>\$ 1,847,267</b>	<b>\$ 1,865,682</b>	<b>\$ 1,890,109</b>



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# Support Services 1600



<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	
Regular Salaries	101-5-1600-001	\$ 28,202	\$ 26,305	\$ -	\$ -	\$ -
Part Time Salaries	101-5-1600-002	-	-	1,200	10,000	10,000
Medicare	101-5-1600-051	2,174	865	770	980	980
Unemployment Insurance	101-5-1600-062	-	1,048	-	-	-
Commute Alternatives	101-5-1600-063	12,386	8,547	14,000	14,000	14,000
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 42,761</b>	<b>\$ 36,764</b>	<b>\$ 15,970</b>	<b>\$ 24,980</b>	<b>\$ 24,980</b>
Memberships & Dues	101-5-1600-101	\$ 107	\$ 107	\$ 210	\$ 350	\$ 350
Conferences, Meetings & Travel	101-5-1600-102	160	2,792	2,500	3,000	3,000
Office Supplies	101-5-1600-110	33,271	29,735	40,000	40,000	40,000
Special Supplies	101-5-1600-111	28	584	500	500	500
Employee Recognition & Awards	101-5-1600-113	2,657	6,103	-	-	-
Books & Subscriptions	101-5-1600-114	204	-	500	500	500
Printing & Copying	101-5-1600-115	5,956	6,928	12,000	12,000	12,000
Postage & Mailing	101-5-1600-116	10,008	10,008	11,000	11,000	11,000
Advertising	101-5-1600-117	4,148	6,215	6,000	6,500	6,500
Minor Equipment	101-5-1600-118	-	566	5,400	5,400	5,400
Workers Compensation	101-5-1600-132	122,385	137,604	121,050	159,948	175,000
Utilities - Telephone	101-5-1600-140	48,927	50,820	58,000	58,000	58,000
Utilities - Electric	101-5-1600-142	44,668	36,825	57,100	57,100	57,100
Utilities - Gas	101-5-1600-143	193	4,272	700	700	700
Vehicles - Fuel	101-5-1600-144	-	759	2,000	2,000	2,000
Vehicle Fuel #2	101-5-1600-144.02	214	-	-	-	-
Vehicle Fuel - #5	101-5-1600-144.05	160	203	-	-	-
Vehicle Fuel #12	101-5-1600-144.12	579	214	-	-	-
Lease - City Hall	101-5-1600-145	639,977	585,725	696,648	714,930	735,040
Leasing/Rental - Equipment	101-5-1600-147	27,294	23,932	21,000	33,680	33,680
Insurance Premiums	101-5-1600-150	245,571	229,150	274,545	363,538	348,762
Other Charges	101-5-1600-203	12,430	7,935	11,225	11,225	11,225
Maintenance - Facilities	101-5-1600-402	32,882	31,652	40,000	43,168	43,168
Maintenance - Computers	101-5-1600-407	168,577	240,176	135,343	178,752	179,208
Maintenance - Office Equipment	101-5-1600-408	4,598	3,960	6,500	6,500	7,000
Maintenance - Vehicles	101-5-1600-410	23	1,319	3,000	3,000	3,500
Maint. Vehicle #2	101-5-1600-410.02	242	90	-	-	-
Maint. Vehicle #5	101-5-1600-410.05	27	137	-	-	-
Maint. Vehicle #12	101-5-1600-410.12	283	126	-	-	-
Professional Services	101-5-1600-500	132,778	62,679	249,453	128,911	131,496
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 1,538,347</b>	<b>\$ 1,480,616</b>	<b>\$ 1,754,674</b>	<b>\$ 1,840,702</b>	<b>\$ 1,865,129</b>
Furnishings	101-5-1600-703	\$ 7,913	\$ 5,319	\$ 24,623	\$ -	\$ -
Computer Technology	101-5-1600-707	70,226	41,907	52,000	-	-
<b>CAPITAL OUTLAY</b>		<b>\$ 78,139</b>	<b>\$ 47,227</b>	<b>\$ 76,623</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 1,659,247</b>	<b>\$ 1,564,607</b>	<b>\$ 1,847,267</b>	<b>\$ 1,865,682</b>	<b>\$ 1,890,109</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 1,659,247</b>	<b>\$ 1,564,607</b>	<b>\$ 1,847,267</b>	<b>\$ 1,865,682</b>	<b>\$ 1,890,109</b>

# Support Services 1600



LINE-ITEM DETAIL	GL Account	FY 2015/16 Budget	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
<b>Workers Compensation</b>	101-5-1600-132	<b>\$ 137,596</b>	<b>\$ 121,050</b>	<b>\$ 159,948</b>	<b>\$ 130,000</b>
Annual Insurance Premium Contribution		137,596	121,050	159,948	130,000
<b>Insurance Premiums</b>	101-5-1600-150	<b>\$ 261,302</b>	<b>\$ 274,545</b>	<b>\$ 363,538</b>	<b>\$ 348,762</b>
General Liability Program Annual Contribution		233,917	263,125	325,772	330,064
General Liability Program Retrospective Deposit		16,404		22,893	
Pollution Liability Program Premium		4,046	4,250	4,675	5,143
Property Insurance Premium		6,200	6,400	9,351	12,623
Crime Policy Premium		735	770	847	932
<b>Maintenance - Computers</b>	101-5-1600-407	<b>\$ 208,287</b>	<b>\$ 135,343</b>	<b>\$ 178,752</b>	<b>\$ 179,208</b>
Cox Communications		6,720	6,720	6,720	6,720
Cox - TV/Internet - City Hall				4,680	4,680
Cox - TV/Internet - Corp Yard				3,360	3,360
Incode		22,000	23,756	24,256	24,256
Synergy - Hosted Email Exchange		12,000	12,600	14,157	14,157
Synergy - Network Management Services		91,200	-	-	-
Synergy - Adobe Acrobat Licensing		-	-	4,442	4,442
Synergy - MS Office 365 Licensing		-	-	4,320	4,320
Granicus - Media Mgr, Agenda Mgmt, Boards/Comms		26,167	26,167	26,167	26,167
Granicus - Legistar Mgmt Fee Annual		-	-	10,800	10,800
Digital Map Products		25,000	25,000	27,800	27,800
NEOGOV		4,500	4,500	10,150	10,150
Open Gov		2,800	2,800	2,800	2,800
Gov Delivery		12,500	13,000	14,200	14,200
Bill Tracking		2,400	2,400	2,400	2,400
Site Improve		3,000	4,000	4,000	4,000
Misc. Website Hosting		-	600	600	600
Vision Internet Hosting		-	7,000	7,000	7,276
WebQA - City Assist		-	6,500	7,020	7,200
Survey Monkey		-	300	300	300
PTV Vision Traffic Software		-	-	1,080	1,080
StreetSaver Software		-	-	2,500	2,500
<b>Professional Services</b>	101-5-1600-500	<b>\$ 19,680</b>	<b>\$ 165,956</b>	<b>\$ 128,911</b>	<b>\$ 131,496</b>
Community Action EAP		4,200	4,200	4,200	4,200
Vision Internet Hosting		2,400	-	-	-
WebQA - City Assist		6,180	-	-	-
Misc. Website Hosting		600	-	-	-
Ergonomic Assessments		6,300	6,300	6,300	6,300
Synergy Computing Inc.		-	95,456	103,411	105,996
IT Strategic Plan		-	45,000	-	-
HR Support Services		-	15,000	15,000	15,000
<b>Computer Technology</b>	101-5-1600-707	<b>\$ 49,000</b>	<b>\$ 43,000</b>	<b>\$ -</b>	<b>\$ -</b>
Community Action EAP		25,000	25,000	-	-
Vision Internet Hosting		18,000	18,000	-	-
WebQA - City Assist		5,000	-	-	-
Misc. Website Hosting		1,000	-	-	-

**Program Description:**

The purpose of the Library program is to provide a channel through which the special tax for enhanced library services is directed toward the administration, management, operation, and maintenance of the Goleta Valley Public Library. The Library is located at 500 North Fairview Avenue and consists of 15,437 square feet of building, and 1.68 acres of adjacent parking lot and grounds. Operation of the branch currently is achieved through a contract with the City of Santa Barbara. The Goleta Library circulates approximately 600,000 in materials for adults, children and teens. Annual visits to the library included approximately 261,000 visitors in FY 2016/17. The City of Goleta will be exploring the opportunity in FY 2017/18 whether it wants to assume management of operations and form a municipal library.

**Operational Objectives:**

- ❖ Monitor and analyze the Library operating budget
- ❖ Meet with the City’s Ad Hoc Library Committee and community stakeholders to assess current and future needs and sustainability of the Library
- ❖ Explore the process of formation of a municipal library
- ❖ Explore funding mechanisms to augment the existing revenue sources
- ❖ Ensure that the City’s existing special tax rate structure objectively meets the needs of the City and its citizenry

**Strategic Objectives:**

- ❖ Continue to analyze the feasibility of direct management of the library

**Performance Measures and Workload Indicators:**

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Workload Indicators:</b>					
Quarterly review of Library operating budget	4	4	4	4	4

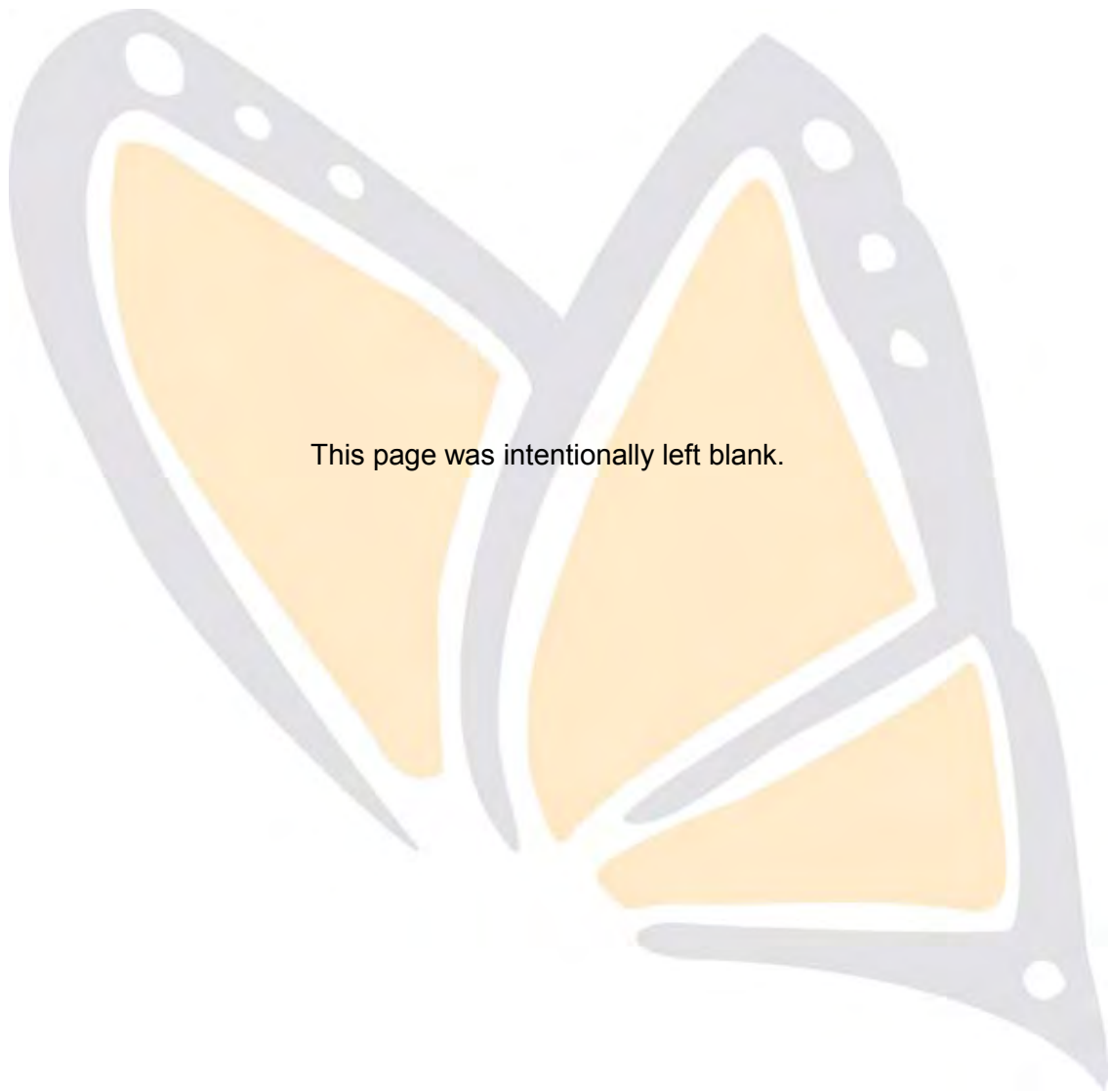
# Library 1700



Department Summary					
Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Services & Supplies	\$ 270,670	\$ 302,171	\$ 371,784	\$ 391,259	\$ 593,893
<b>Total</b>	<b>\$ 270,670</b>	<b>\$ 302,171</b>	<b>\$ 371,784</b>	<b>\$ 391,259</b>	<b>\$ 593,893</b>

# Library 1700

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>		<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>
Maintenance - Facilities	101-5-1700-402	\$ -	\$ -	\$ 16,500	\$ 16,500	\$ 16,500
Contract Services - Other	101-5-1700-550	-	30,000	-	-	200,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 16,500</b>	<b>\$ 16,500</b>	<b>\$ 216,500</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 16,500</b>	<b>\$ 16,500</b>	<b>\$ 216,500</b>
<b>LIBRARY FACILITIES DEVELOPMENT FEES - 223</b>						
Books & Subscriptions	223-5-1700-114	\$ 10,000	\$ 10,000	\$ 102,000	\$ 102,000	\$ 102,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 102,000</b>	<b>\$ 102,000</b>	<b>\$ 102,000</b>
<b>TOTAL EXPENDITURES - 223</b>		<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 102,000</b>	<b>\$ 102,000</b>	<b>\$ 102,000</b>
<b>LIBRARY SERVICES - 501</b>						
County Administration Fees	501-5-1700-202	\$ 8,675	\$ 8,769	\$ 9,326	\$ 9,326	\$ 9,326
Contract Services	501-5-1700-550	251,995	253,402	243,958	263,433	266,067
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 260,670</b>	<b>\$ 262,171</b>	<b>\$ 253,284</b>	<b>\$ 272,759</b>	<b>\$ 275,393</b>
<b>TOTAL EXPENDITURES - 501</b>		<b>\$ 260,670</b>	<b>\$ 262,171</b>	<b>\$ 253,284</b>	<b>\$ 272,759</b>	<b>\$ 275,393</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 270,670</b>	<b>\$ 302,171</b>	<b>\$ 371,784</b>	<b>\$ 391,259</b>	<b>\$ 593,893</b>



### **Department Description:**

The Finance Department's primary function is to ensure the financial integrity of the City of Goleta by providing superior financial services, maintaining the public trust, and promoting governmental efficiency, effectiveness, and accountability. The department is responsible for the maintenance of an effective financial accounting system, which accurately reflects the financial operations of the City and offers a framework for financial planning and analysis. The Finance Department also oversees and handles the investment program for the City and is now functioning as the City's purchasing department. The primary goal is providing accurate, reliable and timely financial information to the City Council, City Manager, City Departments and outside requests using professional standards.

### **Fiscal Year FY 2016/17 Accomplishments:**

- ❖ Submitted the City's Comprehensive Annual Financial Report (CAFR) to the Government Finance Officers Association (GFOA) by the deadline and received the Certificate of Achievement for Excellence in Financial Reporting for fiscal year ending June 30, 2016
- ❖ Submitted all of the following required annual filings to the State Controller's Office by the deadline: Single Audit Report, Street Report, State Compensation Report and the Cities Financial Transactions Report
- ❖ Received an unmodified audit opinion for the independent audit
- ❖ Implemented the Short-Term Vacation Rental Permit program and developed a webpage in order to facilitate compliance, provided access to the nuisance response plan and general permit program information
- ❖ Updated City's Investment Policy and to now be reviewed and adopted annually
- ❖ Implemented Local Agency Investment Fund (LAIF) online access
- ❖ Created and implemented Year-End Policies and Procedures
- ❖ Integrated the City's purchasing function into the Finance Department, that was previously in the City Manager's Office
- ❖ Received an updated Other Post-Employment Benefits (OPEB) Actuarial Report
- ❖ Implemented Positive Pay with primary bank to further enhance fraud prevention and check monitoring

**Finance Department Organization Chart**





### **Program Description:**

The purpose of the Finance Administration program is to ensure the financial integrity of the City of Goleta by providing superior financial services, maintaining the public trust, and promoting governmental efficiency, effectiveness, and accountability. The program is responsible for the financial system, general accounting, payroll, accounts payable, accounts receivable, budget preparation, debt administration, annual audits, business licenses, short-term vacation rental permits, investments and financial reporting. It provides coordination and direction of the financial operations of the City. This includes directing, monitoring, and controlling the establishment and maintenance of an effective financial accounting system, controlling the assets and financial operations of the City and providing a framework for financial planning and analysis to support the operation and management of all City departments. The Finance Administration program is also responsible for processing and maintaining records of all financial transactions of the City.

### **Operational Objectives:**

- ❖ Submit the Comprehensive Annual Financial Reporting (CAFR) for fiscal year ending June 30, 2017 and June 30, 2018, to Government Finance Officers Association (GFOA) for participation in its Awards Program
  - ❖ Submit the Two Year Financial Plan and Annual Operating Budget for Fiscal Year 2017/18 and 2018/19 to the GFOA's Distinguished Budget Presentation Awards Program within ninety (90) days of legal adoption of the final operating and capital improvement budgets.
  - ❖ Issue Business Licenses within 7 days of approval and provide timely renewal notices no later than 30 days before the current license expiration date
  - ❖ Review short-term vacation rental permit compliance to identify owner(s) that are operating in the City without a valid City permit
  - ❖ Implement audit and internal control recommendations by June 30, 2018
  - ❖ Promote timely and effective accounts payable operations
  - ❖ Promote timely and effective accounts receivable operations
  - ❖ Expand efforts and tools to control spending by June 30, 2018
  - ❖ Review and standardize citywide policies and procedures to increase understanding, compliance, and control by June 30, 2018
  - ❖ Pursue tax-exempt financing for City infrastructure projects by June 30, 2018
  - ❖ Maximize investment returns in accordance with California Government Code and California Debt and Investment Commission best practices
-

## Strategic Objectives:

- ❖ Update the Comprehensive User Fee Study
- ❖ Complete the update of the Development Impact Fee (DIF) Nexus Study
- ❖ Implement a Financial Software upgrade
- ❖ Pursue financing for City infrastructure funding
- ❖ Address the Revenue Neutrality Agreement
- ❖ Seek positive resolution of outstanding redevelopment issues with the State of California
- ❖ Develop a roadmap to address future pension obligations
- ❖ Strive for Government Finance Officers Association (GFOA) award for excellence in financial reporting and distinguished budget presentation
- ❖ Create a Budget in Brief to provide simplification and ease of understanding
- ❖ Create a comprehensive 5-Year Financial Plan to further enhance the current 5-year budget forecast
- ❖ Annually review, update, and implement the City's Investment Policy to further diversify and ladder investments while prioritizing safety of City funds
- ❖ Annually review, update, and implement the City's Debt Management Policy
- ❖ Annually review the City's Financial Reserve Policy
- ❖ Implement an escheatment policy for unclaimed revenues

## Performance Measures and Workload Indicators:

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage of business licenses processed within 7 days after approval	N/A	N/A	N/A	100%	100%

## Finance 3100



Percentage of invoices paid within 30 days of receiving approved invoices from departments	N/A	N/A	N/A	100%	100%
Percentage of annual payroll disbursements through Direct Deposit	N/A	N/A	N/A	100%	100%
Average rate of investment yield	N/A	N/A	0.7166%	Pending	Pending
Percentage of meeting all Federal, State and City reporting requirements within mandated timeframe	N/A	N/A	100%	100%	100%
Attain unmodified audit opinion on City's annual financial statements	Yes	Yes	Yes	Pending	Pending
Attain annual GFOA budget award and financial reporting achievement award for CAFR	Yes, CAFR only	Yes, CAFR only	Yes, CAFR only	Pending	Pending
Percentage of annual reviews completed of the City's investment, debt management and reserve policy by the 2nd quarter	N/A	N/A	N/A	100%	100%

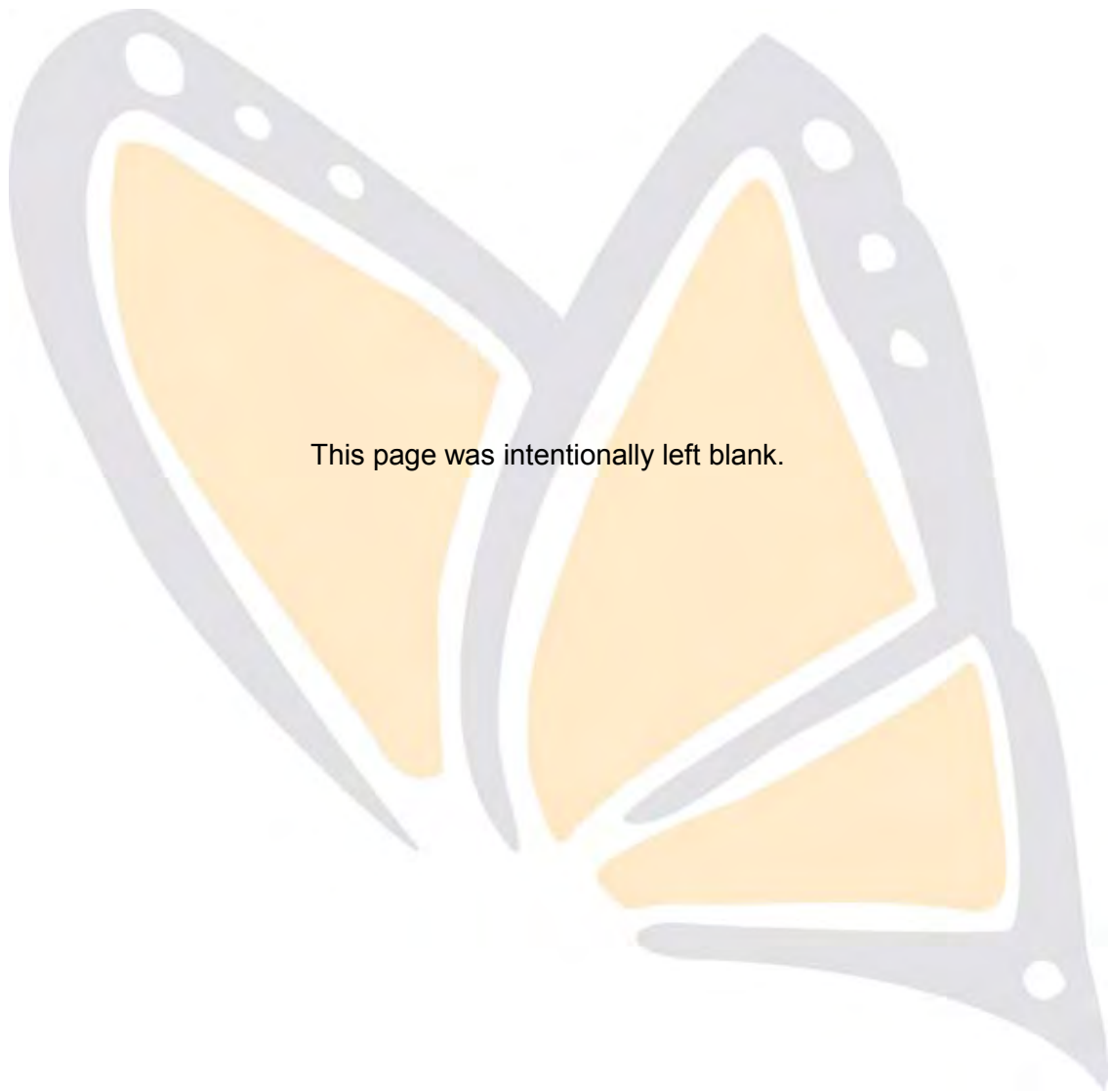
<b>Workload Indicators:</b>					
Number of business licenses processed	2,075	2,320	2,160	2,160	2,160
Number of A/P checks and electronic payments	2,721	2,894	2,915	3,200	3,520
Number of internal newsletters released related to financial policy and training	N/A	N/A	N/A	4	4
Number of purchase orders issued	N/A	N/A	379	415	456
Number of W2's issued	N/A	N/A	84	94	94
Number of 1099's issued	N/A	N/A	84	90	90
Number of payroll checks and direct deposits	N/A	N/A	N/A	Pending	Pending

# Finance 3100



Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Finance Director	1.00	1.00	1.00	1.00	1.00
Accounting Manager	0.00	1.00	1.00	1.00	1.00
Accountant	3.45	2.00	2.00	2.00	2.00
Accounting Specialist	0.00	1.00	1.00	1.00	1.00
Senior Office Specialist	0.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>4.45</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

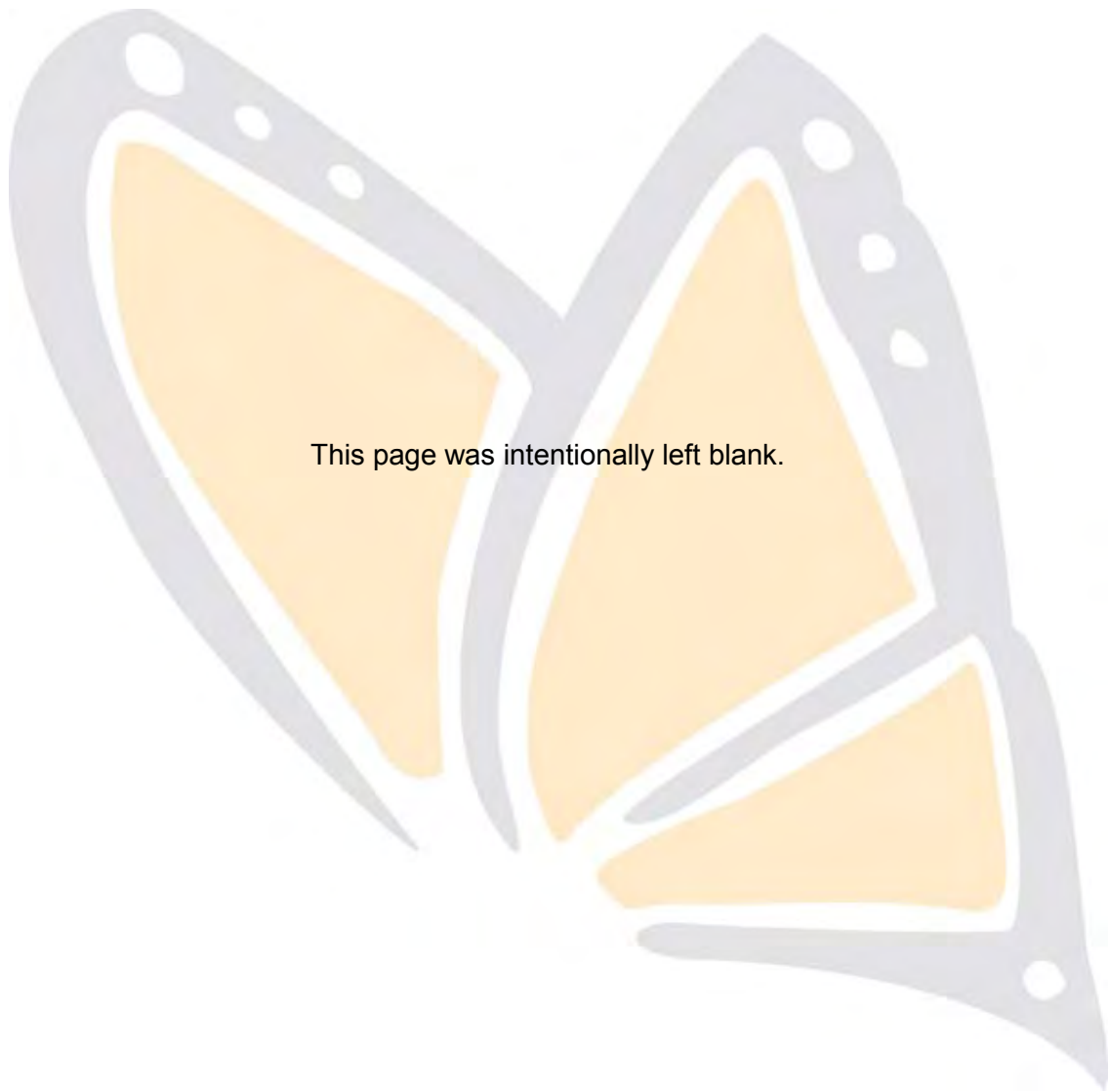
Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 387,706	\$ 505,488	\$ 677,369	\$ 732,186	\$ 765,166
Services & Supplies	179,780	140,104	110,015	73,495	78,195
<b>Total</b>	<b>\$ 567,486</b>	<b>\$ 645,592</b>	<b>\$ 787,384</b>	<b>\$ 805,681</b>	<b>\$ 843,361</b>





# Finance 3100

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>
Regular Salaries	101-5-3100-001	\$ 294,511	\$ 395,278	\$ 502,789	\$ 551,070	\$ 577,030
Part Time Salaries	101-5-3100-002	-	-	10,000	10,000	10,000
Overtime	101-5-3100-003	1,554	476	-	-	-
Retirement	101-5-3100-050	32,660	36,339	56,300	55,430	61,910
Social Security & Medicare	101-5-3100-051	5,512	7,258	8,790	10,270	10,650
Life Insurance	101-5-3100-056	610	840	1,360	1,360	1,430
Long Term Disability	101-5-3100-057	818	1,051	1,740	2,350	2,440
Benefit Plan Allowance	101-5-3100-058	48,886	57,939	90,360	94,116	94,116
Auto Allowance	101-5-3100-060	2,317	4,886	4,830	4,830	4,830
Phone Allowance	101-5-3100-061	345	1,012	1,200	1,200	1,200
Bilingual Allowance	101-5-3100-064	492	408	-	1,560	1,560
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 387,706</b>	<b>\$ 505,488</b>	<b>\$ 677,369</b>	<b>\$ 732,186</b>	<b>\$ 765,166</b>
Memberships & Dues	101-5-3100-101	770	715	800	800	800
Conferences, Meetings & Travel	101-5-3100-102	465	828	2,400	4,230	4,230
Mileage Reimbursement	101-5-3100-104	-	94	200	200	200
Special Department Supplies	101-5-3100-111	1,366	3,022	3,000	3,000	3,000
Books & Subscriptions	101-5-3100-114	-	62	200	200	200
Printing & Copying	101-5-3100-115	146	269	600	400	400
Postage & Mailing	101-5-3100-116	26	68	100	100	100
Advertising	101-5-3100-117	420	103	300	300	300
Minor Equipment	101-5-3100-118	-	-	300	-	-
Bank Fees	101-5-3100-200	796	1,324	2,400	1,000	1,500
Other Charges	101-5-3100-203	1	-	500	100	100
Professional Services	101-5-3100-500	48,923	61,981	99,215	63,165	67,365
Prof Svcs - Temp Staff	101-5-3100-501	126,316	71,089	-	-	-
Computer Technology	101-5-3100-707	550	550	-	-	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 179,780</b>	<b>\$ 140,104</b>	<b>\$ 110,015</b>	<b>\$ 73,495</b>	<b>\$ 78,195</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 567,486</b>	<b>\$ 645,592</b>	<b>\$ 787,384</b>	<b>\$ 805,681</b>	<b>\$ 843,361</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 567,486</b>	<b>\$ 645,592</b>	<b>\$ 787,384</b>	<b>\$ 805,681</b>	<b>\$ 843,361</b>





## **Department Description:**

The Planning & Environmental Review Department oversees land use policies and regulations, guides and regulates land uses/development proposals, promotes the sustainable growth of the community, encourages zoning code compliance, as well as facilitating the safe construction of buildings and structures. The Department includes five divisions: Current Planning, Advance Planning, Building and Safety, Planning Commission/Design Review Board, and Sustainability. Functions and services include public information and application assistance at the public counter, land use project review and permitting, subdivision review, design review, environmental review, administration of the General Plan/Coastal Land Use Plan, administration of the Zoning Code, plan check of building applications, issuance of building and grading permits, inspections, issuance of occupancy permits, and permit compliance review.

## **Fiscal Year 2016/17 Accomplishments:**

- ❖ Continued Progress on New Zoning Ordinance Project and Local Coastal Program
- ❖ Conducted a page-by-page review of the draft Zoning Ordinance with the Planning Commission and conducted a review of the design and sign code provisions with the Design Review Board
- ❖ Assisted local, state and federal agencies with emergency responses, such as with the Sherpa Fire, the H<sub>2</sub>S release, and rainstorms of Winter 2017 as needed
- ❖ Implementation of the Beach Hazards Removal Project
- ❖ Issuance of an emergency permit to Bacara due to coastal damage resulting from large storm wave activity
- ❖ Conducted 3,220 permit inspections and issued 1098 permits (building, plumbing, electrical, and mechanical) through March 2017
- ❖ Transitioned Zoning Code Compliance functions to the PER Department from Neighborhood Services
- ❖ Circulated the Environmental Impact Reports for the Heritage Ridge Residential Project and the Rancho Estates Mobile Home Fire Improvements
- ❖ Continued imaging of planning records for the digital archive
- ❖ Entered into a contract for the preparation of a Historic Preservation ordinance and associated tasks and commenced work on the initial tasks
- ❖ Commenced work to update to the City's California Environmental Quality Act Thresholds
- ❖ Continued operation of the first publicly available Level 3 DC Fast Charger for electric vehicles and plug-in hybrids at the Camino Real Shopping Center

# Planning and Environmental Review 4000



- ❖ Completed over 400 charging sessions through March 2017, saving approximately 300 gallons of gasoline
- ❖ Honored with two Beacon Spotlight Awards from the Institute for Local Government and the Statewide Energy Efficiency Collaborative, including the Platinum Level Award for Energy Savings and the Beacon Gold Level Award in Sustainability Best Practices

## Planning & Environmental Review Department Organization Chart



## **Program Description:**

The Current Planning Division is responsible for the orderly development of the community and to ensure that new development is attractive and compatible with the surroundings consistent with the City's policies and zoning standards. Through the Code Compliance function, regulations/standards are maintained. Further, this division is also charged with analyzing development proposals from an environmental, zoning, land use, and design review standpoint and serves as the facilitator among the various City departments and outside agencies involved in the development review process. This division also provides permit compliance review of previously approved projects.

The Division also assists the public with the provision of planning-related information regarding the City's planning process at the public counter and encourages public participation in land use and design review matters. Lastly, the Current Planning Division serves as staff to the City Council, Planning Commission, Design Review Board, Zoning Administrator, Environmental Hearing Officer, and Director based on the type and complexity of projects as needed.

## **Operational Objectives:**

- ❖ Commence implementation of the recommendations of the operational assessment relative to the Current Planning and Code Compliance functions as adopted by the City Council.
- ❖ Conclude processing of long-standing development entitlement projects after the completion of associated environmental review when water availability issues are resolved.
- ❖ Continue to improve/revise internal processes, particularly after the Zoning Ordinance is adopted, to make the development review process more effective.
- ❖ Continue to image development cases in accordance with the City's records retention policies to support the digital archive database.
- ❖ Assist with the updating of Wireless Communication provisions in response to changing federal and State laws.
- ❖ Fully integrate/develop the Zoning Code Compliance function into PER department and strive to close/complete at least 20 cases per month. Further, assure the Code Compliance function will continue to aid other City departments as warranted.
- ❖ Assist other City departments with special requests for assistance, such as Ellwood Mesa patrols, illicit discharge incidents, storm water drainage issues, etc., by Code Compliance staff.
- ❖ Continue to serve as staff to both the Planning Commission and Design Review Boards in preparing necessary California Environmental Quality Act analysis/documents, and producing notices, agendas and staff reports based on

the established regulations and within the timeframes established by State law and local regulations.

**Strategic Objectives:**

- ❖ Create an electronic permit tracking system that will increase efficiency, accessibility, and transparency once the Zoning Ordinance is adopted.
- ❖ Complete the Historic Preservation Program and adopt the associated ordinance.

**Performance Measures and Workload Indicators:**

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Average number of Code Compliance Cases closed per month	N/A	N/A	25	25	25
Initiate Code Compliance cases within three (3) business days of receiving the service request.	N/A	N/A	100%	100%	100%
Number of Residential Units Approved	177	176	0	Pending (Subject to future project approval)	Pending (Subject to future project approval)
Number of new income-restricted units affordable to Extremely Low/Very Low/Low Income Levels constructed (in calendar year)	0	0	0	16 Anticipated	62 Anticipated

# Current Planning 4100



Number of new income-restricted units affordable to Moderate Income Levels constructed (in calendar year)	0	5	0	0	7 anticipated
Number of new income-restricted units affordable to Above Moderate Income Levels constructed (in calendar year)	0	5	0	0	7 anticipated
Number of market-rate units constructed	132	192	135	194 anticipated	363 anticipated
Number of residential units pending	656	480	513	513	120
Total amount of on-site private and/or public open space approved	19.44 acres	2.2 acres	0	Subject to Council's action on pending projects	Subject to Council's action on pending projects
Number of projects approved with statements of overriding consideration	3	0	0	Subject to Council action on pending projects	Subject to Council action on pending projects
<b>Workload Indicators:</b>					
Number of Cases Reviewed	139	172	157	155	155
Number of Projects With Hearing Notices Sent	60	71	69	60	60

# Current Planning 4100



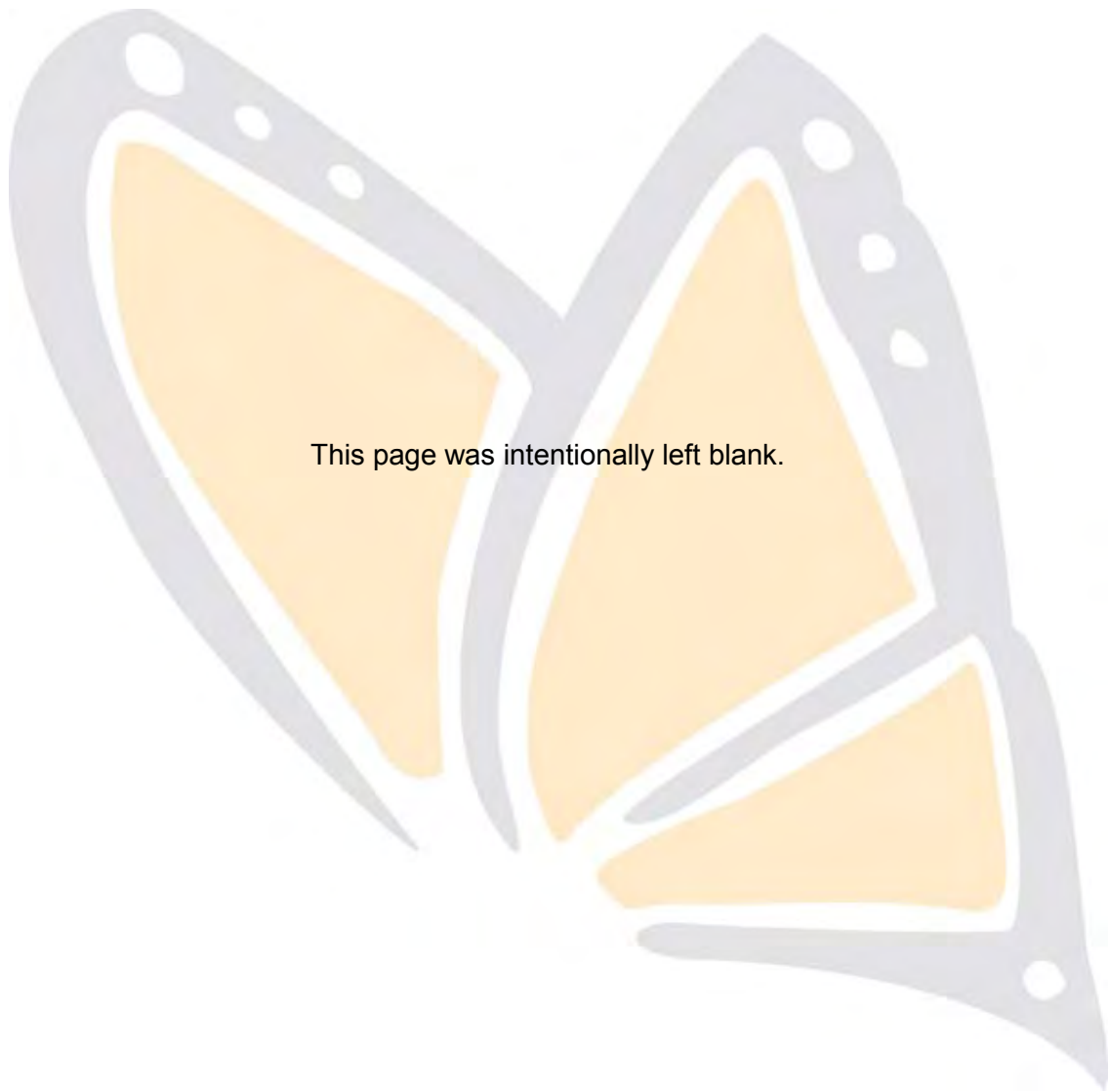
Number of Pages Imaged for Document Archive	192,897	0	48,000	60,000	60,000
Hours of Permit Center/ Counter Service Provided	1,756	1,756	1,756	1,756	1,756

# Current Planning 4100



Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Planning Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Permit Technician	0.80	0.80	0.80	0.80	0.80
Planning Manager	2.00	1.00	1.00	1.00	1.00
Supervising Senior Planner	0.00	2.00	2.00	2.00	2.00
Assistant Planner	2.00	1.00	1.00	1.00	1.00
Associate Planner	4.00	3.00	3.00	3.00	3.00
Code Compliance Officer	0.00	0.00	1.00	1.00	1.00
Management Analyst	0.00	1.00	1.00	0.00	0.00
<b>Total</b>	<b>10.80</b>	<b>10.80</b>	<b>11.80</b>	<b>10.80</b>	<b>10.80</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 1,087,234	\$ 1,038,932	\$ 1,151,477	\$ 1,277,043	\$ 1,329,293
Services & Supplies	31,613	14,059	403,900	88,500	89,500
<b>Total</b>	<b>\$ 1,118,847</b>	<b>\$ 1,052,991</b>	<b>\$ 1,555,377</b>	<b>\$ 1,365,543</b>	<b>\$ 1,418,793</b>



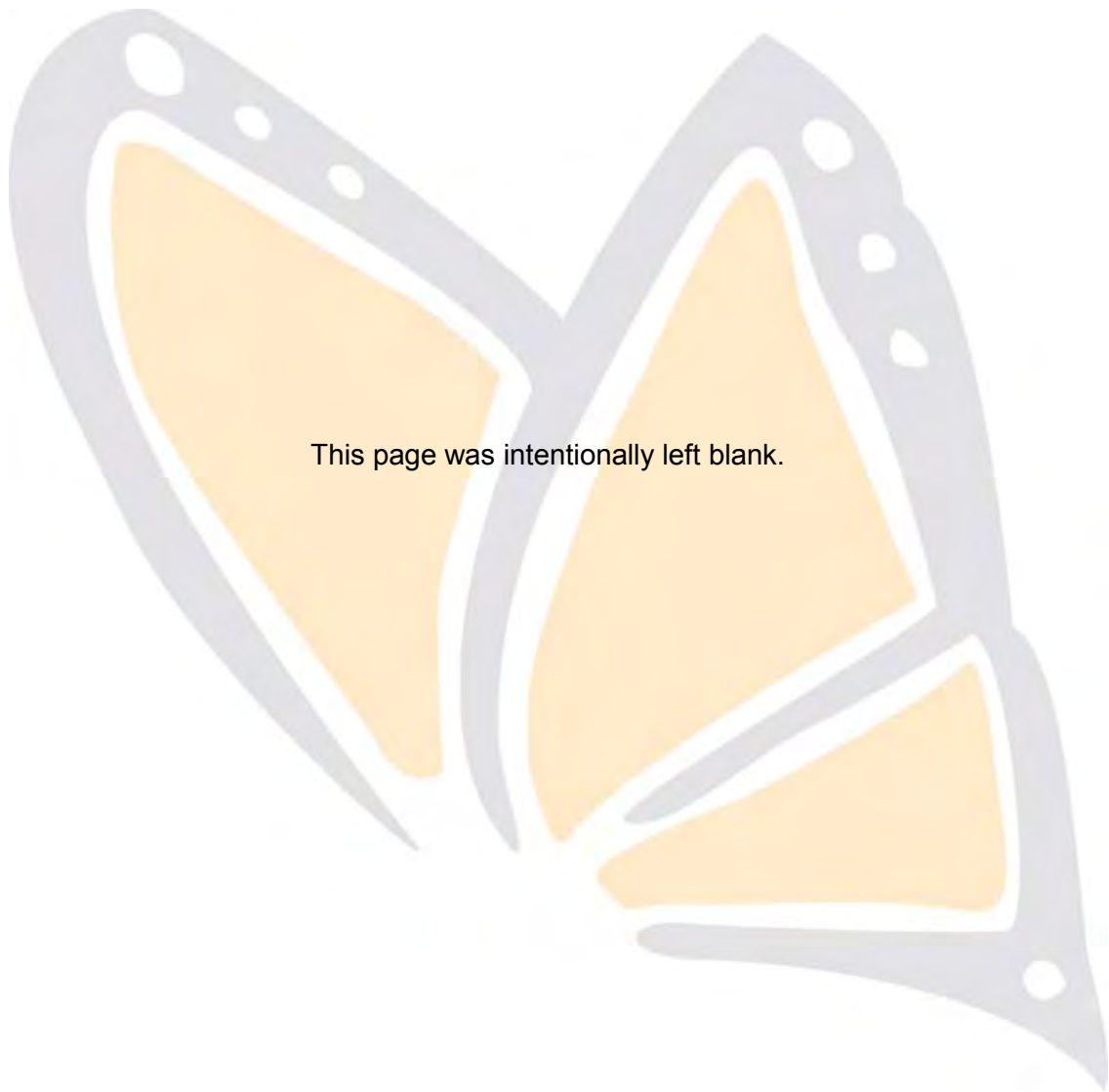




# Current Planning 4100

GENERAL FUND - 101	GL Account	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
		Actual	Actual	Budget	Adopted	Adopted
	Regular Salaries	\$ 862,504	\$ 836,589	\$ 907,555	\$ 1,006,710	\$ 1,050,920
	Part Time Salaries	-	-	-	10,000	10,000
	Retirement	75,287	67,213	78,775	85,360	92,480
	Social Security & Medicare	13,333	12,807	13,590	17,610	18,240
	Life Insurance	1,924	2,320	2,070	2,480	2,590
	Long-Term Disability	2,738	2,776	3,260	4,280	4,460
	Benefit Plan Allowance	128,932	114,700	143,499	147,626	147,626
	Auto Allowance	2,190	2,198	2,174	2,174	2,174
	Phone Allowance	326	328	554	804	804
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 1,087,234</b>	<b>\$ 1,038,932</b>	<b>\$ 1,151,477</b>	<b>\$ 1,277,043</b>	<b>\$ 1,329,293</b>
	Memberships & Dues	\$ 2,825	\$ 2,776	\$ 4,600	\$ 4,600	\$ 4,600
	Conferences, Meetings & Travel	6,006	6,247	9,500	9,500	9,500
	Mileage Reimbursement	37	-	350	100	100
	Special Department Supplies	323	479	650	1,000	1,000
	Books & Subscriptions	641	671	1,000	1,000	1,000
	Printing & Copying	500	253	600	600	600
	Postage & Mailing	21	67	200	200	200
	Advertising	2,586	2,775	2,300	2,000	2,000
	Minor Equipment	-	-	500	500	500
	Professional Services	1,920	790	140,000	65,000	70,000
	Prof Svcs - Temp Staff	16,520	-	55,200	-	-
	Prof Svcs - Historic Preservat	-	-	185,000	-	-
	Furnishings	233	-	4,000	4,000	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 31,613</b>	<b>\$ 14,059</b>	<b>\$ 403,900</b>	<b>\$ 88,500</b>	<b>\$ 89,500</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 1,118,847</b>	<b>\$ 1,052,991</b>	<b>\$ 1,555,377</b>	<b>\$ 1,365,543</b>	<b>\$ 1,418,793</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 1,118,847</b>	<b>\$ 1,052,991</b>	<b>\$ 1,555,377</b>	<b>\$ 1,365,543</b>	<b>\$ 1,418,793</b>

LINE-ITEM DETAIL	GL Account	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
		Budget	Budget	Adopted	Adopted
<b>Professional Services</b>	101-5-4100-500	<b>\$ 55,000</b>	<b>\$ 75,000</b>	<b>\$ 65,000</b>	<b>\$ 70,000</b>
Consultants - Zoning Ordinance		30,000	50,000	15,000	15,000
Document Imaging & Maintenance (ongoing)		15,000	15,000	25,000	25,000
Consultants - other		10,000	10,000	25,000	30,000



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## Building and Safety 4200

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### **Program Description:**

The Building Division provides customer service to assist residents, business owners, residential contractors and commercial developers, so they can build in a manner that satisfies the health and safety regulations set forth by the California Building Code. The Division conducts plan check review, issuance of Building Permits, inspection of construction, records management and public outreach on all matters pertaining to grading, stockpiling and the construction of buildings and other structural elements. The Division also provides interpretations of the Code, coordinates with other Departments and Divisions on applications, and provides staff assistance for all construction related issues.

### **Operational Objectives:**

- ❖ Continue to provide timely inspection within 48 hours of request. Inspections are provided on Monday- Thursday.
- ❖ Continue to provide instructive advice to property owners, general contractors, and design professionals daily at the public counter.
- ❖ Continue to implement the CAL Green energy efficiency code and the City's Reach Code
- ❖ Continue to provide plan check services in a timely manner with initial plan check review completed in 15 working days and second plan check review completed in 10 working days from submittals.
- ❖ Commence implementation of the recommendations of the operational assessment relative to the Building Department function as adopted by the City Council.

### **Performance Measures and Workload Indicators:**

Measures	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage of project complete to implement interactive application documents for use at front counter	99%	99%	99%	99%	99%

## Building and Safety 4200

Percentage of plan check reviews completed within timeframe	90%	90%	90%	90%	90%
Percentage of final plan review of large projects completed within timeframe	90%	90%	90%	90%	90%
Percentage inspections services completed within timeframe	99%	99%	99%	99%	99%
<b>Workload Indicators:</b>					
Number of Building Inspections completed	4,118	4,722	4,448	5,000	4,500
Number of Building Permits issued	408	615	580	550	550
Number of Grading Permits issued	9	12	9	10	10
Number of Plumbing Permits issued	151	312	266	225	220
Number of Electrical Permits issued	363	525	558	450	450
Number of Mechanical Permits issued	166	263	225	225	200



## Building and Safety 4200

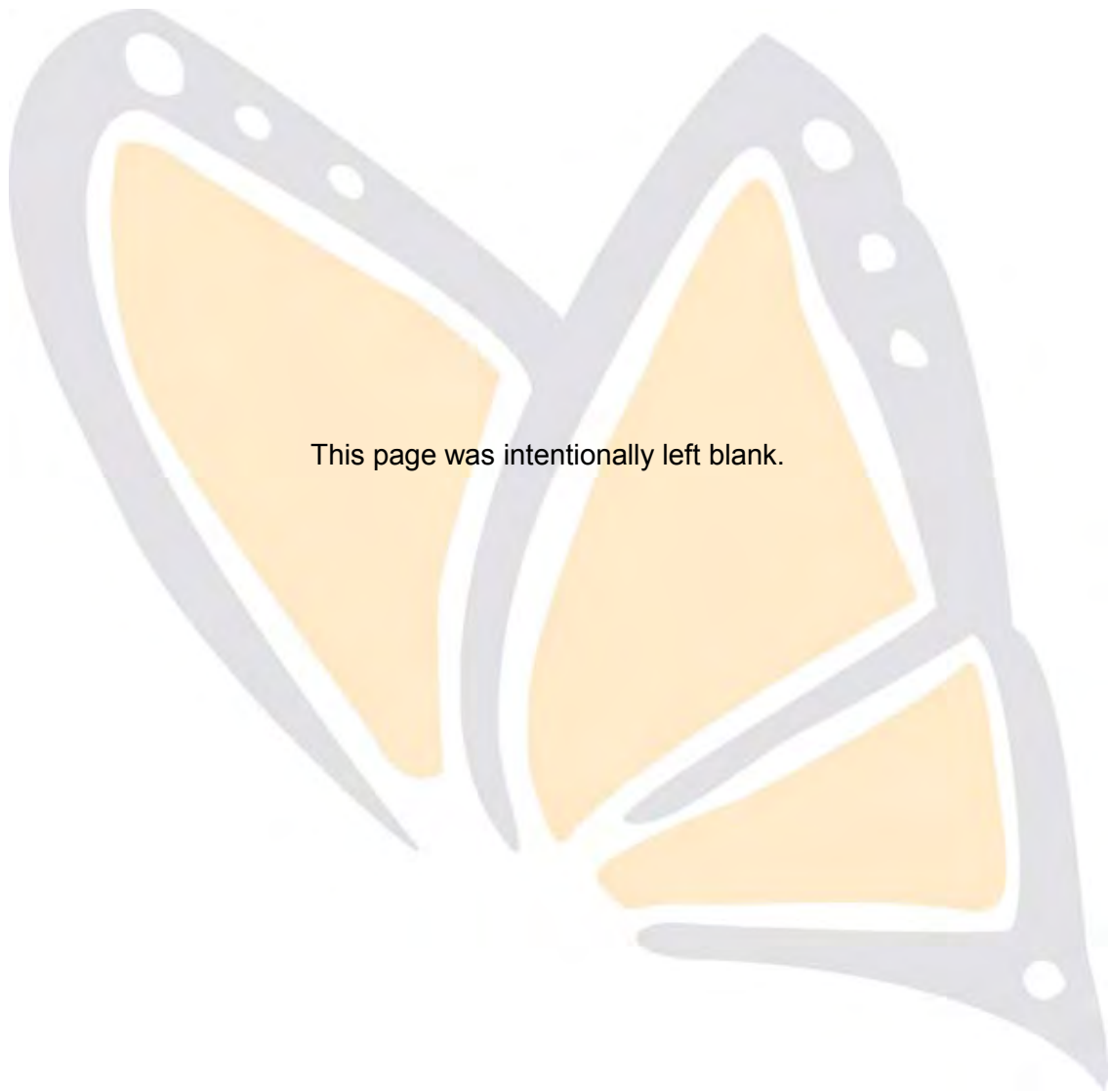
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Department Summary					
Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 11,965	\$ 13,015	\$ 13,710	\$ 12,546	\$ 12,856
Services & Supplies	610,895	919,071	993,490	698,550	697,450
<b>Total</b>	<b>\$ 622,860</b>	<b>\$ 932,086</b>	<b>\$ 1,007,200</b>	<b>\$ 711,096</b>	<b>\$ 710,306</b>

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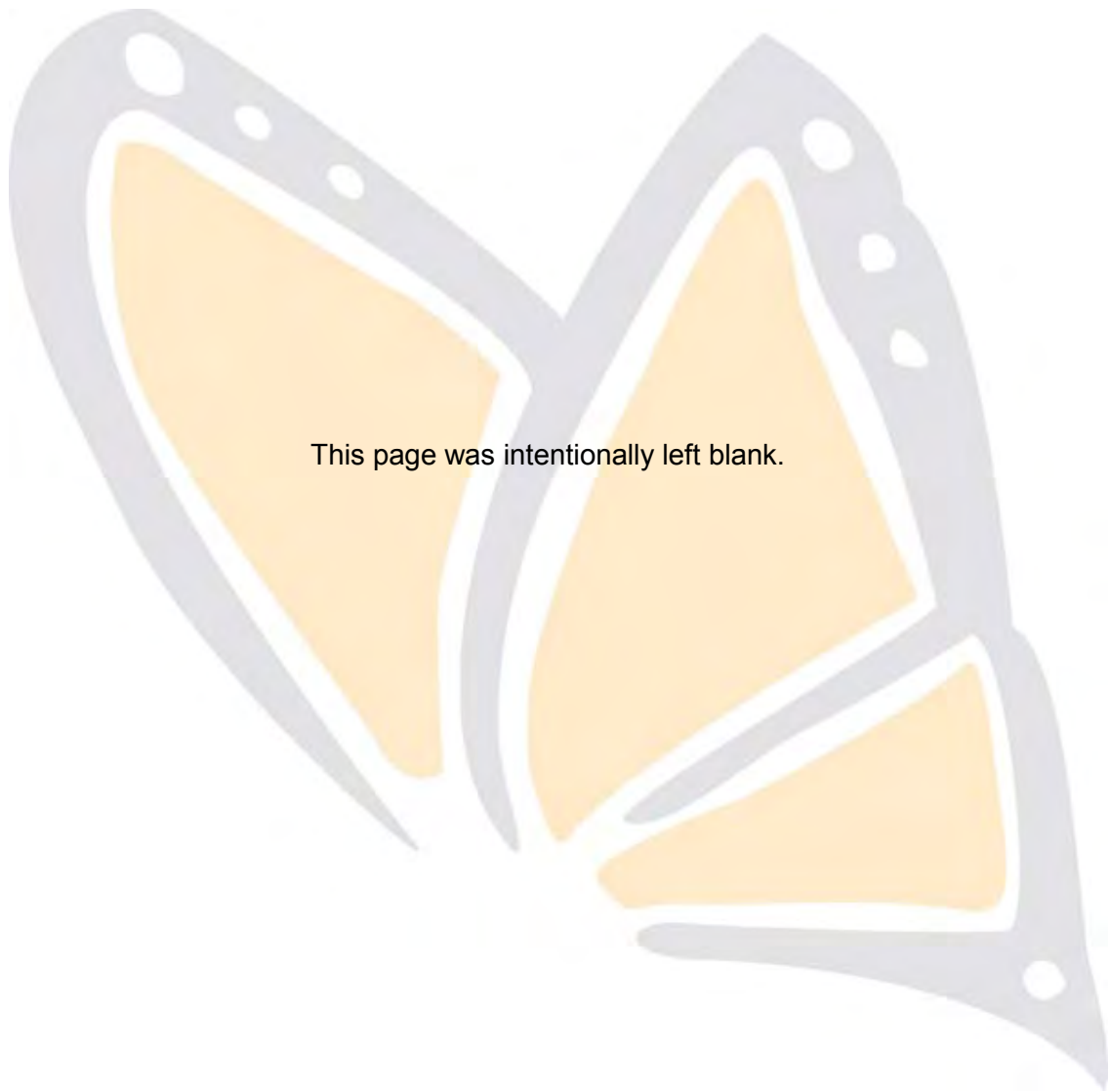
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# Building and Safety 4200

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>
Regular Salaries	101-5-4200-001	\$ 9,278	\$ 10,494	\$ 10,922	\$ 9,810	\$ 10,000
Retirement	101-5-4200-050	1,100	900	1,130	1,070	1,180
Social Security & Medicare	101-5-4200-051	146	163	160	170	180
Life Insurance	101-5-4200-056	22	23	40	30	30
Long-Term Disability	101-5-4200-057	27	27	50	50	50
Benefit Plan Allowance	101-5-4200-058	1,112	1,126	1,130	1,139	1,139
Auto Allowance	101-5-4200-060	243	244	242	242	242
Phone Allowance	101-5-4200-061	36	36	36	36	36
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 11,965</b>	<b>\$ 13,015</b>	<b>\$ 13,710</b>	<b>\$ 12,546</b>	<b>\$ 12,856</b>
Conferences, Meetings & Travel	101-5-4200-102	\$ -	\$ -	\$ 1,000	\$ 1,100	\$ -
Special Department Supplies	101-5-4200-111	120	151	150	150	150
Books & Subscriptions	101-5-4200-114	-	-	500	500	500
Printing & Copying	101-5-4200-115	-	1	-	-	-
Advertising	101-5-4200-117	-	235	150	300	300
Vehicle Fuel #5	101-5-4200-144.05	217	-	-	-	-
Maint. Vehicle #5	101-5-4200-410.05	23	-	-	-	-
Contract Svcs - Building	101-5-4200-554	610,535	918,684	696,080	486,500	486,500
Contract Svcs - Bldg Plan Ck	101-5-4200-555	-	-	295,610	210,000	210,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 610,895</b>	<b>\$ 919,071</b>	<b>\$ 993,490</b>	<b>\$ 698,550</b>	<b>\$ 697,450</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 622,860</b>	<b>\$ 932,086</b>	<b>\$ 1,007,200</b>	<b>\$ 711,096</b>	<b>\$ 710,306</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 622,860</b>	<b>\$ 932,086</b>	<b>\$ 1,007,200</b>	<b>\$ 711,096</b>	<b>\$ 710,306</b>





### **Program Description:**

The Advance Planning Division is responsible for the development and maintenance of the City's General Plan, Local Coastal Program, Housing Element, and Zoning Regulations. The Division oversees the City's energy project planning, environmental programs, and geographic information systems. Important to this division are regional planning efforts with other cities, agencies, neighborhoods, businesses, and civic groups. As part of implementing the General Plan, the Division is responsible for the Climate Action Plan, Community Wildfire Protection Plan, Monarch Butterfly Habitat Management Plan, and Ellwood Mesa Open Space and Habitat Management Plan among other activities. The division also conducts environmental review for Division-related projects and provides environmental and permitting support to other City departments regarding Capital Improvement Projects

Regional planning is an important function of the Division and as part of this effort; staff tracks demographic forecasts and other agency projects that may influence land use planning in the City. Planning at a regional level includes participation in numerous committees and coordination with other agencies, such as the CAL Fire, California Coastal Commission, California State Lands Commission, California Department of Housing and Community Development, UCSB, the Santa Barbara County Association of Governments, Santa Barbara County, and Santa Barbara Airport. Continuing effective intergovernmental relations with these agencies is imperative to achieving the goals of the General Plan.

### **Operational Objectives:**

- ❖ Complete the Zoning Ordinance project
- ❖ Update the General Plan to reflect current buildout conditions, including changes to the Land Use and Transportation Elements.
- ❖ Identify strategies to address and improve habitat quality for special-status species such as butterflies, birds, and rare plants on Ellwood Mesa Sperling Preserve via completing related Management Plans and coordinating with other departments to implement the plans.
- ❖ Continue to address long range planning issues such as climate change, transportation demand management, and housing needs via coordinating regionally with other agencies, participating on the Census update, and communicating progress with the public and decision-makers on an annual basis.
- ❖ Provide comprehensive comments on other agency project, environmental, or policy documents in a timely manner
- ❖ Commence implementation of the recommendations of the operational assessment relative to the Advance Planning function as adopted by the City Council.

## Advance Planning 4300

- ❖ Complete permitting, inspection, and safety audits of oil and gas production, processing and transportation facilities, including the clean-up of historic oil and gas infrastructure on an annual basis
- ❖ Coordinate activities to meet 25% of Climate Action Plan's goals and objectives

### **Strategic Objectives:**

- ❖ Update the Community Wildfire Protection Plan
- ❖ Update Butterfly Habitat Management Plan
- ❖ Develop a Creek and Watershed Management Plan
- ❖ Update the existing CEQA Thresholds Manual
- ❖ Complete the Zoning Ordinance project that will revise citywide zoning regulations to implement the General Plan, as well as update development and design standards and permitting procedures
- ❖ Complete the City's Local Coastal Program (LCP) project for review and certification by the California Coastal Commission

### **Performance Measures and Workload Indicators:**

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage of Zoning Ordinance project completed	N/A	N/A	80%	100%	N/A
Percentage of work completed updating the General Plan	N/A	N/A	N/A	20%	80%
Percentage of permits issued within timeframe addressing the issue of the Ellwood Onshore Oil and Gas Facility legal non-conforming land use status.	N/A	N/A	10%	50%	100%

Percentage of Ellwood mesa habitat management strategies developed and approved within timeframe	N/A	N/A	N/A	100%	N/A
<b>Workload Indicators:</b>					
Number of annual Council presentations summarizing long range planning issues	N/A	N/A	N/A	1	1
Number of oil and gas related permits issued	3	4	3	1	1
Number of safety audits completed	2	1	1	1	1
Number of comment letters (CEQA & other)	9	5	7	8	8
Regional planning meetings attended	44	28	52	50	50
Housing collaboration meetings attended	10	3	10	10	10

# Advance Planning 4300



Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Advance Planning Manager	1.00	1.00	1.00	1.00	1.00
Senior Planner	2.00	2.00	2.00	2.00	2.00
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 399,533	\$ 387,360	\$ 579,702	\$ 575,574	\$ 594,324
Services & Supplies	435,313	504,588	819,689	550,100	625,100
<b>Total</b>	<b>\$ 834,846</b>	<b>\$ 891,948</b>	<b>\$ 1,399,391</b>	<b>\$ 1,125,674</b>	<b>\$ 1,219,424</b>



# Advance Planning 4300

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>
Regular Salaries	101-5-4300-001	\$ 316,760	\$ 311,070	\$ 454,624	\$ 449,310	\$ 463,470
Part Time Salaries	101-5-4300-002	-	3,935	10,000	10,000	10,000
Retirement	101-5-4300-050	32,074	27,387	45,130	44,660	48,970
Social Security & Medicare	101-5-4300-051	4,733	4,874	7,380	8,200	8,400
Life Insurance	101-5-4300-056	742	702	1,130	1,110	1,140
Long-Term Disability	101-5-4300-057	999	907	1,510	1,910	1,960
Benefit Plan Allowance	101-5-4300-058	41,503	35,754	57,228	57,684	57,684
Auto Allowance	101-5-4300-060	1,947	1,954	1,932	1,932	1,932
Phone Allowance	101-5-4300-061	774	777	768	768	768
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 399,533</b>	<b>\$ 387,360</b>	<b>\$ 579,702</b>	<b>\$ 575,574</b>	<b>\$ 594,324</b>
Memberships & Dues	101-5-4300-101	\$ 885	\$ 1,085	\$ 2,150	\$ 2,500	\$ 2,500
Conferences, Meetings & Travel	101-5-4300-102	3,900	976	12,200	6,000	6,000
Mileage Reimbursement	101-5-4300-104	138	238	300	300	300
Special Department Supplies	101-5-4300-111	694	3,019	5,650	4,000	3,500
Books & Subscriptions	101-5-4300-114	253	365	1,250	800	800
Printing & Copying	101-5-4300-115	6,578	4,283	13,000	13,000	3,500
Postage & Mailing	101-5-4300-116	165	179	2,000	1,200	1,200
Advertising	101-5-4300-117	810	616	1,000	1,000	1,000
Public Workshop Costs	101-5-4300-121	-	1,622	4,300	3,200	3,200
Professional Services	101-5-4300-500	93,246	233,082	361,005	175,000	319,000
Prof Svcs - General Plan	101-5-4300-504	124,574	102,994	31,093	70,000	100,000
Prof Svcs - Ellwood	101-5-4300-505	-	25,608	86,858	63,000	3,000
Prof Svcs - Zoning	101-5-4300-506	194,246	129,507	189,544	25,000	45,000
Prof Svcs - LCP	101-5-4300-508 NEW	-	-	-	100,000	50,000
Computer Technology	101-5-4300-707	8,796	-	108,240	84,000	85,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 434,286</b>	<b>\$ 503,575</b>	<b>\$ 818,589</b>	<b>\$ 549,000</b>	<b>\$ 624,000</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 833,819</b>	<b>\$ 890,935</b>	<b>\$ 1,398,291</b>	<b>\$ 1,124,574</b>	<b>\$ 1,218,324</b>
<b>ENVIRONMENTAL PROGRAMS - 226</b>						
Maintenance-Open Space	226-5-5400-417	\$ -	\$ 17,917	\$ 62,418	\$ 9,400	\$ 9,400
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ -</b>	<b>\$ 17,917</b>	<b>\$ 62,418</b>	<b>\$ 9,400</b>	<b>\$ 9,400</b>
<b>TOTAL EXPENDITURES - 226</b>		<b>\$ -</b>	<b>\$ 17,917</b>	<b>\$ 62,418</b>	<b>\$ 9,400</b>	<b>\$ 9,400</b>
<b>PLOVER ENDOWMENT - 701</b>						
Other Charges	701-5-4300-203	\$ 1,027	\$ 1,013	\$ 1,100	\$ 1,100	\$ 1,100
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 1,027</b>	<b>\$ 1,013</b>	<b>\$ 1,100</b>	<b>\$ 1,100</b>	<b>\$ 1,100</b>
<b>TOTAL EXPENDITURES - 701</b>		<b>\$ 1,027</b>	<b>\$ 1,013</b>	<b>\$ 1,100</b>	<b>\$ 1,100</b>	<b>\$ 1,100</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 834,846</b>	<b>\$ 909,865</b>	<b>\$ 1,461,809</b>	<b>\$ 1,135,074</b>	<b>\$ 1,228,824</b>



# Advance Planning 4300

LINE-ITEM DETAIL	GL Account	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
		Budget	Budget	Adopted	Adopted
<b>Professional Services</b>	101-5-4300-500	<b>\$ 260,000</b>	<b>\$ 200,000</b>	<b>\$ 175,000</b>	<b>\$ 319,000</b>
Oil/Gas/Electrical Facility Staff Support		145,000	145,000	35,000	35,000
Beach Hazards Removal		30,000	20,000	20,000	20,000
GIS Maintenance Services		25,000	35,000	45,000	50,000
Environmental Monitoring Services				10,000	14,000
CEQA Thresholds				50,000	
Creek and Watershed Management Plan		60,000	-	-	200,000
Aerial Imagery of City				15,000	-
<b>Professional Services - Ellwood</b>	101-5-4300-505	<b>\$ 57,000</b>	<b>\$ 57,000</b>	<b>\$ 63,000</b>	<b>\$ 3,000</b>
Ellwood Trails Project Permitting		15,000	15,000	10,000	-
Butterfly Habitat Plan & Fire Plan MND, Permits, CDP		20,000	20,000	50,000	-
Butterfly Habitat Plan & Fire Plan Implementation		20,000	20,000		-
Restoration Oversight and Compliance Tracking		2,000	2,000	3,000	3,000
<b>Maintenance - Open Space</b>	226-5-5400-417	<b>\$ 17,917</b>	<b>\$ 9,200</b>	<b>\$ 9,400</b>	<b>\$ 9,400</b>
Butterfly Inventory and Monitoring Fund (9801)		17,917	9,200	9,400	9,400
Wetland Enhancement Project - Ellwood Lot 69 Fund (9802)					-

# Planning Commission 4400

**Program Description:**

The Planning Commission and Design Review Board sit as decision-making bodies on land use and design functions for the City respectively. The Planning Commission’s role is to review and take appropriate action on discretionary development applications and to make recommendations to the City Council regarding any proposed legislative actions, including the General Plan and its implementation, as required by law. The Design Review Board is charged with evaluating the design aesthetic of development in order to enhance the visual quality of the community. Both the Planning Commission and Design Review Board conduct hearings, meetings and workshops under authorities and assignments delegated to them by the City Council. Staffing is provided by the Planning & Environmental Review Department and the City Clerk’s office.

**Operational Objectives:**

- ❖ Conduct Planning Commission and Design Review Board meetings as development activity and legal requirements warrant
- ❖ The Planning Commission will review, provide input, and serve as public sounding board on the provisions of the City’s new Zoning Ordinance with the goal of a making a recommendation to the City Council.
- ❖ The Planning Commission and DRB will review and provide input on the Historic Preservation work products within their subject matter jurisdiction during the FY 16/17 and FY 17/18 as needed.

**Performance Measures and Workload Indicators:**

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Workload Indicators:</b>					
Number of Planning Commission meetings conducted	11	14	10	18	18
Number Planning Commission agenda items	17	15	23	15	15
Number of Design Review Board meetings	18	19	17	19	19

## Planning Commission 4400

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Number of Design Review Board agenda items	97	105	92	80	80
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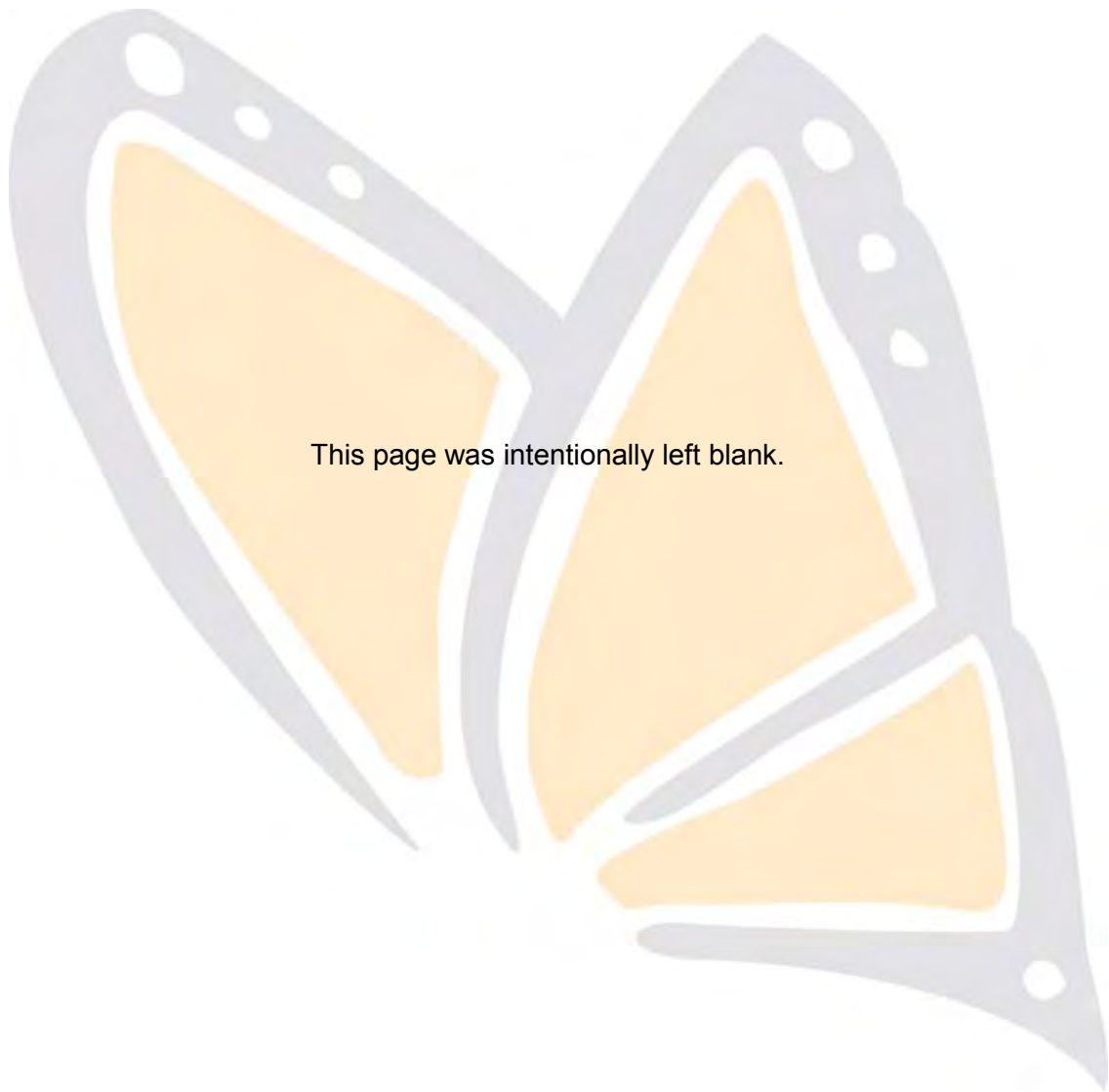


## Planning Commission 4400

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Department Summary					
Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 28,667	\$ 31,140	\$ 36,741	\$ 30,351	\$ 31,101
Services & Supplies	22,472	25,292	41,200	28,900	24,900
<b>Total</b>	<b>\$ 51,139</b>	<b>\$ 56,431</b>	<b>\$ 77,941</b>	<b>\$ 59,251</b>	<b>\$ 56,001</b>

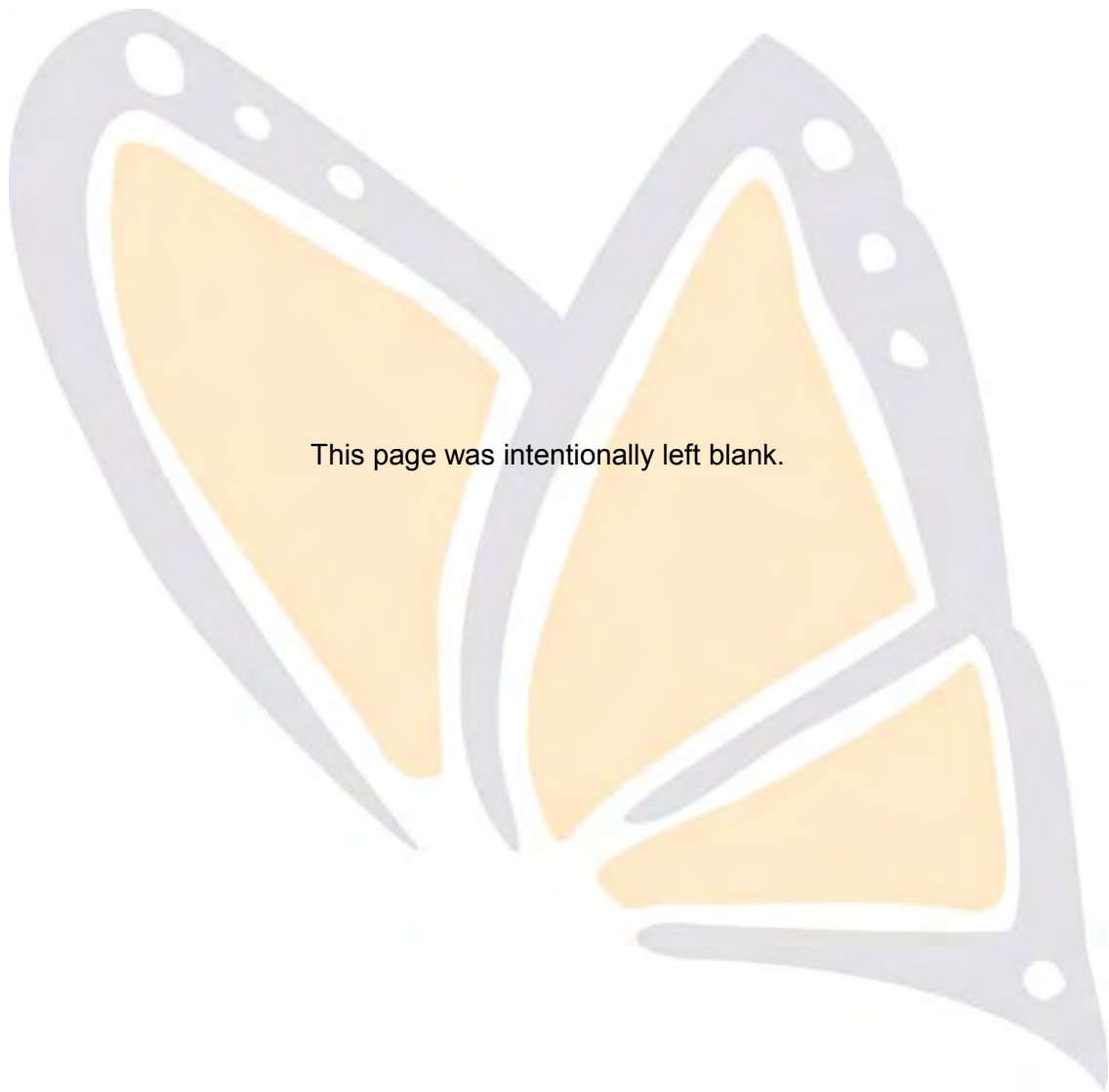
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# Planning Commission 4400

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>
Regular Salaries	101-5-4400-001	\$ 22,059	\$ 24,928	\$ 29,514	\$ 23,610	\$ 24,080
Retirement	101-5-4400-050	2,617	2,136	3,030	2,580	2,840
Social Security & Medicare	101-5-4400-051	348	387	430	400	420
Life Insurance	101-5-4400-056	53	55	80	60	60
Long-term Disability	101-5-4400-057	66	68	120	110	110
Benefit Plan Allowance	101-5-4400-058	2,965	3,004	3,012	3,036	3,036
Auto Allowance	101-5-4400-060	487	489	483	483	483
Phone Allowance	101-5-4400-061	73	73	72	72	72
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 28,667</b>	<b>\$ 31,140</b>	<b>\$ 36,741</b>	<b>\$ 30,351</b>	<b>\$ 31,101</b>
Stipend for meetings	101-5-4400-100	\$ 10,700	\$ 12,900	\$ 16,800	\$ 16,000	\$ 12,000
Conferences, Meetings & Travel	101-5-4400-102	3,792	3,598	11,000	10,000	10,000
Special Dept. Supplies	101-5-4400-111	345	40	400	400	400
Advertising	101-5-4400-117	-	-	500	2,500	2,500
Professional Services	101-5-4400-500	7,634	8,754	12,500	-	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 22,472</b>	<b>\$ 25,292</b>	<b>\$ 41,200</b>	<b>\$ 28,900</b>	<b>\$ 24,900</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 51,139</b>	<b>\$ 56,431</b>	<b>\$ 77,941</b>	<b>\$ 59,251</b>	<b>\$ 56,001</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 51,139</b>	<b>\$ 56,431</b>	<b>\$ 77,941</b>	<b>\$ 59,251</b>	<b>\$ 56,001</b>



## **Program Description:**

The Sustainability program coordinates efforts to create and implement a long-term sustainability vision for the City and incorporates sustainability into core processes and decision-making. A significant commitment for this function is to serve as a City liaison to regional bodies integrating the City's sustainability efforts with those of various partnerships in support of the City's Strategic Plan. Pursuant to the City-wide Strategic Plan strategy to Support Environmental Vitality, specifically, program staff participates in various activities to support a more sustainable community. These activities include developing community engagement strategies that inform Goleta residents and businesses about sustainability programs available to them, promoting energy efficiency and green building for City facilities and in the community, green business and economic development, and developing Citywide environmental policies. Program staff provides principal support to the City Council Energy and Green Issues Standing Committee.

## **Operational Objectives:**

- ❖ Continue participation in the Sustainability Tools for Assessing and Rating Communities (STAR) Fall 2016 Leadership Cohort with six cities across the United States
- ❖ Complete data gathering and submit the STAR application by September 1, 2017 as one of the first communities pursuing certification under the updated Version 2.0 Rating System, the nation's leading framework and certification program for local sustainability
- ❖ Complete a STAR Post-Certification results and benchmarking report during Winter 2018
- ❖ Conduct a STAR Post-Certification workshop with community stakeholders and City staff in Spring 2018 to understand the City's STAR certification results and inform future implementation and strategy
- ❖ Utilize the STAR certification results and Post-Certification workshop to develop a consensus-based list of future prioritized actions to inform the preparation of a Sustainability Plan
- ❖ Coordinate sustainability activities among departments to meet the Sustainability Plan's goals and objectives for implementation, once adopted
- ❖ Coordinate the street light acquisition and retrofit project with the Public Works Department, as approved by City Council
- ❖ Pursue grants and funding opportunities to create and implement Sustainability programs
- ❖ Commence implementation of the recommendations of the operational assessment relative to the Sustainability function as adopted by the City Council.

## **Strategic Objectives:**

- ❖ Utilize the Sustainability Tools for Assessing and Rating (STAR) Community Rating System certification results as a means to assess sustainability efforts
-

## Sustainability Program 4500

- ❖ Develop a Sustainability Plan to identify and achieve goals that foster sustainability
- ❖ Participate in the Central Coast Power consortium of local governments to explore the feasibility of Community Choice Energy
- ❖ Continue to participate in the South County Energy Efficiency Partnership
- ❖ Continue to partner with the Green Business Program

### **Performance Measures and Workload Indicators:**

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Number of HPS streetlights retrofit with LEDs	N/A	N/A	N/A	N/A	1,547
Number of STAR post-certification activities completed to support Sustainability Plan Development	N/A	N/A	N/A	1	1
Annual electric savings with LED streetlight retrofits (kWh)	N/A	N/A	N/A	N/A	\$374,000
Number of awards received through the Beacon Program	N/A	N/A	2	N/A	2

# Sustainability Program 4500



<b>Workload Indicators:</b>					
Sustainability Partnership Meetings Attended	62	57	65	55	60
Number of Sustainability Grant Applications submitted	2	0	1	1	2
Number of electric vehicle charge sessions at the EV Fast Charger	269	1,080	830	1,000	1,100
Corresponding number of gallons of gas saved by use of EV Fast Charger	263	1,165	900	1,050	1,155

# Sustainability Program 4500



Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Sustainability Coordinator	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 130,247	\$ 143,347	\$ 148,590	\$ 158,870	\$ 162,540
Services & Supplies	8,815	8,027	27,550	12,040	7,195
<b>Total</b>	<b>\$ 139,061</b>	<b>\$ 151,374</b>	<b>\$ 176,140</b>	<b>\$ 170,910</b>	<b>\$ 169,735</b>

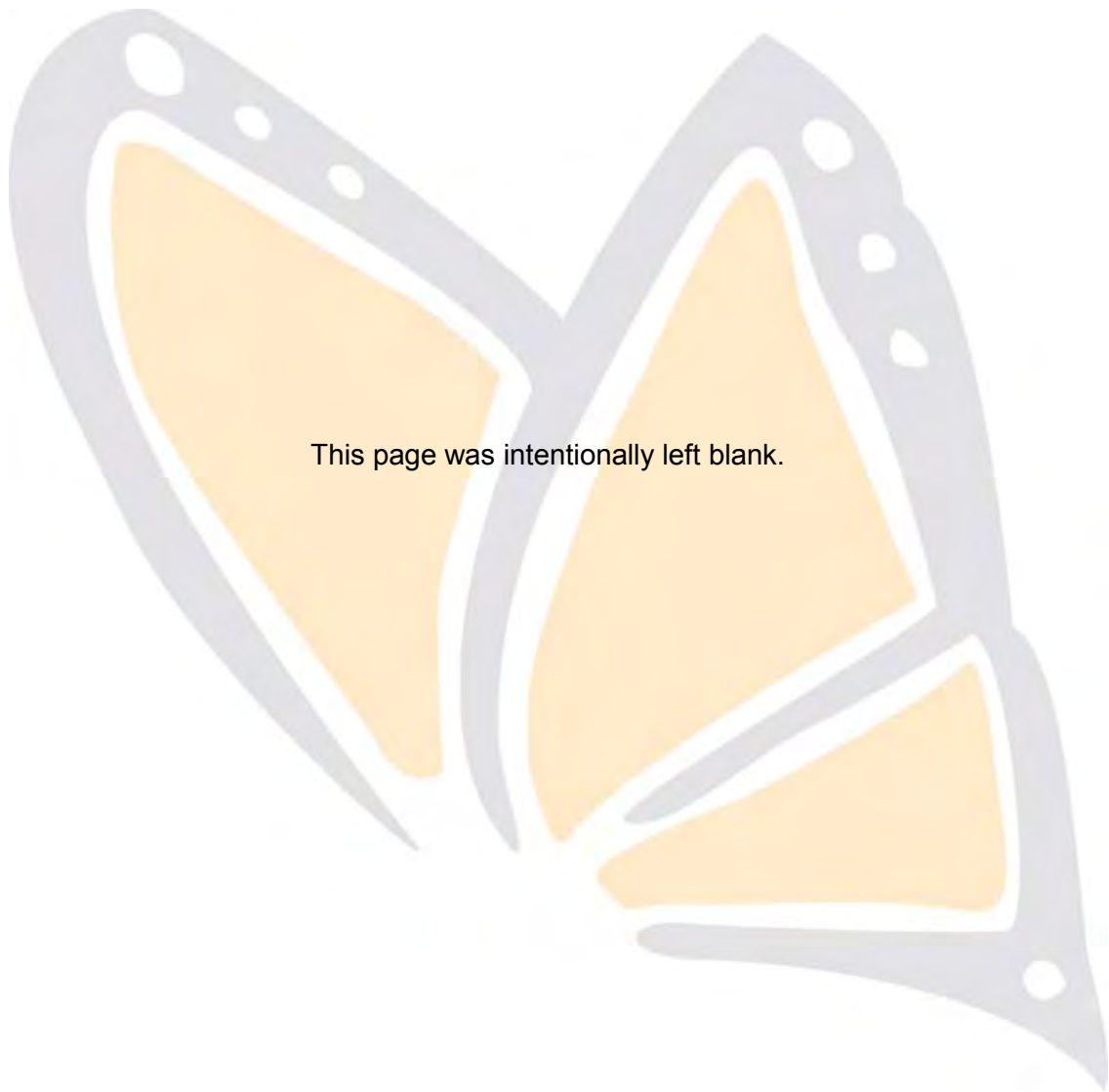




# Sustainability Program 4500

GENERAL FUND - 101	GL Account	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
		Actual	Actual	Budget	Adopted	Adopted
Regular Salaries	101-5-4500-001	\$ 101,259	\$ 114,669	\$ 116,260	\$ 117,420	\$ 119,760
Part Time Salaries	101-5-4500-002	-	-	3,000	10,000	10,000
Retirement	101-5-4500-050	12,011	11,307	11,880	12,780	14,070
Social Security & Medicare	101-5-4500-051	1,551	1,723	1,690	2,700	2,730
Life Insurance	101-5-4500-056	246	257	290	290	290
Long-Term Disability	101-5-4500-057	356	372	410	500	510
Benefit Plan Allowance	101-5-4500-058	14,823	15,019	15,060	15,180	15,180
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 130,247</b>	<b>\$ 143,347</b>	<b>\$ 148,590</b>	<b>\$ 158,870</b>	<b>\$ 162,540</b>
Membership & Dues	101-5-4500-101	\$ 480	\$ 1,065	\$ 1,025	\$ 2,215	\$ 2,040
Conferences, Meetings & Travel	101-5-4500-102	2,686	1,932	2,445	1,995	1,995
Special Department Supplies	101-5-4500-111	-	-	-	250	250
Books & Subscriptions	101-5-4500-114	199	-	-	-	-
Printing and Copying	101-5-4500-115	-	-	-	250	250
Support to Other Agencies	101-5-4500-223	2,300	2,530	2,580	2,580	2,660
Maintenance - Other Equip	101-5-4500-409	-	-	1,500	-	-
Professional Services	101-5-4500-500	3,150	2,500	20,000	4,750	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 8,815</b>	<b>\$ 8,027</b>	<b>\$ 27,550</b>	<b>\$ 12,040</b>	<b>\$ 7,195</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 139,061</b>	<b>\$ 151,374</b>	<b>\$ 176,140</b>	<b>\$ 170,910</b>	<b>\$ 169,735</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 139,061</b>	<b>\$ 151,374</b>	<b>\$ 176,140</b>	<b>\$ 170,910</b>	<b>\$ 169,735</b>

LINE-ITEM DETAIL	GL Account	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
		Budget	Budget	Adopted	Adopted
Professional Services	101-5-4500-500	\$ 2,500	\$ 20,000	\$ 4,750	\$ -
STAR Communities Program					
Post-Certification Workshop		2,500	20,000	4,750	-



## **Department Description:**

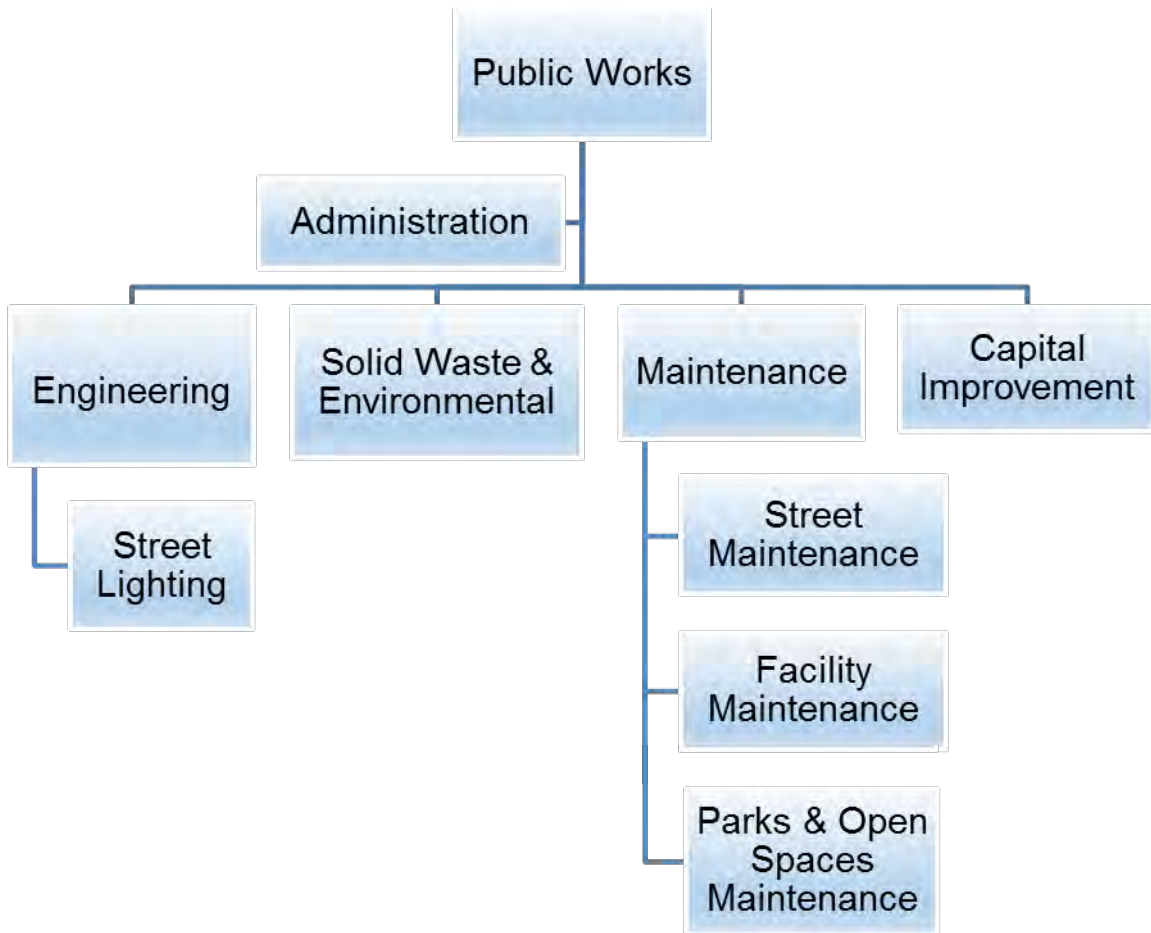
The Public Works Department is comprised of five divisions that oversee eight separate budget programs. The services provided by the Department range from the ongoing maintenance and improvement of the City's streets, parks and building facilities, to the engineering, design and construction of the City's capital improvement projects, to management of the City's solid waste, recycling and storm water management programs.

The five Department divisions include Administration, Engineering, Street and Park Maintenance, Solid Waste & Environmental, and the Capital Improvement Program. While the Department is budgeted for approximately 23 full time positions, a majority of the services provided are performed using contract labor. This provides the flexibility to meet peak service demands without increasing ongoing personnel costs.

## **Fiscal Years 2016/17 Accomplishments:**

- ❖ Implemented recommendations of operational and organizational assessment of the Public Works Department
- ❖ Filled the vacant Assistant Engineer position and hired a Sr. Engineering Technician
- ❖ Hired an additional Maintenance Worker I
- ❖ Retained a consulting organization to assist with project management, engineering support and coordination between City staff and professional services contractors
- ❖ Recruited to fill vacancies for Deputy Public Works Director and Traffic Engineer
- ❖ Completed Maria Ygnacio Bike Path Lighting Project
- ❖ Completed Hollister Avenue High Intensity Activated Crosswalk (HAWK) Project
- ❖ Completed Hollister Avenue Crosswalk Enhancements at Orange Avenue Project
- ❖ Completed Pedestrian Pathway and Lighting Project at the Boys & Girls Club
- ❖ Completed the Evergreen Park Tennis Courts Repair Project
- ❖ Initiated traffic sign inventory and retro reflectivity assessment
- ❖ Initiated review of the Solid Waste Franchise Agreement
- ❖ Continued ongoing bicycle, pedestrian and transportation improvement projects with grant funds awarded in FY 2015/2016
- ❖ Initiated a Bicycle/Pedestrian Master Plan
- ❖ Completed improvements at the Goleta Library, Community Center and Stow House
- ❖ Revised the Goleta Urban Forest Management Plan

**Public Works Department Organization Chart**



# Public Works Administration 5100

## **Program Description:**

The Administration Division oversees the overall functioning of the Public Works Department. This Division includes the Department Director and Deputy Public Works Director, who are responsible for the day-to-day operations of the Department, and a Management Assistant, who provides support to the Directors and Division Managers and oversees the film permit program. This division also coordinates the Department’s responses to all inquiries and service requests.

The Administration Division monitors and manages the Department’s budget activities, ensuring that all expenditures are within appropriation; coordinates timely and responsive input to the development of the Capital Improvement Program, the financial plan and annual budget; provides accounts payable support to the Engineering and Solid Waste & Environmental Divisions and administers all responses to City Manager and City Council inquiries regarding Department functions and programs.

## **Operational Objectives:**

- ❖ Coordinate and complete draft Annual Reports describing the Public Works Department accomplishments for FY 2017-2019 by May 2019
- ❖ Respond to and route all citizen requests for information and service within two business days
- ❖ Implement 100% of recommendations of the Public Works Department Organizational Assessment by 6-30-18
- ❖ Issue film permits in a timely manner within ten days of scheduled activity.

## **Performance Measures and Workload Indicators:**

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage of citizen requests routed/responded to within two business days	100%	100%	100%	100%	100%
Percentage of film permits issued within timeframe of 10 days	100%	100%	100%	100%	100%

## Public Works Administration 5100

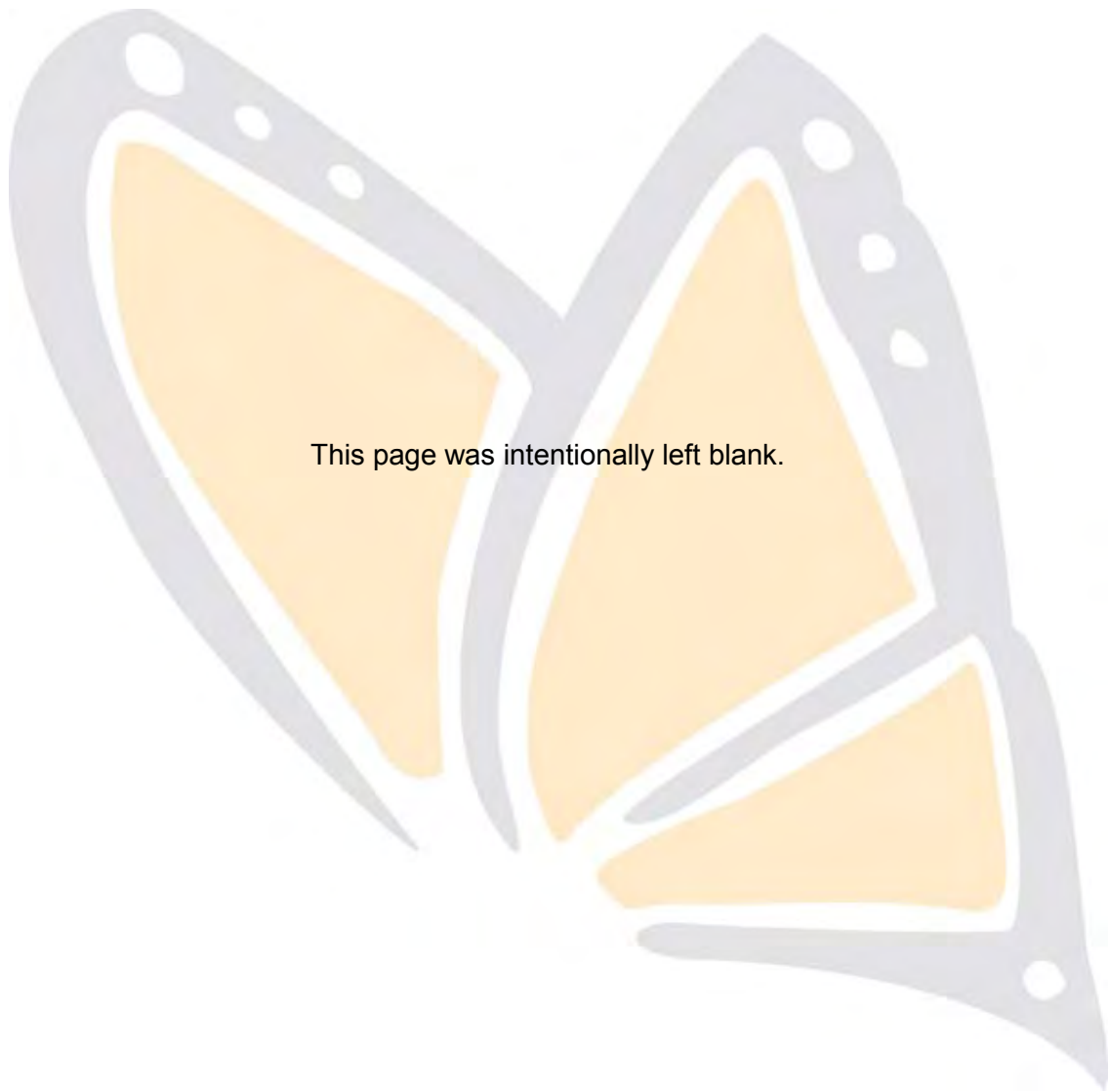
Percentage of participation in the Public Works Week Event	100%	100%	100%	100%	100%
<b>Workload Indicators:</b>					
Number of recommendations implemented from the Public Works Department Organizational Assessment	N/A	3	2	1	N/A
Number of film permits issued	4	5	5	5	6



## Public Works Administration 5100

Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Public Works Director	1.00	1.00	1.00	1.00	1.00
Management Assistant	0.00	0.00	0.00	0.90	0.90
Administrative Assistant	0.90	0.90	0.90	0.00	0.00
Senior Office Specialist	0.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>1.90</b>	<b>2.90</b>	<b>2.90</b>	<b>2.90</b>	<b>2.90</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 264,683	\$ 273,549	\$ 322,727	\$ 316,283	\$ 341,473
Services & Supplies	1,276	1,519	4,700	5,200	5,200
<b>Total</b>	<b>\$ 265,959</b>	<b>\$ 275,068</b>	<b>\$ 327,427</b>	<b>\$ 321,483</b>	<b>\$ 346,673</b>







# Public Works Administration 5100

<b>GENERAL FUND - 101</b>	<b>GL Account</b>	<b>FY 2014/15 Actual</b>	<b>FY 2015/16 Actual</b>	<b>FY 2016/17 Budget</b>	<b>FY 2017/18 Adopted</b>	<b>FY 2018/19 Adopted</b>
Regular Salaries	101-5-5100-001	\$ 207,697	\$ 217,945	\$ 240,198	\$ 234,600	\$ 255,460
Part Time Salaries	101-5-5100-002	-	-	10,000	10,000	10,000
Overtime	101-5-5100-003	-	618	-	-	-
Retirement	101-5-5100-050	23,766	21,275	24,580	23,630	27,530
Social Security & Medicare	101-5-5100-051	3,144	3,270	4,270	4,790	5,100
Life Insurance	101-5-5100-056	463	487	610	590	630
Long-Term Disability	101-5-5100-057	520	521	860	1,010	1,090
Benefit Plan Allowance	101-5-5100-058	24,338	24,660	39,156	37,206	37,206
Auto Allowance	101-5-5100-060	4,137	4,153	2,657	2,657	2,657
Phone Allowance	101-5-5100-061	617	619	396	396	396
Bilingual Allowance	101-5-5100-064	-	-	-	1,404	1,404
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 264,683</b>	<b>\$ 273,549</b>	<b>\$ 322,727</b>	<b>\$ 316,283</b>	<b>\$ 341,473</b>
Stipends - PTAC	101-5-5100-100	\$ 250	\$ -	\$ -		\$ -
Memberships & Dues	101-5-5100-101	340	639	700	\$ 700	700
Conferences, Meetings & Travel	101-5-5100-102	161	260	1,200	1,800	1,800
Training	101-5-5100-103	-	-	500	500	500
Mileage Reimbursement	101-5-5100-104	-	-	100	100	100
Special Department Supplies	101-5-5100-111	425	493	1,100	1,000	1,000
Books & Subscriptions	101-5-5100-114	100	-	500	500	500
Printing & Copying	101-5-5100-115	-	127	500	500	500
Postage & Mailing	101-5-5100-116	-	-	100	100	100
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 1,276</b>	<b>\$ 1,519</b>	<b>\$ 4,700</b>	<b>\$ 5,200</b>	<b>\$ 5,200</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 265,959</b>	<b>\$ 275,068</b>	<b>\$ 327,427</b>	<b>\$ 321,483</b>	<b>\$ 346,673</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 265,959</b>	<b>\$ 275,068</b>	<b>\$ 327,427</b>	<b>\$ 321,483</b>	<b>\$ 346,673</b>



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## **Program Description:**

The Engineering Division oversees the City's Engineering and the Street Lighting programs. This Division processes road encroachment and transportation permits, traffic requests, reviews development proposals, and many miscellaneous public inquiries. The budget for the Street Improvement Program is under Street Maintenance. The Division consists of a Principal Civil Engineer, a Traffic Engineer, an Assistant Engineer, an Engineering Technician, a Public Works Inspector and various part time contract engineering staff.

This Division coordinates departmental review and correspondence on all land development projects, provides review of traffic concerns and requests, and reviews, issues and inspects encroachment permits for work within the public right of way.

## **Permitting and Traffic Objectives:**

- ❖ Respond to public inquiries within two business days
- ❖ Respond to encroachment and transportation permit applications within two business days
- ❖ Make first contact in response to traffic requests from citizens within two business days
- ❖ Clear the backlog of transportation requests by June 30, 2018

## **Development Objectives:**

- ❖ Provide comments on internal reviews for improvement plan checks and subdivision map checks within two to four weeks, depending upon submittal type
- ❖ Respond to Planning Department Staff on development projects within the time frame as determined necessary by Planning Department Staff or as agreed to by meeting with planning staff to determine a timeframe for response
- ❖ Respond to Land Use Permit clearance for all development projects within two weeks with a list of necessary corrections, adjustments or that the submittal is complete
- ❖ Complete the National Flood Program Community Rating System (CRS) Community Assistance Visit (CAV) by July 30, 2017 to complete the City's acceptance into the CRS
- ❖ Update roadway striping concurrent with overlays and slurry seal projects to enhance bicyclist safety

# Engineering 5200



## Performance Measures and Workload Indicators:

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage of initial response to public inquiries made within two business days	N/A	90%	90%	95%	100%
Percentage of improvement plan checks and subdivision map checks completed within two-four weeks	N/A	65%	85%	95%	100%
Percentage of traffic inquiries responded to within two business days	N/A	80%	90%	95%	100%
Percentage of responses completed to PER Department staff on development projects within timeframe set by PER staff	N/A	N/A	N/A	100%	100%
Percentage of encroachment and traffic permit inquiries responded to within 2 days	N/A	N/A	N/A	95%	100%
Percentage backlog of traffic requests cleared by June 30, 2018	N/A	N/A	N/A	95%	100%

# Engineering 5200



Percentage of Land Use Permits Clearance requests responded to within in 2 weeks	N/A	N/A	N/A	95%	100%
<b>Workload Indicators:</b>					
Number of encroachment permits issued	392	353	310	350	350

# Engineering 5200



Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Principal Civil Engineer	1.00	1.00	1.00	1.00	1.00
Assistant Engineer	1.00	1.00	1.00	1.00	1.00
Senior Engineering Technician	1.00	1.00	1.00	1.00	1.00
Public Works Inspector	1.00	1.00	1.00	1.00	1.00
Traffic Engineer	0.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 368,151	\$ 390,690	\$ 533,706	\$ 659,706	\$ 688,376
Services & Supplies	71,076	-	-	-	-
Capital Outlay	-	25,108	-	-	-
<b>Total</b>	<b>\$ 439,226</b>	<b>\$ 415,798</b>	<b>\$ 533,706</b>	<b>\$ 659,706</b>	<b>\$ 688,376</b>

# Engineering 5200

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	
Regular Salaries	101-5-5200-001	\$ 287,269	\$ 312,314	\$ 412,990	\$ 515,350	\$ 537,300
Overtime	101-5-5200-003	185	-	-	-	-
Retirement	101-5-5200-050	33,467	30,867	51,480	53,350	59,600
Social Security & Medicare	101-5-5200-051	4,248	4,562	6,010	8,650	8,970
Life Insurance	101-5-5200-056	671	712	1,020	1,270	1,320
Long-Term Disability	101-5-5200-057	933	972	1,340	2,180	2,280
Benefit Plan Allowance	101-5-5200-058	40,411	39,851	59,606	77,418	77,418
Phone Allowance	101-5-5200-061	967	1,412	1,260	1,488	1,488
Unemployment Benefits	101-5-5200-062	-	-	-	-	-
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 368,151</b>	<b>\$ 390,690</b>	<b>\$ 533,706</b>	<b>\$ 659,706</b>	<b>\$ 688,376</b>
Memberships & Dues	101-5-5200-101	\$ 638	\$ 979	\$ 750	\$ 1,000	\$ 1,000
Conferences, Meetings & Travel	101-5-5200-102	95	244	2,000	2,500	2,500
Mileage Reimbursement	101-5-5200-104	-	-	250	300	300
Special Department Supplies	101-5-5200-111	1,281	890	1,000	1,000	1,000
Books and Subscriptions	101-5-5200-114	14	56	500	500	500
Printing & Copying	101-5-5200-115	966	984	750	1,000	1,000
Postage & Mailing	101-5-5200-116	-	-	500	500	500
Advertising	101-5-5200-117	269	-	500	500	500
Vehicle Fuel	101-5-5200-144	-	2,357	1,100	2,500	2,500
Vehicle Fuel # 4	101-5-5200-144.04	2,499	-	-	500	500
Maintenance Vehicles	101-5-5200-410	8	392	2,900	2,900	2,900
Maint. Vehicle #4	101-5-5200-410.04	981	23	-	250	250
Professional Services	101-5-5200-500	18,665	102,084	159,703	110,000	110,000
Contract Svcs - Engineering	101-5-5200-556	45,660	39,630	51,270	50,000	50,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 71,076</b>	<b>\$ 147,639</b>	<b>\$ 221,223</b>	<b>\$ 173,450</b>	<b>\$ 173,450</b>
Vehicles	101-5-5200-701	\$ -	\$ 25,108	\$ -	\$ -	\$ -
<b>CAPITAL OUTLAY</b>		<b>\$ -</b>	<b>\$ 25,108</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 439,226</b>	<b>\$ 563,437</b>	<b>\$ 754,929</b>	<b>\$ 833,156</b>	<b>\$ 861,826</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 439,226</b>	<b>\$ 563,437</b>	<b>\$ 754,929</b>	<b>\$ 833,156</b>	<b>\$ 861,826</b>

<b>LINE-ITEM DETAIL</b>	<b>GL Account</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
		<b>Budget</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>
<b>Professional Services</b>	101-5-5200-500	<b>\$ 35,500</b>	<b>\$ 35,500</b>	<b>\$ 110,000</b>	<b>\$ 110,000</b>
Traffic Engineer Consultant		35,500	35,500	40,000	40,000
Engineering Support		-	-	70,000	70,000



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## Facilities Maintenance 5300

### Program Description:

The Facilities Maintenance program provides for the ongoing maintenance and improvement to all City-owned and/or leased buildings, such as City Hall, the Goleta Valley Community Center, the Goleta Valley Library, Stow Grove Park residence, Amtrak Station restroom, Goleta Historic Train Depot, the Stow House and associated structures. Regular maintenance of these facilities is performed by a combination of City and contract personnel.

### Operational Objectives:

- ❖ Institute 25% of the long-range facility maintenance plan from the Facilities Reserve Study annually
- ❖ Implement improvements at the Goleta Library and the Community Center identified in the Facility Reserve Study and the Community Center special studies
- ❖ Provide timely response and maintenance to City buildings and facilities within 10 days
- ❖ Complete Library ADA Improvements

### Performance Measures and Workload Indicators:

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage of facility service and repair requests completed within 10 days	N/A	N/A	100%	100%	100%
<b>Workload Indicators:</b>					
Number of facility service and repair requests/response	150+	107	110	120	120
Total square feet of City facilities maintained	N/A	N/A	78,723	78,723	78,723



## Facilities Maintenance 5300

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Department Summary					
Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Services & Supplies	\$ 32,594	\$ 45,537	\$ 95,879	\$ 84,700	\$ 254,700
Capital Outlay	3,089	-	120,000	-	-
<b>Total</b>	<b>\$ 51,139</b>	<b>\$ 56,431</b>	<b>\$ 77,941</b>	<b>\$ 59,251</b>	<b>\$ 56,001</b>

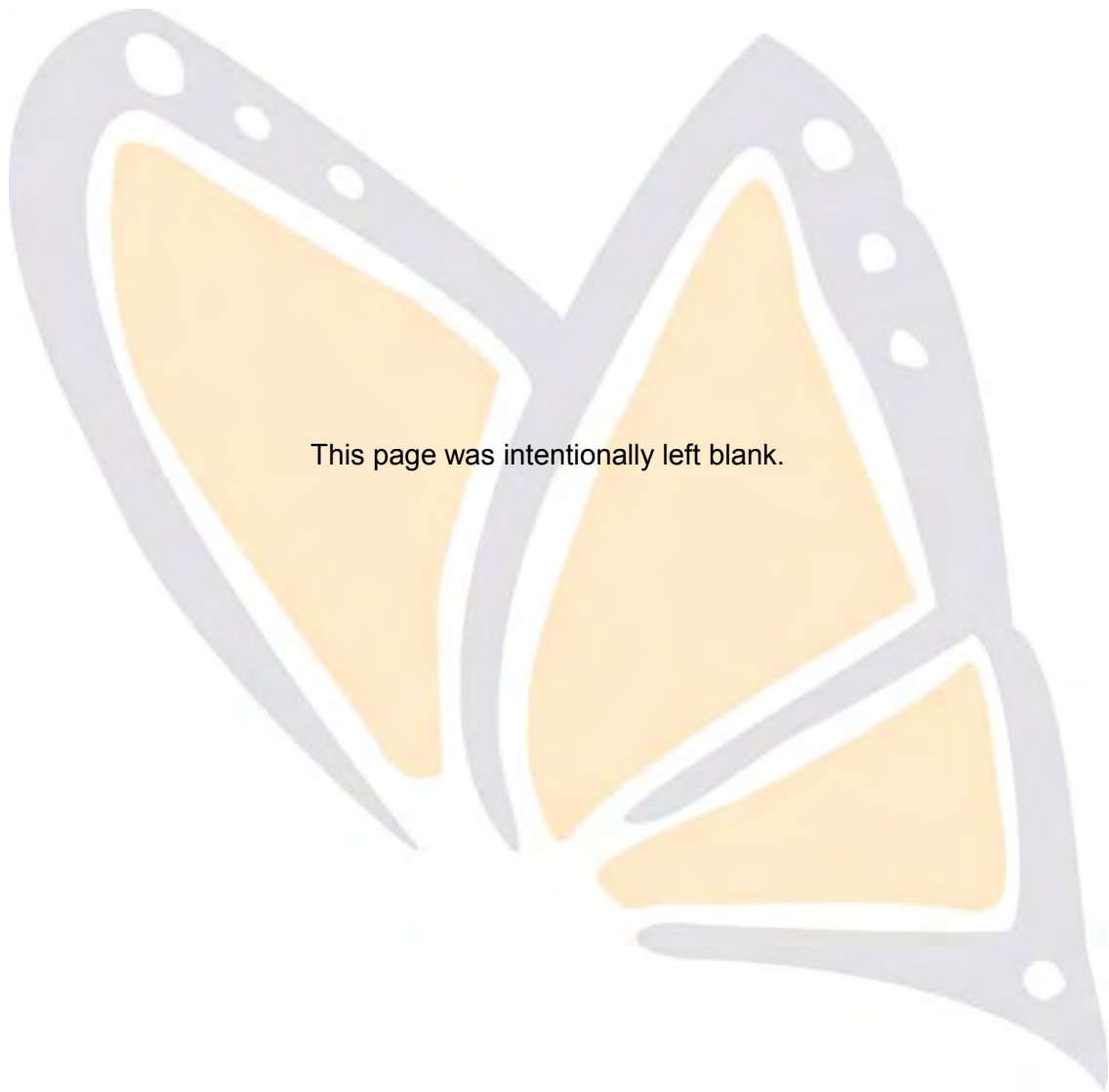
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# Facilities Maintenance 5300

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	
Special Supplies	101-5-5300-111	\$ 10,353	\$ 10,853	\$ 12,500	\$ 20,000	\$ 20,000
Books & Subscriptions	101-5-5300-114	-	-	200	200	200
Printing	101-5-5300-115	-	-	-	-	-
Advertising	101-5-5300-117	-	-	250	250	250
Permits & Fees	101-5-5300-119	-	706	1,000	1,000	1,000
Utilities - Gas	101-5-5300-143	225	207	200	250	250
Leasing/Rental Equipment	101-5-5300-147	-	-	1,000	1,000	1,000
Maintenance - Other Equipment	101-5-5300-409	-	-	3,000	3,000	3,000
Professional Services	101-5-5300-500	-	-	-	-	175,000
Contract Services - Other	101-5-5300-550	22,016	33,771	77,729	59,000	54,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 32,594</b>	<b>\$ 45,537</b>	<b>\$ 95,879</b>	<b>\$ 84,700</b>	<b>\$ 254,700</b>
Building Improvements	101-5-5300-700	\$ 3,089	\$ -	\$ 120,000	\$ -	\$ -
Furnishings	101-5-5300-703	-	-	-	-	-
<b>CAPITAL OUTLAY</b>		<b>\$ 3,089</b>	<b>\$ -</b>	<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 35,682</b>	<b>\$ 45,537</b>	<b>\$ 215,879</b>	<b>\$ 84,700</b>	<b>\$ 254,700</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 35,682</b>	<b>\$ 45,537</b>	<b>\$ 215,879</b>	<b>\$ 84,700</b>	<b>\$ 254,700</b>



# Parks and Open Space 5400

## Program Description:

The Parks and Open Spaces program, which is part of the Public Works Maintenance Function, is responsible for the ongoing maintenance and improvements of the City’s 167 acres of parkland and 311 acres of open space, totaling approximately 478 acres. The program provides for maintaining all landscaped medians and over 6,500 trees within the City parks. The Division includes park tree maintenance, support of the Public Tree Advisory Commission and works closely with Neighborhood Services on the implementation of the 20 year Recreation Needs Assessment.

## Operational Objectives:

- ❖ Install an aeration system for Lake Los Carneros by September 2019
- ❖ Implement 100% of revised Goleta Urban Forest Management Plan
- ❖ Comply with mandated water conservation orders
- ❖ Maintain and enhance urban forest, parks, and park facilities in a timely manner
- ❖ Acquisition of properties to expand the public open space at the Sperling Preserve/Ellwood Mesa

## Performance Measures and Workload Indicators:

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage complete of project to install an aeration system for Lake Los Carneros	N/A	N/A	N/A	20%	100%
Percentage of Urban Forest Management Plan initiatives completed	N/A	N/A	N/A	50%	100%
Percentage complete of effort to replace aging play structures and install safety surfaces at five City parks	N/A	N/A	N/A	50%	100%

## Parks and Open Space 5400



Percentage of completion of the design and construction of a community garden in Old Town	N/A	N/A	N/A	20%	100%
Renovation of city owned fields for active recreation use	N/A	N/A	N/A	10%	50%
Percentage of development of Hollister/Kellogg Park	N/A	N/A	N/A	20%	100%
Acreage acquired for expansion of public open space at Sperling Preserve/Ellwood Mesa	N/A	N/A	N/A	.50	.75
Percentage of service order requests completed within 10 days	N/A	N/A	N/A	95%	95%
<b>Workload Indicators:</b>					
Total number of service order requests	200	85	150	120	120
Total number of park safety inspections	676	676	676	676	676
Total number of restroom building cleanings	730	730	730	860	1120
Total number of park trees planted	50	1	50	50	100
Acres of park turf mowed	235	235	235	235	235
Acres of Open Space areas maintained	432	432	432	432	432
Total number of trees trimmed, removed and stumps ground in parks	500	32	50	75	25

## Parks and Open Space 5400

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Total acres of public open space	N/A	N/A	N/A	476.7	476.7
Total acres of parks	N/A	N/A	N/A	226.52	226.52
Total number of park reservations made	N/A	N/A	325	315	315
Total number of park areas available for reservation	N/A	N/A	3	3	3
Total number of memorial benches installed	N/A	N/A	1	1	1

# Parks and Open Space 5400



Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Lead Maintenance Worker	1.00	1.00	1.00	0.00	0.00
Maintenance Worker II	0.00	2.00	3.00	3.00	3.00
Maintenance Worker I	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>3.00</b>	<b>5.00</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 256,110	\$ 257,013	\$ 417,857	\$ 407,070	\$ 427,870
Services & Supplies	464,670	380,470	552,596	568,100	558,500
Capital Outlay	97,435	-	33,000	-	-
<b>Total</b>	<b>\$ 818,216</b>	<b>\$ 637,483</b>	<b>\$ 1,003,453</b>	<b>\$ 975,170</b>	<b>\$ 986,370</b>





# Parks and Open Space 5400

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>
Regular Salaries	101-5-5400-001	\$ 182,912	\$ 188,859	\$ 297,384	\$ 271,990	\$ 289,120
Overtime	101-5-5400-003	2,668	4,690	5,000	23,400	22,750
Retirement	101-5-5400-050	20,647	17,861	30,610	24,310	27,090
Social Security & Medicare	101-5-5400-051	2,693	2,793	4,370	5,490	5,740
Life Insurance	101-5-5400-056	424	418	770	700	740
Long-Term Disability	101-5-5400-057	601	585	1,090	1,170	1,250
Benefit Plan Allowance	101-5-5400-058	44,663	40,384	76,053	74,382	74,382
Phone Allowance	101-5-5400-061	1,453	1,265	2,424	2,352	2,352
Bilingual Allowance	101-5-5400-064	49	158	156	3,276	4,446
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 256,110</b>	<b>\$ 257,013</b>	<b>\$ 417,857</b>	<b>\$ 407,070</b>	<b>\$ 427,870</b>
Stipends (PTAC)	101-5-5400-100	\$ -	\$ 900	\$ 1,400	\$ 1,000	\$ 1,000
Memberships & Dues	101-5-5400-101	35	340	500	500	500
Conferences, Meetings & Travel	101-5-5400-102	607	587	1,500	2,000	2,000
Special Department Supplies	101-5-5400-111	24,384	23,397	47,500	30,000	30,000
Uniforms & Safety Equip	101-5-5400-112	1,822	2,603	4,000	4,000	4,000
Printing & Copying	101-5-5400-115	4	3	300	150	150
Postage & Mailing	101-5-5400-116	-	-	200	100	100
Advertising	101-5-5400-117	230	115	500	500	500
Minor Equipment	101-5-5400-118	5,259	4,745	10,000	10,000	10,000
Permits & Fees	101-5-5400-119	-	-	3,000	3,000	3,000
Utilities-Water	101-5-5400-141	113,997	132,032	150,000	150,000	150,000
Utilities - Electric	101-5-5400-142	2,848	2,637	4,500	4,000	4,000
Utilities - Gas	101-5-5400-143	472	501	500	750	750
Vehicles - Fuel	101-5-5400-144	-	4,243	8,100	8,000	8,000
Vehicle Fuel # 2	101-5-5400-144.02	1,643	-	-	-	-
Vehicle Fuel #8	101-5-5400-144.08	3,139	1,057	-	-	-
Vehicle Fuel #10	101-5-5400-144.10	79	171	-	-	-
Vehicle Fuel #14	101-5-5400-144.14	709	876	-	-	-
Vehicle #15	101-5-5400-144.15	267	218	-	-	-
Vehicle Fuel #16	101-5-5400-144.16	939	1,566	-	-	-
Leasing/Rental - Equipment	101-5-5400-147	216	185	3,500	1,500	1,500
Maintenance - Parks	101-5-5400-403	197,532	142,839	201,136	220,000	220,000
Maintenance - Trees	101-5-5400-406	75,330	35,265	86,360	100,000	90,000
Maintenance - Other Equipment	101-5-5400-409	1,083	2,811	10,000	5,000	5,000
Maintenance Vehicles	101-5-5400-410	26	2,896	4,600	2,600	3,000
Maint. Vehicles #2	101-5-5400-410.02	1,496	-	-	-	-
Maint. Vehicle #5	101-5-5400-410.05	222	-	-	-	-
Maint. Vehicle #8	101-5-5400-410.08	222	90	-	-	-
Maint. Vehicle #10	101-5-5400-410.10	31	-	-	-	-
Maint. Vehicles #14	101-5-5400-410.14	356	-	-	-	-
Maint. Vehicle #15	101-5-5400-410.15	4	-	-	-	-
Maint. Vehicle #16	101-5-5400-410.16	33	-	-	-	-
Professional Services	101-5-5400-500	21,950	1,506	-	10,000	10,000
Contract Svcs - Other	101-5-5400-550	9,736	18,886	15,000	15,000	15,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 464,670</b>	<b>\$ 380,470</b>	<b>\$ 552,596</b>	<b>\$ 568,100</b>	<b>\$ 558,500</b>
Vehicles	101-5-5400-701	\$ 97,435	\$ -	\$ 33,000	\$ -	\$ -
<b>CAPITAL OUTLAY</b>		<b>\$ 97,435</b>	<b>\$ -</b>	<b>\$ 33,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 818,216</b>	<b>\$ 637,483</b>	<b>\$ 1,003,453</b>	<b>\$ 975,170</b>	<b>\$ 986,370</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 818,216</b>	<b>\$ 637,483</b>	<b>\$ 1,003,453</b>	<b>\$ 975,170</b>	<b>\$ 986,370</b>



## Parks and Open Space 5400

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<b>LINE-ITEM DETAIL</b>	<b>GL Account</b>	<b>FY 2015/16 Budget</b>	<b>FY 2016/17 Budget</b>	<b>FY 2017/18 Adopted</b>	<b>FY 2018/19 Adopted</b>
<b>Professional Services</b>	101-5-5400-500	<b>\$ 30,000</b>	<b>\$ 30,000</b>	\$ -	\$ -
For drought issues: LC and Redwood Grove		30,000	30,000	-	-
<b>Contract Services - Other</b>	101-5-5400-550	<b>\$ 10,000</b>	<b>\$ 10,000</b>	\$ -	\$ -
Consulting Arborist Services		10,000	10,000	-	-

## **Program Description:**

This Division administers the City's Capital Improvement Program (CIP) and the Goleta Transportation Improvement Program (GTIP). This includes identifying needs, developing projects to satisfy those needs and developing appropriate funding strategies. Staff manages each project from concept through construction and final closeout. The CIP Division applies for grant funding for the engineering design and construction of projects and then administers those grants once awarded. The Division consists of two Senior Project Engineers, a Senior Management Analyst, a Senior Office Specialist and various part time contract engineering staff. There are 54 projects identified in the Five Year CIP budget.

## **Operational Objectives:**

- ❖ Complete City-wide traffic model update by December 2017
- ❖ Research and apply for local, state and federal funding to help support preliminary engineering, design or construction of the City's Capital Improvement Program projects
- ❖ Complete GTIP Update Project by December 2017
- ❖ Complete the Bicycle and Pedestrian Master Plan (BPMP) by February 2018
- ❖ Complete construction of the Hollister Class 1 Bikeway Project by Fall 2017
- ❖ Complete the construction of the Ward Drive Class II Bike Lanes project by Summer 2017
- ❖ Complete environmental phase of the Old Town Sidewalk Infill Project in December 2017. Begin final design and right-of-way phases by the Spring 2018.
- ❖ Complete existing conditions assessment and traffic studies for the Old Town Hollister Ave Complete Streets Corridor project by Summer 2017; Complete develop and analyze alternatives task by Fall 2017; Develop draft complete streets plan in FY 2018.
- ❖ Complete the design and initiate the construction of the Hollister Avenue Bridge over San Jose Creek Project (San Jose Creek Phase II) by the end of the Fiscal Year 17/18
- ❖ Complete project initiation (PSR/PDS) for San Jose Creek Southern Project by December 2017; Prepare environmental document in FY 18/19
- ❖ Begin environmental and design of the crosswalk improvements at Hollister and Chapel and Calle Real and Kingston by Fall 2017; Construct crosswalk improvements in FY 18/19

## Capital Improvement Program 5500

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- ❖ Begin environmental and design of the sidewalk infill projects on Fairview and Calle Real by Spring 2018; Construct sidewalk improvements in FY 18/19

### **Strategic Objectives:**

- ❖ Construct Fire Station 10 at 7952 Hollister Avenue
- ❖ Advertise for construction of the Hollister Avenue Bridge Replacement (San Jose Creek Phase II)
- ❖ Pursue title acquisition and development of Hollister/Kellogg Park
- ❖ Complete preliminary design and environmental for the Old Town Sidewalk Improvement Project
- ❖ Complete design and permit acquisition from the Coastal Commission, for the Ekwill Street/Fowler Road Extension
- ❖ Conduct public outreach and issue programmatic EIR for Hollister Avenue Complete Streets
- ❖ Conduct drainage analysis of streets in Old Town
- ❖ Complete and implement the Bicycle/Pedestrian Master Plan
- ❖ Explore Amtrak Station enhancements including purchase of the Direct Relief parcel, to develop a multi-modal station
- ❖ Develop an annual traffic safety analysis
- ❖ Complete design and environmental for the Highway 101 Overpass Project in West Goleta
- ❖ Complete project study report with CalTrans for the San Jose Creek Bike Path-South Extent
- ❖ Finalize design and right of way acquisition for the San Jose Creek Bike Path-Middle Extent
- ❖ Complete preliminary design and environmental for the Storke Road Widening Project
- ❖ Install pedestrian safety improvements at various locations, including the Pedestrian Hybrid Beacon (PHB) signal at Calle Real and Kingston Avenue and a Rectangular Rapid Flashing Beacon (RRFB) signal at Hollister Avenue and Chapel Street
- ❖ Complete construction of the Hollister Class 1 Bike Path
- ❖ Revisit the Lake Los Carneros Master Plan, including the potential development of a Chumash Cultural Heritage Site

# Capital Improvement Program 5500



## Performance Measures and Workload Indicators:

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage CIP projects delivered <sup>(1)</sup> within 2 months of baseline schedule <sup>(2)</sup>	N/A	N/A	85%	100%	85%
Percentage CIP projects that are completed <sup>(3)</sup> within the approved baseline budget <sup>(4)</sup>	N/A	N/A	90%	83.3%	90%
Percentage of City-wide traffic model update completed within timeframe	N/A	N/A	N/A	80%	100%
Percentage of CIP projects that are completed <sup>(3)</sup> within the approved baseline budget <sup>(4)</sup>	N/A	N/A	90%	83.3%	90%
Number of CIP projects delivered* in Old Town	1	0	3	3	2
<b>Workload Indicators:</b>					
Number of Capital Improvement Program Projects	32	49	N/A	54	38
Number of projects in final design phase	N/A	N/A	N/A	4	6
Number of projects in the construction phase	N/A	N/A	N/A	4	6
Number of construction contracts awarded	1	4	5	7	6
Number of grant applications submitted	8	3	5	6	2
Number of Developer Projects assisted through the Capital Improvement Program	4	4	N/A	3	2

## Capital Improvement Program 5500

Linear feet (lf) of sidewalk replaced or added	N/A	N/A	N/A	8,400 lf	500 lf
Linear feet (l.f.) of bicycle lanes added	N/A	N/A	N/A	9,000 lf	250 lf

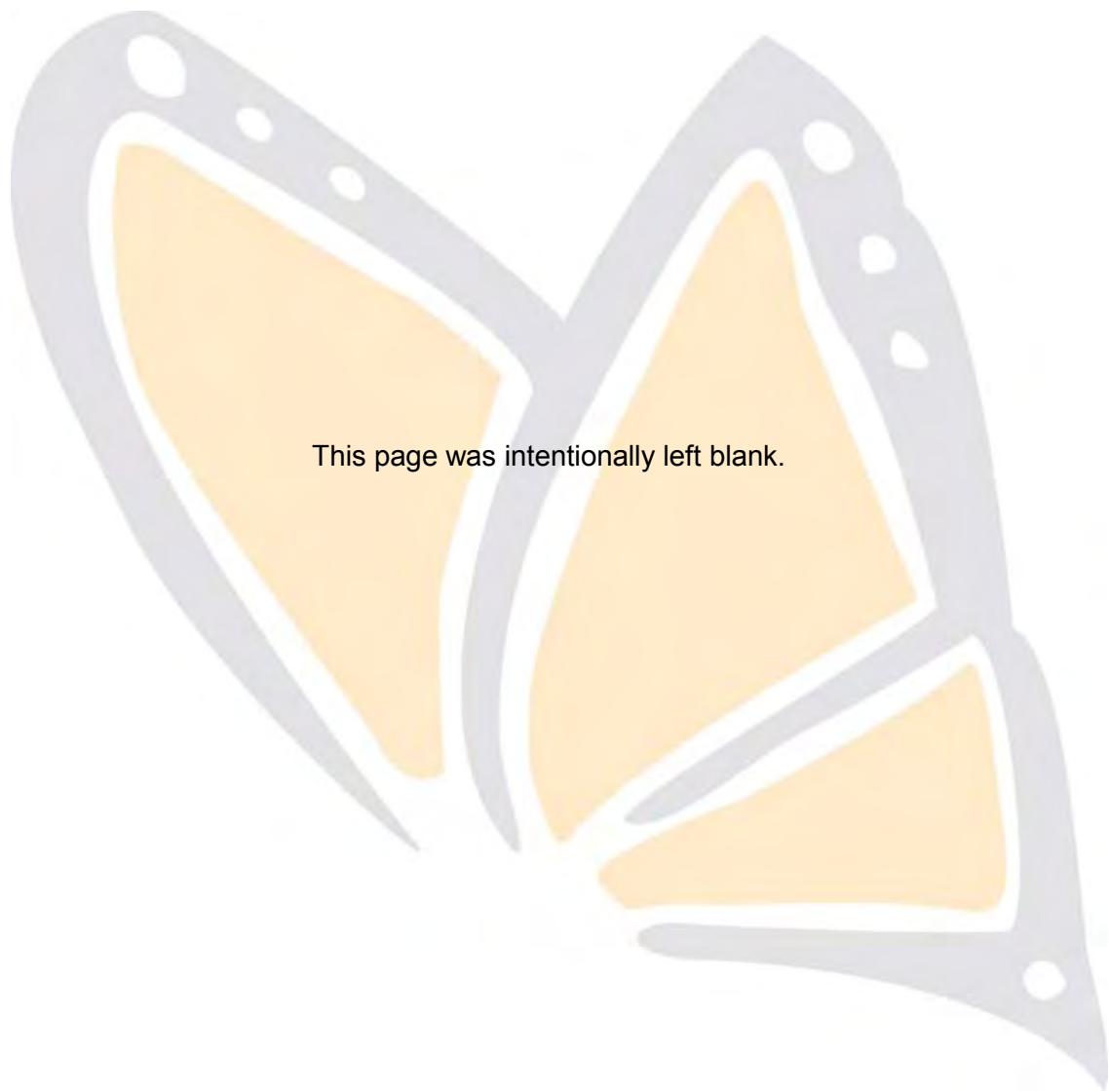
- (1) Projects are considered to be “delivered” when they are substantially complete and available for their intended use.
- (2) Projects are considered “on schedule” if delivered within 2 months of the baseline schedule.
- (3) Projects are considered “completed” when final cost accounting has occurred and the project has been accepted (Notice of Completion).
- (4) Projects are considered “on budget” when the total expenditures do not exceed 100% of the baseline budget.



# Capital Improvement Program 5500

Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Deputy Public Works Director	0.00	1.00	1.00	1.00	1.00
Senior Project Engineer	2.00	2.00	3.00	2.00	2.00
Senior Management Analyst	0.00	1.00	0.00	1.00	1.00
Management Analyst	1.00	1.00	1.00	0.00	0.00
<b>Total</b>	<b>3.00</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>4.00</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 402,948	\$ 521,706	\$ 601,640	\$ 618,793	\$ 657,333
Services & Supplies	198,032	173,945	580,061	193,020	193,020
Capital Outlay	80	-	500	500	500
<b>Total</b>	<b>\$ 601,060</b>	<b>\$ 695,651</b>	<b>\$ 1,182,201</b>	<b>\$ 812,313</b>	<b>\$ 850,853</b>



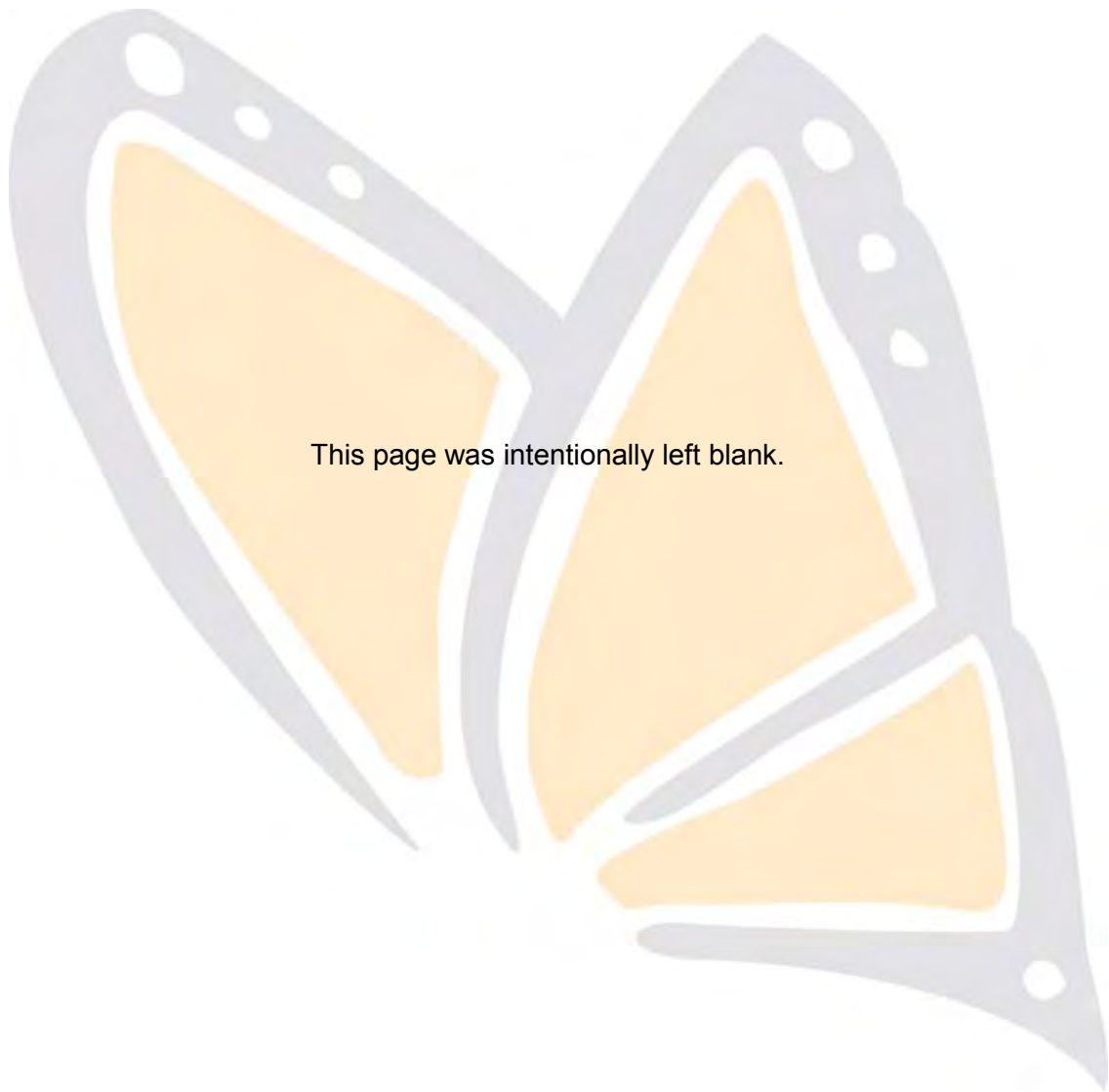




# Capital Improvement 5500

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>
Salaries - Full time	101-5-5500-001	\$ 319,749	\$ 420,287	\$ 485,761	\$ 495,650	\$ 525,740
Retirement	101-5-5500-050	37,716	42,953	49,640	53,950	61,790
Medicare	101-5-5500-051	4,987	6,406	7,080	8,060	8,490
Life Insurance	101-5-5500-056	701	995	1,180	1,220	1,290
Long-Term Disability	101-5-5500-057	1,015	1,402	1,610	2,100	2,210
Benefit Plan Allowance	101-5-5500-058	37,813	48,208	54,299	55,407	55,407
Auto Allowance	101-5-5500-060	-	-	966	966	966
Phone Allowance	101-5-5500-061	967	1,456	1,104	1,440	1,440
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 402,948</b>	<b>\$ 521,706</b>	<b>\$ 601,640</b>	<b>\$ 618,793</b>	<b>\$ 657,333</b>
Membership & Dues	101-5-5500-101	\$ 778	\$ 539	\$ 2,400	\$ 2,400	\$ 2,400
Conferences, Meetings, & Travel	101-5-5500-102	304	2,069	2,000	3,000	3,000
Training	101-5-5500-103	438	65	3,200	3,200	3,200
Mileage Reimbursement	101-5-5500-104	21	-	1,500	1,500	1,500
Special Dept. Supplies	101-5-5500-111	553	1,224	1,700	170	170
Books & Subscriptions	101-5-5500-114	399	20	500	500	500
Printing & Copying	101-5-5500-115	1,413	1,550	1,750	1,750	1,750
Postage & Mailing	101-5-5500-116	6	224	300	300	300
Advertising	101-5-5500-117	158	112	200	200	200
Professional Services	101-5-5500-500	106,130	130,356	332,511	110,000	110,000
Contract Services - Other	101-5-5500-550	3,500	1,510	10,000	10,000	10,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 113,700</b>	<b>\$ 137,668</b>	<b>\$ 356,061</b>	<b>\$ 133,020</b>	<b>\$ 133,020</b>
Computer Technology	101-5-5500-707	\$ 80	\$ -	\$ 500	\$ 500	\$ 500
<b>CAPITAL OUTLAY</b>		<b>\$ 80</b>	<b>\$ -</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 516,728</b>	<b>\$ 659,374</b>	<b>\$ 958,201</b>	<b>\$ 752,313</b>	<b>\$ 790,853</b>
<b>GTIP - 220</b>						
Administrative Charges - City	220-5-5500-201	\$ 7,059	\$ -	\$ 19,750	\$ 10,000	\$ 10,000
Professional Services	220-5-5500-500	77,273	36,277	204,250	50,000	50,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 84,332</b>	<b>\$ 36,277</b>	<b>\$ 224,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>
<b>TOTAL EXPENDITURES - 220</b>		<b>\$ 84,332</b>	<b>\$ 36,277</b>	<b>\$ 224,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 601,060</b>	<b>\$ 695,651</b>	<b>\$ 1,182,201</b>	<b>\$ 812,313</b>	<b>\$ 850,853</b>

<b>LINE-ITEM DETAIL</b>	<b>GL Account</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
		<b>Budget</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>
<b>Professional Services</b>	101-5-5500-500	<b>\$ 65,000</b>	<b>\$ 95,000</b>	<b>\$ 110,000</b>	<b>\$ 110,000</b>
On-Call Modeling Contract		50,000	50,000	50,000	50,000
Engineering Support		15,000	15,000	30,000	30,000
Engineering Support for Grant Applications			30,000	30,000	30,000



## Street Lighting 5600

### Program Description:

The Street Lighting program provides funding for payment of the ongoing energy costs (and maintenance) associated with the City's streetlights and highway safety lights at signalized intersections. The program is administered by the Engineering Division. The ongoing maintenance and repair of Southern California Edison (SCE) owned street lights is performed by SCE. In FY 16-17, the City Council approved the purchase of the street lighting system from SCE. If the California Public Utilities Commission (CPUC) approves the sale, SCE and the City will enter into a transfer of assets phase during FY 17/18. The City will be responsible for the ongoing maintenance and repair of all acquired street lights.

### Operational Objectives:

- ❖ Complete Engineer's Assessment Report for public hearing to establish rates for the street lighting benefit assessment district by August of each year
- ❖ In coordination with the Sustainability Program, evaluate the financing options for purchase of all City street lights and retrofit to energy efficient Light-Emitting Diodes (LEDs), including use of CIP #9056 funds, grant funds, and On-Bill Financing
- ❖ Upon CPUC approval, work with SCE to transfer the streetlight system from SCE to the City

### Performance Measures and Workload Indicators:

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Carbon Dioxide Equivalent for kWh savings (metric tons) with street light retrofits	N/A	N/A	N/A	N/A	263
Annual electric savings with retrofits (kWh)	N/A	N/A	N/A	N/A	374,000
<b>Workload Indicators:</b>					
Number of HPS lights retrofitted with LEDs	N/A	N/A	N/A	N/A	1,547



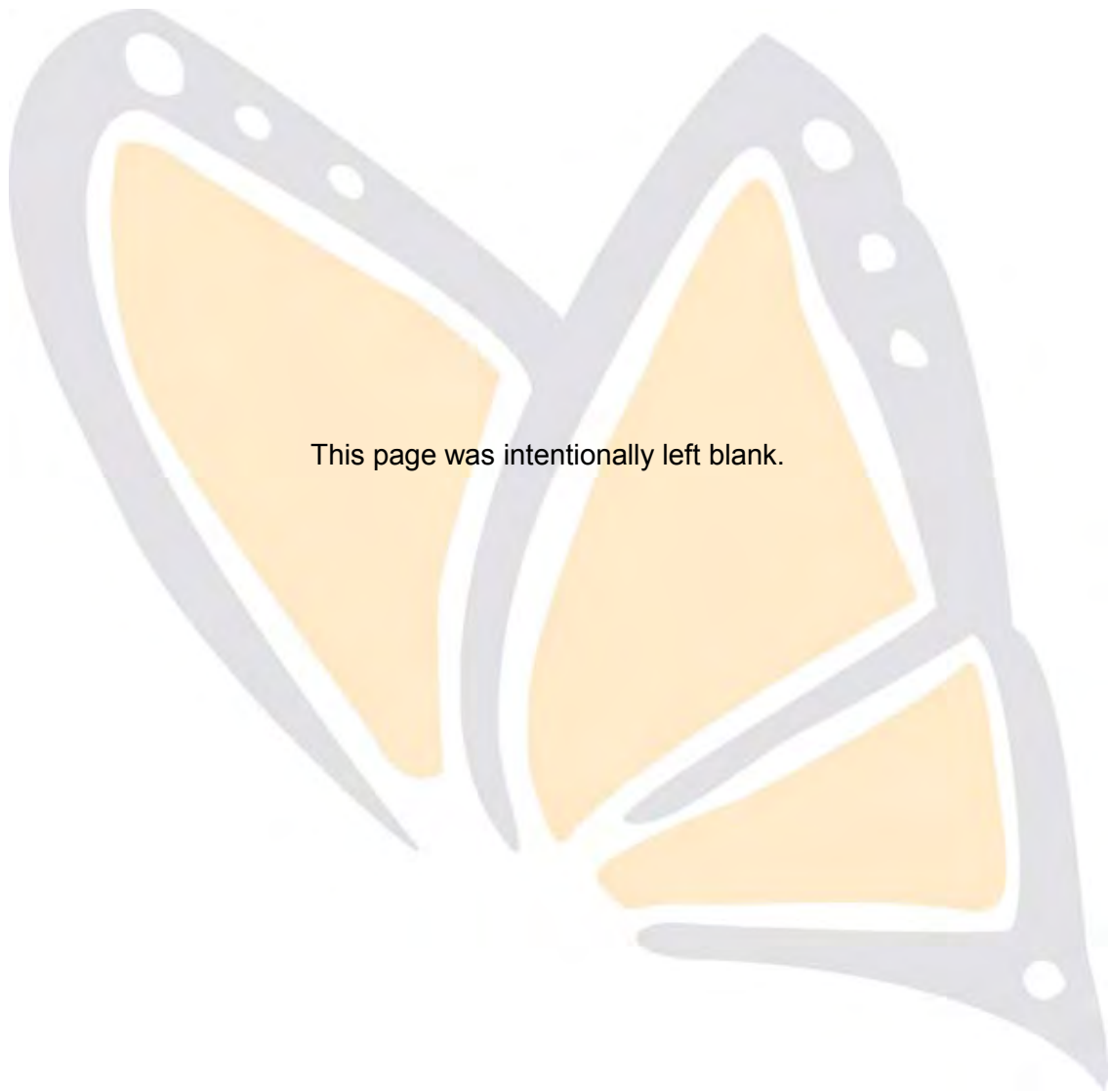
## Street Lighting 5600

Number of streetlight poles replaced and/or fixed	N/A	N/A	3	0	0
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# Street Lighting 5600



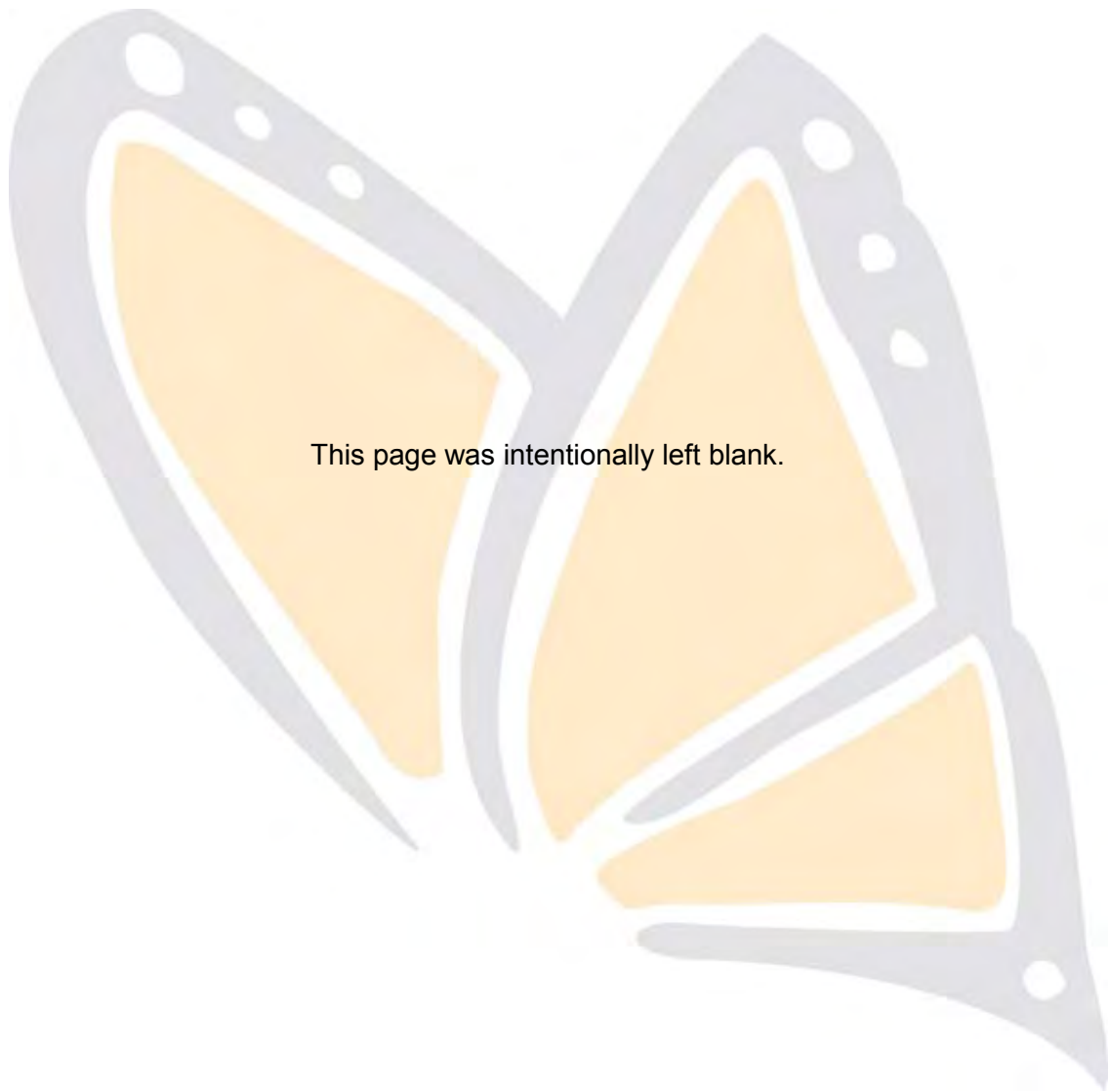
Department Summary					
Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Services & Supplies	271,350	253,526	285,516	(0)	270,300
<b>Total</b>	<b>\$ 271,350</b>	<b>\$ 253,526</b>	<b>\$ 285,516</b>	<b>\$ (0)</b>	<b>\$ 270,300</b>





## Street Lighting 5600

<b>STREET LIGHTING - 502</b>	<b>GL Account</b>	<b>FY 2014/15 Actual</b>	<b>FY 2015/16 Actual</b>	<b>FY 2016/17 Budget</b>	<b>FY 2017/18 Adopted</b>	<b>FY 2018/19 Adopted</b>
Utilities - Electric	502-5-5600-142	\$ 262,675	\$ 244,757	\$ 276,016	\$ 261,000	\$ 251,000
Administrative Charges-County	502-5-5600-202	8,675	8,769	9,500	9,300	9,400
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 271,350</b>	<b>\$ 253,526</b>	<b>\$ 285,516</b>	<b>\$ 270,300</b>	<b>\$ 260,400</b>
<b>TOTAL EXPENDITURES - 502</b>		<b>\$ 271,350</b>	<b>\$ 253,526</b>	<b>\$ 285,516</b>	<b>\$ 270,300</b>	<b>\$ 260,400</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 271,350</b>	<b>\$ 253,526</b>	<b>\$ 285,516</b>	<b>\$ 270,300</b>	<b>\$ 260,400</b>





## Street Maintenance 5800

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### **Program Description:**

The Street Maintenance Division is responsible for maintaining the City's infrastructure, including but not limited to, all right of ways including streets, sidewalks, bikeways, signage, traffic signals, pavement markings, shoulder areas, parkways, street trees, medians, storm drain inlets, certain storm channels and storm drains. The Division oversees numerous service contracts with licensed contractors who perform a large portion of these services.

This Division participates in the annual street rehabilitation program in partnership with Engineering. This includes the annual design and construction of street repairs on a larger scale than daily repairs. The Division program may include such pavement preservation strategies as: grind and overlay, pavement preparation, crack seal, slurry seal, chip seal and other similar types of pavement preservation. This Division administers the annual concrete grinding program to eliminate trip hazards. The Division also coordinates street improvement projects with local utilities to reduce trench cutting after pavement improvements. The Division consists of one Public Works Manager, one Administrative Assistant, one Maintenance Supervisor, four Maintenance Worker II, one Maintenance Worker I and various part time contract staff.

### **Operational Objectives:**

- ❖ Annually replace damaged concrete sidewalks, curbs and gutters to meet the City American with Disabilities Act (ADA) transition plan.
- ❖ Remove and replace concrete ramps that do not meet current ADA standards and install new ramps where ramps are missing to meet the city's ADA transition plan
- ❖ Complete all minor work requests within one week of receipt
- ❖ Provide timeframe estimate for all major work orders within five business days of receipt
- ❖ Complete conversion of arterial street name signs to meet Manual on Uniform Traffic Control Devices (MUTCD) standards by June 2018
- ❖ Repair all potholes within 24 hours of notification or observance
- ❖ Upgrade two signalized intersections with new poles, new traffic signal controller and conduits, and video detection equipment by June 2018
- ❖ Upgrade all signalized intersections to video detection in FY 17/18
- ❖ Provide well-maintained streets for traffic flow and pedestrian safety
- ❖ Replant 150 Street Trees in the next two years

### **Strategic Objectives:**

- ❖ Design and perform overlays, rehabilitation and reconstruction projects that will achieve and maintain a Council-approved Pavement Control Index (PCI)

# Street Maintenance 5800



## Performance Measures and Workload Indicators:

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage of street maintenance budget spent on pavement rehabilitation program	N/A	N/A	80%	100%	100%
Number of completed minor work requests within one week	N/A	461	TBD	450	450
Percentage of project completed to convert arterial street name signs to meet MUTCD by June 2018	N/A	N/A	14.3%	35%	30%
Percentage of potholes repaired within one day of notification or observance	90%	100%	75%	95%	95%
Percentage of project completed within timeframe to upgrade all signalized intersections to video detection	N/A	N/A	N/A	50%	100%
Annual sidewalk inspection	Completed	Completed	Completed	Pending	Pending
Maintain an average arterial street PCI of 70	N/A	N/A	N/A	70	70
Maintain an average collector street PCI of 67	N/A	N/A	N/A	67	67

## Street Maintenance 5800

Maintain an average residential street PCI of 65	N/A	N/A	N/A	65	65
<b>Workload Indicators:</b>					
Complete ADA Transition Plan	N/A	N/A	N/A	10%	10%
Make miscellaneous concrete repairs (sidewalk, curbs and gutters, etc) in conjunction with the future ADA transition plan (in street miles)	N/A	N/A	N/A	3.5 street miles	3.5 street miles
Square footage of sidewalk replaced	N/A	N/A	13,391	N/A	N/A
Number of concrete access ramps installed	10	10	34	40	N/A
Install or repair damaged concrete access number of ramps in accordance with the city's ADA transition plan	N/A	N/A	N/A	N/A	40
Street miles maintained	N/A	N/A	0	14	14
Number of Street Trees trimmed, removed	3,500	167	2,500	2000	2000
Number of Street Trees Planted	150	3	0	50	100



# Street Maintenance 5800

Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Public Works Manager	1.00	1.00	1.00	1.00	1.00
Public Works Supervisor	0.00	0.00	0.00	1.00	1.00
Lead Maintenance Worker	1.00	1.00	1.00	0.00	0.00
Maintenance Worker II	2.00	2.00	1.00	1.00	1.00
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 370,150	\$ 382,579	\$ 412,074	\$ 402,036	\$ 421,836
Services & Supplies	1,320,097	1,031,116	6,159,455	3,416,081	2,964,030
Capital Outlay	94,406	7,722	37,500	9,000	-
<b>Total</b>	<b>\$ 1,784,653</b>	<b>\$ 1,421,417</b>	<b>\$ 6,609,029</b>	<b>\$ 3,827,117</b>	<b>\$ 3,385,866</b>

# Street Maintenance 5800



<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>		<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>
Regular Salaries	101-5-5800-001	\$ 3,619	\$ 1,276	\$ 307,645	\$ 286,000	\$ 301,380
Overtime	101-5-5800-003	8	-	-	23,400	22,750
Retirement	101-5-5800-050	226	80	32,370	31,300	35,650
Social Security & Medicare	101-5-5800-051	48	17	4,620	5,310	5,510
Life Insurance	101-5-5800-056	8	5	810	710	760
Long-Term Disability	101-5-5800-057	12	7	1,150	1,220	1,300
Benefit Plan Allowance	101-5-5800-058	1,346	786	61,109	50,094	50,094
Auto Allowance	101-5-5800-060	-	-	966	966	966
Phone Allowance	101-5-5800-061	43	13	2,000	1,632	1,632
Bilingual Allowance	101-5-5800-064	-	-	1,404	1,404	1,794
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 5,310</b>	<b>\$ 2,184</b>	<b>\$ 412,074</b>	<b>\$ 402,036</b>	<b>\$ 421,836</b>
Memberships & Dues	101-5-5800-101	\$ 219	\$ 200	\$ 300	\$ 300	\$ 300
Conferences, Meetings & Travel	101-5-5800-102	987	1,238	1,500	1,500	1,500
Special Department Supplies	101-5-5800-111	12,819	29,198	38,768	30,000	30,000
Uniforms & Safety Equip	101-5-5800-112	4,827	4,659	4,500	4,500	4,500
Books & Subscriptions	101-5-5800-114	288	-	-	150	150
Printing & Copying	101-5-5800-115	38	1	1,000	500	500
Postage & Mailing	101-5-5800-116	-	-	700	100	100
Advertising	101-5-5800-117	259	37	500	750	500
Minor Equipment	101-5-5800-118	7,578	10,982	10,000	10,000	10,000
Vehicle Fuel	101-5-5800-144	4,928	3,798	12,450	10,000	10,000
Vehicle Fuel #5	101-5-5800-144.05	530	-	-	-	-
Vehicle Fuel # 6	101-5-5800-144.06	1,224	-	-	-	-
Vehicle Fuel # 9	101-5-5800-144.09	1,901	287	-	-	-
Vehicle Fuel #10	101-5-5800-144.10	549	171	-	-	-
Vehicle Fuel #14	101-5-5800-144.15	795	218	-	-	-
Vehicle Fuel #16	101-5-5800-144.16	395	-	-	-	-
Vehicle Fuel #17	101-5-5800-144.17	1,319	1,881	-	-	-
Vehicle Fuel #18	101-5-5800-144.18	636	1,631	-	-	-
Leasing/Rental - Equipment	101-5-5800-147	337	563	6,500	1,500	1,500
Leasing/Rental - Vehicles	101-5-5800-148	-	-	500	500	500
Maintenance - Streets	101-5-5800-400	38,825	31,427	50,000	50,000	50,000
Maintenance - Cleanup	101-5-5800-401	4,811	7,065	4,000	5,000	5,000
Maintenance - Trees	101-5-5800-406	-	125	-	15,000	-
Maint. - Other Equip.	101-5-5800-409	2,505	3,242	4,500	3,000	3,000
Maintenance - Vehicles	101-5-5800-410	644	9,593	7,150	8,640	7,600
Maint. Vehicle #5	101-5-5800-410.05	252	-	-	-	-
Maint. Vehicle # 6	101-5-5800-410.06	1,619	90	-	-	-
Maint. Vehicle #8	101-5-5800-410.08	247	-	-	-	-
Maint. Vehicle # 9	101-5-5800-410.09	639	90	-	-	-
Maint. Vehicle #10	101-5-5800-410.10	211	-	-	-	-
Maint. Vehicle #15	101-5-5800-410.15	785	-	-	-	-
Maint. Vehicle #16	101-5-5800-410.16	337	-	-	-	-
Maint. Vehicle #17	101-5-5800-410.17	1,727	90	-	-	-
Maint. Vehicle #18	101-5-5800-410.18	79	-	-	-	-
Maintenance - Concrete	101-5-5800-411	-	1,660	-	-	-
Maintenance - Pavement Rehab	101-5-5800-413	140,262	157,544	2,389,266	1,152,352	390,784
Maintenance - Traffic Signals	101-5-5800-416	-	100,147	180,700	30,000	30,000
Prof. Services - Temp. Personn	101-5-5800-501	-	-	16,864	-	-
Contract Services	101-5-5800-550	959	5,015	15,000	5,000	5,000
Contract Svcs - Covington	101-5-5800-550.01	-	22,223	-	-	-
Emergency Response	101-5-5800-561	-	-	25,000	-	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 233,530</b>	<b>\$ 393,176</b>	<b>\$ 2,769,197</b>	<b>\$ 1,328,792</b>	<b>\$ 550,934</b>
Vehicles	101-5-5800-701	\$ 74,112	\$ -	\$ 37,500	\$ -	\$ -
Machinery & Equipment	101-5-5800-702	-	7,722	-	9,000	-
<b>CAPITAL OUTLAY</b>		<b>\$ 74,112</b>	<b>\$ 7,722</b>	<b>\$ 37,500</b>	<b>\$ 9,000</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 312,952</b>	<b>\$ 403,081</b>	<b>\$ 3,218,771</b>	<b>\$ 1,739,828</b>	<b>\$ 972,770</b>



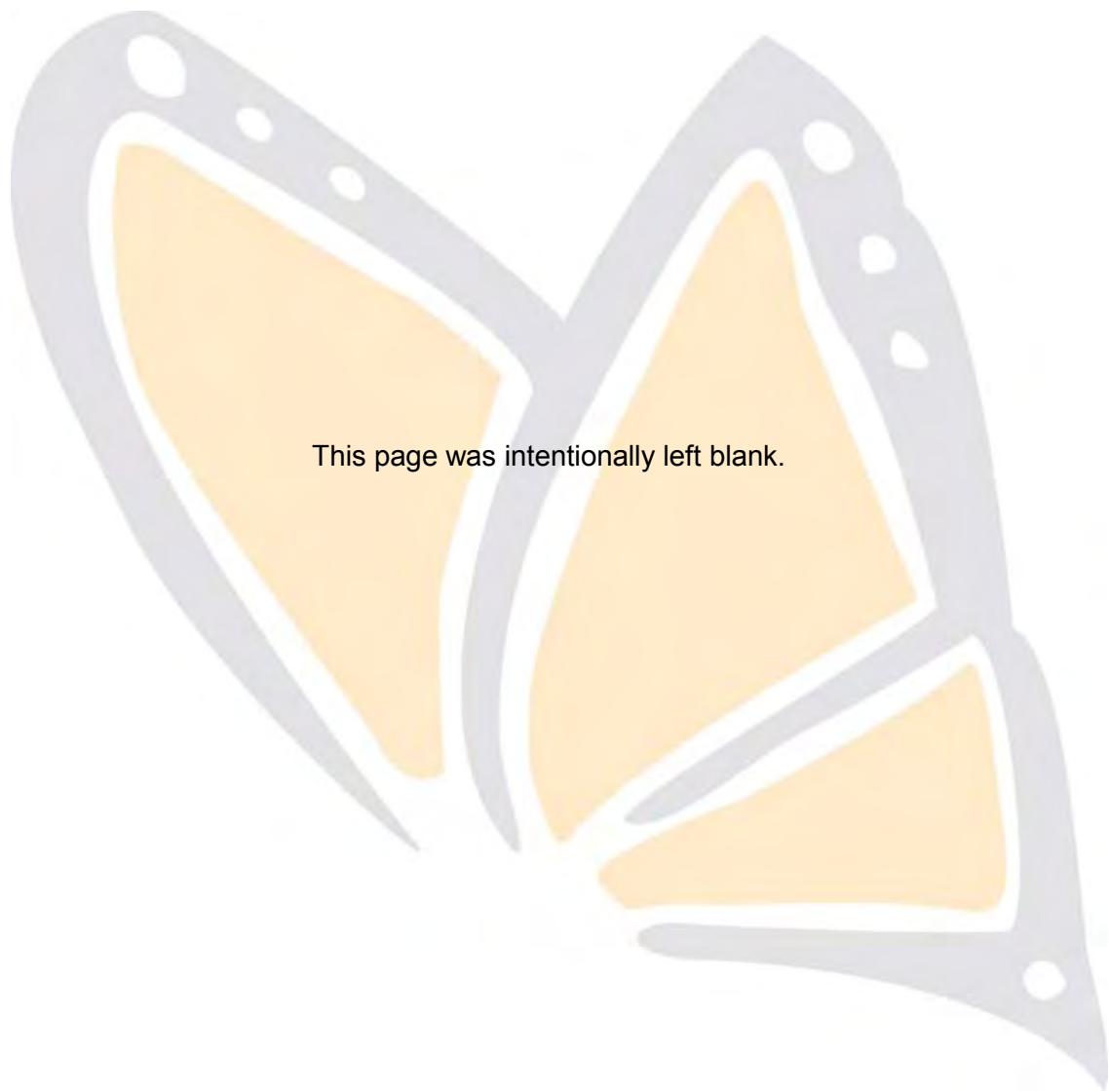
# Street Maintenance 5800

		FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
		Actual	Actual	Budget	Adopted	Adopted
<b>GAS TAX - 201</b>						
Salaries - full time	201-5-5800-001	\$ 265,869	\$ 280,496	\$ -	\$ -	\$ -
Salaries - overtime	201-5-5800-003	2,279	8,656	-	-	-
Retirement	201-5-5800-050	30,217	26,756	-	-	-
Medicare	201-5-5800-051	4,052	4,361	-	-	-
Life Insurance	201-5-5800-056	610	629	-	-	-
Long-Term Disability	201-5-5800-057	842	853	-	-	-
Benefit Plan Allowance	201-5-5800-058	58,135	55,004	-	-	-
Auto Allowance	201-5-5800-060	487	489	-	-	-
Phone Allowance	201-5-5800-061	1,907	1,732	-	-	-
Bilingual Allowance	201-5-5800-064	443	1,420	-	-	-
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 364,839</b>	<b>\$ 380,395</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Special Department Supplies	201-5-5800-111	\$ 22,191	\$ 14,242	\$ 35,339	\$ 20,000	\$ 20,000
Minor Equipment	201-5-5800-118	19,223	4,659	5,000	15,000	15,000
Maintenance - Concrete	201-5-5800-411	-	-	240,000	20,000	20,000
Maintenance-Pavement Rehab	201-5-5800-413	399,817	138,470	842,778	822,445	1,191,386
Professional Services	201-5-5800-500	1,082	-	10,000	-	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 442,313</b>	<b>\$ 157,371</b>	<b>\$ 1,133,117</b>	<b>\$ 877,445</b>	<b>\$ 1,246,386</b>
<b>TOTAL EXPENDITURES - 201</b>		<b>\$ 807,152</b>	<b>\$ 537,767</b>	<b>\$ 1,133,117</b>	<b>\$ 877,445</b>	<b>\$ 1,246,386</b>
<b>MEASURE A - 205</b>						
Support to Other Agencies	205-5-5800-223	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -
Maintenance - Streets	205-5-5800-400	39,511	28,392	102,000	100,000	100,000
Maintenance - Rightaway	205-5-5800-405	46,906	28,467	60,000	75,000	75,000
Maintenance - Trees	205-5-5800-406	135,340	88,791	175,000	175,000	175,000
Maintenance - Concrete	205-5-5800-411	35,274	-	314,000	150,000	150,000
Maintenance - Pavement Rehab	205-5-5800-413	99,865	-	737,309	243,000	200,000
Maintenance - Street Striping	205-5-5800-414	70,000	-	50,000	55,000	55,000
Maintenance - Striping School Area	205-5-5800-414.01	-	-	20,000	20,000	20,000
Maintenance - Traffic Signals	205-5-5800-416	192,359	289,529	200,000	250,000	250,000
Contract Svcs - Para-Transit	205-5-5800-558	25,000	25,000	25,000	25,000	25,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 644,254</b>	<b>\$ 480,179</b>	<b>\$ 1,703,309</b>	<b>\$ 1,093,000</b>	<b>\$ 1,050,000</b>
Capital Outlay	205-5-5800-705	\$ 20,295	\$ -	\$ -	\$ -	\$ -
<b>CAPITAL OUTLAY</b>		<b>\$ 20,295</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 205</b>		<b>\$ 664,549</b>	<b>\$ 480,179</b>	<b>\$ 1,703,309</b>	<b>\$ 1,093,000</b>	<b>\$ 1,050,000</b>
<b>PUBLIC SAFETY DONATIONS - 212</b>						
Maintenance - Street Striping	212-5-5800-414	\$ -	\$ -	\$ 20,000	\$ -	\$ -
Maintenance 0 Striping School Area	212-5-5800-414.01	-	390	69,610	-	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ -</b>	<b>\$ 390</b>	<b>\$ 89,610</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 212</b>		<b>\$ -</b>	<b>\$ 390</b>	<b>\$ 89,610</b>	<b>\$ -</b>	<b>\$ -</b>
<b>LSTP - STATE GRANT - 306</b>						
Maintenance - Streets	306-5-5800-400	\$ -	\$ -	\$ 464,222	\$ 116,844	\$ 116,710
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 464,222</b>	<b>\$ 116,844</b>	<b>\$ 116,710</b>
<b>TOTAL EXPENDITURES - 306</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 464,222</b>	<b>\$ 116,844</b>	<b>\$ 116,710</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 1,784,653</b>	<b>\$ 1,421,417</b>	<b>\$ 6,609,029</b>	<b>\$ 3,827,117</b>	<b>\$ 3,385,866</b>



# Street Maintenance 5800

<b>LINE-ITEM DETAIL</b>	<b>GL Account</b>	<b>FY 2015/16 Budget</b>	<b>FY 2016/17 Budget</b>	<b>FY 2017/18 Proposed</b>	<b>FY 2018/19 Proposed</b>
<b>Maintenance - Concrete</b>	201-5-5800-411	<b>\$ 140,000</b>	<b>\$ 120,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>
Replacement		100,000	100,000	120,000	120,000
Grinding		20,000	20,000	30,000	30,000
<b>Machinery &amp; Equipment</b>	201-5-5800-702	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Traffic Trailer		10,000	-	-	-
<b>Support to Other Agencies</b>	205-5-5800-223	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>
Goleta Union School Crossing Guard (Ongoing)		20,000	20,000	-	-





### **Program Description:**

The Solid Waste and Environmental Services Division manage the City's solid waste, recycling and storm water management programs in compliance with State of California Requirements. This Division consists of a new Assistant Engineer and the Environmental Services Coordinator who oversees the solid waste franchise agreements, recycling services contract, and storm water management contracts.

This program is funded through program fees collected on the City's solid waste franchise agreements and other grant funds.

This program works with regional jurisdictions to evaluate and develop alternative solid waste management strategies.

### **Operational Objectives:**

- ❖ Expand City-wide public recycling capacity to include Parks and Open Space
- ❖ Expand commercial participation in the food waste collection
- ❖ Provide Annual Emergency Spill Response, Construction Site Inspection, Illicit Discharge Detection and Elimination Training, Post-Construction Runoff Control and General Storm Water Training to staff
- ❖ Provide support services to CIP and Engineering Divisions, through response to construction site issues relating to water quality, and Illicit Discharge response with 2 business days
- ❖ Provide efficient and timely street sweeping and sidewalk pressure-washing in downtown corridor
- ❖ Implement the State's Trash Amendment requirements to achieve full trash capture in the City's storm drain system
- ❖ Expand the Community Based Social Marketing Pilot Campaign focusing on pet waste management
- ❖ Develop and implement the Community Beautification Program designed to focus maintenance needs in select neighborhoods and provide opportunities for residents and volunteers to actively participate in improving the quality of life in Goleta

## Solid Waste - 5900



### Performance Measures and Workload Indicators:

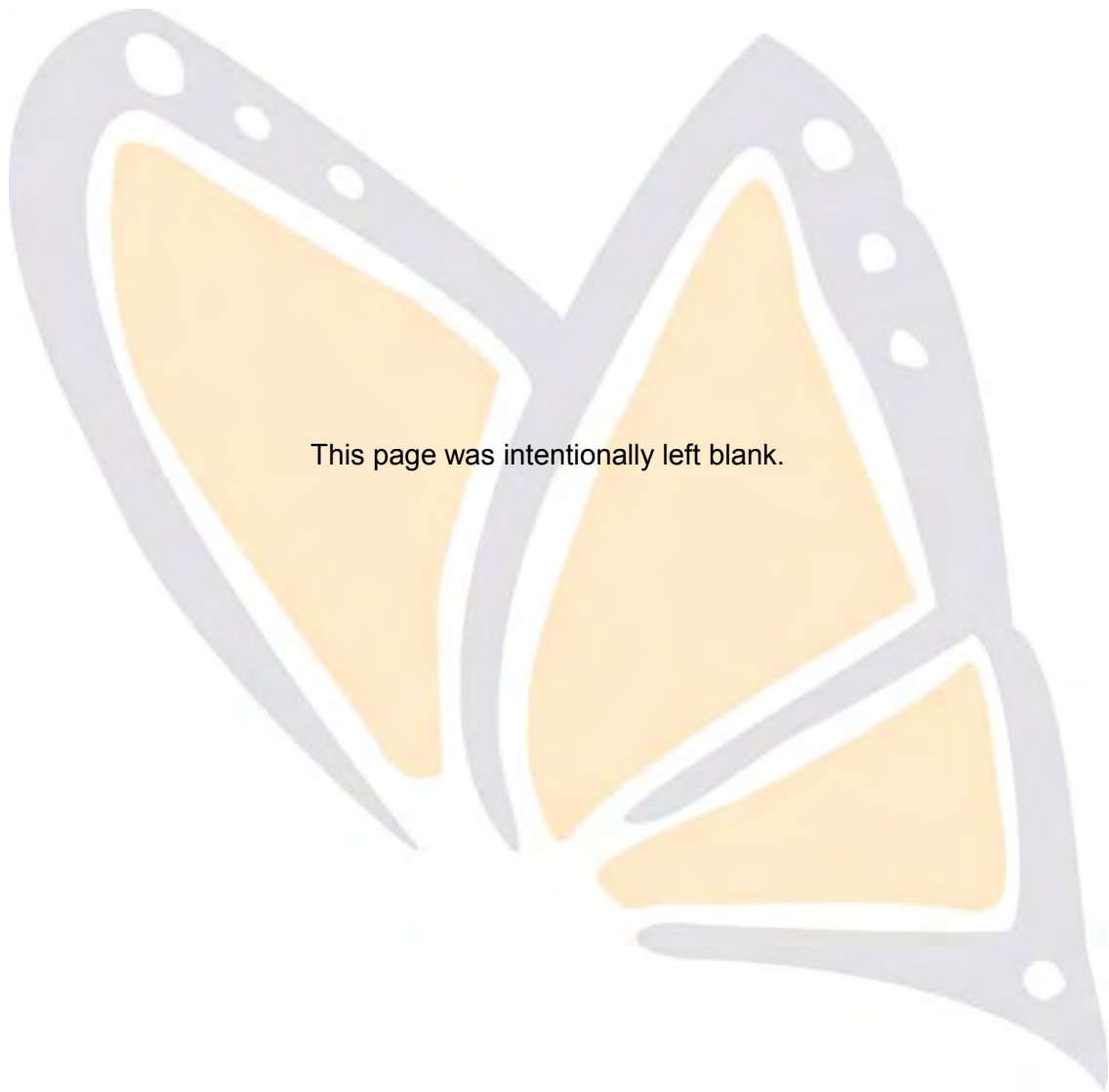
Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Number of recycling receptacles increased	20	0	10	10	10
Percentage increase in food waste collection program participation	N/A	6%	6%	10%	25%
Percentage of storm water support service requests initiated within timeframe	N/A	N/A	N/A	100%	100%
<b>Workload Indicators:</b>					
Number of Community Beautification Events held	N/A	N/A	5	6	6
Curb miles of streets swept	2,389	2,382	2,382	2,412	2,412
Cubic yards of debris swept off of streets	1,021	617	720	750	750

# Solid Waste - 5900



Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Environment Services Coordinator	1.00	1.00	1.00	1.00	1.00
Assitant Engineer	0.00	0.00	0.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>	<b>2.00</b>

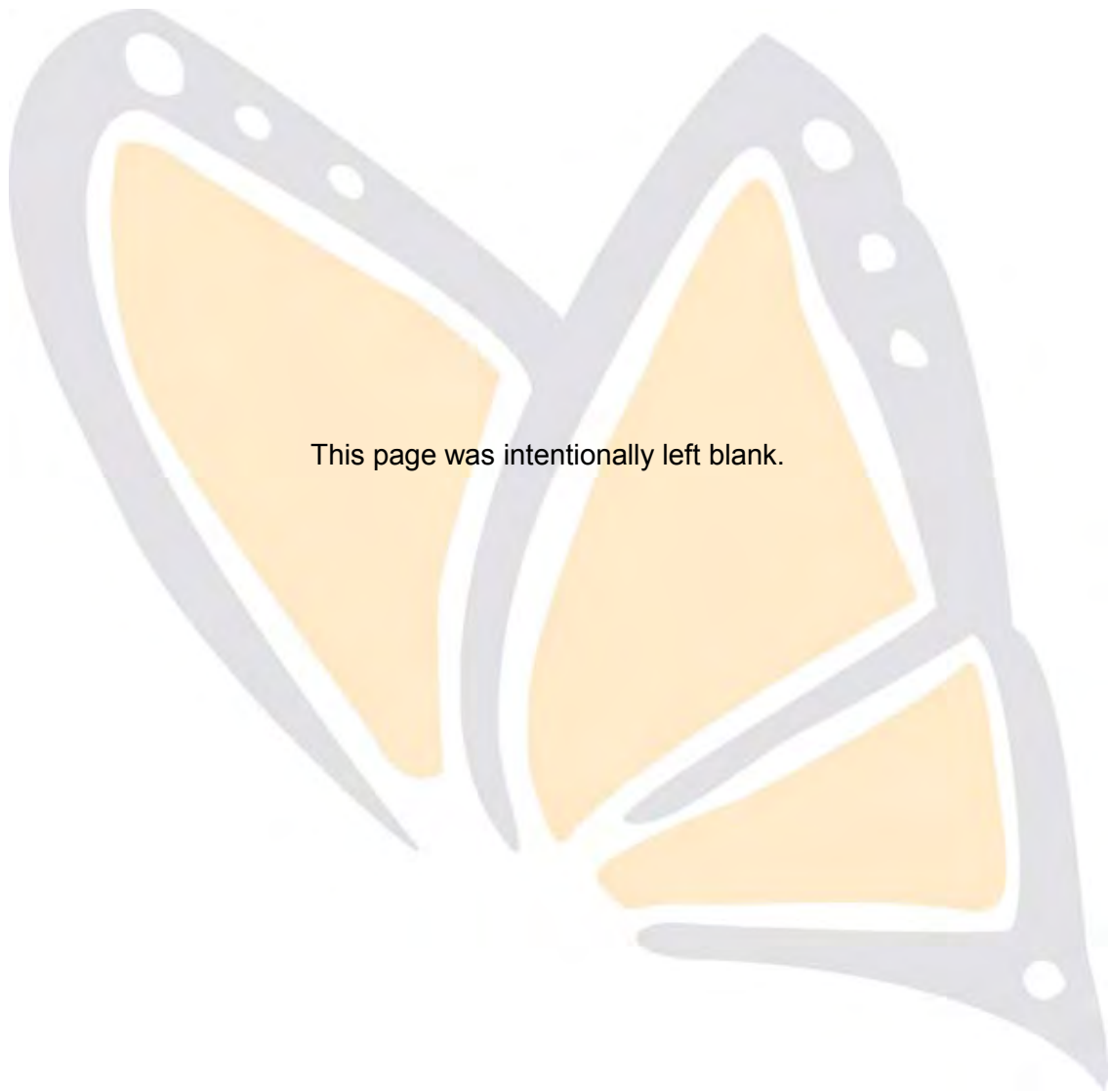
Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 148,445	\$ 157,924	\$ 326,308	\$ 326,308	\$ 341,218
Services & Supplies	405,273	290,006	694,685	694,685	627,625
<b>Total</b>	<b>\$ 553,718</b>	<b>\$ 447,930</b>	<b>\$ 1,020,993</b>	<b>\$ 1,020,993</b>	<b>\$ 968,843</b>



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## Solid Waste 5900

<b>SOLID WASTE - 211</b>	<b>GL Account</b>	<b>FY 2014/15 Actual</b>	<b>FY 2015/16 Actual</b>	<b>FY 2016/17 Budget</b>	<b>FY 2017/18 Adopted</b>	<b>FY 2018/19 Adopted</b>
Regular Salaries	211-5-5900-001	\$ 117,668	\$ 128,314	\$ 164,541	\$ 254,020	\$ 265,240
Overtime	211-5-5900-003	-	70	-	-	-
Retirement	211-5-5900-050	13,905	12,419	16,840	27,460	30,920
Medicare	211-5-5900-051	1,863	2,007	2,400	4,280	4,440
Life Insurance	211-5-5900-056	280	292	420	650	670
Long-term Disability	211-5-5900-057	396	411	590	1,110	1,160
Benefit Plan Allowance	211-5-5900-058	13,570	13,645	20,331	37,934	37,935
Auto Allowance	211-5-5900-060	243	244	242	242	242
Phone Allowance	211-5-5900-061	520	522	516	612	612
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 148,445</b>	<b>\$ 157,924</b>	<b>\$ 205,880</b>	<b>\$ 326,308</b>	<b>\$ 341,218</b>
Memberships & Dues	211-5-5900-101	\$ 580	\$ 680	\$ 550	\$ 600	\$ 625
Conferences, Meeting, & Travel	211-5-5900-102	984	795	500	1,000	1,150
Training	211-5-5900-103	-	-	400	1,400	1,400
Special Department Supplies	211-5-5900-111	-	124	1,500	10,500	10,750
Postage & Mailing	211-5-5900-116	27	-	-	-	-
Advertising	211-5-5900-117	9,075	6,299	6,750	7,300	7,300
Permits and Fees	211-5-5900-119	14,566	11,448	15,000	15,000	15,500
Other Charges	211-5-5900-203	-	-	2,375	2,385	2,400
Maintenance - Cleanup	211-5-5900-401	-	-	15,000	15,000	15,000
Maintenance - Street Sweeping	211-5-5900-415	65,874	50,374	99,317	90,000	90,000
Maintenance - Abandoned items	211-5-5900-418	-	-	-	20,000	20,000
Professional Services	211-5-5900-500	36,423	8,978	43,486	40,000	40,000
Contract Services - Stormwater	211-5-5900-557	25,015	43,049	52,927	58,500	61,500
Contract Services - Misc.	211-5-5900-559	1,090	2,777	10,500	5,000	5,000
Contract Service - Recycling	211-5-5900-562	234,644	162,225	305,775	412,000	341,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 388,278</b>	<b>\$ 286,749</b>	<b>\$ 554,081</b>	<b>\$ 678,685</b>	<b>\$ 611,625</b>
<b>TOTAL EXPENDITURES - 211</b>		<b>\$ 536,723</b>	<b>\$ 444,672</b>	<b>\$ 759,961</b>	<b>\$ 1,004,993</b>	<b>\$ 952,843</b>
<b>SOLID WASTE - RECYCLE GRANT - 304</b>						
Special Department Supplies	304-5-5900-111	\$ 16,449	\$ 3,257	\$ 8,000	\$ 16,000	\$ 16,000
Professional Services	304-5-5900-500	546	-	-	-	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 16,995</b>	<b>\$ 3,257</b>	<b>\$ 8,000</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>
<b>TOTAL EXPENDITURES - 304</b>		<b>\$ 16,995</b>	<b>\$ 3,257</b>	<b>\$ 8,000</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 553,718</b>	<b>\$ 447,930</b>	<b>\$ 767,961</b>	<b>\$ 1,020,993</b>	<b>\$ 968,843</b>



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## **Department Description:**

The Neighborhood Services and Public Safety Department is responsible for Redevelopment Successor Agency Administration, Economic Development, UCSB and Tech Transfer Liaison, Community Development Block Grant (CDBG) Administration, Goleta City Grant Program, Fair Housing Enforcement, Parks and Recreation Commission Support, Abandoned Vehicle Abatement, Business Licensing and Inspection, Emergency Preparedness and EOC Operations, Community Emergency Response Team (CERT) Training, Monarch Butterfly Docent Program and Volunteer Network, Neighborhood Watch, Business Watch, and oversight of Public Safety-Police, Fire and Animal Control Services for the City of Goleta.

## **Fiscal Years 2016/17 Accomplishments:**

- ❖ Named the 50th Safest City in California by Neighborhood Scout for the third consecutive year
- ❖ Hired the City's first Park and Recreation Manager
- ❖ Completed preliminary design of and initiated Focused Environmental Impact Report on Fire Station #10
- ❖ Began negotiations on a new five-year agreement for Law Enforcement Services with the County of Santa Barbara
- ❖ Secured the City's first lease agreement in Old Town to provide public parking

## Neighborhood Services & Public Safety Department Organization Chart





## Neighborhood Services 6100

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### **Program Description:**

The Neighborhood Services Program includes, but is not limited to, oversight of the Animal Control Services contract provided by the County of Santa Barbara, Parking Enforcement, City Business Licensing, in addition to responding to service requests from residents.

The Emergency Preparedness Program seeks to prepare the City and its residents for natural disasters and emergencies through ongoing training and the timely dissemination of information to the Citizens of Goleta. Pursuant to the City's adopted federally mandated National Incident Management System (NIMS), staff continues to improve and enhance the City's ability to prepare for and respond to potential incidents and hazard scenarios. The City works collaboratively with other public agencies and local service providers on a local and regional basis to fulfill NIMS requirements.

The Program provides staff support to the City's Public Safety & Emergency Preparedness Committee, Fire Station Development Committee, and City Hall Facilities Committee.

### **Operational Objectives:**

- ❖ Update and implement parking restrictions in Old Town and respond to vehicle reports within two business days
- ❖ Provide ongoing support and oversight of City's Animal Control Services, and review contract quarterly
- ❖ Provide four Emergency Preparedness, Community Emergency Response Team (CERT) or LISTOS trainings annually
- ❖ Provide two Emergency Preparedness information presentations annually
- ❖ Provide ongoing enforcement and oversight of City's tobacco retail-related ordinances in tandem with Santa Barbara County Public Health Department, processing applications within two business days

### **Strategic Objectives:**

- ❖ Continue to provide Community Emergency Response Team (CERT) training programs (in English and Spanish) for adults, teens, seniors and Spanish-speakers
- ❖ Continue to provide the LISTOS basic emergency and disaster readiness public education program for Spanish-speaking populations
- ❖ Work with the Santa Barbara County Fire Department and the Santa Barbara County Sheriff's Office to ensure adequate staffing levels and services are provided to the community

# Neighborhood Services 6100

## Workload Indicators:

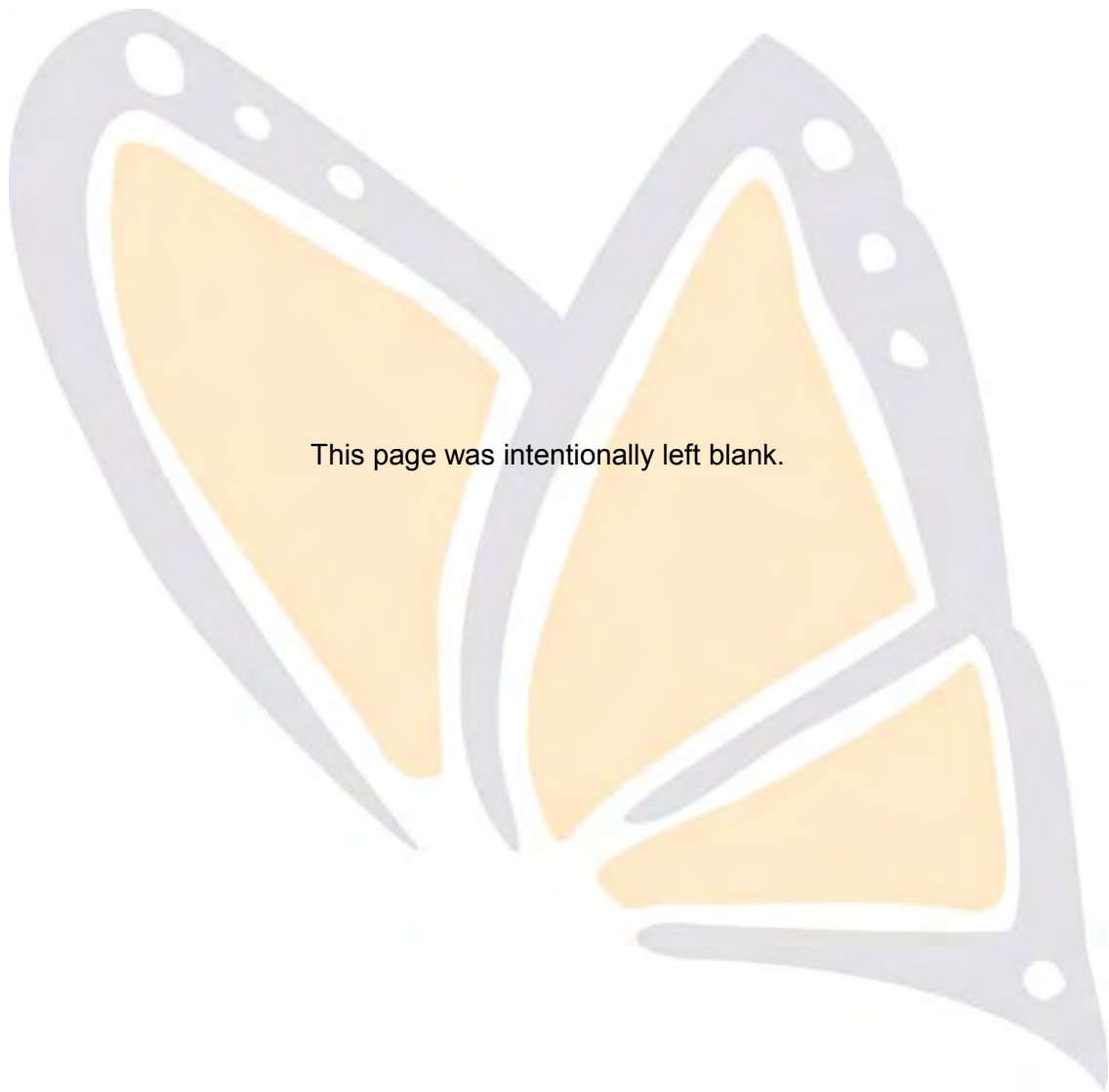
Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Workload Indicators:</b>					
Number of CERT and LISTOS trainings	7	5	4	8	8
Average number of participants per CERT training session	15	15	15	15	15
Number of emergency preparedness presentations completed	3	5	2	5	5
Number of abandoned vehicle reports processed within two business days	1,356	944	1,000	1,200	1,200
Number of business licenses reviewed	2,331	2,320	2,165	2,100	2,100
Number of Alcohol Beverage Control (ABC) Licenses processed	22	15	15	15	15
Number of oversized vehicle permits processed	208	246	216	225	225
Conduct quarterly reviews of Animal Control Services activity	4	4	4	4	4
Number of Animal Control Services related activity and incidents	1,326	1,519	1,398 (estimate)	1,400	1,400



## Neighborhood Services 6100

Positions	Department Summary				
	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Neighborhood Service & Public Safety Director	1.00	1.00	1.00	1.00	1.00
Senior Project Manager	1.00	1.00	1.00	1.00	1.00
Management Analyst	1.00	1.00	0.00	0.00	0.00
Code Enforcement Officer	1.00	1.00	0.00	0.00	0.00
Management Assistant	0.00	0.00	1.00	1.00	1.00
Parks and Recreation Manager	0.00	0.00	1.00	0.00	0.00
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>

Expenditures	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
	Actual	Actual	Budget	Adopted	Adopted
Salaries & Benefits	\$ 547,662	\$ 491,311	\$ 555,864	\$ 541,852	\$ 568,862
Services & Supplies	907,110	1,037,250	3,080,801	1,073,718	1,072,312
Capital Outlay	56,380	-	-	-	-
Debt Service	1,334,763	1,332,319	1,333,713	1,334,144	1,333,563
<b>Total</b>	<b>\$ 2,845,914</b>	<b>\$ 2,860,880</b>	<b>\$ 4,970,378</b>	<b>\$ 2,949,714</b>	<b>\$ 2,974,737</b>



# Neighborhood Services 6100



<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	
Regular Salaries	101-5-6100-001	\$ 429,460	\$ 395,961	\$ 417,264	\$ 406,910	\$ 427,510
Part Time Salaries	101-5-6100-002	-	-	25,000	25,000	25,000
Retirement	101-5-6100-050	47,432	36,467	43,970	44,320	50,300
Social Security & Medicare	101-5-6100-051	6,368	7,199	8,140	8,620	8,920
Life Insurance	101-5-6100-056	994	931	1,040	1,000	1,050
Long-Term Disability	101-5-6100-057	1,299	1,170	1,360	1,720	1,800
Benefit Plan Allowance	101-5-6100-058	55,018	42,362	52,493	47,817	47,817
Auto Allowance	101-5-6100-060	4,380	4,397	4,347	4,347	4,347
Phone Allowance	101-5-6100-061	2,147	1,684	1,860	1,728	1,728
Bilingual Allowance	101-5-6100-064	566	1,140	390	390	390
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 547,662</b>	<b>\$ 491,311</b>	<b>\$ 555,864</b>	<b>\$ 541,852</b>	<b>\$ 568,862</b>
Memberships & Dues	101-5-6100-101	\$ 220	\$ -	\$ 500	\$ 500	\$ 500
Conferences, Meetings & Travel	101-5-6100-102	1,485	1,193	1,500	1,500	1,500
Mileage Reimbursement	101-5-6100-104	40	-	150	150	150
Special Department Supplies	101-5-6100-111	2,031	4,246	18,400	18,400	18,400
Uniforms & Safety Equip	101-5-6100-112	-	134	250	250	250
Books and Subscriptions	101-5-6100-114	1,316	1,288	2,500	2,500	2,500
Printing & Copying	101-5-6100-115	1,291	879	1,000	1,000	1,000
Postage & Mailing	101-5-6100-116	-	97	200	200	200
Advertising	101-5-6100-117	151	113	300	300	300
Minor Equipment	101-5-6100-118	-	-	500	500	500
Special Event Response	101-5-6100-122	-	23,247	20,000	25,000	25,000
Vehicles-Fuel	101-5-6100-144	-	241	3,500	3,500	3,500
Vehicle Fuel # 7	101-5-6100-144.07	319	46	-	-	-
Vehicle Fuel #11	101-5-6100-144.11	580	-	-	-	-
Vehicle Fuel #19	101-5-6100-144.19	101	65	-	-	-
Vehicle Fuel #20	101-5-6100-144.20	167	196	-	-	-
Maint. - Other Equip.	101-5-6100-409	9,027	8,780	10,000	11,500	11,500
Maintenance- Vehicles	101-5-6100-410	43	935	1,000	1,000	1,000
Maint. Vehicle # 7	101-5-6100-410.07	202	23	500	500	500
Maint. Vehicle #11	101-5-6100-410.11	233	15	500	500	500
Maint. Vehicle #19	101-5-6100-410.19	15	23	-	-	-
Maint. Vehicle #20	101-5-6100-410.20	15	206	-	-	-
Professional Services	101-5-6100-500	81,437	51,297	95,000	65,000	45,000
Prof Svcs - Temp Staff	101-5-6100-501	-	-	78,500	-	-
Contract Services	101-5-6100-550	36,583	78,064	58,852	50,000	50,000
Animal Control Services	101-5-6100-559	206,400	216,609	228,584	245,505	257,780
Emergency Response Services	101-5-6100-561	25,982	47,869	35,600	53,000	53,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 367,638</b>	<b>\$ 435,567</b>	<b>\$ 557,336</b>	<b>\$ 480,805</b>	<b>\$ 473,080</b>
Vehicles	101-5-6100-701	\$ 56,380	\$ -	\$ -	\$ -	\$ -
<b>CAPITAL OUTLAY</b>		<b>\$ 56,380</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 971,679</b>	<b>\$ 926,878</b>	<b>\$ 1,113,200</b>	<b>\$ 1,022,657</b>	<b>\$ 1,041,942</b>
<b>PUBLIC ADMIN DIF - 222</b>	<b>GL Account</b>	<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
		<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>
Professional Services	222-5-6100-500	\$ 47,333	\$ 75,481	\$ 11,746	\$ -	\$ -
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 47,333</b>	<b>\$ 75,481</b>	<b>\$ 11,746</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 222</b>		<b>\$ 47,333</b>	<b>\$ 75,481</b>	<b>\$ 11,746</b>	<b>\$ -</b>	<b>\$ -</b>
<b>HOUSING-IN-LIEU - 225</b>						
Support to Other Agencies	225-5-6100-223	\$ 25,000	\$ 25,000	\$ 1,925,000	\$ 25,000	\$ 25,000
Professional Services	225-5-6100-500	-	-	25,000	-	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 1,950,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>
<b>TOTAL EXPENDITURES - 225</b>		<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 1,950,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>

# Neighborhood Services 6100



## RDA SUCCESSOR - NON HOUSING - 605

Administrative Charge - City	605-5-6100-201	\$ 167,516	\$ 165,624	\$ 167,600	\$ 130,000	\$ 130,000
Support to Other Agencies	605-5-6100-223	297,698	303,652	309,724	315,918	322,237
Professional Services	605-5-6100-500	1,925	1,925	1,995	1,995	1,995
Prof Svcs - Special Legal	605-5-6100-503	-	30,000	82,400	120,000	120,000

**SUPPLIES & SERVICES** \$ 467,139 \$ 501,201 \$ 561,719 \$ 567,913 \$ 574,232

Principal Debt Payment	605-5-6100-800	\$ 150,000	\$ 155,000	\$ 165,000	\$ 175,000	\$ 185,000
Interest on Debt	605-5-6100-801	1,184,763	1,177,319	1,168,713	1,159,144	1,148,563

**DEBT SERVICE** \$ 1,334,763 \$ 1,332,319 \$ 1,333,713 \$ 1,334,144 \$ 1,333,563

**TOTAL EXPENDITURES - 605** \$ 1,801,901 \$ 1,833,520 \$ 1,895,432 \$ 1,902,057 \$ 1,907,795

**GRAND TOTAL EXPENDITURES** \$ 2,845,914 \$ 2,860,880 \$ 4,970,378 \$ 2,949,714 \$ 2,974,737

LINE-ITEM DETAIL	GL Account	FY 2015/16 Budget	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
<b>Professional Services</b>	101-5-6100-500	\$ 7,000	\$ 95,000	\$ 65,000	\$ 45,000
Old Town Banner Program		7,000	25,000	45,000	25,000
Miscellaneous Services		-	20,000	20,000	20,000
Parks Master Plan		-	50,000	-	-
<b>Contract Services</b>	101-5-6100-550	\$ 48,676	\$ 48,676	\$ 50,000	\$ 50,000
Rental Housing Mediation Task Force		28,676	28,676	30,000	30,000
Housing Authority of County of Santa Barbara Monitoring		20,000	20,000	20,000	20,000
<b>Emergency Response Services</b>	101-5-6100-561	\$ 52,000	\$ 49,600	\$ 53,000	\$ 53,000
Connect-CTY		27,000	24,600	27,000	27,000
Community Emergency Response Training (CERT)		25,000	25,000	26,000	26,000
<b>Support to Other Agencies</b>	225-5-6100-223	\$ -	\$ 1,925,000	\$ 25,000	\$ 25,000
Housing Trust Fund of Santa Barbara County		-	25,000	25,000	25,000
People's Self Help Housing Project		-	1,900,000	-	-

# Community Development Block Grant 6300

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## **Program Description:**

The Neighborhood Services Department is responsible for the administration of the federally funded Community Development Block Grant (CDBG) program and the funds received each year from the U.S. Department of Housing and Urban Development (HUD). The Department is tasked with ensuring completion of all CDBG Program requirements. The major focus of the City of Goleta's CDBG program is capital improvements, public services, facilities, and neighborhood revitalization efforts. A significant commitment for this program has been to the low- to moderate-income area known as Old Town Goleta. Some of the signature public improvement projects funded by the City's CDBG Program are design and development of the San Jose Creek Bike Path Project and implementation of various pedestrian improvements such as sidewalk repairs and installation, bike paths and crosswalk enhancements.

Over the multi-year history of the City's CDBG Program, several thousand Goleta residents have been assisted through the public services component of the program. Fifteen percent of the City's annual CDBG award is allocated to sub-recipients, typically non-profit social service providers which assist low- to moderate-income residents of Goleta. CDBG funds have been used to provide ongoing support to services for seniors, youth, the homeless and low- to moderate-income persons with special needs.

The Program is also responsible for the continuation of the City's Fair Housing efforts through management of contract services with the City of Santa Barbara for Rental Housing Mediation.

Program staff provides support to the City's Grant Funding Review Committee.

## **Operational Objectives:**

- ❖ Continue to work with the Department of Public Works to implement and allocate CDBG funding for a Pedestrian Improvement Program for Old Town to address sidewalk deficiencies, crosswalk enhancements and other improvements aimed at increasing pedestrian safety in Old Town
- ❖ Conduct intensive on-site monitoring of three CDBG sub-recipients
- ❖ Ensure the Department of Public Works prepares environmental review documents (NEPA & CEQA) for the pedestrian improvement projects funded by CDBG

# Community Development Block Grant 6300



## Workload Indicators:

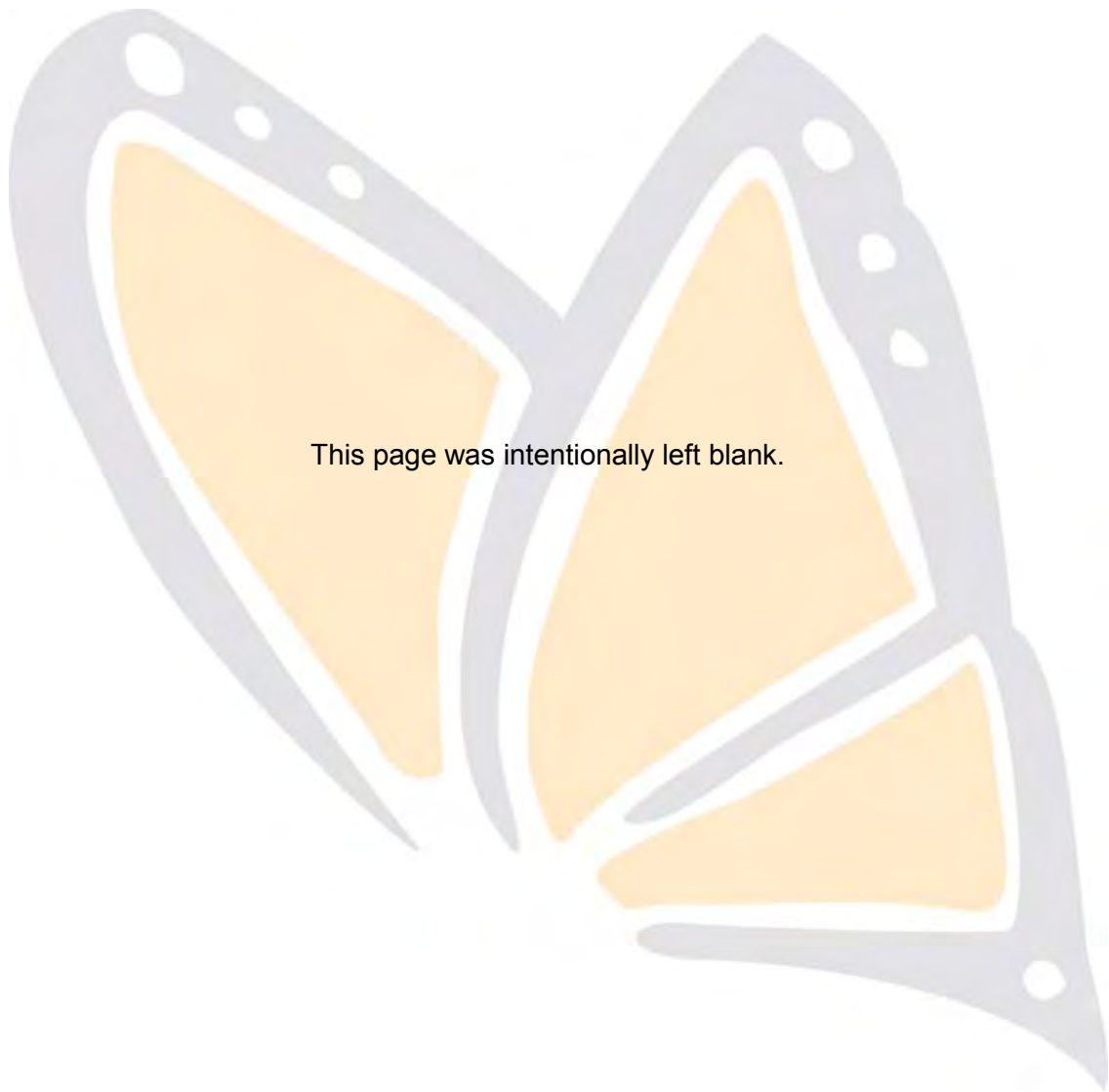
Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Workload Indicators:</b>					
Number of CDBG sub-recipients monitored	4	1	0	5	3
Number of CDBG grant recipients awarded	10	8	7	6	6
Number of homeless individuals served by funded agencies	38	38	50	50	50
Number of seniors served by funded agencies	31	*148	210	0	200
Number of children and youth served by funded agencies	133	*145	800	418	250
Number of low- to moderate-income people served by funded agencies – General Services	7,110	7,920	5,300	4,200	4,500
Number of special needs people served by funded agencies	160	35	15	0	15



# Community Development Block Grant 6300



Department Summary					
Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Services & Supplies	28,713	25,690	25,415	24,300	22,300
Transfers Out	35,700	31,280	29,840	29,767	24,367
<b>Total</b>	<b>\$ 64,413</b>	<b>\$ 56,970</b>	<b>\$ 55,255</b>	<b>\$ 54,067</b>	<b>\$ 46,667</b>





# Community Development Block Grant 6300

<b>Community Developm</b>	<b>GL Account</b>	<b>FY 2014/15 Actual</b>	<b>FY 2015/16 Actual</b>	<b>FY 2016/17 Budget</b>	<b>FY 2017/18 Adopted</b>	<b>FY 2018/19 Adopted</b>
Conferences, Meetings, & Travel	402-5-6300-102	\$ 207	\$ -	\$ -	\$ -	\$ 1,000
Special Department Supplies	402-5-6300-111	140	-	-	-	-
Advertising	402-5-6300-117	749	1,290	1,950	1,300	1,300
CDBG - Sub Recipient Allocatio	402-5-6300-221	27,618	24,400	23,465	23,000	20,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 28,713</b>	<b>\$ 25,690</b>	<b>\$ 25,415</b>	<b>\$ 24,300</b>	<b>\$ 22,300</b>
Transfer to General Fund	402-5-6300-902	\$ 35,700	\$ 31,280	\$ 29,840	\$ 29,767	\$ 24,367
<b>TRANSFER OUT</b>		<b>\$ 35,700</b>	<b>\$ 31,280</b>	<b>\$ 29,840</b>	<b>\$ 29,767</b>	<b>\$ 24,367</b>
<b>TOTAL EXPENDITURES - 402</b>		<b>\$ 64,413</b>	<b>\$ 56,970</b>	<b>\$ 55,255</b>	<b>\$ 54,067</b>	<b>\$ 46,667</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 64,413</b>	<b>\$ 56,970</b>	<b>\$ 55,255</b>	<b>\$ 54,067</b>	<b>\$ 46,667</b>



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## **Program Description:**

The Neighborhood Services Department is responsible for the City's Economic Development efforts. The major focus of the City of Goleta's Economic Development program is the implementation of the City's Economic Development Strategic Plan focusing on strategies and programs related to business attraction, expansion and retention. A significant commitment for this program is to work with property owners and businesses in concert with other City departments to facilitate permit processing of economic development projects. This function serves as a City liaison and discusses issues concerning economic development, business financing and employment generation with representatives of professional and employer groups, the financial community, community organizations, and individuals.

The City's Economic Development function was largely under the purview of the former Redevelopment Agency. However, in August of 2012 the City formalized this function under the Neighborhood Services and Public Safety Department considering the dissolution of the former Redevelopment Agency. The administration of the resulting dissolution is facilitated by Economic Development staff.

The Economic Development program will continue to play an integral role in assisting with the City's efforts aimed at revitalizing Old Town through serving as the principal staff to the City's Economic Development & Revitalization Committee.

## **Operational Objectives:**

- ❖ Continue to provide support and administration of the former Redevelopment Agency (now Successor Agency) and Oversight Board to the Successor Agency to meet dissolution requirements such as filing of Recognized Obligation Payment Schedules once a year
- ❖ Create and review pro-forma reports within two weeks of receipt for various private and public development projects
- ❖ Assist start-up businesses with permitting and identifying business needs and small business tools within one week of request
- ❖ Conduct five site visits and meetings with City of Goleta companies per quarter to foster business relationships
- ❖ Continue to serve as a liaison to UCSB in support of Economic Development activities including Town & Gown Committee and the Technology Management Program (TMP)

## **Strategic Objectives:**

- ❖ Examine potential locations and funding strategies for relocating City Hall to a City-owned building
- ❖ Support business start-up, retention, and expansion, as well as events that attract vendors and tourists
- ❖ Continue to support the Goleta Entrepreneurial Magnet (GEM) Program

# Economic Development 6400



- ❖ Enhance awareness of the importance of shopping locally to support businesses in Goleta
- ❖ Increase the amount of City property that can be utilized for various community uses and benefits
- ❖ Pursue grants that would aid in the City's efforts to secure property for community uses, including affordable housing

## **Performance Measures and Workload Indicators:**

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percentage of pro-formas reviewed within two weeks	100%	100%	100%	100%	100%
Percentage of businesses served within one week	100%	100%	100%	100%	100%
<b>Workload Indicators:</b>					
Number of Successor Agency meetings coordinated	2	2	1	1	1
Number of Oversight Board meetings coordinated	2	2	1	1	1
Number of local business site visits within one fiscal year	30	36	35	30	30
Number of Recognized Obligation Payment Schedules submitted	2	2	1	1	1

# Economic Development 6400



Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Economic Development Coordinator	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 98,038	\$ 105,891	\$ 109,628	\$ 116,555	\$ 124,735
Services & Supplies	58,039	50,832	153,900	123,350	161,350
<b>Total</b>	<b>\$ 156,076</b>	<b>\$ 156,722</b>	<b>\$ 263,528</b>	<b>\$ 239,905</b>	<b>\$ 286,085</b>



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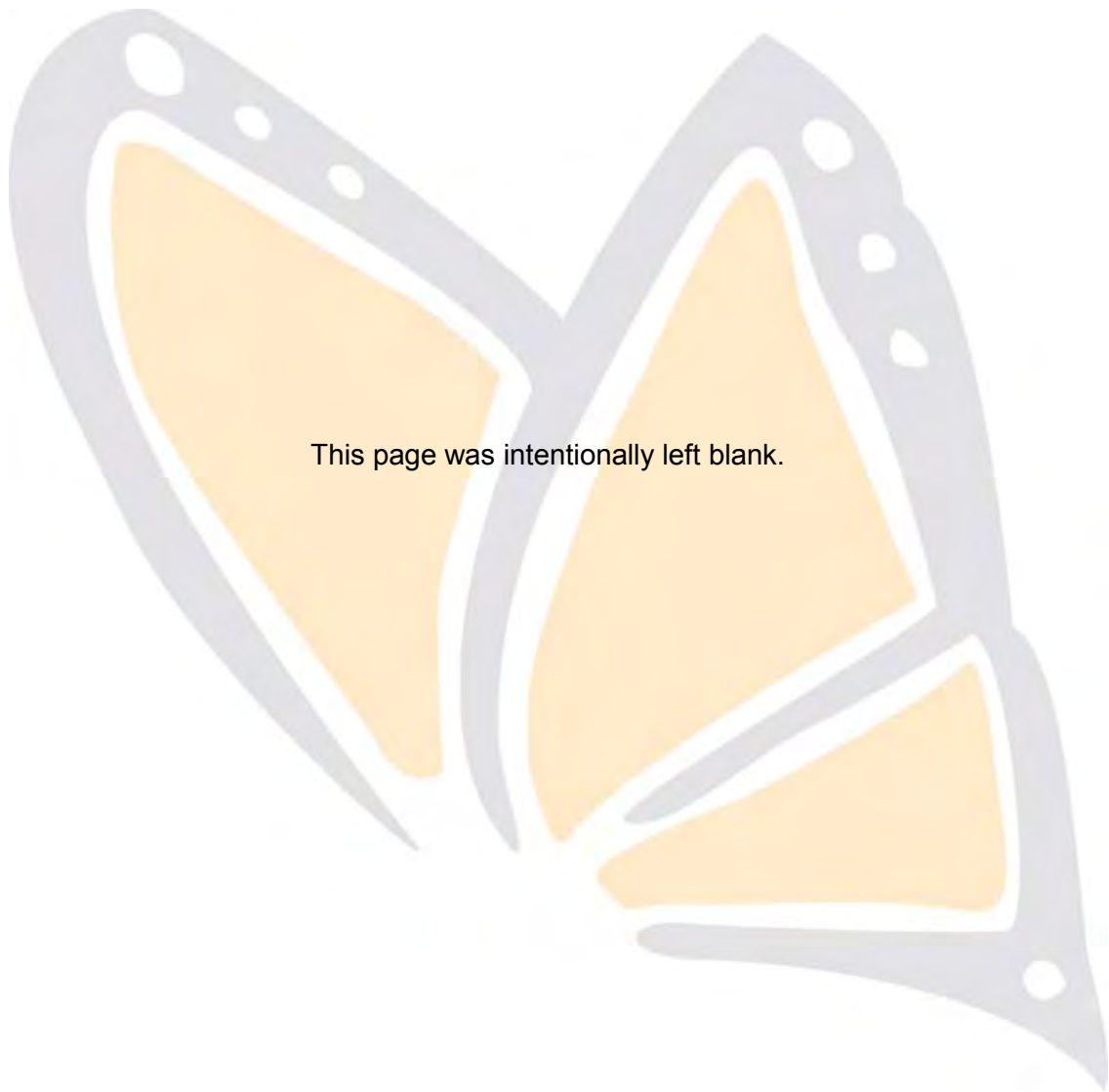


# Economic Development 6400



GENERAL FUND - 101	GL Account	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
		Actual	Actual	Budget	Adopted	Adopted
Regular Salaries	101-5-6400-001	\$ 77,083	\$ 85,434	\$ 86,213	\$ 91,420	\$ 97,910
Retirement	101-5-6400-050	9,024	8,411	8,810	10,080	11,640
Medicare	101-5-6400-051	1,226	1,370	1,260	1,520	1,610
Life Insurance	101-5-6400-056	173	193	210	230	240
Long-term Disability	101-5-6400-057	251	279	310	390	420
Benefit Plan Allowance	101-5-6400-058	9,549	8,657	11,295	11,385	11,385
Auto Allowance	101-5-6400-060	-	-	-	-	-
Phone Allowance	101-5-6400-061	363	364	360	360	360
Bilingual Allowance	101-5-6400-064	369	1,184	1,170	1,170	1,170
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 98,038</b>	<b>\$ 105,891</b>	<b>\$ 109,628</b>	<b>\$ 116,555</b>	<b>\$ 124,735</b>
Memberships & Dues	101-5-6400-101	\$ 895	\$ 695	\$ 1,500	\$ 1,000	\$ 1,000
Conferences, Meetings & Travel	101-5-6400-102	7,032	100	5,000	7,000	5,000
Mileage Reimbursement	101-5-6400-104	40	37	100	100	100
Special Supplies	101-5-6400-111	72	-	100	100	100
Books and Subscriptions	101-5-6400-114	-	-	200	150	150
Professional Services	101-5-6400-500	50,000	50,000	147,000	115,000	155,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 58,039</b>	<b>\$ 50,832</b>	<b>\$ 153,900</b>	<b>\$ 123,350</b>	<b>\$ 161,350</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 156,076</b>	<b>\$ 156,722</b>	<b>\$ 263,528</b>	<b>\$ 239,905</b>	<b>\$ 286,085</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 156,076</b>	<b>\$ 156,722</b>	<b>\$ 263,528</b>	<b>\$ 239,905</b>	<b>\$ 286,085</b>

LINE-ITEM DETAIL	GL Account	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19
		Budget	Budget	Adopted	Adopted
<b>Professional Services</b>	101-5-6400-500	<b>\$ 79,000</b>	<b>\$ 147,000</b>	<b>\$ 115,000</b>	<b>\$ 155,000</b>
Goleta Entrepreneurial Magnet		50,000	50,000	50,000	50,000
BID & Old Town		25,000	25,000	25,000	25,000
GIS		4,000	4,000	4,000	4,000
Bus Shelter (3x)		-	60,000	30,000	70,000
CWB Public Parking		-	8,000	6,000	6,000



## Parks and Recreation 6500

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### **Program Description:**

The Neighborhood Services Department is responsible for the City's Parks and Recreation related facilities, services, the Parks and Recreation Commission and the implementation of the Recreation Needs Assessment. The Parks and Recreation program works in conjunction as well with the Department of Public Works.

The primary focus of the Parks and Recreation Commission is to serve in an advisory capacity to the City Council regarding the acquisition, development, maintenance, and improvement of the City's public parks, recreational services, and open spaces. The Parks and Recreation Commission also provides residents a platform to discuss the needs, opportunities and current offerings of parks and recreation activities in the City.

### **Operational Objectives:**

- ❖ Staff and facilitate Parks and Recreation Commission Meetings
- ❖ Administer the City's Monarch Butterfly Docent Program and Volunteer Network
- ❖ Manage implementation of the Recreation Needs Assessment recommendations
- ❖ Initiate development of a Parks Master Plan in conjunction with the City's Public Works Department by the Spring of 2019.

### **Strategic Objectives:**

- ❖ Create a Parks Master Plan
- ❖ Continue to implement the Recreation Needs Assessment recommendations:
  - Replace aging play structures and install accessibility and safety surfaces at four City parks
  - Development of Hollister/Kellogg Park
  - Evaluate the feasibility, design and construction of a Community Garden
- ❖ Develop a multi-purpose recreation field at the existing Evergreen Park
- ❖ Renovation of the athletic field located at the Goleta Community Center
- ❖ Complete Community Center seismic upgrades, ADA improvements, and public health and safety improvements

# Parks and Recreation 6500



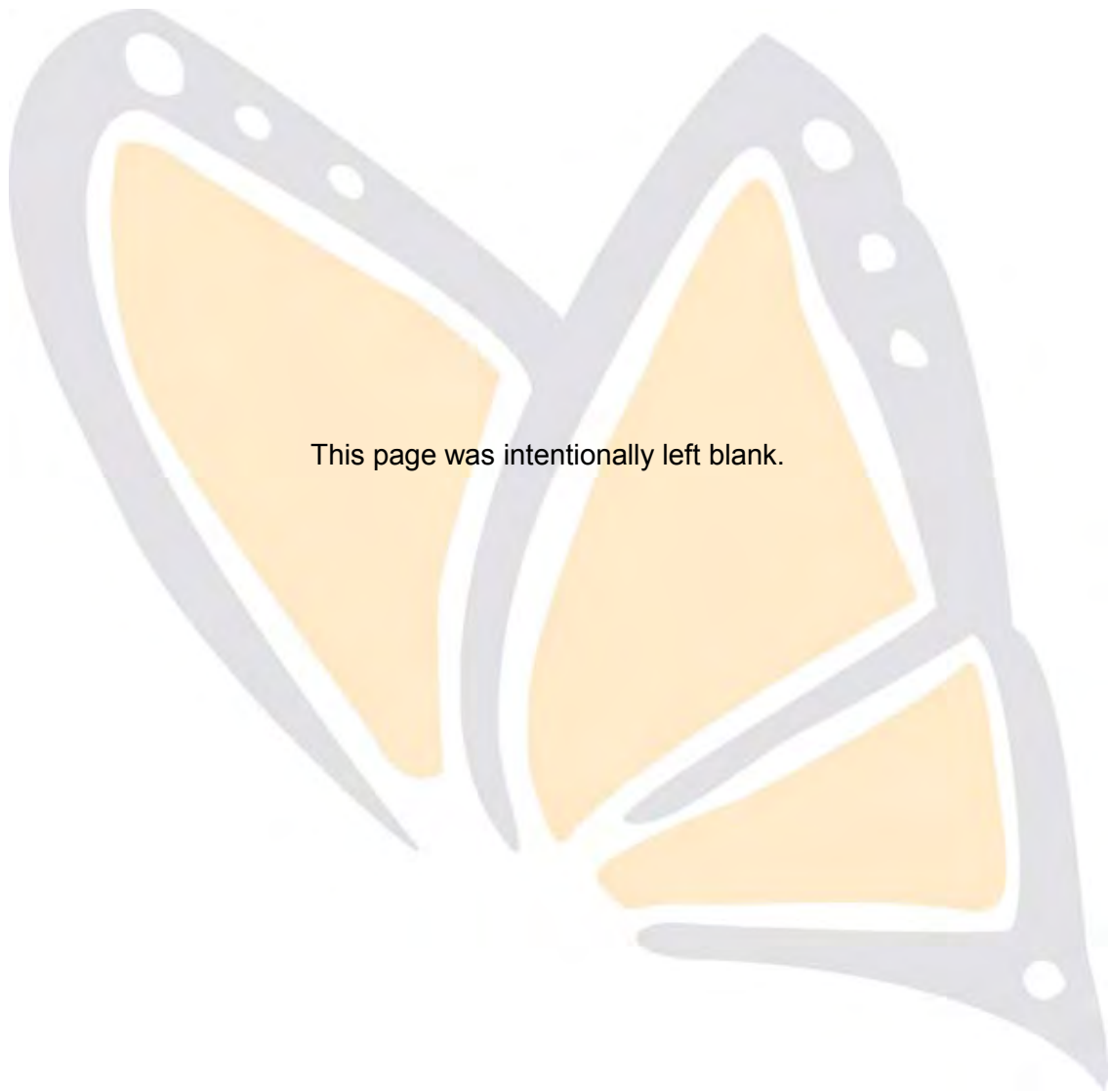
## Performance Measures and Workload Indicators:

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Completion of playground replacement in four neighborhood parks	N/A	N/A	N/A	40%	100%
Percentage of Parks Master Plan completed	N/A	N/A	N/A	50%	100%
Conduct one annual Monarch Butterfly Docent Report and Presentation to the Parks and Recreation Commission	1	1	1	1	1
<b>Workload Indicators:</b>					
Number of volunteers in the Monarch Butterfly Docent Program	10	9	19	20	20
Number of butterfly scheduled tours given annually	31	15	23	25	28
Number of Special Event Permits Issues	27	28	29	30	31
Number of Monarch Butterfly Docent Reports and Presentations to the City Council	1	1	1	1	1
Conduct six Parks and Recreation Commission Meetings per year	5	6	6	6	6

## Parks and Recreation 6500

Department Summary					
Positions	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Parks and Recreation Manager	0.00	0.00	0.00	1.00	1.00
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>

Expenditures	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Salaries & Benefits	\$ 29,173	\$ 27,293	\$ 31,409	\$ 163,373	\$ 173,833
Services & Supplies	77,621	3,220	9,250	26,500	23,000
<b>Total</b>	<b>\$ 106,793</b>	<b>\$ 30,513</b>	<b>\$ 40,659</b>	<b>\$ 189,873</b>	<b>\$ 196,833</b>



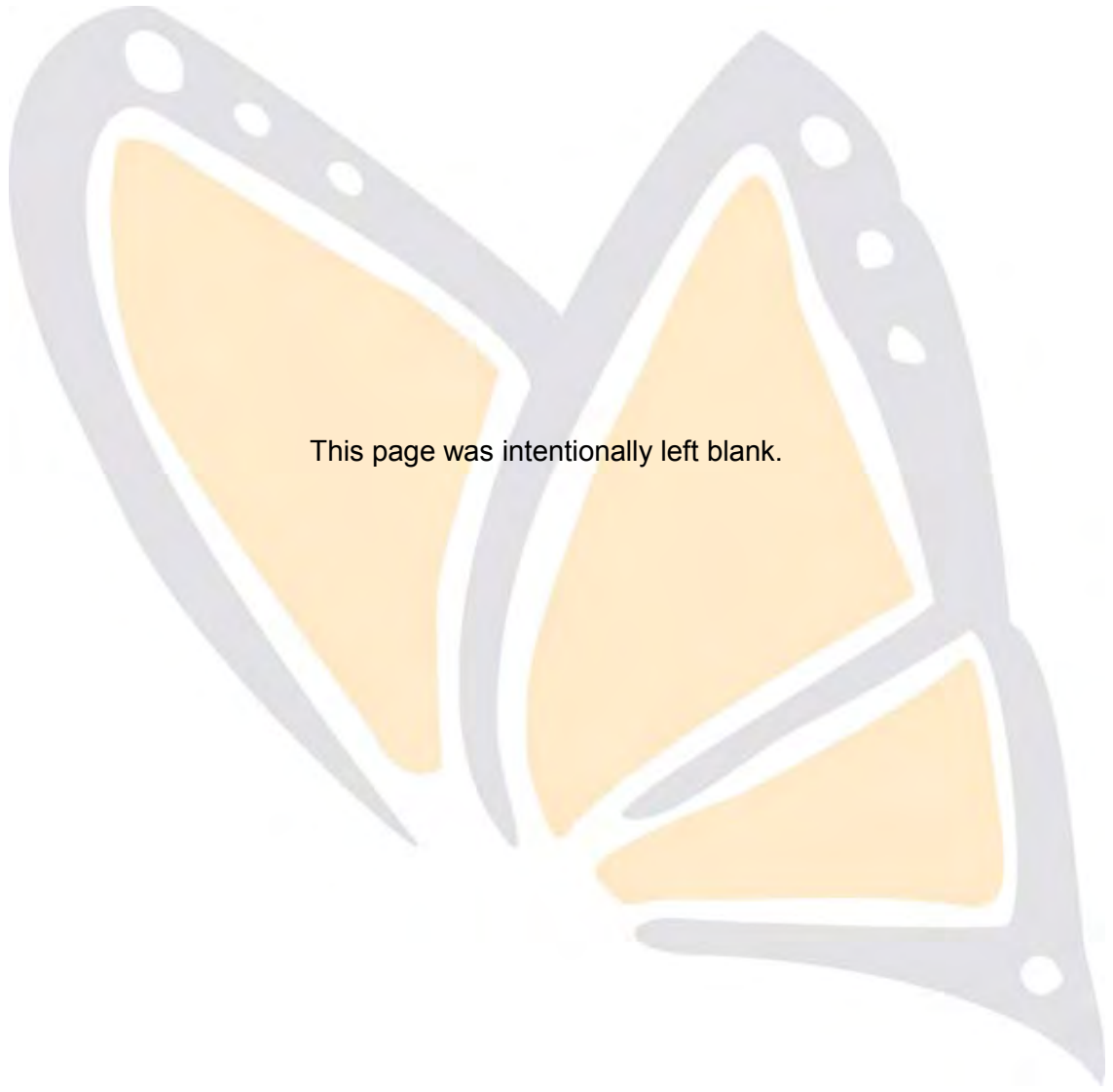
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# Parks and Recreation 6500

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>
Regular Salaries	101-5-6500-001	\$ 23,208	\$ 22,356	\$ 24,724	\$ 128,630	\$ 136,840
Retirement	101-5-6500-050	2,373	1,750	2,540	14,000	16,090
Medicare	101-5-6500-051	350	330	360	2,140	2,250
Life Insurance	101-5-6500-056	57	52	70	320	340
Long-Term Disability	101-5-6500-057	68	58	100	550	580
Benefit Plan Allowance	101-5-6500-058	2,466	2,077	3,012	16,698	16,698
Auto Allowance	101-5-6500-060	487	489	483	483	483
Phone Allowance	101-5-6500-061	115	98	120	552	552
Bilingual Allowance	101-5-6500-064	49	83	-	-	-
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 29,173</b>	<b>\$ 27,293</b>	<b>\$ 31,409</b>	<b>\$ 163,373</b>	<b>\$ 173,833</b>
Stipends - Parks & Rec Comm	101-5-6500-100	\$ 1,450	\$ 1,700	\$ 3,500	\$ 2,100	\$ 2,100
Memberships & Dues	101-5-6500-101	-	-	500	700	700
Conferences, Meetings & Travel	101-5-6500-102	141	-	750	12,000	8,500
Special Supplies	101-5-6500-111	133	308	750	1,500	1,500
Books & Subscriptions	101-5-6500-114	-	-	200	100	100
Printing & Copying	101-5-6500-115	48	-	250	300	300
Postage & Mailing	101-5-6500-116	-	-	300	300	300
Professional Services	101-5-6500-500	75,000	-	-	7,500	7,500
Contract Services	101-5-6500-550	849	1,213	3,000	2,000	2,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 77,621</b>	<b>\$ 3,220</b>	<b>\$ 9,250</b>	<b>\$ 26,500</b>	<b>\$ 23,000</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 106,793</b>	<b>\$ 30,513</b>	<b>\$ 40,659</b>	<b>\$ 189,873</b>	<b>\$ 196,833</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 106,793</b>	<b>\$ 30,513</b>	<b>\$ 40,659</b>	<b>\$ 189,873</b>	<b>\$ 196,833</b>

<b>LINE-ITEM DETAIL</b>	<b>GL Account</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
		<b>Budget</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>
<b>Contract Services</b>	101-5-6500-550	\$ 3,000	\$ 3,000	\$ 2,000	\$ 2,000
Videotaping commission meetings		3,000	3,000	2,000	2,000
<b>Professional Services</b>	101-5-6500-500	\$ -	\$ -	\$ 7,500	\$ 7,500
Miscellaneous Consultants		-	-	7,500	7,500



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## Police Services 7100

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### **Program Description:**

The Santa Barbara County Sheriff's Office provides full service police services to the City of Goleta through a five-year Law Enforcement Contract. The Sheriff's Office provides general law enforcement, traffic enforcement (including the deployment of motorcycle officers), commercial vehicle enforcement, criminal investigations, graffiti and gang enforcement, and school resource services under this contract. In Fiscal Year 2016-17, the City also added a Parking Enforcement function to the existing contract. The Sheriff's Office also provides support for the City's ongoing emergency preparedness goals, objectives and programs by assisting with training exercises for City staff.

The City is committed to providing our community with the highest quality police services possible to maintain the quality of life that is treasured by those who reside in, work in and visit Goleta.

### **Operational Objectives:**

- ❖ Facilitate and expand Citywide Neighborhood Watch Programs, and conduct 20 Neighborhood Watch Meetings annually
- ❖ Continue to provide law enforcement efforts to address gang-related activity by training and maintaining a collateral gang deputy on each squad of the Goleta Patrol Bureau
- ❖ Maintain and provide support to the School Resource Deputy and related school safety efforts through monthly class outreach presentations during the school year
- ❖ Continue City's Motor Traffic Safety Unit's programs to enhance traffic, pedestrian, and school safety which include monthly checkpoints and enforcement efforts and respond to traffic inquiries within 48 hours
- ❖ Provide resources for assisting with grants endemic to law enforcement services such as the California Office of Traffic Safety (OTS) and Community Oriented Policing Services (COPS), administered by the Sheriff's Office and City, respectively
- ❖ Increase law enforcement presence through the community via the Community Resource Deputy position and Store Front Office in the Camino Real Marketplace
- ❖ Provide bike and foot patrol activities in the City, including the Old Town district and Ellwood Bluffs area
- ❖ Continue to work with local businesses on safety and security measures in collaboration with the Community Resources Deputy via efforts such as the Business Watch Program
- ❖ Continue to participate and support the Isla Vista Safe Task Group (IV Safe)
- ❖ Maintain a safe community through monthly outreach events and prevention activities

# Police Services 7100



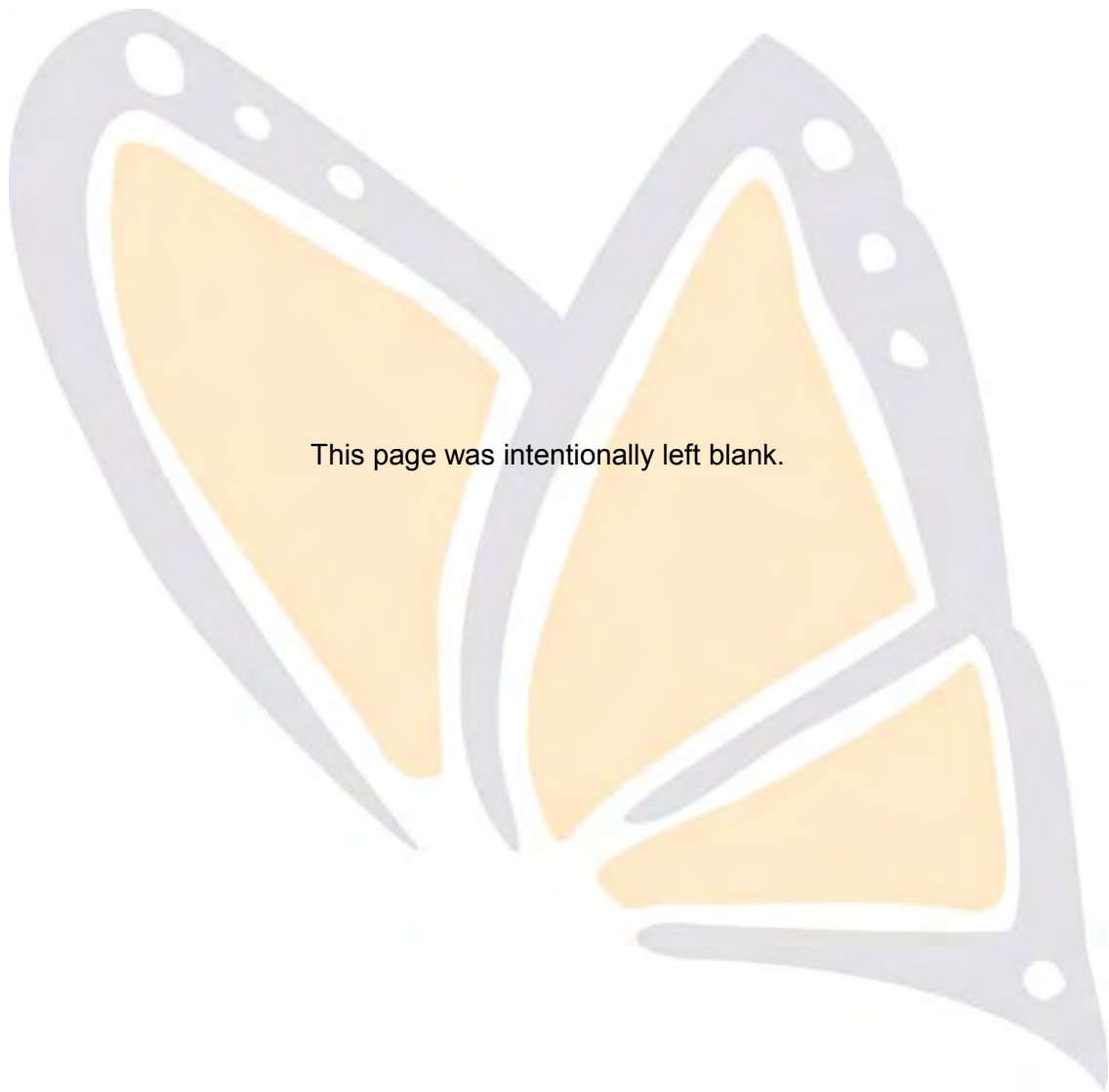
## Performance Measures and Workload Indicators:

Description	FY 2014/15 Actuals	FY 2015/16 Actuals	FY 2016/17 Actuals	FY 2017/18 Proposed	FY 2018/19 Proposed
<b>Performance Measures:</b>					
Percent of non-emergency citizen traffic concerns responded to within 48 hours	100%	100%	100%	100%	100%
Conduct an average of one Pedestrian Enforcement operation per month	8	7	8	12	12
<b>Workload Indicators:</b>					
Number of Neighborhood Watch meetings conducted	36	29	20	20	20
Number of hours for foot or bicycle patrols	576	425	480	480	480
Number of total hours spent during the school year, conducting traffic enforcement measures specifically within school zones, including AB 321	156	152	250	192	192
Number of Coffee with a Cop events conducted	22	20	10	12	12
Number of Pedestrian Enforcement operations conducted	8	7	8	8	8

## Police Services 7100

Number of DUI/DL checkpoints conducted	12	10	9	10	10
Number of Distracted Driver operations conducted	16	14	11	12	12

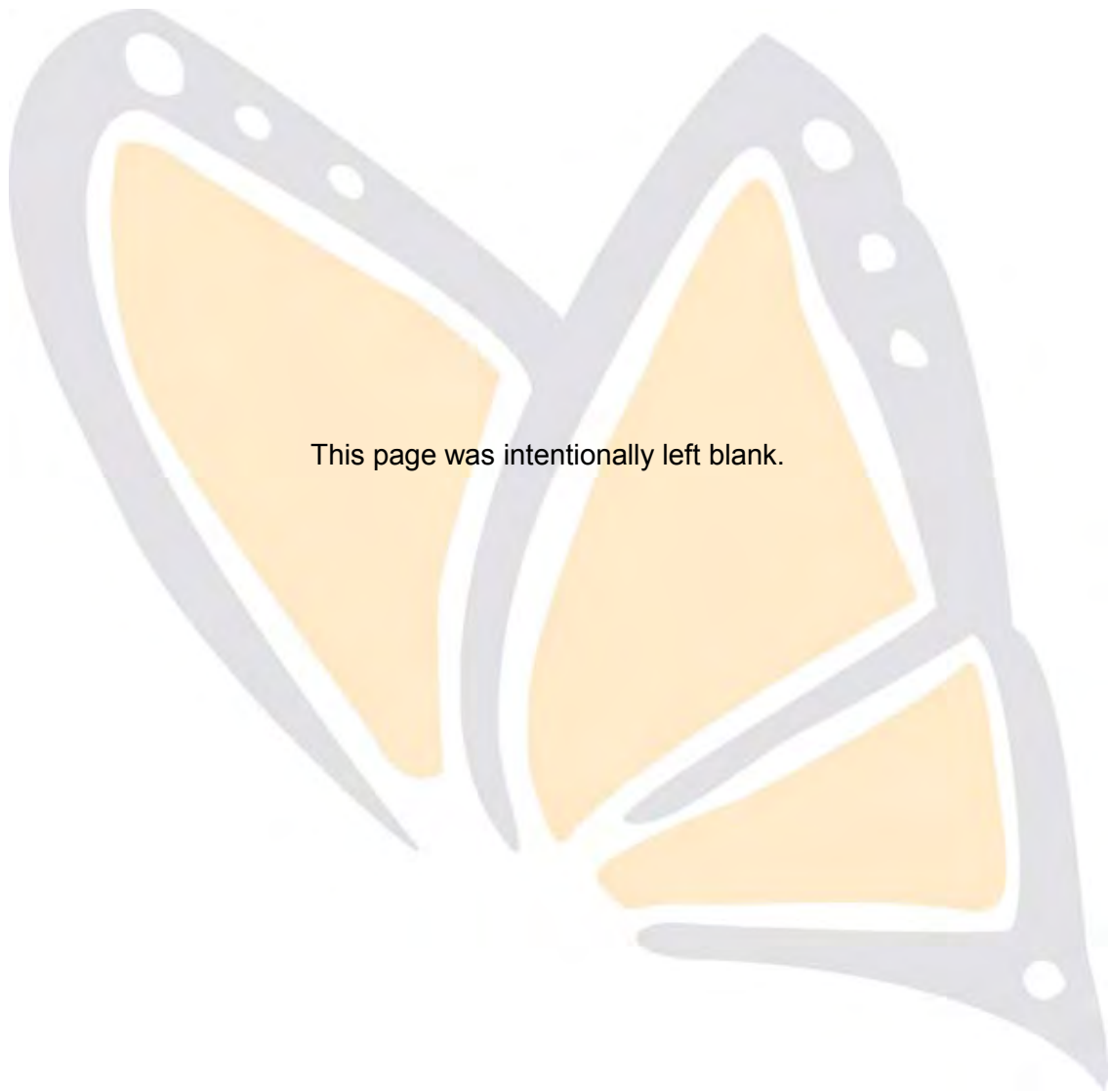
Expenditures	Department Summary				
	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Services & Supplies	7,571,320	7,564,224	8,340,837	8,733,287	8,975,433
Capital Outlay	-	28,380	-	-	-
<b>Total</b>	<b>\$ 7,571,320</b>	<b>\$ 7,592,604</b>	<b>\$ 8,340,837</b>	<b>\$ 8,733,287</b>	<b>\$ 8,975,433</b>





# Police Services 7100

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>
Special Dept. Supplies	101-5-7100-111	\$ 538	\$ 130	\$ 5,000	\$ 5,000	\$ 5,000
Uniforms & Safety Equip	101-5-7100-112	2,443	-	750	750	750
Contract Svcs - Law Enforcemnt	101-5-7100-550	7,356,588	7,353,123	8,065,059	8,395,829	8,689,683
Contract Services - Misc	101-5-7100-559	36,737	32,174	45,000	46,708	45,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 7,396,307</b>	<b>\$ 7,385,427</b>	<b>\$ 8,115,809</b>	<b>\$ 8,448,287</b>	<b>\$ 8,740,433</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 7,396,307</b>	<b>\$ 7,385,427</b>	<b>\$ 8,115,809</b>	<b>\$ 8,448,287</b>	<b>\$ 8,740,433</b>
<b>PUBLIC SAFETY DONATIONS - 212</b>						
Spec. Department Supplies	212-5-7100-111	\$ 68,784	\$ 54,569	\$ 115,000	\$ 175,000	\$ 125,000
Contract Services	212-5-7100-550	-	9,530	10,000	10,000	10,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 68,784</b>	<b>\$ 64,099</b>	<b>\$ 125,000</b>	<b>\$ 185,000</b>	<b>\$ 135,000</b>
CIP - Machinery & Equipment	212-5-7100-702	\$ -	\$ 28,380	\$ -	\$ -	\$ -
<b>CAPITAL OUTLAY</b>		<b>\$ -</b>	<b>\$ 28,380</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 212</b>		<b>\$ 68,784</b>	<b>\$ 92,479</b>	<b>\$ 125,000</b>	<b>\$ 185,000</b>	<b>\$ 135,000</b>
<b>SHERIFF DIF - 224</b>						
Vehicles	224-5-7100-701	\$ -	\$ -	\$ -	\$ 47,000	\$ -
Computer Technology	224-5-7100-707	-	-	-	62,000	-
<b>CAPITAL OUTLAY</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 109,000</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 224</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 109,000</b>	<b>\$ -</b>
<b>COPS - PUBLIC SAFETY GRANT - 302</b>						
Contract Svcs - Other	302-5-7100-550	\$ 106,230	\$ 114,698	\$ 100,028	\$ 100,000	\$ 100,000
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 106,230</b>	<b>\$ 114,698</b>	<b>\$ 100,028</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b>TOTAL EXPENDITURES - 302</b>		<b>\$ 106,230</b>	<b>\$ 114,698</b>	<b>\$ 100,028</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 7,571,320</b>	<b>\$ 7,592,604</b>	<b>\$ 8,340,837</b>	<b>\$ 8,842,287</b>	<b>\$ 8,975,433</b>





## Non-Departmental 8100

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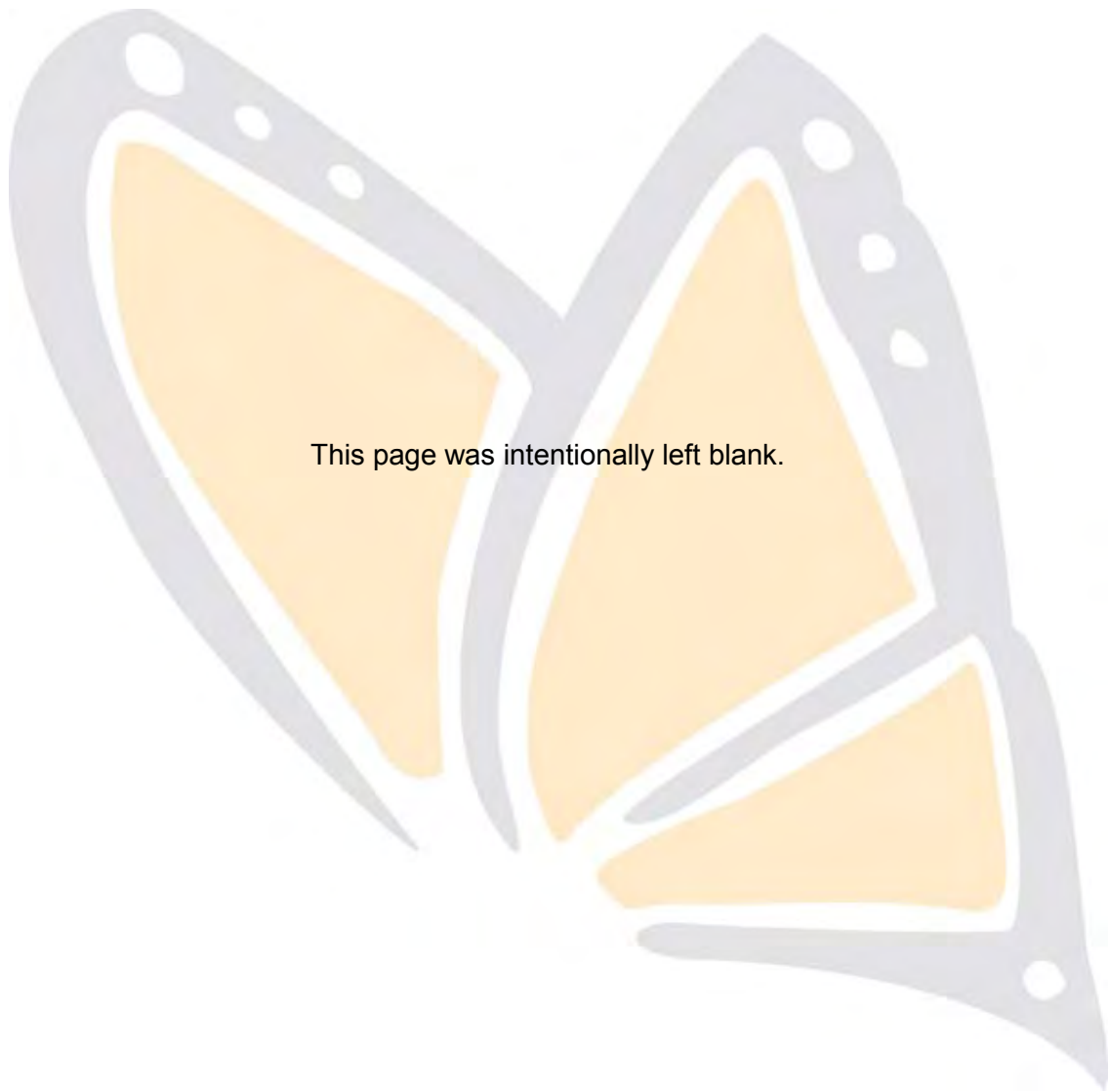
### **Department Description:**

This Department is intended to account for transactions that cannot be attributed specifically to other departments. Items included in this Department are debt service payments, allocations for transfers to reserves, administrative charges, as well as City retiree obligations.

### **Objectives:**

- ❖ Account for City retiree obligations
- ❖ Adequately meet all debt service obligations
- ❖ Account for transfers to other funds

Expenditures	Department Summary				
	FY 2014/15 Actual	FY 2015/16 Actual	FY 2016/17 Budget	FY 2017/18 Adopted	FY 2018/19 Adopted
Services & Supplies	10,906	11,172	15,931	15,000	15,000
Services & Supplies	28,987	552,692	41,650	41,650	41,650
Transfers Out	3,686,286	-	79,000	-	-
<b>Total</b>	<b>\$ 39,893</b>	<b>\$ 563,864</b>	<b>\$ 57,581</b>	<b>\$ 56,650</b>	<b>\$ 56,650</b>





# Non-Departmental 8100

<b>GENERAL FUND - 101</b>		<b>FY 2014/15</b>	<b>FY 2015/16</b>	<b>FY 2016/17</b>	<b>FY 2017/18</b>	<b>FY 2018/19</b>
<b>GL Account</b>		<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Adopted</b>	<b>Adopted</b>
Health Insurance	101-5-8100-053	\$ 10,906	\$ 11,172	\$ 15,931	\$ 15,000	\$ 15,000
<b>SALARIES &amp; BENEFITS</b>		<b>\$ 10,906</b>	<b>\$ 11,172</b>	<b>\$ 15,931</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
Administrative Fees-County	101-5-8100-202	\$ 28,822	\$ 40,370	\$ 41,650	\$ 41,650	\$ 41,650
Other Charges	101-5-8100-203	-	512,262	-	-	-
Fines & Penalties	101-5-8100-204	165	60	-	-	-
<b>SUPPLIES &amp; SERVICES</b>		<b>\$ 28,987</b>	<b>\$ 552,692</b>	<b>\$ 41,650</b>	<b>\$ 41,650</b>	<b>\$ 41,650</b>
<b>TOTAL EXPENDITURES - 101</b>		<b>\$ 39,893</b>	<b>\$ 563,864</b>	<b>\$ 57,581</b>	<b>\$ 56,650</b>	<b>\$ 56,650</b>
<b>GTIP - 220</b>						
Operating Transfer Out	220-5-8500-902	\$ 2,393,867	\$ -	\$ 45,000	\$ -	\$ -
<b>TRANSFER OUT</b>		<b>\$ 2,393,867</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 220</b>		<b>\$ 2,393,867</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>PARK DEVELOPMENT FEES - 221</b>						
Transfers out to General Fund	221-5-8500-902	\$ -	\$ -	\$ 20,000	\$ -	\$ -
<b>TRANSFER OUT</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 221</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>PUBLIC ADMINISTRATION DEVELOPMENT FEES - 222</b>						
Operating Transfers Out	222-5-8500-902	\$ -	\$ -	\$ 6,000	\$ -	\$ -
<b>TRANSFER OUT</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 222</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>LIBRARY FACILITIES DEVELOPMENT FEES - 223</b>						
Operating Transfers Out	223-5-8500-902	\$ -	\$ -	\$ 2,000	\$ -	\$ -
<b>TRANSFER OUT</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 223</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SHERIFFS DEVELOPMENT FEES - 224</b>						
Operating Transfers Out	224-5-8500-902	\$ -	\$ -	\$ 5,000	\$ -	\$ -
<b>TRANSFER OUT</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 224</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>HOUSING-IN-LIEU - 225</b>						
Operating Transfers Out	225-5-8500-902	\$ -	\$ -	\$ 6,000	\$ -	\$ -
<b>TRANSFER OUT</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES - 225</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>



# Non-Departmental 8100

## **FIRE DEVELOPMENT FEES -229**

Operating Transfers Out	229-5-8500-902	\$ -	\$ -	\$ 6,000	\$ -	\$ -
<b>TRANSFER OUT</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>

<b>TOTAL EXPENDITURES - 229</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>
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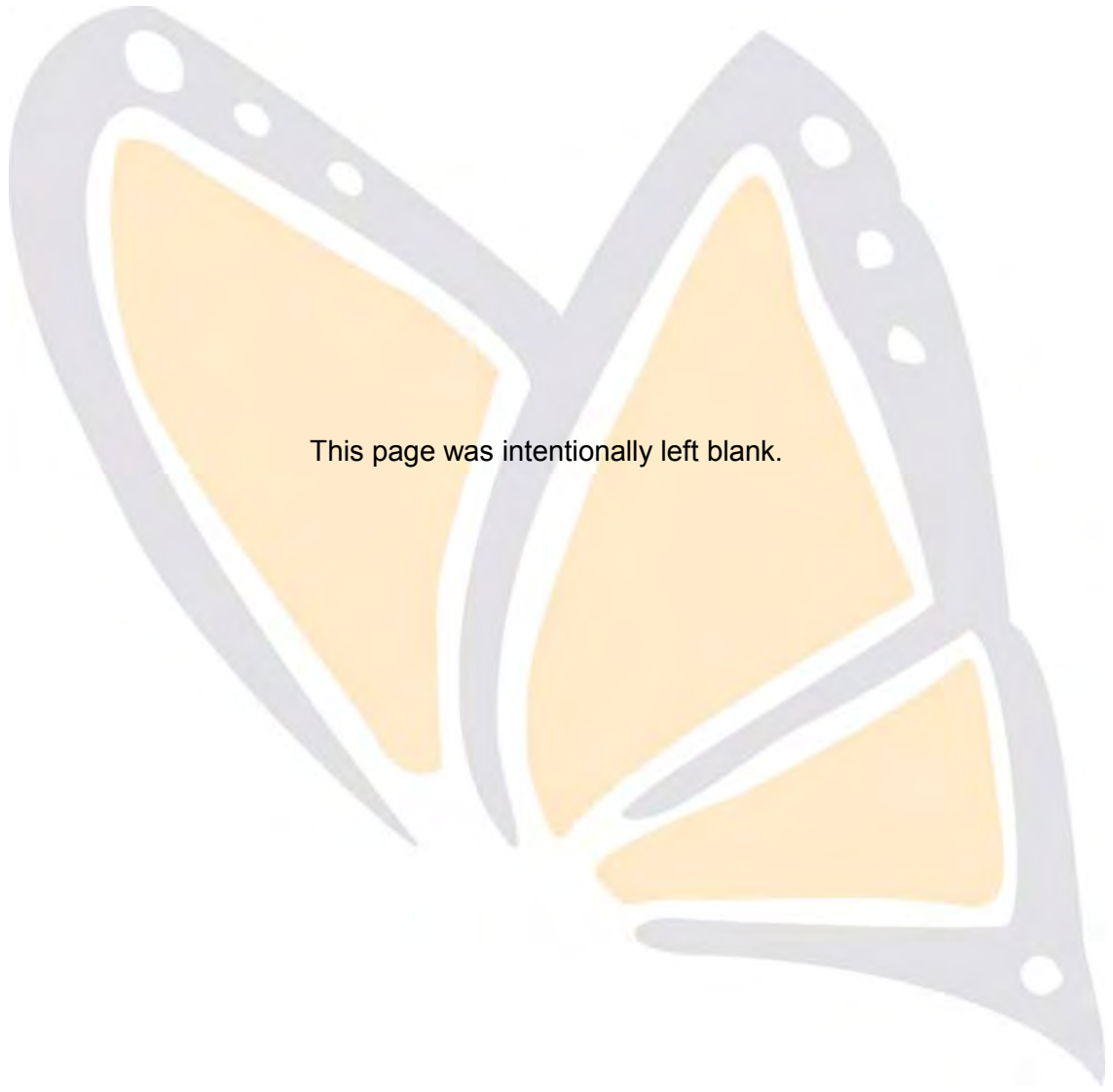
## **LONG RANGE DEVELOPMENT PLAN -230**

Operating Transfers Out	230-5-8500-902	\$ 1,292,419	\$ -	\$ -	\$ -	\$ -
<b>TRANSFER OUT</b>		<b>\$ 1,292,419</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>TOTAL EXPENDITURES - 230</b>		<b>\$ 1,292,419</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
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<b>GRAND TOTAL EXPENDITURES</b>		<b>\$ 3,726,179</b>	<b>\$ 563,864</b>	<b>\$ 141,581</b>	<b>\$ 56,650</b>	<b>\$ 56,650</b>
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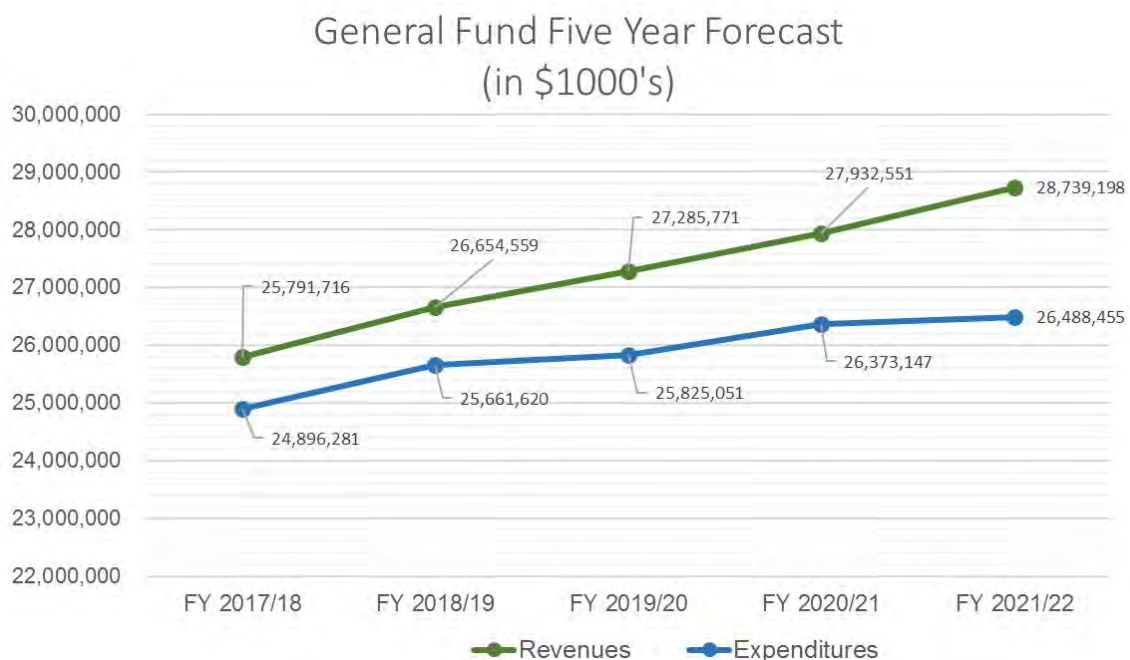


## Five Year Forecast Introduction

The purpose of the General Fund Five-Year Forecast is to provide a planning tool to use for long-term financial sustainability of the City. The development of the financial forecast is part of the budget development process and is identified as a best practice by the Government Finance Officers Association (GFOA). GFOA recognizes a financial forecast as a “fiscal management tool that presents estimated information based on past, current, and projected financial conditions. This will help identify future revenue and expenditure trends that may have an immediate or long-term influence on government policies, strategic goals, or community services.” The plan allows for the City to make informed financial and operational decisions by better anticipating future revenues and expenditures. The forecast is prepared in using historical key trends in revenues and expenditures and relevant information. It factors in known events and adjusts for one-time expenditures. Projections were made to provide information about the financial landscape anticipated over the next few years.

This report is divided into 3 sections: a forecast for General Fund Revenues, a forecast for General Fund Expenditures by department, and a detailed forecast for expenditures by department and type (salaries, operating and maintenance and capital). The forecast is a projection of the City’s revenues and expenditures over the forecast period, FY 2017/18 through FY 2021/22. It includes key assumptions over the period such as sustained modest economic growth and no adverse economic downturns, projected revenue growth in alignment with stable economic conditions, and status quo expenditure growth with no new major cost/program initiatives. The first two years are based on the two-year budget plan, which include assumptions of one time projects and studies. Expenditures in future years have been adjusted for one-time expenditures for professional services or equipment and termed positions.

The Five-Year Forecast is updated annually as new information becomes available and is currently shows significant revenues over expenditures which could support additional capital projects or debt service for future infrastructure projects. An overview of the forecast is shown below:



# Five Year Forecast of Revenues



	FY 2015/16 Actuals	% Chg	FY 2016/17 Amended Budget	% Chg	FY 2017/18 Adopted Budget	% Chg	FY 2018/19 Adopted Budget	% Chg	FY 2019/20 Projected Budget	% Chg	FY 2020/21 Projected Budget	% Chg	FY 2021/22 Projected Budget	% Chg
<b>Taxes</b>														
Property Taxes	5,998,416	8.7%	6,046,000	0.8%	6,185,218	2.3%	6,363,965	2.9%	6,491,244	2.0%	6,621,069	2.0%	6,753,491	2.0%
Sales Taxes	6,216,442	-1.8%	6,669,200	7.3%	6,556,870	-1.7%	6,675,880	1.8%	6,809,398	2.0%	6,945,586	2.0%	7,084,497	2.0%
Transient Occupancy Tax	8,175,456	4.7%	8,706,300	6.5%	9,246,046	6.2%	9,812,079	6.1%	10,106,441	3.0%	10,409,635	3.0%	10,721,924	3.0%
Franchise Fee Tax	1,241,016	-2.5%	1,199,300	-3.4%	1,245,500	3.9%	1,245,500	0.0%	1,270,410	2.0%	1,295,818	2.0%	1,321,735	2.0%
<b>Total</b>	<b>21,632,331</b>	<b>3.4%</b>	<b>22,620,800</b>	<b>4.6%</b>	<b>23,233,634</b>	<b>2.7%</b>	<b>24,097,424</b>	<b>3.7%</b>	<b>24,677,993</b>	<b>2.4%</b>	<b>25,272,108</b>	<b>2.4%</b>	<b>25,881,646</b>	<b>2.4%</b>
<b>Charges for services</b>														
Legal Deposits Earned	12,870	-53.9%	11,000	-14.5%	10,000	-9.1%	10,000	0.0%	10,200	2.0%	10,404	2.0%	10,612	2.0%
Planning Fees	136,544	5.2%	135,700	-0.6%	130,000	-4.2%	130,000	0.0%	132,600	2.0%	135,252	2.0%	137,957	2.0%
Planning Deposits Earned	338,104	39.4%	365,400	8.1%	242,000	-33.8%	242,000	0.0%	246,840	2.0%	251,777	2.0%	256,812	2.0%
Building Permits	752,016	41.7%	994,400	32.2%	750,000	-24.6%	750,000	0.0%	765,000	2.0%	780,300	2.0%	795,906	2.0%
Public Works Deposits Earned	124,895	-18.6%	65,000	-48.0%	65,000	0.0%	66,300	2.0%	67,626	2.0%	68,979	2.0%	70,358	2.0%
PW/Engineering Fees	57,202	3.7%	65,900	15.2%	60,000	-9.0%	61,200	2.0%	62,424	2.0%	63,672	2.0%	64,946	2.0%
Solid Waste Roll Off Fees	41,314	32.0%	32,000	-22.5%	32,640	2.0%	33,293	2.0%	33,959	2.0%	34,638	2.0%	35,331	2.0%
Business License	261,254	8.7%	263,000	0.7%	263,000	0.0%	263,000	0.0%	268,260	2.0%	273,625	2.0%	279,098	2.0%
Plan Check Fees	472,896	67.0%	422,300	-10.7%	300,000	-29.0%	300,000	0.0%	306,000	2.0%	312,120	2.0%	318,362	2.0%
Other Licenses & Charges	3,763	-33.2%	7,000	86.0%	2,475	-64.6%	2,475	0.0%	2,525	2.0%	2,575	2.0%	2,626	2.0%
<b>Total</b>	<b>2,200,859</b>	<b>29.4%</b>	<b>2,361,700</b>	<b>7.3%</b>	<b>1,855,115</b>	<b>-21.5%</b>	<b>1,858,268</b>	<b>0.2%</b>	<b>1,895,433</b>	<b>2.0%</b>	<b>1,933,342</b>	<b>2.0%</b>	<b>1,972,009</b>	<b>2.0%</b>
<b>Fines &amp; Penalties</b>														
Fines & Penalties	156,126	-21.1%	131,500	-15.8%	135,000	2.7%	135,600	0.4%	138,312	2.0%	141,078	2.0%	143,900	2.0%
<b>Total</b>	<b>156,126</b>	<b>-21.1%</b>	<b>131,500</b>	<b>-15.8%</b>	<b>135,000</b>	<b>2.7%</b>	<b>135,600</b>	<b>0.4%</b>	<b>138,312</b>	<b>2.0%</b>	<b>141,078</b>	<b>2.0%</b>	<b>143,900</b>	<b>2.0%</b>
<b>Investment Income</b>														
Interest & Rent Income	157,250	4.7%	165,000	4.9%	147,000	-10.9%	147,580	0.4%	150,532	2.0%	153,542	2.0%	156,613	2.0%
<b>Total</b>	<b>157,250</b>	<b>4.7%</b>	<b>165,000</b>	<b>4.9%</b>	<b>147,000</b>	<b>-10.9%</b>	<b>147,580</b>	<b>0.4%</b>	<b>150,532</b>	<b>2.0%</b>	<b>153,542</b>	<b>2.0%</b>	<b>156,613</b>	<b>2.0%</b>
<b>Reimbursements</b>														
Reimbursements	409,026	21.4%	474,300	16.0%	377,200	-20.5%	377,320	0.0%	384,866	2.0%	392,564	2.0%	400,415	2.0%
<b>Total</b>	<b>409,026</b>	<b>21.4%</b>	<b>474,300</b>	<b>16.0%</b>	<b>377,200</b>	<b>-20.5%</b>	<b>377,320</b>	<b>0.0%</b>	<b>384,866</b>	<b>2.0%</b>	<b>392,564</b>	<b>2.0%</b>	<b>400,415</b>	<b>2.0%</b>
<b>Other Revenues</b>														
Other Revenues	37,209	32.3%	16,400	-55.9%	14,000	-14.6%	14,000	0.0%	14,280	2.0%	14,566	2.0%	14,857	2.0%
<b>Total</b>	<b>37,209</b>	<b>32.3%</b>	<b>16,400</b>	<b>-55.9%</b>	<b>14,000</b>	<b>-14.6%</b>	<b>14,000</b>	<b>0.0%</b>	<b>14,280</b>	<b>2.0%</b>	<b>14,566</b>	<b>2.0%</b>	<b>14,857</b>	<b>2.0%</b>
<b>Transfers In</b>														
Transfers In Other Funds	31,280	-12.4%	68,030	117.5%	29,767	-56.2%	24,367	-18.1%	24,854	2.0%	25,351	2.0%	25,858	2.0%
<b>Total</b>	<b>31,280</b>	<b>-12.4%</b>	<b>68,030</b>	<b>117.5%</b>	<b>29,767</b>	<b>-56.2%</b>	<b>24,367</b>	<b>-18.1%</b>	<b>24,854</b>	<b>2.0%</b>	<b>25,351</b>	<b>2.0%</b>	<b>25,858</b>	<b>2.0%</b>
<b>TOTAL REVENUES</b>	<b>24,624,080</b>	<b>5.3%</b>	<b>25,837,730</b>	<b>4.9%</b>	<b>25,791,716</b>	<b>-0.2%</b>	<b>26,654,559</b>	<b>3.3%</b>	<b>27,285,771</b>	<b>2.4%</b>	<b>27,932,551</b>	<b>2.4%</b>	<b>28,739,198</b>	<b>2.9%</b>

# Five Year Forecast of Expenditures



	FY 2015/16 Actuals	FY 2016/17 Amended Budget	FY 2017/18 Adopted Budget	FY 2018/19 Adopted Budget	FY 2019/20 Projected Budget	FY 2020/21 Projected Budget	FY 2021/22 Projected Budget
	% Chg	% Chg	% Chg	% Chg	% Chg	% Chg	% Chg
<b>General Government</b>							
City Council	701,497	725,879	787,414	698,499	712,469	726,719	741,253
City Manager	1,100,141	1,354,089	1,328,046	1,368,796	1,396,172	1,424,095	1,452,577
City Clerk	373,629	481,190	431,338	468,468	522,717	502,572	543,223
City Attorney	1,278,731	1,648,135	856,640	997,820	1,017,776	1,038,132	1,058,895
Community Outreach	175,975	240,590	310,025	274,935	269,434	280,319	280,319
Support Services	1,564,607	1,847,267	1,865,682	1,890,109	1,927,911	1,966,469	2,005,799
Library Services	30,000	16,500	16,500	216,500	220,830	225,247	229,752
<b>Total</b>	5,224,579	6,317,649	5,595,645	5,929,127	6,067,310	6,158,056	6,311,817
<b>Finance</b>							
<b>Total</b>	645,592	787,384	805,681	843,361	855,228	872,333	894,779
<b>Planning &amp; Environmental Review</b>							
Current Planning	1,052,991	1,555,377	1,365,543	1,418,793	1,317,989	1,344,359	1,371,246
Building & Safety	932,086	1,007,200	711,096	710,306	724,512	739,002	753,782
Advanced Planning	890,935	1,399,291	1,124,574	1,218,324	1,342,690	1,369,544	1,090,935
Planning Commission	56,431	77,941	59,251	56,001	57,121	58,263	59,429
Sustainability Program	151,374	176,140	170,910	169,735	173,130	176,592	180,124
<b>Total</b>	3,083,816	4,214,949	3,431,374	3,573,159	3,615,452	3,687,761	3,455,516
<b>Public Works</b>							
Administration	275,068	327,427	321,483	346,673	353,606	360,678	367,892
Engineering Services	563,437	754,929	833,156	861,826	839,063	855,844	872,961
Facility Maintenance	45,537	215,879	84,700	254,700	259,794	264,990	270,290
Parks & Open Spaces	637,483	1,003,453	975,170	986,370	1,006,097	1,026,219	1,046,744
Capital Improvement Program	659,374	958,201	752,313	790,853	806,670	822,803	839,260
Street Improvements	403,082	3,218,771	1,739,828	972,770	992,225	1,012,070	1,032,311
<b>Total</b>	2,583,980	6,478,660	4,706,650	4,213,192	4,257,456	4,342,605	4,429,457
<b>Neighborhood Services</b>							
Neighborhood Services	926,878	1,113,200	1,022,657	1,041,942	1,062,781	1,084,037	1,105,717
Economic Development	156,722	263,528	239,905	286,085	251,807	256,843	261,980
Parks & Recreation	30,513	40,659	189,873	196,833	200,770	204,785	208,881
<b>Total</b>	1,114,113	1,417,387	1,452,435	1,524,860	1,515,357	1,545,665	1,576,578
<b>Public Safety</b>							
Police	7,385,427	8,115,809	8,448,287	8,740,433	9,046,348	9,362,970	9,690,674
<b>Total</b>	7,385,427	8,115,809	8,448,287	8,740,433	9,046,348	9,362,970	9,690,674
<b>Non-Departmental</b>							
Non-Departmental	563,864	57,581	56,650	56,650	57,900	58,757	59,633
<b>Total</b>	563,864	57,581	56,650	56,650	57,900	58,757	59,633
<b>Capital Improvement Projects</b>							
Capital Improvement Projects	207,567	1,888,232	399,559	780,838	410,000	345,000	70,000
<b>Total</b>	207,567	1,888,232	399,559	780,838	410,000	345,000	70,000
<b>TOTAL EXPENDITURES</b>	20,808,939	29,277,651	24,896,281	25,661,620	25,825,051	26,373,147	26,488,455
<b>NET REVENUES OVER EXPENDITURES</b>	3,815,141	(3,439,921)	895,435	992,939	1,460,720	1,559,404	2,250,743
<b>BEGINNING FUND BALANCE</b>	13,989,785	17,804,926	14,365,005	15,260,440	16,253,379	17,714,099	19,273,502
<b>ENDING FUND BALANCE</b>	17,804,926	14,365,005	15,260,440	16,253,379	17,714,099	19,273,502	21,524,245



# Five Year Forecast of Expenditures - Detail

Department	Category	FY 2015/16 Actuals	% Chg	FY 2016/17 Amended Budget	% Chg	FY 2017/18 Adopted Budget	% Chg	FY 2018/19 Adopted Budget	% Chg	FY 2019/20 Projected Budget	% Chg	FY 2020/21 Projected Budget	% Chg	FY 2021/22 Projected Budget	% Chg
<b>General Government</b>															
1100 City Council															
	Salaries	61,229	-4.6%	79,540	29.9%	73,260	-7.9%	81,849	11.7%	83,486	2.0%	85,156	2.0%	86,859	2.0%
	Operating & Maintenance	640,268	59.1%	646,339	0.9%	714,154	10.5%	616,650	-13.7%	623,983	2.0%	641,563	2.0%	654,394	2.0%
	Capital	-		-	0.0%	-		-		-		-		-	
	<b>Total</b>	<b>701,497</b>	<b>50.3%</b>	<b>725,879</b>	<b>3.5%</b>	<b>787,414</b>	<b>8%</b>	<b>698,499</b>	<b>-11%</b>	<b>712,469</b>	<b>2.0%</b>	<b>726,719</b>	<b>2.0%</b>	<b>741,253</b>	<b>2.0%</b>
1200 City Manager															
	Salaries	910,331	18.3%	1,067,790	17.3%	1,216,246	13.9%	1,256,996	3.4%	1,282,136	2.0%	1,307,779	2.0%	1,333,934	2.0%
	Operating & Maintenance	189,810	216.8%	286,299	50.8%	111,800	-60.9%	111,800	0.0%	114,036	2.0%	116,317	2.0%	118,643	2.0%
	Capital	-		-	0.0%	-		-		-		-		-	
	<b>Total</b>	<b>1,100,141</b>	<b>32.7%</b>	<b>1,354,089</b>	<b>23.1%</b>	<b>1,328,046</b>	<b>-1.9%</b>	<b>1,368,796</b>	<b>3.1%</b>	<b>1,396,172</b>	<b>2.0%</b>	<b>1,424,095</b>	<b>2.0%</b>	<b>1,452,577</b>	<b>2.0%</b>
1300 City Clerk															
	Salaries	338,761	6.8%	365,790	8.0%	393,550	7.6%	410,680	4.4%	418,894	2.0%	427,271	2.0%	435,817	2.0%
	Operating & Maintenance	34,867	13.9%	121,400	248.2%	37,788	-68.9%	71,788	90.0%	103,824	2.0%	75,300	2.0%	107,406	2.0%
	Capital	-		-	0.0%	-		-		-		-		-	
	<b>Total</b>	<b>373,629</b>	<b>7.4%</b>	<b>487,190</b>	<b>30.4%</b>	<b>431,338</b>	<b>-11.5%</b>	<b>482,468</b>	<b>11.9%</b>	<b>522,717</b>	<b>8.3%</b>	<b>502,572</b>	<b>-3.9%</b>	<b>543,223</b>	<b>8.1%</b>
1400 City Attorney															
	Salaries	610,972	14.7%	888,710	45.5%	295,690	-66.7%	599,770	102.8%	611,765	2.0%	624,001	2.0%	636,481	2.0%
	Operating & Maintenance	665,808	44.8%	752,425	13.0%	559,450	-25.6%	398,050	-28.8%	406,011	2.0%	414,131	2.0%	422,414	2.0%
	Capital	1,951	115.4%	5,000	156.3%	1,500	-2.0%	-		-		-		-	
	<b>Total</b>	<b>1,278,731</b>	<b>28.7%</b>	<b>1,646,135</b>	<b>28.7%</b>	<b>856,640</b>	<b>-48.0%</b>	<b>997,820</b>	<b>16.5%</b>	<b>1,017,776</b>	<b>2.0%</b>	<b>1,038,132</b>	<b>2.0%</b>	<b>1,058,895</b>	<b>2.0%</b>
1500 Community Relations															
	Salaries	137,082	19.4%	165,880	21.0%	197,100	18.8%	210,510	6.8%	214,720	2.0%	219,015	2.0%	223,395	2.0%
	Operating & Maintenance	38,892	52.7%	74,710	92.1%	112,925	51.2%	64,425	-42.9%	54,714	2.0%	55,808	2.0%	56,924	2.0%
	Capital	-		-	0.0%	-		-		-		-		-	
	<b>Total</b>	<b>175,975</b>	<b>25.5%</b>	<b>240,590</b>	<b>36.7%</b>	<b>310,025</b>	<b>28.9%</b>	<b>274,935</b>	<b>-11.3%</b>	<b>269,434</b>	<b>-2.0%</b>	<b>274,822</b>	<b>2.0%</b>	<b>280,319</b>	<b>2.0%</b>
1600 Support Services															
	Salaries	36,764	-14.0%	15,970	-56.6%	24,980	56.4%	24,980	0.0%	25,480	2.0%	25,989	2.0%	26,509	2.0%
	Operating & Maintenance	1,480,616	-3.8%	1,754,674	18.5%	1,840,702	4.9%	1,865,129	1.3%	1,902,432	2.0%	1,940,480	2.0%	1,979,290	2.0%
	Capital	47,227	-39.6%	76,623	62.2%	-	-100.0%	-		-		-		-	
	<b>Total</b>	<b>1,564,607</b>	<b>-5.7%</b>	<b>1,847,267</b>	<b>18.1%</b>	<b>1,865,682</b>	<b>1.0%</b>	<b>1,890,109</b>	<b>1.3%</b>	<b>1,927,911</b>	<b>2.0%</b>	<b>1,966,469</b>	<b>2.0%</b>	<b>2,005,799</b>	<b>2.0%</b>
1700 Library Services															
	Salaries	-		-		-		-		-		-		-	
	Operating & Maintenance	30,000		16,500	-45.0%	16,500	0.0%	216,500	1212.1%	220,830	2.0%	225,247	2.0%	229,752	2.0%
	Capital	-		-		-		-		-		-		-	
	<b>Total</b>	<b>30,000</b>	<b>0.0%</b>	<b>16,500</b>	<b></b>	<b>16,500</b>	<b>0.0%</b>	<b>216,500</b>	<b>1212.1%</b>	<b>220,830</b>	<b>2.0%</b>	<b>225,247</b>	<b>2.0%</b>	<b>229,752</b>	<b>2.0%</b>
<b>Dept Total</b>		<b>5,224,579</b>	<b>17.8%</b>	<b>6,317,649</b>	<b>20.9%</b>	<b>5,595,645</b>	<b>-11.4%</b>	<b>5,929,127</b>	<b>6.0%</b>	<b>6,067,310</b>	<b>2.3%</b>	<b>6,158,056</b>	<b>1.5%</b>	<b>6,311,817</b>	<b>2.5%</b>





# Five Year Forecast of Expenditures - Detail

Department	Category	FY 2015/16 Actuals	% Chg	FY 2016/17 Amended Budget	% Chg	FY 2017/18 Adopted Budget	% Chg	FY 2018/19 Adopted Budget	% Chg	FY 2019/20 Projected Budget	% Chg	FY 2020/21 Projected Budget	% Chg	FY 2021/22 Projected Budget	% Chg
<b>Finance</b>															
3100 Administration															
	Salaries	505,488	30.4%	677,369	34.0%	732,186	8.1%	765,166	4.5%	780,469	2.0%	796,079	2.0%	812,000	2.0%
	Operating & Maintenance	139,554	-22.1%	110,015	-21.2%	73,495	-33.2%	78,195	6.4%	74,759	2.0%	76,254	2.0%	82,779	2.0%
	Capital	550		-		-		-		-		-		-	
	<b>Total</b>	645,592	13.8%	787,384	22.0%	805,681	2.3%	843,361	4.7%	855,228	1.4%	872,333	2.0%	894,779	2.6%
<b>Planning &amp; Environmental Review</b>															
4100 Current Planning															
	Salaries	1,038,932	-4.4%	1,151,477	10.8%	1,277,043	10.9%	1,329,293	4.1%	1,226,709	2.0%	1,251,243	2.0%	1,276,288	2.0%
	Operating & Maintenance	14,059	-55.2%	403,900	2773.0%	88,500	-78.1%	89,500	1.1%	91,290	2.0%	93,116	2.0%	94,978	2.0%
	Capital	-		-		-		-		-		-		-	
	<b>Total</b>	1,052,991	-5.9%	1,555,377	47.7%	1,365,543	-12.2%	1,418,793	3.9%	1,317,999	-7.1%	1,344,359	2.0%	1,371,246	2.0%
4200 Building & Safety															
	Salaries	13,015	8.8%	13,710	5.3%	12,546	-8.5%	12,856	2.5%	13,113	2.0%	13,375	2.0%	13,643	2.0%
	Operating & Maintenance	919,071	50.4%	993,490	8.1%	698,550	-29.7%	697,450	-0.2%	711,399	2.0%	725,627	2.0%	740,140	2.0%
	Capital	-		-		-		-		-		-		-	
	<b>Total</b>	932,086	49.6%	1,007,200	8.1%	711,096	-29.4%	710,306	-0.1%	724,512	2.0%	739,002	2.0%	763,782	2.0%
4300 Advanced Planning															
	Salaries	387,360	-3.0%	579,702	49.7%	575,574	-0.7%	594,324	3.3%	606,210	2.0%	618,335	2.0%	630,701	2.0%
	Operating & Maintenance	503,575	18.4%	818,589	62.6%	549,000	-32.9%	624,000	13.7%	736,480	18.0%	751,210	2.0%	480,234	2.0%
	Capital	-	-100.0%	-		-		-		-		-		-	
	<b>Total</b>	890,935	6.8%	1,398,291	56.9%	1,124,574	-19.6%	1,218,324	8.3%	1,342,690	10.2%	1,369,544	2.0%	1,090,935	-20.3%
4400 Planning Commission															
	Salaries	31,140	8.6%	36,741	18.0%	30,351	-17.4%	31,101	2.5%	31,723	2.0%	32,357	2.0%	33,005	2.0%
	Operating & Maintenance	25,292	12.5%	41,200	62.9%	28,900	-29.9%	24,900	-13.8%	25,398	2.0%	25,906	2.0%	26,424	2.0%
	Capital	-		-		-		-		-		-		-	
	<b>Total</b>	56,431	10.3%	77,941	38.1%	59,251	-24.0%	56,001	-5.5%	57,121	2.0%	58,263	2.0%	59,429	2.0%
4500 Sustainability Program															
	Salaries	143,347	10.1%	148,590	3.7%	158,870	6.9%	162,540	2.3%	165,791	2.0%	169,107	2.0%	172,489	2.0%
	Operating & Maintenance	8,027	-8.9%	27,550	243.2%	12,040	-56.3%	7,195	-40.2%	7,339	2.0%	7,486	2.0%	7,635	2.0%
	Capital	-		-		-		-		-		-		-	
	<b>Total</b>	151,374	8.9%	176,140	16.4%	170,910	-3.0%	169,735	-0.7%	173,130	2.0%	176,592	2.0%	180,124	2.0%
<b>Dept Total</b>		3,083,816	11.5%	4,214,949	36.7%	3,431,374	-18.6%	3,573,159	4.1%	3,615,452	1.2%	3,687,761	2.0%	3,455,516	-6.3%



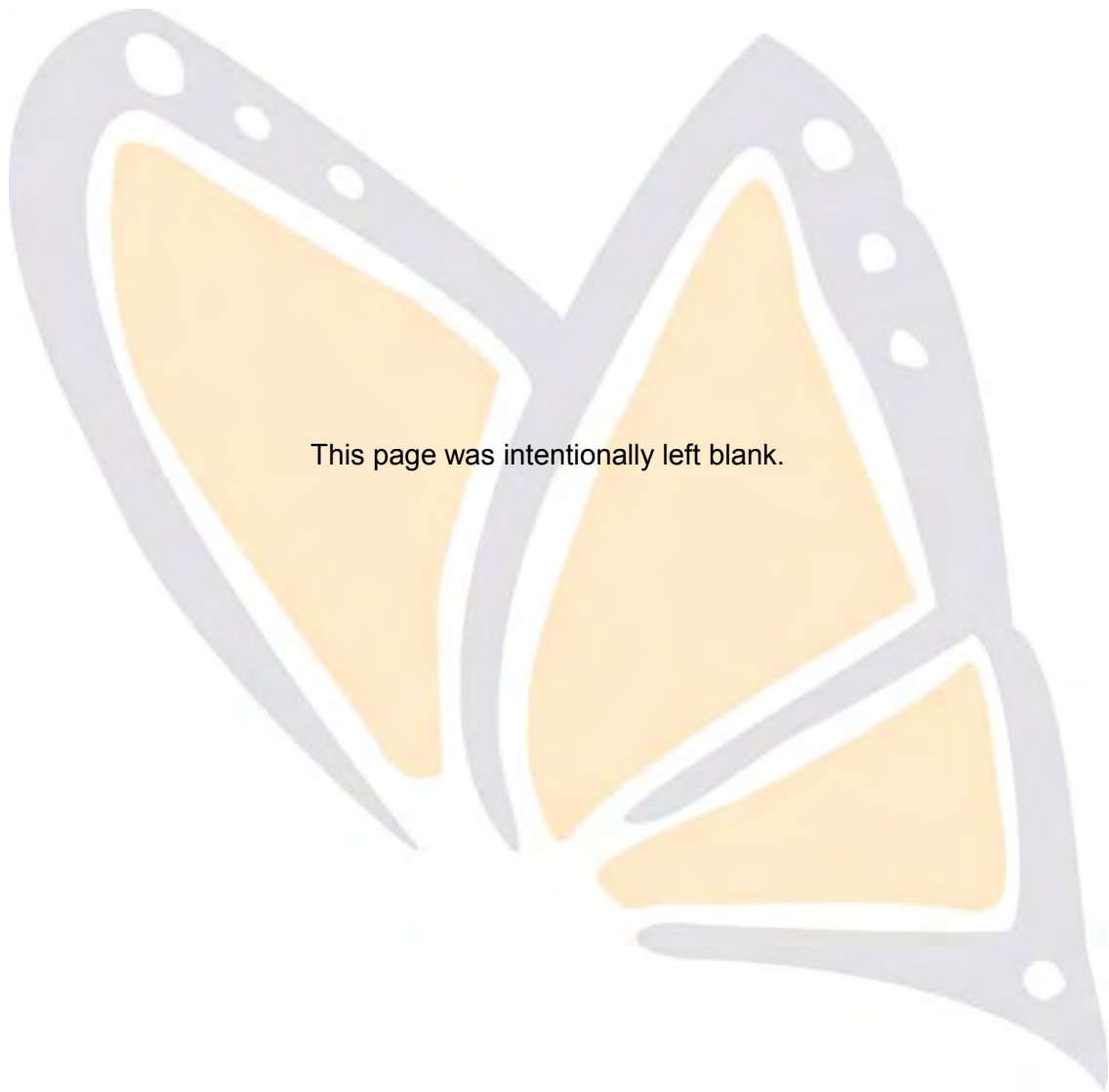
# Five Year Forecast of Expenditures - Detail

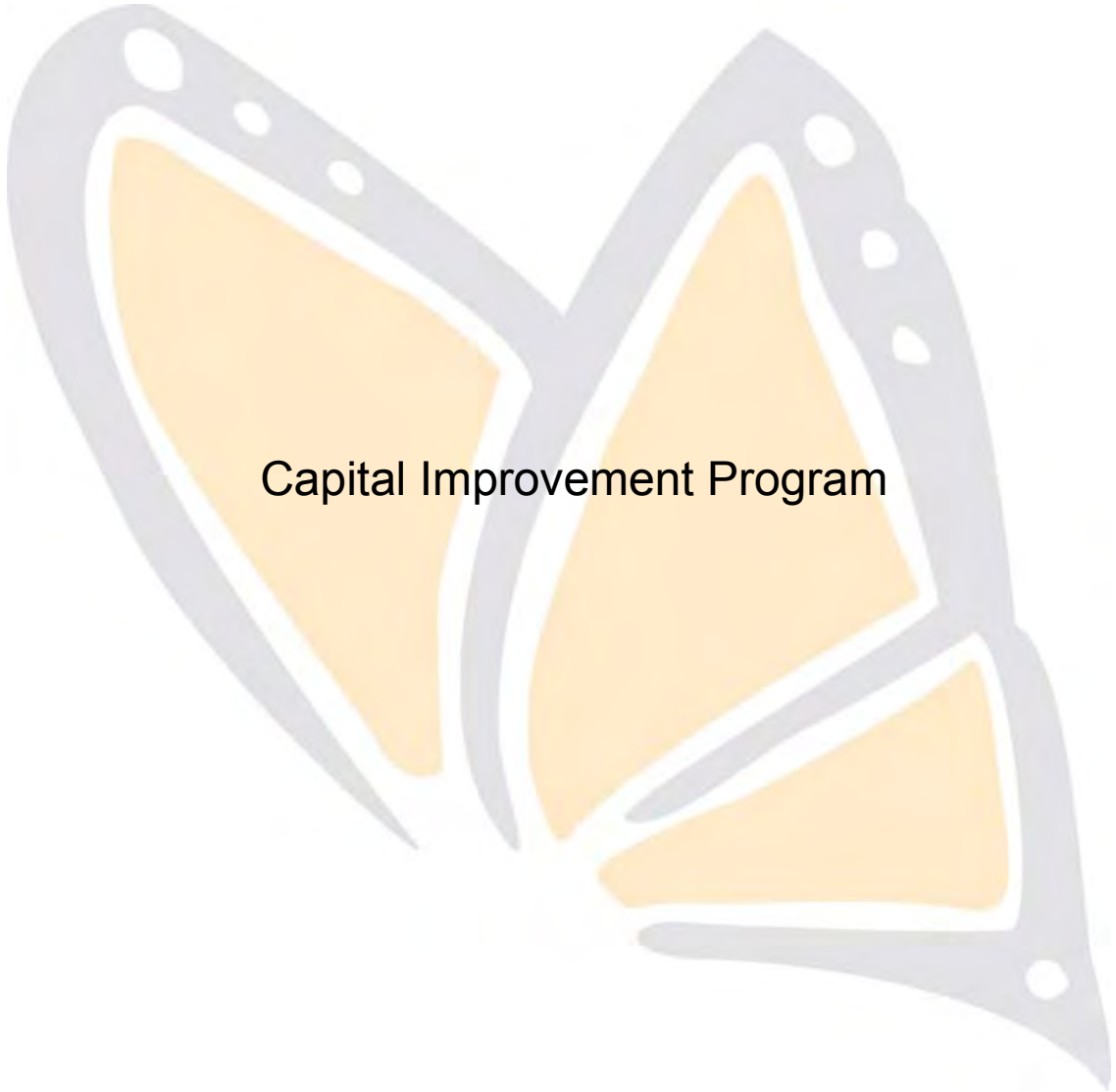
Department	Category	FY 2015/16 Actuals	% Chg	FY 2016/17 Amended Budget	% Chg	FY 2017/18 Adopted Budget	% Chg	FY 2018/19 Adopted Budget	% Chg	FY 2019/20 Projected Budget	% Chg	FY 2020/21 Projected Budget	% Chg	FY 2021/22 Projected Budget	% Chg
<b>Public Works</b>															
<b>5100 Administration</b>															
	Salaries	273,549	3.3%	322,727	18.0%	316,283	-2.0%	341,473	8.0%	348,302	2.0%	355,268	2.0%	362,374	2.0%
	Operating & Maintenance	1,519	19.0%	4,700	209.4%	5,200	10.6%	5,200	0.0%	5,304	2.0%	5,410	2.0%	5,518	2.0%
	Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Total</b>	275,068	3.4%	327,427	19.0%	321,483	-1.8%	346,673	7.8%	353,606	2.0%	360,678	2.0%	367,892	2.0%
<b>5200 Engineering Services</b>															
	Salaries	390,690	6.1%	533,706	36.6%	659,706	23.6%	688,376	4.3%	702,144	2.0%	716,186	2.0%	730,510	2.0%
	Operating & Maintenance	147,639	107.7%	221,223	49.8%	173,450	-21.6%	173,450	0.0%	136,919	2.0%	139,657	2.0%	142,451	2.0%
	Capital	25,108	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Total</b>	563,437	28.3%	754,929	34.0%	833,156	10.4%	861,826	3.4%	839,063	-2.6%	855,844	2.0%	872,961	2.0%
<b>5300 Facility Maintenance</b>															
	Salaries	11,766	-100.0%	-	-	-	-	-	-	-	-	-	-	-	-
	Operating & Maintenance	33,771	53.4%	95,879	183.9%	84,700	-11.7%	254,700	200.7%	259,794	2.0%	264,990	2.0%	270,290	2.0%
	Capital	-	-100.0%	120,000	0.0%	-	-100.0%	-	-	-	-	-	-	-	-
	<b>Total</b>	45,537	27.6%	215,879	374.1%	84,700	-60.8%	254,700	200.7%	259,794	2.0%	264,990	2.0%	270,290	2.0%
<b>5400 Parks &amp; Open Spaces</b>															
	Salaries	257,013	0.4%	417,857	62.6%	407,070	-2.6%	427,870	5.1%	436,427	2.0%	445,156	2.0%	454,059	2.0%
	Operating & Maintenance	380,470	-18.1%	552,596	45.2%	568,100	2.8%	558,500	-1.7%	569,670	2.0%	581,063	2.0%	592,685	2.0%
	Capital	-	-	33,000	0.0%	500	0.0%	500	0.0%	510	2.0%	520	2.0%	531	2.0%
	<b>Total</b>	637,483	-22.1%	1,003,453	57.4%	975,170	-2.8%	986,370	1.1%	1,006,097	2.0%	1,026,219	2.0%	1,046,744	2.0%
<b>5500 Capital Improvement Program</b>															
	Salaries	521,706	29.5%	601,640	15.3%	618,793	2.9%	657,333	6.2%	670,480	2.0%	683,889	2.0%	697,567	2.0%
	Operating & Maintenance	137,668	21.1%	356,061	158.6%	133,020	-62.6%	133,020	0.0%	135,680	2.0%	138,394	2.0%	141,162	2.0%
	Capital	-	-	500	0.0%	500	0.0%	500	0.0%	510	2.0%	520	2.0%	531	2.0%
	<b>Total</b>	659,374	27.6%	958,201	45.3%	752,313	-21.5%	790,853	5.1%	806,670	2.0%	822,803	2.0%	839,260	2.0%
<b>5600 Street Improvements</b>															
	Salaries	2,184	-58.9%	412,074	18767.9%	402,036	-2.4%	421,836	4.9%	430,273	2.0%	438,878	2.0%	447,656	2.0%
	Operating & Maintenance	393,176	68.4%	2,769,197	604.3%	1,328,792	-52.0%	550,934	-58.5%	561,953	2.0%	573,192	2.0%	584,656	2.0%
	Capital	7,722	-	37,500	385.6%	9,000	-76.0%	-	-	992,225	2.0%	1,012,070	2.0%	1,032,311	2.0%
	<b>Total</b>	403,082	28.8%	3,218,771	698.5%	1,739,828	-45.9%	972,770	-44.1%	992,225	2.0%	1,012,070	2.0%	1,032,311	2.0%
<b>Dept Total</b>		2,583,980	8.2%	6,478,660	150.7%	4,706,650	-27.4%	4,213,192	-10.5%	4,257,456	1.1%	4,342,605	2.0%	4,429,457	2.0%
<b>Neighborhood Services</b>															
<b>6100 Neighborhood Services</b>															
	Salaries	491,311	-10.3%	555,864	13.1%	541,852	-2.5%	568,862	5.0%	580,239	2.0%	591,844	2.0%	603,681	2.0%
	Operating & Maintenance	435,567	18.5%	557,336	28.0%	480,805	-13.7%	473,080	-1.6%	482,542	2.0%	492,193	2.0%	502,037	2.0%
	Capital	-	-	-	0.0%	-	-	-	-	-	-	-	-	-	-
	<b>Total</b>	926,878	-4.6%	1,113,200	20.1%	1,022,657	-8.1%	1,041,942	1.9%	1,062,781	2.0%	1,084,037	2.0%	1,105,717	2.0%
<b>6400 Economic Development</b>															
	Salaries	105,891	8.0%	109,628	3.5%	116,555	6.3%	124,735	7.0%	127,230	2.0%	129,774	2.0%	132,370	2.0%
	Operating & Maintenance	50,832	-12.4%	153,900	202.8%	123,350	-19.9%	161,350	30.8%	124,577	2.0%	127,069	2.0%	129,610	2.0%
	Capital	156,722	0.4%	263,528	68.1%	239,905	-9.0%	286,085	19.2%	251,807	-12.0%	256,843	2.0%	261,980	2.0%
	<b>Total</b>	272,922	-4.4%	527,056	93.4%	539,810	-2.3%	572,165	6.1%	573,604	0.2%	578,912	0.9%	591,960	2.2%
<b>6500 Parks &amp; Recreation</b>															
	Salaries	27,293	-6.4%	31,409	15.1%	163,373	420.1%	173,833	6.4%	177,310	2.0%	180,856	2.0%	184,473	2.0%
	Operating & Maintenance	3,220	-95.9%	9,250	187.3%	26,500	186.5%	23,000	-13.2%	23,460	2.0%	23,929	2.0%	24,408	2.0%
	Capital	30,513	-71.4%	40,659	33.3%	189,873	367.0%	196,833	3.7%	200,770	2.0%	204,785	2.0%	208,881	2.0%
	<b>Total</b>	61,026	-44.3%	81,318	33.3%	379,746	519.6%	393,666	3.7%	401,540	2.0%	409,570	2.0%	417,762	2.0%
<b>Dept Total</b>		1,114,113	-9.8%	1,417,387	27.2%	1,452,435	2.5%	1,524,860	5.0%	1,515,357	-0.6%	1,545,665	2.0%	1,576,578	2.0%



# Five Year Forecast of Expenditures - Detail

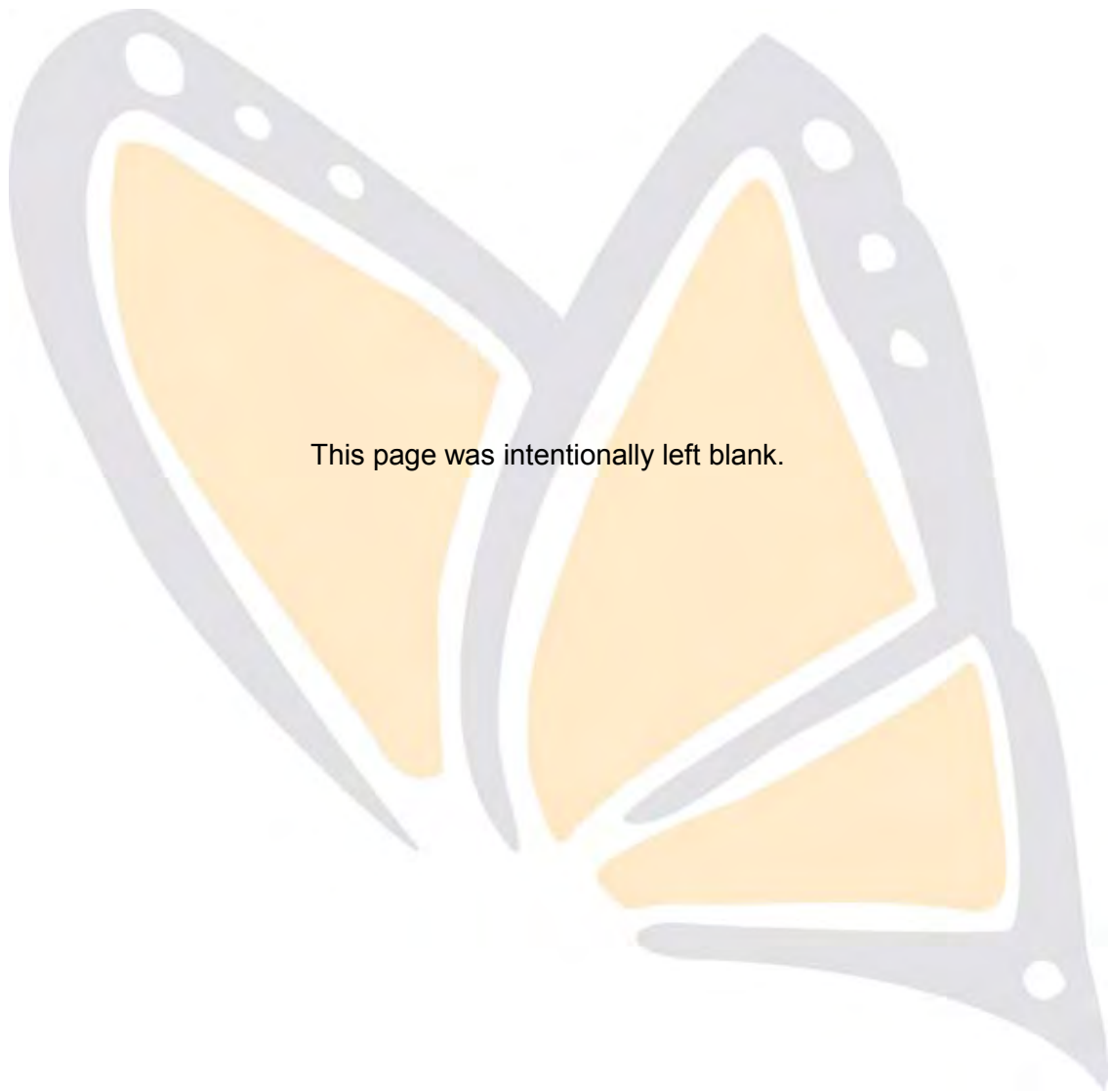
Department	Category	FY 2015/16 Actuals	% Chg	FY 2016/17 Amended Budget	% Chg	FY 2017/18 Adopted Budget	% Chg	FY 2018/19 Adopted Budget	% Chg	FY 2019/20 Projected Budget	% Chg	FY 2020/21 Projected Budget	% Chg	FY 2021/22 Projected Budget	% Chg
<b>Public Safety</b>															
7100 Public Safety															
	Operating & Maintenance	7,385,427	-0.1%	8,115,809	9.9%	8,448,287	4.1%	8,740,433	3.5%	9,046,348	3.5%	9,362,970	3.5%	9,690,674	3.5%
	Capital	-		-		-		-		-		-		-	
	<b>Total</b>	<b>7,385,427</b>	<b>-0.1%</b>	<b>8,115,809</b>	<b>9.9%</b>	<b>8,448,287</b>	<b>4.1%</b>	<b>8,740,433</b>	<b>3.5%</b>	<b>9,046,348</b>	<b>3.5%</b>	<b>9,362,970</b>	<b>3.5%</b>	<b>9,690,674</b>	<b>3.5%</b>
<b>Non-Departmental</b>															
8100 Non-Departmental															
	Salaries	11,172	2.4%	15,931	43%	15,000	-5.8%	15,000	0.0%	15,000	0.0%	15,000	0.0%	15,000	0.0%
	Operating & Maintenance	552,692	1806.7%	41,650	-92.5%	41,650	0.0%	41,650	0.0%	42,900	3.0%	43,757	2.0%	44,633	2.0%
	Capital	-		-		-		-		-		-		-	
	<b>Total</b>	<b>563,864</b>	<b>1313.4%</b>	<b>57,581</b>	<b>-89.8%</b>	<b>56,650</b>	<b>-1.6%</b>	<b>56,650</b>	<b>0.0%</b>	<b>57,900</b>	<b>2.2%</b>	<b>58,757</b>	<b>1.5%</b>	<b>59,633</b>	<b>1.5%</b>
<b>Capital Improvement Projects</b>															
	Salaries	-		-		-		-		-		-		-	
	Operating & Maintenance	-		-		-		-		-		-		-	
	Capital	207,567	-95.3%	1,888,232	809.7%	399,559	-78.8%	780,838	95.4%	410,000	-47.5%	345,000	-15.9%	70,000	-79.7%
	<b>Total</b>	<b>207,567</b>	<b>-95.3%</b>	<b>1,888,232</b>	<b>809.7%</b>	<b>399,559</b>	<b>-78.8%</b>	<b>780,838</b>	<b>95.4%</b>	<b>410,000</b>	<b>-47.5%</b>	<b>345,000</b>	<b>-15.9%</b>	<b>70,000</b>	<b>-79.7%</b>
	<b>TOTAL EXPENDITURES</b>	<b>20,808,939</b>	<b>-10.6%</b>	<b>29,277,651</b>	<b>40.7%</b>	<b>24,896,281</b>	<b>-14.96%</b>	<b>25,661,620</b>	<b>3.07%</b>	<b>25,825,051</b>	<b>0.6%</b>	<b>26,373,147</b>	<b>2.1%</b>	<b>26,488,455</b>	<b>0.4%</b>
<b>NET REVENUES OVER EXPENDITURES</b>		<b>3,815,141</b>		<b>(3,439,921)</b>		<b>895,435</b>		<b>992,939</b>		<b>1,460,720</b>		<b>1,559,404</b>		<b>2,250,743</b>	
<b>BEGINNING FUND BALANCE</b>		<b>13,989,785</b>		<b>17,804,926</b>		<b>14,365,005</b>		<b>15,260,440</b>		<b>16,253,379</b>		<b>17,714,099</b>		<b>19,273,502</b>	
<b>ENDING FUND BALANCE</b>		<b>17,804,926</b>		<b>14,365,005</b>		<b>15,260,440</b>		<b>16,253,379</b>		<b>17,714,099</b>		<b>19,273,502</b>		<b>21,524,246</b>	
				<i>*Reflects 3rd QTR recommended adjustments</i>											
				<i>*Reflects DIF Transfer Adjustment</i>											
	<b>Total Salaries</b>	6,306,995	7.3%	8,192,105	29.9%	8,228,064	0.4%	8,899,383	8.2%	8,947,900	0.5%	9,126,558	2.0%	9,308,790	2.0%
	<b>Total Operating &amp; Maintenance</b>	14,211,819	12.5%	18,924,691	33.2%	16,257,658	-14.1%	15,980,900	-1.7%	16,466,641	3.0%	16,901,069	2.6%	17,109,135	1.2%
	<b>Total Capital</b>	290,125	-93.9%	2,160,855	644.8%	410,559	-81.0%	781,338	90.3%	410,510	-47.5%	345,520	-15.8%	70,531	-79.7%
	<b>Total General Fund Operating</b>	<b>20,808,939</b>	<b>-10.6%</b>	<b>29,277,651</b>	<b>40.7%</b>	<b>24,896,281</b>	<b>-15.0%</b>	<b>25,661,620</b>	<b>3.1%</b>	<b>25,825,051</b>	<b>0.6%</b>	<b>26,373,147</b>	<b>2.1%</b>	<b>26,488,455</b>	<b>0.4%</b>





Capital Improvement Program





## Capital Improvement Program Introduction

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The City of Goleta's Capital Improvement Program (CIP) forecasts the City's capital needs over a five year period based on various long range plans, goals and policies and includes a comprehensive listing of planned and projected capital project needs which have been identified by City staff for the five year planning period. This document includes both funded projects and unfunded needs.

Capital projects are generally large scale endeavors in terms of cost, size and benefit to the community. The underlying strategy of the CIP is to plan for land acquisition, right of way, preliminary engineering, environmental, construction, and major preservation of public facilities necessary for the safe and efficient provision of services and to identify future funding needs for staffing, long term facility maintenance and repair of anticipated revenues. A critical element of a balanced CIP is the provision of funds to preserve or enhance existing facilities and provide new assets that will respond to community needs.

The CIP includes revenue sources available totaling approximately \$129.6 million over the next five years. The funding sources range from the General Fund to Special Revenue funds such as Measure A, Development Impact Fee (DIF) revenues and various grants. Since DIF revenues are estimates based on the timing of development, it is important to note that these revenues will be revised on an annual basis as more current information regarding the timing of development projects becomes available. By forecasting revenues that specifically fund capital projects, staff has the ability to program and plan for projects on a five-year basis.

In total, there are 56 projects included in the CIP budget packet for a total of approximately \$139.39 million in cost to complete these projects for a total cost projection of approximately \$158 million. The CIP includes 29 circulation improvement projects, 11 park projects and 16 facility/other projects. City staff has updated project sheets for previously approved capital projects and has also included a number of new projects. Staff has also estimated project costs and eligible funding sources for each of the projects included in the document.

The City has traditionally prepared a five year plan. The first two years of the plan form the basis for the next two year City Budget Plan with the remaining 3 years used to plan for future projects. The long range nature of the CIP has become important in the past few years due to the complex economic, environmental, and planning requirements that many projects face from conception through actual construction. Since this is the first year of the new two-year cycle for the Five Year CIP, staff anticipates that the projects will be further refined during the Mid-Cycle review.

There are a significant amount of traffic improvement projects and a number of new park projects included in the CIP as a result of the approved Recreation Needs Assessment in FY 2014/15. As per Council direction, staff has worked to further define the park project scopes and priority by working with the Parks and Recreation Commission. Also, programmed in the CIP are miscellaneous park improvements that address needed park upgrades.

Facility projects include Fire Station 10 which is primarily funded with Fire DIF revenues, the Goleta Community Center and the Amtrak Depot. There is also a Facility Improvement project sheet for various improvements to the City owned facilities to address significant rehab or maintenance improvements. Included in the CIP is a Goleta Community Center project sheet, which staff based on the recent Goleta Community Center Special Studies Update.

## Capital Improvement Program Introduction

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The project sheets contain project description, project status, benefit/core value, project purpose and need, and a five year forecast outlining the timing of the project phases and sources of funds. New this year, staff has included department names and visuals related to the project to enhance the presentation of information.

Many of the project cost estimates in this document, especially those prepared for the last four years of the plan (FY 2016/17 through FY 2021/22), are based upon best scope definition and limited planning and design work. As projects go through development, adjustments to scope may be necessary and the project costs should be considered “rough” estimates. Once funding becomes available and design begins, the project scope becomes better defined and the cost estimate becomes more accurate.

### **Capital Project Definition:**

A capital project is generally defined as an activity that creates, improves, replaces, repairs, or maintains a fixed asset with a total cost in inventory of \$100,000 or greater, with a life expectancy of more than 5 years.

Examples of fixed assets include land, site improvements, parks, buildings, streets, bike paths, bridges, and storm water systems improvements. Certain types of equipment, such as the hardware attached to or purchased with the land or building, are also included.

Capital projects involve nonrecurring expenditures or capital outlays from a variety of specifically identified funding sources and do not duplicate normal maintenance activities funded by the Operating budget.

### **Funding:**

The major sources of funds available for capital projects are dedicated funds. The use of dedicated funds is restricted by the limitations imposed by local, state or federal laws associated with the funding source. For the most part, these funds are accounted for in the City’s special revenue, such as Transportation Development Act Fund (TDA), Goleta Transportation Improvement Program (GTIP), or Measure A Fund.

Projects that are not supported by dedicated revenue are financed by a transfer from the General Fund. The City may also receive direct funding for projects from other agencies, jurisdictions, or individual through grants, loans, donations and/or other subsidies. Impact of capital investments on the operating budget are evaluated near completion and programmed in Public Works department budgets, including facilities maintenance, street maintenance budget and other respective operating department budgets. Major maintenance and improvements to investments have also been set aside in CIP under miscellaneous park and facilities improvement. The City also maintains reserves related to facilities, building and street maintenance.

### **How to Read the CIP Project Sheets:**

The following two pages provides additional information on how to read the CIP Project Sheets that starts on page 280.



# Public Works

## Hollister Complete Streets Corridor Plan

9001

Department: Identifies the department responsible for the development of the CIP project.

Project/Program Title:  
Unique Title identifier for each CIP Project.

Project/Program #:  
Unique Number assigned for each CIP project.

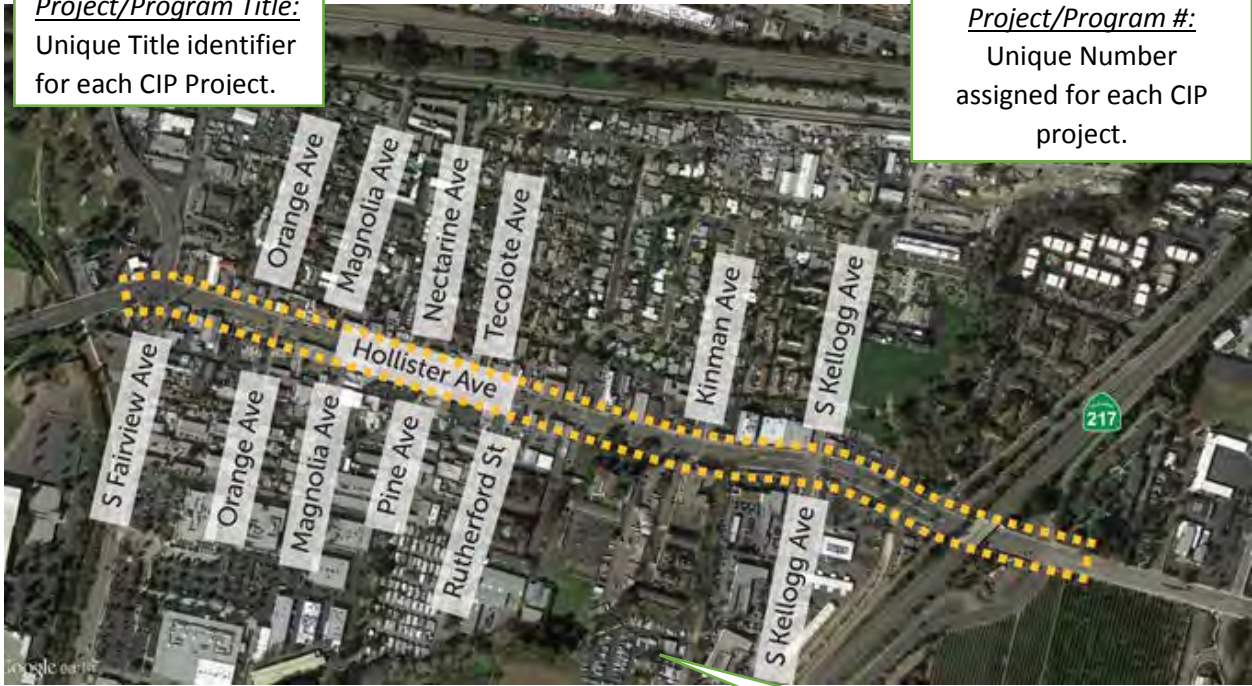


Photo: To provide visual description of the project.

<p><i>Description:</i></p>	<p>The Hollister Complete Streets Corridor Plan is creating safety and quality streets extending from Fairview Avenue to the south, connecting streets and intersections as necessary. The plan will focus on transforming the Hollister Avenue Corridor into a Complete Streets corridor providing improvements consisting of safe multi-modal connections, transportation infrastructure upgrades, visual and physical enhancements, improved pedestrian and ADA accessibility, dedicated bicycle lanes, and green infrastructure facilities to manage stormwater. The Plan will produce a program of implementation measures including programs, public works projects and financing suggestions for creating the ultimate Complete Street "through Old Town Coleta". The work budgeted includes public art and the programmatic elements.</p>	<p><u>Description:</u> Describes the details of the projects and programmatic elements.</p>
<p><i>Benefit/Core Value:</i></p>	<p>To maintain and improve City-wide facilities, roads and traffic circulation, and Return Old Town to the Vital Center of the City.</p>	<p><u>Benefit/Core Value:</u> Identifies the "Strategic Plan" of the project.</p>
<p><i>Purpose and Need:</i></p>	<p>The vision of the Corridor Plan is to create a vibrant, walkable, and bikeable community around a central business district. The vision will communicate a compelling sense of place, encourage all modes of transportation, and attract outside investment. The Corridor Plan goals include expanding Old Town's transportation options by making streets within the corridor safer and more inviting and more convenient for all travel modes and users; provide accessible, safe and convenient multi-modal connections, encourage walking, biking, and public transit use.</p>	<p><u>Purpose and Need:</u> Identifies the intention and objective of the project.</p>
<p><i>Project Status:</i></p>	<p>The City successfully completed the initial planning and outreach studies for development of the Corridor Plan. This first phase (Phase I) will also include public Outreach. Staff will continue to explore grant funding opportunities for Phase II of the project which will include the preparation of the Corridor Plan Document for the Corridor Plan.</p>	<p><u>Project Status:</u> Identifies the stage level of the project thus far in development. May include planning, funding, and construction phases.</p> <p><u>Project Phases:</u> Identifies and Estimates in the phases of the project for each projected Fiscal Year.</p>

Funding Source	Prior Year Actuals	FY 2016-17 Estimated Actuals	FY 2016-17 Projected Carryovers	PROPOSED					TOTAL
				FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	
<b>Project Phases</b>									
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	384,824	74,679	554,476	-	300,000	100,000	-	-	1,413,980
Construction/CM	21,881	-	-	-	-	-	-	-	21,881
<b>TOTAL</b>	<b>406,706</b>	<b>74,679</b>	<b>554,476</b>	<b>-</b>	<b>300,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>1,435,861</b>
<b>Sources of Funds</b>									
102 General Fund Reserves	20,166	-	-	-	-	-	-	-	20,166
205 Measure A	7,772	19,907	88,239	-	-	-	-	-	96,208
220 GTIP	60	27,000	210,216	-	-	-	-	-	237,505
230 Long Range Development Plan	-	-	40,500	-	-	-	-	-	40,500
305 RSTP - State Grant	250,000	-	-	-	-	-	-	-	250,000
307 Environmental Justice	16,929	-	-	-	-	-	-	-	16,929
402 Community Development Block Grant	6,018	-	-	-	-	-	-	-	32,792
403 Environmental Justice	26,521	-	-	-	-	-	-	-	26,521
419 TIGER	-	-	215,521	-	-	-	-	-	236,000
601 Redevelopment Project Fund	79,240	-	-	-	-	-	-	-	79,240
995 To Be Determined (TBD) Other Grants/Sources	-	-	-	-	300,000	100,000	-	-	400,000
<b>TOTAL</b>	<b>406,706</b>	<b>74,679</b>	<b>554,476</b>	<b>-</b>	<b>300,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>1,435,861</b>

Sources of Funds: Identifies the revenue funding sources of the project for each projected Fiscal Year.

# List of Capital Improvement Projects

Project Number	Project Name	Department	Project Type
9001	Old Town Goleta: Hollister Complete Streets Corridor Plan	PW	Circulation
9002	Ekwill Street Extension	PW	Circulation
9006	San Jose Creek Bike Path - South Segment	PW	Circulation
9007	San Jose Creek Bike Path - Middle Segment	PW	Circulation
9012	Armitos Avenue Bridge	PW	Circulation
9025	Fire Station No. 10	PW/NS	Other
9027	101 Overpass	PW	Circulation
9029	Cathedral Oaks Interchange Landscaping	PW	Circulation
9031	Old Town Sidewalk Improvement	PW	Circulation
9033	Hollister Avenue Bridge Replacement (SJC Phase II)	PW	Circulation
9035	Hollister/Kellogg Park	PW/NS	Park Facilities
9039	Hollister Class I Bikeway	PW	Circulation
9042	Storke Road Widening Phelps Road to City Limits	PW	Circulation
9044	Hollister Widening Storke to 280 Feet West of South Glen Annie	PW	Circulation
9045	Los Carneros Rd Interchange SB 101 Onramp	PW	Circulation
9046	Ward Drive Class II Bike Lanes	PW	Circulation
9053	Cathedral Oaks Cribwall Interim Repair	PW	Circulation
9056	LED Lighting Project	PW	Other
9058	Hollister Avenue Crosswalk Enhancement - Chapel Street	PW	Circulation
9059	Bicycle/Pedestrian Master Plan	PW	Circulation
9060	Fairview Avenue Sidewalk Infill at Stow Canyon Road	PW	Circulation
9061	Cathedral Oaks Class I Bike Path	PW	Circulation
9062	Storke Road Medians	PW	Circulation
9063	Evergreen Park Restroom	PW	Park Facilities
9064	Reclaimed Water Service to Evergreen Park	PW	Park Facilities
9065	Reclaimed Water Service to Bella Vista Park	PW	Park Facilities
9066	Miscellaneous Park Improvements	PW/NS	Park Facilities
9067	Goleta Valley Community Center	PW/NS	Other
9068	Parks Master Plan	PW/NS	Other
9069	Miscellaneous Facilities Improvements	PW	Other
9070	Fairview Ave at Calle Real/101 Sidewalk Infill	PW	Circulation
9071	Athletic Field & Parking Lot @ GVCC	PW/NS	Other
9072	La Patera Road Overcrossing/Undercrossing	PW	Circulation
9073	La Patera Road Sidewalk Infill and Class II Bike Lanes	PW	Circulation
9074	Stow Grove Multi-Purpose Field	PW/NS	Park Facilities
9075	Evergreen Park Multi-Purpose Field	PW/NS	Park Facilities
9076	Public Swimming Pool	PW/NS	Park Facilities
9077	Recreation Center/Gymnasium	PW/NS	Park Facilities
9078	Rancho La Patera Improvements	PW/NS	Park Facilities
9079	Amtrak Depot	PW	Circulation
9080	Electrical Utility Undergrounding	PW	Other
9081	Covington Drainage Pipe	PW	Other
9082	Magnolia Sidewalk Infill - South	PW	Circulation
9083	Signal Upgrades	PW	Other
9084	Community Garden	PW/NS	Park Facilities
9085	Old Town Goleta Drainage Study	PW	Other
9086	Vision Zero Plan	PW	Other
9087	Mid-Block Crossing on Calle Real/Encina (HAWK)	PW	Circulation
9088	Rectangular Rapid Flashing Beacons (RRFB) Improvements at School Crosswalks	PW	Circulation
9089	Goleta Traffic Safety Study	PW	Other
9090	La Patera Drainage Pipe	PW	Other
9091	Calle Real Sidewalk Infill - La Patera to Los Carneros	PW	Circulation
9092	Fowler Road Extension	PW	Circulation
9093	San Miguel Park Improvements	PW/NS	Other
9094	Santa Barbara Shores Park Improvements	PW/NS	Other
9095	Storke/Glen Annie Interchange Analysis	PW/NS	Other

PW: Public Works

NS: Neighborhood Services



# Five Year Summary of CIP Funding Sources

Funds	Fund Balance 7/1/2017	FY 2017/18 Proposed	FY FY 2018/19 Proposed	FY FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Projected Funds Available
201 General	14,365,006	399,559	780,838	410,000	345,000	70,000	16,370,403
202 Transportation	4,404	26,363	26,739	27,274	27,819	28,376	140,975
205 Measure A	334,985	418,695	527,823	397,413	425,500	465,034	2,569,450
206 Measure A- Other	-	324,248	249,800	-	-	-	574,048
207 Measure A – SBCAG Light Rail	-	-	-	-	-	-	-
211 Solid Waste	843,220	60,000	60,000	61,200	62,424	63,672	1,150,516
220 GTIP	10,015,105	6,315,223	2,402,272	2,631,686	(62,424)	3,907,312	25,209,174
221 Park Development Fees	5,834,213	1,338,013	645,706	1,285,680	-	5,218,030	14,321,642
222 Public Administration Development Fees	1,542,443	771,798	357,390	397,410	-	788,512	3,857,553
223 Library Facilities Development Fees	335,499	86,867	(47,662)	(38,803)	(102,000)	76,273	310,174
224 Sheriff Facilities Development Fees	1,131,556	288,752	132,940	101,900	-	202,366	1,857,514
229 Fire Development Fees	1,252,776	570,966	282,935	238,625	-	450,515	2,795,817
230 Long Range Development Plan	430,845	6,000	705,283	2,312,057	400,000	-	3,854,185
231 Developer Agreement	1,183,162	1,008,000	8,160	-	-	2,250,000	4,449,322
232 County Fire DIF	-	-	-	-	-	-	-
233 OBF SCE	-	-	700,000	-	-	-	700,000
301 State Park Grant	-	-	-	-	-	-	-
305 RSTP - State Grant	-	-	-	-	-	-	-
308 STIP/STIP-TE – State Grant	-	-	-	5,074,352	2,000,000	-	7,074,352
311 Misc. Grant	-	-	-	280,000	-	-	280,000
314 SCG	-	-	-	-	-	-	-
316 Prop 1 Stormwater	-	-	-	866,600	-	-	866,600
317 SSARP Grant	-	225,000	-	-	-	-	225,000
318 ATP – State	-	-	1,721,000	-	-	-	1,721,000
319 Housing & Community Development State Fund	-	500,000	-	-	-	-	500,000
401 HBP Federal Grant	-	331,988	-	9,130,542	-	-	9,462,529
402 Community Development Block Grant	1,486	42,000	90,000	-	-	-	133,486
404 STIP	-	-	-	1,710,000	1,140,000	-	2,850,000
417 Highway Safety Improvement Program	-	195,480	-	-	-	-	195,480
418 ATP - Federal	-	-	-	-	1,165,000	5,646,711	6,811,711
419 TIGER	-	-	-	-	-	-	-
420 FHWA - FEMA Reimb	-	343,308	1,500,000	4,803,923	-	-	6,647,231
995 TBD - Other Grants/Sources	-	2,711,463	1,811,463	4,300,000	4,350,000	-	13,172,926
998 Rule 20A (Beginning FY 19/20)	-	-	-	1,500,000	-	-	1,500,000
999 Unfunded	-	-	-	-	-	-	-
<b>Total</b>	<b>37,274,700</b>	<b>15,963,723</b>	<b>11,954,687</b>	<b>35,489,858</b>	<b>9,751,319</b>	<b>19,166,800</b>	<b>129,601,088</b>



# Five Year Summary by Project

Projects	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>9001-Hollister Complete Streets Corridor Plan</b>										
102 -General Fund Reserves	20,165	-	-	-	-	-	-	-	20,165	-
205 -Measure A	7,772	197	91,031	-	-	-	-	-	99,000	91,031
220 -GTIP	60	4,056	233,884	-	-	-	-	-	238,000	233,884
230 -Long Range Development Plan	-	-	40,500	-	-	-	-	-	40,500	40,500
305 -RS/TP - State Grant	250,000	-	-	-	-	-	-	-	250,000	-
307 -Environmental Justice	16,929	-	-	-	-	-	-	-	16,929	-
402 -Community Development Block Grant	6,018	8,610	15,372	-	-	-	-	-	30,000	15,372
403 -Environmental Justice	26,521	-	-	-	-	-	-	-	26,521	-
419 -TIGER	-	7,402	228,588	-	-	-	-	-	236,000	228,588
601 -Redevelopment Project Fund	79,240	-	-	-	-	-	-	-	79,240	-
604 -RDA - Bond Proceeds	-	-	-	-	300,000	100,000	-	-	400,000	400,000
995 -TBD - Other Grants/Sources	-	-	-	-	300,000	100,000	-	-	1,436,356	1,009,385
<b>9001-Hollister Complete Streets Corridor Plan Total</b>	<b>406,706</b>	<b>20,265</b>	<b>609,385</b>	<b>-</b>	<b>300,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>1,436,356</b>	<b>1,009,385</b>
<b>9002-Ekwill Street Extension</b>										
102 -General Fund Reserves	250,000	-	-	-	-	-	-	-	250,000	-
205 -Measure A	-	-	-	-	-	-	-	-	-	-
220 -GTIP	1,223,008	90,272	1,270,444	441,491	-	109,848	-	-	3,135,063	1,821,783
230 -Long Range Development Plan	109,145	345,979	337,576	-	-	-	-	-	792,700	337,576
308 -STIP/S/TP-TE - State Grant	4,450,320	-	6,796,875	-	-	5,074,352	-	-	16,321,548	11,871,227
402 -Community Development Block Grant	97,000	-	-	-	-	-	-	-	97,000	-
404 -STIP	367,036	-	-	-	-	1,710,000	1,140,000	-	3,217,036	2,850,000
418 -ATP - Federal	-	-	-	-	-	-	-	-	-	-
601 -Redevelopment Project Fund	294,924	-	-	-	-	-	-	-	294,924	-
604 -RDA - Bond Proceeds	-	-	-	-	-	-	-	-	-	-
<b>9002-Ekwill Street Extension Total</b>	<b>6,791,432</b>	<b>436,251</b>	<b>8,404,896</b>	<b>441,491</b>	<b>-</b>	<b>6,894,200</b>	<b>1,140,000</b>	<b>-</b>	<b>24,108,270</b>	<b>16,880,587</b>
<b>9006-San Jose Creek Bike Lane - South</b>										
220 -GTIP	80,360	31,454	118,186	250,000	60,000	320,000	-	-	860,000	748,186
305 -RS/TP - State Grant	20,538	-	10,150	-	-	-	-	-	30,689	10,150
307 -Environmental Justice	(3,500)	-	-	-	-	-	-	-	(3,500)	-
311 -Misc. Grant	-	-	-	-	-	280,000	-	-	280,000	280,000
402 -Community Development Block Grant	-	-	-	-	90,000	-	-	-	90,000	90,000
407 -TCSP - Federal	76,510	-	-	-	-	-	-	-	76,510	-
601 -Redevelopment Project Fund	-	-	-	-	-	-	-	-	-	-
999 -Unfunded	-	-	-	-	-	-	8,000,000	-	8,000,000	8,000,000
<b>9006-San Jose Creek Bike Lane - South Total</b>	<b>173,909</b>	<b>31,454</b>	<b>128,336</b>	<b>250,000</b>	<b>150,000</b>	<b>600,000</b>	<b>8,000,000</b>	<b>-</b>	<b>9,333,699</b>	<b>9,128,336</b>
<b>9007-San Jose Creek Bike Lane - Middle</b>										
220 -GTIP	-	1,724	523,276	300,000	-	-	-	-	825,000	823,276
305 -RS/TP - State Grant	161,723	4,989	678,606	-	-	-	-	-	845,319	678,606
401 -HBP Federal Grant	-	-	-	-	-	-	-	-	-	-
402 -Community Development Block Grant	355,928	-	-	-	-	-	-	-	355,928	-
995 -TBD - Other Grants/Sources	-	-	-	-	1,000,000	3,000,000	-	-	4,000,000	4,000,000
<b>9007-San Jose Creek Bike Lane - Middle Total</b>	<b>517,652</b>	<b>6,713</b>	<b>1,201,882</b>	<b>300,000</b>	<b>1,000,000</b>	<b>3,000,000</b>	<b>-</b>	<b>-</b>	<b>6,026,247</b>	<b>5,501,882</b>





# Five Year Summary by Project

Projects	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>9012-Armitos Avenue Bridge</b>										
205 -Measure A	31,844	-	-	-	-	-	-	-	31,844	-
301 -State Park Grant	482,392	-	-	-	-	-	-	-	482,392	-
402 -Community Development Block Grant	102	-	-	-	-	-	-	-	102	-
601 -Redevelopment Project Fund	41,312	-	-	-	-	-	-	-	41,312	-
999 -Unfunded						400,000	-	2,900,000	3,300,000	3,300,000
<b>9012-Armitos Avenue Bridge Total</b>	<b>555,650</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400,000</b>	<b>-</b>	<b>2,900,000</b>	<b>3,855,650</b>	<b>3,300,000</b>
<b>9025-Fire Station No. 10</b>										
101 -General	1,251,675	-	-	-	-	-	-	-	1,251,675	-
222 -Public Administration Development Fees	92,637	-	-	-	-	-	-	-	92,637	-
229 -Fire Development Fees	23,005	6,995	1,547,455	100,000	-	3,000,000	2,000,000	-	6,677,455	6,647,455
232 -County Fire DIF	27,542	127,562	1,315,897	-	-	-	-	-	1,471,000	1,315,897
<b>9025-Fire Station No. 10 Total</b>	<b>1,394,859</b>	<b>134,557</b>	<b>2,863,351</b>	<b>100,000</b>	<b>-</b>	<b>3,000,000</b>	<b>2,000,000</b>	<b>-</b>	<b>9,492,767</b>	<b>7,963,351</b>
<b>9027-101 Overpass</b>										
205 -Measure A	-	-	-	-	-	-	-	-	-	-
220 -GTIP	978,515	4,298	1,076,330	419,372	616,097	650,000	2,000,000	-	5,744,613	4,761,799
230 -Long Range Development Plan	-	-	-	-	-	500,000	1,500,000	-	2,000,000	2,000,000
<b>9027-101 Overpass Total</b>	<b>978,515</b>	<b>4,298</b>	<b>1,076,330</b>	<b>419,372</b>	<b>616,097</b>	<b>1,150,000</b>	<b>3,500,000</b>	<b>-</b>	<b>7,744,613</b>	<b>6,761,799</b>
<b>9029-Cathedral Oaks Interchange Landscaping</b>										
205 -Measure A	14,198	18,933	34,531	-	-	-	-	-	67,662	34,531
220 -GTIP	3,580	-	75,548	-	-	-	-	-	79,138	75,548
305 -RS/TP - State Grant	41,330	-	-	-	-	-	-	-	41,330	-
308 -STIP/STIP-TE - State Grant	-	4,822	320,178	-	-	-	-	-	325,000	320,178
<b>9029-Cathedral Oaks Interchange Landscaping Total</b>	<b>59,118</b>	<b>23,755</b>	<b>430,257</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>513,130</b>	<b>430,257</b>
<b>9031-Old Town Sidewalk Improvement</b>										
205 -Measure A	26,486	6,968	196,546	125,000	200,000	200,000	100,000	-	855,000	821,546
220 -GTIP	-	-	49,444	-	430,000	100,000	-	-	579,444	579,444
318 -ATP - State	-	-	105,000	-	1,721,000	-	-	-	1,826,000	1,826,000
402 -Community Development Block Grant	94,345	6,287	100,097	42,000	-	-	-	-	242,730	142,097
418 -ATP - Federal	-	-	-	-	-	-	-	-	-	-
<b>9031-Old Town Sidewalk Improvement Total</b>	<b>120,831</b>	<b>13,255</b>	<b>451,087</b>	<b>167,000</b>	<b>2,351,000</b>	<b>300,000</b>	<b>100,000</b>	<b>-</b>	<b>3,503,174</b>	<b>3,369,087</b>
<b>9033-Hollister Ave Bridge Replacement / SJC PH 2</b>										
102 -General Fund Reserves	344	-	-	-	-	-	-	-	344	-
205 -Measure A	-	-	140,000	-	-	-	-	-	140,000	140,000
220 -GTIP	130,718	25,106	640,877	118,013	25,000	1,182,958	-	-	2,122,672	1,966,848
401 -HBP Federal Grant	1,082,411	190,418	5,686,365	331,968	-	9,130,542	-	-	16,421,723	15,148,894
601 -Redevelopment Project Fund	-	-	-	-	-	-	-	-	-	-
<b>9033-Hollister Ave Bridge Replacement / SJC PH 2 Total</b>	<b>1,213,473</b>	<b>215,524</b>	<b>6,467,242</b>	<b>450,000</b>	<b>25,000</b>	<b>10,313,500</b>	<b>-</b>	<b>-</b>	<b>18,684,739</b>	<b>17,255,742</b>



# Five Year Summary by Project

Projects	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>9035-Hollister/Kellogg Park</b>										
221 - Park Development Fees	1,840,539	12,149	2,829,067	1,017,633	400,000	-	-	-	6,069,387	4,246,700
301 - State Park Grant	-	-	910,000	-	-	-	-	-	910,000	910,000
402 - Community Development Block Grant	-	-	-	-	-	-	-	-	-	-
601 - Redevelopment Project Fund	1,122,649	-	-	-	-	-	-	-	1,122,649	-
<b>9035-Hollister/Kellogg Park Total</b>	<b>2,963,188</b>	<b>12,149</b>	<b>3,739,067</b>	<b>1,017,633</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,132,036</b>	<b>5,156,700</b>
<b>9039-Hollister Class 1 Bikeway</b>										
101 - General	15,581	-	79,188	-	-	-	-	-	94,769	79,188
202 - Transportation	19,231	-	77,000	-	-	-	-	-	96,231	77,000
205 - Measure A	142,823	146,381	809,719	-	-	-	-	-	1,098,923	809,719
206 - Measure A - Other	107,000	-	-	-	-	-	-	-	107,000	-
Z20 - GTIP	66,970	216,930	123,101	-	-	-	-	-	407,000	123,101
230 - Long Range Development Plan	1,238	54,931	603,377	-	-	-	-	-	659,546	603,377
318 - ATP - State	-	-	1,644,000	-	-	-	-	-	1,644,000	1,644,000
<b>9039-Hollister Class 1 Bike way Total</b>	<b>352,842</b>	<b>418,241</b>	<b>3,336,385</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,107,469</b>	<b>3,336,385</b>
<b>9042-Storke Rd Widening Phelps to City Limits</b>										
Z20 - GTIP	44,509	-	-	-	-	-	-	-	44,509	-
230 - Long Range Development Plan	53,802	45,974	335,866	136,847	-	-	890,780	-	1,463,269	1,363,493
Z31 - Developer Agreement	-	-	-	-	-	-	247,220	-	247,220	247,220
<b>9042-Storke Rd Widening Phelps to City Limits Total</b>	<b>98,310</b>	<b>45,974</b>	<b>335,866</b>	<b>136,847</b>	<b>-</b>	<b>-</b>	<b>1,138,000</b>	<b>-</b>	<b>1,754,998</b>	<b>1,610,713</b>
<b>9044-Hollister Widening Storke to 280 Ft West of S Glen Annie</b>										
205 - Measure A	79,539	3,296	17,165	-	-	-	-	-	100,000	17,165
Z20 - GTIP	14,071	-	393,932	-	-	-	-	-	408,003	393,932
230 - Long Range Development Plan	11,030	3,410	524,964	10,000	-	1,007,156	-	-	1,556,550	1,542,110
<b>9044-Hollister Widening Storke to 280 Ft West of S Glen Annie Total</b>	<b>104,640</b>	<b>6,706</b>	<b>936,051</b>	<b>10,000</b>	<b>-</b>	<b>1,007,156</b>	<b>-</b>	<b>-</b>	<b>2,064,553</b>	<b>1,953,207</b>
<b>9045-Los Carneros Interchange @ SB101 onramp</b>										
Z20 - GTIP	4,829	-	13,171	-	177,000	-	-	-	195,000	190,171
231 - Developer Agreement	-	-	-	-	-	173,000	-	691,000	864,000	864,000
999 - Unfunded	-	-	-	-	-	-	-	809,000	809,000	809,000
<b>9045-Los Carneros Interchange @ SB101 onramp Total</b>	<b>4,829</b>	<b>-</b>	<b>13,171</b>	<b>-</b>	<b>177,000</b>	<b>173,000</b>	<b>-</b>	<b>1,500,000</b>	<b>1,868,000</b>	<b>1,863,171</b>
<b>9046-Ward Class II Bike lane</b>										
202 - Transportation	11,052	23,318	47,429	-	-	-	-	-	81,800	47,429
205 - Measure A	36,829	74,130	184,042	-	-	-	-	-	295,000	184,042
206 - Measure A - Other	38,200	-	261,800	-	-	-	-	-	300,000	261,800
305 - RSSTP - State Grant	6,000	-	-	-	-	-	-	-	6,000	-
<b>9046-Ward Class II Bike lane Total</b>	<b>92,081</b>	<b>97,448</b>	<b>493,271</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>682,800</b>	<b>493,271</b>
<b>9053-Cathedral Oaks Cribwall Repair</b>										
205 - Measure A	12,252	2,104	125,644	-	-	-	-	-	140,000	125,644
420 - FHWA - FEWA Reimb	-	-	-	343,308	1,500,000	4,803,923	-	-	6,647,231	6,647,231
<b>9053-Cathedral Oaks Cribwall Repair Total</b>	<b>12,252</b>	<b>2,104</b>	<b>125,644</b>	<b>343,308</b>	<b>1,500,000</b>	<b>4,803,923</b>	<b>-</b>	<b>-</b>	<b>6,787,231</b>	<b>6,772,875</b>



# Five Year Summary by Project

Projects	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>9056-LED Street Lighting Project</b>										
101 -General	16,205	-	643,795	-	-	-	-	-	660,000	643,795
233 -OBF SCE	-	-	-	700,000	-	-	-	-	700,000	700,000
<b>9056-LED Street Lighting Project Total</b>	<b>16,205</b>	<b>-</b>	<b>643,795</b>	<b>700,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,360,000</b>	<b>1,343,795</b>
<b>9058-RRFB @ Chapel (HAWK)@Kingston</b>										
101 -General	-	-	-	102,838	-	-	-	-	102,838	102,838
205 -Measure A	-	-	19,900	86,720	-	-	-	-	106,620	106,620
206 -Measure A- Other	-	-	-	-	-	-	-	-	-	-
417 -Highway Safety Improvement Program	-	-	42,300	195,480	-	-	-	-	237,780	237,780
<b>9058-RRFB @ Chapel (HAWK)@Kingston Total</b>	<b>-</b>	<b>-</b>	<b>62,200</b>	<b>282,200</b>	<b>102,838</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>447,238</b>	<b>447,238</b>
<b>9059-Bicycle/Pedestrian Master Plan</b>										
202 - Transportation	2,484	608	23,292	-	-	-	-	-	26,384	23,292
205 -Measure A	-	-	50,000	-	-	-	-	-	50,000	50,000
206 -Measure A- Other	-	-	73,350	-	-	-	-	-	73,350	73,350
314 -SCG	5,257	42,367	155,781	-	-	-	-	-	203,415	155,781
<b>9059-Bicycle/Pedestrian Master Plan Total</b>	<b>7,751</b>	<b>42,975</b>	<b>252,423</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>353,149</b>	<b>302,423</b>
<b>9060-Fairview Ave Sidewalk Infill at Stow Canyon Rd</b>										
205 -Measure A	-	70	19,930	-	36,500	-	-	-	56,500	56,430
206 -Measure A- Other	-	-	16,000	8,000	72,000	-	-	-	96,000	96,000
220 -GTIP	-	-	2,000	28,000	-	-	-	-	30,000	30,000
<b>9060-Fairview Ave Sidewalk Infill at Stow Canyon Rd Total</b>	<b>-</b>	<b>70</b>	<b>35,930</b>	<b>10,000</b>	<b>136,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>182,500</b>	<b>182,430</b>
<b>9061-Cathedral Oaks Class I Bike Path</b>										
220 -GTIP	1,360	-	50,000	-	123,640	-	267,000	942,678	1,384,678	1,383,318
418 -ATP - Federal	-	-	-	-	-	-	865,000	3,770,711	4,635,711	4,635,711
<b>9061-Cathedral Oaks Class I Bike Path Total</b>	<b>1,360</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>123,640</b>	<b>-</b>	<b>1,132,000</b>	<b>4,713,389</b>	<b>6,020,389</b>	<b>6,019,029</b>
<b>9062-Storke Road Medians</b>										
205 -Measure A	-	-	-	-	-	-	-	-	-	-
230 -Long Range Development Plan	-	-	30,000	-	200,000	-	-	-	230,000	230,000
995 - TBD - Other Grants/Sources	-	-	-	-	-	500,000	750,000	-	1,250,000	1,250,000
<b>9062-Storke Road Medians Total</b>	<b>-</b>	<b>-</b>	<b>30,000</b>	<b>-</b>	<b>200,000</b>	<b>500,000</b>	<b>750,000</b>	<b>-</b>	<b>1,480,000</b>	<b>1,480,000</b>
<b>9063-Evergreen Park Restroom</b>										
205 -Measure A	-	-	-	-	-	-	-	-	-	-
221 -Park Development Fees	-	-	-	150,000	-	-	-	-	150,000	150,000
<b>9063-Evergreen Park Restroom Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>150,000</b>
<b>9064-Reclaimed Water Service to Evergreen Park</b>										
101 -General	-	-	-	107,000	-	-	-	-	107,000	107,000
221 -Park Development Fees	-	-	-	528,000	-	-	-	-	528,000	528,000
315 -State Water Grant	-	-	-	-	-	-	-	-	-	-
<b>9064-Reclaimed Water Service to Evergreen Park Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>635,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>635,000</b>	<b>635,000</b>





# Five Year Summary by Project

Projects	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>9065-Reclaimed Water Service to Bella Vista Park</b>										
101 -General					21,000	-	-	-	21,000	21,000
221 -Park Development Fees					84,000	-	-	-	84,000	84,000
231 -Developer Agreement	350		133,650						134,000	133,650
<b>9065-Reclaimed Water Service to Bella Vista Park Total</b>	<b>350</b>	<b>-</b>	<b>133,650</b>	<b>-</b>	<b>105,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>239,000</b>	<b>238,650</b>
<b>9066-Miscellaneous Park Improvements</b>										
101 -General		8,955	31,045	12,500	50,000	-	-	-	102,500	93,545
221 -Park Development Fees			160,000	112,500	450,000	-	-	-	722,500	722,500
<b>9066-Miscellaneous Park Improvements Total</b>	<b>-</b>	<b>8,955</b>	<b>191,045</b>	<b>125,000</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>825,000</b>	<b>816,045</b>
<b>9067-Goleta Community Center Improvements</b>										
101 -General						135,000	145,000	70,000	350,000	350,000
221 -Park Development Fees										
222 -Public Administration Development Fees										
224 -Sheriff Facilities Development Fees										
995 -TBD - Other Grants/Sources				511,463	511,463				1,022,926	1,022,926
<b>9067-Goleta Community Center Improvements Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>511,463</b>	<b>511,463</b>	<b>135,000</b>	<b>145,000</b>	<b>70,000</b>	<b>1,372,926</b>	<b>1,372,926</b>
<b>9068-Parks Master Plan</b>										
205 -Measure A				50,000	50,000				100,000	100,000
221 -Park Development Fees										
418 -ATP - Federal										
<b>9068-Parks Master Plan Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>100,000</b>
<b>9069-Miscellaneous Facilities Improvements</b>										
101 -General	8,129	153,758	338,112	-	100,000	200,000	200,000	-	1,000,000	838,112
<b>9069-Miscellaneous Facilities Improvements Total</b>	<b>8,129</b>	<b>153,758</b>	<b>338,112</b>	<b>-</b>	<b>100,000</b>	<b>200,000</b>	<b>200,000</b>	<b>-</b>	<b>1,000,000</b>	<b>838,112</b>
<b>9070-Fairview Ave at Calle Real/101 Sidewalk Infill</b>										
205 -Measure A					51,000				51,000	51,000
206 -Measure A- Other			13,200	20,000	32,800				66,000	66,000
220 -GTIP		1,950	6,350	5,000	15,200				28,500	26,550
<b>9070-Fairview Ave at Calle Real/101 Sidewalk Infill Total</b>	<b>-</b>	<b>1,950</b>	<b>19,550</b>	<b>25,000</b>	<b>99,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>145,500</b>	<b>143,550</b>
<b>9071-Athletic Field &amp; Parking Lot @ GVCC</b>										
205 -Measure A				500,000					500,000	500,000
319 -Housing & Community Development State Fund										
<b>9071-Athletic Field &amp; Parking Lot @ GVCC Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500,000</b>	<b>500,000</b>
<b>9072-La Patera Rd Overcrossing/Undercrossing</b>										
220 -GTIP	9,983	21,364	18,644		200,000	400,000		2,359,602	3,009,602	2,978,246
<b>9072-La Patera Rd Overcrossing/Undercrossing Total</b>	<b>9,983</b>	<b>21,364</b>	<b>18,644</b>	<b>-</b>	<b>200,000</b>	<b>400,000</b>	<b>-</b>	<b>2,359,602</b>	<b>3,009,602</b>	<b>2,978,246</b>

# Five Year Summary by Project



Projects	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>9073-La Patera Rd Sidewalk Infill and Class II Bike Lanes</b>										
220 -GTIP	195	-	129,805	-	-	469,000	100,000	150,000	849,000	848,805
418 -ATP - Federal	-	-	-	-	-	-	-	1,876,000	1,876,000	1,876,000
<b>9073-La Patera Rd Sidewalk Infill and Class II Bike Lanes Total</b>	<b>195</b>	<b>-</b>	<b>129,805</b>	<b>-</b>	<b>-</b>	<b>469,000</b>	<b>100,000</b>	<b>2,026,000</b>	<b>2,725,000</b>	<b>2,724,805</b>
<b>9074-Stow Grove Multi-Purpose Field</b>										
Z21 -Park Development Fees	-	-	-	-	-	30,000	400,000	-	430,000	430,000
<b>9074-Stow Grove Multi-Purpose Field Total</b>						<b>30,000</b>	<b>400,000</b>	<b>-</b>	<b>430,000</b>	<b>430,000</b>
<b>9075-Evergreen Park Multi-Purpose Field</b>										
Z21 -Park Development Fees	-	50,000	-	50,000	585,000	-	-	-	635,000	635,000
<b>9075-Evergreen Park Multi-Purpose Field Total</b>		<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>585,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>635,000</b>	<b>635,000</b>
<b>9076-Public Swimming Pool</b>										
Z21 -Park Development Fees	-	-	-	-	-	-	145,224	1,670,080	1,815,304	1,815,304
<b>9076-Public Swimming Pool Total</b>							<b>145,224</b>	<b>1,670,080</b>	<b>1,815,304</b>	<b>1,815,304</b>
<b>9077-Recreation Center/Gymnasium</b>										
Z21 -Park Development Fees	-	-	-	-	-	-	230,000	2,850,000	3,080,000	3,080,000
<b>9077-Recreation Center/Gymnasium Total</b>							<b>230,000</b>	<b>2,850,000</b>	<b>3,080,000</b>	<b>3,080,000</b>
<b>9078-Rancho La Patera Improvements</b>										
Z21 -Park Development Fees	-	9,222	305,778	50,000	365,000	90,000	-	-	820,000	810,778
Z29 -Fire Development Fees	-	-	220,000	-	120,000	-	-	-	340,000	340,000
Z31 -Developer Agreement	-	13,406	196,594	-	100,000	-	-	-	310,000	296,594
998 -Rule 20A (Beginning FY 19/20)	-	-	-	-	-	1,500,000	-	-	1,500,000	1,500,000
<b>9078-Rancho La Patera Improvements Total</b>	<b>-</b>	<b>22,628</b>	<b>722,372</b>	<b>50,000</b>	<b>585,000</b>	<b>1,590,000</b>	<b>-</b>	<b>-</b>	<b>2,970,000</b>	<b>2,947,372</b>
<b>9079-Amtrak Depot</b>										
Z07 -Measure A – SBCAG Light Rail	-	18,950	142,150	-	-	-	-	-	161,100	142,150
Z20 -GTIP	11,100	1,650	37,250	-	-	-	-	-	50,000	37,250
Z22 -Public Administration Development Fees	-	2,350	147,650	2,300,000	-	-	-	-	2,450,000	2,447,650
Z23 -Library Facilities Development Fees	-	-	-	-	-	-	-	-	-	-
Z31 -Developer Agreement	-	-	-	2,100,000	-	-	-	-	2,100,000	2,100,000
996 -TBD - Other Grants/Sources	-	-	-	2,200,000	-	700,000	3,600,000	-	6,500,000	6,500,000
<b>9079-Amtrak Depot Total</b>	<b>11,100</b>	<b>22,950</b>	<b>327,050</b>	<b>6,600,000</b>	<b>-</b>	<b>700,000</b>	<b>3,600,000</b>	<b>-</b>	<b>11,261,100</b>	<b>11,227,050</b>
<b>9080-Electrical Utility Undergrounding</b>										
101 -General	2,972	-	37,029	-	-	-	-	-	40,000	37,029
<b>9080-Electrical Utility Undergrounding Total</b>	<b>2,972</b>	<b>-</b>	<b>37,029</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>	<b>37,029</b>



# Five Year Summary by Project

Projects	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
9081-Covington Drainage										
101 -General	-	1,568	48,433	75,000	-	-	-	-	125,000	123,433
316 -Prop 1 Stormwater						696,600	-	-	696,600	696,600
<b>9081-Covington Drainage Total</b>		<b>1,568</b>	<b>48,433</b>	<b>75,000</b>	<b>-</b>	<b>696,600</b>	<b>-</b>	<b>-</b>	<b>821,600</b>	<b>820,033</b>
9082-Magnolia Sidewalk Infill - South										
205 -Measure A	-	48,742	22,164	50,000	-	-	-	-	120,906	72,164
402 -Community Development Block Grant	-	492	72,231	-	-	-	-	-	72,723	72,231
<b>9082-Magnolia Sidewalk Infill - South Total</b>	<b>-</b>	<b>49,234</b>	<b>94,395</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>193,629</b>	<b>144,395</b>
9083-Signal Upgrade										
101 -General		200,000		200,000	200,000	-	-	-	400,000	400,000
<b>9083-Signal Upgrade Total</b>		<b>200,000</b>		<b>200,000</b>	<b>200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400,000</b>	<b>400,000</b>
9084-Community Garden										
221 -Park Development Fees				200,000	-	-	-	-	200,000	200,000
<b>9084-Community Garden Total</b>				<b>200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200,000</b>	<b>200,000</b>
9085-Old Town Goleta Drainage Study										
101 -General					50,000	-	-	-	50,000	50,000
<b>9085-Old Town Goleta Drainage Study Total</b>					<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>
9086-Vision Zero Plan										
101 -General		10,000							10,000	10,000
<b>9086-Vision Zero Plan Total</b>		<b>10,000</b>							<b>10,000</b>	<b>10,000</b>
9087-Mid-Block Crossing on Calle Real/Encina (HAWK)										
205 -Measure A	-		27,500						27,500	27,500
206 -Measure A- Other	-		30,000		145,000				175,000	175,000
<b>9087-Mid-Block Crossing on Calle Real/Encina (HAWK) Total</b>	<b>-</b>	<b>-</b>	<b>57,500</b>	<b>-</b>	<b>145,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>202,500</b>	<b>202,500</b>
9088-RRFB Improvements at School Crosswalks										
101 -General				27,059					27,059	27,059
205 -Measure A	-	1,700	12,460	83,263					97,423	96,723
206 -Measure A- Other	-		20,640	296,248					316,888	316,888
<b>9088-RRFB Improvements at School Crosswalks Total</b>	<b>-</b>	<b>1,700</b>	<b>33,100</b>	<b>406,570</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>441,370</b>	<b>439,670</b>
9089-Goleta Traffic Safety Study (GTSS)										
101 -General				25,000					25,000	25,000
317 -SSARP Grant				225,000					225,000	225,000
<b>9089-Goleta Traffic Safety Study (GTSS) Total</b>				<b>250,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250,000</b>	<b>250,000</b>
9090-La Patera Drainage Improvements										
211 -Solid Waste						170,000			170,000	170,000
316 -Prop 1 Stormwater						170,000			170,000	170,000
<b>9090-La Patera Drainage Improvements Total</b>						<b>340,000</b>	<b>-</b>	<b>-</b>	<b>340,000</b>	<b>340,000</b>



# Five Year Summary by Project

Projects	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>9091-Calle Real Pathway - La Patera to Los Carneros</b>										
101 -General						75,000	-	-	75,000	75,000
205 -Measure A						10,000	50,000	-	60,000	60,000
999 -Unfunded						-	250,000	-	250,000	250,000
<b>9091-Calle Real Pathway - La Patera to Los Carneros Total</b>						<b>85,000</b>	<b>300,000</b>	<b>-</b>	<b>385,000</b>	<b>385,000</b>
<b>9092-Fowler Road Extension</b>										
308 -STIP/STIP-TE -- State Grant						-	2,000,000	-	2,000,000	2,000,000
418 -ATP - Federal						-	300,000	-	300,000	300,000
<b>9092-Fowler Road Extension Total</b>						<b>-</b>	<b>2,300,000</b>	<b>-</b>	<b>2,300,000</b>	<b>2,300,000</b>
<b>9093-San Miguel Park Improvements</b>										
221 -Park Development Fees				45,000	45,000	75,000	-	-	120,000	120,000
<b>9093-San Miguel Park Improvements Total</b>				<b>45,000</b>	<b>45,000</b>	<b>75,000</b>	<b>-</b>	<b>-</b>	<b>120,000</b>	<b>120,000</b>
<b>9094-Santa Barbara Shores Park Improvements</b>										
221 -Park Development Fees				10,000	15,000	50,000	-	-	75,000	75,000
<b>9094-Santa Barbara Shores Park Improvements Total</b>				<b>10,000</b>	<b>15,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>75,000</b>	<b>75,000</b>
<b>9095-Storke/Glen Annie Interchange Analysis</b>										
101 -General				50,000	150,000	-	-	-	200,000	200,000
<b>9095-Storke/Glen Annie Interchange Analysis Total</b>				<b>50,000</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200,000</b>	<b>200,000</b>
<b>9807-Goleta Prepare Now Grant</b>										
311 -Misc. Grant	189,485	-	-	-	-	-	-	-	189,485	-
<b>9807-Goleta Prepare Now Grant Total</b>	<b>189,485</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>189,485</b>	<b>-</b>
<b>9901-MIS/ERP System Implementation</b>										
101 -General			450,000	-	-	-	-	-	450,000	450,000
<b>9901-MIS/ERP System Implementation Total</b>			<b>450,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>450,000</b>	<b>450,000</b>
<b>Grand Total</b>	<b>16,087,826</b>	<b>1,795,847</b>	<b>34,287,254</b>	<b>13,090,884</b>	<b>11,957,538</b>	<b>37,012,379</b>	<b>25,180,224</b>	<b>18,089,071</b>	<b>157,501,023</b>	<b>139,617,350</b>



# Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>101 -General</b>										
9025-Fire Station No. 10	1,251,675	-	-	-	-	-	-	-	1,251,675	-
9039-Hollister Class 1 Bikeway	15,581	-	79,188	-	-	-	-	-	94,769	79,188
9056-LED Street Lighting Project	16,205	-	643,795	-	-	-	-	-	660,000	643,795
9068-RRFB @ Chapel (HAWK)@Kingston	-	-	-	-	102,838	-	-	-	102,838	102,838
9064-Reclaimed Water Service to Evergreen Park	-	-	-	-	107,000	-	-	-	107,000	107,000
9065-Reclaimed Water Service to Bella Vista Park	-	-	-	-	21,000	-	-	-	21,000	21,000
9066-Miscellaneous Park Improvements	-	8,955	31,045	12,500	50,000	-	-	-	102,500	93,545
9067-Goleta Community Center Improvements	-	-	-	-	-	135,000	145,000	70,000	350,000	350,000
9069-Miscellaneous Facilities Improvements	8,129	153,758	338,112	-	100,000	200,000	200,000	-	1,000,000	838,112
9080-Electrical Utility Undergrounding	2,972	-	37,029	-	-	-	-	-	40,000	37,029
9081-Covington Drainage	-	1,568	48,433	75,000	-	-	-	-	125,000	123,433
9083-Signal Upgrade	-	-	-	200,000	-	-	-	-	400,000	400,000
9085-Old Town Goleta Drainage Study	-	-	-	-	50,000	-	-	-	50,000	50,000
9086-Vision Zero Plan	-	-	-	10,000	-	-	-	-	10,000	10,000
9088-RRFB Improvements at School Crosswalks	-	-	-	27,059	-	-	-	-	27,059	27,059
9089-Goleta Traffic Safety Study (GTSS)	-	-	-	25,000	-	-	-	-	25,000	25,000
9091-Calle Real Pathway - La Patera to Los Camer	-	-	-	-	-	75,000	-	-	75,000	75,000
9095-Storke/Glen Annie Interchange Analysis	-	-	-	50,000	150,000	-	-	-	200,000	200,000
9901- MIS/ERP System Implementation	-	-	450,000	-	-	-	-	-	450,000	450,000
<b>Total Cost</b>	<b>1,294,561</b>	<b>164,280</b>	<b>1,627,602</b>	<b>399,559</b>	<b>780,838</b>	<b>410,000</b>	<b>345,000</b>	<b>70,000</b>	<b>5,091,841</b>	<b>3,632,999</b>
<b>Total Sources</b>				<b>399,559</b>	<b>780,838</b>	<b>410,000</b>	<b>345,000</b>	<b>70,000</b>		
<b>Net Available</b>			<b>1,627,602</b>							
<b>102 -General Fund Reserves</b>										
9001-Hollister Complete Streets Corridor Plan	20,166	-	-	-	-	-	-	-	20,166	-
9002-Ekwill Street Extension	250,000	-	-	-	-	-	-	-	250,000	-
9033-Hollister Ave Bridge Replacement / SJC PH 2	344	-	-	-	-	-	-	-	344	-
<b>Total Cost</b>	<b>270,509</b>								<b>270,509</b>	
<b>Total Sources</b>										
<b>Net Available</b>										
<b>202 -Transportation</b>										
9039-Hollister Class 1 Bikeway	19,231	-	77,000	-	-	-	-	-	96,231	77,000
9046-Ward Class II Bike lane	11,052	23,318	47,429	-	-	-	-	-	81,800	47,429
9059-Bicycle/Pedestrian Master Plan	2,484	608	23,292	-	-	-	-	-	26,384	23,292
<b>Total Cost</b>	<b>32,768</b>	<b>23,926</b>	<b>147,722</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>204,415</b>	<b>147,722</b>
<b>Total Sources</b>				<b>26,363</b>	<b>26,739</b>	<b>27,274</b>	<b>27,819</b>	<b>28,376</b>		
<b>Net Available</b>		<b>4,404</b>	<b>4,404</b>	<b>30,767</b>	<b>57,506</b>	<b>84,780</b>	<b>112,599</b>	<b>140,975</b>		



# Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>205 - Measure A</b>										
9001-Hollister Complete Streets Corridor Plan	7,772	197	91,031	-	-	-	-	-	99,000	91,031
9002-Ekwill Street Extension	-	-	-	-	-	-	-	-	-	-
9012-Armitos Avenue Bridge	31,844	-	-	-	-	-	-	-	31,844	-
9027-101 Overpass	-	-	-	-	-	-	-	-	-	-
9029-Cathedral Oaks Interchange Landscaping	14,198	18,933	34,531	-	-	-	-	-	67,662	34,531
9031-Old Town Sidewalk Improvement	26,486	6,968	196,546	125,000	200,000	200,000	100,000	-	855,000	821,546
9033-Hollister Ave Bridge Replacement / SJC PH 2	-	-	140,000	-	-	-	-	-	140,000	140,000
9039-Hollister Class 1 Bikeway	142,823	146,381	809,719	-	-	-	-	-	1,088,923	809,719
9044-Hollister Widening Storke to 280 Ft West of S	79,539	3,296	17,165	-	-	-	-	-	100,000	17,165
9046-Ward Class II Bike lane	36,829	74,130	184,042	-	-	-	-	-	295,000	184,042
9053-Cathedral Oaks Cribwall Repair	12,252	2,104	125,644	-	-	-	-	-	140,000	125,644
9058-RRFB @ Chapel (HAWK)@Kingston	-	-	19,900	86,720	-	-	-	-	106,620	106,620
9059-Bicycle/Pedestrian Master Plan	-	-	-	50,000	-	-	-	-	50,000	50,000
9060-Fairview Ave Sidewalk Infill at Stow Canyon R	-	70	19,930	-	36,500	-	-	-	56,500	56,430
9062-Storke Road Medians	-	-	-	-	-	-	-	-	-	-
9063-Evergreen Park Restroom	-	-	-	-	-	-	-	-	-	-
9068-Parks Master Plan	-	-	-	-	-	-	-	-	-	-
9070-Fairview Ave at Calle Real/101 Sidewalk Infill	-	-	-	-	51,000	-	-	-	51,000	51,000
9071-Athletic Field & Parking Lot @ GVCC	-	-	-	-	-	-	-	-	-	-
9082-Magnolia Sidewalk Infill - South	-	48,742	22,164	50,000	-	-	-	-	120,906	72,164
9087-Md-Block Crossing on Calle Real/Encina (HA)	-	-	27,500	-	-	-	-	-	27,500	27,500
9088-RRFB Improvements at School Crosswalks	-	1,700	12,460	83,263	-	-	-	-	97,423	95,723
9091-Calle Real Pathway - La Patera to Los Camer	-	-	-	-	-	10,000	50,000	-	60,000	60,000
<b>Total Cost</b>	<b>351,742</b>	<b>302,520</b>	<b>1,700,633</b>	<b>394,983</b>	<b>287,500</b>	<b>210,000</b>	<b>150,000</b>	<b>485,034</b>	<b>3,397,378</b>	<b>2,743,116</b>
<b>Total Sources</b>				<b>418,695</b>	<b>527,823</b>	<b>397,413</b>	<b>425,500</b>	<b>1,526,967</b>		
<b>Net Available</b>			<b>334,985</b>	<b>358,697</b>	<b>599,020</b>	<b>786,433</b>	<b>1,061,933</b>			
<b>206 - Measure A - Other</b>										
9039-Hollister Class 1 Bikeway	107,000	-	-	-	-	-	-	-	107,000	-
9046-Ward Class II Bike lane	38,200	-	261,800	-	-	-	-	-	300,000	261,800
9058-RRFB @ Chapel (HAWK)@Kingston	-	-	-	-	-	-	-	-	-	-
9059-Bicyclist/Pedestrian Master Plan	-	-	73,350	-	-	-	-	-	73,350	73,350
9060-Fairview Ave Sidewalk Infill at Stow Canyon R	-	-	16,000	8,000	72,000	-	-	-	96,000	96,000
9070-Fairview Ave at Calle Real/101 Sidewalk Infill	-	-	13,200	20,000	32,800	-	-	-	66,000	66,000
9087-Md-Block Crossing on Calle Real/Encina (HA)	-	-	30,000	-	145,000	-	-	-	175,000	175,000
9088-RRFB Improvements at School Crosswalks	-	-	20,640	296,248	-	-	-	-	316,888	316,888
<b>Total Cost</b>	<b>145,200</b>	<b>-</b>	<b>414,990</b>	<b>324,248</b>	<b>249,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,134,238</b>	<b>989,038</b>
<b>Total Sources</b>				<b>324,248</b>	<b>249,800</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Available</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>207 - Measure A - SBCAG Light Rail</b>										
9079-Amtrak Depot	-	18,950	142,150	-	-	-	-	-	161,100	142,150
<b>Total Cost</b>	<b>-</b>	<b>18,950</b>	<b>142,150</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>161,100</b>	<b>142,150</b>
<b>Total Sources</b>										
<b>Net Available</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		



# Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>211 - Solid Waste</b>										
9090-La Patera Drainage Improvements	-	-	-	-	-	170,000	-	-	170,000	170,000
Total Cost	-	-	-	60,000	60,000	170,000	62,424	63,672	170,000	170,000
Total Sources	-	-	-	60,000	60,000	61,200	62,424	63,672	170,000	170,000
Net Available	-	-	843,220	903,220	963,220	854,420	916,844	980,516		
<b>220 - GTIP</b>										
9001-Hollister Complete Streets Corridor Plan	60	4,056	233,884	-	-	-	-	-	238,000	233,884
9002-Ekwill Street Extension	1,223,008	90,272	1,270,444	441,491	-	109,848	-	-	3,135,063	1,821,783
9006-San Jose Creek Bike Lane - South	80,360	31,454	118,186	250,000	60,000	320,000	-	-	860,000	748,186
9007-San Jose Creek Bike Lane - Middle	-	1,724	523,276	300,000	-	-	-	-	825,000	823,276
9027-101 Overpass	978,515	4,298	1,076,330	419,372	616,097	660,000	2,000,000	-	5,744,613	4,761,799
9029-Cathedral Oaks Interchange Landscaping	3,590	-	75,548	-	-	-	-	-	79,138	75,548
9031-Old Town Sidewalk Improvement	-	-	49,444	-	430,000	100,000	-	-	579,444	579,444
9033-Hollister Ave Bridge Replacement / SJC PH 2	130,718	25,106	640,877	118,013	25,000	1,182,958	-	-	2,122,672	1,966,848
9039-Hollister Class 1 Bikeway	66,970	216,930	123,101	-	-	-	-	-	407,000	123,101
9042-Storke Rd Widening Phelps to City Limits	44,509	-	393,932	-	-	-	-	-	44,509	-
9044-Hollister Widening Storke to 280 Ft West of S	14,071	-	13,171	177,000	-	-	-	-	408,003	393,932
9045-Los Cameros Interchange @ SB101 onramp	4,829	-	2,000	2,000	-	-	-	-	195,000	190,171
9060-Fairview Ave Sidewalk Infill at Stow Canyon R	1,360	-	50,000	-	-	-	267,000	942,678	30,000	30,000
9070-Fairview Ave at Calle Real/101 Sidewalk Infill	-	1,950	6,350	5,000	15,200	-	-	-	28,500	26,550
9072-La Patera Rd Overcrossing/Undercrossing	9,993	21,364	18,644	200,000	-	400,000	-	2,359,602	3,009,602	2,978,246
9073-La Patera Rd Sidewalk Infill and Class II Bik	195	-	129,805	-	-	469,000	100,000	-	849,000	848,805
9079-Amtrak Depot	11,100	1,650	37,250	-	-	-	-	-	50,000	37,250
Total Cost	2,569,277	398,804	4,760,241	1,535,876	1,674,937	3,231,806	2,367,000	3,452,280	19,990,221	17,022,140
Total Sources	-	-	-	6,315,223	2,402,272	2,631,686	(62,424)	3,907,312	-	-
Net Available	-	-	10,015,105	14,794,453	15,521,788	14,921,667	12,492,243	12,947,275	-	-
<b>221 - Park Development Fees</b>										
9035-Hollister/Kellogg Park	1,840,539	12,149	2,829,067	1,017,633	400,000	-	-	-	6,099,387	4,246,700
9063-Evergreen Park Restroom	-	-	-	150,000	-	-	-	-	150,000	150,000
9064-Reclaimed Water Service to Evergreen Park	-	-	-	528,000	-	-	-	-	528,000	528,000
9065-Reclaimed Water Service to Bella Vista Park	-	-	-	84,000	-	-	-	-	84,000	84,000
9066-Miscellaneous Park Improvements	-	-	160,000	112,500	450,000	-	-	-	722,500	722,500
9067-Goleta Community Center Improvements	-	-	-	-	-	-	-	-	-	-
9068-Parks Master Plan	-	-	-	50,000	50,000	-	-	-	100,000	100,000
9074-Stow Grove Multi-Purpose Field	-	-	-	50,000	585,000	30,000	400,000	-	430,000	430,000
9075-Evergreen Park Multi-Purpose Field	-	-	-	-	-	-	-	-	635,000	635,000
9076-Public Swimming Pool	-	-	-	-	-	-	145,224	1,670,080	1,815,304	1,815,304
9077-Recreation Center/Gymnasium	-	-	-	-	-	-	230,000	2,850,000	3,080,000	3,080,000
9078-Rancho La Patera Improvements	-	9,222	305,778	50,000	365,000	90,000	-	-	820,000	810,778
9084-Community Garden	-	-	-	-	200,000	-	-	-	200,000	200,000
9093-San Miguel Park Improvements	-	-	-	-	45,000	75,000	-	-	120,000	120,000
9094-Santa Barbara Shores Park Improvements	-	-	-	10,000	15,000	50,000	-	-	75,000	75,000
Total Cost	1,840,539	21,371	3,294,845	1,440,133	2,722,000	245,000	775,224	4,520,080	14,859,191	12,997,282
Total Sources	-	-	-	1,338,013	645,706	1,285,680	-	5,218,030	-	-
Net Available	-	-	5,834,213	5,732,093	3,655,799	4,696,479	3,921,255	4,619,205	-	-





# Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>222 - Public Administration Development Fees</b>										
9025-Fire Station No. 10	92,637	-	-	-	-	-	-	-	92,637	-
9067-Goleta Community Center Improvements	-	2,350	147,650	2,300,000	-	-	-	-	-	-
9079-Amtrak Depot	-	2,350	147,650	2,300,000	-	-	-	-	2,450,000	2,447,650
Total Cost	92,637	2,350	147,650	2,300,000	-	-	-	-	2,542,637	2,447,650
Total Sources	-	-	-	771,798	357,390	397,410	-	788,512	-	-
Net Available	-	-	1,542,443	14,241	371,631	769,041	769,041	1,557,553	-	-
<b>223 - Library Facilities Development Fees</b>										
Total Cost	-	-	-	-	-	-	-	-	-	-
Total Sources	-	-	-	86,867	(47,662)	(38,803)	(102,000)	76,273	-	-
Net Available	-	-	335,499	422,366	374,704	335,901	233,901	310,174	-	-
<b>224 - Sheriff Facilities Development Fees</b>										
9067-Goleta Community Center Improvements	-	-	-	-	-	-	-	-	-	-
Total Cost	-	-	-	288,752	132,940	101,900	-	202,366	-	-
Total Sources	-	-	1,131,556	1,420,308	1,553,248	1,655,148	1,655,148	1,857,514	-	-
Net Available	-	-	-	-	-	-	-	-	-	-
<b>229 - Fire Development Fees</b>										
9025-Fire Station No. 10	23,005	6,995	1,547,455	100,000	-	3,000,000	2,000,000	-	6,677,455	6,647,455
9078-Rancho La Patera Improvements	-	-	220,000	-	120,000	-	-	-	340,000	340,000
Total Cost	23,005	6,995	1,767,455	100,000	120,000	3,000,000	2,000,000	-	7,017,455	6,987,455
Total Sources	-	-	570,966	282,935	238,625	-	-	450,515	-	-
Net Available	-	-	1,252,776	1,723,742	1,896,677	(874,698)	(2,874,698)	(2,424,183)	-	-
<b>230 - Long Range Development Plan</b>										
9001-Hollister Complete Streets Corridor Plan	-	-	40,500	-	-	-	-	-	40,500	40,500
9002-Ekwill Street Extension	109,145	345,979	337,576	-	-	-	-	-	792,700	337,576
9027-101 Overpass	-	-	-	-	-	500,000	1,500,000	-	2,000,000	2,000,000
9039-Hollister Class 1 Bikeway	1,238	54,931	603,377	-	-	-	-	-	659,546	603,377
9042-Storke Rd Widening Phelps to City Limits	53,802	45,974	335,866	136,847	-	-	890,780	-	1,463,269	1,363,493
9044-Hollister Widening Storke to 280 Ft West of S	11,030	3,410	524,954	10,000	-	1,007,156	-	-	1,556,550	1,542,110
9062-Storke Road Medians	-	-	30,000	-	200,000	-	-	-	230,000	230,000
Total Cost	175,214	450,294	1,872,273	146,847	200,000	1,507,156	2,390,780	-	6,742,565	6,117,056
Total Sources	-	-	6,000	705,283	2,312,057	400,000	-	-	-	-
Net Available	-	-	430,845	289,998	795,281	1,600,182	(390,598)	(390,598)	-	-
<b>231 - Developer Agreement</b>										
9042-Storke Rd Widening Phelps to City Limits	-	-	-	-	-	-	247,220	-	247,220	247,220
9045-Los Cameros Interchange @ SB101 onramp	-	-	-	-	-	173,000	-	691,000	864,000	864,000
9065-Reclaimed Water Service to Bella Vista Park	350	-	133,650	-	-	-	-	-	134,000	133,650
9078-Rancho La Patera Improvements	-	13,406	196,594	-	100,000	-	-	-	310,000	296,594
9079-Amtrak Depot	-	-	-	2,100,000	-	-	-	-	2,100,000	2,100,000
Total Cost	350	13,406	330,243	2,100,000	100,000	173,000	247,220	691,000	3,655,220	3,641,463
Total Sources	-	-	-	1,008,000	8,160	-	-	2,250,000	-	-
Net Available	-	-	1,183,162	91,162	(678)	(173,678)	(420,898)	1,138,102	-	-





# Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>232 -County Fire DIF</b>										
9025-Fire Station No. 10	27,542	127,562	1,315,897	-	-	-	-	-	1,471,000	1,315,897
Total Cost	27,542	127,562	1,315,897	-	-	-	-	-	1,471,000	1,315,897
Total Sources			1,315,897							
Net Available										
<b>233 -OBF SCE</b>										
9056-LED Street Lighting Project	-	-	-	-	700,000	-	-	-	700,000	700,000
Total Cost	-	-	-	-	700,000	-	-	-	700,000	700,000
Total Sources					700,000					
Net Available										
<b>301 -State Park Grant</b>										
9012-Armitos Avenue Bridge	482,392	-	-	-	-	-	-	-	482,392	-
9035-Hollister/Kellogg Park	-	-	910,000	-	-	-	-	-	910,000	910,000
Total Cost	482,392	-	910,000	-	-	-	-	-	1,392,392	910,000
Total Sources			910,000							
Net Available										
<b>305 -RSTP - State Grant</b>										
9001-Hollister Complete Streets Corridor Plan	250,000	-	-	-	-	-	-	-	250,000	-
9006-San Jose Creek Bike Lane - South	20,538	-	10,150	-	-	-	-	-	30,689	10,150
9007-San Jose Creek Bike Lane - Middle	161,723	4,989	678,606	-	-	-	-	-	845,319	678,606
9029-Cathedral Oaks Interchange Landscaping	41,330	-	-	-	-	-	-	-	41,330	-
9046-Ward Class II Bike lane	6,000	-	-	-	-	-	-	-	6,000	-
Total Cost	479,592	4,989	688,757	-	-	-	-	-	1,173,337	688,757
Total Sources										
Net Available										
<b>307 -Environmental Justice</b>										
9001-Hollister Complete Streets Corridor Plan	16,929	-	-	-	-	-	-	-	16,929	-
9006-San Jose Creek Bike Lane - South	(3,500)	-	-	-	-	-	-	-	(3,500)	-
Total Cost	13,429	-	-	-	-	-	-	-	13,429	-
Total Sources										
Net Available										
<b>308 -STIP/STIP-TE - State Grant</b>										
9002-Elwill Street Extension	4,450,320	-	6,796,875	-	-	5,074,352	-	-	16,321,548	11,871,227
9029-Cathedral Oaks Interchange Landscaping	-	4,822	320,178	-	-	-	-	-	325,000	320,178
9092-Fowler Road Extension	-	-	-	-	-	2,000,000	-	-	2,000,000	2,000,000
Total Cost	4,450,320	4,822	7,117,053	-	-	5,074,352	-	-	18,646,548	14,191,405
Total Sources						2,000,000				
Net Available										

# Five Year Summary by Fund



Funds	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>311 -Misc. Grant</b>										
9006-San Jose Creek Bike Lane - South	-	-	-	-	-	280,000	-	-	280,000	280,000
9807-Goleta Prepare Now Grant	189,485	-	-	-	-	-	-	-	189,485	-
Total Cost	189,485	-	-	-	-	280,000	-	-	469,465	280,000
Total Sources	189,485	-	-	-	-	280,000	-	-	469,485	280,000
Net Available	-	-	-	-	-	-	-	-	-	-
<b>314 -SCG</b>										
9059-Bicycle/Pedestrian Master Plan	5,267	42,367	155,781	-	-	-	-	-	203,415	155,781
Total Cost	5,267	42,367	155,781	-	-	-	-	-	203,415	155,781
Total Sources	5,267	42,367	155,781	-	-	-	-	-	203,415	155,781
Net Available	-	-	-	-	-	-	-	-	-	-
<b>316 -Prop 1 Stormwater</b>										
9081-Covington Drainage	-	-	-	-	-	696,600	-	-	696,600	696,600
9080-La Patera Drainage Improvements	-	-	-	-	-	170,000	-	-	170,000	170,000
Total Cost	-	-	-	-	-	866,600	-	-	866,600	866,600
Total Sources	-	-	-	-	-	866,600	-	-	866,600	866,600
Net Available	-	-	-	-	-	-	-	-	-	-
<b>317 -SSARP Grant</b>										
9089-Goleta Traffic Safety Study (GTSS)	-	-	-	225,000	-	-	-	-	225,000	225,000
Total Cost	-	-	-	225,000	-	-	-	-	225,000	225,000
Total Sources	-	-	-	225,000	-	-	-	-	225,000	225,000
Net Available	-	-	-	-	-	-	-	-	-	-
<b>318 -ATP - State</b>										
9031-Old Town Sidewalk Improvement	-	-	105,000	-	1,721,000	-	-	-	1,826,000	1,826,000
9039-Hollister Class 1 Bikeway	-	-	1,644,000	-	-	-	-	-	1,644,000	1,644,000
Total Cost	-	-	1,749,000	-	1,721,000	-	-	-	3,470,000	3,470,000
Total Sources	-	-	1,749,000	-	1,721,000	-	-	-	3,470,000	3,470,000
Net Available	-	-	-	-	-	-	-	-	-	-
<b>319 -Housing &amp; Community Development State Fund</b>										
9071-Athletic Field & Parking Lot @ GVCC	-	-	-	500,000	-	-	-	-	500,000	500,000
Total Cost	-	-	-	500,000	-	-	-	-	500,000	500,000
Total Sources	-	-	-	500,000	-	-	-	-	500,000	500,000
Net Available	-	-	-	-	-	-	-	-	-	-
<b>401 -HBP Federal Grant</b>										
9007-San Jose Creek Bike Lane - Middle	-	-	-	-	-	-	-	-	-	-
9033-Hollister Ave Bridge Replacement / SJC PH 2	1,082,411	190,418	5,686,365	331,988	-	9,130,542	-	-	16,421,723	15,148,894
Total Cost	1,082,411	190,418	5,686,365	331,988	-	9,130,542	-	-	16,421,723	15,148,894
Total Sources	1,082,411	190,418	5,686,365	331,988	-	9,130,542	-	-	16,421,723	15,148,894
Net Available	-	-	-	-	-	-	-	-	-	-



# Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>402 -Community Development Block Grant</b>										
9001-Hollister Complete Streets Corridor Plan	6,018	8,610	15,372	-	-	-	-	-	30,000	15,372
9002-Ekwill Street Extension	97,000	-	-	-	-	-	-	-	97,000	-
9006-San Jose Creek Bike Lane - South	-	-	-	-	90,000	-	-	-	90,000	90,000
9007-San Jose Creek Bike Lane - Middle	355,928	-	-	-	-	-	-	-	355,928	-
9012-Armitos Avenue Bridge	102	-	-	-	-	-	-	-	102	-
9031-Old Town Sidewalk Improvement	94,345	6,287	100,097	42,000	-	-	-	-	242,730	142,097
9035-Hollister/Kellogg Park	-	-	-	-	-	-	-	-	-	-
9082-Magnolia Sidewalk Infill - South	-	492	72,231	-	-	-	-	-	72,723	72,231
<b>Total Cost</b>	<b>553,393</b>	<b>15,390</b>	<b>187,699</b>	<b>42,000</b>	<b>90,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>888,483</b>	<b>319,699</b>
<b>Total Sources</b>				<b>42,000</b>	<b>90,000</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Available</b>			<b>1,486</b>	<b>1,486</b>	<b>1,486</b>	<b>-</b>	<b>1,486</b>	<b>1,486</b>		<b>1,486</b>
<b>403 -Environmental Justice</b>										
9001-Hollister Complete Streets Corridor Plan	26,521	-	-	-	-	-	-	-	26,521	-
<b>Total Cost</b>	<b>26,521</b>								<b>26,521</b>	
<b>Total Sources</b>										
<b>Net Available</b>										
<b>404 -STIP</b>										
9002-Ekwill Street Extension	367,036	-	-	-	-	1,710,000	1,140,000	-	3,217,036	2,850,000
<b>Total Cost</b>	<b>367,036</b>					<b>1,710,000</b>	<b>1,140,000</b>		<b>3,217,036</b>	<b>2,850,000</b>
<b>Total Sources</b>						<b>1,710,000</b>	<b>1,140,000</b>			
<b>Net Available</b>										
<b>407 -TCSP – Federal</b>										
9006-San Jose Creek Bike Lane - South	76,510	-	-	-	-	-	-	-	76,510	-
<b>Total Cost</b>	<b>76,510</b>								<b>76,510</b>	
<b>Total Sources</b>										
<b>Net Available</b>										
<b>417 -Highway Safety Improvement Program</b>										
9058-RRFB @ Chapel (HAWK)@Kingston	-	-	42,300	195,480	-	-	-	-	237,780	237,780
<b>Total Cost</b>			<b>42,300</b>	<b>195,480</b>					<b>237,780</b>	<b>237,780</b>
<b>Total Sources</b>				<b>195,480</b>						
<b>Net Available</b>										
<b>418 -ATP - Federal</b>										
9002-Ekwill Street Extension	-	-	-	-	-	-	-	-	-	-
9031-Old Town Sidewalk Improvement	-	-	-	-	-	-	-	-	-	-
9061-Cathedral Oaks Class I Bike Path	-	-	-	-	-	-	865,000	3,770,711	4,635,711	4,635,711
9068-Parks Master Plan	-	-	-	-	-	-	-	-	-	-
9073-La Patera Rd Sidewalk Infill and Class II Bik	-	-	-	-	-	-	-	1,876,000	1,876,000	1,876,000
9092-Fowler Road Extension	-	-	-	-	-	-	300,000	-	300,000	300,000
<b>Total Cost</b>							<b>1,165,000</b>	<b>5,646,711</b>	<b>6,811,711</b>	<b>6,811,711</b>
<b>Total Sources</b>							<b>1,165,000</b>	<b>5,646,711</b>		
<b>Net Available</b>										



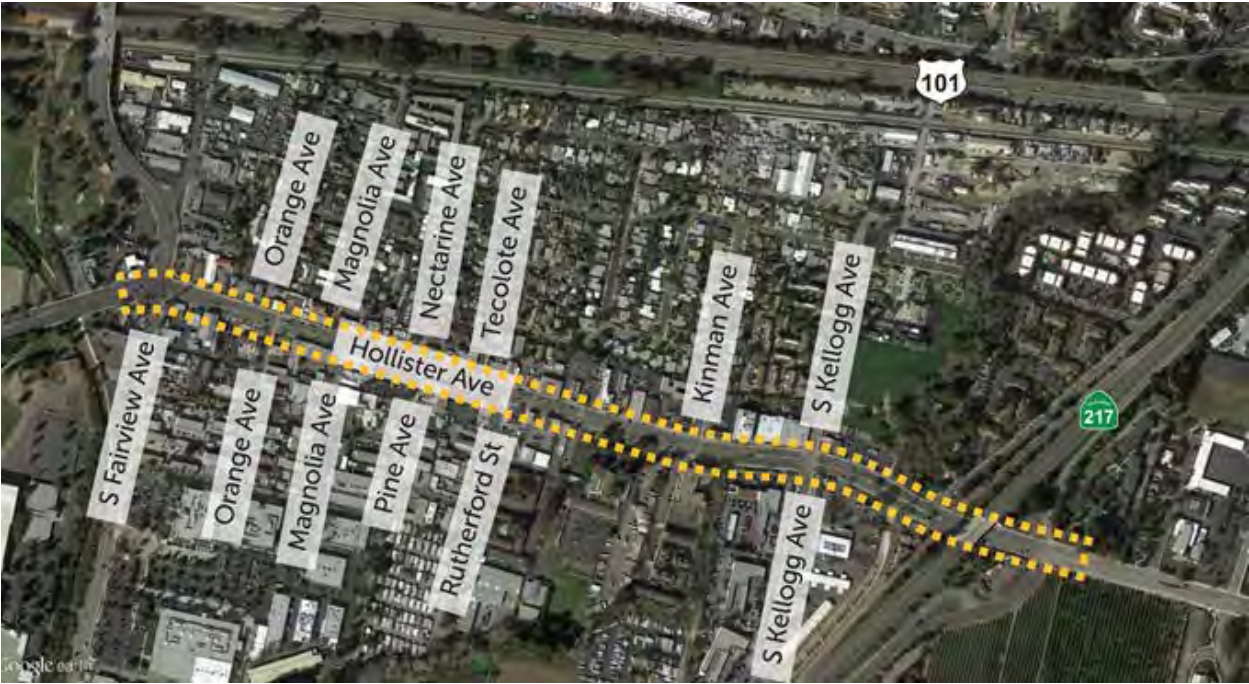
# Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>419 - TIGER</b>										
9001-Hollister Complete Streets Corridor Plan	-	7,402	228,598	-	-	-	-	-	236,000	228,598
Total Cost	-	7,402	228,598	-	-	-	-	-	236,000	228,598
Total Sources	-	-	-	-	-	-	-	-	-	-
Net Available	-	-	-	-	-	-	-	-	-	-
<b>420 - FHWA - FEMA Reimb</b>										
9053-Cathedral Oaks Cribwall Repair	-	-	-	343,308	1,500,000	4,803,923	-	-	6,647,231	6,647,231
Total Cost	-	-	-	343,308	1,500,000	4,803,923	-	-	6,647,231	6,647,231
Total Sources	-	-	-	343,308	1,500,000	4,803,923	-	-	-	-
Net Available	-	-	-	-	-	-	-	-	-	-
<b>601 - Redevelopment Project Fund</b>										
9001-Hollister Complete Streets Corridor Plan	79,240	-	-	-	-	-	-	-	79,240	-
9002-Ekwill Street Extension	294,924	-	-	-	-	-	-	-	294,924	-
9006-San Jose Creek Bike Lane - South	-	-	-	-	-	-	-	-	-	-
9012-Armitos Avenue Bridge	41,312	-	-	-	-	-	-	-	41,312	-
9033-Hollister Ave Bridge Replacement / SJC PH 2	-	-	-	-	-	-	-	-	-	-
9035-Hollister/Kellogg Park	1,122,649	-	-	-	-	-	-	-	1,122,649	-
Total Cost	1,538,124	-	-	-	-	-	-	-	1,538,124	-
Total Sources	-	-	-	-	-	-	-	-	-	-
Net Available	-	-	-	-	-	-	-	-	-	-
<b>995 - TBD - Other Grants / Sources</b>										
9001-Hollister Complete Streets Corridor Plan	-	-	-	-	300,000	100,000	-	-	400,000	400,000
9007-San Jose Creek Bike Lane - Middle	-	-	-	-	1,000,000	3,000,000	-	-	4,000,000	4,000,000
9062-Storke Road Medians	-	-	-	-	-	500,000	750,000	-	1,250,000	1,250,000
9067-Goleta Community Center Improvements	-	-	-	511,463	511,463	-	-	-	1,022,926	1,022,926
9079-Amtrak Depot	-	-	-	2,200,000	-	700,000	3,600,000	-	6,500,000	6,500,000
Total Cost	-	-	-	2,711,463	1,811,463	4,300,000	4,350,000	-	13,172,926	13,172,926
Total Sources	-	-	-	2,711,463	1,811,463	4,300,000	4,350,000	-	-	-
Net Available	-	-	-	-	-	-	-	-	-	-
<b>998 - Rule 20A</b>										
9078-Rancho La Patera Improvements	-	-	-	-	-	1,500,000	-	-	1,500,000	1,500,000
Total Cost	-	-	-	-	-	1,500,000	-	-	1,500,000	1,500,000
Total Sources	-	-	-	-	-	1,500,000	-	-	-	-
Net Available	-	-	-	-	-	-	-	-	-	-



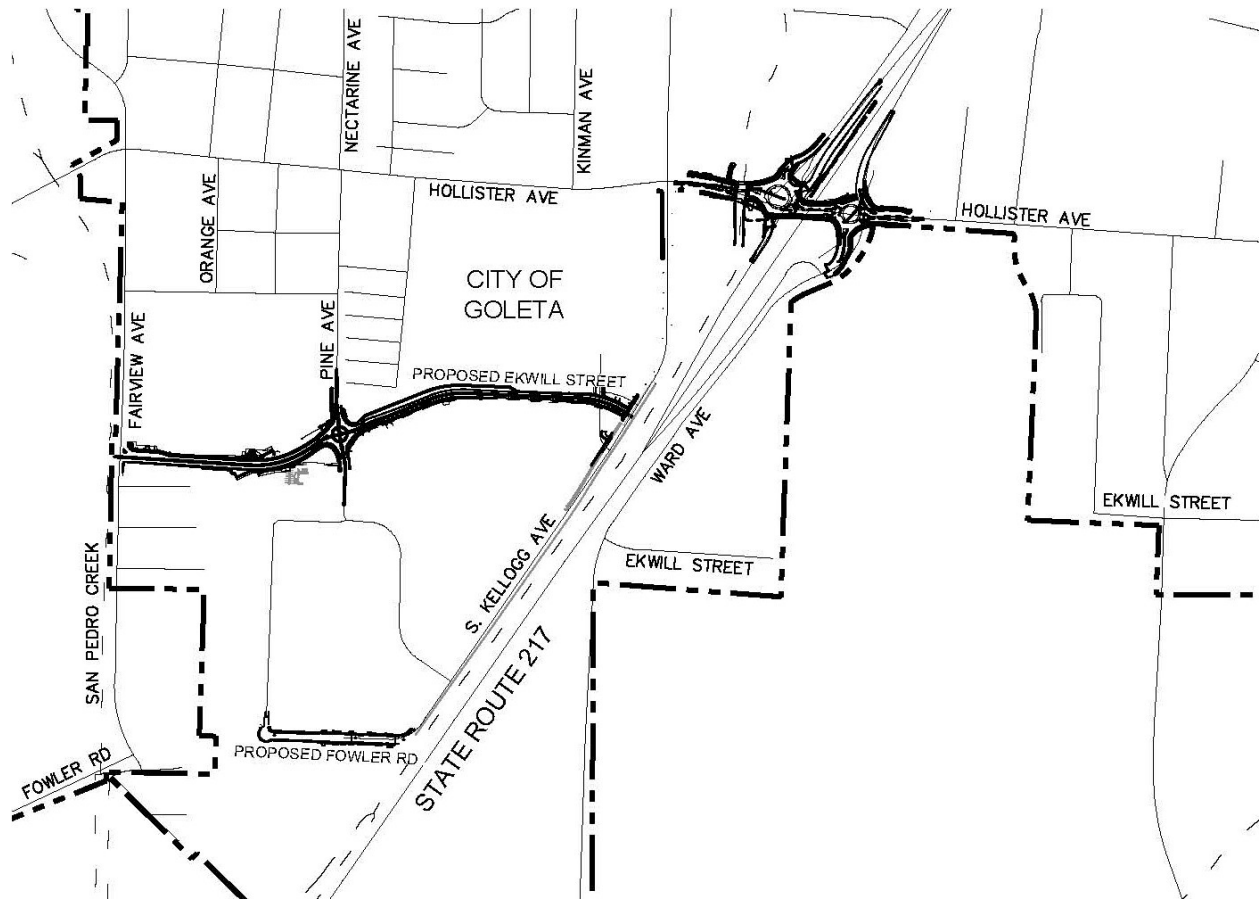
# Five Year Summary by Fund

Funds	Prior Year Actuals	FY 2016/17 Actuals	FY 2016/17 Carryover	FY 2017/18 Adopted	FY 2018/19 Adopted	FY 2019/20 Projected	FY 2020/21 Projected	FY 2021/22 Projected	Total Project Cost	Cost to Complete
<b>999 -Unfunded</b>										
9006-San Jose Creek Bike Lane - South	-	-	-	-	-	-	8,000,000	-	8,000,000	8,000,000
9012-Armitos Avenue Bridge	-	-	-	-	-	400,000	-	2,900,000	3,300,000	3,300,000
9045-Los Cameros Interchange @ SB101 onramp	-	-	-	-	-	-	-	809,000	809,000	809,000
9091-Calle Real Pathway - La Patera to Los Cameros	-	-	-	-	-	-	250,000	-	250,000	250,000
<b>Total Cost</b>	-	-	-	-	-	400,000	8,250,000	3,709,000	12,359,000	12,359,000
<b>Total Sources</b>										
<b>Net Available</b>										
<b>Grand Total Cost</b>	16,087,826	1,795,847	34,287,254	13,090,884	11,957,538	37,012,379	25,180,224	18,089,071	157,501,023	139,617,350
<b>Grand Total Sources</b>			1,315,897	15,963,723	11,954,687	35,489,858	9,751,319	19,166,800		
<b>Net Available</b>			24,537,296	2,872,839	2,869,988	1,347,467	(14,081,438)	(13,003,709)		



<i>Description:</i>	The Hollister Complete Streets Corridor Plan will provide a comprehensive strategy for creating safety and quality of life enhancements along the 0.8 mile stretch of Hollister Avenue extending from Fairview Avenue to State Route 217, including improvements to adjacent and connecting streets and interchanges as necessary. The plan will focus on transforming the Hollister Avenue Corridor into a Complete Streets corridor providing improvements consisting of safe multi-modal connections, transportation infrastructure upgrades, visual and physical enhancements, improved pedestrian and ADA accessibility, dedicated bicycle lanes, and green infrastructure facilities to manage stormwater. The Plan will produce a program of implementation measures including programs, public works projects and financing suggestions for creating the ultimate Complete Street, "through Old Town Goleta. The work budgeted includes public outreach, engineering and traffic studies, preparation of the plan, and the programmatic Environmental Impact Report (EIR).
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation, and Return Old Town to the Vital Center of the City.
<i>Purpose and Need:</i>	The vision of the Corridor Plan is to contribute to a more community and revitalizing Hollister Avenue in Old Town as a destination. Through the Corridor Plan, the community can rally around a common vision for completing physical improvements to the historic downtown that will communicate a compelling sense of place, encourage all modes of transportation, and attract outside investment. The Corridor Plan goals include expanding Old Town's transportation options by making streets within the corridor safer and more inviting and more convenient for all travel modes and users; provide accessible, safe and convenient multi-modal connections, encourage active transportation, and increase landscaping.
<i>Project Status:</i>	The City successful competed for TIGER grant funding to perform engineering and traffic studies for development of the Corridor Plan. This first phase (Phase I) will also include Public Outreach. Staff will continue to explore grant funding opportunities for Phase II of the project which will include the preparation of the final Plan and the programmatic Environmental Document for the Corridor Plan.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>									
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	384,824	74,679	554,476	-	300,000	100,000	-	-	1,413,980
Construction/CM	21,881	-	-	-	-	-	-	-	21,881
<b>TOTAL</b>	<b>406,706</b>	<b>74,679</b>	<b>554,476</b>	<b>-</b>	<b>300,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>1,435,861</b>
<b>Sources of Funds</b>									
102 General Fund Reserves	20,166	-	-	-	-	-	-	-	20,166
205 Measure A	7,772	197	88,239	-	-	-	-	-	96,208
220 GTIP	60	27,229	210,216	-	-	-	-	-	237,505
230 LRDP	-	-	40,500	-	-	-	-	-	40,500
305 RSTP - State Grant	250,000	-	-	-	-	-	-	-	250,000
307 Environmental Justice	16,929	-	-	-	-	-	-	-	16,929
402 CDBG	6,018	26,774	-	-	-	-	-	-	32,792
403 Environmental Justice	26,521	-	-	-	-	-	-	-	26,521
419 TIGER	-	20,479	215,521	-	-	-	-	-	236,000
601 Redevelopment Project Fund	79,240	-	-	-	-	-	-	-	79,240
995 (TBD)	-	-	-	-	300,000	100,000	-	-	400,000
<b>TOTAL</b>	<b>406,706</b>	<b>74,679</b>	<b>554,476</b>	<b>-</b>	<b>300,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>1,435,861</b>





# Public Works

## Ekwill Street Extension

9002

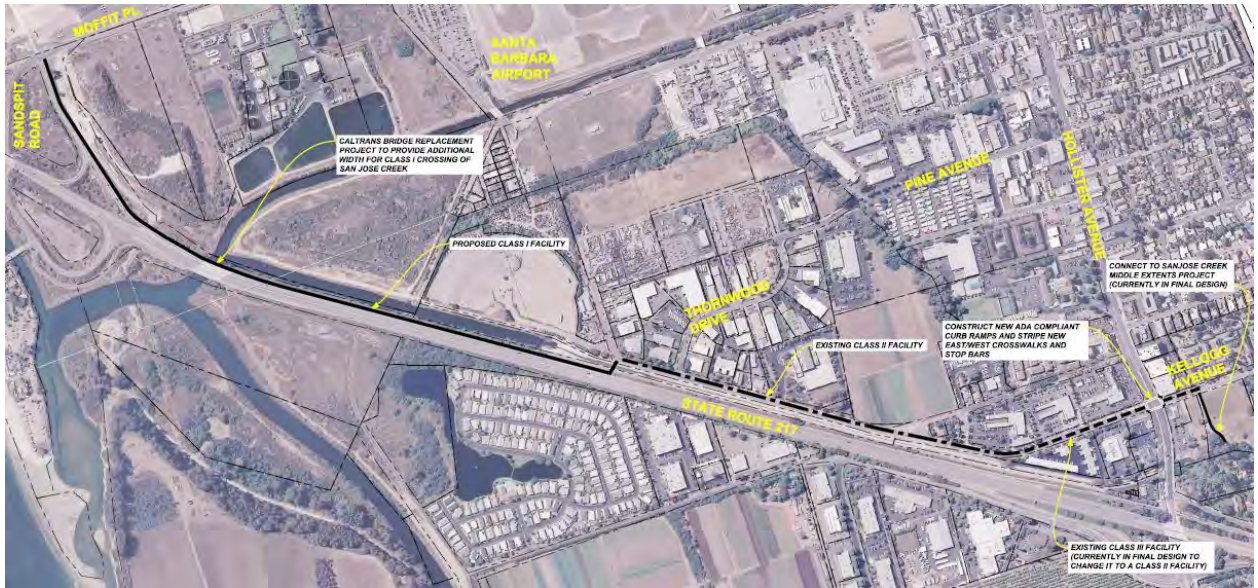
*Description:* This project will extend Ekwill Street across Goleta Old Town from Kellogg Avenue to Fairview Avenue. The new streets will be two lane roads, Class II Bike Lanes, and sidewalks/parkways. The project also includes three roundabouts; two at the Hollister Avenue/State Route 217 Interchange and one at Pine Avenue and Ekwill Street. The project will improve traffic flow on Hollister Avenue and provide new east/west corridors in Old Town. The work budgeted includes design, right of way acquisition and construction of the project.

*Benefit/Core Value:* Strengthen infrastructure; maintain and improve roads and traffic circulation and return Old Town to the Vital Center of the City.

*Purpose and Need:* The existing roadway system within Goleta Old Town has inadequate east-west circulation both north and south of Hollister Avenue and lacks direct access into the southern portions of Old Town and the Santa Barbara Airport. This project will relieve regional congestion, improve traffic circulation in Goleta Old Town, improve access within Goleta Old Town and to the Airport and provide enhanced bicycle and pedestrian access.

*Project Status:* The environmental phase of the project was completed in 2011. The project is in the Right of Way Acquisition and Final Design Phase. Construction funding is programmed for FY19/20 and will take approximately two years to complete. The project is funded primarily by State Transportation Improvement Program (STIP) funds, Long Range Development Plan funds and City GTIP. In order to minimize construction impacts, the project will be constructed with the City's Hollister Avenue Bridge Replacement project.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>									
Land Acquisition/ROW	2,198,302	14,553	1,297,736	211,491	-	-	-	-	3,722,082
Preliminary Eng/Environ	4,383,771	430,080	992,977	230,000	-	-	-	-	6,036,829
Construction/CM	209,359	-	6,105,800	-	-	6,894,200	1,140,000	-	14,349,359
<b>TOTAL</b>	<b>6,791,432</b>	<b>444,633</b>	<b>8,396,514</b>	<b>441,491</b>	<b>-</b>	<b>6,894,200</b>	<b>1,140,000</b>	<b>-</b>	<b>24,108,270</b>
<b>Sources of Funds</b>									
102 General Fund Reserves	250,000	-	-	-	-	-	-	-	250,000
220 GTIP	1,223,008	98,654	1,262,063	441,491	-	109,848	-	-	3,135,063
230 LRDP	109,145	345,979	337,576	-	-	-	-	-	792,700
308 STIP – State Grant	4,450,320	-	6,796,875	-	-	5,074,352	-	-	16,321,548
402 CDBG	97,000	-	-	-	-	-	-	-	97,000
404 STIP	367,036	-	-	-	-	1,710,000	1,140,000	-	3,217,036
601 Redevelopment Project Fund	294,924	-	-	-	-	-	-	-	294,924
<b>TOTAL</b>	<b>6,791,432</b>	<b>444,633</b>	<b>8,396,514</b>	<b>441,491</b>	<b>-</b>	<b>6,894,200</b>	<b>1,140,000</b>	<b>-</b>	<b>24,108,270</b>



<i>Description:</i>	This project will construct a new Class I bike path adjacent to San Jose Creek, from Hollister Avenue to the Atascadero Creek Bike Path at Goleta Beach. A Class II bike lane section is proposed along a portion of South Kellogg Avenue. Depending on the alignment selected, a portion of this project will be within the County of Santa Barbara, requiring close coordination. The work budgeted consists of preliminary engineering and coordination with the Caltrans SR 217 Bridge over San Creek replacement project. This work effort will help place the project in a position to be competitive for future grant sources to be able to secure additional funding for the final design, right-of-way, and construction phases.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	Provide a commuter route from Old town Goleta to UCSB, Goleta Beach with a connection to the Obern Bike Trail (Atascadero Creek Bikeway). The project will connect to the San Jose Creek Bike Path Middle Extent project.
<i>Project Status:</i>	The project is in preliminary engineering as City staff works with the County of Santa Barbara and Caltrans to identify feasible alternatives for the path alignment adjacent to SR 217 and the connection point to the Obern Trail. A Project Study Report/Project Development Support (PSR/PDS) is being prepared to be followed by the Environmental Document. The schedule for the project is being driven by the Caltrans SR 217 Bridge Replacement over San Jose Creek. Caltrans plans to go to construction with the bridge replacement project in 2021 at which time the bike path project will also be built.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	167,581	43,049	116,742	250,000	150,000	600,000	-	-	-	1,327,372
Construction/CM	6,327	-	-	-	-	-	8,000,000	-	-	8,006,327
<b>TOTAL</b>	<b>173,909</b>	<b>43,049</b>	<b>116,742</b>	<b>250,000</b>	<b>150,000</b>	<b>600,000</b>	<b>8,000,000</b>	-	-	<b>9,333,699</b>
<b>Sources of Funds</b>										
220 GTIP	80,360	43,049	106,592	250,000	60,000	320,000	-	-	-	860,000
305 RSTP - State Grant	17,038	-	10,150	-	-	-	-	-	-	27,189
311 Misc Grant	-	-	-	-	-	280,000	-	-	-	280,000
402 CDBG	-	-	-	-	90,000	-	-	-	-	90,000
407 TCSP - Federal	76,510	-	-	-	-	-	-	-	-	76,510
999 Unfunded	-	-	-	-	-	-	8,000,000	-	-	8,000,000
<b>TOTAL</b>	<b>173,909</b>	<b>43,049</b>	<b>116,742</b>	<b>250,000</b>	<b>150,000</b>	<b>600,000</b>	<b>8,000,000</b>	-	-	<b>9,333,699</b>



# Public Works

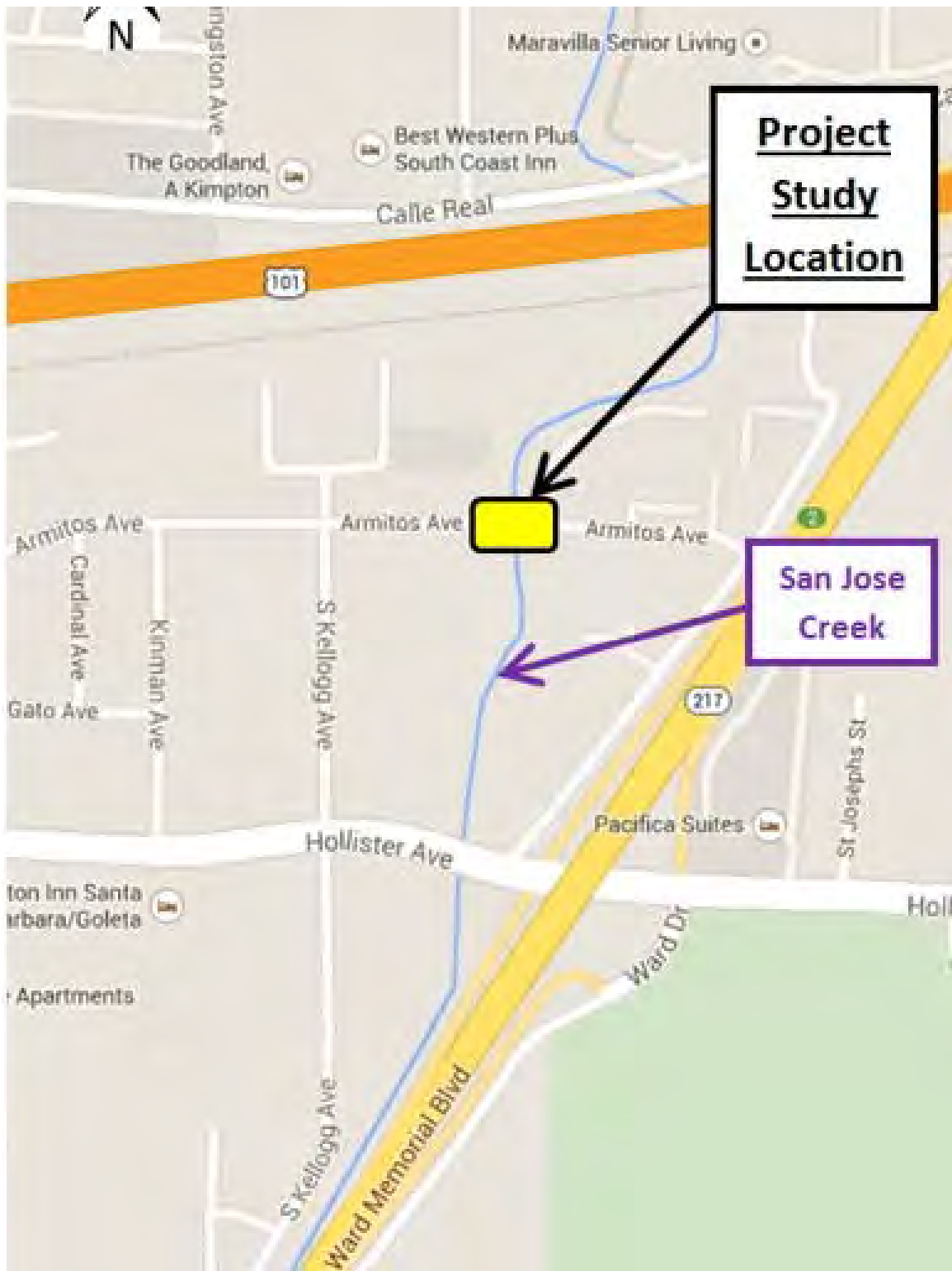
## San Jose Creek Bike Path – Middle

9007

<i>Description:</i>	This project will construct a Class I bike path adjacent to San Jose Creek, from Calle Real to Hollister Avenue. The project includes right of way acquisition, and necessary improvements to cross underneath Highway 101 and Union Pacific Railroad. The work budgeted includes preliminary design, environmental, and design. This project is a portion of the overall San Jose Creek Bike Path project which will extend from the portion to be designed and built by Santa Barbara County north of the City Limits to the Atascadero Creek/Obern Trail.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	Provide a commuter route and recreational facility from residential areas north of Highway 101 to commercial areas south of the freeway to Old Town Goleta and UCSB. This project will connect to the San Jose Creek Bike Path South Project and to the existing Class I through the Maravilla residential community north of Calle Real.
<i>Project Status:</i>	The overall project has been broken into two segments; Segment 1 extends from Armitos Avenue to Hollister Avenue - this section of San Jose Creek Bike Path Middle Extent project was identified as a stand-alone project which would have independent utility. The design is 90% complete for this segment of the bike path and the project is in ROW phase. The project will be constructed along with the Old Town/Kellogg Park project. Segment 2 consists of the portion of the bike path from Calle Real to Armitos Avenue and is in the preliminary engineering and environmental phase. Coordination is underway with Caltrans and UPRR regarding the crossings beneath HWY 101 and the UPRR tracks over San Jose Creek respectively. The City will continue to pursue grant funding for construction of the bike path.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	1,000,000	-	-	-	-	1,000,000
Preliminary Eng/Environ	517,652	7,877	1,200,718	300,000	-	-	-	-	-	2,026,247
Construction/CM	-	-	-	-	-	3,000,000	-	-	-	3,000,000
<b>TOTAL</b>	<b>517,652</b>	<b>7,877</b>	<b>1,200,718</b>	<b>300,000</b>	<b>1,000,000</b>	<b>3,000,000</b>	-	-	-	<b>6,026,247</b>
<b>Sources of Funds</b>										
220	GTIP	-	1,724	523,276	300,000	-	-	-	-	825,000
305	RSTP - State Grant	161,723	6,153	677,442	-	-	-	-	-	845,319
402	CDBG	355,928	-	-	-	-	-	-	-	355,928
995	(TBD)	-	-	-	-	1,000,000	3,000,000	-	-	4,000,000
<b>TOTAL</b>		<b>517,652</b>	<b>7,877</b>	<b>1,200,718</b>	<b>300,000</b>	<b>1,000,000</b>	<b>3,000,000</b>	-	-	<b>6,026,247</b>





# Public Works

## Armitos Avenue Bridge

9012

<i>Description:</i>	The project proposes a new bridge at Armitos Avenue over San Jose Creek. The bridge will consist of one traffic lane in each direction and pedestrian and bicycle facilities. The current work effort is preliminary engineering and design so the project is competitive for future grant sources to be able to secure additional funding for the final design, right-of-way, and construction phases.
<i>Benefit/Core Value:</i>	Strengthen infrastructure; To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	There are several condominium developments located on the east side of San Jose Creek bordered by Hollister Avenue to the south, SR 217 to the west and the UPRR tracks to the north. Dearborn Place off of Hollister Avenue is the only access road into this area. Armitos Avenue is discontinuous with a segment ending at San Jose Creek on the east side of the creek and a segment ending at the creek on the west side of the creek. The project will connect both segments making Armitos Avenue a continuous roadway and will provide an additional access route to these neighborhoods for emergency vehicles and emergency evacuation. The project will also incorporate pedestrian and bicycle facilities giving access to the new San Jose Creek Class I bike path and the Old Town Kellogg Park.
<i>Project Status:</i>	The Feasibility Study to analyze bridge alignment alternatives, identify project constraints, and identify environmental impacts has been completed. Staff will continue to pursue grant funding for design and construction of the bridge.

Funding Source		Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
					FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>										
	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
	Preliminary Eng/Environ	31,844	-	-	-	-	400,000	-	-	431,844
	Construction/CM	-	-	-	-	-	-	-	2,900,000	2,900,000
	<b>TOTAL</b>	<b>31,844</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400,000</b>	<b>-</b>	<b>2,900,000</b>	<b>3,331,844</b>
<b>Sources of Funds</b>										
205	Measure A	31,844	-	-	-	-	-	-	-	31,844
999	Unfunded	-	-	-	-	-	400,000	-	2,900,000	3,300,000
	<b>TOTAL</b>	<b>31,844</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400,000</b>	<b>-</b>	<b>2,900,000</b>	<b>3,331,844</b>





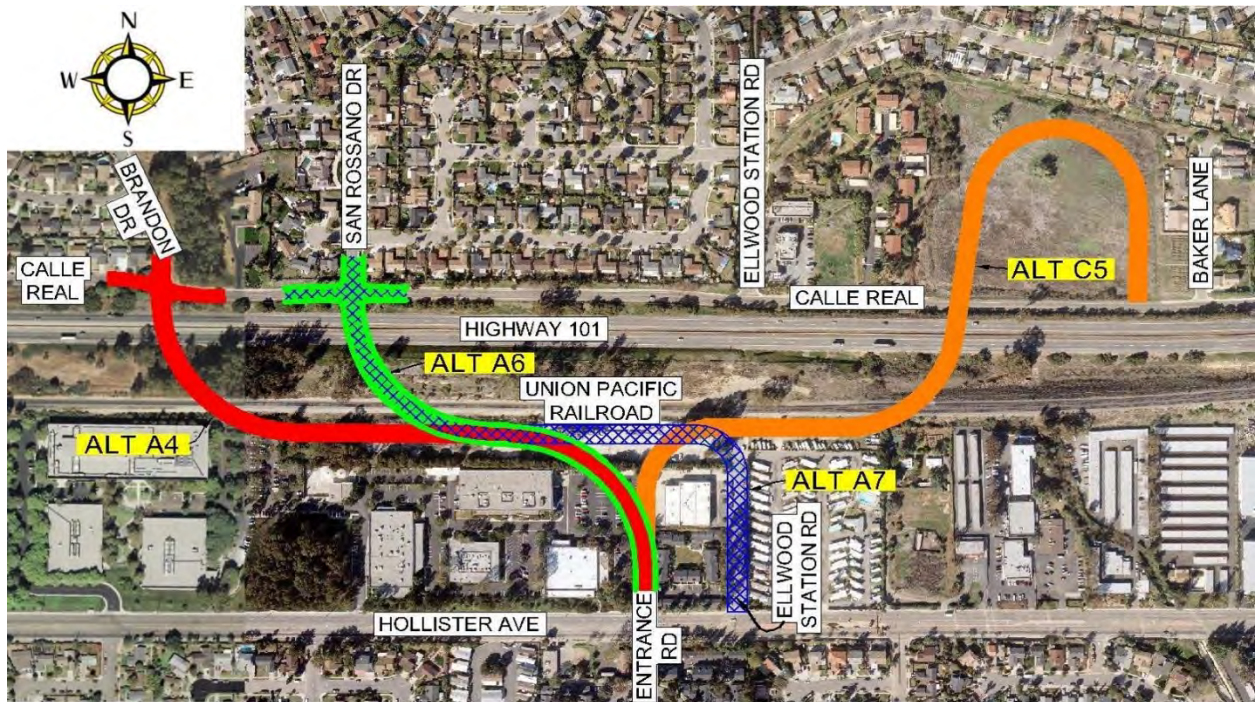
# Neighborhood Services

## Fire Station No. 10

9025

<i>Description:</i>	Development of a fire station, approximately 11,600 square feet in size, on a 1.25-acre site identified as 7952 Hollister Avenue to include three apparatus bays and ancillary facilities. The fire station will be operated by the County of Santa Barbara Fire Protection District upon completion.
<i>Benefit/Core Value:</i>	This project furthers the Strategic Plan Strategy to maintain a safe community. This project will enhance and improve fire service in western Goleta.
<i>Purpose and Need:</i>	Currently fire service in western Goleta is deficient and does not meet industry standards for response time and firefighter to population ratio. Development of the project will bring fire service in western Goleta into conformance with industry recommended standards for adequate fire protection.
<i>Project Status:</i>	An MOU and Easement Operating Agreement have been completed approved by both the City Council and County of Santa Barbara Board of Supervisors. The City Council has also awarded the design contract and the design process is underway. . The Environmental Impact Report work effort has begun. There have been multiple public meetings.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	1,251,675	-	-	-	-	-	-	-	-	1,251,675
Preliminary Eng/Environ	143,184	155,342	1,244,106	50,000	50,000	-	-	-	-	1,642,632
Construction/CM	-	-	1,598,455	-	-	3,000,000	2,000,000	-	-	6,598,455
<b>TOTAL</b>	<b>1,394,859</b>	<b>155,342</b>	<b>2,842,561</b>	<b>50,000</b>	<b>50,000</b>	<b>3,000,000</b>	<b>2,000,000</b>	<b>-</b>	<b>-</b>	<b>9,492,762</b>
<b>Sources of Funds</b>										
101 General	1,251,675	-	-	-	-	-	-	-	-	1,251,675
222 Public DIF	92,637	-	-	-	-	-	-	-	-	92,637
229 Fire DIF	23,005	7,190	1,547,255	100,000	-	3,000,000	2,000,000	-	-	6,677,450
232 County Fire DIF	27,542	148,152	1,295,307	-	-	-	-	-	-	1,471,000
<b>TOTAL</b>	<b>1,394,859</b>	<b>155,342</b>	<b>2,842,561</b>	<b>100,000</b>	<b>-</b>	<b>3,000,000</b>	<b>2,000,000</b>	<b>-</b>	<b>-</b>	<b>9,492,762</b>



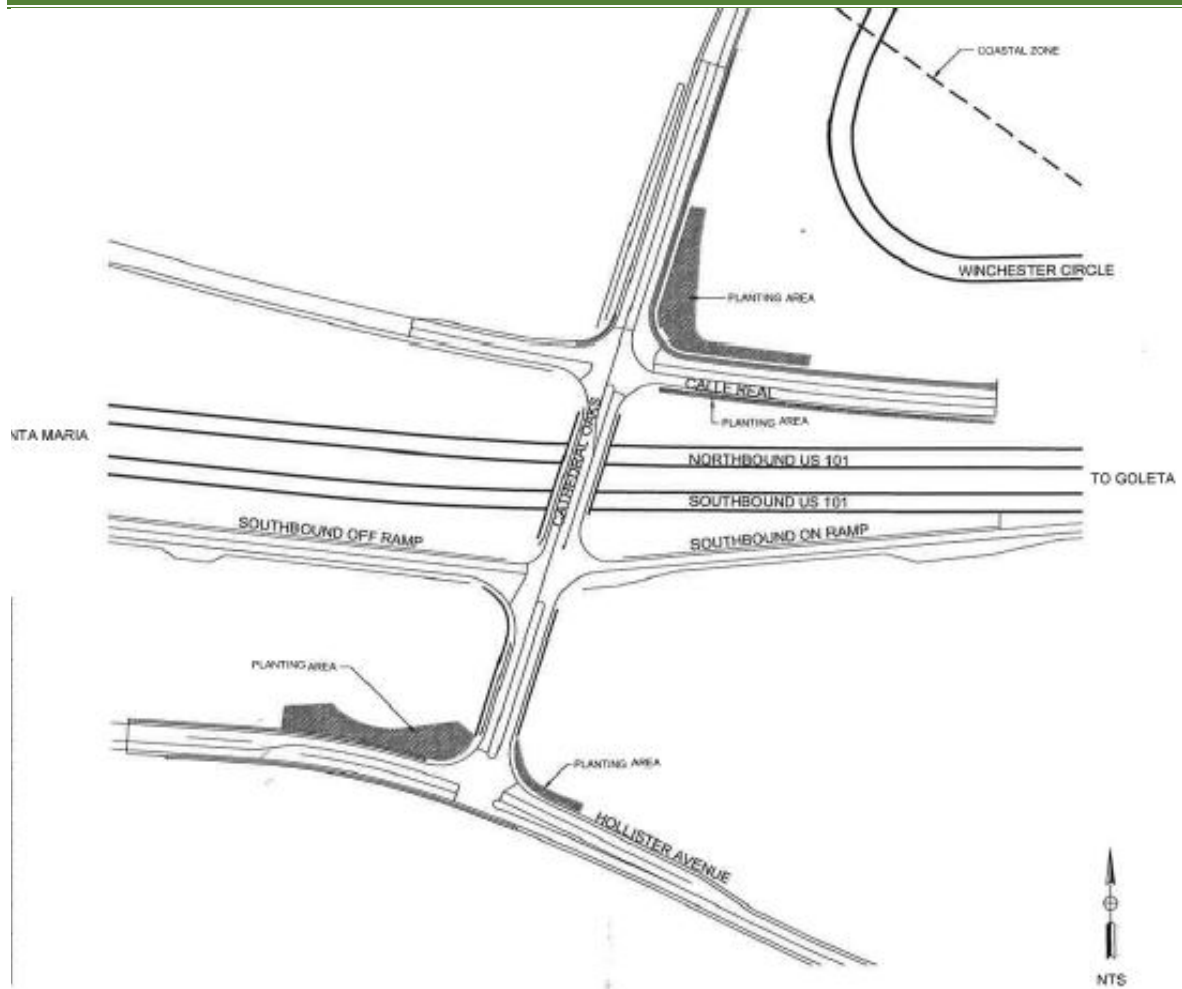
# PUBLIC WORKS

## 101 Overpass

9027

<i>Description:</i>	The project will add a new overcrossing over the UPRR and the US 101 on the western end of Hollister Avenue near Entrance Road. The current work effort is preliminary engineering and the environmental document. Moving these phases forward will make the project more competitive for future grant sources to be able to secure additional funding for the final design, right-of-way, and construction phases.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation.
<i>Purpose and Need:</i>	The purpose of the project is to provide an additional freeway and railroad crossing that will reduce traffic congestion at the existing Storke Road/HWY 101 interchange and along Storke Road between the ramps to US 101 and the Hollister Avenue/Storke Road intersection; improve vehicular, bicycle and pedestrian access for residents on both sides of the freeway; and reduce emergency response times across HWY 101. Total project costs estimated to exceed \$24 million.
<i>Project Status:</i>	The project is in the preliminary engineering and environmental document will continue to apply for grant funding for future phases.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	1,150,000	3,500,000	-	-	4,650,000
Preliminary Eng/Environ	978,515	4,298	1,076,330	419,372	616,097	-	-	-	-	3,094,613
Construction/CM	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>978,515</b>	<b>4,298</b>	<b>1,076,330</b>	<b>419,372</b>	<b>616,097</b>	<b>1,150,000</b>	<b>3,500,000</b>	<b>-</b>	<b>-</b>	<b>7,744,613</b>
<b>Sources of Funds</b>										
220 GTIP	978,515	4,298	1,076,330	419,372	616,097	650,000	2,000,000	-	-	5,744,613
230 LRDP	-	-	-	-	-	500,000	1,500,000	-	-	2,000,000
<b>TOTAL</b>	<b>978,515</b>	<b>4,298</b>	<b>1,076,330</b>	<b>419,372</b>	<b>616,097</b>	<b>1,150,000</b>	<b>3,500,000</b>	<b>-</b>	<b>-</b>	<b>7,744,613</b>



# Public Works

## Cathedral Oaks Interchange Landscaping

9029

<i>Description:</i>	This project will install additional landscaping at the new Cathedral Oaks Interchange and the northern side of the new Cathedral Oaks/Hollister Avenue Intersection. Also included is the replacement of dead or degraded landscaping along Calle Real from Cathedral Oaks to approximately Winchester Canyon Road and additional landscaping at the northeast corner of the intersection of Cathedral Oaks and Calle Real. The project area will be irrigated with reclaimed water.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	The new interchange is the northern gateway into Goleta and as such, its appearance is critical. The City has secured funding to install new landscaping to improve the overall appearance of the interchange. The project will plant larger plants and trees and install them more densely than the minimum requirements for this type of construction. It will also replace screening plants between Calle Real and 101 and landscape the new intersections of Cathedral Oaks /Calle Real and Cathedral Oaks/Hollister.
<i>Project Status:</i>	The project is currently in construction with construction completion anticipated for summer of 2017.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	59,118	17,249	31,763	-	-	-	-	-	-	108,130
Construction/CM	-	38,593	366,408	-	-	-	-	-	-	405,001
<b>TOTAL</b>	<b>59,118</b>	<b>55,842</b>	<b>398,171</b>	-	-	-	-	-	-	<b>513,131</b>
<b>Sources of Funds</b>										
205 Measure A	14,198	26,435	27,031	-	-	-	-	-	-	67,663
220 GTIP	3,590	-	75,548	-	-	-	-	-	-	79,138
305 RSTP - State Grant	41,330	-	-	-	-	-	-	-	-	41,330
308 STIP - State Grant	-	29,407	295,592	-	-	-	-	-	-	324,999
<b>TOTAL</b>	<b>59,118</b>	<b>55,842</b>	<b>398,171</b>	-	-	-	-	-	-	<b>513,131</b>





# Public Works

## Old Town Sidewalk Improvement Project

9031

<i>Description:</i>	This project will construct a network of sidewalks in the residential areas of Old Town Goleta. The project will assess sidewalk deficiencies, create a prioritization plan, and install sidewalk improvements north of Hollister Avenue from South Fairview Avenue to Kinman Avenue as well as Pine Avenue south of Hollister Avenue.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation. Return Old Town to the Vital Center of the City.
<i>Purpose and Need:</i>	The purpose of the project is to improve pedestrian access within Old Town Goleta. Residents have limited access to sidewalks and often walk in the streets with strollers and children. These links will connect residents to and from Hollister Avenue, to the local bus stop on Nectarine Avenue, or to the commercial and light industrial areas points south of Hollister Avenue.
<i>Project Status:</i>	The project is in the environmental phase. Public outreach is currently underway.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>									
Land Acquisition/ROW	-	-	42,000	80,000	109,000	22,000	-	-	253,000
Preliminary Eng/Environ	112,490	17,358	676,770	7,000	100,000	25,000	-	-	938,618
Construction/CM	8,341	-	37,444	-	222,000	2,253,000	100,000	-	2,620,785
<b>TOTAL</b>	<b>120,831</b>	<b>17,358</b>	<b>756,214</b>	<b>87,000</b>	<b>431,000</b>	<b>2,300,000</b>	<b>100,000</b>	<b>-</b>	<b>3,812,402</b>
<b>Sources of Funds</b>									
205 Measure A	26,486	1,764	201,751	125,000	200,000	200,000	100,000	-	855,000
220 GTIP	-	-	49,444	-	430,000	100,000	-	-	579,444
318 ATP – State	-	-	503,000	-	1,721,000	-	-	-	2,224,000
402 CDBG	94,345	15,594	2,019	42,000	-	-	-	-	153,958
<b>TOTAL</b>	<b>120,831</b>	<b>17,358</b>	<b>756,214</b>	<b>167,000</b>	<b>2,351,000</b>	<b>300,000</b>	<b>100,000</b>	<b>-</b>	<b>3,812,402</b>

Public Works

Hollister Avenue Bridge Replacement (SJC Phase II) 9033

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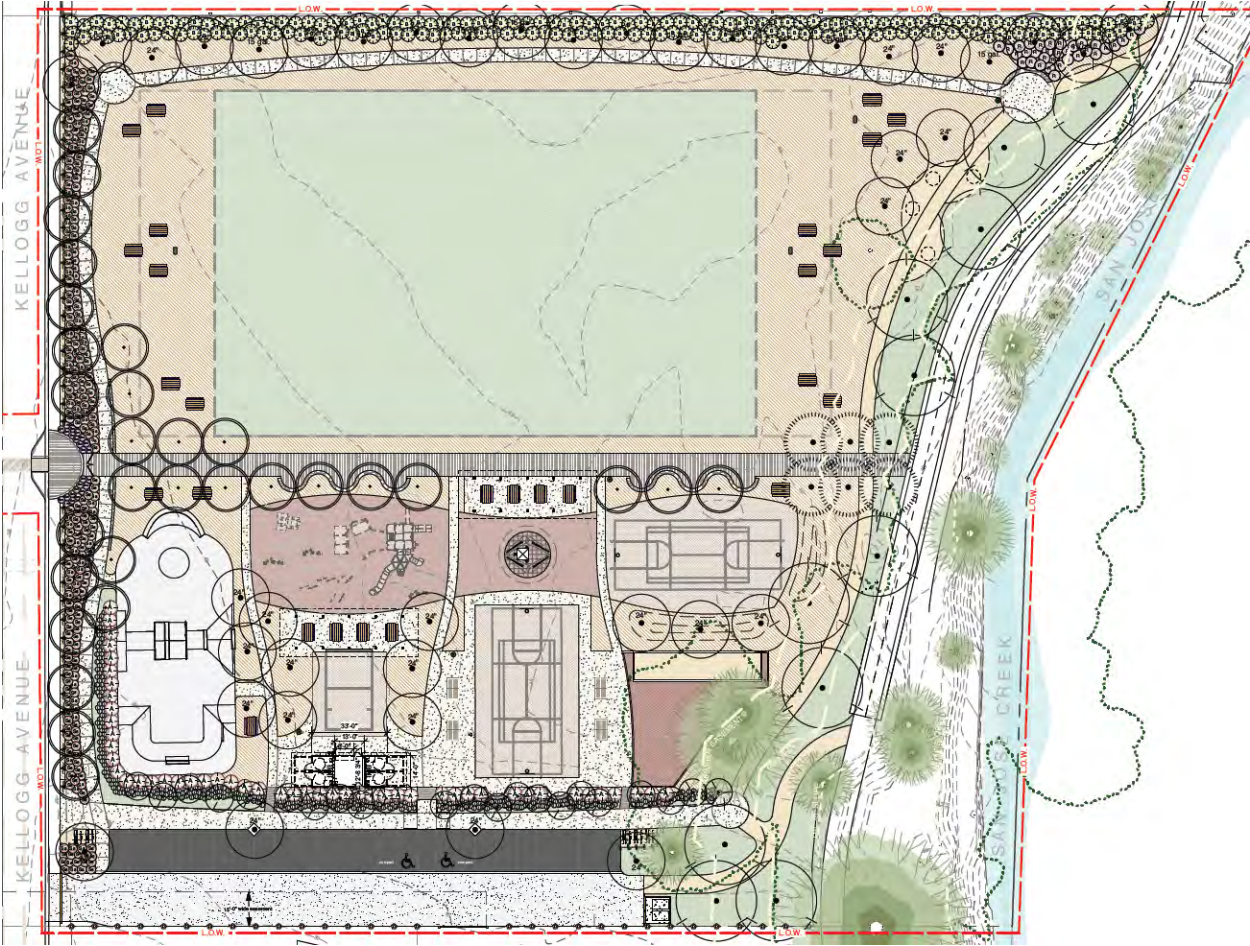


# Public Works

## Hollister Avenue Bridge Replacement (SJC Phase II) 9033

<i>Description:</i>	This is the second phase of the San Jose Creek Capacity Improvement project. The project includes the replacement of the Hollister Avenue Bridge over San Jose Creek. The new bridge will have a 100 year storm flow capacity and will be designed to complete the San Jose Creek project.
<i>Benefit/Core Value:</i>	Strengthen infrastructure and return Old Town to the vital center of the City
<i>Purpose and Need:</i>	The existing bridge was constructed using reactive aggregate and is deteriorating rapidly. The existing bridge does not conform to current design standards and retrofitting is not feasible. The bridge is also "Functionally Obsolete" due to stormwater capacity, which made it eligible for federal funding.
<i>Project Status:</i>	The project has completed environmental review and is wrapping up final design and right of way. Construction is scheduled to begin in FY19/20 and will take approximately 18-24 months to construct. The project will ideally be constructed with the Ekwil Street Extension Project, which depends on the California Transportation Commission rolling the STIP funding back from its current FY19/20 programming.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>									
Land Acquisition/ROW	-	-	982,843	-	-	-	-	-	982,843
Preliminary Eng/Environ	1,213,473	217,654	1,835,769	450,000	25,000	-	-	-	3,741,896
Construction/CM	-	-	3,646,500	-	-	10,313,500	-	-	13,960,000
<b>TOTAL</b>	<b>1,213,473</b>	<b>217,654</b>	<b>6,465,112</b>	<b>450,000</b>	<b>25,000</b>	<b>10,313,500</b>	<b>-</b>	<b>-</b>	<b>18,684,739</b>
<b>Sources of Funds</b>									
102 General Fund Reserves	344	-	-	-	-	-	-	-	344
205 Measure A	-	-	140,000	-	-	-	-	-	140,000
220 GTIP	130,718	25,580	640,402	118,013	25,000	1,182,958	-	-	2,122,672
401 HBP Federal Grant	1,082,411	192,073	5,684,710	331,988	-	9,130,542	-	-	16,421,723
<b>TOTAL</b>	<b>1,213,473</b>	<b>217,654</b>	<b>6,465,112</b>	<b>450,000</b>	<b>25,000</b>	<b>10,313,500</b>	<b>-</b>	<b>-</b>	<b>18,684,739</b>



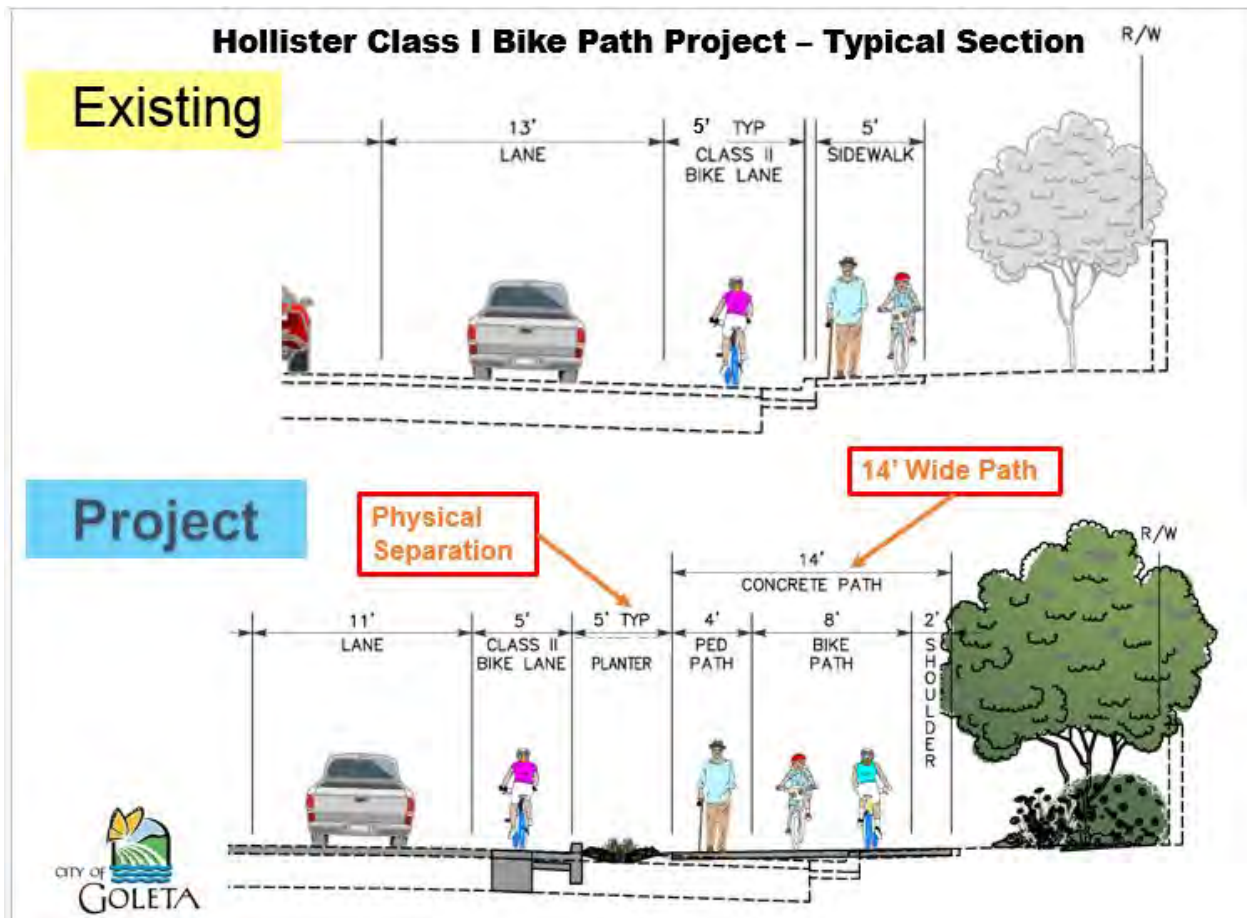
# Neighborhood Services

## Hollister/Kellogg Park

9035

<i>Description:</i>	The project consists of development of a new 4-acre neighborhood park, to include recreational amenities such as a multi-purpose turf field, skateboard plaza, picnic areas, restrooms, playground, walking paths, basketball courts, handball court, bocce ball court, a splash pad and landscaping.
<i>Benefit/Core Value:</i>	This park will serve a predominantly low- to moderate-income area and provide essential recreational amenities to a critically underserved area thereby supporting the Strategic Plan strategy to enhance the quality of life in Goleta.
<i>Purpose and Need:</i>	The area of Goleta Old Town where the new park would be located is a critically underserved community in terms of available parks, open space and recreational amenities.
<i>Project Status:</i>	Preliminary design and 65% construction drawings were completed. However, water restrictions imposed by the Goleta Water District have necessitated a re-design to comply with the maximum allowed water demand. This revised design went to the Parks & Recreation Commission in May 2015 and to the City Council in June 2015. The City Council provided direction on some additional revisions. These revisions were made and the project design returned to the Parks & Recreation Commission in November 2016. The project needs to return to the City Council for final approval before construction drawings can be completed on the revised design.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>									
Land Acquisition/ROW	2,639,616	-	1,125,000	-	-	-	-	-	3,764,616
Preliminary Eng/Environ	323,572	12,149	1,078,801	-	-	-	-	-	1,414,521
Construction/CM	-	-	1,535,266	1,017,633	400,000	-	-	-	2,952,899
<b>TOTAL</b>	<b>2,963,188</b>	<b>12,149</b>	<b>3,739,067</b>	<b>1,017,633</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,132,036</b>
<b>Sources of Funds</b>									
221 Park DIF	1,840,539	12,149	2,829,067	1,017,633	400,000	-	-	-	6,099,387
301 State Park Grant	-	-	910,000	-	-	-	-	-	910,000
601 Redevelopment Project Fund	1,122,649	-	-	-	-	-	-	-	1,122,649
<b>TOTAL</b>	<b>2,963,188</b>	<b>12,149</b>	<b>3,739,067</b>	<b>1,017,633</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,132,036</b>



# Public Works

## Hollister Class I Bikeway (In Construction)

9039

<i>Description:</i>	The project will construct approximately 5800 linear feet of 14-foot-wide Class I Bike/Multi-Use Path along the south side of Hollister Avenue from Pacific Oaks Road to Ellwood Elementary school. The project is being constructed within existing City of Goleta right of way. The project includes rehabilitation and re-striping of Hollister Avenue, median reconstruction, utility relocation landscaping and signal modifications at Pacific Oaks Road and Entrance Road.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	South of Hollister Avenue from Pacific Oaks Road west to Ellwood Elementary is a dense residential area. There are many school children living there who would love to be able to enjoy the benefits of bicycling to school but cannot because the existing wide avenue with only Class II bike lanes is not suited for younger children. Ellwood is a "walk to school" institution, there is no school bus for those living in the areas south of Hollister bounded by Pacific Oaks and the school, and only 25% of kids are currently driven to school.
<i>Project Status:</i>	The project is in construction with construction completion anticipated in Winter of 2017.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	351,605	392,330	990,881	-	-	-	-	-	-	1,734,816
Construction/CM	1,238	65,149	2,706,266	-	-	-	-	-	-	2,772,653
<b>TOTAL</b>	<b>352,842</b>	<b>457,479</b>	<b>3,697,147</b>	-	-	-	-	-	-	<b>4,507,469</b>
<b>Sources of Funds</b>										
101 General	15,581	-	79,188	-	-	-	-	-	-	94,769
202 Transportation	19,231	-	77,000	-	-	-	-	-	-	96,231
205 Measure A	142,823	146,381	809,719	-	-	-	-	-	-	1,098,923
206 Measure A- Other	107,000	-	-	-	-	107,000	-	-	-	107,000
220 GTIP	66,970	255,713	84,318	-	-	-	-	-	-	407,000
230 LRDP	1,238	55,386	1,002,922	-	-	-	-	-	-	1,059,546
318 ATP - State	-	-	1,644,000	-	-	-	-	-	-	1,644,000
<b>TOTAL</b>	<b>352,842</b>	<b>457,479</b>	<b>3,697,147</b>	-	-	-	-	-	-	<b>4,507,469</b>



Public Works

Storke Road Widening Phelps Road to City Limits 9042

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# Public Works

## Storke Road Widening Phelps Road to City Limits 9042

<i>Description:</i>	<p>Project limits are from Phelps Road to Sierra Madre Court (City Limits). The existing configuration of Storke Road along the Proposed Project alignment includes one northbound vehicle lane, bike lane, and a landscaped parkway and sidewalk along its eastern side. Along its western side there is a landscaped center median and two vehicle southbound lanes, including a vehicle transition lane merge between Phelps Road and Whittier Drive, a bike lane and sidewalk. The remainder of the alignment along its west side includes one southbound vehicle lane, a bike lane and a sidewalk.</p> <p>The proposed design includes two vehicle travel lanes in each direction, as well as sidewalks and bike lanes in both directions. The road's north- and southbound lanes would be 11 feet wide. On the east (northbound) side, the existing planted median would be removed and the additional vehicle lane would be constructed. On the west (southbound) side a sidewalk and bike lane would be constructed as well as a sloped shoulder. The bike lane and sidewalk would each be eight feet wide. On the east (northbound) side, the sidewalk and bike lane would be five feet wide each. The medians and parkways will be preserved as much as possible. The environmental process (EIR) will require coordination with the community and regulatory agencies.</p>
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	Improve existing and anticipated traffic circulation along Storke Road from the UCSB campus to US Highway 101 and the City. Storke Road north and south of this segment to be widened have two travel lanes in each direction, leaving this segment acting as a bottleneck.
<i>Project Status:</i>	The project is in the preliminary engineering stage. The environmental phase is underway.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	98,310	63,508	318,332	136,847	-	-	-	-	-	616,998
Construction/CM	-	-	-	-	-	-	1,138,000	-	-	1,138,000
<b>TOTAL</b>	<b>98,310</b>	<b>63,508</b>	<b>318,332</b>	<b>136,847</b>	<b>-</b>	<b>-</b>	<b>1,138,000</b>	<b>-</b>	<b>-</b>	<b>1,754,998</b>
<b>Sources of Funds</b>										
220	GTIP	44,509	-	-	-	-	-	-	-	44,509
230	LRDP	53,802	63,508	318,332	136,847	-	-	890,780	-	1,463,269
231	Developer Agreement	-	-	-	-	-	-	247,220	-	247,220
<b>TOTAL</b>		<b>98,310</b>	<b>63,508</b>	<b>318,332</b>	<b>136,847</b>	<b>-</b>	<b>-</b>	<b>1,138,000</b>	<b>-</b>	<b>1,754,998</b>

Public Works

Hollister Widening Storke to 280 ft West of S Glen Annie 9044

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# Public Works

## Hollister Widening Storke to 280 ft West of S Glen Annie 9044

<i>Description:</i>	<p>Project limits are on Hollister Avenue from Storke Road intersection to 280 feet west of S. Glen Annie Road. The existing configuration of Hollister Avenue along the Proposed Project alignment includes two westbound vehicle lanes, bike lane, and an 8 foot sidewalk along its northern side. The project does not affect the south side (eastbound) of Hollister Ave.</p> <p>The proposed design includes maintaining the two vehicle travel lanes, as well as sidewalk and bike lane in the westbound direction with the addition of a third westbound lane. This lane would allow southbound Storke Road vehicles transitioning to the westbound direction of Hollister Ave to have a dedicated lane and relocate the merge lane farther west past S. Glen Annie Road. The Hollister Village improvements include the additional westbound lane which this project will connect to on the west side of S. Glen Annie. This project also includes the relocation of the large tubular steel pole on the northwest corner of S. Glen Annie to not be in conflict with the proposed improvements.</p>
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	Improve existing and anticipated traffic circulation along Hollister Avenue from Storke Road including US Highway 101 and the City and support and implement the City's Transportation Element.
<i>Project Status:</i>	The project is in the preliminary engineering stage.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	104,640	6,706	936,051	10,000	-	-	-	-	-	1,057,397
Construction/CM	-	-	-	-	-	1,007,156	-	-	-	1,007,156
<b>TOTAL</b>	<b>104,640</b>	<b>6,706</b>	<b>936,051</b>	<b>10,000</b>	<b>-</b>	<b>1,007,156</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,064,553</b>
<b>Sources of Funds</b>										
205 Measure A	79,539	3,296	17,165	-	-	-	-	-	-	100,000
220 GTIP	14,071	-	393,932	-	-	-	-	-	-	408,003
230 LRDP	11,030	3,410	524,954	10,000	-	1,007,156	-	-	-	1,556,550
<b>TOTAL</b>	<b>104,640</b>	<b>6,706</b>	<b>936,051</b>	<b>10,000</b>	<b>-</b>	<b>1,007,156</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,064,553</b>



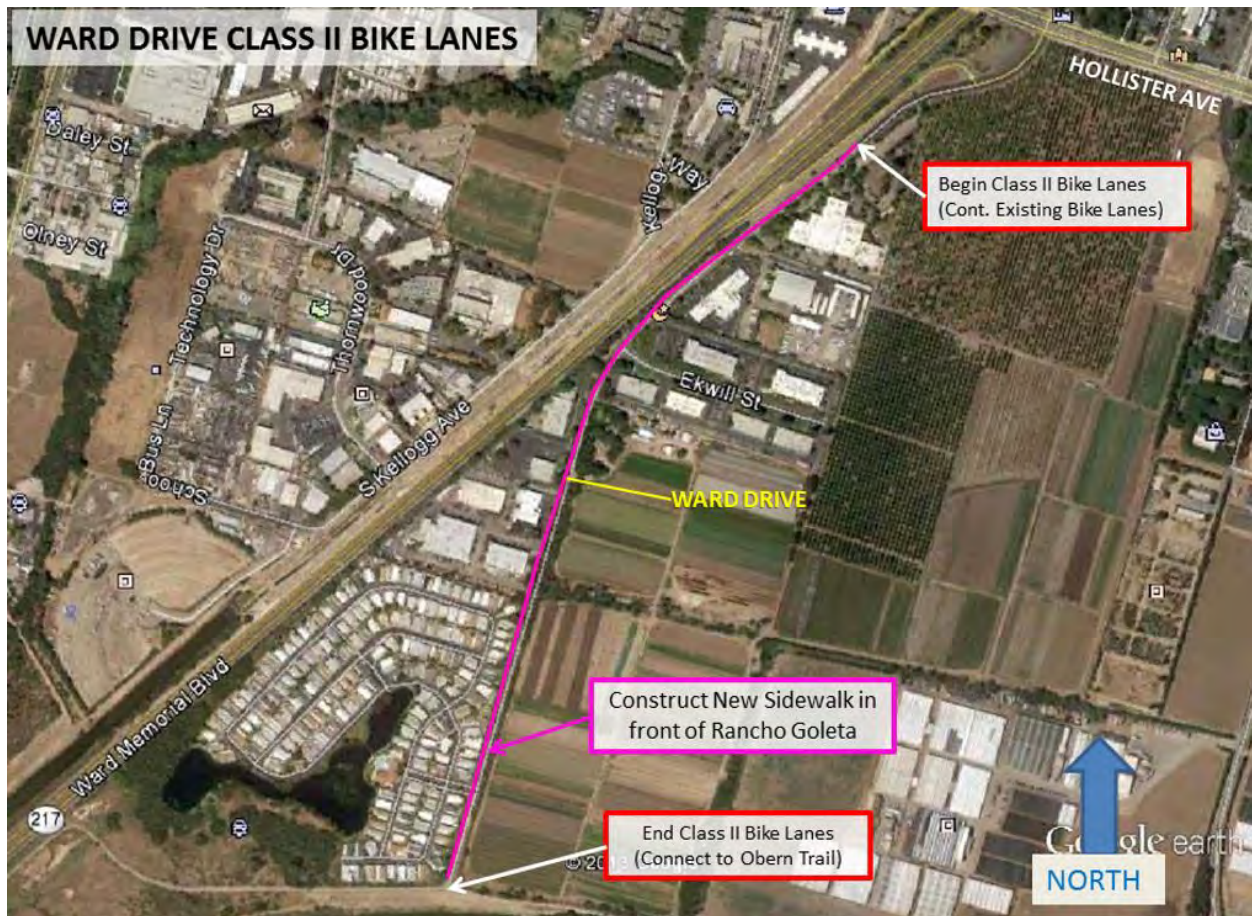
# Public Works

## Los Carneros Rd. Interchange SB 101 Onramp

9045

<i>Description:</i>	The project will widen the southbound 101 onramp at Los Carneros Road interchange to allow for two right turn lanes; one shared thru/right turn lane and one dedicated right turn lane. This will include widening the Los Carneros Overhead bridge over UPRR.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	The widening of the onramp may be necessary to accommodate the increased traffic that would be generated by development in the area.
<i>Project Status:</i>	Includes the future preliminary engineering and design phases for the project.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	4,829	-	13,170	-	177,000	173,000	-	-	-	367,999
Construction/CM	-	-	-	-	-	-	-	-	1,500,000	1,500,000
<b>TOTAL</b>	<b>4,829</b>	<b>-</b>	<b>13,170</b>	<b>-</b>	<b>177,000</b>	<b>173,000</b>	<b>-</b>	<b>-</b>	<b>1,500,000</b>	<b>1,867,999</b>
<b>Sources of Funds</b>										
220	GTIP	-	-	13,170	-	177,000	-	-	-	190,170
231	Developer Agreement	4,829	-	-	-	-	173,000	-	-	868,829
999	Unfunded	-	-	-	-	-	-	-	809,000	809,000
<b>TOTAL</b>		<b>4,829</b>	<b>-</b>	<b>13,170</b>	<b>-</b>	<b>177,000</b>	<b>173,000</b>	<b>-</b>	<b>1,500,000</b>	<b>1,867,999</b>





# Public Works

## Ward Drive Class II Bike Lanes

9046

<i>Description:</i>	The project will provide Class II bike lanes along Ward Drive for commuters to access the various business complexes along Ward Drive and will provide a direct connection to the Obern Trail providing access to UCSB and Isla Vista. A new sidewalk will be constructed where no sidewalk currently exists along the west side of Ward Drive in front of the Rancho Goleta Mobile Home Park and will tie into the existing sidewalk to the north.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	There is a short stretch of Class II bike lanes just south of Hollister, but the rest of Ward tends to be narrow and not bicycle or pedestrian friendly. This project will provide Class II bike lanes for commuters and recreational bicyclists, as well as add some sidewalk for pedestrians.
<i>Project Status:</i>	The project is construction with construction completion anticipated in summer 2017.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	92,081	95,392	83,527	-	-	-	-	-	-	271,000
Construction/CM	-	42,469	464,010	-	-	-	-	-	-	506,479
<b>TOTAL</b>	<b>92,081</b>	<b>137,862</b>	<b>547,536</b>	-	-	-	-	-	-	<b>777,479</b>
<b>Sources of Funds</b>										
202 Transportation	11,052	28,361	42,386	-	-	-	-	-	-	81,800
205 Measure A	36,829	109,501	243,350	-	-	-	-	-	-	389,679
206 Measure A- Other	38,200	-	261,800	-	-	-	-	-	-	300,000
305 RSTP - State Grant	6,000	-	-	-	-	-	-	-	-	6,000
<b>TOTAL</b>	<b>92,081</b>	<b>137,862</b>	<b>547,536</b>	-	-	-	-	-	-	<b>777,479</b>



# Public Works

## Cathedral Oaks Cribwall Repair Project

9053

<i>Description:</i>	Repair 2017 storm damage to cribwall and adjacent right-of-way in two phases: Near term emergency repair and permanent restoration design and construction.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation.
<i>Purpose and Need:</i>	There has been structural damages to the cribwall structure and backfill due to the 2017 (January) winter storms. High intensity rainfall caused runoff to infiltrate backfill and caused extensive damage to wall backfill, including material loss and scouring of wall structure embedment. Unknown limits of damage to backfill, and potential for wall failure to affect Cathedral Oaks road and bike path has necessitated closure of both facilities pending further investigation, stabilization and repair.
<i>Project Status:</i>	The project is in the preliminary engineering and emergency repair phase.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	12,252	33,437	94,310	343,308	500,000	-	-	-	-	983,308
Construction/CM	-	-	-	-	1,000,000	4,803,923	-	-	-	5,803,923
<b>TOTAL</b>	<b>12,252</b>	<b>33,437</b>	<b>94,310</b>	<b>343,308</b>	<b>1,500,000</b>	<b>4,803,923</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,787,231</b>
<b>Sources of Funds</b>										
205 Measure A	12,252	33,437	94,310	-	-	-	-	-	-	140,000
420 FHWA - FEMA Reimb	-	-	-	343,308	1,500,000	4,803,923	-	-	-	6,647,231
<b>TOTAL</b>	<b>12,252</b>	<b>33,437</b>	<b>94,310</b>	<b>343,308</b>	<b>1,500,000</b>	<b>4,803,923</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,787,231</b>

# Public Works / Planning & Environmental LED Street Lighting Project

9056





# Public Works / Planning & Environmental LED Street Lighting Project

9056

<i>Description:</i>	This project will acquire the SCE-owned LS-1 streetlights available for sale and convert existing high pressure sodium vapor (HPSV) streetlights to light-emitting diode lights. Estimate acquiring 1,296 LS-1 poles and replacing 1,547 fixtures, and 15 LS-3 streetlights.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure, maintain a safe community and ensure Financial Stability.
<i>Purpose and Need:</i>	To provide improved and better quality lighting for our streets, sidewalks and crosswalks that also use less energy and decrease utility bills.
<i>Project Status:</i>	The City Council authorized the purchase and LED retrofit on April 4, 2017. The purchase will proceed once the California Public Utilities Commission approves the sale. LED conversion will commence after community outreach on color temperature and dark sky issues.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Machinery & Equipment	-	-	643,795	-	-	-	-	-	-	643,795
Preliminary Eng/Environ	-	-	-	-	-	-	-	-	-	-
Construction/CM	16,205	-	-	-	700,000	-	-	-	-	716,205
<b>TOTAL</b>	<b>16,205</b>	<b>-</b>	<b>643,795</b>	<b>-</b>	<b>700,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,360,000</b>
<b>Sources of Funds</b>										
101 General	16,205	-	643,795	-	-	-	-	-	-	660,000
233 OBF - SCE	-	-	-	-	700,000	-	-	-	-	700,000
<b>TOTAL</b>	<b>16,205</b>	<b>-</b>	<b>643,795</b>	<b>-</b>	<b>700,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,360,000</b>

# Public Works

## Rectangular Rapid Flashing Beacons (RRFB)

### @ Chapel (HAWK) at Kingston

9058



# Public Works

## Rectangular Rapid Flashing Beacons (RRFB)

### @ Chapel (HAWK) at Kingston

9058

<i>Description:</i>	The project will install pedestrian activated Rectangular Rapid Flashing Beacons (RRFB's) over the travel lanes on Hollister Avenue at Chapel Avenue to provide an additional visual cue to alert motorists when a pedestrian wishes to cross the street. The project will include new striping, signage and lighting to be placed in existing pavement, and sidewalk improvements. The project also includes the installation of a High Intensity Activated crossWalk (HAWK) signal over the travel lanes at the intersection of Kingston Avenue and Calle Real, replacing the existing old style yellow flashing beacons. The project will include new striping, pavement markings, signage, and construction of ADA curb ramps.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation. Maintain a safe community.
<i>Purpose and Need:</i>	The City of Goleta will improve safety for pedestrians at uncontrolled pedestrian crossing locations throughout the City. Staff conducted field investigations of each site to determine what measures could be implemented to proactively reduce the potential for future pedestrian collisions. The old style yellow flashing beacons have a low driver compliance rate. The Rectangular Rapid Flashing Beacons system will help grab drivers' attention and increase compliance in stopping for pedestrians at the crosswalk.
<i>Project Status:</i>	The project is in the Preliminary Engineering. Construction is anticipated for the Spring/Summer of 2018.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	62,200	23,800	-	-	-	-	-	86,000
Construction/CM	-	-	-	258,400	102,838	-	-	-	-	361,238
<b>TOTAL</b>	-	-	<b>62,200</b>	<b>282,200</b>	<b>102,838</b>	-	-	-	-	<b>447,238</b>
<b>Sources of Funds</b>										
205 Measure A	-	-	19,900	86,720	-	-	-	-	-	106,620
101 General	-	-	-	-	102,838	-	-	-	-	102,838
417 HSIP	-	-	42,300	195,480	-	-	-	-	-	237,780
<b>TOTAL</b>	-	-	<b>62,200</b>	<b>282,200</b>	<b>102,838</b>	-	-	-	-	<b>447,238</b>



# Public Works

## Bicycle/ Pedestrian Master Plan

9059

<i>Description:</i>	A Bicycle/Pedestrian Master Plan that is comprehensive and City-wide is under development. The master plan will replace the plan the City adopted from the County and updated in 2009.
<i>Benefit/Core Value:</i>	Strengthen infrastructure and establish a Bicycle/Pedestrian Master Plan.
<i>Purpose and Need:</i>	To facilitate the development of an integrated bicycle system throughout Goleta with connections to other regional bike systems. Projects identified in the Plan will be given priority for various state and federal funding sources prioritized through the City and the Santa Barbara County Association of Governments (SBCAG).
<i>Project Status:</i>	Staff is actively working on the Bicycle/Pedestrian Master Plan conducting data gathering, analysis, and preparing recommendations based on community input. The Draft Plan is anticipated in summer 2017 with final Plan due by 2018.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	7,751	58,639	262,760	50,000	-	-	-	-	-	379,149
Construction/CM	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>7,751</b>	<b>58,639</b>	<b>262,760</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>379,149</b>
<b>Sources of Funds</b>										
202 Transportation	2,484	7,564	16,336	-	-	-	-	-	-	26,384
205 Measure A	-	-	26,000	50,000	-	-	-	-	-	76,000
206 Measure A- Other	-	-	73,350	-	-	-	-	-	-	73,350
314 SGC	5,267	51,075	147,074	-	-	-	-	-	-	203,415
<b>TOTAL</b>	<b>7,751</b>	<b>58,639</b>	<b>262,760</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>379,149</b>



# Public Works

## Fairview Avenue Sidewalk Infill at Stow Canyon Road 9060

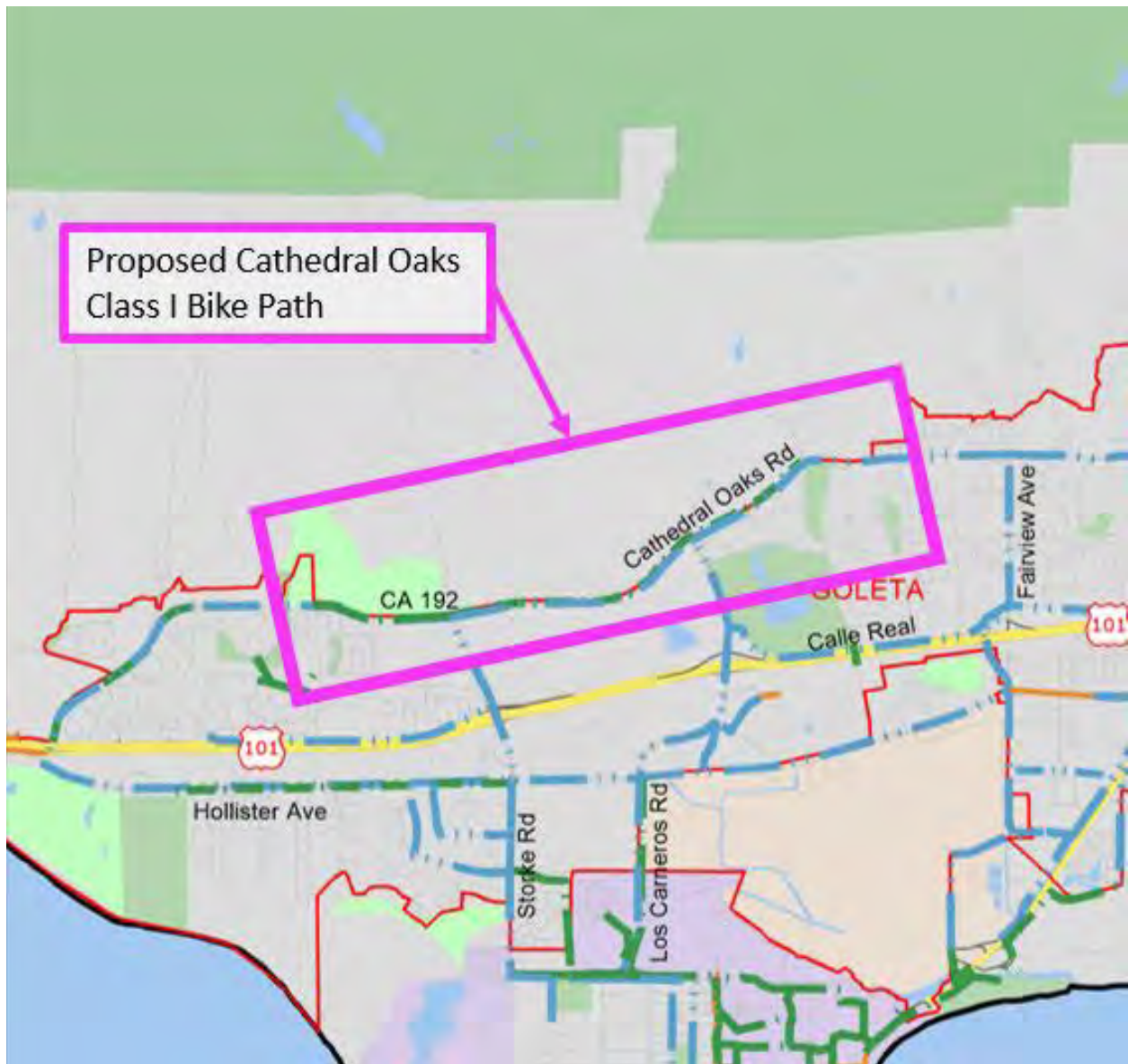


# Public Works

## Fairview Avenue Sidewalk Infill at Stow Canyon Road 9060

<i>Description:</i>	This project will eliminate the sidewalk gap on the east side of Fairview Avenue south of Stow Canyon Road for a distance of approximately 370 feet. The project will also provide for a second northbound auto lane on Fairview Avenue while retaining the bike lane. Additional improvements include ADA compliant curb ramps at the northeast and southeast corners of the intersection of Fairview Avenue/Stow Canyon Road, as well as a street light northeast corner. Improvements to pavement markings and signage in the project area are also included.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	This location is heavily used by students traveling to and from a number of area public and private schools namely: Goleta Valley Junior High School, Coastline Christian Academy, Santa Barbara Charter School and Montessori Center School. Almost 1,500 students are enrolled in the aforementioned schools. This is in addition to the pedestrian movements to/from the Goleta Branch Library, the Goleta Union School District, and the Fairview Education Farm that are abutting to Fairview Avenue in the project area.
<i>Project Status:</i>	The City was awarded Measure A - Safe Routes to School grant funds. The environmental and design phase will be in Fall of 2017. Construction is anticipated for Spring/Summer of 2018.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	70	35,930	10,000	-	-	-	-	-	46,000
Construction/CM	-	-	-	-	136,500	-	-	-	-	136,500
<b>TOTAL</b>	-	70	35,930	10,000	136,500	-	-	-	-	182,500
<b>Sources of Funds</b>										
205 Measure A	-	70	19,930	-	36,500	-	-	-	-	56,500
206 Measure A- Other	-	-	16,000	8,000	72,000	-	-	-	-	96,000
220 GTIP	-	-	-	2,000	28,000	-	-	-	-	30,000
<b>TOTAL</b>	-	70	35,930	10,000	136,500	-	-	-	-	182,500





# Public Works

## Cathedral Oaks Class I Bike Path

9061

<i>Description:</i>	Create a Class I Bike Path on Cathedral Oaks Road from the San Pedro Creek Bridge west to Glen Annie Road. This is a heavily traveled bicycle commuter and Safe Routes to School Route
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation. Maintain a safe community.
<i>Purpose and Need:</i>	The purpose is to add a Class I Bike Path that will extend the existing bike path on Cathedral Oaks by the Dos Pueblos High School to Glen Annie. This route is heavily used and the existing Class I bike path has a gap that would be filled by this project. Cathedral Oaks is a major arterial and is also heavily used by vehicles.
<i>Project Status:</i>	The project is in the planning stage. Staff will continue to apply for grant funding.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	280,000	-	280,000	
Preliminary Eng/Environ	1,360	-	50,000	-	123,640	-	852,000	-	1,027,000	
Construction/CM	-	-	-	-	-	-	-	4,713,389	4,713,389	
<b>TOTAL</b>	<b>1,360</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>123,640</b>	<b>-</b>	<b>1,132,000</b>	<b>4,713,389</b>	<b>6,020,389</b>	
<b>Sources of Funds</b>										
220	GTIP	1,360	-	50,000	-	123,640	-	267,000	942,678	1,384,678
418	ATP - Federal	-	-	-	-	-	-	865,000	3,770,711	4,635,711
<b>TOTAL</b>		<b>1,360</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>123,640</b>	<b>-</b>	<b>1,132,000</b>	<b>4,713,389</b>	<b>6,020,389</b>



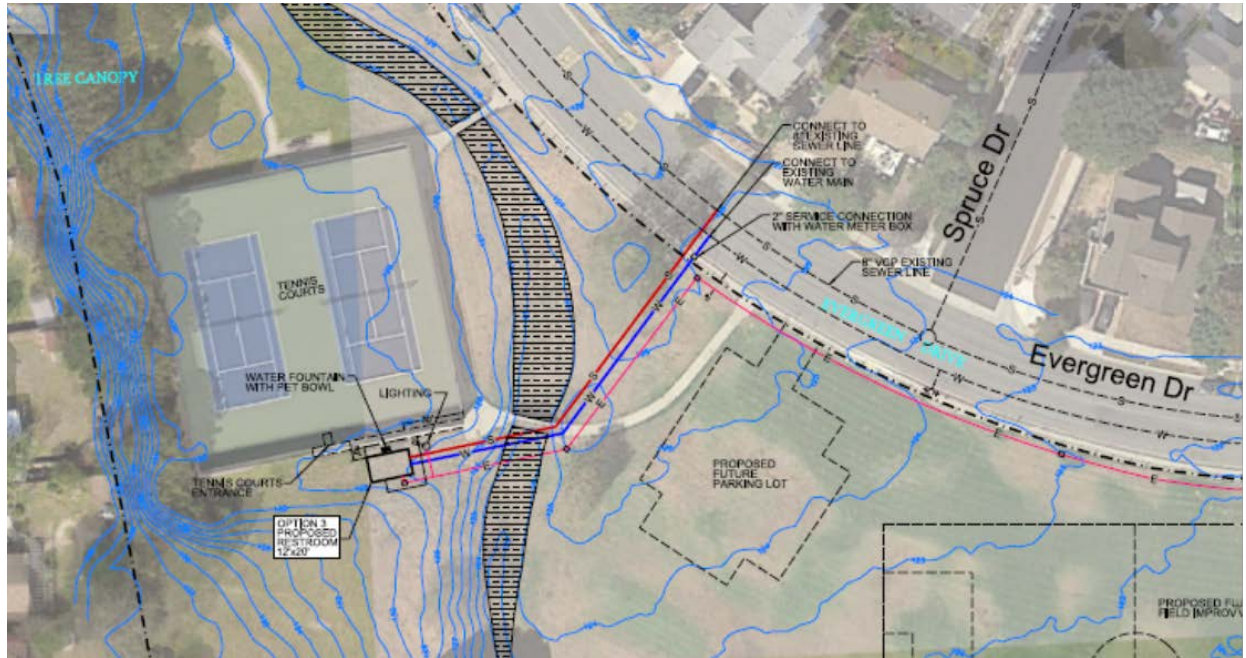
# Public Works

## Storke Road Medians

9062

<i>Description:</i>	Adjusting the medians on Storke Road near the Hollister Avenue intersection, relocate two bus stops, and option for reinstate a free right turn lane from NB Storke to Hollister.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	The project will provide for adjusting the medians on Storke Road southbound to allow for increased left turn pocket storage areas.
<i>Project Status:</i>	The project is in the preliminary engineering stage.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	350,000	-	-	-	350,000
Preliminary Eng/Environ	-	-	30,000	-	-	150,000	-	-	-	180,000
Construction/CM	-	-	-	-	200,000	-	750,000	-	-	950,000
<b>TOTAL</b>	-	-	<b>30,000</b>	-	<b>200,000</b>	<b>500,000</b>	<b>750,000</b>	-	-	<b>1,480,000</b>
<b>Sources of Funds</b>										
230 LRDP	-	-	30,000	-	200,000	-	-	-	-	230,000
995 (TBD)	-	-	-	-	-	500,000	750,000	-	-	1,250,000
<b>TOTAL</b>	-	-	<b>30,000</b>	-	<b>200,000</b>	<b>500,000</b>	<b>750,000</b>	-	-	<b>1,480,000</b>



# Neighborhood Services / Public Works

## Evergreen Park Restroom - New

9063

<i>Description:</i>	Install a permanent restroom facility in Evergreen Park, with the associated water and sewer connections.
<i>Benefit/Core Value:</i>	Preserve and enhance the quality of life in Goleta.
<i>Purpose and Need:</i>	Evergreen Park is currently served by portable restroom, which do not adequately address need for permanent hygienic restroom facilities.
<i>Project Status:</i>	The project is in the preliminary engineering phase.

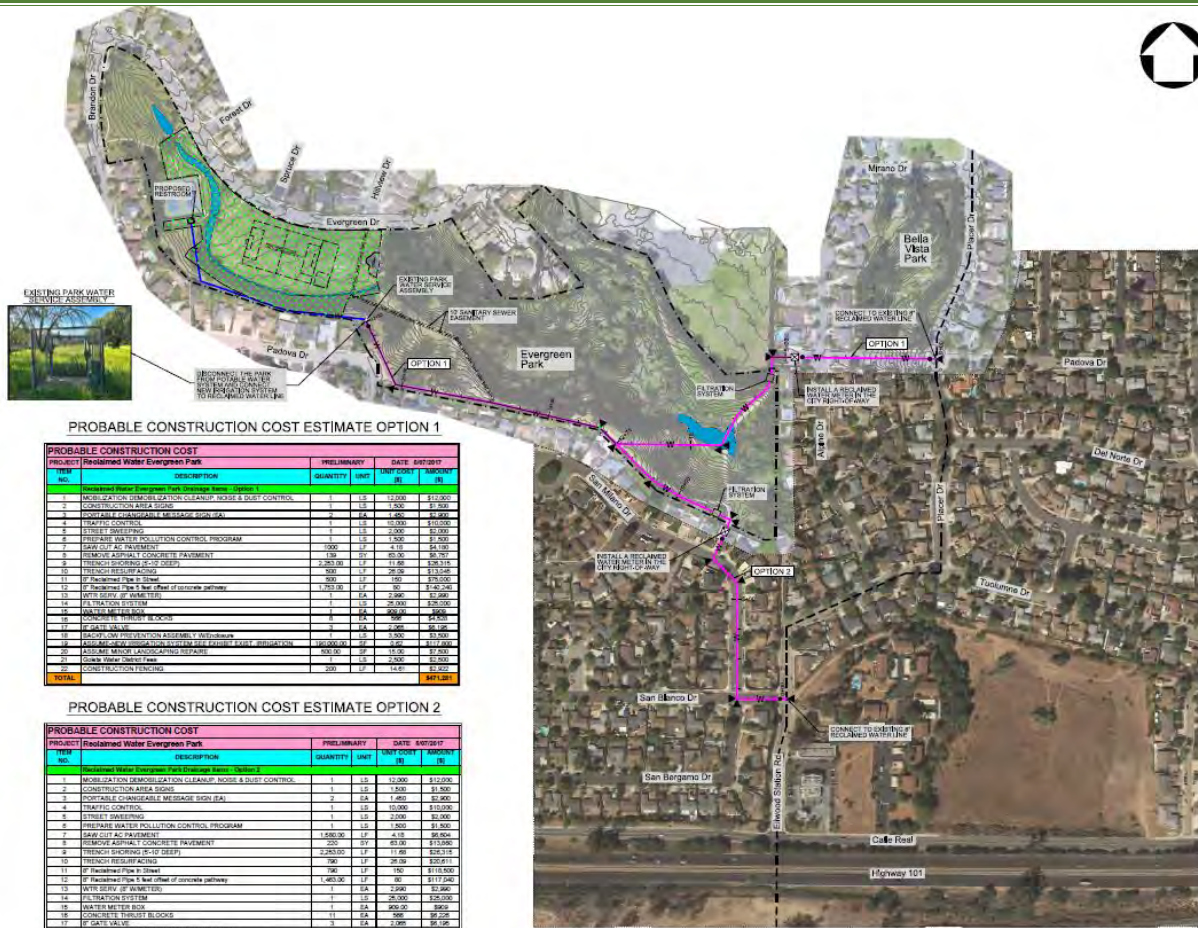
Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	50,000	-	-	-	-	-	50,000
Construction/CM	-	-	-	100,000	-	-	-	-	-	100,000
<b>TOTAL</b>	-	-	-	<b>150,000</b>	-	-	-	-	-	<b>150,000</b>
<b>Sources of Funds</b>										
221 Park DF	-	-	-	150,000	-	-	-	-	-	150,000
<b>TOTAL</b>	-	-	-	<b>150,000</b>	-	-	-	-	-	<b>150,000</b>



# Public Works

## Reclaimed Water Service to Evergreen Park

9064



PROBABLE CONSTRUCTION COST ESTIMATE OPTION 1

PROBABLE CONSTRUCTION COST					
PROJECT: Reclaimed Water Evergreen Park					
NO.	DESCRIPTION	QUANTITY	UNIT	PRELIMINARY PRICE	DATE 04/20/17
1	MOBILIZATION (DEMOLITION CLEANUP, NOISE & DUST CONTROL)	1	LS	13,000	\$13,000
2	CONSTRUCTION AREA SIGNS	1	LS	1,500	\$1,500
3	PORTABLE CHANGING MESSAGE SIGN (PS)	1	LS	1,000	\$1,000
4	TRAFFIC CONTROL	1	LS	10,000	\$10,000
5	STREET SWEEPING	1	LS	2,000	\$2,000
6	PREPARE WATER POLLUTION CONTROL PROGRAM	1	LS	1,500	\$1,500
7	SPALLS AT CURBS	100	SY	4.00	\$400.00
8	REMOVE ASPHALT CONCRETE PAVEMENT	150	CY	60.00	\$9,000.00
9	TRENCH EXCAVATION (5-10 DEEP)	2,200	LS	11.00	\$24,200.00
10	TRENCH EXCAVATION (10-20 DEEP)	400	LS	28.00	\$11,200.00
11	IF BACKFILL WITH 1/2" FINEST OF CRUSHED SAND	80	CY	1.00	\$80.00
12	IF BACKFILL WITH 1/2" FINEST OF CRUSHED SAND	1,200	CY	1.00	\$1,200.00
13	WATER METER (2" WATER)	1	EA	2,000	\$2,000
14	ULTRAFILTRATION SYSTEM	1	EA	20,000	\$20,000
15	WATER METER BOX	1	EA	800.00	\$800.00
16	CONCRETE CURB AND BLOSSOM	1	EA	600	\$600
17	IF DATE VALVE	1	EA	2,000	\$2,000
18	BACKFLOW PREVENTION ASSEMBLY W/INTEGRATED	1	EA	2,000	\$2,000
19	BACKFLOW PREVENTION SYSTEM SEE EXHIBIT EXIST IRRIGATION	130,000	CS	0.05	\$6,500.00
20	LANDSCAPE MAINTENANCE/REPAIRS	500	CS	0.10	\$50.00
21	GRASS WATER METER	1	EA	2,000	\$2,000
22	CONSTRUCTION FINISHES	300	LS	1.41	\$423.00
<b>TOTAL</b>					<b>\$61,203.00</b>

PROBABLE CONSTRUCTION COST ESTIMATE OPTION 2

PROBABLE CONSTRUCTION COST					
PROJECT: Reclaimed Water Evergreen Park					
NO.	DESCRIPTION	QUANTITY	UNIT	PRELIMINARY PRICE	DATE 04/20/17
1	MOBILIZATION (DEMOLITION CLEANUP, NOISE & DUST CONTROL)	1	LS	13,000	\$13,000
2	CONSTRUCTION AREA SIGNS	1	LS	1,500	\$1,500
3	PORTABLE CHANGING MESSAGE SIGN (PS)	1	LS	1,000	\$1,000
4	TRAFFIC CONTROL	1	LS	10,000	\$10,000
5	STREET SWEEPING	1	LS	2,000	\$2,000
6	PREPARE WATER POLLUTION CONTROL PROGRAM	1	LS	1,500	\$1,500
7	SPALLS AT CURBS	100	SY	4.00	\$400.00
8	REMOVE ASPHALT CONCRETE PAVEMENT	250	CY	40.00	\$10,000.00
9	TRENCH EXCAVATION (5-10 DEEP)	2,200	LS	11.00	\$24,200.00
10	TRENCH EXCAVATION (10-20 DEEP)	400	LS	28.00	\$11,200.00
11	IF BACKFILL WITH 1/2" FINEST OF CRUSHED SAND	80	CY	1.00	\$80.00
12	IF BACKFILL WITH 1/2" FINEST OF CRUSHED SAND	1,400	CY	1.00	\$1,400.00
13	WATER METER (2" WATER)	1	EA	2,000	\$2,000
14	ULTRAFILTRATION SYSTEM	1	EA	20,000	\$20,000
15	WATER METER BOX	1	EA	800.00	\$800.00
16	CONCRETE CURB AND BLOSSOM	1	EA	600	\$600
17	IF DATE VALVE	1	EA	2,000	\$2,000
18	BACKFLOW PREVENTION ASSEMBLY W/INTEGRATED	1	EA	2,000	\$2,000
19	BACKFLOW PREVENTION SYSTEM SEE EXHIBIT EXIST IRRIGATION	130,000	CS	0.05	\$6,500.00
20	LANDSCAPE MAINTENANCE/REPAIRS	500	CS	0.10	\$50.00
21	GRASS WATER METER	1	EA	2,000	\$2,000
22	CONSTRUCTION FINISHES	300	LS	1.41	\$423.00
<b>TOTAL</b>					<b>\$65,823.00</b>

SITE PLAN

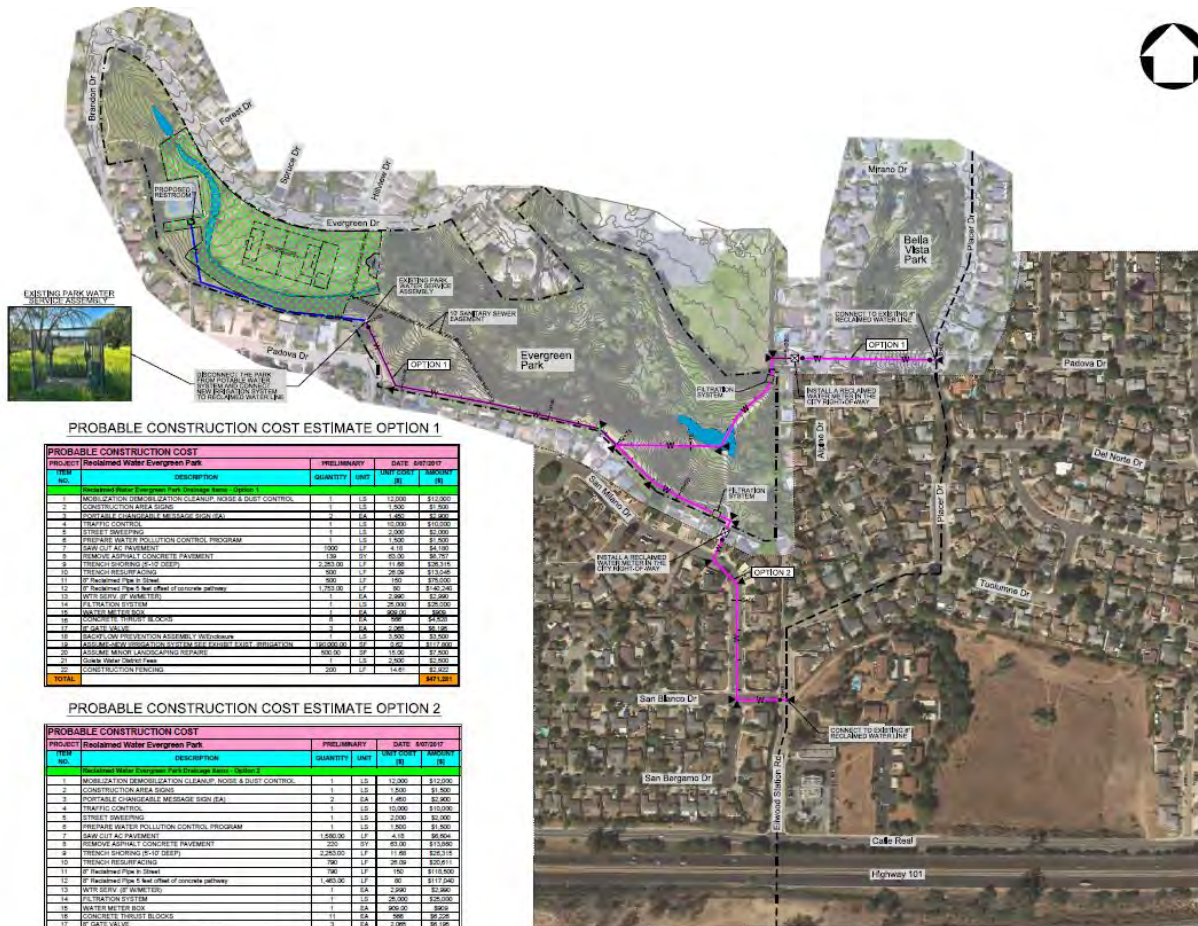
# Public Works

## Reclaimed Water Service to Evergreen Park

9064

<i>Description:</i>	Install a reclaimed water line at Evergreen Park to service the upcoming active recreation field, and extend reclaimed water service to supply existing park irrigation system.
<i>Benefit/Core Value:</i>	Preserve and enhance the quality of life in Goleta.
<i>Purpose and Need:</i>	The CIP also included a project to install an active play field at Evergreen Park. The grass must be maintained for optimal use. Due to the drought, using potable water for parks and open spaces is not a viable option. The Goleta Sanitary District produces reclaimed water that is resold through the Goleta Water District. The City needs to connect to an existing reclaimed water line and install a meter, piping and filtration system in order to use the reclaimed water at the park.
<i>Project Status:</i>	The project is in the preliminary engineering phase.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	25,000	-	-	-	-	25,000
Preliminary Eng/Environ	-	-	-	-	82,000	-	-	-	-	82,000
Construction/CM	-	-	-	-	528,000	-	-	-	-	528,000
<b>TOTAL</b>	-	-	-	-	<b>635,000</b>	-	-	-	-	<b>635,000</b>
<b>Sources of Funds</b>										
101 General	-	-	-	-	107,000	-	-	-	-	107,000
221 Park DF	-	-	-	-	528,000	-	-	-	-	528,000
<b>TOTAL</b>	-	-	-	-	<b>635,000</b>	-	-	-	-	<b>635,000</b>



PROBABLE CONSTRUCTION COST ESTIMATE OPTION 1

PROBABLE CONSTRUCTION COST					
PROJECT: Reclaimed Water Evergreen Park					
ITEM NO.	DESCRIPTION	QUANTITY	UNIT	PRELIMINARY PRICE	DATE 08/20/17
1	MOBILIZATION (DEMOLITION CLEANUP, NOISE & DUST CONTROL)	1	LS	11,000	\$11,000
2	CONSTRUCTION AREA SIGNS	1	LS	1,500	\$1,500
3	PORTABLE CHANGING MESSAGE SIGN (PS)	1	LS	1,000	\$1,000
4	TRAFFIC CONTROL	1	LS	10,000	\$10,000
5	STREET SWEEPING	1	LS	2,000	\$2,000
6	PREPARE WATER POLLUTION CONTROL PROGRAM	1	LS	1,800	\$1,800
7	REMOVE ASPHALT CONCRETE PAVEMENT	250	SY	43.00	\$10,750
8	TRENCH (SHOWING 18-12 DEEP)	2,200.00	LF	11.88	\$26,136
9	TRENCH (SHOWING 18-12 DEEP)	360	LF	28.38	\$10,115
10	TRENCH (SHOWING 18-12 DEEP)	360	LF	16.75	\$5,925
11	IF BARRIER IS NOT PART OF EXISTING PATHWAY	1,400.00	LF	65.00	\$91,000
12	WATER SERVICE (WATER)	1	EA	2,000	\$2,000
13	WATER METER BOSS	1	EA	900.00	\$900.00
14	ULTRAFILTRATION SYSTEM	1	EA	25,000	\$25,000
15	CONCRETE METER BOX	1	EA	500	\$500
16	BACKFLOW PREVENTION ASSEMBLY (WELLS) - 1/2"	1	EA	3,000	\$3,000
17	BACKFLOW PREVENTION ASSEMBLY (WELLS) - 3/4"	1	EA	3,000	\$3,000
18	LANDSCAPE IRRIGATION SYSTEM (SEE EXHIBIT C) (IRRIGATION)	150,000.00	SQ	1.45	\$217,500
19	LANDSCAPE MOUND LANDSCAPING REPAIRS	500.00	SY	10.00	\$5,000
20	CONSTRUCTION FENCING	300	LS	14.81	\$4,443
<b>TOTAL</b>					<b>\$471,241</b>

PROBABLE CONSTRUCTION COST ESTIMATE OPTION 2

PROBABLE CONSTRUCTION COST					
PROJECT: Reclaimed Water Evergreen Park					
ITEM NO.	DESCRIPTION	QUANTITY	UNIT	PRELIMINARY PRICE	DATE 08/20/17
1	MOBILIZATION (DEMOLITION CLEANUP, NOISE & DUST CONTROL)	1	LS	11,000	\$11,000
2	CONSTRUCTION AREA SIGNS	1	LS	1,500	\$1,500
3	PORTABLE CHANGING MESSAGE SIGN (PS)	1	LS	1,000	\$1,000
4	TRAFFIC CONTROL	1	LS	10,000	\$10,000
5	STREET SWEEPING	1	LS	2,000	\$2,000
6	PREPARE WATER POLLUTION CONTROL PROGRAM	1	LS	1,800	\$1,800
7	REMOVE ASPHALT CONCRETE PAVEMENT	250	SY	43.00	\$10,750
8	TRENCH (SHOWING 18-12 DEEP)	2,200.00	LF	11.88	\$26,136
9	TRENCH (SHOWING 18-12 DEEP)	360	LF	28.38	\$10,115
10	TRENCH (SHOWING 18-12 DEEP)	360	LF	16.75	\$5,925
11	IF BARRIER IS NOT PART OF EXISTING PATHWAY	1,400.00	LF	65.00	\$91,000
12	WATER SERVICE (WATER)	1	EA	2,000	\$2,000
13	WATER METER BOSS	1	EA	900.00	\$900.00
14	ULTRAFILTRATION SYSTEM	1	EA	25,000	\$25,000
15	CONCRETE METER BOX	1	EA	500	\$500
16	BACKFLOW PREVENTION ASSEMBLY (WELLS) - 1/2"	1	EA	3,000	\$3,000
17	BACKFLOW PREVENTION ASSEMBLY (WELLS) - 3/4"	1	EA	3,000	\$3,000
18	LANDSCAPE IRRIGATION SYSTEM (SEE EXHIBIT C) (IRRIGATION)	150,000.00	SQ	1.45	\$217,500
19	LANDSCAPE MOUND LANDSCAPING REPAIRS	500.00	SY	10.00	\$5,000
20	CONSTRUCTION FENCING	300	LS	14.81	\$4,443
<b>TOTAL</b>					<b>\$658,241</b>

SITE PLAN



# Public Works

## Reclaimed Water Service to Bella Vista Park

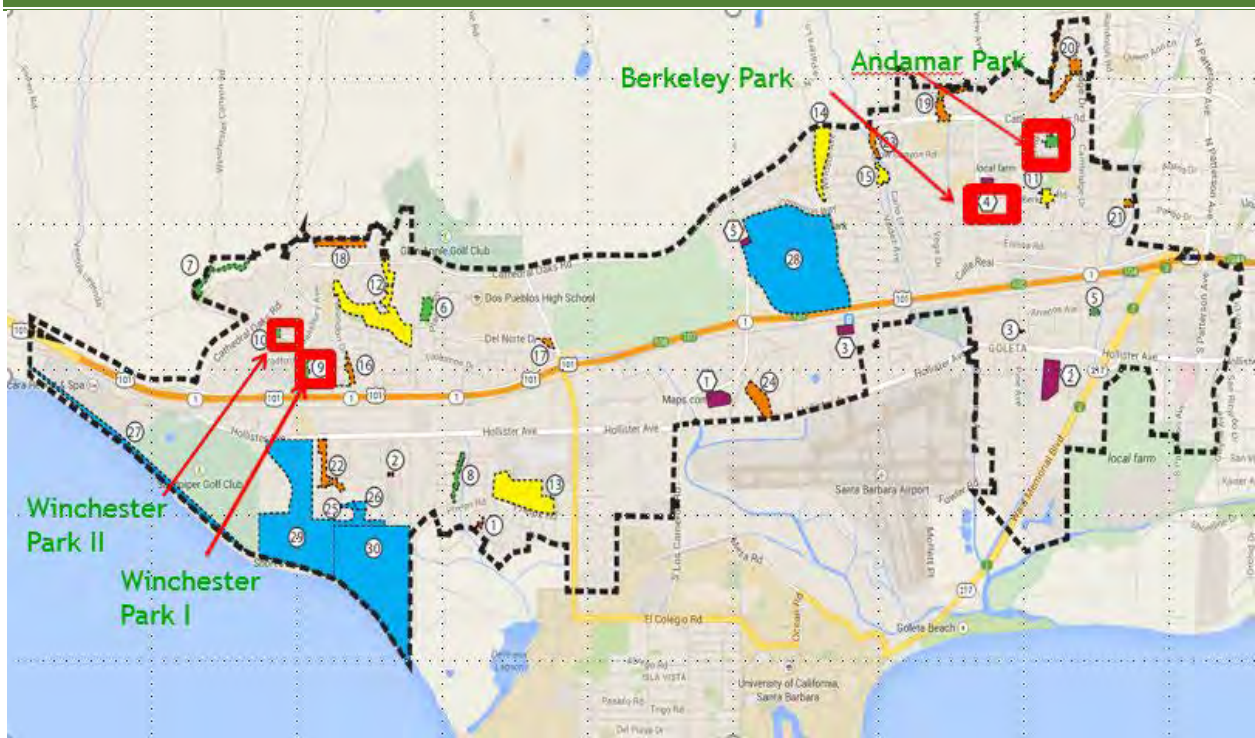
9065

<i>Description:</i>	Install a reclaimed water meter in the City right-of-way, and extend reclaimed water service to supply the existing park irrigation system in Bella Vista Park. The mainline will also extend to Evergreen Park.
<i>Benefit/Core Value:</i>	Preserve and enhance the quality of life in Goleta.
<i>Purpose and Need:</i>	Due to the drought, using potable water for parks and open spaces is not a viable option. The Goleta Sanitary District produces reclaimed water that is resold through the Goleta Water District. The City needs to connect to an existing reclaimed water line and install a meter, piping and filtration system to use the reclaimed water at the park.
<i>Project Status:</i>	The project is in the Preliminary Engineering.

Funding Source		Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
					FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>										
	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
	Preliminary Eng/Environ	350	12,105	121,545	-	-	-	-	-	134,000
	Construction/CM	-	-	-	-	105,000	-	-	-	105,000
	<b>TOTAL</b>	<b>350</b>	<b>12,105</b>	<b>121,545</b>	<b>-</b>	<b>105,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>239,000</b>
<b>Sources of Funds</b>										
101	General	-	-	-	-	21,000	-	-	-	21,000
221	Park DIF	350	12,105	121,545	-	84,000	-	-	-	218,000
	<b>TOTAL</b>	<b>350</b>	<b>12,105</b>	<b>121,545</b>	<b>-</b>	<b>105,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>239,000</b>

# Neighborhood Services / Public Works Miscellaneous Park Improvements

9066



# Neighborhood Services / Public Works

## Miscellaneous Park Improvements

9066

<i>Description:</i>	Construct improvements as identified/needed during site inspections and in the Recreation Needs Assessment, at the various parks located within the City of Goleta. Play equipment will be replaced and access paths will be added at Andamar, Winchester I&II, and Berkeley Parks.
<i>Benefit/Core Value:</i>	To maintain and improving City-wide facilities, roads and traffic circulation.
<i>Purpose and Need:</i>	Various improvements and safety upgrades were identified through the Recreation Needs Assessment and are required at various park locations.
<i>Project Status:</i>	Project is in the preliminary engineering phase.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	8,955	6,045	125,000	-	-	-	-	-	140,000
Construction/CM	-	-	185,000	-	500,000	-	-	-	-	685,000
<b>TOTAL</b>	-	<b>8,955</b>	<b>191,045</b>	<b>125,000</b>	<b>500,000</b>	-	-	-	-	<b>825,000</b>
<b>Sources of Funds</b>										
101 General	-	8,955	31,045	12,500	50,000	-	-	-	-	102,500
221 Park DIF	-	-	160,000	112,500	450,000	-	-	-	-	722,500
<b>TOTAL</b>	-	<b>8,955</b>	<b>191,045</b>	<b>125,000</b>	<b>500,000</b>	-	-	-	-	<b>825,000</b>



# Neighborhood Services / Public Works

## Goleta Community Center Improvements - New

9067

<i>Description:</i>	This project consists of repairs, renovations and upgrades to the Goleta Community Center building and site. Initial work is likely to focus on Americans with Disabilities Act (ADA) upgrades and critical seismic upgrades. Additional work may include structural repairs/upgrades, facade work, new restrooms, mechanical, electrical and plumbing work, additional recreational amenities and parking upgrades.
<i>Benefit/Core Value:</i>	Preserve and enhance the quality of life in Goleta. Return and Old Town to the vital center of the City and maintain a safe community.
<i>Purpose and Need:</i>	The Goleta Community Center main building was built in 1927 and various other buildings were constructed in the 1940's and 1950's. The building, classrooms and property are in need of significant repairs and upgrades, and the site also has the potential to accommodate additional recreational amenities on site, as well as improved parking.
<i>Project Status:</i>	Project is expected to begin work on critical seismic and ADA upgrades in FY 2017-18.

Funding Source		Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
					FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>										
	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
	Preliminary Eng/Environ	-	-	38,000	-	-	-	-	-	38,000
	Construction/CM	-	-	-	511,463	511,463	135,000	145,000	70,000	1,372,926
	<b>TOTAL</b>	-	-	<b>38,000</b>	<b>511,463</b>	<b>511,463</b>	<b>135,000</b>	<b>145,000</b>	<b>70,000</b>	<b>1,410,926</b>
<b>Sources of Funds</b>										
101	General	-	-	38,000	-	-	135,000	145,000	70,000	388,000
995	(TBD)	-	-	-	511,463	511,463	-	-	-	1,022,926
	<b>TOTAL</b>	-	-	<b>38,000</b>	<b>511,463</b>	<b>511,463</b>	<b>135,000</b>	<b>145,000</b>	<b>70,000</b>	<b>1,410,926</b>





# Neighborhood Services

## Parks Master Plan - New

9068

<i>Description:</i>	Creates a roadmap for upgrades, expansions, and potential additions to the City's parks system to meet both current and future community needs for parks, open space, and urban respite areas that contribute to the public's health. It includes an overview of the existing parks and policies of the City, in addition to recommendations that will improve access to parks, improve park facilities, maintenance strategies and identify funding sources to implement the plan.
<i>Benefit/Core Value:</i>	Su pports the Strategic Plan strategy to enhance the quality of life in Goleta.
<i>Purpose and Need:</i>	The development of a Parks Master Plan was a recommendation of the Recreation Needs Assessment that will address maintenance standards and practices, facility improvements, training of maintenance personnel, policies and plans related to parkland.
<i>Project Status:</i>	Planning Stage

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	50,000	50,000	-	-	-	-	100,000
Construction/CM	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	-	-	-	<b>50,000</b>	<b>50,000</b>	-	-	-	-	<b>100,000</b>
<b>Sources of Funds</b>										
221 Park DF	-	-	-	50,000	50,000	-	-	-	-	100,000
<b>TOTAL</b>	-	-	-	<b>50,000</b>	<b>50,000</b>	-	-	-	-	<b>100,000</b>





# Public Works

## Miscellaneous Facilities Improvements

9069

<i>Description:</i>	Improvements to miscellaneous facilities in the City, including the Goleta Library and Ranger House.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities.
<i>Purpose and Need:</i>	The City needs to make improvements to various City-owned facilities to keep up with maintenance.
<i>Project Status:</i>	The project is in the Preliminary Engineering.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>									
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	8,129	159,056	294,815	-	100,000	200,000	200,000	-	962,000
Construction/CM	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>8,129</b>	<b>159,056</b>	<b>294,815</b>	<b>-</b>	<b>100,000</b>	<b>200,000</b>	<b>200,000</b>	<b>-</b>	<b>962,000</b>
<b>Sources of Funds</b>									
101 General	8,129	159,056	294,815	-	100,000	200,000	200,000	-	962,000
<b>TOTAL</b>	<b>8,129</b>	<b>159,056</b>	<b>294,815</b>	<b>-</b>	<b>100,000</b>	<b>200,000</b>	<b>200,000</b>	<b>-</b>	<b>962,000</b>



# Public Works

## Fairview Avenue at Calle Real/101 Sidewalk Infill

9070

<i>Description:</i>	The sidewalk infill project proposes to design and construct 160 linear feet of new sidewalk and reconstruct approximately 75 linear feet of existing sidewalk along the north side of S. Fairview Avenue west of the intersection with N. Fairview Avenue and the SB 101 ramps. The project will also include improvements necessary to close the existing bicycle and pedestrian ramp leading directly from S. Fairview Avenue to Calle Real approximately 400 ft. west of the intersection of Calle Real and N. Fairview Avenue.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	The existing sidewalk along S. Fairview Avenue ends at the bike/ped ramp to Calle Real. There is no crossing of Calle Real provided near the bike/ped ramp connection. Signage at the path connection on Calle Real indicates that pedestrians are not allowed to cross Calle Real at this location, but instead must travel a circuitous route back tracking to the signal at Calle Real and Fairview Avenue. Pedestrians and bicyclists more often than not choose to ignore the signage and instead dash across Calle Real to access the shopping center from the ramp and vice versa. To discourage the unsafe behavior of pedestrians and bicyclists crossing Calle Real; the project will reroute pedestrians to use a continuous sidewalk along the north side of S. Fairview Avenue to take them to the intersection of Calle Real and N. Fairview Avenue where they can cross safely at the signalized intersection.
<i>Project Status:</i>	The project is in the Preliminary Engineering phase with environmental and design phase beginning in Fall of 2017. Construction is anticipated for Spring/Summer of 2018.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	1,950	19,550	25,000	-	-	-	-	-	46,500
Construction/CM	-	-	-	-	99,000	-	-	-	-	99,000
<b>TOTAL</b>	-	<b>1,950</b>	<b>19,550</b>	<b>25,000</b>	<b>99,000</b>	-	-	-	-	<b>145,500</b>
<b>Sources of Funds</b>										
206 Measure A- Other	-	-	13,200	20,000	32,800	-	-	-	-	66,000
220 GTIP	-	1,950	6,350	5,000	15,200	-	-	-	-	28,500
205 Measure A	-	-	-	-	51,000	-	-	-	-	51,000
<b>TOTAL</b>	-	<b>1,950</b>	<b>19,550</b>	<b>25,000</b>	<b>99,000</b>	-	-	-	-	<b>145,500</b>

Neighborhood Services / Public Works  
Improvements to Athletic Field/Parking Lot at the GCC - New 9071

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# Neighborhood Services / Public Works

## Improvements to Athletic Field/Parking Lot at the GCC - New 9071

<i>Description:</i>	This project will rehabilitate the athletic field located at the Goleta Community Center (GCC) with new turf, irrigation and miscellaneous park amenities. Additionally, as funding permits, improvements will be made to the parking lot located adjacent to the athletic field.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities.
<i>Purpose and Need:</i>	Active Recreation Outdoor Facilities was an identified as a significant need in the Recreation Needs Assessment. This field is located behind the Community Center in Old Town and is used daily by children of all ages. The renovation will restore the field to a safe, active recreation facility.
<i>Project Status:</i>	The project is pending funding from the State of California Housing Related Parks Program Grant. Once funding is confirmed, the project will be further defined and move into planning and design.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>									
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	40,000	-	-	-	-	40,000
Construction/CM	-	-	-	460,000	-	-	-	-	460,000
<b>TOTAL</b>	-	-	-	<b>500,000</b>	-	-	-	-	<b>500,000</b>
<b>Sources of Funds</b>									
319 Housing Community Development	-	-	-	500,000	-	-	-	-	500,000
<b>TOTAL</b>	-	-	-	<b>500,000</b>	-	-	-	-	<b>500,000</b>





# Public Works

## La Patera Road Overcrossing/Undercrossing

9072

<i>Description:</i>	The current work effort is preliminary engineering so the project is competitive for future grant sources to be able to secure additional funding for the final design, right-of-way, and construction phases. The project will add a new overcrossing/undercrossing over/under the UPRR and over/under the US 101 at La Patera Road.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation.
<i>Purpose and Need:</i>	The purpose of the project is to provide an additional freeway and railroad crossing that will reduce traffic congestion at the existing Fairview Avenu and Los Carneros Road / 101 interchanges and; improve vehicular, bicycle and pedestrian access for residents on both sides of the freeway; and reduce emergency response times across Route 101.
<i>Project Status:</i>	The project is in the Preliminary Engineering. Staff will seek grant funding for future phases.

Funding Source		Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
					FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>										
	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
	Preliminary Eng/Environ	9,993	21,364	18,175	-	200,000	400,000	-	2,359,602	3,009,134
	Construction/CM	-	-	-	-	-	-	-	-	-
	<b>TOTAL</b>	<b>9,993</b>	<b>21,364</b>	<b>18,175</b>	<b>-</b>	<b>200,000</b>	<b>400,000</b>	<b>-</b>	<b>2,359,602</b>	<b>3,009,134</b>
<b>Sources of Funds</b>										
220	GTIP	9,993	21,364	18,175	-	200,000	400,000	-	2,359,602	3,009,134
	<b>TOTAL</b>	<b>9,993</b>	<b>21,364</b>	<b>18,175</b>	<b>-</b>	<b>200,000</b>	<b>400,000</b>	<b>-</b>	<b>2,359,602</b>	<b>3,009,134</b>

# Public Works La Patera Road Sidewalk Infill and Class II Bike Lanes Projects

9073





# Public Works

## La Patera Road Sidewalk Infill and Class II Bike Lanes Projects

9073

<i>Description:</i>	The current work effort is preliminary engineering and design so the project is competitive for future grant sources to be able to secure additional funding for the final design, right-of-way, and construction phases. The project will construct approximately 2,000 lf of sidewalk and infill and will add Class II Bike Lanes along both sides La Patera Road between the Amtrak terminal and Hollister Avenue..
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation.
<i>Purpose and Need:</i>	The Amtrak Depot is located at the end of La Patera Rd. Between Hollister Avenue and the Depot, there is existing discontinuous non-ADA compliant sidewalk forcing pedestrians to walk in the street. The project will provide a clear, safe route between Hollister Avenue and the train depot for pedestrians and bicyclists. The creation of these new bicycle and pedestrian facilities will encourage more active transportation users to use this roadway to walk or bike to work and to access the train depot.
<i>Project Status:</i>	The project is in the Preliminary Engineering. We will use the preliminary design to apply for future ATP grant funding for future phase.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	100,000	-	-	100,000
Preliminary Eng/Environ	195	-	129,805	-	-	469,000	-	-	-	599,000
Construction/CM	-	-	-	-	-	-	-	-	2,026,000	2,026,000
<b>TOTAL</b>	<b>195</b>	<b>-</b>	<b>129,805</b>	<b>-</b>	<b>-</b>	<b>469,000</b>	<b>100,000</b>	<b>-</b>	<b>2,026,000</b>	<b>2,725,000</b>
<b>Sources of Funds</b>										
220 GTIP	195	-	129,805	-	-	469,000	100,000	-	150,000	849,000
418 ATP - Federal	-	-	-	-	-	-	-	-	1,876,000	1,876,000
<b>TOTAL</b>	<b>195</b>	<b>-</b>	<b>129,805</b>	<b>-</b>	<b>-</b>	<b>469,000</b>	<b>100,000</b>	<b>-</b>	<b>2,026,000</b>	<b>2,725,000</b>



# Neighborhood Services / Public Works

## Stow Grove Multi-Purpose Field

9074

<i>Description:</i>	The project consists of development of a multi-purpose field on the north side of the existing, city owned, Stow Grove Park. The project calls for a Little League Baseball/Softball Field (200' outfield) with a Youth Soccer Field overlay (U16 - 210' X 330').
<i>Benefit/Core Value:</i>	This project will address a need for additional youth sports facilities in the community. By utilizing the approach of providing a multi-purpose field, the City can maximize provision of services on available City owned property. This project also supports the Strategic Plan strategy to enhance quality of life in Goleta.
<i>Purpose and Need:</i>	The need for new youth baseball fields and soccer fields was identified as a "Highest Priority" item in the Recreation Needs Assessment report.
<i>Project Status:</i>	A conceptual design was included as part of the Recreation Needs Assessment Report along with estimates on probable cost.

Funding Source		Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
					FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>											
	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
	Preliminary Eng/Environ	-	-	-	-	-	30,000	-	-	-	30,000
	Construction/CM	-	-	-	-	-	-	400,000	-	-	400,000
	<b>TOTAL</b>	-	-	-	-	-	<b>30,000</b>	<b>400,000</b>	-	-	<b>430,000</b>
<b>Sources of Funds</b>											
221	Park DIF	-	-	-	-	-	30,000	400,000	-	-	430,000
	<b>TOTAL</b>	-	-	-	-	-	<b>30,000</b>	<b>400,000</b>	-	-	<b>430,000</b>



# Neighborhood Services / Public Works

## Evergreen Multi-Purpose Field

9075

<i>Description:</i>	The project will construct a multi-purpose field at the existing Evergreen Park. The project calls for a Little League Baseball/Softball Field (200' outfield) with a Youth Soccer Field overlay (U14 - 195' X 315') and a 37 stall surface parking lot. The field will be watered with reclaimed water.
<i>Benefit/Core Value:</i>	This project will address a need for additional youth sports facilities in the community. By utilizing the approach of providing a multi-purpose field, the City can maximize provision of services on available City owned property. This project also supports the Strategic Plan strategy to enhance the quality of life in Goleta.
<i>Purpose and Need:</i>	The need for new youth baseball fields and soccer fields was identified as a "Highest Priority" item in the Recreation Needs Assessment report.
<i>Project Status:</i>	A conceptual design was included as part of the Recreation Needs Assessment Report along with estimates on probable cost.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>									
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	50,000	-	-	-	-	50,000
Construction/CM	-	-	-	-	585,000	-	-	-	585,000
<b>TOTAL</b>	-	-	-	<b>50,000</b>	<b>585,000</b>	-	-	-	<b>635,000</b>
<b>Sources of Funds</b>									
221 Park DIF	-	-	-	50,000	585,000	-	-	-	635,000
<b>TOTAL</b>	-	-	-	<b>50,000</b>	<b>585,000</b>	-	-	-	<b>635,000</b>



# Neighborhood Services / Public Works

## Public Swimming Pool

9076

<i>Description:</i>	The project will construct a new public swimming pool facility for the community. The facility will be designed to encompass leisure, competitive, fitness and recreational aquatic related programs.
<i>Benefit/Core Value:</i>	This project will address a need for a public swim facility in Goleta, supporting the Strategic Plan strategy to enhance the quality of life in Goleta.
<i>Purpose and Need:</i>	A public swimming pool was identified as a "High Priority" need in the Recreation Needs Assessment report. The desire for a public pool was also identified as part of the public outreach process in the Civic Center Feasibility Study project.
<i>Project Status:</i>	An estimate of probable cost was included as part of the Recreation Needs Assessment.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>									
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	-	-	-	145,224	-	145,224
Construction/CM	-	-	-	-	-	-	-	1,670,080	1,670,080
<b>TOTAL</b>	-	-	-	-	-	-	<b>145,224</b>	<b>1,670,080</b>	<b>1,815,304</b>
<b>Sources of Funds</b>									
221 Park DF	-	-	-	-	-	-	145,224	1,670,080	1,815,304
<b>TOTAL</b>	-	-	-	-	-	-	<b>145,224</b>	<b>1,670,080</b>	<b>1,815,304</b>







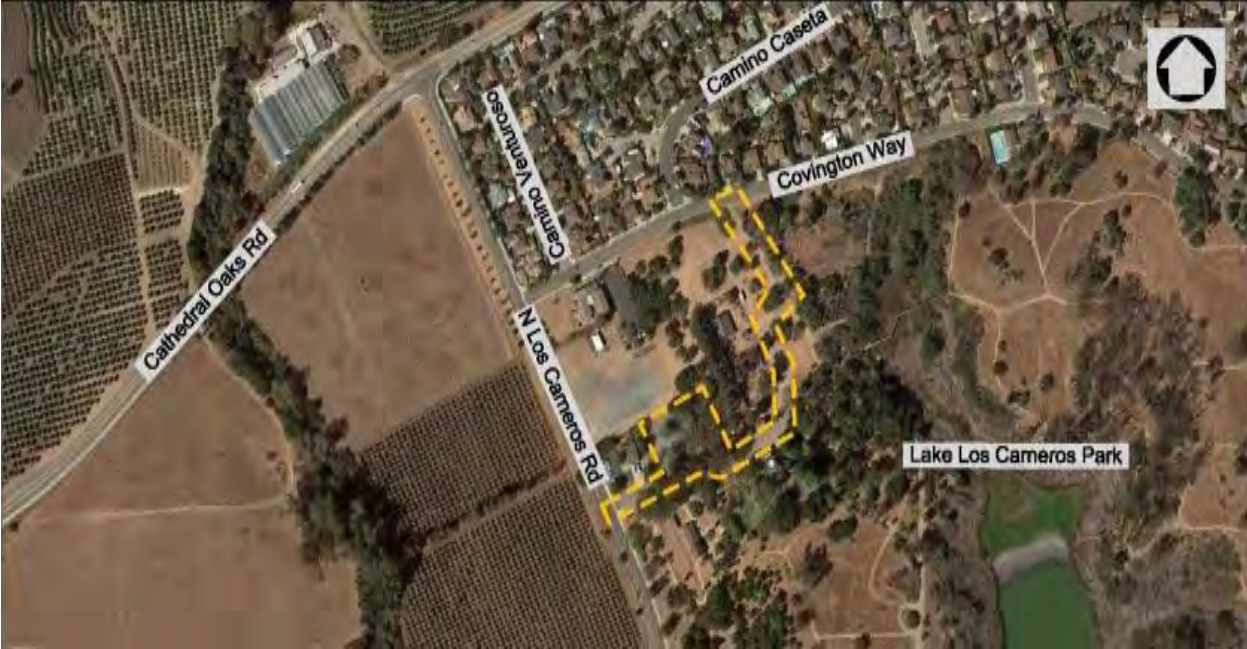
# Neighborhood Services

## Recreation Center/Gymnasium

9077

<i>Description:</i>	The project consists of developing a new recreation center facility that includes an 11,000 square foot gymnasium.
<i>Benefit/Core Value:</i>	This project will address a need for additional indoor sports facilities as well as the need for dedicated recreation space. This project also supports the Strategic Plan strategy to enhance the quality of life in Goleta.
<i>Purpose and Need:</i>	A Recreation Center was a "High Priority" need identified in the Recreation Needs Assessment report. Additionally, the need for additional indoor basketball courts was also identified in the report.
<i>Project Status:</i>	Potential locations for a recreation center were discussed as part of the Recreation Needs Assessment Report along with estimates on probable cost.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	-	-	-	230,000	-	-	230,000
Construction/CM	-	-	-	-	-	-	-	2,850,000	-	2,850,000
<b>TOTAL</b>	-	-	-	-	-	-	<b>230,000</b>	<b>2,850,000</b>	-	<b>3,080,000</b>
<b>Sources of Funds</b>										
221 Park DF	-	-	-	-	-	-	230,000	2,850,000	-	3,080,000
<b>TOTAL</b>	-	-	-	-	-	-	<b>230,000</b>	<b>2,850,000</b>	-	<b>3,080,000</b>



# Public Works

## Rancho La Patera Improvements

9078

<i>Description:</i>	The project consists of parking lot repair, installation of fire line and hydrants, construction of a restroom facility, disabled access improvements, provision for pedestrian sidewalk and passive use areas, parking lot expansion, lighting and walking path repair.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure.
<i>Purpose and Need:</i>	Various improvements are needed at Rancho La Patera. The existing parking lot is in a state of disrepair due and improvements are needed to the surface driveway accessing Stow House and the surrounding structures. Reconstruction of the parking lot and resurfacing of the driveway are necessary to accommodate park users and employees. The only existing public restroom which is open at all hours that the park is open is a single chemical toilet located in the parking lot. Due to the number of users of the park facilities a more permanent restroom facility is necessary. Additionally the site is lacking adequate water service in case of a fire at the site. New waterline and fire hydrants need to be installed for protection of the historic buildings.
<i>Project Status:</i>	The project is in the Preliminary Engineering. The programmed funding will be used for design and construction.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED						TOTAL
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	22,760	637,240	50,000	-	-	-	-	-	710,000
Construction/CM	-	-	85,000	-	585,000	1,590,000	-	-	-	2,260,000
<b>TOTAL</b>	-	<b>22,760</b>	<b>722,240</b>	<b>50,000</b>	<b>585,000</b>	<b>1,590,000</b>	-	-	-	<b>2,970,000</b>
<b>Sources of Funds</b>										
221	Park DIF	-	9,354	305,646	50,000	365,000	90,000	-	-	820,000
229	Fire DIF	-	-	220,000	-	120,000	-	-	-	340,000
231	Developer Agreement	-	13,406	196,594	-	100,000	-	-	-	310,000
998	Rule 20A	-	-	-	-	-	1,500,000	-	-	1,500,000
<b>TOTAL</b>		-	<b>22,760</b>	<b>722,240</b>	<b>50,000</b>	<b>585,000</b>	<b>1,590,000</b>	-	-	<b>2,970,000</b>



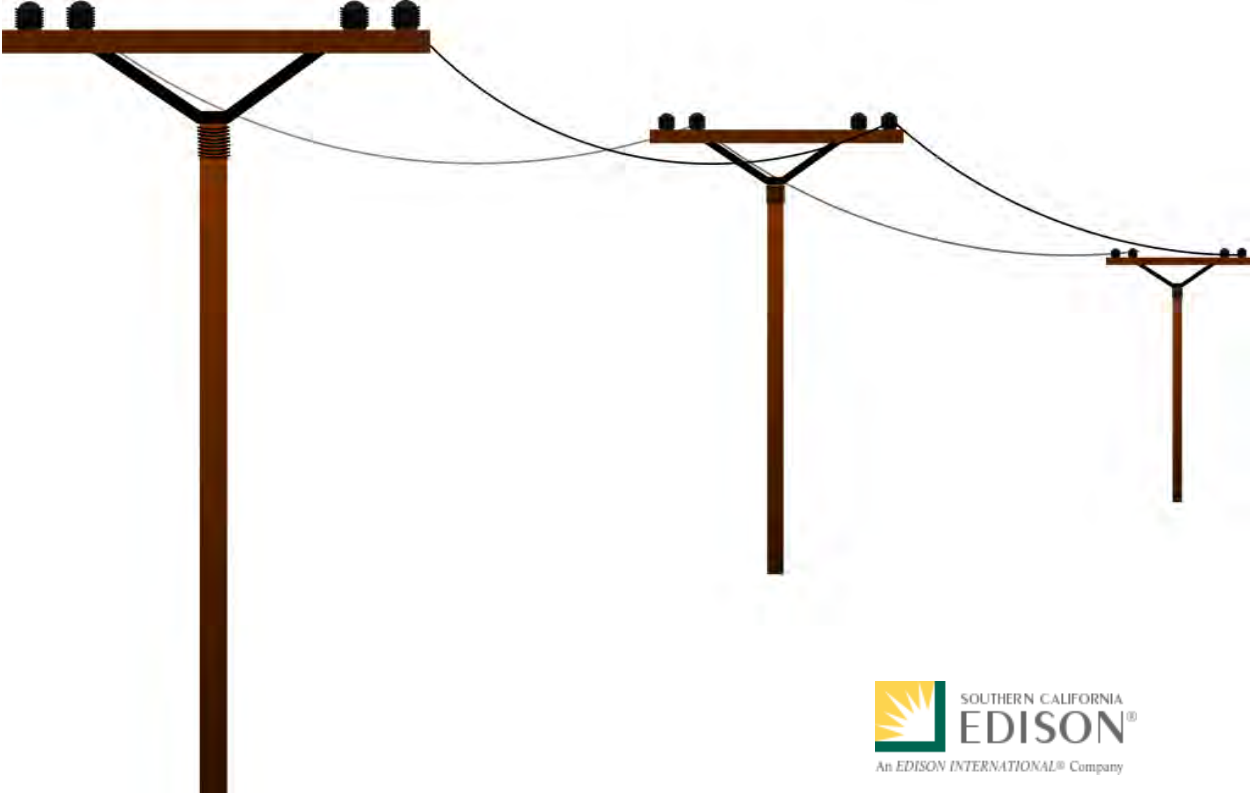
# Public Works

## AMTRAK Depot

9079

<i>Description:</i>	The project consists of the development of a new AMTRAK station facility, inclusive of dining, ticketing, passenger waiting and expanded platform areas. Project will acquire the adjacent southerly parcel (Direct Relief International) to allow for station building, parking and bus facilities.
<i>Benefit/Core Value:</i>	Strengthen City-wide infrastructure including roads and traffic circulation.
<i>Purpose and Need:</i>	Development of an enhanced AMTRAK Depot will improve services and accommodate future increases in passenger ridership as a result of the Surfliner commuter train between Ventura and Goleta. The project addresses the need for improved and expanded multi-modal transit facilities providing improved parking, bus turnouts, bicycle parking and access to regional rail connections.
<i>Project Status:</i>	The project is in the planning phase. The programmed funding will be used for design and construction.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>									
Land Acquisition/ROW	-	2,350	97,650	6,600,000	-	-	-	-	6,700,000
Preliminary Eng/Environ	11,100	20,600	88,290	-	-	700,000	-	-	819,990
Construction/CM	-	-	-	-	-	-	3,600,000	-	3,600,000
<b>TOTAL</b>	<b>11,100</b>	<b>22,950</b>	<b>185,940</b>	<b>6,600,000</b>	<b>-</b>	<b>700,000</b>	<b>3,600,000</b>	<b>-</b>	<b>11,119,990</b>
<b>Sources of Funds</b>									
220 GTIP	11,100	1,650	37,250	-	-	-	-	-	50,000
222 Public DIF	-	21,300	148,690	2,300,000	-	-	-	-	2,469,990
231 Developer Agreement	-	-	-	2,100,000	-	-	-	-	2,100,000
995 (TBD)	-	-	-	2,200,000	-	700,000	3,600,000	-	6,500,000
<b>TOTAL</b>	<b>11,100</b>	<b>22,950</b>	<b>185,940</b>	<b>6,600,000</b>	<b>-</b>	<b>700,000</b>	<b>3,600,000</b>	<b>-</b>	<b>11,119,990</b>



# Public Works

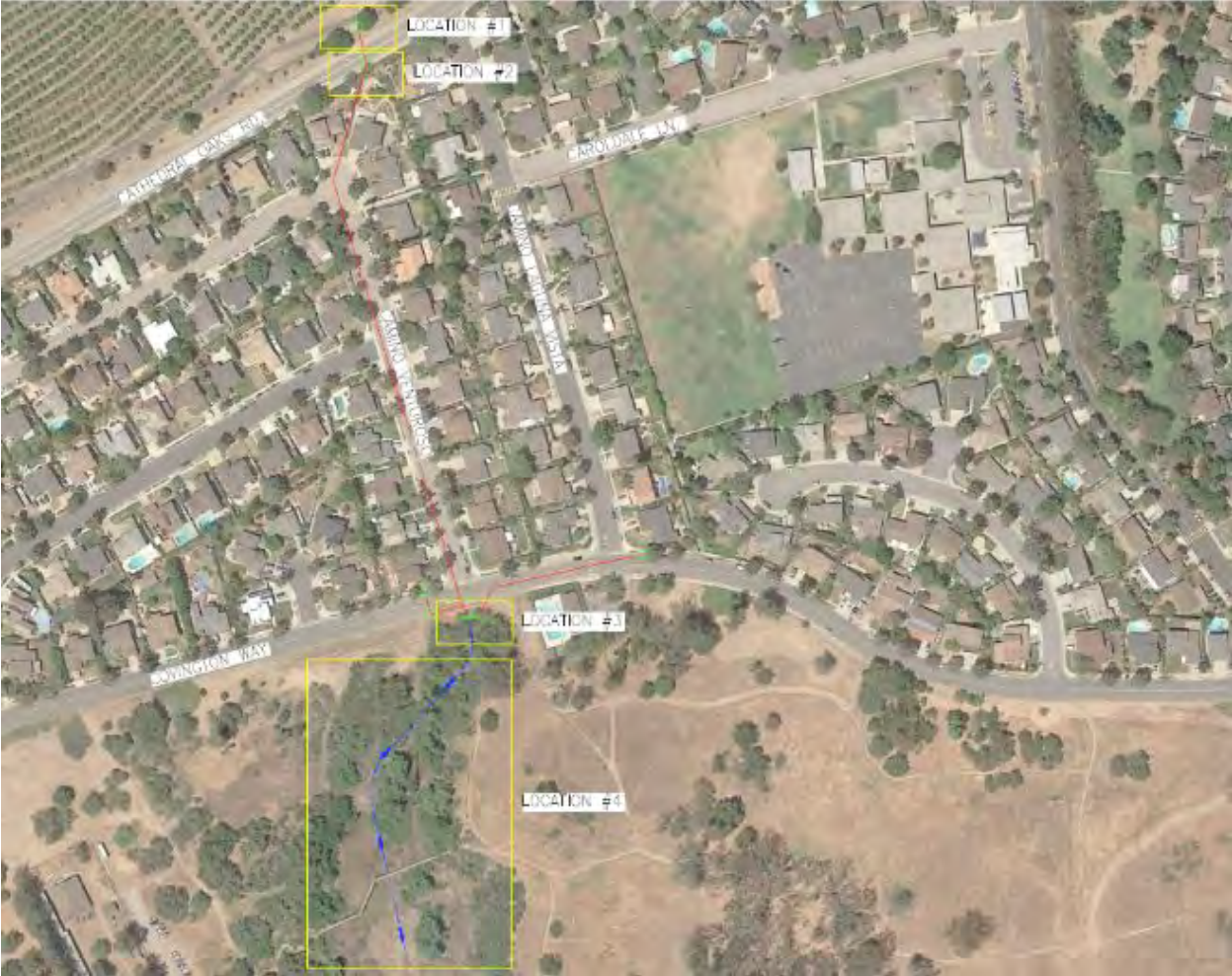
## Electrical Utility Undergrounding

9080

<i>Description:</i>	The City currently has a balance of approximately \$1.2 million in Rule 20A funds toward undergrounding overhead electrical lines. These Rule 20 A funds can only be used in specific areas. Staff will map out the eligible areas and then overlay the CIP onto that. Staff will bring a list of potential projects to Council for prioritization. Staff will work with SCE to develop a project or projects that will underground these lines where most needed and most economical.
<i>Benefit/Core Value:</i>	Preserve and enhance quality of life.
<i>Purpose and Need:</i>	There are many areas in the City with overhead electrical lines. These lines are considered unsightly and the poles take up valuable sidewalk space. The City receives a small annual credit of Rule 20A funds for the purpose of helping to defray the cost of undergrounding electrical utilities.
<i>Project Status:</i>	A preliminary investigation has begun.

Funding Source		Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
					FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>										
	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
	Preliminary Eng/Environ	2,972	-	37,028	-	-	-	-	-	40,000
	Construction/CM	-	-	-	-	-	-	-	-	-
	<b>TOTAL</b>	<b>2,972</b>	<b>-</b>	<b>37,028</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>
<b>Sources of Funds</b>										
101	General	2,972	-	37,028	-	-	-	-	-	40,000
	<b>TOTAL</b>		<b>-</b>	<b>37,028</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>







# Public Works

## Covington Drainage

9081

<i>Description:</i>	The drainage system in the vicinity of Cathedral Oaks at Laguna Camino Vista and Covington Way lacks the necessary to convey the required drainage. Specifically, the project will address system capacity, peak flow attenuation, inlet efficiency and downstream conveyance between the inlet at Cathedral Oaks near Laguna Camino Vista, and the outlet at Covington Way and Lake Los Carneros.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	The purpose of the project is to improve storm drain system performance and reduce the potential for flooding of City roadways and adjacent property.
<i>Project Status:</i>	The project is in the preliminary engineering phase.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	1,568	48,433	75,000	-	-	-	-	-	125,000
Construction/CM	-	-	-	-	-	696,600	-	-	-	696,600
<b>TOTAL</b>	-	<b>1,568</b>	<b>48,433</b>	<b>75,000</b>	-	<b>696,600</b>	-	-	-	<b>821,600</b>
<b>Sources of Funds</b>										
101 General	-	1,568	48,433	75,000	-	-	-	-	-	125,000
316 Prop 1 Stormwater	-	-	-	-	-	696,600	-	-	-	696,600
<b>TOTAL</b>	-	<b>1,568</b>	<b>48,433</b>	<b>75,000</b>	-	<b>696,600</b>	-	-	-	<b>821,600</b>



# Public Works

## Magnolia Sidewalk Infill - South

9082

<i>Description:</i>	This project will replace deteriorated or missing sidewalk along both sides of Magnolia Avenue from Hollister Avenue south to Gaviota Street. The project includes curb, gutter, sidewalk, driveway, ADA access ramps, and tree replacements.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	There is currently a gap in the sidewalk along the east side of Magnolia Avenue just south of Hollister Avenue for approximately 140 feet making pedestrian travel difficult. This project will fill the sidewalk gap with new sidewalk to provide continuous accessibility and increase safety for pedestrians. The project will also replace deteriorated sidewalk on the west side as well as driveway apron and ADA access ramps.
<i>Project Status:</i>	The project is in the construction phase.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	62,887	28,019	-	-	-	-	-	-	90,906
Construction/CM	-	-	246,494	50,000	-	-	-	-	-	296,494
<b>TOTAL</b>	-	<b>62,887</b>	<b>274,513</b>	<b>50,000</b>	-	-	-	-	-	<b>387,400</b>
<b>Sources of Funds</b>										
205 Measure A	-	47,868	128,038	50,000	-	-	-	-	-	225,906
402 CDBG	-	15,019	146,475	-	-	-	-	-	-	161,494
<b>TOTAL</b>	-	<b>62,887</b>	<b>274,513</b>	<b>50,000</b>	-	-	-	-	-	<b>387,400</b>

**1. Fairview/Encina INTERSECTION**

PLAN

PROBABLE CONSTRUCTION COST ESTIMATE

ITEM	DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL PRICE
1	REMOVE AND RECONSTRUCT DISABLED CROSS RAMP	1	10000	10000
2	INSTALL 1A POLE FOR LEFT TURN	1	15000	15000
3	INSTALL VERTICALITY	1	10000	10000
4	INSTALL COUNTERDOWN TIMER	1	10000	10000
5	CONSTRUCT CONCRETE CURB FOR PEDESTRIAN PROTECTION	1	10000	10000
6	ROADSIDE SIGN	1	10000	10000
7	INSTALL DETECTABLE WARNING SURFACE	1	10000	10000
8	REPLACE SIGNAL CONTROLLER	1	10000	10000
<b>TOTAL</b>				<b>70000</b>

**EXHIBIT-1**  
**TRAFFIC SIGNAL IMPROVEMENTS**

1. Fairview Ave/Encina Rd  
2. Fairview Ave/Calle Real

**CONSTRUCTION NOTES**

- REMOVE AND RECONSTRUCT DISABLED CROSS RAMP
- INSTALL 1A POLE FOR LEFT TURN
- INSTALL VERTICALITY
- INSTALL COUNTERDOWN TIMER
- CONSTRUCT CONCRETE CURB FOR PEDESTRIAN PROTECTION
- ROADSIDE SIGN
- INSTALL DETECTABLE WARNING SURFACE
- REPLACE SIGNAL CONTROLLER

**LEGEND:**

- EXIST SIGNAL POLE
- 1A POLE
- EXISTING ELECTRICAL PULL BOX
- ROADSIDE SIGN

SCALE: 1" = 20' FT  
04-30-2017

**2. Fairview/Calle Real INTERSECTION**

PLAN

PROBABLE CONSTRUCTION COST ESTIMATE

ITEM	DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL PRICE
1	REMOVE AND RECONSTRUCT DISABLED CROSS RAMP	1	10000	10000
2	INSTALL 1A POLE FOR LEFT TURN	1	15000	15000
3	INSTALL VERTICALITY	1	10000	10000
4	INSTALL COUNTERDOWN TIMER	1	10000	10000
5	CONSTRUCT CONCRETE CURB FOR PEDESTRIAN PROTECTION	1	10000	10000
6	ROADSIDE SIGN	1	10000	10000
7	INSTALL DETECTABLE WARNING SURFACE	1	10000	10000
8	REPLACE SIGNAL CONTROLLER	1	10000	10000
<b>TOTAL</b>				<b>70000</b>

**EXHIBIT-1**  
**TRAFFIC SIGNAL IMPROVEMENTS**

1. Fairview Ave/Encina Rd  
2. Fairview Ave/Calle Real

**CONSTRUCTION NOTES**

- REMOVE AND RECONSTRUCT DISABLED CROSS RAMP
- INSTALL 1A POLE FOR LEFT TURN
- INSTALL VERTICALITY
- INSTALL COUNTERDOWN TIMER
- CONSTRUCT CONCRETE CURB FOR PEDESTRIAN PROTECTION
- ROADSIDE SIGN
- INSTALL DETECTABLE WARNING SURFACE
- REPLACE SIGNAL CONTROLLER

**LEGEND:**

- EXIST SIGNAL POLE
- 1A POLE
- EXISTING ELECTRICAL PULL BOX
- ROADSIDE SIGN

SCALE: 1" = 20' FT  
04-30-2017

**3. Hollister/Pine Intersection**

PLAN

PROBABLE CONSTRUCTION COST ESTIMATE

ITEM	DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL PRICE
1	INSTALL VERTICALITY	1	10000	10000
2	INSTALL COUNTERDOWN TIMER	1	10000	10000
3	REPLACE SIGNAL CONTROLLER	1	10000	10000
<b>TOTAL</b>				<b>30000</b>

**EXHIBIT-2**  
**TRAFFIC SIGNAL IMPROVEMENTS**

3. Hollister/Pine  
4. Hollister/Rutherford

**CONSTRUCTION NOTES**

- INSTALL VERTICALITY
- INSTALL COUNTERDOWN TIMER
- REPLACE SIGNAL CONTROLLER

**NOTES:**

1. ALL DISABLED ACCESS RAMP IMPROVEMENTS WILL BE CONSTRUCTED DURING OUT-OF-TOWN SERVICE NETWORK PROJECT.

**LEGEND:**

- EXIST SIGNAL POLE
- EXISTING ELECTRICAL PULL BOX

SCALE: 1" = 20' FT  
04-30-2017

**4. Hollister/Rutherford Intersection**

PLAN

PROBABLE CONSTRUCTION COST ESTIMATE

ITEM	DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL PRICE
1	INSTALL VERTICALITY	1	10000	10000
2	INSTALL COUNTERDOWN TIMER	1	10000	10000
3	REPLACE SIGNAL CONTROLLER	1	10000	10000
<b>TOTAL</b>				<b>30000</b>

**EXHIBIT-2**  
**TRAFFIC SIGNAL IMPROVEMENTS**

3. Hollister/Pine  
4. Hollister/Rutherford

**CONSTRUCTION NOTES**

- INSTALL VERTICALITY
- INSTALL COUNTERDOWN TIMER
- REPLACE SIGNAL CONTROLLER

**NOTES:**

1. ALL DISABLED ACCESS RAMP IMPROVEMENTS WILL BE CONSTRUCTED DURING OUT-OF-TOWN SERVICE NETWORK PROJECT.

**LEGEND:**

- EXIST SIGNAL POLE
- EXISTING ELECTRICAL PULL BOX

SCALE: 1" = 20' FT  
04-30-2017

# Public Works

## Signal Upgrades - New

9083

<i>Description:</i>	This project will replace traffic signal controllers, conduits, conductors and other equipment, as well as providing new pedestrian push buttons, count-down timers and upgraded traffic signal poles and mast arms where required for the intersection of Hollister Avenue @ Rutherford Street, Hollister Avenue @ Pine Avenue, Fairview Avenue @ Encina Road and Fairview Avenue@ Calle Real.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	The purpose of the project is to improve traffic signal operation, reliability and intersection function, addressing the needs of vehicle and pedestrian safety and accessibility.
<i>Project Status:</i>	The project is in the preliminary engineering phase.

Funding Source		Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
					FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>										
	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
	Preliminary Eng/Environ	-	-	-	150,000	-	-	-	-	150,000
	Construction/CM	-	-	-	50,000	200,000	-	-	-	250,000
	<b>TOTAL</b>	-	-	-	<b>200,000</b>	<b>200,000</b>	-	-	-	<b>400,000</b>
<b>Sources of Funds</b>										
101	General	-	-	-	200,000	200,000	-	-	-	400,000
	<b>TOTAL</b>	-	-	-	<b>200,000</b>	<b>200,000</b>	-	-	-	<b>400,000</b>





# Neighborhood Services / Public Works

## Community Garden

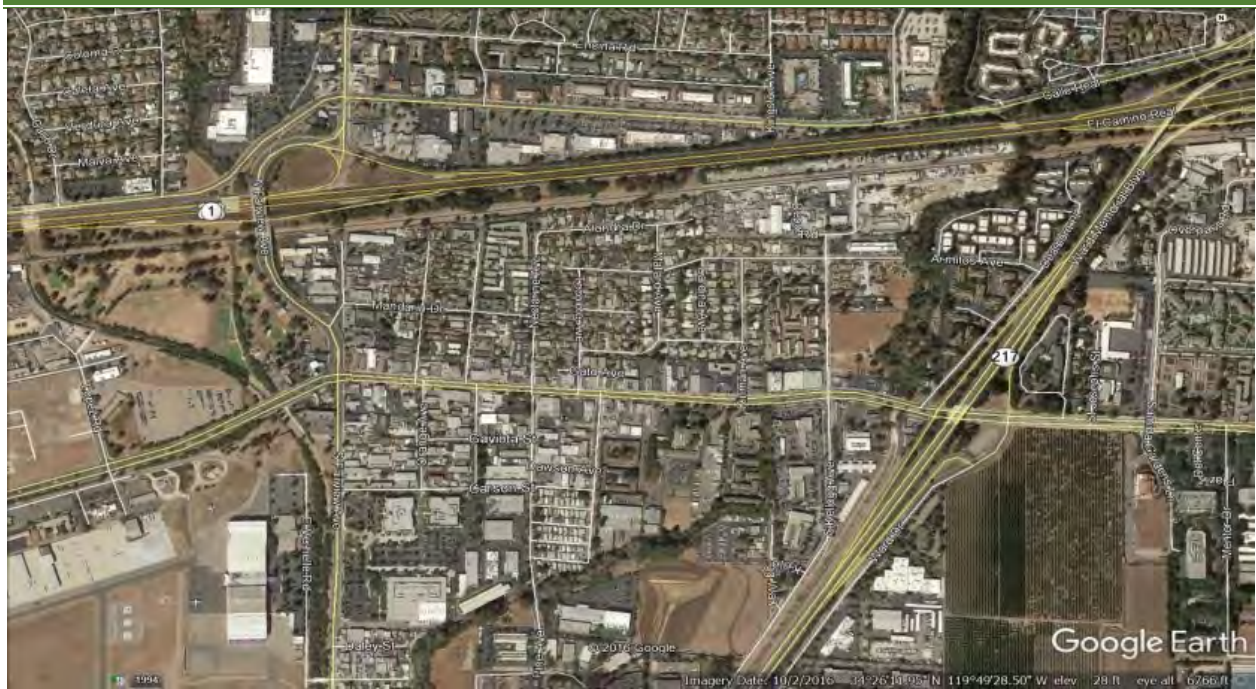
9084

<i>Description:</i>	A Community Garden provides a public space where area residents or community gardeners can grow produce for personal use. Some gardens offer individual plots while others have shared plots. It is envisioned that the Armitos Community Garden would also offer demonstration gardening or other instructional programming through public/private partnerships. Proposed improvements include a 20,000 square foot garden area comprised of 5'x10' garden plots, decomposed granite walkways, irrigation and hose bibs, and fencing.
<i>Benefit/Core Value:</i>	Preserve and enhance quality of life.
<i>Purpose and Need:</i>	The City's Recreation Needs Assessment identified a Community Garden as a desired and needed facility for Goleta and recommended that it be developed in a portion of Armitos Park in Old Town. A community garden is a unique and inclusive community space where people from all backgrounds gather, meet and share. A community garden has the potential to be a central gathering place for a neighborhood that creates strong ties between neighbors. Community gardens positively affect the neighborhoods in which they are located through health, social, ecological and neighborhood benefits. As well as eating better and being more active, gardeners are more involved in social activities, view their neighborhoods as more beautiful, and have stronger ties to their neighborhoods. Community Gardens also provide many opportunities for children and youth to be involved.
<i>Project Status:</i>	Planning stage.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	-	15,000	-	-	-	-	15,000
Construction/CM	-	-	-	-	185,000	-	-	-	-	185,000
<b>TOTAL</b>	-	-	-	-	<b>200,000</b>	-	-	-	-	<b>200,000</b>
<b>Sources of Funds</b>										
221 Park DF	-	-	-	-	200,000	-	-	-	-	200,000
<b>TOTAL</b>	-	-	-	-	<b>200,000</b>	-	-	-	-	<b>200,000</b>

# Public Works Old Town Drainage Study – New

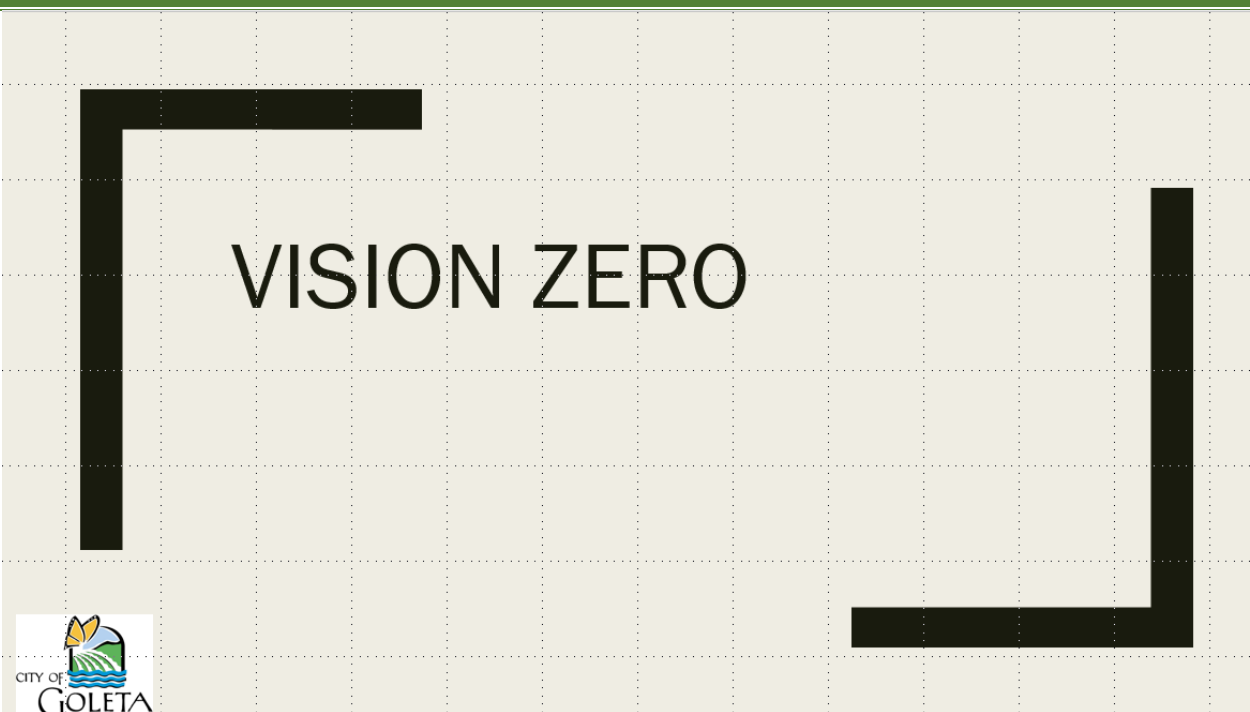
9085





<i>Description:</i>	The project will study patterns of drainage and flooding that exist in Old Town Goleta, evaluating the capacity of existing storm drain pipes and channels, and provide recommendations for improvements to area drainage, storm drain, and channel capacity. The Old Town area lacks adequate storm drain infrastructure and street hydraulic capacity, resulting in intersection flooding in minor storm events. Lack of capacity in existing storm drains and overflow from adjacent flood control channels in larger storm events contributes to inundation patterns reflected on current FEMA flood maps.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	The purpose of this project is to comprehensively study and evaluate drainage issues and sources of flooding in Old Town Goleta and provide recommendations for required improvements. The project addresses the need to improve safety and reduce flood risk to traffic, pedestrians and property in Old Town Goleta.
<i>Project Status:</i>	The project is in the preliminary planning phase.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	-	50,000	-	-	-	-	50,000
Construction/CM	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	-	-	-	-	<b>50,000</b>	-	-	-	-	<b>50,000</b>
<b>Sources of Funds</b>										
101 General	-	-	-	-	50,000	-	-	-	-	50,000
<b>TOTAL</b>	-	-	-	-	<b>50,000</b>	-	-	-	-	<b>50,000</b>



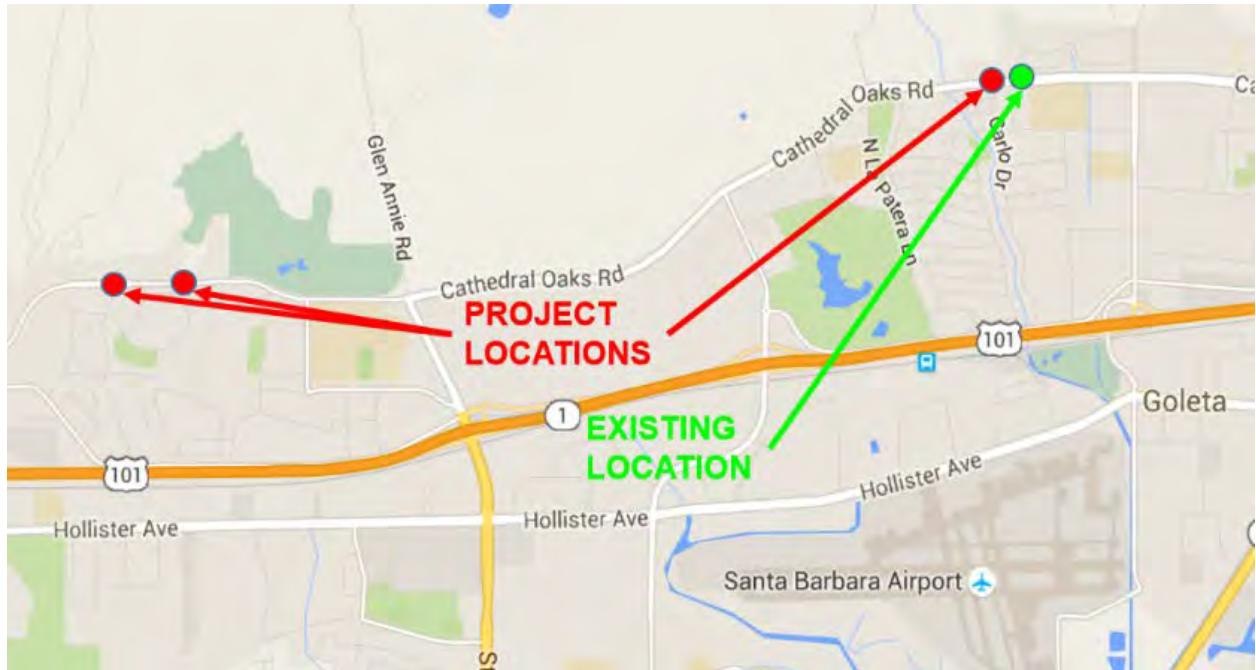
<i>Description:</i>	The project would create a Vision Zero program for the City. Vision Zero is a concept that centers on a core belief that all accidents are preventable, and that roadway designers should design and modify roads with the goal and reducing collision rates that result in injuries or fatalities to zero. Under the current method of calculating roadway collisions, there is an acceptable number of collision per million vehicle miles. The Vision Zero philosophy replaces that one with the idea that since all collisions are preventable, there are no acceptable collision numbers other than zero. While zero is not likely attainable, it changes the focus of the problem and has resulted in better and safer designs in areas where it has been adopted, beginning with Sweden in 1997.
<i>Benefit/Core Value:</i>	Strengthen City-Wide infrastructure including roads and traffic circulation.
<i>Purpose and Need:</i>	The City of Goleta has the highest rate of bicycle commuters on the central coast, and is actively promoting walking, biking and the use of all alternative modes of transportation. While the City has not had a high number of collisions, the City's commitment to the safety of all roadway users makes Vision Zero an appropriate tool to adopt.
<i>Project Status:</i>	Staff has requested a proposal from a traffic engineer to create the Vision Zero plan. This is expected to be a living document, to be updated constantly by incorporating other relevant documents, guidelines and regulations by reference.

Funding Source		Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
					FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>										
	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
	Preliminary Eng/Environ	-	-	-	10,000	-	-	-	-	10,000
	Construction/CM	-	-	-	-	-	-	-	-	-
	<b>TOTAL</b>	-	-	-	10,000	-	-	-	-	10,000
<b>Sources of Funds</b>										
101	General	-	-	-	10,000	-	-	-	-	10,000
	<b>TOTAL</b>	-	-	-	10,000	-	-	-	-	10,000

# Public Works

## Rectangular Rapid Flashing Beacons (RRFB) Improvements at School Crossing

9088



# Public Works

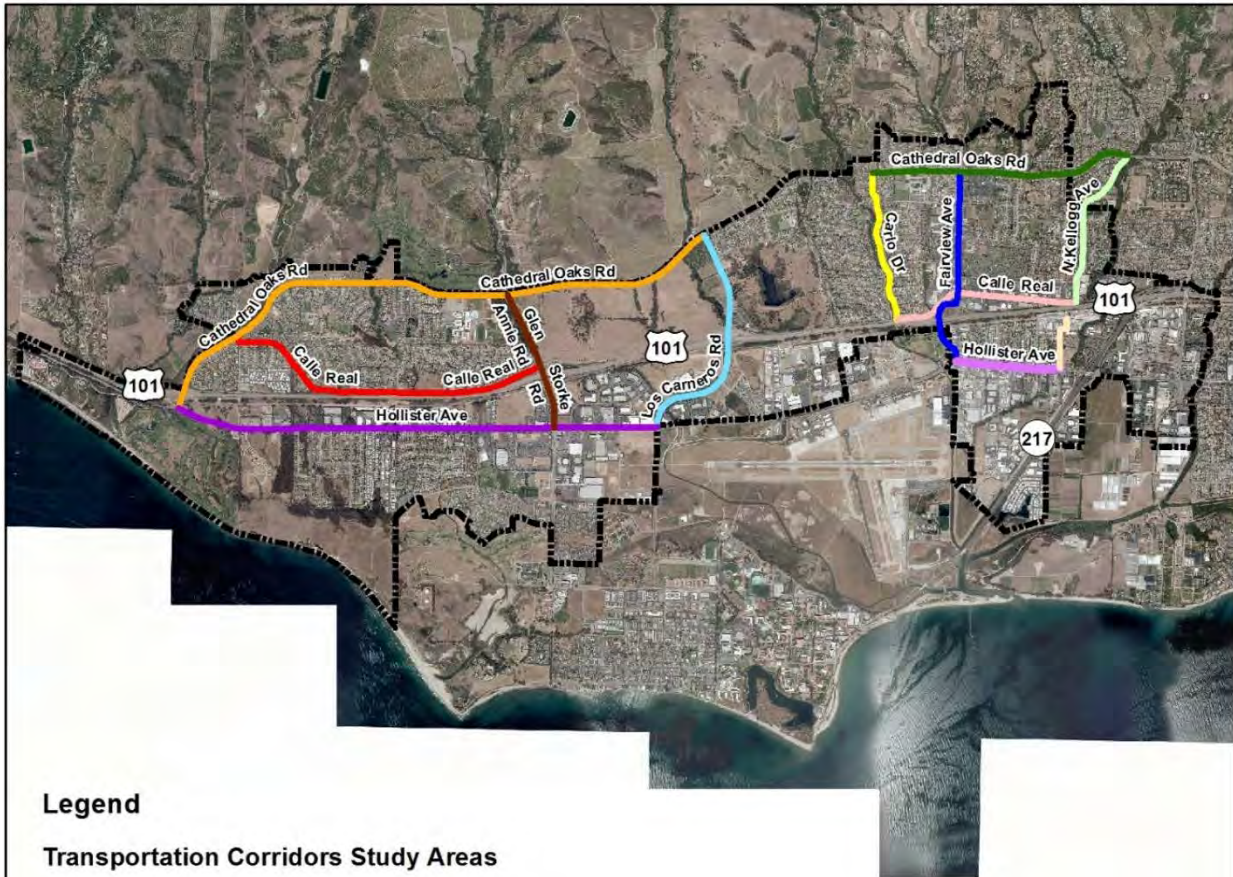
## Rectangular Rapid Flashing Beacons (RRFB)

### Improvements at School Crossing

9088

<i>Description:</i>	The RRFB Improvements at School Crosswalks Project will replace older yellow advance flashing beacons at two school crosswalks at Cathedral Oaks Road and Brandon Drive and Cathedral Oaks Road and Evergreen Drive by installing Rectangular Rapid Flashing Beacons (RRFBs); and will install a new RRFB at Cathedral Oaks Road and Carlo Drive. The total crossing distance will be reduced at each location by extending curbs, thus reducing pedestrian crossing time and exposure to traffic. A median refuge island will be installed at each location. Green Bike Lanes will be installed adjacent to the curb extensions to emphasize the lane designations at each location.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation. Maintain a safe community.
<i>Purpose and Need:</i>	The project will serve Brandon Elementary School, Waldorf School of Santa Barbara, Santa Barbara Montessori School, Dos Pueblos High School, La Patera Elementary School, Santa Barbara Charter School, and Goleta Valley Junior High School. The project will improve the school crosswalks by installing RRFBs as a highly visible warning to vehicle traffic approaching each of the 3 uncontrolled school crosswalks on Cathedral Oaks Road. The project will address a demonstrated and reported need for pedestrian upgrades to the crosswalk locations and will close major gaps in several pedestrian/bicycle facility school routes where the school crosswalks to be improved are the only options for students traveling across Cathedral Oaks Road.
<i>Project Status:</i>	The City received Measure A grant funds for this project. The project is in the preliminary engineering phase. Construction is anticipated for Spring/Summer of 2018.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	1,700	33,100	-	-	-	-	-	-	34,800
Construction/CM	-	-	-	406,570	-	-	-	-	-	406,570
<b>TOTAL</b>	-	<b>1,700</b>	<b>33,100</b>	<b>406,570</b>	-	-	-	-	-	<b>441,370</b>
<b>Sources of Funds</b>										
101 General	-	-	-	27,059	-	-	-	-	-	27,059
205 Measure A	-	1,700	12,460	83,263	-	-	-	-	-	97,423
206 Measure A- Other	-	-	20,640	296,248	-	-	-	-	-	316,888
<b>TOTAL</b>	-	<b>1,700</b>	<b>33,100</b>	<b>406,570</b>	-	-	-	-	-	<b>441,370</b>



**Legend**

**Transportation Corridors Study Areas**

- Calle Real Corridor - Carlo Dr. to N. Kellogg Ave.
- Los Cameros Rd. Corridor - Hollister Ave. to Cathedral Oaks Rd.
- Fairview Ave. Corridor - Hollister Ave. to Cathedral Oaks Rd.
- Carlo Dr. Corridor - Calle Real to Cathedral Oaks Rd.
- South/North Kellogg Ave. Corridor - Hollister Ave. to Cathedral Oaks Rd.
- Los Cameros Rd. Corridor - Hollister Ave. to Cathedral Oaks Rd.
- Hollister Ave. Corridor - Fairview Ave. to S. Kellogg Ave. (Old Town)
- Cathedral Oaks Rd. Corridor - Hollister Ave. to Los Cameros Rd.
- Hollister Ave. Corridor - Cathedral Oaks Rd. to Los Cameros Rd.
- Calle Real Corridor - Cathedral Oaks Rd. to Glen Annie Rd.
- Calle Real Corridor - Carlo Dr. to N. Kellogg Ave.
- Carlo Dr. Corridor - Calle Real to Cathedral Oaks Rd.





<i>Description:</i>	The City applied for a Systemic Safety Analysis Report Program (SSARP) grant. Following receipt of the grant, the project will address ongoing safety concerns for eleven specific corridors in the City. The project will review specific crash locations in greater detail for roadway/intersection attributes that are common to all corridors within the project study area. The project will also identify locations which are experiencing unusually high pedestrian and bicycle collisions, what roadway features are contributing to these collisions and where similar characteristics occur in the identified corridors.
<i>Benefit/Core Value:</i>	To maintain and improve City-wide facilities, roads and traffic circulation. Maintain a safe community.
<i>Purpose and Need:</i>	The SSARP is designed to assist local agencies with preparing studies specifically evaluating Strategic Highway Safety Plan (SHAP) Challenge Areas. The purpose is to take a proactive safety approach evaluating an entire roadway network as opposed to individual high-collision site analysis. "A systemic analysis acknowledges that crashes alone are not always sufficient to prioritize countermeasures across a system. This is particularly true for many local streets and highways in rural areas with low volumes where crash densities tend to be low and there are few high crash locations, and in urban areas where vehicles interact with vulnerable road users (pedestrians, bicyclists, and motorcycles)" (Caltrans SSARP Guidelines, February 2016). The resulting study will be referenced as the supporting document for grant applications such as the Highway Safety Improvement Program and Active Transportation Program.
<i>Project Status:</i>	The project will be entering the preliminary engineering phase.

Funding Source		Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
					FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>										
	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
	Preliminary Eng/Environ	-	-	-	250,000	-	-	-	-	250,000
	Construction/CM	-	-	-	-	-	-	-	-	-
	<b>TOTAL</b>	-	-	-	<b>250,000</b>	-	-	-	-	<b>250,000</b>
<b>Sources of Funds</b>										
101	General	-	-	-	25,000	-	-	-	-	25,000
317	SSARP Grant	-	-	-	225,000	-	-	-	-	225,000
	<b>TOTAL</b>	-	-	-	<b>250,000</b>	-	-	-	-	<b>250,000</b>

Public Works  
La Patera Drainage Improvements

9090





# Public Works

## La Patera Drainage Improvements

9090

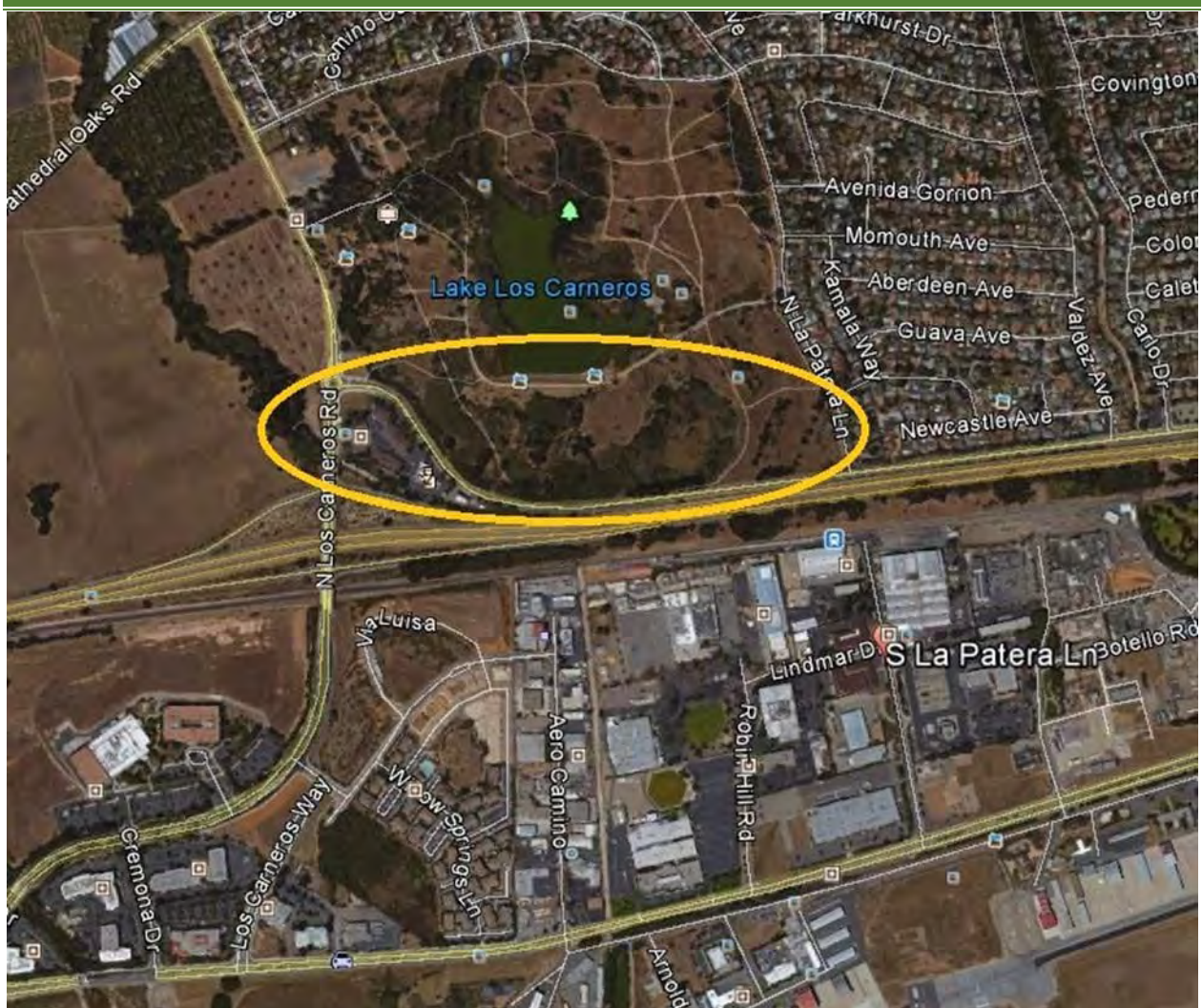
<i>Description:</i>	This project includes evaluating the existing storm drain system underneath La Patera Road at Avenida Gorrion, preparing a memorandum of findings, reviewing and analyzing the watershed drainage, providing design recommendations, preparing plans, specifications and cost estimates, and constructing the improvements.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	There is a need to evaluate the storm drain system and patterns in this area and potentially recommend changes, fixes, or upgrades to that system. The drainage system in the vicinity of La Patera Road and Avenida Gorrion does not function properly and causes local roadway flooding.
<i>Project Status:</i>	The project is in the preliminary engineering phase.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	-	-	65,000	-	-	-	65,000
Construction/CM	-	-	-	-	-	275,000	-	-	-	275,000
<b>TOTAL</b>	-	-	-	-	-	<b>340,000</b>	-	-	-	<b>340,000</b>
<b>Sources of Funds</b>										
211 Solid Waste	-	-	-	-	-	170,000	-	-	-	170,000
316 Prop 1 Stormwater	-	-	-	-	-	170,000	-	-	-	170,000
<b>TOTAL</b>	-	-	-	-	-	<b>340,000</b>	-	-	-	<b>340,000</b>

# Public Works

## Calle Real Pathway – La Patera to Los Carneros

9091



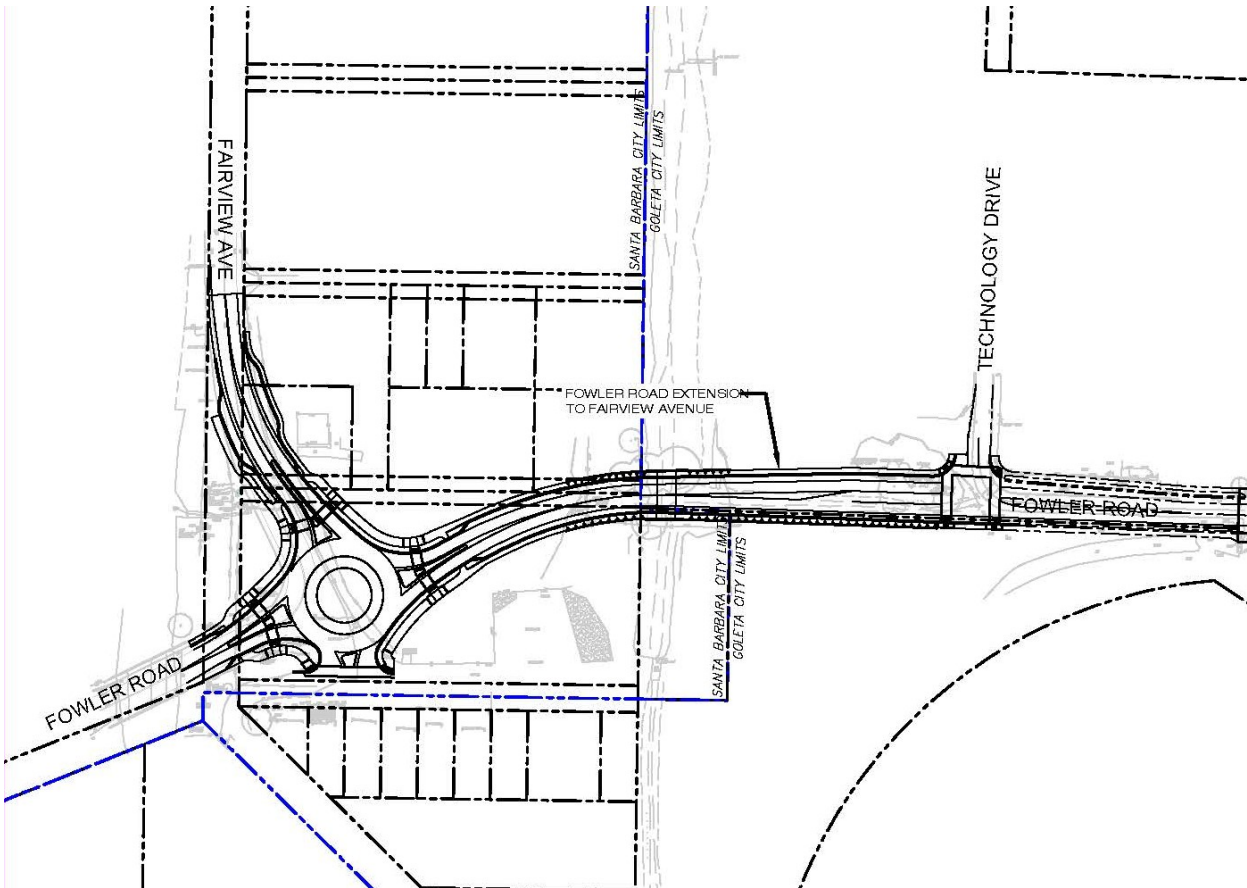
# Public Works

## Calle Real Pathway – La Patera to Los Carneros

9091

<i>Description:</i>	This project will close the sidewalk gap that currently exists on the north side of Calle Real between N. La Patera Road and Los Carneros Road. Approximately, 3,190 feet of pathway need to be installed along this route. Additional improvements include ADA compliant curb ramps at the intersections, signage and striping.
<i>Benefit/Core Value:</i>	Strengthen Infrastructure and maintain a safe community.
<i>Purpose and Need:</i>	The purpose of the project is continue to close sidewalk gaps in the City. The project is needed to facilitate pedestrian movements along the north side of Calle Real between La Patera Road and Los Carneros Road.
<i>Project Status:</i>	The project is in the preliminary engineering phase.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	-	-	85,000	-	-	-	85,000
Construction/CM	-	-	-	-	-	-	300,000	-	-	300,000
<b>TOTAL</b>	-	-	-	-	-	<b>85,000</b>	<b>300,000</b>	-	-	<b>385,000</b>
<b>Sources of Funds</b>										
101 General	-	-	-	-	-	75,000	-	-	-	75,000
205 Measure A	-	-	-	-	-	10,000	50,000	-	-	60,000
999 Unfunded	-	-	-	-	-	-	250,000	-	-	250,000
<b>TOTAL</b>	-	-	-	-	-	<b>85,000</b>	<b>300,000</b>	-	-	<b>385,000</b>



# Public Works

## Fowler Road Extension

9092

<i>Description:</i>	This project will construct the western portion of Fowler Road from Technology Drive. The new street will be two lane roads with left turn pockets, Class II Bike Lanes, and sidewalks/parkways.
<i>Benefit/Core Value:</i>	Strengthen infrastructure; maintain and improve roads and traffic circulation and return Old Town to the vital center of the City.
<i>Purpose and Need:</i>	The existing roadway system within Goleta Old Town has inadequate east-west circulation both north and south of Hollister Avenue. This project will improve traffic circulation in southern Goleta Old Town and improve safety by improving public safety access to Technology. The project will also improve storm water quality by paving that segment of Fowler Road and installing best storm water management practices.
<i>Project Status:</i>	The environmental phase of the project was completed in 2011 as part of the Ekwill-Fowler Project. The project is in the Right of Way Acquisition and Final Design Phase. Construction is anticipated to begin in FY 20/21 depending on availability of State and Federal funding and will take approximately one year to complete. The project is funded primarily by State Transportation Improvement Program (STIP) funds.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	-	-	-	300,000	-	-	300,000
Construction/CM	-	-	-	-	-	-	2,000,000	-	-	2,000,000
<b>TOTAL</b>	-	-	-	-	-	-	<b>2,300,000</b>	-	-	<b>2,300,000</b>
<b>Sources of Funds</b>										
308 STIP - State Grant	-	-	-	-	-	-	2,000,000	-	-	2,000,000
418 ATP - Federal	-	-	-	-	-	-	300,000	-	-	300,000
<b>TOTAL</b>	-	-	-	-	-	-	<b>2,300,000</b>	-	-	<b>2,300,000</b>





# Neighborhood Services / Public Works

## San Miguel Park Improvements - New

9093

	Project will improve and expand existing playground facilities, providing for disabled accessible paths of travel, activities and play surfaces. Improvements will address existing failing timber retaining walls and guard rails, and improve access and visibility from adjacent streets.
<i>Benefit/Core Value:</i>	To maintain and improving City-wide facilities.
<i>Purpose and Need:</i>	Various improvements and safety upgrades were identified through the Recreation Needs Assessment and are required at various park locations. The purpose of the project is to provide improved and expanded play equipment, surfacing and access, addressing the need for safe and accessible park facilities.
<i>Project Status:</i>	Project is in the preliminary engineering phase.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	-	45,000	-	-	-	-	45,000
Construction/CM	-	-	-	-	-	75,000	-	-	-	75,000
<b>TOTAL</b>	-	-	-	-	<b>45,000</b>	<b>75,000</b>	-	-	-	<b>120,000</b>
<b>Sources of Funds</b>										
221 Park DF	-	-	-	-	45,000	75,000	-	-	-	120,000
<b>TOTAL</b>	-	-	-	-	<b>45,000</b>	<b>75,000</b>	-	-	-	<b>120,000</b>





# Neighborhood Services / Public Works

## Santa Barbara Shores Park Improvements - New 9094

<i>Description:</i>	Project will improve safety and access for existing park facilities. The project will remove playground equipment (swings) due to inadequate safety clearances, provide disabled accessible paths of travel from the street, provide improvements to the safety surfacing on the existing playground and add a new play feature to replace the removed swings.
<i>Benefit/Core Value:</i>	To maintain and improving City-wide facilities.
<i>Purpose and Need:</i>	The purpose of the project is to construct accessible paths of travel and remove unsafe equipment, addressing the need for safe and accessible park facilities.
<i>Project Status:</i>	Project is in the preliminary engineering phase.

Funding Source	Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL	
				FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22		
<b>Project Phases</b>										
Land Acquisition/ROW	-	-	-	-	-	-	-	-	-	-
Preliminary Eng/Environ	-	-	-	10,000	15,000	-	-	-	-	25,000
Construction/CM	-	-	-	-	-	50,000	-	-	-	50,000
<b>TOTAL</b>	-	-	-	<b>10,000</b>	<b>15,000</b>	<b>50,000</b>	-	-	-	<b>75,000</b>
<b>Sources of Funds</b>										
221 Park DIF	-	-	-	10,000	15,000	50,000	-	-	-	75,000
<b>TOTAL</b>	-	-	-	<b>10,000</b>	<b>15,000</b>	<b>50,000</b>	-	-	-	<b>75,000</b>



# Neighborhood Services / Public Works

## Storke/Glen Annie Interchange Analysis - New

9095

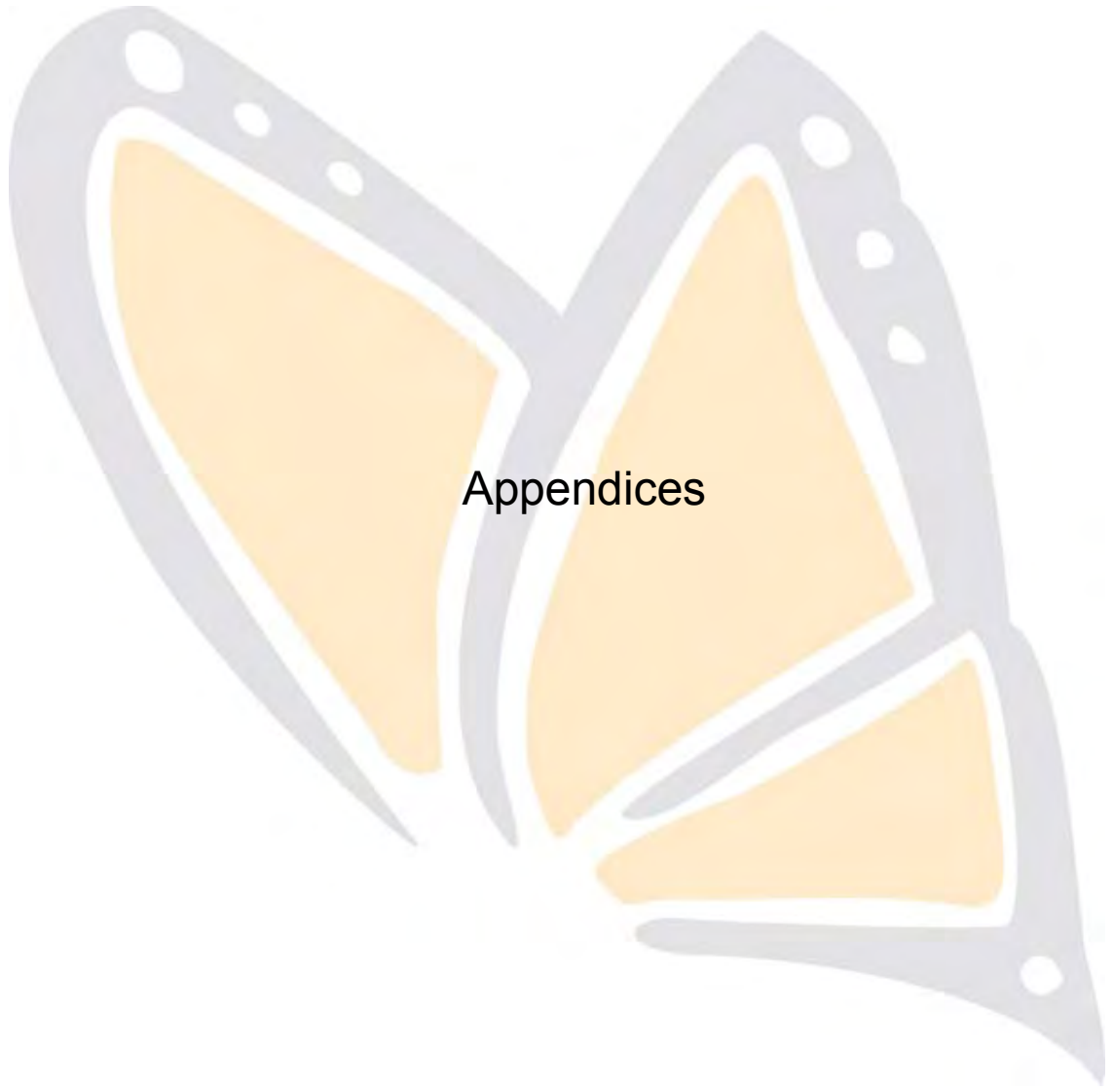
<i>Description:</i>	Work with Caltrans and SBCAG to explore solutions to traffic issues at the Storke/Glen Annie Interchange. This includes the potential for additional ramps north of the existing ramps.
<i>Benefit/Core Value:</i>	Strengthen infrastructure, increase safety
<i>Purpose and Need:</i>	Traffic backs up on the northbound off-ramp all the onto the northbound travel lanes; sometimes as far back as the beginning of the Los Carneros off-ramp. Caltrans requires that all other options be analyzed before new ramps will be considered.
<i>Project Status:</i>	Preliminary engineering

Funding Source		Prior Year Actuals	FY 2016/17 Estimated Actuals	FY 2016/17 Projected Carryovers	PROPOSED					TOTAL
					FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22	
<b>Project Phases</b>										
	Land Acquisition/ROW	-	-	-	-	-	-	-	-	-
	Preliminary Eng/Environ	-	-	-	50,000	150,000	-	-	-	200,000
	Construction/CM	-	-	-	-	-	-	-	-	-
	<b>TOTAL</b>	-	-	-	<b>50,000</b>	<b>150,000</b>	-	-	-	<b>200,000</b>
<b>Sources of Funds</b>										
101	General	-	-	-	50,000	150,000	-	-	-	200,000
	<b>TOTAL</b>	-	-	-	<b>50,000</b>	<b>150,000</b>	-	-	-	<b>200,000</b>



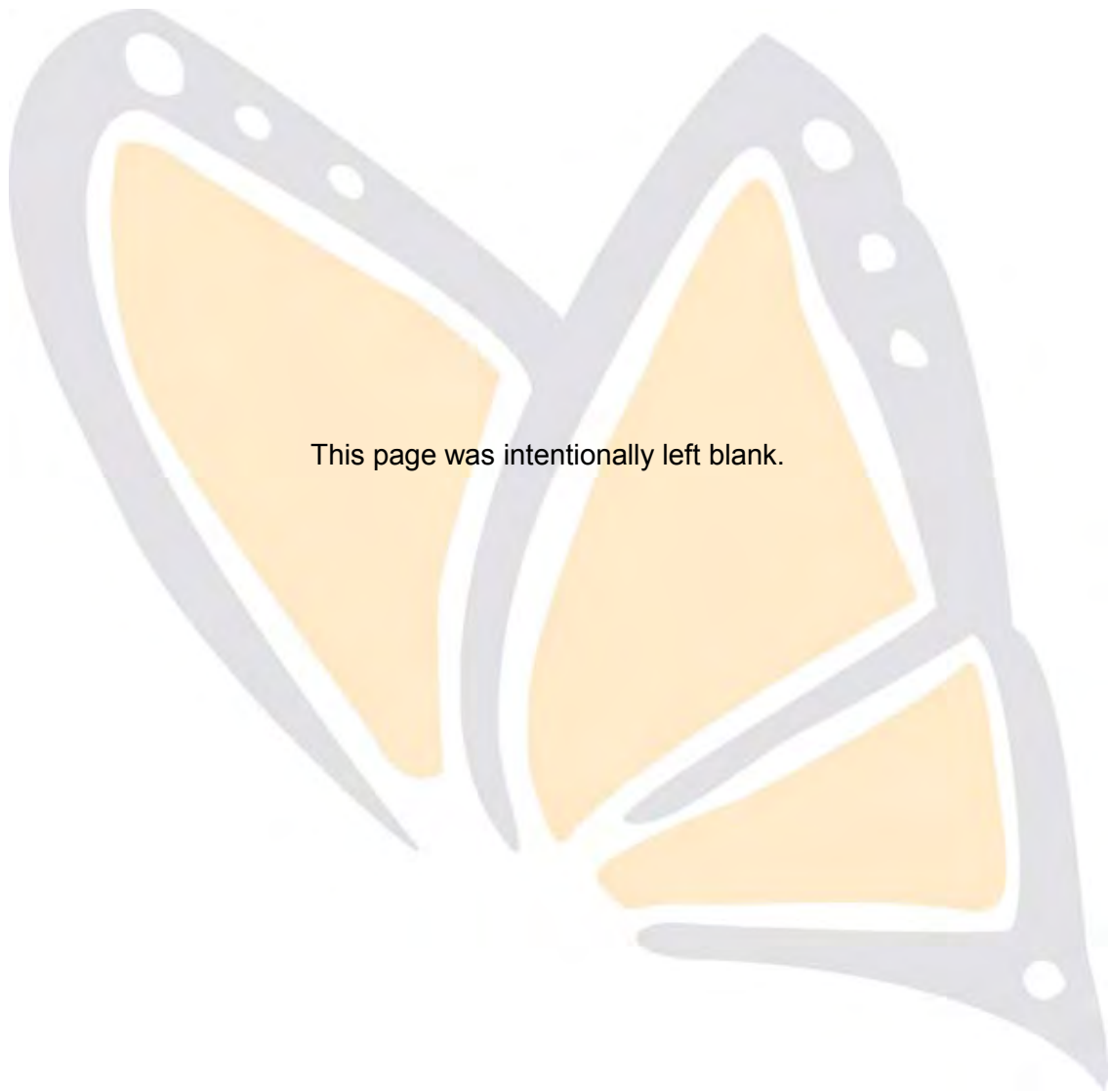
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Appendices









# 2017-19 STRATEGIC PLAN



**Adopted June 2017**  
Mayor Paula Perotte  
Mayor Pro Tempore Stuart Kasdin  
Councilmember Roger Aceves  
Councilmember Michael T. Bennett  
Councilmember Kyle Richards

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# 2017-19 STRATEGIC PLAN

**Vision Statement: “Goleta is a beautiful, safe, and diverse community of residents with family-friendly neighborhoods that values the environment, agriculture, and open space while encouraging housing, recreation, and business opportunities.”**

Located between the Santa Ynez Mountains and the Pacific Ocean, Goleta is locally known as “The Good Land” for its natural beauty and balance of urban, suburban, and rural environments. The community values its unique features including its diverse blend of neighborhoods, scenic views, open spaces, natural resources, and thriving businesses. To maintain and enhance these distinguishing characteristics, the City has a Strategic Plan to manage and support the development of the community. A Strategic Plan identifies the priorities and goals of an organization in order to create a roadmap, guiding future decision making. It is a dynamic document that evolves to address important community issues such as financial sustainability, economic vitality, and public safety, to reflect the shifting and expanding needs of the community over time. The plan is used as a management tool to connect staff actions to Council goals and inform the public of the City’s vision for the community. Goleta’s Strategic Plan is driven by its vision statement which describes the community, key attributes, and values.

The City’s first Strategic Plan (Plan) was adopted in 2007. The Plan covers a two-year period that runs concurrent with the City’s Two-Year Budget Plan, and receives regular updates to keep current with the City’s priorities and to ensure the living document continues to be dynamic and reflective of the goals of City Council and the Goleta community. In 2013, the City took a comprehensive look at its Strategic Plan to create a more focused vision for the future. Through a workshop process, Council engaged in a rigorous examination of the overarching themes and values that should be included in the Strategic Plan in order to preserve and enhance the quality of life in Goleta. The outcome of this exercise was a transformation of the Strategic Plan to a new vision defined through Citywide strategies and supporting goals.

In 2017, the City Council provided updates to the 2015-17 Strategic Plan to inform the 2017-18 and 2018-19 budget cycle. The updated 2017-19 Plan articulates eight overarching Citywide strategies that guide the City towards achieving its vision. These overarching strategies serve as an umbrella for the strategic goals and objectives organized beneath them. Strategic goals identify and describe the broad outcomes to achieve each Citywide strategy, and objectives provide measurable targets by identifying specific actions for staff to take.

## **CITYWIDE STRATEGIES**

- SUPPORT ENVIRONMENTAL VITALITY
- SUPPORT COMMUNITY VITALITY AND ENHANCED RECREATIONAL OPPORTUNITIES
- ENSURE FINANCIAL STABILITY
- SUPPORT ECONOMIC VITALITY
- STRENGTHEN INFRASTRUCTURE
- RETURN OLD TOWN TO A VITAL CENTER OF THE CITY
- MAINTAIN A SAFE COMMUNITY
- ENHANCE THE EFFICIENCY AND TRANSPARENCY OF CITY OPERATIONS



## **SUPPORT ENVIRONMENTAL VITALITY**

The City of Goleta's response to change in the community should be managed to support and enhance quality of life and preserve the integrity of the environment. The City recognizes that open space and natural resources are limited and valuable, which is why the City participates in a number of activities to support a more sustainable community with attention to ecosystem protection. The City is involved in regional programs such as open space management and restoration project coordination with the University of California Santa Barbara (UCSB), climate change planning, habitat restoration, and coordinated regional trail projects. Additionally, the City continues to promote a healthy environment by protecting air quality and reducing greenhouse gas emissions, as evidenced through the 2014 adoption and implementation of the Climate Action Plan. The City takes a comprehensive approach to sustainable practices that recognize the importance of conserving environmental resources today for the benefit of future generations. The City participates in a number of local and regional sustainability-focused programs as specified in the Objectives.

## STRATEGIC GOALS AND OBJECTIVES

### Strategic Goal: Advance City water conservation efforts and practices

#### Objectives:

- Install reclaimed water service at Bella Vista and Evergreen Parks
- Continue to implement use of reclaimed water in landscape medians wherever possible

### Strategic Goal: Adopt best practices in sustainability

#### Objectives:

- Update the Community Wildfire Protection Plan
- Update Butterfly Habitat Management Plan
- Develop a Creek and Watershed Management Plan
- Update the existing CEQA Thresholds Manual
- Utilize the Sustainability Tools for Assessing and Rating (STAR) Community Rating System certification results as a means to assess sustainability efforts
- Develop a Sustainability Plan to identify and achieve goals that foster sustainability
- Participate in the Central Coast Power consortium of local governments to explore the feasibility of Community Choice Energy
- Continue to participate in the South County Energy Efficiency Partnership
- Continue to partner with the Green Business Program



## **SUPPORT COMMUNITY VITALITY AND ENHANCED RECREATIONAL OPPORTUNITIES**

Goleta is a highly desirable place to live, work, and play because of the natural beauty of its location and the diversity and vitality of its residents. Preserving the quality of life in Goleta is highly valued and communicated as a priority through the City's vision statement and General Plan. The quality of life enjoyed here is formed through the diverse blend of neighborhoods, open spaces, parks and recreation, natural resources and habitat, and agricultural landscape throughout the community. These elements must be preserved to maintain Goleta's character and livability for generations to come.

As a dynamic community, the City values its diversity and seeks to meet the housing needs of all economic segments of the community by striving to provide affordable housing to local residents. To expand quality of life for residents from all economic segments, the City continues to be committed to enhancing the quality of neighborhood parks and recreation areas. The City is also committed to providing services so that residents have the opportunity to gather and interact with each other and enjoy and learn more about the natural resources and habitat that surround them. To plan for future needs, the City engages in various long-range efforts as are reflected in the Strategic Plan's goals and objectives. For example, the City's recently completed Recreation Needs Assessment has a 20-year horizon due to the number of projects identified and costs associated with designing and completing them.

## STRATEGIC GOALS AND OBJECTIVES

### — Strategic Goal: Support programs that enhance quality of life in the Goleta community such as recreation, public safety, human services, and cultural arts

#### Objectives:

- Create a Parks Master Plan
- Evaluate and implement a formalized process for providing support to other agencies
- Continue to implement Recreation Needs Assessment recommendations
- Revisit the Lake Los Carneros Master Plan, including the potential development of a Chumash Cultural Heritage Site
- Develop a multi-purpose recreation field at the existing Evergreen Park

### — Strategic Goal: Provide support to events that foster participation in the community

#### Objective:

- Provide grants, sponsorship, and other support to community events

### — Strategic Goal: Promote public engagement in the civic process and at City events

#### Objective:

- Appoint members to the Public Engagement Commission and begin work on assigned tasks

### — Strategic Goal: Support and implement the General Plan

#### Objective:

- Complete the Historic Preservation Program and adopt the associated ordinance

### — Strategic Goal: Support the Goleta Library as a robust community resource

#### Objective:

- Continue to analyze the feasibility of direct management of the library





## **ENSURE FINANCIAL STABILITY**

The long-term financial health of the City is an essential component to be able to deliver high-quality services to residents and businesses. Financial sustainability includes effective financial accounting systems, improved resource management, strong investment programs, and prudent budgeting principles. It also means that the City will investigate and pursue options to enhance revenues especially in the areas of public safety, transportation, and library services.

The goals established aim to achieve this through the growth of ongoing revenues, adhering to sound financial policies and principles that are routinely reviewed for effectiveness, and exercising fiscal discipline. By studying the lessons learned during the economic downturn and continuously monitoring the environment for influences that can impact financial health and stability, the City will maintain long-term financial health.

The following General Fund Reserve policies were established by the City Council:

- California Public Employees' Retirement System (CalPERS)/Other Post-Employment Benefit (OPEB)
- Capital Equipment
- Capital Improvement Program (CIP) Project Funding
- Compensated Leave
- Contingency Reserve
- Litigation Defense
- Public Facilities
- Risk Management
- Street Maintenance

## STRATEGIC GOALS AND OBJECTIVES

### — Strategic Goal: Provide accurate, reliable, and timely financial information

#### Objective:

- Implement a Financial Software upgrade

### — Strategic Goal: Enhance revenue by seeking grants and implementing financing strategies that strengthen the City's budget

#### Objectives:

- Pursue financing for City infrastructure funding
- Implement an escheatment policy for unclaimed revenues
- Annually review, update, and implement the City's investment policy to further diversify and ladder investments while prioritizing safety of City funds

### — Strategic Goal: Maintain sound fiscal policies and budgeting principles

#### Objectives:

- Update the Comprehensive User Fee Study
- Complete the update of the Development Impact Fee (DIF) Nexus Study
- Annually review, update, and implement the City's debt management policy

### — Strategic Goal: Control Expenditures

#### Objectives:

- Seek positive resolution of outstanding redevelopment issues with the State of California
- Develop a roadmap to address future pension obligations

### — Strategic Goal: Improve presentation of financial information

#### Objectives:

- Strive for Government Finance Officers Association (GFOA) award for excellence in financial reporting and distinguished budget presentation
- Create a Budget in Brief to provide simplification and ease of understanding

### — Strategic Goal: Address Revenue Neutrality Agreement recovery

#### Objective:

- Address the Revenue Neutrality Agreement

### — Strategic Goal: Maintain and enhance the 5-year budget forecast

#### Objective:

- Create a comprehensive 5-Year Financial Plan to further enhance the current 5-year budget forecast

### — Strategic Goal: Maintain prudent financial reserve policy

#### Objective:

- Annually review the City's Financial Reserve Policy





## **SUPPORT ECONOMIC VITALITY**

The economic prosperity of the City is the result of providing opportunities for businesses to form and grow. The City will continue to support a strong business and technology base in an area populated by firms in the high-tech, defense, and medical product industries. By leveraging local strengths and providing resources and opportunities for collaboration among sectors, the City will be able to retain businesses, which will contribute to the quality of life in the community. By serving as a conduit for entrepreneurial endeavors and supporting new and growing technology entrepreneurs, including the City's participation in the Goleta Entrepreneurial Magnet (GEM) program, the City continues to expand business in the community and grow its revenue stream.

## STRATEGIC GOALS AND OBJECTIVES

**Strategic Goal: Promote a sustainable local economy**

**Strategic Goal: Support regional economic vitality in the community through enhanced partnerships with UCSB, local businesses, and the Chamber of Commerce**

**Objective:**

- Support business start-up, retention, and expansion, as well as events that attract vendors and tourists

**Strategic Goal: Support nonprofit organizations that provide needed services to Goleta residents**

**Objective:**

- Continue to provide support to nonprofits through City grant programs

**Strategic Goal: Encourage and assist entrepreneurs and companies to start or expand their businesses in Goleta and serve as liaison by connecting those businesses to resources**

**Objective:**

- Continue to support the Goleta Entrepreneurial Magnet (GEM) program

**Strategic Goal: Encourage residents, neighboring shoppers, and tourists to support locally owned businesses in Goleta**

**Objective:**

- Enhance awareness of the importance of shopping locally to support businesses in Goleta

**Strategic Goal: Increase the amount of City property that can be utilized for various community uses and benefits**

**Objective:**

- Identify and pursue opportunities to secure property throughout the City for various public purposes

**Strategic Goal: Support organizations, programs, and policies that facilitate affordable housing for the Goleta workforce**

**Objective:**

- Pursue grants that would aid in the City's efforts to secure property for community uses, including affordable housing



## **STRENGTHEN INFRASTRUCTURE**

Strategically focusing on a well-maintained infrastructure that is clean, safe, and supports the City's current and future needs will increase the overall health and quality of living in the community.

The goals and objectives developed herein are aimed at improving infrastructure, which includes Citywide public facilities, roads and traffic circulation. This includes supporting projects which will enhance the efficiency of travel, accommodating multi-modal transportation which takes into consideration the various modes of transportation such as transit, rail, walking, bicycling, and the connections among all modes. As directed in the General Plan, the City will continue to examine potential locations and a funding model for relocating City Hall to a City-owned building that will meet the needs of the City for the next 20 years and beyond.

## STRATEGIC GOALS AND OBJECTIVES

### — Strategic Goal: Strengthen Citywide infrastructure including roads and traffic circulation, including bicycle lanes, paths, and sidewalks

#### Objectives:

- Complete and implement the Bicycle/Pedestrian Master Plan
- Complete project study report with CalTrans for the San Jose Creek Bike Path-South Extent
- Finalize design and right of way acquisition for the San Jose Creek Bike Path-Middle Extent
- Complete construction of the Hollister Class 1 Bike Path Project
- Complete preliminary design and environmental review for the Storke Road Widening Project
- Complete design and environmental review for the Highway 101 Overpass Project in West Goleta
- Address public parks future needs through the Recreation Needs Assessment
- Examine potential locations and funding strategies for relocating City Hall to a fully City-owned building
- Public Facilities
  - \* Complete Community Center seismic upgrades, ADA improvements, and public health and safety improvements
  - \* Complete Library ADA Improvements
- Explore Amtrak Station enhancements including purchase of the Direct Relief parcel and development of a multi-modal transit station

### — Strategic Goal: Protect and maintain our roadway system

#### Objective:

- Design and perform overlays, rehabilitation and reconstruction projects that will achieve and maintain a Council-approved Citywide Pavement Condition Index (PCI)

### — Strategic Goal: Incorporate Complete Streets concepts wherever possible in roadway planning and design to accommodate all roadway users

#### Objective:

- Update roadway striping concurrent with overlays and slurry seal projects to enhance bicyclist safety

### — Strategic Goal: Incorporate Vision Zero plans into transportation project design with the goal of eliminating the potential for future traffic related injuries and/or fatalities

#### Objectives:

- Develop an annual traffic safety analysis
- Install pedestrian safety improvements at various locations, including the High Intensity Activated Crosswalk (HAWK) signal at Calle Real and Kingston Avenue

**○— Strategic Goal: Actively engage the community and advocacy groups in the development of capital projects**

**○— Strategic Goal: Enhance the efficiency of the City's organizational infrastructure**

**Objectives:**

- Complete a technological assessment of the organization's Information Technology (IT) needs and prepare a 5-year Information Technology Strategic Plan (ITSP) that will guide the City in budgeting for future IT hardware, software, and governance needs
- Invest in tools and resources to improve business operations and customer service
- Complete the Zoning Ordinance project that will revise citywide zoning regulations to implement the General Plan, as well as update development and design standards and permitting procedures
- Complete the City's Local Coastal Program (LCP) project for review and certification by the California Coastal Commission
- Create an electronic permit tracking system that will increase efficiency, accessibility, and transparency



## **RETURN OLD TOWN TO A VITAL CENTER OF THE CITY**

The Old Town area is recognized as the historic center of town. Strategic efforts to restore this area include enhancing the physical and economic environment, improving the bicycle and pedestrian experience, managing traffic, and minimizing impacts on residential areas, all the while preserving the unique character of the area. As the City matures, there is a growing desire to establish a stronger identity for the community and create a greater sense of place.



## STRATEGIC GOALS AND OBJECTIVES

### — Strategic Goal: Address infrastructure improvements in Old Town

#### Objectives:

- Advertise for construction of the Hollister Avenue Bridge Replacement (San Jose Creek Phase II)
- Pursue title acquisition and development of Hollister/Kellogg Park
- Complete preliminary design and environmental review for the Old Town Sidewalk Improvement Project
- Complete design and permit acquisition from the Coastal Commission for the Ekwill Street/Fowler Road Extension
- Install HAWK signal at Hollister Avenue and Chapel Street
- Make improvements to the athletic field and adjacent parking lot at the Goleta Community Center
- Conduct drainage analysis of streets in Old Town
- Conduct public outreach and initiate programmatic Environmental Impact Report (EIR) for Hollister Avenue Complete Streets

### — Strategic Goal: Continue to investigate and secure additional public parking in Old Town

### — Strategic Goal: Support the continued vigor and vitality in Old Town

#### Objectives:

- Complete Business Improvement District and Old Town Study
- Study the feasibility of pursuing state or federal historic registry listing for the Goleta Community Center
- Develop a community garden in a portion of Armitos Park in Old Town



## **MAINTAIN A SAFE COMMUNITY**

The City has historically placed a high priority on public safety. In 2016, the City was recognized as one of the top 50 safest cities in California for populations above 11,000. As a strategic priority, the City will continue to work collaboratively with police, fire, residents, and businesses to maintain Goleta's safe community.

The goals established address this core strategy through a variety of channels. Maintaining a safe community includes providing high-quality crime prevention and law enforcement services, efficient emergency services in order to minimize exposure to health and safety hazards, and maintaining robust training programs to increase public awareness.



**Strategic Goal: Maintain robust community/emergency preparedness programs**

**Objectives:**

- Continue to provide Community Emergency Response Team (CERT) training programs (in English and Spanish) for adults, teens, seniors and Spanish-speakers
- Continue to provide the LISTOS basic emergency and disaster readiness public education program for Spanish-speaking populations

**Strategic Goal: Participate in regional public safety collaboration**

**Objective:**

- Work with the Santa Barbara County Fire Department and the Santa Barbara County Sheriff's Office to ensure adequate staffing levels and services are provided to the community

**Strategic Goal: Continue to enhance public safety efforts throughout the City through our School Resources and Community Resources Deputies**

**Strategic Goal: Uphold high visibility for pedestrian and traffic safety through our dedicated Motors Unit**

**Strategic Goal: Improve Fire Service response time for residents and businesses in western Goleta**

**Objective:**

- Construct Fire Station 10 at 7952 Hollister Avenue



# **ENHANCE THE EFFICIENCY AND TRANSPARENCY OF CITY OPERATIONS**

City of Goleta employees are guided by the employee mission statement: “Our mission is to conduct the City’s business in the most efficient, transparent and professional way possible to support a vibrant and sustainable community.” Seven core values serve as a framework for employees to conduct day-to-day business and provide excellent customer service:

1. Responsive, efficient, and effective professional behavior
2. Consistent application of procedures, values and policies
3. Continuous improvement and professional development
4. Collaboration through teamwork in support of a common goal
5. Open, honest, direct and timely communication
6. Fostering high morale through camaraderie, respect, empowerment and enjoyable workplace
7. Flexibility, innovation and creativity

**— Strategic Goal: Provide professional, efficient, and responsible customer service**

**Objectives:**

- Provide timely feedback on responses to issues and resolutions to citizen complaints
- Provide initial response to calls and emails from the City Council and the public within one business day

**— Strategic Goal: Maintain transparency in all aspects of City government**

**Objective:**

- Track requests made by City Council and citizens to ensure all requests are answered in a timely manner

**— Strategic Goal: Continually strive to improve customer service**

**Objective:**

- Based on results of the Information Technology (IT) assessment, invest in technologies that will improve the City's website and the efficiency of online services offered, social media platforms, direct email, text, and voice services, and the City's cable channel

**— Strategic Goal: Raise public awareness of City meetings and events, and provide increased opportunities for public participation**

**Objective:**

- Use the Public Engagement Commission to generate ideas to increase public participation

## Debt Information

California Government Code Section 43605 states: “A city shall not incur an indebtedness for public improvements which exceeds in the aggregate 15 percent of the assessed value of all real and personal property of the city. Within the meaning of this section indebtedness means bonded indebtedness of the city payable from the proceeds of taxes levied upon taxable property in the city.”

The City of Goleta does not have any debt at this time. If the City were to issue debt, the debt limit would be at \$228,351,723. The City has a Debt Management Policy that can be found starting on page 432. The City will be exploring debt financing in the near future for possible infrastructure financing.

### LEGAL DEBT MARGIN COMPUTATION<sup>[1]</sup> FY 2016/17

Assessed valuation	\$ 6,089,379,285
Conversion percentage	<u>25%</u>
Adjusted assessed valuation	1,522,344,821
Debt limit percentage	<u>15%</u>
Debt limit	228,351,723
Total net debt applicable to limitation	<u>-</u>
Legal debt margin	<u>\$ 228,351,723</u>
Total debt applicable to the limit as a percentage of debt limit	0.0%

Notes and Data Sources:

[1] City of Goleta, Finance Department

The Government Code of the State of California provides for a legal debt limit of 15% of gross assessed valuation. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California for local governments located with the State.

## **FUND BALANCE POLICY – GASB 54**

### **PURPOSE**

The policy is in place to provide a measure of protection for the City against unforeseen circumstances and to comply with GASB Statement No. 54. No other policy or procedure supersedes the authority and provisions of this policy.

The Fund Balance Policy establishes the procedures for reporting unrestricted fund balance in the City's financial statements. The policy also authorizes and directs the Finance Director to prepare financial reports which accurately categorize fund balance as per Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions.

### **PROCEDURES**

Fund balance is essentially the difference between the assets and liabilities reported in a governmental fund. There are five separate components of fund balance, each of which identifies the extent to which the City is bound to honor constraints on the specific purpose for which amounts can be spent.

- Nonspendable fund balance (*inherently nonspendable*)
- Restricted fund balance (*externally enforceable limitations on use*)
- Committed fund balance (*self-imposed limitations on use*)
- Assigned fund balance (*limitation resulting from intended use*)
- Unassigned fund balance (*residual net resources*)

The first two components listed above are addressed in this policy due to the nature of their restrictions. Examples of nonspendable fund balance are inventory and land assets. Restricted fund balance is either imposed by law or constrained by grantors, contributors, or laws or regulators of other governments. Examples of these are all special funds, endowments, trust, etc.

This policy is focused on financial reporting of unrestricted fund balance, or the last three components listed above. These three components are further defined below.

### **Committed Fund Balance**

The City Council, as the City's highest level of decision-making authority, may commit fund balance for specific purpose pursuant to constraints imposed by formal actions taken, such as an ordinance or resolution. These committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified use through the same type of formal action taken to establish the commitment. City Council action to commit fund balance needs to occur within the fiscal reporting period; however the amount can be determined subsequently.

The City of Goleta has identified the following examples of reserves that fall within the classification of Committed Fund Balance:

- General Fund Contingency
  - Compensated Leave
  - Capital Equipment
  - Building Maintenance
  - Risk Management Reserve
  - City Hall Acquisition
  - Litigation
-

Encumbrances which are the obligation of funds via contract, agreement, purchase order or other legally binding means are another example of Committed Fund Balance.

### **Assigned Fund Balance**

Amounts that are constrained by the City's *intent* to be used for specific purposes, but are neither restricted nor committed, should be reported as assigned fund balance. This policy hereby delegates the authority to assign amounts to be used for specific purposes to the Finance Director for the purpose of reporting these amounts in the annual financial statements. A couple examples of Assigned Fund Balance would be Continuing Appropriations/Carry-Overs and Debt Service.

### **Unassigned Fund Balance**

These are residual positive net resources of the general fund in excess of what can properly be classified in one of other four categories. An example would be the City's Unassigned Reserve, which was setup to account for the General Fund balances beyond the funding levels of the other reserves.

### ***Overall Fund Balance Classification***

It is the City's accounting policy to charge expenses to restricted funds first, when both restricted and unrestricted fund balances are available for use. Similarly, when an expenditure is incurred in which amounts of the unrestricted classification of fund balance could be used, the City considers committed amounts to be reduced first, followed by assigned amounts and then unassigned amounts.

## **CONTINGENCY RESERVE POLICY**

### **PURPOSE**

The purpose of this policy is to establish general guidelines for the establishment, maintenance and use of a contingency reserve. This reserve will generate investment income, provide a margin of safety and stability to protect the City from exposure to catastrophic events and economic impacts and provide flexibility to pursue emergent opportunities.

### **POLICY**

The Contingency Reserve Policy requires that a minimum balance of 33% of allocated General Fund ongoing expenditures be maintained in any given year. The contingency reserve balance should be reported annually with fund transfers to be made annually prior to the closing of the fiscal year.

### **INTENDED USES FOR RESERVE**

- Interruptions in cash inflows

Examples include the State holding back on or altering tax disbursements, loss of sales tax receipts of a one time nature, or a significant economic slowdown. If the cash inflow interruption is of an ongoing nature, reserve use is limited to a consecutive two-year period, not to exceed 40% of the beginning reserve balance.

- Emergencies

In the event of an emergency or disaster such as earthquakes, fires, floods or other such emergencies, the entire balance may be used to temporarily fund recovery costs. It is understood that all aid assistance options will be sought to fund recovery efforts or reimbursement of the Contingency Reserve for fronting of recovery costs.

- Capital Acquisitions

Up to one-third of the Contingency Reserve balance may be used to finance capital acquisitions, as long as a repayment plan is approved. The repayment plan must be financially feasible based on the City's adopted Long-Term Financial Forecast. Alternative financing options shall be presented for consideration along with the use of the Contingency Reserve

- Emergent Opportunities

Up to one-third of the Contingency Reserve balance may be used to finance opportunities that directly benefit the City in a variety of ways. These include, yet are not limited to, creating, enhancing, or preserving revenue streams, or otherwise strengthening the City's financial performance.

### **OTHER CRITERIA FOR USE**

A majority vote from the City Council is required to determine that it is necessary to use the Contingency Reserve for any of the uses listed above. With the exception of the emergency

scenario, the reserve contingency balance allocated for other intended uses shall not exceed 50% of the required balance in any given year.

### **REPLENISHMENT PLAN**

Unless a repayment plan is pre-established at the time reserves are allocated, Staff shall bring for Council consideration a replenishment plan, within 60-days of allocation from the reserve. It would be Council's expectation that every effort would be made to replenish the reserve as soon as it is financially feasible and practical to do so. If the reserve cannot be replenished by the next annual budget, a repayment plan not to exceed five years should be approved by council by a majority vote.



## ***INVESTMENT POLICY***

### **PURPOSE**

It is the purpose of the City's investment policy to establish strategies, practices and procedures to be used in investing public funds in a prudent manner, which will provide the maximum security while meeting daily cash flow needs and conforming to all statutes governing the investment of public funds.

Secondly, this document will identify policies that enhance opportunities for a prudent and systematic investment of public funds. This policy is intended to guide the investment of City funds toward the goals of safety, liquidity and yield.

### **POLICY**

It is the policy of the City of Goleta, hereafter referred to as the "City", to invest public funds not required for immediate day-to-day operations, also referred to as idle funds, in safe and liquid investments having acceptable rates of return while conforming to all state statutes and this City's Investment Policy.

Any conflict between this City Investment Policy and Government Code Section 53600 et. seq., shall be interpreted in favor of the Government Code.

### **SCOPE**

It is intended that this policy cover all funds and investment activities of the City. These funds are reflected in the annual audit report and include:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Capital Projects Funds
- Fiduciary Funds

Any additional funds that may be created from time to time shall also be administered within the provisions of this policy and comply with the California State Government Code.

This policy covers the investment activities of idle funds under the direct authority of the City.

#### **A. Pooled Investments**

Investments for the City and its component units will be made on a pooled basis, except as provided for below.

#### **B. Investments Held Separately**

In some instances, investments cannot be included in the City's investment pool. These may include investments of bond proceeds. In such cases the funds will be held separately when required by law, contract or other authority.

## **OBJECTIVES**

Section 53600.5 of the California Government Code outlines the primary objectives of a trustee investing public money. The primary objectives, in order of priority, of the City's investment activities shall be:

### **A. Safety**

Safety of principal is the foremost objective of the investment program. Investments by the City shall be undertaken in a manner that seeks to ensure preservation of capital in the overall portfolio and reduce both credit and market risk. The type of investment instruments and diversification of investments are critical components to ensuring investment portfolio safety.

### **B. Liquidity**

The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated. Liquidity also refers to the ability to convert an investment to cash without loss of principal and minimal loss of interest.

### **C. Yield**

Investment return becomes a consideration only after the basic requirements of safety and liquidity have been met. The City shall attempt to obtain an acceptable return for additional income for City operations relative to the risk being taken.

The City Treasurer shall strive to maintain the level of investment of all idle funds as close to 100% as possible. While the objectives of safety and liquidity must first be met, it is recognized that investment assets represent a potential source of significant revenues. It is to the benefit of the City that these assets be managed to produce optimum revenues consistent with State statutes and local policies.

## **AUTHORIZED INVESTMENTS**

**A. Pooled Monies for Investment Purpose.** The City Treasurer may invest City funds in the following instruments as specified in California Government Code Section 53601, and as further limited in this policy.

- 1) Local Agency Investment Fund (LAIF) of the State of California. Investments in accordance with the laws and regulations governing those funds.
- 2) Obligations of the U.S. Government, its agencies and instrumentalities, including mortgage-backed securities with a fixed coupon issued by an agency of the U.S. Government.
- 3) Certificates of Deposit (CDs). CDs shall not exceed five-year maturity. CDs shall be collateralized as specified in Section 6 of this investment policy. CDs shall be issued by nationally or state chartered banks and cannot exceed thirty percent (30%) of the total portfolio. The City may waive collateral requirements for the portion of any deposit insured up to the amount allowed per account by the FDIC.

- 4) Prime Commercial Paper of the highest numerical rating of Moody's Investment Service, Inc. or Standard & Poor's Corporation (S&P) from issuing corporations that are organized and operating within the United States and having total assets in excess of \$500 million and having the equivalent to an "AA-" or higher rating from either Moody's or S&P for other debt of the issuer. Commercial Paper shall not exceed 270 days maturity or 25% of the portfolio.
  - 5) Money market funds with portfolios consisting of one or more of the indicated legal investments and none of the prohibited investments.
  - 6) Sweep account for the investment of overnight funds when the funds are swept into investments authorized by this policy.
  - 7) Passbook accounts maintained solely to provide for ongoing operational needs shall be subject to the requirements of this policy.
- B. **Investments Held Separately.** Investments of bond funds shall be made in conformance with the trust indenture for each issue. Such investments shall be held separately when required.

## **COLLATERALIZATION**

Investments in certificates of deposit, sweep accounts and passport accounts shall be fully insured up to the limit set by the Federal Deposit Insurance Corporation or the Federal Savings & Loan Insurance Corporation (FDIC). Investments in certificates of deposit, sweep accounts and passport accounts in excess of the FDIC limit shall be properly collateralized as required by law.

## **UNAUTHORIZED INVESTMENTS/INVESTMENT ACTIVITIES**

Investments not specifically authorized herein are disallowed. Additionally, Section 53601.6 of the California Government Code disallows the following: inverse floaters, range notes, or interest-only strips that are derived from a pool of mortgages. Futures, options, all leveraged purchases, reverse repurchases, and speculations on interest rates are specifically not allowed by this policy.

## **INVESTMENT STRATEGY**

- A. **Buy and Hold.** A buy and hold strategy shall generally be followed. A buy and hold strategy requires that the portfolio be kept sufficiently liquid to preclude the undesirable sale of investments prior to maturity. Occasionally, the City Treasurer may find it advantageous to sell an investment prior to maturity, such as when the return for an alternative investment would significantly exceed the loss on the current investment. The sale of investments prior to maturity should be only on an exception basis and only when it is clearly favorable to do so. To further provide for liquidity, investments will be made only in readily marketable securities actively traded in the secondary market.

- B. **Benchmark.** The City shall use the LAIF interest rate as a benchmark to measure whether or not the City's portfolio net yields are matching or surpassing the market yield. The benchmark and investment performance will be reviewed by the Finance and Audit Standing Committee as market conditions warrant or when the benchmark is not met for a consecutive one-year period.
- C. **Per Indenture Provisions.** Investments held separately for bond proceeds will follow the trust indenture for each issue.

## **MAXIMUM MATURITIES**

- A. **Pooled Monies for Investment Purpose.** A policy of laddered portfolio shall be followed for pooled investments. At least thirty-five percent (35%) of the portfolio value shall be invested in instruments maturing within one year from the investment date. No more than twenty-five percent (25%) of the entire portfolio value shall have a maturity date between three (3) and five (5) years from the investment date, unless the Treasurer can demonstrate via a comprehensive cash-flow analysis that higher percentages allows the City to meet its cash-flow requirements. Investments having a maturity greater than five (5) years shall not be made.
- B. **Investments Held Separately.** Maturities for investments held separately shall conform to the trust indenture for each issue.

## **DIVERSIFICATION**

The portfolio instrument composition shall be diversified to the extent feasible to avoid incurring unreasonable and avoidable risks regarding specific security types indicated in Section 5 of this investment policy. No more than ten percent (10%) of the value of the City's portfolio will be placed with any single issuer, with the exception of the U.S. Treasury/Federal agency securities, authorized pools, and collateralized investments.

## **SELECTION OF FINANCIAL INSTITUTIONS AND BROKERS/DEALERS**

- A. **General.** Investments shall be purchased only through well-established, financially sound institutions. All financial institutions and broker/dealers who desire to become qualified vendors for investment transactions will be given a copy of the City's investment policy and certification form. The completion and submission of the certification form by a broker-dealer or financial institution shall constitute proof that it has received the City's Statement of Investment Policy, read it, and intends to comply with it. Qualified financial institutions must provide current audited financial statements and provide either verification of a federal or a state charter or of being an eligible institution per the California Government Code. Broker/dealers must provide current audited financial statements and verification that the firm is in good standing with one of national securities exchange that is registered with the Securities Exchange Commission.

- B. **Authorized Financial Institutions.** The City Treasurer shall maintain an Approved List of all commercial banks and all savings and loan associations which may serve as public depositories of City monies. That list will be reviewed by the Finance and Audit Standing Committee within three months of modifying the list.

The City shall only deposit public monies in financial institutions that have: (1) at least \$500 million in total assets; (2) a core capital-to-total assets ratio of at least five percent; (3) favorable ratings from a recognized financial institution rating service, as determined by the City Treasurer; (4) a federal or a state charter; or are eligible institutions per the California Government Code and (5) a branch office within Santa Barbara County.

Under no circumstances shall the City's deposits in a financial institution exceed the total shareholders' equity of that institution.

- C. **Authorized Broker-dealers.** The City will maintain a list of financial institutions authorized to provide investment services. In addition, a list will also be maintained of approved security broker-dealers selected by credit worthiness who are authorized to provide investment services in the State of California. These may include primary dealers or regional dealers that qualify under Securities and Exchange Commission Rule 15c3-1 (uniform new capital rule). All financial institutions and broker-dealers for investment transactions must supply the City with the following: audited financial statements, proof of Financial Industry Regulatory Authority (FINRA) certification, proof of State of California registrations, completed broker-dealer questionnaire, and certificate of having read the City's investment policy.

### **PAYMENT, DELIVERY, SAFEKEEPING AND CUSTODY**

All security transactions entered into by the City shall be conducted on a delivery-vs.-payment basis. Transactions, including wiring instructions, must be approved in writing by the City Treasurer or his/her designee, identified in advance in writing, or the City Manager. All investment transactions in excess of \$100,000 (except for deposits or withdrawals from the LAIF) shall also require the signature of the City Manager or his/her designee.

All securities owned by the City, (except the collateral for certificates of deposit in banks and/or savings and loans) shall be held by a third-party custodian designated by the City Treasurer. The third-party custodian shall annually provide a copy of their most recent report of internal controls. The custodian shall also provide periodic statements of the securities owned by the City listing the specific instrument, rate, maturity and other pertinent information. All securities shall be held in the nominee name of the custodian.

### **PRUDENCE**

Section 53600.3 of the California Government Code identifies as trustees those persons authorized to make investment decisions on behalf of a local agency. As a trustee, the standard of prudence to be used shall be the "prudent investor" standard and shall be applied in the context of managing the overall portfolio. Investments shall be made with judgment and care, under circumstances then prevailing which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

Investment officers, acting in accordance with written procedures and the investment policy and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk changes or market price changes, provided deviations from expectations are reported in a timely manner and appropriate action is taken to control adverse developments.

## **DUTIES AND RESPONSIBILITIES**

The management of idle cash and the investment of funds identified in paragraph 3(A) is the responsibility of the City Treasurer as directed by the City Council. Under the authority granted by the City Council, no person may engage in an investment transaction covered by the terms of this policy unless directed by the Treasurer.

In the execution of this delegated authority, the Treasurer may establish accounts with qualified financial institutions and brokers/dealers for the purpose of effecting investment transactions in accordance with this policy. The criteria used to select qualified financial institutions and brokers/dealers are identified in Part 11 of this policy.

## **INTERNAL CONTROL**

The City Treasurer shall establish and maintain a system of appropriate internal controls to ensure compliance with policies and procedures. The controls are designated to prevent losses of public funds arising from fraud, error, or imprudent actions by employees and officers of the City.

## **ETHICS AND CONFLICTS OF INTEREST**

All participants in the City's investment process shall act responsibly as custodians of the public trust. Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program or which could impair their ability to make impartial investment recommendations and decisions. Investment officials and employees shall make all disclosures appropriate under the Fair Political Practices Act, and shall seek and follow the advice of the City Attorney and the Fair Political Practices Commission whenever there is a question of personal, financial or investment positions that could represent potential conflicts of interest.

## **REPORTING**

- A. **Pooled Investments.** The investment report shall be submitted to the City Council on a quarterly basis by the City Treasurer. The quarterly report shall include the following elements:
- Itemized listing of portfolio investments by type, date of maturity, yield to maturity, and issuer.
  - Par value, dollar amount invested, book value and current market value if applicable. The source of the market values will be cited.
  - Statement that the investment portfolio has the ability to meet the City's cash flow demands for the next six months.
  - Statement of compliance of the portfolio with the City's investment policy.
  - Cash investment balances
-

- B. **Investments Held Separately.** A report of the investments held separately shall be made on a quarterly basis and submitted as an attachment to the City Treasurer's quarterly report.

### **EXCEPTIONS**

Occasionally, exceptions to some of the requirements specified in this investment policy may occur for pooled investments because of events subsequent to the purchase of investment instruments. State law is silent as to how exceptions should be corrected. Exceptions may be temporary or more lasting; they may be self-correcting or require specific action. If specific action is required, the City Treasurer should determine the course of action that would correct exceptions

to move the portfolio into compliance with State law and City policy. Disclosure of exceptions lasting more than 183 days shall be done in the quarterly investment report immediately following the 183 days. Decisions to correct exceptions should not expose the assets of the portfolio to undue risk, and should not impair the meeting of financial obligations as they fall due. Any subsequent investments should not extend existing exceptions.

### **INVESTMENT POLICY ADOPTION**

The City's investment policy and any modifications thereto shall be considered at a public meeting. Any modifications to the Investment Policy must be approved by the City Council. The City's investment policy shall be reviewed and adopted annually by the City Council.



## INVESTMENT POLICY GLOSSARY

**Bond Indenture (or Trust Indenture):** Written agreement specifying the terms and conditions for issuing bonds, stating the form of the bond being offered for sale, interest to be paid, the maturity date, call provisions and protective covenants, if any, collateral pledged, the repayment schedule, and other terms. It described the legal obligations of a bond issuer and the powers of the bond trustee, who has the responsibility for ensuring that interest payments are made to registered bondholders.

**Buy and Hold Strategy:** Investments in which management has the positive intent and ability to hold each issue until maturity.

**Certificates of Deposit:** Large denomination (\$100,000 or more) interest bearing time deposits, paying the holder a fixed amount of interest at maturity. Funds cannot be withdrawn before maturity without giving advance notice and without a penalty.

**Collateralization:** To secure a debt in part or in full by pledge of collateral, asset pledged as security to ensure payment or performance of an obligation.

**Current Yield:** The interest paid on an investment expressed as a percentage of the current price of the security.

**Delivery versus Payment:** Securities industry term indicating payment is due when the buyer has securities in hand or a book entry receipt.

**Disallowed Investments:** Prohibited investments include any investments not specifically authorized within this policy, inverse floaters, range notes, interest-only strips that are derived from a pool of mortgages; futures, option, all leveraged purchases, reverse repurchases, and speculations on interest rates.

**Diversification:** Dividing investment funds among a variety of securities offering independent returns.

**Federal Deposit Insurance Corporation (FDIC):** The central bank of the United States which consists of a seven member Board of Governors, 12 regional banks, and 5,700 commercial banks that are members.

**Fiduciary Funds:** Funds held in a trustee or agency capacity for outside parties.

**Interest Rate:** The annual yield earned on an investment, expressed as a percentage.

**Liquidity:** Refers to the ability to rapidly convert an investment into cash.

**Laddered Portfolio:** Bond investment portfolio with securities in each maturity range (e.g. monthly) over a specified period of time (e.g. five years).

**Leverage:** Investing with borrowed money with the exception that the interest earned on the investment will exceed the interest paid on the borrowed money.



**Local Agency Investment Fund (LAIF):** A voluntary investment program offering participating agencies the opportunity to participate in a major portfolio which daily invests hundreds of millions of dollars, using the investment expertise of the State Treasurer's Office investment staff at no additional cost to the taxpayer. Investment in LAIF, considered a short-term investment, is readily available for cash withdrawal on a daily basis.

**Market Risk:** Defined as market value fluctuations due to overall changes in the general level of interest rates. Adverse fluctuation possibilities shall be mitigated by limiting the maximum maturity of any one security to five years, structuring the portfolio based on historic and current cash flow analysis, and eliminating the need to sell securities prior to maturity. Also, avoiding the purchase of long term securities for the sole purpose of short-term speculation mitigates market risk.

**Market Value:** The price at which a security is trading and could presumably be purchased or sold.

**Maturity:** The date the principal or stated value of an investment becomes due and payable.

**Nominee:** Registered owner of a stock or bond if difference from the beneficial owner, who acts as holder of record for securities and other assets. Typically, this arrangement is done to facilitate the transfer of securities when it is inconvenient to obtain the signature of the real owner, or the actual owner may not wish to be identified. Nominee ownership simplifies the registration and transfer of securities.

**Pooled Investments:** Grouping of resources for the advantage of the participants.

**Portfolio:** Collection of securities held by an investor.

**Prime Commercial Paper:** Short-term IOU, or unsecured money market obligation, issued by prime rated commercial firms and financial companies, with maturities from 2 days up to 270 days. A promissory note of the issuer used to finance current obligations, and is a negotiable instrument.

**Sweep Account:** Short-term income fund into which all un-invested cash balances from the non-interest bearing checking account are automatically transferred on a daily basis.

**Third-Party Custodian:** Corporate agent, usually a commercial bank, who, acting as trustee, holds securities under a written agreement for a corporate client and buys and sells securities when instructed. Custody service includes securities safekeeping, and collection of dividends and interest. The bank acts only as a transfer agent and makes no buy-sell recommendations.

**U.S. Government Securities:** Securities issued by the U.S. Government and its agencies which are either directly or indirectly backed by the full faith and credit of the United States. U.S. Government securities include Treasury Bills, Notes and Bonds. Agency securities include those issued by the Federal National Mortgage Association, Federal Home Loan Bank, and similar agencies.

**Yield to Maturity:** The rate of annual income return on an investment expressed as a percentage, adjusted for any discounts, and spread over the period from the date of purchase to the date of maturity.

## **WRITE-OFF POLICY**

### **POLICY STATEMENT**

It is the City's policy to prevent the creation of accounts receivables by requiring payment at or before services are rendered. In some cases, however, an accounts receivable account may be established and may become delinquent. It is the City's policy to actively pursue collection of past-due accounts receivable, regularly review the status of past-due accounts, and write-off amounts determined to be uncollectible. Types of receivables covered by this policy include, but are not limited to:

- Business license fees;
- Permit fees;
- Private development project fees;
- Transient occupancy tax;
- Fees for services;
- Regulatory and development impact fees;
- Fines and penalties;
- Recovery for damage to City property;
- Legal judgments; and
- Various unpaid fees.

A write-off of uncollectible accounts receivable from the City's accounting records does not constitute forgiveness of the debt or a gift of public funds. Accounts receivable should generally be written-off during the fiscal year in which an account is determined to be uncollectible. Subsequent collection of an account previously written-off will be treated as new revenue in the appropriate fund.

### **POLICY OBJECTIVE**

The purpose of this policy is to set authorization levels and standard guidelines to prevent accounts receivable, administer accounts receivable and write-off uncollectible accounts receivables.

### **POLICY PROCEDURES**

#### **A. Prevention Procedures:**

1. City staff shall secure the following items on all private development projects prior to commencing work:
  - a. An executed Agreement to Pay;
  - b. An adequate deposit for the payment of costs of all processing fees and consultant costs.
2. City staff shall frequently monitor all developer deposit cases to ensure adequate deposit levels are on hand.
3. City staff shall require an advance payment of all fees and costs in accordance with the City's User Charges and Fee Schedule.

## **B. Collection Procedures:**

Collection procedures are established by the Finance Department, and will vary depending on the nature of the receivable. Whenever possible, the City will avoid advancing City resources. Once a receivable exists, the City will take the following steps in collection efforts:

1. Generate multiple invoice notices.
2. Attempt phone collection.
3. Refer to City Attorney for collection assistance if warranted.

## **C. Write-Off Procedures:**

### 1. Designation of an Account as Uncollectible:

After the appropriate collection procedures have been followed, an account will be considered uncollectible if it meets one or more of the following criteria:

- The debt is disputed and the City has insufficient documentation to pursue collection efforts;
- The cost of further collection efforts will exceed the estimated recovery amount;
- The amount is up to \$50 and remains unpaid after one year;
- The account remains unpaid after the lesser of four years or the applicable period for commencement of a recovery action (statute of limitations);
- The debtor cannot be located, nor any of the debtor's assets;
- The debtor has no assets and there is no expectation they will have any in the future;
- The debtor has died and there is no known estate or guarantor;
- The debtor is a company that is no longer in business;
- The debt is discharged through legal action (bankruptcy or court judgment); and
- The debt has been forgiven by action of the City Council.

### 2. Preparation of Write-off of Accounts Receivable List:

Annually or as warranted, the Finance Director will work with the appropriate departments to identify any accounts receivable that meet the criteria for designation as an uncollectible account.

An itemized list of uncollectible accounts to be written-off will be compiled specifying the following:

- Debtor name;
  - Account balance;
  - Due date;
  - Brief description of receivable type;
  - Criteria under which the account was deemed uncollectible; and
  - Account number of the receivable in the City's financial system if applicable.
-

For each uncollectible account, documentation should be attached supporting the uncollectible account designation and substantiating that collection procedures have been followed and the due diligence has been exercised in collection efforts. Due diligence documentation should, at a minimum, include:

- Invoices, reminder letters, returned checks and/or collection letters (and any documentation that is returned as undeliverable, no known forwarding address, etc.);
- Bankruptcy claims and any documents supporting a claims court or other judgment rendered by proper authority;
- Judgment awarded by a court or settlement agreement; and
- Notice of discontinuation of services.

### 3. Approval Authority for Write-off Requests:

The Finance Director will review the list of uncollectible accounts to ensure that it is complete and that all necessary due diligence documentation has been attached. Once the review is complete, the qualified accounts will be written-off after approval from the corresponding authority is received. Subsequent to the write-off step, the write-off list will be presented to the appropriate reporting party according to the following Council approved authority levels:

<b>Transaction Amount:</b>	<b>Write-Off Authority:</b>	<b>Reported to:</b>
Up to \$100	Finance Director	City Manager
\$101 up to \$5,000	City Manager	Finance Committee
Excess of \$5,000	City Council	City Council

If new developments arise suggesting that a possibility exists for collection of an account previously written-off, the collections process will be resumed.

### D. Criteria for Maintaining Accounts Receivable:

Accounts receivable write-off will not be performed based on the criteria listed below:

- a. Insufficient collection efforts have been made or demonstrated;
- b. Existence of a lien and future collection is possible;
- c. Knowledge that the debt will be collected in the future; and
- d. Lack of proper approval.

### **Summary:**

The above guidelines cannot cover every issue, exception, or contingency that may arise in operating the City. Staff's best judgment will prevail in situations where these guidelines lack specific direction.

## DEBT MANAGEMENT POLICY

### Executive Summary of Debt Management Policy

- I. **Goals and Objectives.** In implementing a formal debt management policy, the City's goal is to maintain long-term financial flexibility while ensuring that the City's capital needs are adequately supported.
- II. **Approach to Debt Management.** The City's approach to its financings is to ensure continued market access at the lowest cost of borrowing. As such, the Debt Policy designates affordability or capacity targets which are established by the rating agencies (Moody's Investor Service, Standard & Poor's, and Fitch). Debt capacity is defined as annual debt service payments as a percentage of operating expenditures and debt service payments. The debt capacity ratio will be calculated each year. Below are the debt capacity ranges:
- |                          |          |
|--------------------------|----------|
| ▪ Low debt capacity      | <5%      |
| ▪ Moderate debt capacity | 5% - 15% |
| ▪ High debt capacity     | >15%     |
- A separate Debt Affordability Study will be presented when new debt is being considered.
- III. **Standards for Use of Debt Financing.** Debt financing will be utilized when public policy, equity and economic efficiency favor debt over pay-as-you-go financing.
- Debt will be used to finance long-term capital projects, and the respective maturities will not exceed the respective projects' useful lives.
  - The City will seek to use the most economical financing alternative.
  - The City will ensure good record-keeping and compliance with all debt covenants and State and Federal laws.
- IV. **Financing Criteria.** Whether issuing long- or short-term debt, the City will determine the most appropriate structure, the mode (fixed or variable), and the possible use of synthetic fixed or floating rate debt. These decisions will be made within the context of already existing obligations.
- V. **Terms and Conditions of Bonds.** In the issuance of its bonds, the City shall carefully consider and evaluate the term of the financing, use of capitalized interest, call provisions, original issue discount and the use of deep discount bonds.
- VI. **Credit Enhancement.** The use of credit enhancement is to be considered on a case-by-case basis and will be purchased only when debt service savings can clearly be demonstrated.
- VII. **Refinancing Outstanding Debt.** A minimum savings threshold of 3% or \$200,000 in present value savings is utilized except when there are legal reasons for defeasance.

## Fiscal Policies

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- VIII. Methods of Issuance.** The preferred sale method (negotiated or competitive) will be determined for each issuance of bonds. General Obligation Bonds and Tax and Revenue Anticipation Notes will be issued on a competitive basis.
- IX. Underwriter Selection.** Both senior managers and co-managers will be selected on the basis of firm and staff qualifications, and experience with structures similar to the proposed issuance. Selling groups may be considered for certain transactions. All parties are subject to post-evaluation of performance.
- X. Market Relationships.** The City will actively manage its relationships with the various rating agencies and analysts through frequent and open communication. The City will also maintain compliance with Rule 15c2-12 by the timely filing of its annual financial statements and other financial and operating data for the benefit of its bondholders.
- XI. Consultants.** An RFP or an RFQ will be used to determine the selection and appointment of Consultants, such as financial advisors. The selection of the firm(s) shall be based upon firm and staff qualifications, and experience with debt structures similar to what is being proposed. Consultants will be required to provide complete disclosure regarding any agreements with other financing team members and outside parties.

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## I. Introduction

So as to maintain the highest quality debt management program possible, the City of Goleta (“City”) has adopted the guidelines and policies set forth in this document, referred to hereafter as the “Debt Management Policy.” The Debt Management Policy is intended to guide decisions related to debt supported by the City’s general fund and any other related entities. Debt issuance for related entities should be evaluated on an individual basis as well as within the context of the City’s general debt management program. The Debt Management Policy is not applicable to intra-City borrowing.

### Goals and Objectives

The Debt Management Policy formally establishes parameters for issuing debt and managing a debt portfolio which encompass the City’s specific capital improvement needs, its ability to repay financial obligations, and the existing legal, economic, financial and debt market conditions. The policies outlined in the Debt Management Policy are not goals or a list of rules to be applied toward the City’s debt issuance; rather, these policies should be utilized as tools to ensure that adequate financial resources are available to support the City’s long-term capital needs. Specifically, the policies outlined in this document are intended to assist the City in the following:

- A.** Evaluating critical debt issuance options
- B.** Promoting sound financial management
- C.** Provide accurate and timely information on financial conditions
- D.** Maintaining appropriate capital assets for present and future needs
- E.** Protecting and enhancing the City’s credit rating
- F.** Ensuring the legal use of City bonding authority through an effective system of financial security and internal controls
- G.** Promoting cooperation and coordination with other public entities and the private sector in the financing and delivery of services

## II. Approach to Debt Management

***In managing its debt, the City’s greatest priorities are to:***

- achieve the lowest cost of capital
- ensure high credit quality
- assure access to credit markets, and
- preserve financial flexibility



- A. Capital Plan Integration.** A sound debt management program begins with a well-devised capital plan. Therefore, a multi-year capital plan, which integrates pay-as-you-go projects and the projects to be financed, is critical. The multi-year capital plan (the “Capital Plan”) shall be for a minimum of a 5-year period and shall be updated to coincide with the budgeting cycle. In addition to capital project costs, the Capital Plan shall include the following elements:
1. Qualified capital projects
  2. Description of all sources of funds
  3. Availability of current revenues (non-debt sources) which are reflected in the City’s multi-year forecast
  4. Timing of capital projects
  5. A financing plan or methodology and debt service requirements
- B. Review of Capital Plan.** It is anticipated that the Capital Plan will be modified from time to time. Modifications to the Capital Plan shall be accompanied by a report from the City’s Director of Finance that discusses the impact of the proposed borrowing on the Capital Plan. The Capital Plan is reviewed and presented to the City Council to coincide with the budget cycle.
- C. Qualified Capital Projects.** Generally, the City will not issue bonds for capital improvements with a cost less than \$250,000. The City shall not construct or acquire a public facility if it is unable to adequately provide for the subsequent annual operation and maintenance costs of the facility throughout its life.
- D. Cash Financing of Capital Outlays.** To demonstrate the City’s commitment to a continued capital program, ensure careful consideration of capital expenditure levels, and enhance the City’s overall credit worthiness, the City shall seek to fund at least between two and five percent of the overall capital program from current resources, depending upon the specific projects and annual budgetary constraints.
- E. Authorization for Issuance.** Debt issuance for capital projects shall not be considered unless such issuance has been incorporated into the Capital Plan.
- F. Affordability Targets.** The ratios, standards, and limits identified below are primarily intended to restrict the use of debt financing in order to facilitate long-term access to capital while ensuring that financial leveraging decisions do not negatively impact the City’s annual operations.
1. **Debt Capacity** - The City’s approach to its financings is to ensure continued market access at the lowest cost of borrowing. As such, the Debt Policy suggests affordability or capacity targets which are established by the rating agencies (Moody’s Investor Service, Standard & Poor’s, and Fitch). Debt capacity is defined as debt service payments as a percentage of operating expenditures and debt service payments. The debt capacity ratio will be calculated each year. Below are the debt capacity ranges:
-

- Low debt capacity <5%
- Moderate debt capacity 5% - 15%
- High debt capacity >15%

A separate Debt Affordability Study will be presented when new debt is being considered.

### III. **A presentation of the City's debt capacity shall be made to the City Council Standards for Use of Debt Financing**

The City's debt management program will promote the use of debt only in those cases where public policy, equity, and economic efficiency favor debt over cash (pay-as-you-go) financing. Whenever possible, the debt shall be self-supporting.

- A. Long-Term Capital Projects.** Debt will be used primarily to finance long-term capital projects — paying for the facilities or equipment over some or all of their useful life and concurrent with the stream of benefits from these facilities. The City will consider the debt capacity in determining the use of debt financing.
- B. Special Circumstances for Non-Capital-Project Debt Issuance.** Debt may be used in special circumstances for projects other than long-term capital projects such as pension obligations, only after careful policy evaluation by the City.
- C. Debt Financing Mechanisms.** The City will evaluate the use of all financial alternatives available, including, but not limited to: long-term debt, pay-as-you-go, joint financing, reserve fund releases, lease-purchase, authority sponsored debt, special districts, community facility districts, special assessments, Mello Roos bonds, state and federal aid, certificates of participation, tax increment, private placement, master lease programs, and interfund borrowing. The City will utilize the most cost advantageous financing alternative available while limiting the General Fund's risk exposure.
- D. Record-Keeping.** All debt related records shall be maintained with the Finance Department and City Clerk. At a minimum, this repository will include all official statements, bid documents, ordinances, indentures, trustee reports, leases, etc., for all City debt. To the extent that official transcripts incorporate these documents, possession of a transcript will suffice (transcripts may be in hard copy or stored on CD-ROM). The Treasury Division will maintain all available documentation for outstanding debt and will develop a standard procedure for archiving transcripts for any new debt.
- E. Rebate Policy and System.** The City will accurately account for all interest earnings in debt-related funds. These records will be designed to ensure that the City is in compliance with all debt covenants, and with State and Federal laws. The City will maximize the interest earnings on all funds within the investment parameters set forth in each respective indenture. The City will calculate and report interest earnings that relate to Internal Revenue Code rebate, yield limits, and arbitrage.

## IV. Financing Criteria

**A. Types of Debt.** When the City determines that the use of debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.

1. **Long-Term Debt.** The City may issue long-term debt (e.g., general obligation bonds, revenue bonds, tax increment bonds, lease obligations, or variable rate bonds) when required capital improvements cannot be financed from current revenues. The proceeds derived from long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be structured such that the obligations do not exceed the expected useful life of the respective projects.

The City shall not use any debt, lease financing or other instruments of installment repayments with terms longer than two years to finance the operating costs. Exceptions to the policy may be made on a case-by-case basis by the Council.

2. **Short-Term Debt.** Short-term borrowing may be utilized for the temporary funding of operational cash flow deficits or anticipated revenues (defined as an assured source with the anticipated amount based on conservative estimates). The City will determine and utilize the least costly method for short-term borrowing. The City may issue short-term debt when there is a defined repayment source or amortization of principal, subject to the following policies:
  - a) **Bond Anticipation Notes (BANs)** may be issued instead of capitalizing interest to reduce the debt service during the construction period of a project or facility. The BANs shall mature not more than 3 years from the date of issuance. BANs shall mature within 6 months after substantial completion of the financed facility.
  - b) **Tax and Revenue Anticipation Notes (TRANS)** shall be issued only to meet projected cash flow needs consistent with a finding by bond counsel that the sizing of the issue fully conforms to Federal IRS requirements and limitations.
  - c) **Lines of Credit** shall be considered as an alternative to other short-term borrowing options. The lines of credit shall be structured to limit concerns as to the Internal Revenue Code.
  - d) **Other Short-Term Debt**, including commercial paper notes, may be used.
3. **Lease-Purchase Debt.** Lease-purchase debt, including certificates of participation, shall be considered as an alternative to long-term vendor leases. Such debt shall be subject to annual appropriation. In order to reduce the cost of lease borrowing and to improve control over leases, the City may adopt a master lease program.
4. **Variable Rate Debt.** To maintain a predictable debt service burden, the City may give preference to debt that carries a fixed interest rate. Variable rate debt, which is synthetically fixed, shall be considered fixed rate debt through the maturity of the swap. The City, however, may consider variable rate debt in certain instances, such as:

- a) **High Interest Rate Environment.** Current interest rates are above historic average trends.
- b) **Variable Revenue Stream.** The revenue stream for repayment is variable, and is anticipated to move in the same direction as market-generated variable interest rates, or the dedication of revenues allows capacity for variability.
- c) **Adequate Safeguards Against Risk.** Financing structure and budgetary safeguards are in place to prevent adverse impacts from interest rate shifts; such structures could include, but are not limited to, interest rate swaps, interest rate caps and the matching of assets and liabilities.
- d) **Finance Analysis.** The Finance Director will provide to the Finance Committee an analysis evaluating and quantifying the risks and returns involved in the variable rate financing and recommending variable rate as the lowest cost option.
- e) **As a Component to Synthetic Fixed Rate Debt.** Variable rate bonds may be used in conjunction with a financial strategy, which results in synthetic fixed rate debt. Prior to using synthetic fixed rate debt, the City shall certify that the interest rate cost is lower than traditional fixed rate debt.
- f) **Variable Rate Debt Capacity.** Consistent with rating agency guidelines, the percentage of variable rate debt outstanding (not including debt which has been converted to synthetic fixed rate debt) shall not exceed 20% of the City's total outstanding debt.

## V. Terms and Conditions of Bonds

The City shall establish all terms and conditions relating to the issuance of bonds, and will control, manage, and invest all bond proceeds. Unless otherwise authorized by the City, the following shall serve as bond requirements:

- A. Term.** All capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements, but in no event greater than thirty-five years.
  - B. Capitalized Interest.** Certain types of financings such as certificates of participation and lease-secured financings will require the use of capitalized interest from the issuance date until the City has beneficial use and occupancy of the financed project. Interest shall not be funded (capitalized) beyond a period of three years, or a shorter period if further restricted by statute. The City may require that capitalized interest on the initial series of bonds be funded from the proceeds of the bonds. Interest earnings may, at the City's discretion, be applied to extend the term of capitalized interest but in no event beyond the term statutorily authorized.
  - C. Debt Service Structure.** Debt issuance shall be planned to achieve relatively rapid repayment of debt while still matching debt service to the useful life of facilities. The City
-

shall avoid the use of bullet or balloon maturities except in those instances where these maturities serve to levelize existing debt service.

**D. Call Provisions.** In general, the City's securities will include a call feature, which is no later than 10 years from the date of delivery of the bonds. The City will avoid the sale of non-callable bonds absent careful evaluation by the City of the value of the call option.

**E. Original Issue Discount.** An original issue discount will be permitted only if the City determines that such discount results in a lower true interest cost on the bonds and that the use of an original issue discount will not adversely affect the project identified by the bond documents.

**F. Deep Discount Bonds.** Deep discount bonds may provide a lower cost of borrowing in certain markets. The City will carefully consider their value and effect on any future refinancings as a result of the lower-than-market coupon.

**G. Derivative Structures.** The City will consider the use of derivative structures as a hedge against future interest rate risk when appropriate. The City will avoid the use of derivative structures for speculative purposes. The City will consider the use of derivative structures when it is able to gain a comparative borrowing advantage of 10 or more basis points, and is able to reasonably quantify and understand potential risks.

The City shall not use derivative structures for the sole purpose of generating operating or capital proceeds, without a determination that such structure will accrue interest rate and borrowing costs benefits for the City.

**H. Multiple Series.** In instances where multiple series of bonds are to be issued, the City shall make a final determination as to which facilities are of the highest priority and those facilities which will be financed first, pursuant to funding availability and the proposed timing of facilities development, and which will generally be subject to the earliest or most senior lien.

## VI. Credit Enhancements

The City will consider the use of credit enhancement on a case-by-case basis, evaluating the economic benefit versus cost for each case. Only when a clearly demonstrable savings can be shown shall enhancement be considered. The City will consider each of the following enhancements as alternatives by evaluating the cost and benefit of such enhancement.

**A. Bond Insurance.** The City shall have the authority to purchase bond insurance when such purchase is deemed prudent and advantageous. The predominant determination shall be based on such insurance being less costly than the present value of the difference in the interest on insured bonds versus uninsured bonds.

**1. Provider Selection.** The Director of the Finance or his/her designee will solicit quotes for bond insurance from interested providers, or in the case of a competitive sale submit an application for pre-qualification on insurance. In a negotiated sale, the Director or his/her designee shall have the authority to select a provider whose bid is most cost effective and whose terms and conditions governing the guarantee are

satisfactory to the City. The winning bidder in a competitive sale will determine whether it chooses to purchase bond insurance for the issue.

**B. Debt Service Reserves.** When required, a reserve fund shall be funded from the proceeds of each series of bonds, subject to federal tax regulations and in accordance with the requirements of credit enhancement providers and/or rating agencies.

The City may purchase reserve equivalents (i.e., the use of a reserve fund surety) when such purchase is deemed prudent and advantageous. Such equivalents shall be evaluated in comparison to cash funding of reserves on a net present value basis.

**C. Letters of Credit.** The City may enter into a letter-of-credit (“LOC”) agreement when such an agreement is deemed prudent and advantageous. The Director of the Finance or his/her designee shall prepare (or cause to be prepared) and distribute to qualified financial institutions as described in paragraph 2 below, a request for qualifications which includes terms and conditions that are acceptable to the City.

1. **Provider Selection.** Only those financial institutions with long-term ratings greater than or equal to that of the City, and short-term ratings of VMIG 1/A-1 F1, by Moody’s Investors Service, Standard & Poor’s and Fitch Inc., respectively, may be solicited.
2. **Selection Criteria.** The selection of LOC providers will be based on responses to a City-issued request for qualifications; criteria will include, but not be limited to, the following:
  - a) Ratings at least equal to or better than the City’s
  - b) Evidence of ratings (including “Outlook”)
  - c) Trading value relative to other financial institutions
  - d) Terms and conditions acceptable to the City; the City may provide a term sheet along with the request for qualifications to which the financial institution may make modifications
  - e) Representative list of clients for whom the bank has provided liquidity facilities
  - f) Fees, specifically, cost of LOC, draws, financial institution counsel and other administrative charges



## VII. Refinancing Outstanding Debt

The Finance Director shall have the responsibility to analyze outstanding bond issues for refunding opportunities that may be presented by underwriting and/or financial advisory firms. The Finance Director will consider the following issues when analyzing possible refunding opportunities:

- A. Debt Service Savings.** The City establishes a minimum savings threshold goal of three percent of the refunded bond principal amount or at least \$200,000 in present value savings (including foregone interest earnings) unless there are legal reasons for defeasance. The present value savings will be net of all costs related to the refinancing. The decision to take savings on an upfront or deferred basis must be explicitly approved by the City Manager or the Director of the Finance.
- B. Restructuring.** The City will refund debt when in its best interest to do so. Refundings will include restructuring to meet unanticipated revenue expectations, terminate swaps, achieve cost savings, mitigate irregular debt service payments, release reserve funds, or remove unduly restrictive bond covenants.
- C. Term of Refunding Issues.** The City may refund bonds within the term of the originally issued debt. However, the City may consider maturity extension, when necessary to achieve a desired outcome, provided that such extension is legally permissible. The City may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful life of the financed facility and the concept of inter-generational equity should guide this decision.
- D. Escrow Structuring.** The City shall utilize the least costly securities available in structuring refunding escrows. The City will examine the viability of an economic versus legal defeasance on a net present value basis. A certificate will be required from a third party agent who is not a broker-dealer, stating that the securities were procured through an arms-length, competitive bid process (in the case of open market securities), that such securities were more cost effective than State and Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. Under no circumstances shall an underwriter, agent or financial advisor sell escrow securities to the City from its own account.
- E. Arbitrage.** The City shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refundings. Any resulting positive arbitrage will be rebated as necessary according to Federal guidelines.

## VIII. Methods of Issuance

The City will determine, on a case-by -case basis, whether to sell its bonds competitively or through negotiation. General Obligation Bonds and Tax and Revenue Anticipation Notes will be issued on a competitive basis.

- A. Competitive Sale.** In a competitive sale, the City's bonds shall be awarded to the bidder providing the lowest true interest cost as long as the bid adheres to the requirements set forth in the official notice of sale.
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**B. Negotiated Sale.** The City recognizes that some securities are best sold through negotiation. In its consideration of a negotiated sale, the City shall assess the following circumstances:

1. Bonds issued as variable rate demand obligations
2. A complex structure which may require a strong pre-marketing effort
3. Size of the issue which may limit the number of potential bidders
4. Market volatility is such that the City would be better served by flexibility in timing its sale in changing interest rate environments

**C. Private Placement.** From time to time the City may elect to privately place its debt. Such placement shall only be considered if this method is demonstrated to result in a cost savings to the City relative to other methods of debt issuance.

**D. Issuance Method Analysis.** The City shall evaluate each method of issuance on a net present value basis.

**E. Feasibility Analysis.** Issuance of self-supporting revenue bonds will be accompanied by a finding that demonstrates the projected revenue stream's ability to meet future debt service payments.

## IX. Underwriter Selection

**Senior Manager Selection:** The Director of the Finance and/or his/her designee shall recommend to the City Manager the selection of a senior manager for a proposed negotiated sale. Request for Proposals (RFP) or Request of Qualifications (RFQ) will be used to determine the selection and appointment of the senior managers and co-managers on the debt issuances.

**A. General.** The criteria for selection as reflected in the RFP or RFQ shall include but not be limited to the following:

1. The firm's ability and experience in managing complex transactions
2. Prior knowledge and experience with the City
3. The firm's willingness to risk capital and demonstration of such risk
4. The firm's ability to sell bonds
5. Quality and experience of personnel assigned to the City's engagement
6. Financing plan presented

**B. Co-Manager Selection.** Co-managers will be selected on the same basis as the senior manager. In addition to their qualifications, co-managers appointed to specific

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transactions will be a function of transaction size and the necessity to ensure maximum distribution of the City's bonds.

**C. Selling Groups.** The City may establish selling groups in certain transactions. To the extent that selling groups are used, the Director of Finance at his or her discretion, may make appointments to selling groups from within the pool of underwriters or from outside the pool, as the transaction dictates.

**D. Underwriter's Counsel.** In any negotiated sale of City debt in which legal counsel is required to represent the underwriter, the appointment will be made by the lead underwriter.

**E. Underwriter's Discount.**

a) The Director of the Finance and/or his/her designee will evaluate the proposed underwriter's discount against comparable issues in the market. If there are multiple underwriters in the transaction, the Director will determine the allocation of fees with respect to the management fee. The determination will be based upon participation in the structuring phase of the transaction.

b) All fees and allocation of the management fee will be determined prior to the sale date; a cap on management fee, expenses and underwriter's counsel will be established and communicated to all parties. The senior manager shall submit an itemized list of expenses charged to members of the underwriting group. Any additional expenses must be substantiated.

**F. Evaluation of Financing Team Performance.** The City will evaluate each bond sale after its completion to assess the following: costs of issuance including underwriters' compensation, pricing of the bonds in terms of the overall interest cost and on a maturity-by-maturity basis, and the distribution of bonds and sales credits.

**G. Syndicate Policies.** For each negotiated transaction, syndicate policies will be prepared that will describe the designation policies governing the upcoming sale.

**H. Designation Policies.** To encourage the pre-marketing efforts of each member of the underwriting team, orders for the City's bonds will be net designated, unless otherwise expressly stated. The City shall require the senior manager to:

1. Equitably allocate bonds to other managers and the selling group
2. Comply with MSRB regulations governing the priority of orders and allocations

3. Within 10 working days after the sale date, submit to the Director of Finance a detail of orders, allocations and other relevant information pertaining to the City's sale

## X. Market Relationships

- A. Rating Agencies and Investors.** The City Manager and Director of the Finance shall be responsible for maintaining the City's relationships with Moody's Investors Service, Standard & Poor's and Fitch Inc. The City may, from time to time, choose to deal with only one or two of these agencies as circumstances dictate. In addition to general communication, the City Manager and the Director of Finance shall meet with or offer conference calls with agency analysts in connection with the planned sale.
- B. City Council Communication.** The City Manager shall report to the City Council feedback from rating agencies and/or investors regarding the City's financial strengths and weaknesses and recommendations for addressing any weaknesses.
- C. Continuing Disclosure.** The City shall remain in compliance with Rule 15c2-12 by filing its annual financial statements and other financial and operating data for the benefit of its bondholders within 270 days of the close of the fiscal year. The inability to make timely filings must be disclosed and would be a negative reflection on the City. While also relying on timely audit and preparation of the City's annual report, the Director of Finance will ensure the City's timely filing with each Nationally Recognized Municipal Securities Information Repository.
- D. Rebate Reporting.** The use of bond proceeds and their investments must be monitored to ensure compliance with arbitrage restrictions. Existing regulations require that issuers calculate annual rebates, if any, related to each bond issue, with rebate, if due, paid every five years. Therefore, the Director of Finance shall ensure that proceeds and investments are tracked in a manner which facilitates accurate calculation, that calculations are completed, and rebates, if any, are made in a timely manner.
- E. Other Jurisdictions.** From time to time, the City will issue bonds on behalf of other public or private entities ("conduit" issues). While the City will make every effort to facilitate the desires of these entities, the Director of the Finance will ensure that the highest quality financings are done and that the City is insulated from all risks. The City shall require that all conduit financings achieve a rating at least equal to the City's ratings or that credit enhancement is obtained.

## Fiscal Policies

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**XI. Fees.** The City will charge an administrative fee equal to direct costs plus indirect costs as calculated by the City's OMB A87 model to reimburse its administrative costs incurred in debt issuance on behalf of other governmental entities.

### **XII. Consultants**

The City shall select its primary consultant(s) by competitive process through a Request for Proposals (RFP).

**A. Selection of Financing Team Members.** The City Manager and/or the Director of Finance will make recommendations for financial advisors, underwriters, and bond counsel. Final approval will be provided by the City Council.

**B. Financial Advisor.** A pool of financial advisors will be created to assist the City in its debt issuance and debt administration processes. Selection of the City's financial advisor(s) shall be based on, but not limited to, the following criteria:

1. Experience in providing consulting services to complex issuers
2. Knowledge and experience in structuring and analyzing complex issues
3. Experience and reputation of assigned personnel
4. Fees and expenses

**C. Financial Advisory Services.** Financial advisory services provided to the City shall include, but shall not be limited to the following:

1. Evaluation of risks and opportunities associated with debt issuance
2. Monitoring marketing opportunities
3. Evaluation of proposals submitted to the City by investment banking firms
4. Structuring and pricing
5. Preparation of request for proposals for other financial services (trustee and paying agent services, printing, credit facilities, remarketing agent services, etc.)

6. Advice, assistance and preparation for presentations with rating agencies and investors

**D. Conflicts of Interest.** The City also expects that its financial advisor will provide the City with objective advice and analysis, maintain the confidentiality of City financial plans, and be free from any conflicts of interest.

**E. Bond Counsel.** City debt will include a written opinion by legal counsel affirming that the City is authorized to issue the proposed debt, that the City has met all constitution and statutory requirements necessary for issuance, and a determination of the proposed debt's federal income tax status. The approving opinion and other documents relating to the issuance of debt will be prepared by counsel with extensive experience in public finance and tax issues. Compensation will be based on a fixed fee schedule and will vary based on the complexity of the transaction.

**F. Disclosure by Financing Team Members.** All financing team members will be required to provide full and complete disclosure, relative to agreements with other financing team members and outside parties. The extent of disclosure may vary depending on the nature of the transaction. However, in general terms, no agreements shall be permitted which could compromise the firm's ability to provide independent advice which is solely in the City's best interests or which could reasonably be perceived as a conflict of interest.

**G. Financing Team Selection Process.** The City shall conduct a request for qualifications from all red-book firms and other potential candidates of qualified underwriters, financial advisors, bond counsel and other consultants for each of the following areas:

- General Obligation Bonds, assessment bonds and other bond issuances based on voter-approval revenues;
- Redevelopment tax-increment bonds (including low and moderate income housing);
- Revenue bonds, lease financing and other obligations on existing City revenues.

Selected candidates may at the City's discretion provide financial services for a period not to exceed three years.

## Glossary

**Arbitrage.** The difference between the interest paid on the tax-exempt securities and the interest earned by investing the security proceeds in higher-yielding taxable securities. IRS regulations govern arbitrage on the proceeds from issuance of municipal securities.

**Balloon Maturity.** A later maturity within an issue of bonds which contains a disproportionately large percentage of the principal amount of the original issue.

**Bond Anticipation Notes (BANs).** Notes issued by the government unit, usually for capital projects, which are paid from the proceeds of the issuance of long term bonds.

**Bullet Maturity.** A maturity for which there are no sinking fund payments prior to the stated maturity date.

**Call Provisions.** The terms of the bond contract giving the issuer the right to redeem all or a portion of an outstanding issue of bonds prior to their stated dates of maturity at a specific price, usually at or above par.

**Capitalized Interest.** A portion of the proceeds of an issue which is set aside to pay interest on the securities for a specific period of time. Interest is commonly capitalized for the construction period of the project.

**Certificates of Participation (COP).** A bond from an issue, which is secured by lease payments made by the party leasing the facilities, financed by the issue. Typically certificates of participation ("COPs") are used to finance construction of facilities (i.e., schools or office buildings) used by a state or municipality, which leases the facilities from a financing authority. Often the leasing municipality is legally obligated to appropriate moneys from its general tax revenues to make lease payments.

**Commercial Paper.** Very short-term, unsecured promissory notes issued in either registered or bearer form, and usually backed by a line of credit with a bank.

**Competitive Sale.** A sale of securities by an issuer in which underwriters or syndicates of underwriters submit sealed bids to purchase the securities in contrast to a negotiated sale.

**Continuing Disclosure.** The principle that accurate and complete information material to the transaction which potential investors would be likely to consider material in making investment decisions with respect to the securities be made available on an ongoing basis.

**Credit Enhancement.** Credit support purchased by the issuer to raise the credit rating of the issue. The most common credit enhancements consist of bond insurance, direct or standby letters of credit, and lines of credit.

**Debt Service Reserve Fund.** The fund in which moneys are placed which may be used to pay debt service if pledged revenues are insufficient to satisfy the debt service requirements.

**Deep Discount Bonds.** Bonds which are priced for sale at a substantial discount from their face or par value.

## Fiscal Policies

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**Derivatives.** A financial product whose value is derived from some underlying asset value.

**Designation Policies.** Outline of how an investor's order is filled when a maturity is oversubscribed when there is an underwriting syndicate. The senior managing underwriter and issuer decide how the bonds will be allocated among the syndicate. There are three primary classifications of orders, which form the designation policy.

The highest priority is given to Group Net orders; the next priority is given to Net Designated orders and Member orders are given the lowest priority.

**Escrow.** A fund established to hold moneys pledged and to be used to pay debt service on an outstanding issue.

**Expenses.** Compensates senior managers for out-of-pocket expenses including: underwriters' counsel, DTC charges, travel, syndicate expenses, dealer fees, overtime expenses, communication expenses, computer time and postage.

**Lease-Purchase.** A financing lease which may be sold publicly to finance capital equipment, real property acquisition or construction. The lease may be resold as certificates of participation or lease revenue bonds.

**Letters of Credit.** A bank credit facility wherein the bank agrees to lend a specified amount of funds for a limited term.

**Management Fee.** The fixed percentage of the gross spread which is paid to the managing underwriter for the structuring phase of a transaction.

**Members.** Underwriters in a syndicate other than the senior underwriter.

**Moody's Median.** Key financial, debt, economic and tax base statistics with median values for each statistic presented. Moody's uses audits for both rated and unrated cities to ensure that the medians presented are representative of all cities.

**Negotiated Sale.** A method of sale in which the issuer chooses one underwriter to negotiate terms pursuant to which such underwriter will purchase and market the bonds.

**Original Issue Discount.** The amount by which the original par amount of an issue exceeds its public offering price at the time it is originally offered to an investor.

**Overlapping Debt.** That portion of the debt of other governmental units for which residents of a particular municipality are responsible.

**Pay-As-You-Go.** An issuer elects to finance a project with existing cash flow as opposed to issuing debt obligations.

**Present Value.** The current value of a future cash flow.

**Private Placement.** The original placement of an issue with one or more investors as opposed to being publicly offered or sold.

## Fiscal Policies

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**Rebate.** A requirement imposed by Tax Reform Act of 1986 whereby the issuer of the bonds must pay the IRS an amount equal to its profit earned from investment of bond proceeds at a yield above the bond yield calculated pursuant to the IRS code together with all income earned on the accumulated profit pending payment.

**Selling Groups.** The group of securities dealers who participate in an offering not as underwriters but rather who receive securities less the selling concession from the managing underwriter for distribution at the public offering price.

**Special Assessments.** Fees imposed against properties, which have received a special benefit by the construction of public improvements such as water, sewer and irrigation.

**Syndicate Policies.** The contractual obligations placed on the underwriting group relating to distribution, price limitations and market transactions.

**Tax Increment.** A portion of property tax revenue received by a redevelopment agency, which is attributable to the increase in assessed valuation since adoption of the project area plan.

**Underwriter.** A dealer that purchases new issues of municipal securities from the Issuer and resells them to investors.

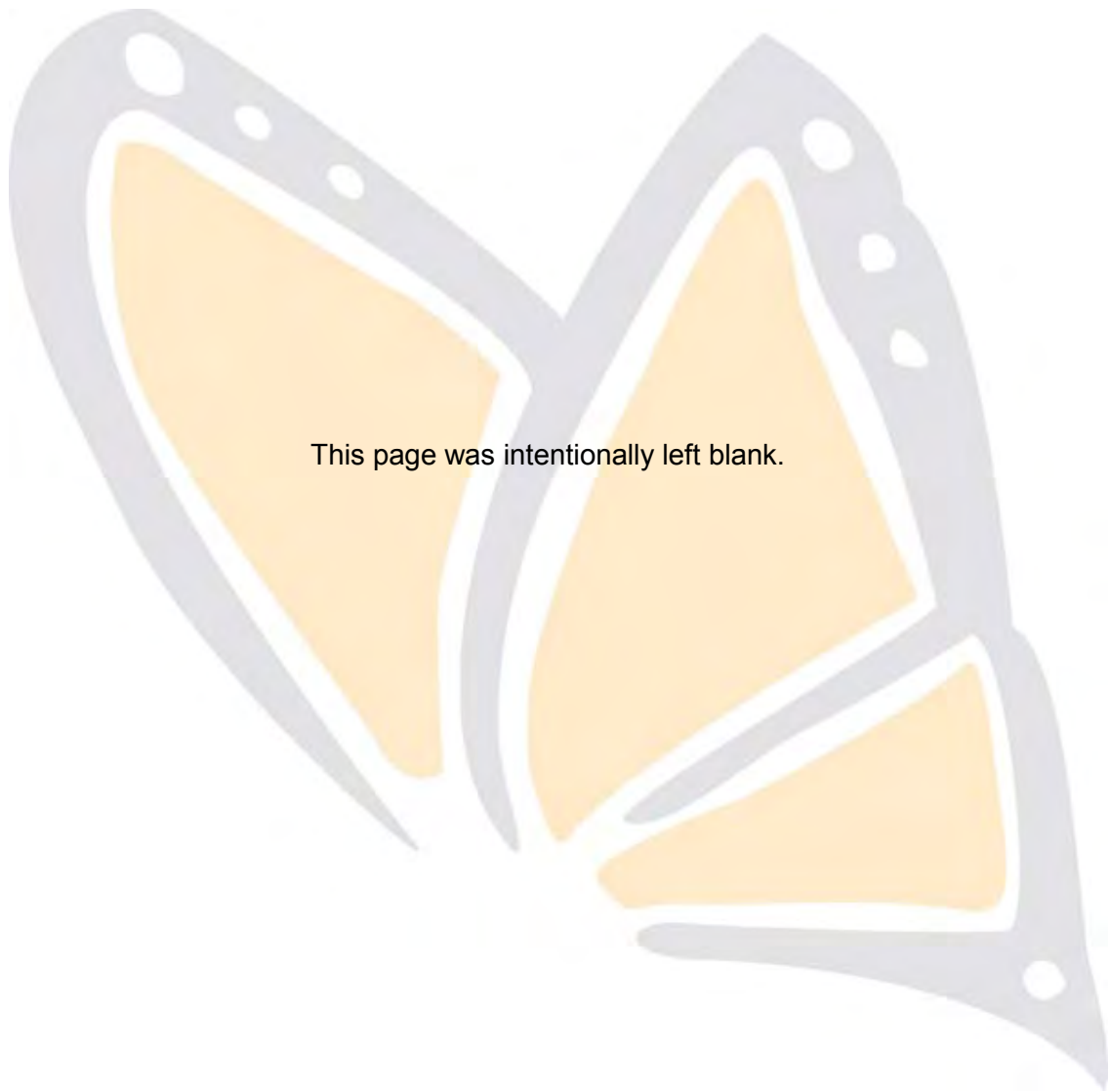
**Underwriter's Discount.** The difference between the price at which bonds are bought by the Underwriter from the Issuer and the price at which they are reoffered to investors.

Variable Rate Debt. **An interest rate on a security, which changes at intervals according to an index or a formula or other standard of measurement, as stated in the bond contract.**

with the proposed approval of any debt, lease financing or other instruments of installment repayments with maturities longer than three years.

2. Self-supporting Debt - In some cases, the City will issue debt for which there is an identified repayment source. For debt to be characterized as self-supporting, the repayment source must support the issue through its maturity. Bond issues where interest has been capitalized are not considered to be self-supporting.
3. **Overlapping Debt** - (including debt from all other jurisdictions, which tax City taxpayers) will be taken into consideration in planning debt issuance.

**H. Credit Quality.** All City debt management activities will be conducted to receive the highest credit ratings possible for each issue, consistent with the City's financing objectives, and to maintain the current credit ratings assigned to the City's debt by the major credit rating agencies.





## Explanation of Major Revenue Sources

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### **Sales and Use Tax:**

Sales and Use Tax is imposed by the State of California based on taxable sales within the City. Sales Tax revenue is made up of two components, traditional sales tax and sales tax In-lieu. The statewide sales tax is 7.5% of which Goleta receives .7%. The remaining amount goes to the State and County.

### **Transient Occupancy Tax:**

Transient Occupancy Tax (TOT) within the City of Goleta is 12% and is collected by lodging (hotels/motels) establishments located within the City limits. Per provisions of the Revenue Neutrality Agreement, for FY 2011-2012, the City received 60% of TOT revenues while the County received 40%. This provision applied only to existing facilities at the time of the City's incorporation. New facilities remitted TOT revenues directly to the City. As of July 1, 2012, all TOT revenues collected are remitted to the City.

### **Property Tax:**

Property Tax is determined by the Santa Barbara County Tax Assessor based on the full value of a property. While Property Tax revenues are made up of various components, the Secured and In-lieu of MVLFF (Motor Vehicle License Fees) components make up the majority of the City's revenue for this category. The County levies a base tax of one percent of assessed valuation plus assessments. The base tax value can be increased by two percent each year until ownership of the property changes, at which the base tax value is reset. The City receives approximately 5-cents of every property tax dollar collected within the City, while the County receives the other 5-cents due to the City as a result of the Revenue Neutrality Agreement.

### **Franchises:**

Franchise fees are imposed on gas, electric, cable, and solid waste companies operating in the City.

### **Licenses and Service Charges:**

The City assesses certain license and service charges as a means of recovering the cost of regulating various activities. Fees are paid by individuals and developers receiving permits for construction, plan checks, inspections, and business licenses. Service charges or fees are imposed on the user for specific services rendered based on the rationale that the benefiting party should bear the cost of the service rather than the general public.

### **Intergovernmental:**

Intergovernmental revenues are collected by the State of California and then allocated to the City in accordance with established formulas.

### **Fines and Forfeitures:**

Fines and penalties are imposed for towing vehicles, traffic and parking violations occurring within the City limits.

### **Interest Income:**

Interest income is revenue received through investment of the City's available cash.

### **Use of Property:**

Revenues generated as a result of the rental of City property.

## Basis of Budgeting

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The basis of budgeting refers to the conversions for recognition of costs and revenue in budget development and in establishing and reporting appropriations, that are the legal authority to spend or collect revenues.

In the fund financial statements, governmental funds are presented using the *modified-accrual basis of accounting*. The revenues are recognized when they become *measurable* and *available* as net current assets. *Measurable* means that the amounts can be estimated or otherwise determined. *Available* means that the amounts were collected during the reporting period or soon enough thereafter to be available to finance the expenditures accrued for the reporting period. The City uses an availability period of 60 days except for grants, for which the City uses an availability period of 120 days, which is a reflection of the requirements of GASB Statement No. 33.

Basis of budgeting for the City's budget is consistent with the Comprehensive Annual Financial Report (CAFR). The CAFR show the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the manner the City prepares its budget.

### Revenue

Sales taxes, property taxes, franchise taxes, gas taxes, motor vehicle in lieu, transient occupancy taxes, grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and are budgeted as revenues of the corresponding fiscal period to the extent normally collected within the availability period. Other revenue items are considered to be measurable and available when cash is received by the government.

Revenue recognition is subject to the *measurable* and *availability* criteria for the governmental funds in the fund financial statements, as stated above. *Exchange transactions* are recognized as revenues in the period in which they are earned (i.e., the related goods or services are provided). *Locally imposed derived tax revenues* are recognized as revenues in the period in which the underlying exchange transaction upon which they are based takes place. *Imposed nonexchange* transactions are recognized as revenues in the period for which they were imposed. If the period of use is not specified, they are recognized as revenues when an enforceable legal claim to the revenues arises or when they are received, whichever occurs first. *Government-mandated* and *voluntary nonexchange transactions* are recognized as revenues when all applicable eligibility requirements have been met.

## Basis of Budgeting

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### Expenditures

Budgetary control is established at the departmental level, i.e., expenditures for a department within a fund may not exceed the total appropriation amount. Any unexpended appropriation balances for annually budgeted funds lapse at the end of the year. Appropriations, including operating and CIP, can be adopted on a “project-length” basis. Therefore, these appropriations are carried forward from year to year without re-appropriation until authorized amounts are fully expended or the designated purpose of the fund has been accomplished.

The major highlights of expenditure budgeting are as follows:

- Encumbrances (commitments to purchase goods and services) that are open on June 30th are recorded as a reservation of fund balance, and the subsequent year’s Revised Budget is increased to reflect payment in a future period. Unspent and unencumbered appropriations lapse at fiscal year-end.
- Amounts expended to acquire capital assets are budgeted as *expenditures* in the year that resources are expended rather than on a full cost-basis. Although some capital assets such as equipment more than \$5,000, are budgeted at the full expense Depreciation expense is not budgeted.
- The agency fund in particular does not have a budget basis as funds are maintained as liabilities, thus having the inability to be budgeted.

## Gann Appropriations Limit

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The Gann Limit was approved on November 6, 1979, by California voters. Under the Gann Limit, a maximum amount is established for tax-funded government services. That amount is to be adjusted each year depending on changes in state population, inflation and the transfer of financial responsibility for various government activities from one level of government to another. Any significant amount of state tax revenue received above that Gann Limit is to lead to future tax rebates or tax cuts.

### RESOLUTION NO. 17-20

#### **A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF GOLETA, CALIFORNIA, ADOPTING THE CITY'S GANN LIMIT FOR FISCAL YEAR 2017-18**

**WHEREAS**, Article XIII B of the California State Constitution requires that the total annual appropriations subject to the limitation of each local jurisdiction shall not exceed the appropriations limit of that local jurisdiction; and

**WHEREAS**, Section 7900 of the California Government Code requires that the governing body of the local jurisdiction shall, by resolution, establish its annual appropriations limit; and

**WHEREAS**, the permanent appropriations limit was established by the voters in the November 2, 2004, election as \$22,545,410.

**WHEREAS**, said limit is required to be examined and adjusted each fiscal year based upon inflation and population growth factors provided by the State of California Department of Finance.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GOLETA AS FOLLOWS:**

#### **SECTION 1: APPROPRIATIONS LIMIT**

- A. The City Council may choose the method of calculating adjustments to the City's Appropriations Limit on an annual basis. For inflation, pursuant to Article XIII B, § 8(e)(2), adjustments to the Appropriations Limit may be calculated using the percentage change in per capita personal income from the preceding year or the percentage change in the local assessment roll from the preceding year for the jurisdiction due to the addition of local nonresidential new construction. For population growth, pursuant to Government Code § 7901(b), the City may use the percentage growth in its jurisdiction or from the surrounding county.

# Gann Appropriations Limit

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- B. Pursuant to Article XIII B of the California Constitution, and those Government Code sections adopted pursuant to Article XIII B, § 8(f), the City Council chooses to adjust the City's Appropriations Limit by calculating inflation using the percentage change in the local assessment roll from the preceding year for the City due to the addition of local nonresidential new construction and calculating population growth by using the percentage change in population in City of Goleta.
- C. As a result of the adjustments made to the City's Appropriations Limit, the City Council sets the Appropriations Limit for fiscal year 2017-18 at \$39,304,146, calculated as follows:

2016-17 Appropriations Limit	\$36,833,088
2016-17 Appropriations Subject to the Limit	\$21,405,369
2016-17 Limit in Excess of Appropriations	\$15,427,719

2017-18 Appropriations Limit Adjustment Factors:

Percent change in Assessed Valuation in new non-residential construction:	+1.0560
Population Change (City factor)	+1.0105
Calculation Factor	1.0671

2017-18 Appropriations Limit	\$39,304,146
2017-18 Appropriations Subject to the Limit	\$22,084,033
2017-18 Limit in Excess of Appropriations	\$17,220,113

## **SECTION 2: CERTIFICATION**

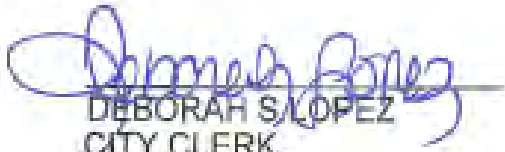
The City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

**PASSED, APPROVED AND ADOPTED** this 6<sup>th</sup> day of June, 2017.



PAULA PEROTTE  
MAYOR

ATTEST



DEBORAH S. LOPEZ  
CITY CLERK

APPROVED AS TO FORM:



MICHAEL JENKINS  
INTERIM CITY ATTORNEY

# Gann Appropriations Limit

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STATE OF CALIFORNIA            )  
COUNTY OF SANTA BARBARA )     ss.  
CITY OF GOLETA                )


I, DEBORAH S. LOPEZ, City Clerk of the City of Goleta, California, DO HEREBY CERTIFY that the foregoing Resolution No. 17-\_\_ was duly adopted by the City Council of the City of Goleta at a regular meeting held on the 6<sup>th</sup> day of June, 2017, by the following vote of the Council:

AYES:   MAYOR PEROTTE   MAYOR PRO TEMPORE KASDIN,  
          COUNCILMEMBERS ACEVES, BENNETT, AND RICHARDS

NOES:   NONE

ABSENT: NONE

(SEAL)

  
DEBORAH S. LOPEZ  
CITY CLERK

# Gann Appropriations Limit



**CITY OF GOLETA  
PROCEEDS OF TAXES CALCULATION  
FY 2017/2018**

	Proceeds of Taxes	Other Revenues		
<b>Taxes</b>				
Property Tax	\$	6,185,218		
Sales Tax		6,556,870		
Transient Occupancy Tax		9,246,046		
<b>Fees</b>				
<b>General Government</b>				
Legal Deposits			10,000	
Business License Fee			265,000	
<b>Public Works (Transportation)</b>				
PW/Engineering Fees			60,000	
PW Deposits			65,000	
<b>Planning and Development</b>				
Planning Fees			130,000	
Planning Deposits			242,000	
<b>Building, Construction</b>				
Building Permits			750,000	
Plan Checks			300,000	
<b>Parks and Recreations</b>				
Park Reservations			17,000	
<b>Solid Waste</b>				
Roll Off Fees			32,640	
<b>Other Fees</b>				
			475	
<b>Franchises</b>				
			1,245,500	
<b>Fines, Forfeitures and Penalties</b>				
			135,000	
<b>Rents</b>				
Property Rental			18,000	
<b>Gifts</b>				
Donations			-	
<b>From State</b>				
MVLF			14,000	
Mandate Reimbursements				
<b>Other Governments</b>				
Federal CDBG			29,767	
<b>Miscellaneous</b>				
			-	
<b>Reimbursements</b>				
			377,200	
Subtotal	\$	21,988,134	\$ 3,691,582	\$ 25,679,716
		86%	14%	
<b>Allocation of Investment Income</b>				
		95,899	16,100.54	112,000
<b>Total</b>	<b>\$</b>	<b>22,084,033</b>	<b>\$ 3,707,683</b>	<b>\$ 25,791,716</b>
		<b>Appropriations</b>		<b>17,220,113</b>
		<b>Subject to the Limit</b>		<b>Limit in Excess of</b>
				<b>Appropriations</b>

Under Proposition 111, there are two options available for each of the major adjustment factors, in which the City utilizes the greater of the two factors. The values for these factors for the purpose of calculating the Fiscal Year 2017/18 adjustment are as follows:

**Price Factors:**

Percent growth in State per Capita Personal Income 3.69% (Source: Department of Finance)  
**Price Factor A 1.0369**

Percent change in Assessed Valuation in new non-residential construction: 5.60% (Source: HDL - County of Santa Barbara)  
**Price Factor B 1.0560**

**Population Factors:**

Percent growth in County Population 0.76% (Source: Department of Finance)  
**Population Factor C 1.0076**

Percent growth in City Population 1.05% (Source: Department of Finance)  
**Population Factor D 1.0105**

Percent change in Assessed Valuation in new non-residential construction: 1.0560 Price Factor B (Greater of the two Price Factors)  
 Percent growth in City Population 1.0105 Population Factor D (Greater of the two Population Factors)  
 GANN Limit Calculation Factor 1.0671 (B x D)

(FY16/17) Prior Year Gann Limit \$ 36,833,088  
**New Gann Limit FY 17/18 \$ 39,304,146** (Gann Limit Calculation Factor x Prior Year Gann Limit)

6.71% increase



**Accrual Basis:**

A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**Annualize:**

Taking changes that occurred mid-year and calculating their cost for a full year; for preparing an annual budget.

**Appropriation:**

A legal authorization made by the City Council that permits the City to incur obligations and to make expenditures of resources for specific purposes.

**Assessed Valuation:**

A value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 1% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal. Property taxes for general purposes cannot exceed 1% of assessed value.

**Audit:**

Performed by an independent Certified Public Accountant (CPA). The primary objective of an audit is to determine if the City's financial statements fairly present the City's financial position and results of operations in conformity with Generally Accepted Accounting Principles (GAAP).

**Asset:**

Resources owned or held by Government, which have monetary value.

**Available Fund Balance:**

This refers to the funds remaining from the prior-year, which are available for appropriation and expenditures in the current year

**Balanced Budget:**

A budget adopted by the legislative body and authorized by resolution in which revenues equal expenditures or expenditures are less than proposed revenues. They

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City adheres to a structurally balanced budget in that base ongoing revenues are matched to base ongoing expenses and one-time or cyclical revenues cover one-time expenses to manage to a net zero or positive bottom line.

**Budget:**

A process of putting together an operating plan for a specified period that accounts for projected revenues and planned expenditures for municipal services, goals and objectives for the budget period.

**Budget Amendments:**

The City Council has the sole responsibility for adopting the City's proposed budget, and may amend or supplement the budget at any time after adoption by majority vote. The City Manager is authorized to transfer budgeted amounts within departments. Actual expenditures may not exceed budgeted appropriations at the fund level.

**Budget and Fiscal Policies:**

General and specific guidelines adopted by the City Council that governs the budget preparation and administration.

**Budget Message:**

Included in the opening section of the budget, the budget message provides the City Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

**Capital Improvement Projects (CIP):**

A capital improvement project is a physical improvement for maintenance, rehabilitation, construction or development on City property with a life expectancy of three or more years. These include streets, public facilities and community enhancements. These capital projects can span fiscal years and have multiple funding sources.

**Capital Outlay:**

Fixes assets that have a value of \$5,000.00 or more and have useful economic lifetime of more than one year.

**Capital Project Funds:**

This fund type is used to account for financial resources used in acquiring or building major capital facilities other than those financed by Proprietary Funds and Trust Funds.

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**Carryover:**

This refers to remaining fund balances that are transferred into the current year from the previous year.

**Cash Basis:**

A basis of accounting in which transactions are recognized only when cash is increased or decreased.

**Debt Service:**

The cost of paying principal and interest on borrowed money per a predetermined payment schedule.

**Debt Service Funds:**

This fund type is used to account for the payment and accumulation of resources related to general long-term debt principal and interest; debt service payments related to enterprise operations are directly accounted for in those funds.

**Deficit:**

The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

**Depreciation:**

Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

**Designated Reserves:**

Reserves that have been designated to be used for a specified purpose. Designated Reserves remain spendable resources.

**Encumbrance:**

The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

**Expenditure:**

The outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is paid. This term applies to all funds. Note: An encumbrance is not an expenditure; an encumbrance reserves funds to be expended.

**Fiscal Policies:**

Governments policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy

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provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

**Fiscal Year:**

The beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

**Fixed Assets:**

Assets of long-term nature such as land, building, machinery, furniture, and other equipment. The City has defined such assets as those with an expected life more than one year and an acquisition cost more than \$5,000.00

**Fund:**

An accounting entity that records all financial transactions for specific activities or government functions. The generic types used by the City are: General Fund, and Special Revenue Funds.

**Fund Balance:**

Also, known as financial position, fund balance for the governmental fund types is the excess of fund assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses.

**(GAAP) Generally Accepted Accounting Principles:**

Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

**Gann Appropriation Limit:**

Article XIII B of the State constitution was amended by Proposition 4 (Gann initiative) in 1979. Article XIII B limits growth in the spending of tax proceeds to tax proceeds appropriated in the "base year" of 1978-79 times the product of the allowable annual percentage change in a cost-of-living factor and the allowable annual percentage change in a population change factor. The cost-of-living factor is the larger of the annual percentage change in the State per capita personal income or the annual percentage change in the local non-residential assessed valuation due to new construction. The population change factor is the larger of the annual percentage change of the jurisdiction's population or the annual percentage population change of the county in which the jurisdiction is located.

**(GASB) Governmental Accounting Standards Board:**

This is the organization that establishes generally accepted accounting principles for state and local governments.

**General Fund:**

The primary operating fund of the City, all revenues that are not allocated by law or contractual agreement to a specific fund are accounted for in the General Fund. Except for subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose.

**(GFOA) Government Finance Officers Association:**

The Government Finance Officers Association of the United States and Canada, an organization of government finance officials in the United States and Canada. GFOA annually sponsors Distinguished Budget Presentation Awards program and presents awards to those government budgets that meet program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. GFOA also establishes best practices for state and local governments and provides training and updates in government finance.

**Grants:**

A contribution by a government or other organization to support a function. Grants may be classified as either operations or capital, depending upon the grantee.

**Infrastructure:**

The physical assets of a government (e.g. streets, public buildings and parks).

**Intergovernmental Revenue:**

Funds received from Federal, State, and other local governments sources in the form of shared revenues and payments in lieu of taxes.

**Investment Revenue:**

Interest income from the investment of funds not immediately required to meet cash disbursement obligations.

**Limited-Duration, also known as “One-Time”:**

Refers to revenues or expenditures which have a short-term and/or a predetermined future.

**Long-Term Debt:**

Debt with a maturity of more than one year after the date of issuance.

**On-Going:**

Refers to revenues or expenditures which for the foreseeable future are expected to continue, absent a change in policy or authoritative action.

**Operating Budget:**

The portion of the budget that pertains to daily operations and delivery of basic governmental services.

**Operating Revenue:**

Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

**Operating Expenses:**

The cost for salaries, benefits, supplies and services and equipment required for a department to function.

**Pay-As-You-Go Basis:**

A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

**Prior-Year Encumbrances:**

Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

**Reserve:**

An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Resolution:**

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

**Resources:**

Total amounts available for appropriation including estimated revenues, funds transfers, and beginning balances.

**Revenue:**

Sources of income financing operations of government.

**Revenue Neutrality Agreement:**

When an unincorporated area wants to become a City, it must work with the County on a financial agreement to transition from being unincorporated into being a City. A Revenue Neutrality Agreement ensures that the new City and the County have the resources to make the transition successful financially.

**Special Revenue Funds:**

This fund type is used to account for the proceeds from specific revenue sources that are legally restricted to expenditures for specific purposes (See Fund).

**Structural Balance:**

A condition in which ongoing revenues meet or exceed ongoing expenditures.

**Subvention:**

Revenues collected by the State (or other level of government), which are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in lieu and gasoline taxes.

**Supplemental Appropriation:**

An additional appropriation made by the governing body after the budget year has started.

**Supplies and Services:**

Expendable material and operating supplies and services necessary to conduct departmental operations.

**Transfers In/Out:**

Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

**Unencumbered Balance:**

The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

# Acronym Index



<b>Acronym</b>	<b>Short for:</b>
ATP	Active Transportation Program
CAFR	Comprehensive Annual Financial Report
CDBG	Community Development Block Grant
CIP	Capital Improvement Projects
COPS	Citizens' Option for Public Safety
CRD	Community Resource Deputy
DIF	Development Impact Fees
DRB	Design & Review Board
ED	Environmental Document
EECBG	Energy Efficiency & Conservation Block Grant
ERAF	Educational Revenue Augmentation Fund
FEMA	Federal Emergency Management Agency
FRGP	Fishery Restoration Grant Program
FY	Fiscal Year (July through June)
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GTIP	Goleta Transportation Improvement Program
HBP	Highway Bridge Program
HSIP	Highway Safety Improvement Program
IRWMP	Integrated Regional Water Management Plan
JPIA	Joint Powers Insurance Association
LAIF	Local Agency Investment Fund
LMI	Low to Moderate Income
LRDP	Long Range Development Program
LTF	Local Transportation Fund
MND	Mitigated Negative Declaration
MOU	Memorandum of Understanding
MVLF	Motor Vehicle License Fee
NEPA	National Environmental Policy Act
NIMS	National Incident Management System
OPEB	Other Post Employment Benefit
PA	Preliminary Engineering
PAF	Public Administration Facilities
PEG	Public Educational and Government Fee
PEPRA	Public Employees' Pension Reform Act
PR	Project Report
PSR	Project Study Report
PTAC	Public Tree Advisory Commission
RDA	Redevelopment Agency
RFP	Request for Proposal
RSTP	Regional Surface Transportation Program



# Acronym Index

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<b>Acronym</b>	<b>Short for:</b>
SBCAG	Santa Barbara County Association of Government
SCG	Sustainable Community Grant
SLPP	State–Local Partnership Program
SRD	School Resource Deputy
STIP	State Transportation Improvement Program
STVR	Short–Term Vacation Rental
TBID	Tourism Business Improvement District
TCSP	Transportation, Community & System Preservation
TDA	Transportation Development Act
TE	Transportation Enhancement
TIGER	Transportation Investment Generating Economic Recovery
TOT	Transient Occupancy Tax
UA	Unassigned Reserve
UAL	Unfunded Accrued Liability
UCSB	University of California Santa Barbara
UPRR	Union Pacific Railroad

# Chart of Accounts



Active Funds			
No.	Name	Type	Description
101	General	General	Taxes, Intergovernmental, Permit Fees
201	Gas Tax	Street Funds	Gas Tax Revenue. This fund is used to account for the City's share of the motor vehicle gas tax imposed under the provisions of the Street and Highway Code of the State of California under Sections 2105, 2106, 2107, and 2107.5, which are legally restricted for the acquisition, construction, improvement, and maintenance of public streets.
202	Transportation	Street Funds	Local Transportation revenue (LTF Ped/Bikeways). This fund is used to account for public transportation funding derived from a portion of the retail sales tax collected.
205	Measure A	Street Funds	1/2 Cent Sales Tax Revenue. This fund is used to account for funds received from a one-half cent sales tax levied by the Santa Barbara County Association of Governments. The proceeds are restricted to transportation uses. Measure A was approved by the voters of Santa Barbara County by an election held on November 4, 2008.
206	Measure A- Other	Street Funds	Measure A Alternative Grants Program. Measure A Grants are funds used to account for grant funds awarded to the City by the Santa Barbara County Association of Governments. These funds are derived from Measure A funding and awarded for specific transportation related projects.
207	Measure A – SBCAG Light Rail	Street Funds	Measure A – SBCAG Light Rail
211	Solid Waste	Other Funds	Solid Waste Program Revenue. This fund is used to account for receipts and expenditures relating to the City's solid waste program.
212	Public Safety Donations	Other Funds	Camino Real LLC Agreement. This fund is used to account for revenue received for public safety at the Market Place Shopping Center.
220	GTIP	Street Funds	GTIP Development Impact Fee Revenue
221	Park Development Fees	Other Funds	Park Development Impact Fee Revenue
222	Public Administration Development Fees	Other Funds	Public Fac. Development Impact Fee Revenue. This fund is used to account for public administration facilities development impact fees, related to new development.
223	Library Facilities Development Fees	Other Funds	Library Fac. Development Impact Fee Revenue. This fund is used to account for library facilities development impact fees, related to new development.
224	Sheriff Facilities Development Fees	Other Funds	Sheriff Fac. Development Impact Fee Revenue. This fund is used to account for public safety facilities development impact fees, related to new development.
225	Housing-in-Lieu	Other Funds	Housing-in-Lieu Revenue. This fund is used to account for receipts and expenditures of the City's affordable housing payments.
226	Environmental Programs	Other Funds	Environmental Mitigation. This fund is used to account receipts and expenditures relating to the City's environmental mitigation programs.

# Chart of Accounts



Active Funds			
No.	Name	Type	Description
229	Fire Development Fees	Other Funds	Fire Fac. Development Impact Fee Revenue. This fund is used to account for fire facilities development impact fees for public administration facilities development impact fees, related to new development.
230	Long Range Development Plan	Other Funds	Long Range Development Plan. This fund is used to account for traffic infrastructure funding from University of California, Santa Barbara.
231	Developer Agreement	Other Funds	Developer Agreement. This fund is used to account for developer agreement funds for use in agreed upon projects with the City and developer.
232	County Fire DIF	Other Funds	County Fire Development Impact Fee Revenue. This fund helps construct Fire Station 10
233	OBF - SCE	Grant Funds	On-Bill Finance from SCE. This fund lets the City finance energy efficient projects interest free.
301	State Park Grant	Grant Funds	Various Park Grants
302	COPS - Public Safety Grant	Grant Funds	COPS Grant. This fund is used to account for state funds under the Citizens Options for Public Safety (COPS) grant program.
304	Solid Waste - Recycling Grant	Grant Funds	EPA Recycling Grant. This fund is used to account for receipts and expenditures relating to the City's solid waste recycling program.
305	RSTP - State Grant	Street Funds	Regional Surface Transportation Program. This fund is used to account for state and federal grant funds to local governments for use in transit and highway projects, including street and road projects.
306	LSTP - State Grant	Grant Funds	Local Surface Transportation Program: For use in transit and highway projects, including street and road projects.
308	STIP/STIP-TE - State Grant	Street Funds	State Transportation Improvement Program - Transportation Enhancement. Local STIP fund is used to account for state grant funds to local governments for use in transit and highway projects, including street and road projects.
311	Misc. Grant	Grant Funds	Misc. Grants to Local Gov't's. This fund is used to account for state grant funds to local governments for use in various City projects.
312	SLPP Grant	Street Funds	State and Local Partnership Program
313	IRWMP Grant	Grant Funds	Prop84-Integrated Regional Water Mgmt. Plan. This fund is used to account for San Jose Creek Capacity CIP improvements.
314	SCG	Grant Funds	Sustainable Communities Grant (formerly Strategic Growth Council)
315	State Water Grant	Grant Funds	State Water Grant
317	SSARP Grant	Grant Funds	Systemic Safety Analysis Report Program is to assist cities in performing a collision analysis and identifying safety roadway issues.
318	ATP - State	Grant Funds	Active Transportation Program - State. Fund is to increase the use of active modes of transportation.
319	Housing & Community Development State Fund	Grant Funds	Housing & Community Development State Fund. This is grant funding from the Housing-Related Parks Program to assist with new residential housing to lower-income households.

# Chart of Accounts



<b>Active Funds</b>			
<b>No.</b>	<b>Name</b>	<b>Type</b>	<b>Description</b>
401	HBP Federal Grant	Street Funds	Highway Bridge Replacement Program
402	Community Development Block Grant	Grant Funds	(CDBG) City's Federal Block Grant. This fund is used to account for revenues and expenditures related to the Community Development Block Grant program. These funds are received from the Federal Department of Housing and Urban Development and must be expended exclusively on programs for low and moderate income individuals/families.
416	Bridge Prev. Maintenance Grant	Grant Funds	Highway Bridge Preventative Maintenance Prog.
417	Highway Safety Improvement Program	Grant Funds	Highway Safety Improvement Program. This fund is used to account for improvements for Hollister and Goleta Valley Center Community Center Crosswalk.
418	ATP - Federal	Grant Funds	Active Transportation Program - Federal
419	TIGER	Grant Funds	Transportation Investment Generating Economic Recovery
420	FHWA - FEMA Reimb	Grant Funds	Federal Highway Administration Emergency Relief Funds. This fund is for the repair or construction of Federal-aid highways on Federal lands which have suffered serious damage as a result of natural disasters.
501	Library Services	Other Funds	Library Assessment Revenue. This fund is used to account for proceeds to Measure L, which authorized a special tax to fund services at the Goleta Library.
502	Street Lighting	Other Funds	Street Lighting Assessment Revenue. This fund is used to account for proceeds from a special benefit assessment to fund street lighting.
503	PEG	Other Funds	Public, Educational, and Government Fee - Funds received as local franchising fees for capital costs for public, education or governmental access facilities.
605	RDA Successor – Non Housing	Other Funds	RDA Successor - Non Housing
701	Plover Endowment	Other Funds	Habitat Management. The Comstock Plover Endowment fund is used to account for development related funds for use in environmental mitigation programs.
801	Developer Deposits		Developer Deposits. This fund is used to account for developer agreement funds for use in agreed upon projects with the City and developer.

# Chart of Accounts



Programs		
No.	Name	Department
1100	City Council	General Government
1200	City Manager	General Government
1300	City Clerk	General Government
1400	City Attorney	General Government
1500	Community Outreach	General Government
1600	Support Services	General Government
1700	Library Services	General Government
3100	Finance Department - Administration	Finance
4100	Current Planning	Planning & Environmental Review
4200	Building & Safety	Planning & Environmental Review
4300	Advance Planning	Planning & Environmental Review
4400	Planning Commission & Design Rev Board	Planning & Environmental Review
4500	Sustainability Program	Planning & Environmental Review
5100	Public Works Administration	Public Works
5200	Engineering Services	Public Works
5300	Facilities Maintenance	Public Works
5400	Parks & Open Space	Public Works
5500	Capital Improvement Projects	Public Works
5600	Street Lighting	Public Works
5800	Street Maintenance Program	Public Works
5900	Solid Waste & Environmental	Public Works
6100	Neighborhood Services	Neighborhood Services & Public Safety
6300	CDBG Community Grants	Neighborhood Services & Public Safety
6400	Economic Development	Neighborhood Services & Public Safety
6500	Parks & Recreation Commission	Neighborhood Services & Public Safety
7100	Police Services	Police Services
8100	Debt Service	Non-Departmental
8500	Non-Departmental	Non-Departmental
9001	Hollister Avenue Redesign	Capital Project
9002	Ekwill Street Extension	Capital Project
9006	San Jose Creek Bike Path - South Segment	Capital Project
9007	San Jose Creek Bike Path - Middle Segment	Capital Project
9012	Armitos Avenue Bridge	Capital Project
9025	Fire Station No. 10	Neighborhood Services & Public Safety
9027	101 Overpass	Capital Project
9029	Cathedral Oaks Interchange Landscaping	Capital Project
9031	Old Town Sidewalk Improvement	Capital Project
9033	Hollister Avenue Bridge Replacement (SJC Phase II)	Capital Project
9035	Kellogg Park Acquisition	Neighborhood Services & Public Safety
9039	Hollister Class I Bikeway	Capital Project
9042	Storke Road Widening Phelps Road to City Limits	Capital Project
9044	Hollister Widening Storke to 280 Feet West of South Glen Annie	Capital Project
9045	Los Cameros Rd Interchange SB 101 Onramp	Capital Project
9046	Ward Drive Class II Bike lanes	Capital Project
9053	Cathedral Oaks Cribwall Interim Repair	Capital Project
9056	LED Street Lighting Project	Capital Project
9058	Hollister Avenue Crosswalk Enhancement - Chapel Street	Capital Project
9059	Bicycle/Pedestrian Master Plan	Capital Project
9060	Fairview Avenue Sidewalk Infill at Stow Canyon Road	Capital Project
9061	Cathedral Oaks Class I Bike Path	Capital Project
9062	Storke Road Medians	Capital Project
9063	Evergreen Park Restroom	Capital Project

# Chart of Accounts



Programs		
No.	Name	Department
9064	Reclaimed Water Service to Evergreen Park	Capital Project
9065	Reclaimed Water Service to Bella Vista Park	Capital Project
9066	Miscellaneous Park Improvements	Neighborhood Services & Public Safety
9067	Goleta Valley Community Center	Neighborhood Services & Public Safety
9068	Parks Master Plan	Neighborhood Services & Public Safety
9069	Miscellaneous Facilities Improvements	Capital Project
9070	Fairview Ave at Calle Real/101 Sidewalk Infill	Capital Project
9071	Athletic Field & Parking Lot @ GVCC	Neighborhood Services & Public Safety
9072	La Patera Road Overcrossing/Undercrossing	Capital Project
9073	La Patera Road Sidewalk Infill and Class II Bike Lanes	Capital Project
9074	Stow Grove Multi-Purpose Field	Neighborhood Services & Public Safety
9075	Evergreen Park Multi-Purpose Field	Neighborhood Services & Public Safety
9076	Public Swimming Pool	Neighborhood Services & Public Safety
9077	Recreation Center/Gymnasium	Neighborhood Services & Public Safety
9078	Rancho La Patera Improvements	Capital Project
9079	Amtrak Depot	Capital Project
9080	Electrical Utility Undergrounding	Capital Project
9081	Covington Drainage Pipe	Capital Project
9082	Magnolia Sidewalk Infill - South	Capital Project
9083	Signal Upgrades	Capital Project
9084	Community Garden	Neighborhood Services & Public Safety
9085	Old Town Goleta Drainage Study	Capital Project
9086	Vision Zero Plan	Capital Project
9087	Mid-Block Crossing on Calle Real/Encina (HAWK)	Capital Project
9088	Rectangular Rapid Flashing Beacons (RRFB) Improvements at School Crosswalks	Capital Project
9089	Goleta Traffic Safety Study (GTSS)	Capital Project
9090	La Patera Drainage Pipe	Capital Project
9091	Calle Real Sidewalk Infill - La Patera to Los Carneros	Capital Project
9092	Fowler Road Extension	Capital Project
9093	San Miguel Park Improvements	Neighborhood Services & Public Safety
9094	Santa Barbara Shores Park Improvements	Capital Project
9095	Storke/Glen Annie Interchange Analysis	Capital Project
9800	Comstock Mitigation Butterfly	Planning Project
9801	Comstock Mitigation Lot 69	Planning Project
9802	Comstock Mitigation Trails	Planning Project
9803	Comstock Mitigation Wells	Planning Project
9804	Old Town Inn & Village Housing Mit.	Planning Project
9805	Comstock Housing Mit.	Planning Project
9806	Beach Hazard Removal	Planning Project
9807	Goleta Prepare Now Grant	General Government Project
9808	Signage Mitigation	Planning Project
9809	Energy Efficient Retros	Planning Project
9810	Southern California Edison	Planning Project
9811	Ellwood Mesa Trails & Restoration	Planning Project
9812	CA Coastal Commission	Planning Project
9813	Electrical Vehicle Charging Station	Planning Project
9901	MIS/ERP System Implementation	Finance

# Chart of Accounts



## Expenditures

Account Number	Description
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### Salaries & Benefits

001	Regular Salaries
002	Provisional Salaries
003	Overtime
050	Retirement
051	Social Security & Medicare
052	Deferred Compensation
056	Life Insurance
057	Long Term Disability
058	Health Plan / Allowance
059	Relocation
060	Auto Allowance
061	Phone Allowance
062	Unemployment Insurance
063	Commute Alternative Allowance
064	Bilingual Allowance

### Supplies & Services

100	Stipends for Meetings
101	Memberships & Dues
102	Conferences, Meetings & Travel
103	Training
104	Mileage Reimbursement
109	Technology / Computer Equipment
110	Office Supplies
111	Special Department Supplies
112	Uniforms & Safety Equipment
113	Employee Recognition & Awards

# Chart of Accounts



## Expenditures

Account Number	Description
<b>Supplies &amp; Services (continued)</b>	
114	Books & Subscriptions
115	Printing & Copying
116	Postage & Mailing
117	Advertising
118	Minor Equipment
119	Permits & Fees
120	Election Costs
121	Public Workshop Costs
122	Special Event Response
132	Workers Compensation
140	Utilities - Telephone
141	Utilities - Water
142	Utilities - Electric
143	Utilities – Natural Gas
144	Vehicles – Fuel
145	Lease - City Hall
146	Leasing/Rental - Facilities
147	Leasing/Rental - Equipment
148	Leasing/Rental - Vehicles
150	Property, Liability & Crime Insurance
153	Damage Claims
154	Risk Management Claims



# Chart of Accounts



<b>Expenditures</b>	
<b>Account Number</b>	<b>Description</b>
<b>Supplies &amp; Services (continued)</b>	
200	Bank fees
201	City Administrative Charges
202	County Administrative Charges
203	Other Charges
204	Fines & Penalties
220	Grant Program (formerly Community Projects)
221	CDBG – Sub Recipient Allocations
222	Grants
223	Support to Other Agencies
224	Incentives
261	Unamortized Charge – Bond
262	Bond Discount
263	Issuance Costs
270	Write Offs / Uncollectible
271	Prior Year Adjustments
272	Loss On Sale of Assets
400	Maintenance – Streets
401	Maintenance – Cleanup
402	Maintenance – Facilities
403	Maintenance – Parks
405	Maintenance - Median Islands
406	Maintenance – Trees
407	Maintenance – Computer
408	Maintenance - Office Equipment
409	Maintenance - Other Equipment
410	Maintenance – Vehicles

# Chart of Accounts



## Expenditures

Account Number	Description
<b>Supplies &amp; Services (continued)</b>	
411	Maintenance – Concrete
412	Maintenance – Parking Lots
413	Maintenance – Pavement Rehab
414	Maintenance – Street Striping
415	Maintenance – Street Sweeping
416	Maintenance – Traffic Signals
417	Maintenance – Open Space
418	Maintenance - Abandoned/Tipping Fees
500	Professional Services
501	Professional Services - Temp Staff
502	Professional Services – Legal
503	Professional Services - Special Legal
504	Professional Services - General Plan
505	Professional Services – Ellwood
506	Professional Services – Zoning Code
507	Professional Services – Historic Preservation
550	Contract Services
551	Contract Services - Construction
552	Contract Services – Planning
553	Contract Services – Planning County
554	Contract Services – Building Inspection
555	Contract Services - Plan Check
556	Contract Services – Engineering
557	Contract Services – Clean Water Comp.
558	Contract Services - Transit
559	Contract Services – Misc.

# Chart of Accounts



## Expenditures

Account Number	Description
<b>Supplies &amp; Services (continued)</b>	
560	Contract Services - Street Sweeping
561	Contract Services - Emergency Response
562	Contract Services – Recycling
<b>Capital Outlay</b>	
700	CIP - Building Improvements
701	CIP - Vehicles
702	CIP - Machinery & Equipment
703	CIP - Furnishings
704	CIP - Land Acquisition
705	CIP - Capital Outlay
706	CIP – Services
707	CIP – Computer Technology
<b>Debt Service</b>	
800	Principal on Debt
801	Interest on Debt
820	Principal - Goleta Community Center
821	Interest – Goleta Community Center
<b>Transfers Out</b>	
902	Transfer To General
903	Transfer To Debt Service
905	Transfer To Reserves

# Chart of Accounts



<b>Revenues</b>	
<b>Account Number</b>	<b>Description</b>
<b>Taxes, Fees, Reimbursements, Transfers</b>	
001	Property Tax Secured
002	Property Tax Unsecured
003	Property Tax-Unitary
011	Property Tax In-Lieu of VLF
012	Property Tax-ERAF Adj to VLF
040	Property Tax Supplemental
041	Property Tax HOX
045	Real Property Transfer Tax
095	RDA TI Pass-thru
096	Isla Vista RDA Pass-thru
110	Sales Tax
111	Sales Tax In-Lieu
112	Sales Tax-County Measure A
130	Transient Occupancy Tax
140	Easement/Encroachment Fees
141	Franchise - Cable
142	Franchise - Electric
143	Franchise - Gas
144	Franchise - Solid Waste
145	Franchise - Cable Capital-PEG
146	Franchise Fee-Venoco Line 96
190	Library Special Tax
195	Street Light Assessments

# Chart of Accounts



<b>Revenues</b>	
<b>Account Number</b>	<b>Description</b>
<b>Taxes, Fees, Reimbursements, Transfers (continued)</b>	
201	Motor Vehicle License Fees
202	Off Highway License Fees
203	Trailer Coach VLF
204	MLF Late Fees ( <i>Fund 101</i> )
204	Traffic Congestion Relief ( <i>Fund 201</i> )
205	STIP
206	State Park per Capita
207	Other Park Grants
208	RSTP Grant
209	LSTP
210	State Mandate Reimbursements ( <i>Fund 101</i> )
210	Gas Tax Section 2103 ( <i>Fund 201</i> )
211	Gas Tax Section 2105
212	Gas Tax Section 2106
213	Gas Tax Section 2107
214	Gas Tax Section 2107.5
215	Pedestrian/Bikeways ( <i>Fund 202</i> )
215	Prop. 1B Funds ( <i>Fund 101</i> )
216	Partnership Program
217	Federal Grant
220	Grant Proceeds
221	Recycling Grant
222	CDBG
280	Environmental Justice Grant
281	Environ Enhance Mitigation

# Chart of Accounts



<b>Revenues</b>	
<b>Account Number</b>	<b>Description</b>
<b>Taxes, Fees, Reimbursements, Transfers (continued)</b>	
310	Fines and Forfeitures
320	Towing Fines
330	AB 1886 School Zone Violations
340	Traffic Fines
350	Parking Fines
360	Penalties
401	Interest Income
430	Property Rental
450	Park Reservations
500	Business License
501	Building Permits <i>(Program 4200)</i>
501	Marijuana Delivery License <i>(Program 8500)</i>
510	Legal Deposits Earned <i>(Program 1400)</i>
510	Tobacco Retailing License Fees <i>(Program 8500)</i>
511	Misc. Devel. Deposits Earned
515	Planning Fees
516	Planning Deposits Earned
517	EIR Deposits Earned
518	Public Works Deposits Earned
520	Plan Check Fees
530	PW/Engineering Fees <i>(Program 5000)</i>
530	Vacation Rental Fee <i>(Program 8500)</i>
531	Solid Waste Roll Off Fees
532	Solid Waste Program Fees

# Chart of Accounts



<b>Revenues</b>	
<b>Account Number</b>	<b>Description</b>
<b>Taxes, Fees, Reimbursements, Transfers (continued)</b>	
570	Copies
575	Other Charges
605	Miscellaneous Revenue
606	Rebates
610	Cash Over (Short)
615	Other Reimbursements
620	Sale of City Property
625	Donations
635	Claims Reimbursement
640	Disaster Claims
690	Housing Programs ( <i>Fund 225, 228</i> )
690	Loan Proceeds ( <i>Fund 101</i> )
700	Environmental Programs ( <i>Fund 226</i> )
700	GTIP Fees ( <i>Fund 220/ Program 8500</i> )
700	Habitat Management ( <i>Fund 227</i> )
700	Impact Fees - Calle Koral ( <i>Fund 220/ Program 9041</i> )
701	Public Admin DIF ( <i>Fund 221</i> )
702	Residential Active Land
703	Residential Active Improv
704	Residential Passive Land
705	Residential Passive Improv
706	C&I Active Land
707	C&I Active Improv
708	C&I Passive Land
709	C&I Passive Improv

# Chart of Accounts



## Revenues

Account Number	Description
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### Taxes, Fees, Reimbursements, Transfers (continued)

710	Mitigation Fees
711	Library Facilities DIF
712	Sherrif Facilities DIF
713	Fire DIF
714	LRDP Agreement Payments
715	Developer Agreement Revenue
716	County Fire DIF
900	Gain on RDA Dissolution ( <i>Fund 605</i> )
900	Transfer In From RDA Debt Serv ( <i>Fund 101</i> )
901	Operating Transfers In
902	Transfer In from Gas Tax
903	Transfer In From CDBG
904	Transfer from RDA General
905	Transfer In from Reserves
906	Transfer In from Pub.Admin DIF







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